

George Municipality

Mid-year Budget and Performance Assessment Report
*Prepared in terms of the Local Government Municipal Finance Management Act,
2003: Municipal Budget and Reporting Regulations*

December 2021



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Glossary

Adjustments Budget	– Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.
Allocations	– Money received from Provincial or National Government or other municipalities.
Budget	– The financial plan of the Municipality.
Budget Related Policy	– Policy of a municipality affecting or affected by the budget, such as the tariffs policy, rates policy and credit control and debt collection policy.
Capital Expenditure	– Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's balance sheet.
Cash flow statement	– A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it scores as expenditure in the month it is received, even though it may not be paid in the same period.
DORA	– Division of Revenue Act. Annual piece of legislation that shows the amount of allocations from national to local government.
Equitable Share	– A general grant paid to municipalities. It is predominantly targeted to help with free basic services.
Fruitless and wasteful expenditure	– Expenditure that was made in vain and would have been avoided had reasonable care been exercised.
GFS	– Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities.
GRAP	– Generally Recognised Accounting Practice. The new standard for municipal accounting.
IDP	– Integrated Development Plan. The main strategic planning document of the Municipality
KPI's	– Key Performance Indicators. Measures of service output and/or outcome.
MFMA	– The Municipal Finance Management Act – no 53 of 2003. The principle piece of legislation relating to municipal financial management.
MTREF	– Medium Term Revenue and Expenditure Framework. A medium-term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous and current years' financial position.
Operating Expenditure	– Spending on the day to day expenses of the Municipality such as salaries and wages.
Rates	– Local Government taxation based on an assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand.
SDBIP	– Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

Strategic Objectives – The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.
Unauthorised expenditure – Generally, spending without, or in excess of, an approved budget.
Virement – A transfer of budget.
Virement Policy - The policy that sets out the rules for budget transfers. Virements are normally allowed within a vote. Transfers between votes must be agreed by Council through an Adjustments Budget.
Vote – One of the main segments into which a budget is divided, usually at directorate / department level.

PART 1: MID-YEAR PERFORMANCE

1.1 – Introduction

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium-term planning and policy choices on service delivery.

This report has been prepared in terms of the following legislative framework:

- The Municipal Finance Management Act – No. 56 of 2003, Section 72, and
- The Municipal Budget and Reporting Regulations, 35.

The MBRR highlights the format of the mid-year budget and performance assessment.

“33. A mid-year budget and performance assessment of a municipality referred to in section 72 of the Act must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.”

The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.

1.2 – Legislative framework

In terms of section 72 (1) of the MFMA, the accounting officer of a municipality must by 25 January of each year assess the performance of the municipality during the first half of the financial year.

Take note that the Section 52, Quarterly Budget Monitoring Report for the second quarter will be incorporated in this report. The requirements of section 52(d) will be met in this Mid-year Budget and Assessment Report.

1.3 – Executive summary

This report is a summary of the main budget issues arising from the budget monitoring process. It compares the progress of the budget in terms of actual income and expenditure to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP).

The following categories provide a consolidated overview of the implementation of the budget of the municipality.

1.3.1 – Operating revenue

Operating Revenue by sources

<u>Revenue by Source</u>	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Property Rates	341 309 000	341 309 000	180 643 830	182 805 533	2 161 703	1%
Service Charges – Electricity	875 646 891	875 646 891	385 112 402	386 198 324	1 085 922	0%
Service Charges – Water	145 677 385	145 677 385	66 838 692	82 295 645	15 456 953	23%
	<ul style="list-style-type: none"> The 2nd transfer payment of Equitable share was incorrectly allocated to service charges and not Grant's and subsidies received. Water: R13.9mil. If income is corrected, then the variance will reduce to R1.5mil. 					
Service Charges – Sewerage	144 325 935	144 325 935	65 819 600	83 369 247	17 549 647	27%
	<ul style="list-style-type: none"> The 2nd transfer payment of Equitable share was incorrectly allocated to service charges and not Grant's and subsidies received. Sewerage: R17mil. If income is corrected, then the variance will reduce to R488 000. 					
Service Charges – Refuse Removal	112 662 557	112 662 557	54 831 276	70 649 228	15 817 952	29%
	<ul style="list-style-type: none"> The 2nd transfer payment of Equitable share was incorrectly allocated to service charges and not Grant's and subsidies received. Refuse: R16.1mil. If income is corrected, then there will be an over collection of R313 000. 					
Fines, Penalties and Forfeits	81 958 000	81 958 000	3 357 496	3 259 006	(98 490)	-3%
Licences or Permits	3 869 315	3 869 315	1 690 152	1 387 857	(302 295)	-18%
Income for Agency Services	9 476 000	9 476 000	7 738 000	13 490 670	5 752 670	74%
	Reason for variance: Increased applications for vehicle licences. Projections will be revised to bring it in line with the agency fee collected.					
Rent of Facilities and Equipment	6 019 000	6 019 000	5 066 915	3 286 506	(1 780 409)	-35%

George Municipality – 2021/22 Mid-year Budget and Performance Assessment

<u>Revenue by Source</u>	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
<u>Revenue by Source</u>	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Grants and Subsidies Received – Capital	89 097 574	186 819 548	55 289 558	45 066 643	(10 222 915)	-18%
	Reason for variance: <ul style="list-style-type: none"> Variance is due to the fact that the MIG capital projects are behind schedule. 					
Grants and Subsidies Received – Operating	613 642 426	618 027 406	257 452 819	233 161 122	(24 291 696)	-9%
	Reason for variance: The Equitable Share of R56.5mil was incorrectly allocated to service charges. This will be corrected.					
Interest Earned – External Investment	59 263 887	59 263 887	12 458 500	10 604 606	(1 853 894)	-15%
	Reason for variance: <ul style="list-style-type: none"> Short-term Investments are made based on access funds available. Projections will be revised to bring the projections in line with the actual interest collected. 					
Interest Earned – Outstanding Debtors	8 353 000	8 353 000	3 574 158	3 549 425	(24 733)	-1%
Other Revenue	18 184 000	18 184 000	8 598 464	8 641 841	43 377	1%
GIPTN Fare Revenue	86 386 253	86 386 253	22 700 000	22 926 448	226 448	1%
Capital Contributions	20 859 000	20 859 000	9 923 750	11 366 618	1 442 868	15%
Gain on Disposal of PPE	-	-	-	-	-	0%
Total Revenue	2 616 730 223	2 718 837 177	1 141 095 612	1 162 058 721	20 963 109	2%
% of Annual Budget Billed	43%					

1.3.2 – Operating Expenditure

Operating expenditure by type

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance
Employee Related Costs	606 001 565	606 394 265	324 376 599	292 757 443	(31 619 156)	-10%
	Reason for variance: <ul style="list-style-type: none"> • Vacant budgeted positions not filled to date. • Additional funding will be required for overtime due to the storm / flood damage as well as the festive season. • Provision must be made to fulfil the Salga salary and wage agreement. 					
Remuneration of Councillors	26 170 670	26 110 270	12 341 248	10 993 850	(1 347 398)	-11%
	Reason for variance: Increase not yet implemented.					
Contracted Services	593 888 375	602 488 288	259 376 536	212 409 513	(46 967 023)	-18%
	Reason for variance: <ul style="list-style-type: none"> • GIPTN: Transport Services payments are on track – priority is given to first spend the grant funding. • Human Settlements grant funding is behind schedule. The Human Settlements grant will be reduced during the January 2022 adjustments budget to R58 720 000 and the SDBIP projections will be adjusted accordingly. • Additional security services were procured by the Civil engineering departments due to the increased vandalism and theft. • Repairs and maintenance at the Civil engineering departments have been mostly depleted due to the storm / flood damage. Additional funding will be required. 					
Bulk Purchases	613 082 122	613 082 122	288 983 058	281 935 215	(7 047 843)	-2%
Operating Leases	20 044 740	18 966 740	8 071 278	7 200 957	(870 321)	-11%

George Municipality – 2021/22 Mid-year Budget and Performance Assessment

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance
Operational Cost	147 929 527	149 689 197	61 069 743	80 486 332	19 416 589	32%
	Reason for variance: <ul style="list-style-type: none"> Incorrect payment made through the operational budget (bank charges) - correction was made on 7 January 2022.(Journal 352) Standby generators were hired for the 6 major sewer pump stations due to the sewerage spillages. 					
Depreciation & Amortisation	157 538 927	157 538 927	78 769 548	78 674 504	(95 044)	0%
Loss on Disposal of PPE	7 933 548	7 933 548	350 000	(23 054)	(373 054)	0%
Bad Debts	126 696 000	126 696 000	11 319 996	12 475 435	1 155 439	10%
Transfers and Subsidies Paid	64 785 410	65 085 410	20 248 084	16 772 161	(3 475 923)	-17%
Inventory Consumed	108 459 042	109 830 967	27 612 740	35 914 339	8 301 599	30%
	Reason for variance: The projections for water inventory will be adjusted during the February 2022 Adjustments Budget.					
Interest Expense	38 539 024	38 539 024	14 752 931	14 834 708	81 777	0%
Total Expenditure	2 511 068 950	2 522 354 758	1 107 271 761	1 044 431 405	(62 840 355)	-6%
% of Annual Budget Spent			41%			

1.3.3 – Capital Expenditure

Capital expenditure per Directorate

Directorate	Original Budget	Adjustment Budget	Planned (SDBIP)	Actual	Variance	Variance (%)
Municipal Manager	866 000	1 925 337	715 000	675 765	(39 235)	-5%
	Reason for variance: <ul style="list-style-type: none"> Wheelchair Stair Lift Project – payment was made ahead of planned projection. Will revise projection. 					
Corporate Services	2 130 000	2 530 000	2 500	477 008	474 508	18980%
	<ul style="list-style-type: none"> Most projects are completed – SDBIP projections need to be adjusted to bring it in line with actual spending. Alarm system – Contractor appointed. 					
Civil Engineering Services	268 544 903	356 176 259	146 242 432	126 961 322	(19 281 110)	-13%
	Reason for variance: <ul style="list-style-type: none"> OUTENIQUA 10ML ADDITION – WWTW – Invoices for work done in November & December 2021 still awaited THEMBALETHU ZONE 9: STORM WATER UPGRADE (MIG) - Construction has commenced and will be fast-tracked by utilising more than one construction team. Floods causing delays in construction progress. Expenditure to expedite in January 2022 after builder's break. UPGRADE BORCHERDS STORMWATER (MIG) - Construction has commenced and will be fast-tracked by utilising more than one construction team. Floods causing delays in construction progress. Expenditure to expedite in January 2022 after builder's break. UPGRADE LAWAAIKAMP STORMWATER (MIG) - Construction has commenced and will be fast tracked by utilising more than one construction team. Expenditure to expedite in January 2022 after builder's break. 					
Electro-technical Services	60 128 809	69 585 809	6 832 921	11 101 807	4 268 887	62%
	Reason for variance:					

Directorate	Original Budget	Adjustment Budget	Planned (SDBIP)	Actual	Variance	Variance (%)
	<ul style="list-style-type: none"> 10MVA Transformer: Order placed for R1.7 million for the refurbishment of the Protea Substation Transformer. Final confirmation of delivery to be confirmed. Thembaletu/Ballots Bay Substation: Project behind schedule as the contractor was removed from site by community. A Community Liaison Officer (CLO) has been appointed to address community issues. Contractor will submit revised cash flows for the project. Project is behind schedule and will be adjusted downward in the adjustments budget. 					
Human Settlements	3 000 000	3 588 320	2 314 000	2 236 994	(77 006)	-3%
	Reason for variance: <ul style="list-style-type: none"> Access to basic services project are ahead of schedule. Was planned to start in March 2022. Will revise projections to bring it in line with the actual spending. 					
Planning and Development	1 043 000	1 960 100	314 000	209 356	(104 644)	-33%
	Reason for variance: <ul style="list-style-type: none"> Tourism projects are behind planned expenditure. Expenditure will be expedited from January 2022. 					
Community Services	24 510 534	22 668 231	2 883 595	2 918 959	35 364	1%
	Reason for variance: <ul style="list-style-type: none"> Orders to the value of R8.2million have been processed for the Directorate, vehicles (Refuse Trucks, Tipper Truck, Cherry Picker and TLB) orders amount to R4 794 251 of the total. There are vehicles that will only be delivered in March 2022 because it will not be possible for the supplier to deliver at an earlier date. 					
Protection Services	9 856 000	9 993 200	2 385 000	2 156 226	(228 774)	-10%
	Reason for variance: <ul style="list-style-type: none"> Upgrade George Fire Station: Quotation process in progress. Order for vehicles placed in July 2021 and awaiting delivery. 					
Financial Services	364 000	1 148 180	1 104 000	1 085 998	(18 002)	-2%
Total	370 443 246	469 575 436	162 793 448	147 823 435	(14 970 012)	-9%
% of Annual Budget Spent	31%					

1.3.4 – Capital funding by source

The capital budget increased from R 282 million (2020/21) to R 370 million in 2021/22 (original approved budget). During August and November 2021, adjustments budgets were passed that increased the budget by R 99 million to R 469 million.

DESCRIPTION	ORIGINAL BUDGET 2021/22	ADJUSTMENTS	AMENDED BUDGET 2021/22
Capital Replacement Reserve (CRR)	73 245 293	32 106 555	105 351 848
External Financing Fund (EFF)	195 629 762	-25 092 643	170 537 119
Grants	81 404 880	87 118 278	168 523 158
Other	20 163 312	5 000 000	25 163 312
TOTAL	370 443 247	99 132 190	469 575 437

Internally generated funds (CRR)

One of the main problems impacting on the capital budget is the expected contributions to the CRR for the current year. To date, the capital contribution votes are under collecting and project below the budgeted figures.

The following table indicate the status of the CRR funding at the 31 December 2021:

CRR FUNDING FOR 2021/22							
DESCRIPTION OF CAPITAL REPLACEMENT RESERVE (CRR)	BALANCE 30/06/2021 AS PER AFS	CAPITAL CONTRIBUTIONS 31 DEC 2021	ADDITIONAL BUDGETED CONTRIBUTION TO CRR	VAT INCOME ON GRANTS - 31 DEC 2021	TOTAL AMOUNT AVAILABLE FOR CAPITAL EXPENDITURE IN 2021/22 - 31 DEC 2021	CRR ADJUSTMENT CAPITAL BUDGET FOR NOVEMBER 2021	TOTAL AMOUNT AVAILABLE FOR CAPITAL EXPENDITURE FOR NEXT YEAR
General	6 191 176	0		1 403 627	7 594 803	52 502 332	-44 907 529
Electricity	14 071 975	5 434 618		491 126	19 997 718	19 433 000	564 718
Water	8 697 219	2 448 387		242 521	11 388 127	20 178 476	-8 790 349
Sewerage	8 453 626	2 550 516		159 437	11 163 579	8 093 000	3 070 579
Sale of Property	28 799 343	83 000		0	28 882 343	719 100	28 163 243
Cleansing	3 219 503	50 310		0	3 269 813	4 425 940	-1 156 127
Parking Facilities	732 147	799 787		0	1 531 934		1 531 934
Contribution from Working Capital			26 000 000	0	26 000 000		26 000 000
TOTAL CRR	70 164 989	11 366 618	26 000 000	2 296 710	109 828 317	105 351 848	4 476 469

As indicated in the above table council needs to make a contribution to CRR funding from the Working Capital or/and reduce the CRR funded projects on the 2020/21 capital programme. This contribution from surplus funds will be included in the adjustments budget.

Borrowings (EFF):

Council has given permission to bridge finance the capital acquisitions until the loan has been taken up.

1.3.5 – Cash flow statement

This statement reflects the actual cash that was received and utilised by the municipality.

WC044 George - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		317 007	420 938	420 671	27 305	182 806	170 654	12 151	7%	420 651
Service charges		1 060 084	1 267 059	1 267 830	150 443	622 528	639 156	(16 629)	-3%	1 267 830
Other revenue		67 478	86 664	86 414	12 788	82 546	67 830	14 716	22%	86 414
Government - operating		557 594	613 642	618 027	33 431	233 161	302 985	(69 824)	-23%	618 027
Government - capital		-	89 098	186 820	10 794	56 350	59 577	(3 226)	-5%	186 820
Interest		26 128	9 251	9 251	1 582	11 045	33 808	(22 764)	-67%	9 251
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(1 886 621)	(1 949 127)	(1 949 127)	(156 166)	(921 698)	(1 046 588)	(124 890)	12%	(1 949 127)
Finance charges		(40 309)	(38 539)	(38 539)	(14 855)	(14 855)	(14 753)	102	-1%	-
Transfers and Grants		(160 383)	(64 785)	(65 085)	-	(16 772)	(32 293)	(15 521)	48%	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		(59 022)	434 201	536 262	65 321	235 109	180 377	(54 733)	-30%	639 866
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		1 118	-	-	-	-	-	-		-
Decrease (increase) other non-current receivables		125	-	(36 387)	-	-	-	-		(36 387)
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		(191 181)	(370 443)	(469 575)	(35 388)	(147 823)	(169 252)	(21 429)	13%	(469 575)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(189 938)	(370 443)	(505 963)	(35 388)	(147 823)	(169 252)	(21 429)	13%	(505 963)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	199 000	199 000	-	-	-	-		199 000
Increase (decrease) in consumer deposits		-	9 500	58 560	-	-	4 750	(4 750)	-100%	58 560
Payments										
Repayment of borrowing		(41 309)	(45 708)	(45 708)	(19 277)	(19 277)	(19 277)	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(41 309)	162 792	211 852	(19 277)	(19 277)	(14 527)	4 750	-33%	257 560
NET INCREASE/ (DECREASE) IN CASH HELD		(290 268)	226 549	242 151	10 656	68 009	(3 402)			391 463
Cash/cash equivalents at beginning:		799 506	669 621	669 621		669 621	669 621			669 621
Cash/cash equivalents at month/year end:		509 237	896 170	911 771		737 630	666 218			1 061 084

Cash payments and receipts will not coincide with revenue and expenditure on the Statement of Financial Performance due to it being partly based on billed income and expenditure.

The following statement reflects the outstanding commitments against cash and cash equivalents at 31 December 2021.

Cash and cash equivalents commitments - 31 December 2021				
	Opening balance (01.07.2021)	Investment	Movement	Closing balance
Repayments of Loans - short term portion	39 620 955	0	-19 276 845	20 344 110
Capital Replacement Reserve	70 164 989	0	-18 358 072	51 806 917
Provision for Rehabilitation of Landfill Site	11 381 778	0	-2 951 412	8 430 366
Compensation Provision - GIPTN Buy-ins and Buy Outs	52 166 045	0	-1 305 044	50 861 001
Unspent External Loans	19 606 716	0	-12 609 509	6 997 206
Unspent Conditional Grants	35 623 001	0	119 461 244	155 084 245
Housing Development Fund	48 321 098	0	-3 071 401	45 249 697
Trade debtors - deposits	32 253 145	0	2 409 423	34 662 568
Working capital	160 482 985	0	3 710 498	164 193 483
Closing Balance	469 620 711	0	68 008 882	537 629 593
Investments (Call deposit)	200 000 000	0	0	200 000 000
Cash and investments available	669 620 711	0	68 008 882	737 629 593

Financial problems or risks facing the municipality:

No financial problems or risks are facing the municipality currently. The municipality shows a positive cash flow.

1.3.6 2020/21 Annual Report

The Annual Financial Statements for 2020/2021 financial year were completed by 31 Augustus 2021.

1.3.7 Comments from Directors Electro-Technical Services

MEMORANDUM



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ELECTROTECHNICAL SERVICES

Aan/To:	: CFO – Mr R du Plessis
Van/From	: DIRECTOR: ELECTROTECHNICAL SERVICES
Afskrif/Copy	: Mr D Greeff
Tel	: 9249
Datum/Date	: 12 January 2022
Insake/Regarding	: SECTION 72 REPORT MID YEAR BUDGET AND PERFORMANCE ASSESSMENT FOR THE 2021/22 BUDGET YEAR

Your memorandum dated 30 November 2021 regarding the above refers and comment as follow:

CAPITAL BUDGET

The following major projects are behind schedule and the reason as well as action is discussed below:

- The Thembaletu/Ballots 66/11kV Substation project has suffered significant delays in the few months due to several challenges, including but not limited to the issues of construction land transfer and community members stopping the contractors on site on numerous occasions. The contractor has resumed work after numerous engagements and the revised cashflows projects that the project will be close to 45% of allocated budget by June 2022, thus requiring the 55% to be adjusted to the next financial year.
- The purchasing of Crane Truck and Cherry Picker projects were significantly delayed due to several challenges, including but not limited to the Tender not complaint with end users specifications and transversal tenderer not utilised correctly. The orders have now been scrutinised and are being processed with the aim of pushing for delivery before June 2022.
- The Refurbishment of 10MVA Transformers has suffered significant delays due to scope creep that was a result of unforeseen internal component failures. This required the initial specifications to be reviewed and a complete refurbishment to be implemented to extend usable life. The review resulted in an increase of

imported items as well as additional quality assurance milestones which were not initially envisaged, due to the complexity of the project.

- The New Transformers for Glenwood is amongst few projects which have been affected by the lack of Tender within George Municipality to order Transformers from. The new Tender was concluded and signed, however any transformer ordered now, will only be delivered in the 2022/23 financial year. Budget Adjustments will be unavoidable for this and similar items.

OPERATIONAL BUDGET

The critical shortage of technical personnel is rendering the Distribution division incapable of addressing all the maintenance, breakdown and capital project needs. This results in the project and maintenance implementation being behind the required schedule to ensure reliable supply. Capacity constraints are in the process of being address with the drive to close the vacant positions. The flooding and bad weather experience in the half of the year, has had a significant impact on the distribution network and this has led to increase in overtime as well as unplanned outages.

The impact of the reduction in the funded vacant posts had a significant impact on the recruitment of adequately qualified technical positions. While the pace in filling post is a significant challenge, close to that would be the recruitment of the additional resources to adequately respond to the network needs. Staff shortages impact negatively on the overtime budget and the reduction of the year-to-year budget on overtime makes it unavoidable to adjust said budget allocations.

I trust the above is in order.

Your faithfully,



B.G. MANDLA

DIRECTOR: ELECTROTECHNICAL SERVICES

Human Settlements

DIRECTORATE: HUMAN SETTLEMENTS**MEMORANDUM**

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OFFICE OF THE DEPUTY DIRECTOR: HUMAN SETTLEMENTS

Aan / To:	Director: Financial Services Deputy Director: Strategic Growth and Development
Aandag / Attention:	Riaan du Plessis Dr. K. Haarhoff
Van / From:	Deputy Director: Human Settlements
Tel:	044 801 9183
Datum / Date:	14 December 2021
Insake / Regarding	MID-YEAR ASSESSMENT

1. MAINTENANCE OF SERVICES IN INFORMAL AREAS (OPEX)

During the recent auditing of the department of Human Settlements, several recommendations were made by the Auditor General (AG) pertaining to the maintenance of municipal services in the informal areas. George Municipality currently have 62 informal areas with the following services in various informal areas that needs to be maintained daily:

- Flush toilets - 541
- Standpipes - 291
- Water tanks - 51

According to the AG, it is important for these services to be accessible to the users although they are being vandalised regularly. For this purpose, an amount of R1 000 000 is required to maintain these services frequently to ensure that the users have adequate access to services daily.

RECOMMENDATION

- An amount of R1 000 000 to be made available from Council's own funds at the February 2022 Adjustment Budget.

2. CONVERSION OF CHEMICAL TO WATERBORN TOILETS IN INFORMAL AREAS (CAPEX)

The MEC rejected the funding application for the rental and service of chemical toilets and requested that an alternative sanitation solution be provided for George informal areas. There are ± 200 chemical toilets that can be converted to flush toilets which can significantly reduce the monthly cost. The R1.7 million in the current budget was used to convert

chemical toilets to flush toilets. Before the conversions, the monthly cost of the chemical toilets was more than a million rand per month. The conversions of the toilets have reduced the cost to R670 000.00 per month, which indicates that the conversion produce a significant saving for the municipality.

A further amount of R2 000 000 is required to convert another 200 chemical toilets to flush toilets.

RECOMMENDATION

- An amount of R2 000 000 to be made available from Council's own funds at the February 2022 Adjustment Budget.

3. RENTAL AND SERVICE OF CHEMICAL TOILETS IN INFORMAL AREAS (OPEX)

George Municipality is currently responsible for paying the rent and services of 934 chemical toilets in various informal areas in George. The Department of Human Settlements is currently busy with the procurement processes to implement an alternative sanitation solution in areas where flush toilets cannot be installed.

The funds for the rental and services of chemical toilets are currently depleted and a further R2.4 million is needed until 30 June 2022 to continue the service for the residents of the informal areas.

RECOMMENDATION

- An amount of R2 400 000 to be made available from the Equitable Share and/or Council's own funds at the February 2022 Adjustment Budget.

4. FLOODLINE SPECIALISTS (OPEX)

George Municipality do not have information with regards to the 100-year flood line of Blanco which is critical to determine how many of the residents lives below the flood line

Council approved on 2 June 2021 (Attached), that funding be made available on the 2021/22 budget for the appointment of a Flood Line Specialist.

An amount of R50 000 is required to appoint a Flood Line Specialist for Blanco.

RECOMMENDATION

- An amount of R50 000 to be made available from Council's own funds at the February 2022 Adjustment Budget.

5. ANNUAL REPORT (2020/21 KPI TL43 AMENDMENTS)

The reported target of 13 was erroneously reported whilst the actual achievements was 10 completed housing units by 30 June 2021. The 11 completed houses that were reported was based on the assumption that 11 houses would have been completed by 30 June 2021 whilst the actuals was only 10 completed houses by 30 June 2021.

RECOMMENDATION

- That the annual report being adjusted accordingly.

Inake / Regarding MID-YEAR ASSESSMENT



EF HERANDIEN
DEPUTY DIRECTOR: HUMAN SETTLEMENTS

☒ SUPPORTED/ ~~NOT SUPPORTED~~



LAUREN WARING
ACTING DIRECTOR: HUMAN SETTLEMENTS

Community Services



MEMORANDUM

Avrillene Matolla
 Directorate: Community
 Services
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File Reference Number: 000/000/000

DIRECTORATE: COMMUNITY SERVICES

Aan/To:	: DIRECTOR: FINANCIAL SERVICES – R DU PLESSIS
Van/From	: DIRECTOR: COMMUNITY SERVICES – AA PAULSE
Afskrif/Copy	: N NTLALE
	: AD MATOLLA
Tel	: 044 802 2901
Datum/Date	: 13 January 2022
Insake/Regarding	: DIRECTORATE: COMMUNITY SERVICES - ASSESSMENT OF CAPITAL BUDGET SPENDING – 2021/2022 BUDGET YEAR

With reference to your memorandum dated 10 January 2022, the following projects have been identified as projects that would not be completed by 30 June 2022.

Project	Ukey	Cost	Budget	Adjustment	New Budget
Rosemoor – Tartan Track	20190301004178	510001001	R 2 905 927.00	-R 2 905 927.00	R 0.00
Rosemoor – Tartan Track	20210702093067	510001841	R 1 500 000.00	-R 1 000 000.00	R 500 000.00

We are still awaiting feedback from the Directorate Planning and housing regarding the estimated costs as well as anticipated timeframes associated with the transfer and zoning of the land. After discussions with the Director it was agreed to initially Adjust the budget for the Rosemoore tartan track to an amount of R 500 000, 00 in total utilizing Council's own funds. The MIG portion will be absorbed into other MIG projects.

It is important to note that this is an estimation and is subject to change once the figures are received.

AA PAULSE
DIRECTOR: COMMUNITY SERVICES



MEMORANDUM

Avrillene Matolla
Senior Admin Officer
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Services

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DIRECTORATE: COMMUNITY SERVICES

Aan/To:	: DIRECTORATE: FINANCIAL SERVICES: R DU PLESSIS
Van/From	: DIRECTOR: COMMUNITY SERVICES: AA PAULSE
	:
Afskrif/Copy	: N NTLALE
	: AD MATOLLA
Tel	: 044-802 2901
Datum/Date	: 13 DECEMBER 2021
Insake/Regarding	: DIRECTORATE: COMMUNITY SERVICES -SECTION 72 REPORT: MID YEAR BUDGET AND PERFORMANCE ASSESSMENT FOR 2021/2022 BUDGET YEAR

Herewith please find information to be included in the Section 72 Report 2021/2022, as per your correspondence dated , 30 November 2021

CAPITAL BUDGET

SPORT

- Rosemoor Tartan Track:

An additional 5m strip land, belonging to the adjacent school Hibernia Primary School : Department of Public Works is necessary in order for this project to commence. After numerous discussions , the SGB of the adjacent school gave concession and approval is still required from the Department of Education and Public Work. There are processes which must be followed after the approval like Town Planning and subdivision consolidation. These processes will take another six (6) month. All this processes might lead to non-expenditure at year-end accordingly. The project value will be reduced

- Upgrade of Sport Facilities Projects

- o An agreement made at a meeting held 22 July 2021, it was indicated that the Directorate Human Settlements champion the Upgrade of Infrastructure projects. This arrangement set the Directorate back in terms of the procurement plan initially submitted. Projects include
 - Upgrade of Dorpsveld Clubhouse: DMA
 - Fencing Ward 24 & 25: Sportsground
 - New Clubhouse: Rooirivier Sport facility
 - Touwsrante Sport field: Fencing

There are also unfunded position which are critical, but budget is required.

Funding for critical posts

Sports

- X2 Team leader – T.6

Cleansing & Env Health

- Administrative Assistant: Manager: Cleansing & Environmental Health – T.7
- Administrative Assistant: Director: Community Services

Parks and Recreation

- Administrative Clerk – T6
- Supervisor: Alien Vegetation – T.7
- Supervisor: Gwailing Caravan Park – T.7

Libraries

- IT Cadet

CHALLENGES FOR OPERATIONS

CLEANSING AND ENVIRONMENTAL HEALTH

Illegal dumping

- Insufficient funding on 2021/2022 budget to address clearing of illegal dumping in the different residential areas.
- The amount of R4 000 000.00 reflected in the draft budget were reduced to R1 000 000.00 in the final budget and various virements had to be done fund this expenditure.
- R 2 000 000.00 required for the continuation of hiring of JCB's and Tipper trucks
- **Ward Base Cleaning project**
 - An additional R 4 000 000.00 is required to fund this project until the end of the financial year
 - An estimated R8 000 000.00 per financial year is required to effectively roll out the Ward Based Cleaning project
 - Budget for hiring of skips must be provided
- Growth of George vs no appointment of work overtime expenditure increases.
- The current budget is not aligned with the needs of the department and also not with the growth of George.
- Incremental budgeting also is a problem, as the true needs of the Department is not addressed.

CLEANSING

Although the section received funding for replacement of one refuse compactor for the current financial year, there is a need to replace more than two (2) refuse compactors. Also funding was received to procure heavy machinery, however funding must be sourced to replace older machinery. Some of this machinery is needed for illegal dumping initiatives.

The section also is busy with the rehabilitation of the Uniondale and Gwaing landfill site. The Uniondale project will be finalized with the financial year whereas the Gwaing landfill site project will be multi-year.

Orders have been issued for most of the capital projects with the exception of the refuse bins: wards project. For the sake of uniformity, the section is working in collaboration with the Protection Service in procuring these needed bins in the GIPTN process.

PARKS AND RECREATION

The parks and recreation section received funding for various projects including fencing of the cemeteries, upgrade of the ablution facilities, fleet, trailers and other small plant. However the section requires heavy machinery like cherry picker and etc.

The two below projects are behind schedule due to environmental protection processes.

Environmental Consultancy service providers are already appointed to handle the environmental aspects.

- **Extension of Cemeteries: Uniondale & George**

- Uniondale:
 - R100 000 is allocated for the extension of the cemetery
 - More environmental and engineering work needs to be done.
 - Geotechnical work must also be done
 - A report will be tabled to council for wayforward
- George:
 - R100 000 is allocated for the extension of the cemetery
 - More environmental and engineering work needs to be done.
 - Geotechnical work must also be done
 - A report will be tabled to council for wayforward

- **Upgrade of Facilities: Gwaing River Mouth**

- A complaint was lodged to the Department of Environmental Affairs and Developmental Planning in relation to expansion of the Gwaing River Mouth Camp.
- The municipality appointed a service provider to handle the NEMA section 24G process.
- The monies provided in the budget will be spent for the ablution facilities.
- The municipality must provide funding for the expansion of the resort in line with the S24G process.

OPERATIONAL BUDGET

2020/2021 Funded positions

Funded vacant positions in the Parks Section have been filled. Positions in the Cleansing and Environmental Health section as well as the Libraries are still in the process of being filled. Requisitions to fill these positions have been submitted to the Human Resources section for filling.

PARKS AND RECREATION

- Insufficient funding allocated for the hiring of plant and vehicles, essential scheme and Maintenance of Vehicles
- The incremental budgeting process do not take into account expectations created by council and administration, demands of the public and growth of the Town.
- Gwaing resort – No budget (Cost centre) has been allocated and existing funds from the Parks is being used since the Gwaing resort has been transferred to the Parks and Recreation department, which in turn put strain on other projects.
- Funding for the van Riebeck and the Botanical Gardens
- Virements were done on Ukeys related to consumables, inventory, maintenance, consultancy and boards at the beaches.

ANNUAL REPORT 2020/2021**SPORT**

Challenge	Comment
Closure of Sport Facilities due to the pandemic : Safe and orderly resumption of sport on sport facilities	-Collaboration with clubs/sport federations to facilitate and coordinate
Vandalism of sport facilities	Monitoring of service providers performance and collaboration between clubs and sport federations in order to assist in securing our facilities

CLEANSING

Challenge	Comments
Unprotected strikes at Refuse Removal	Workers has been disciplinary charged for participating in illegal strike. 1 employee dismissed. An SOP was done by senior management to be implemented in the future to prevent
Illegal dumping	Awareness sessions are held continuously
Illegal litter picking at the landfill site	12 EPWP workers was employed, since April 2021 until 30 June 2022, to keep illegal people of the landfill site. Law enforcement and security company removed all other persons from the Landfill Site.
Funding for illegal dumping	Continuous requests are made to provide budget.

PARKS AND RECREATION

Challenge	Comments – Progress
Covid 19 and regulatory Compliance	<ul style="list-style-type: none"> - Incremental deployment of workers as levels were lifted. - Rotational deployment of workers - Regular sanitation of vehicles and work areas - Issuing personnel with relevant PPE (masks, etc) - Regular toolbox talks with personnel
Availability of heavy machinery	Continuous communication with suppliers -
Vandalism	Security gates at Ablution facilities, Parks depot – fence in process

CEMETERIES

Challenge	Progress Comment
Graveyard Burial register	<ul style="list-style-type: none"> Burial order is in place but the marking of but the marking of graves must be improved and digitised.
Vandalism	<ul style="list-style-type: none"> Security fencing has been erected Thembaletu and York Street cemetery Security lighting will be installed at the York York street cemetery. Currently there is challenge with connection point.

LIBRARIES

Challenge	Progress comment
Covid-19 Pandemic & Lockdown	<ul style="list-style-type: none"> Increase in online services with the introduction of the Libby App, webinars and the use and encouragement of the online library. Collaboration with local NGO's with the role out of holiday programmes during the months of December 2021 and January 2022
Vandalism at buildings	Removal/ shifting of wifi to visible area. Strengthened security at Thembaletu library by means of burglar bars. Appointed an additional person/EPWP at George Library to attend to visitors record.

COMMUNITY DEVELOPMENT

Challenge	Progress Comment
Staff Shortage	EPWP appointments
Shortage of Transport	One vehicle bought and hiring 3 vehicles



AA PAULSE
DIRECTOR: COMMUNITY SERVICES

Protection Services



MEMORANDUM

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DIRECTOR: PROTECTION SERVICES

To:	: DIRECTOR FINANCIAL SERVICES: L WALLACE – BUDGET OFFICE
From	: DIRECTOR: PROTECTION SERVICES
Date	: 12 January 2022
Regarding	: ADJUSTMENT BUDGET OF CAPITAL & OPERATING BUDGET

Information requested for the Adjustments Budget pertaining to the Directorate Protection Services is as follows:

FIRE SERVICES**OPERATING BUDGET: LIFEGUARD/DUTY SQUADS**

Department Name	Item Name	Original Budget	Available	PROJECTION UNTIL APRIL 2022	REQUIRED
Fire Services	Lifeguard/Duty Squads	R882 410	R852 410	R3 130 824	R2 278 414

TRAFFIC SERVICES**OPERATING BUDGET: OVERTIME**

Department Name	Item Name	Original Budget	Available	PROJECTION UNTIL JUNE 2022	REQUIRED
Traffic Services	Overtime Non-Structured	R4 584 830	R2 982 788	R3 532 788	R550 000

TRAFFIC SERVICES – VEHICLE REGISTRATION**OPERATING BUDGET: OVERTIME**

Department Name	Item Name	Original Budget	Available	PROJECTION UNTIL JUNE 2022	REQUIRED
Traffic Services	Overtime Non-Structured	R412 430	R225 497	R375 497	R150 000

TRAFFIC SERVICES – VEHICLE TESTING**OPERATING BUDGET: OVERTIME**

Department Name	Item Name	Original Budget	Available	PROJECTION UNTIL JUNE 2022	REQUIRED
Traffic Services	Overtime Non-Structured	R14 400	(R2 272)	R102 272	R100 000

Regarding	: ADJUSTMENT BUDGET OF CAPITAL & OPERATING BUDGET
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LAW ENFORCEMENT
OPERATING BUDGET: OVERTIME

Department Name	Item Name	Original Budget	Available	PROJECTION UNTILL JUNE 2022	REQUIRED
Law Enforcement	Overtime Non- Structured	R1 440 000	R867 058	R1 217 058	R350 000

HAWKER CONTROL
OPERATING BUDGET: OVERTIME

Department Name	Item Name	Original Budget	Available	PROJECTION UNTILL JUNE 2022	REQUIRED
Law Enforcement	Overtime Non- Structured	R880 000	R651 124	R1 171 124	R520 000

I trust that you will find the aforementioned in order.



SB ERASMUS
DIRECTOR: PROTECTION SERVICES

Planning and Development



MEMORANDUM

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Director: Planning and Development
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Tel: +27 (0)44 801 9146

DIRECTOR: PLANNING AND DEVELOPMENT

Aan / To:	CHIEF FINANCIAL OFFICER
Aandag / Attention:	Leon Wallace
CC:	Peter Gelderbloem
Van / From:	Director: Planning and Development
Tel:	044 801 9146
Datum / Date:	13 December 2021
Insake / Regarding	SECTION 72 REPORT: MID YEAR BUDGET AND PERFORMANCE FOR THE 2021/22 BUDGET YEAR

Capital Budget

The projects below are behind schedule due to reason state, therefore a revision of the procurement plan is requested to be made.

1. Welcome billboards George

The Supplier was not aware that he was required to submit application with building control prior commencement of the project. The supplier submitted the application and Tourism co-signed. Currently awaiting further instructions or feedback from Building Control.

2. Security Gate

Applying for WC Heritage approval – this was not included in the Old Town House Application to Western Cape Heritage therefore the process is taking longer than expected.

3. Burglar bars

Applying for WC Heritage approval – this was not included in the Old Town House Application to Western Cape Heritage therefore the process is taking longer than expected.

4. Shop fit Tourism

Aspects of the plan need to be removed due to all suppliers quoting over budget. Tourism Manager was also looking at taking a part of the main hall for offices (dry walling) so this had to be considered/ factored into overall plans. New spec to be submitted in January 2022.

Operational Budget

Revenue forecast

The following revenue budgets are requested to be adjusted to show a realistic budget based on the comparison on 2020/21 budget R45 000 and Actual R24040 and the actual revenue trend for the current year.

See Attached spreadsheet for reference.

Lauren Waring
DIRECTOR: PLANNING AND DEVELOPMENT

Corporate Services



MEMORANDUM

Jenny Kiewit
Human Resources
Directorate: Corporate Services
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Tel: +27 (044) 801 9110

DIRECTOR: CORPORATE SERVICES

Aan/To:	: DIRECTOR: FINANCIAL SERVICES
Van/From	: DIRECTOR: CORPORATE SERVICES (MR. S JAMES)
Verw/Ref	: 4/11/1
Tel	: 044 801 9167
Datum/Date	: 12 JANUARY 2022
Insake/Regarding	: SECTION 72 REPORT: MID YEAR BUDGET AND PERFORMANCE ASSESSMENT FOR 2020/21 FINANCIAL YEAR.

Your memorandum dated 30 November 2021 refers.

INPUT FROM CORPORATE SERVICES ON CAPITAL ADJUSTMENTS.

Please be informed that the one outstanding Corporate Services Department's Capital Project is the Roof renovation Project and it has been resolved that the Corporate Services Department is would address the project in phases with phase one being the fixing the Side Hall roof.

An amount of R1.9 million is assigned to the Civic Centre Roof renovation Project and the Directorate will only realistically utilize R500 000 in the current financial year as listed below. Below is a Breakdown of how the said amount of R500 000 would be utilized, namely:

Amount	Purpose
R200 000	This amount would be allocated to the Sidehall Roof Renovation with (SCM has been provided with a RFQ for advertising in the month of January 2022.
R150 000	This amount would be needed for the re-arrangement of the Corporate services Offices, to accommodate the staff being moved from the ABSA Building.
R150 000	This amount would be required for the breakdown and re-establishment of the Bulk Storage Filing Cabinets from the Absa Building.

The remainder of the available funds should be channeled to the Pool for use by other Departments, in the interest of improved service delivery. It must also be noted that we went out on Tender and the lowest pricing tenderer was higher than the available funding, so a higher provision would have to be made in the new financial year to finalize the next phase of the project. Also note that going out on Tender for the third time using the same specifications was nullified by provincial treasury leaving us with no option than giving back the balance of Civic Centre roof capital budget with the understanding that proper estimates will be submitted for consideration for the next financial year.

INPUT FROM CORPORATE SERVICES ON OPERATING BUDGET AMENDMENTS.

The Budget allocations for employee costs of the Department on the Operating Budget would suffice until the end of the financial year, so no new amendments are proposed.

INPUT ON ANNUAL REPORT SUBMISSIONS.

The Department has addressed the challenges raised in the Annual Report relation to the Human Resources by fully implementing the time and attendance system and it extended the use of the current full electronic system to also include live updates. The staff turnover rate at 4.61 is within the accepted norm.

I hope you will find the above in order.

A handwritten signature in black ink, appearing to read 'S E JAMES', is written over a horizontal line. The signature is stylized with a large, sweeping 'S' and 'J'.

DIRECTOR: CORPORATE SERVICES.

Part 2 – Supporting documentation

2.1 – Financial Position

WC044 George - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2020/21	Budget Year 2021/22			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		(182 885)	1 008 102	1 011 590	537 630	1 011 590
Call investment deposits		53 000	147 000	147 000	200 000	147 000
Consumer debtors		6 676	71 919	71 919	171 119	71 919
Other debtors		5 127	66 259	66 259	52 584	66 259
Current portion of long-term receivables		(2 205)	3 839	3 839	(321)	3 839
Inventory		(4 253)	188 657	187 519	115 315	187 519
Total current assets		(124 540)	1 485 776	1 488 126	1 076 326	1 488 126
Non current assets						
Long-term receivables		4 252	36 387	36 387	20	36 387
Investments		–	–	–	–	–
Investment property		(157)	144 411	144 411	144 235	144 411
Investments in Associate		–	–	–	–	–
Property, plant and equipment		32 834	3 301 576	3 401 193	3 079 159	3 401 193
Agricultural		–	–	–	–	–
Biological assets		–	–	–	–	–
Intangible assets		(322)	2 722	2 237	1 401	2 237
Other non-current assets		–	4 236	4 236	(38 500)	4 236
Total non current assets		36 607	3 489 333	3 588 465	3 186 314	3 588 465
TOTAL ASSETS		(87 933)	4 975 108	5 076 591	4 262 640	5 076 591
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		(40 751)	161 593	161 593	20 596	161 593
Consumer deposits		3 383	58 560	58 560	34 663	58 560
Trade and other payables		(87 560)	573 278	583 940	264 948	583 940
Provisions		18 485	126 111	126 111	100 860	126 111
Total current liabilities		(106 442)	919 543	930 205	421 066	930 205
Non current liabilities						
Borrowing		(468)	435 590	435 590	241 456	435 590
Provisions		48 596	251 789	251 789	309 646	251 789
Total non current liabilities		48 128	687 379	687 379	551 102	687 379
TOTAL LIABILITIES		(58 315)	1 606 921	1 617 583	972 168	1 617 583
NET ASSETS	2	(29 619)	3 368 187	3 459 008	3 290 472	3 459 008
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		(15 882)	3 136 281	3 227 102	3 242 151	3 227 102
Reserves		(11 572)	231 907	231 907	48 321	231 907
TOTAL COMMUNITY WEALTH/EQUITY	2	(27 454)	3 368 187	3 459 008	3 290 472	3 459 008

2.2 – Debtors age analysis

The table below reflects the total outstanding debt owed to the George Municipality as at 31 December 2021.

Description	Budget Year 2021/22											
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
R thousands												
Debtors Age Analysis By Income Source												
Trade and Other Receivables from Exchange Transactions - Water	23 964	4 780	4 032	4 011	3 358	3 727	17 161	80 777	141 811	109 034	773	–
Trade and Other Receivables from Exchange Transactions - Electricity	44 616	2 918	1 584	809	660	566	2 406	4 367	57 925	8 808	22	–
Receivables from Non-exchange Transactions - Property Rates	31 565	2 579	2 062	2 481	1 285	1 086	4 811	15 196	61 064	24 859	90	–
Receivables from Exchange Transactions - Waste Water Management	16 418	2 207	1 817	1 627	1 534	1 361	6 631	17 950	49 544	29 102	343	–
Receivables from Exchange Transactions - Waste Management	14 607	2 001	1 619	1 433	1 360	1 188	5 922	15 138	43 270	25 042	156	–
Receivables from Exchange Transactions - Property Rental Debtors	67	8	4	4	4	4	22	123	234	155	61	–
Interest on Arrear Debtor Accounts	802	136	141	170	161	174	1 250	11 228	14 062	12 984	77	–
Recoverable unauthorised, irregular, fruitless and wasteful expenditure									–	–		–
Other	(16 622)	804	616	45	291	356	1 949	11 602	(960)	14 242		–
Total By Income Source	115 417	15 432	11 874	10 579	8 652	8 462	40 153	156 380	366 950	224 227	1 521	–
2020/21 - totals only	91 746	13 955	13 708	10 456	8 384	7 126	34 050	131 881	311 306	191 898	–	–
Debtors Age Analysis By Customer Group												
Government	6 170	617	69	27	8	–	–	0	6 892	35	–	–
Commercial	45 234	2 229	1 684	861	724	675	2 784	6 660	60 851	11 704	–	–
Households	66 735	12 551	10 084	9 644	7 884	7 750	37 159	148 879	300 687	211 318	1 521	–
Other	(2 721)	35	37	45	36	37	210	841	(1 480)	1 170	–	–
Total By Customer Group	115 417	15 432	11 874	10 579	8 652	8 462	40 153	156 380	366 950	224 227	1 521	–

The Debtors age analysis includes only those consumer amounts which have become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and service charges on an instalment basis.

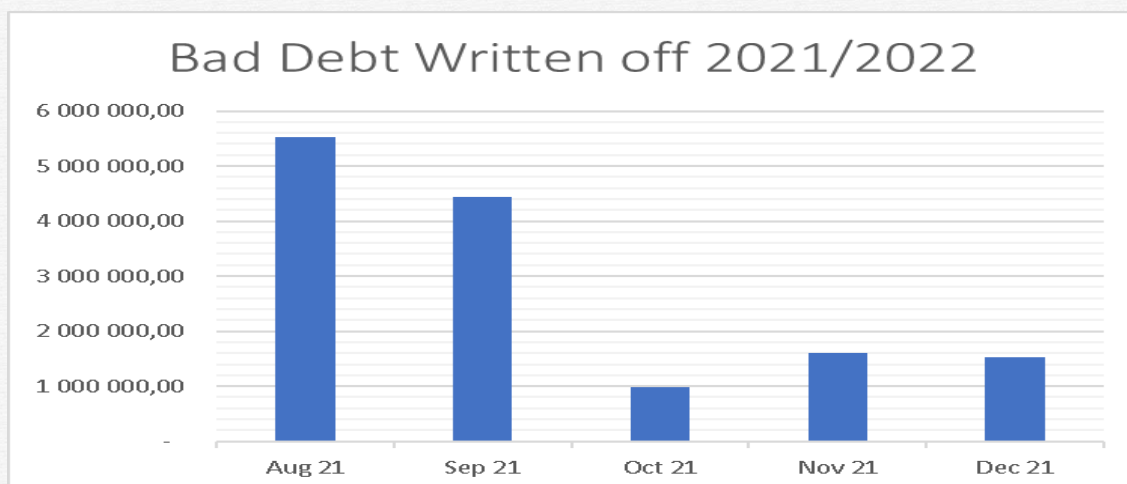
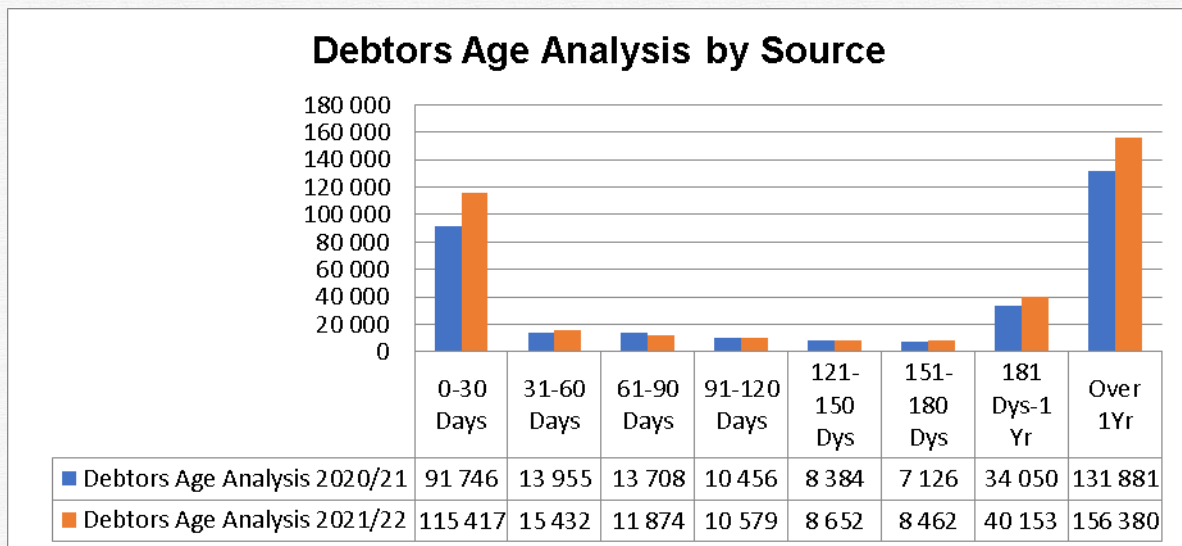
The Debtors age analysis includes only those consumer amounts which have become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and service charges on an instalment basis.

At the end of December 2021, an amount of R366.9 million (gross debtors – the provision for bad debt has not been considered) was outstanding for debtors, with R191.8 million outstanding for longer than 90 days.

The biggest concern is that Indigent households outstanding water debt increases monthly. Council has employed a Team of Plumbers to address water leakages in Indigent households to curb the growing debt.

Most of the debt older than 90days are tied up in legal process.

The following graph compares the debtor's age analysis end of December 2021 to the same period last year:



2.3 – Creditors age analysis

The creditor's age analysis only includes those creditors that fall due within the next month

WC044 George - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Budget Year 2021/22										
Description	NT Code	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total
R thousands										
Creditors Age Analysis By Customer Type										
Bulk Electricity	0100	50 485								50 485
Bulk Water	0200									-
PAYE deductions	0300	7 811								7 811
VAT (output less input)	0400									-
Pensions / Retirement deductions	0500									-
Loan repayments	0600									-
Trade Creditors	0700	9 195	413							9 608
Auditor General	0800									-
Other	0900									-
Total By Customer Type	1000	67 491	413	-	-	-	-	-	-	67 904

Reasons for creditors outstanding longer than 30 days:

- There are disputes on some of the invoices that still need to be resolved; and
- Invoices that have not been signed off by the relevant official for creditors to make the payment in time due to normal operational challenges.

2.4 – Transfers and grants receipts

WC044 George - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		315 273	338 611	338 611	57 903	206 231	202 551	3 680	1,8%	338 611
Local Government Equitable Share		186 528	170 498	170 498	56 523	127 564	127 564	-		170 498
Finance Management	3	1 550	1 550	1 550	-	1 550	-	1 550	#DIV/0!	1 550
Municipal Systems Improvement		-	-	-	-	-	-	-		-
EPWP Incentive		4 109	3 068	3 068	1 380	2 147	767	1 380	179,9%	3 068
Energy Efficiency and Demand Management		17	-	-	-	-	-	-		-
Infrastructure Skills Development Grant		6 076	5 655	5 655	-	3 000	3 000	-		5 655
Municipal Infrastructure Grant - PMU		1 594	937	937	-	750	-	750	#DIV/0!	937
Public Transport Network Operating Grant		115 399	156 903	156 903	-	71 220	71 220	-		156 903
Municipal Disaster Relief Grant		-	-	-	-	-	-	-		-
Other transfers and grants [insert description]		-	-	-	-	-	-	-		-
Provincial Government:		203 330	238 759	238 759	165 010	176 733	11 973	164 760	1376,1%	238 759
Housing		-	58 720	58 720	-	5 498	5 498	-		58 720
Proclaimed Roads		2 956	8 460	8 460	-	-	-	-		8 460
Local Government Masterplanning Grant		600	600	600	-	600	600	-		600
Local Government Internship Grant		-	-	-	-	-	-	-		-
Library Grant		10 283	8 845	8 845	4 423	8 845	4 422	4 423	100,0%	8 845
Community Development Workers Operating Grant		94	94	94	-	-	-	-		94
Integrated Public Transport Grant		187 240	160 587	160 587	160 587	160 587	-	160 587	#DIV/0!	160 587
Financial Management Capacity Building Grant		300	250	250	-	-	250	(250)	-100,0%	250
Financial Management Support Grant		500	-	-	-	-	-	-		-
Thusong Services Centres Grant		150	-	-	-	-	-	-		-
Financial Management Support Grant (Government Support)		-	-	-	-	-	-	-		-
Municipal Infrastructure Support Grant : Electrical Master Plans		-	-	-	-	-	-	-		-
Compliance Management System		-	-	-	-	-	-	-		-
Fire Service Capacity Building Grant		732	-	-	-	-	-	-		-
Development of Sport and Recreation facilities		-	700	700	-	700	700	-		700
Municipal Service Delivery and Capacity Building Grant		475	503	503	-	503	503	-		503
Municipal Accreditation and Capacity Building Grant		-	-	-	-	-	-	-		-
Contribution towards acceleration of housing delivery		-	-	-	-	-	-	-		-
Provide resources for the cycle infrastructure project		-	-	-	-	-	-	-		-
Local Government Support Grant		-	-	-	-	-	-	-		-
District Municipality:		-	-	-	-	-	-	-		-
Other grant providers:		739	650	650	-	-	-	-		650
LGSETA		739	650	650	-	-	-	-		650
Total Operating Transfers and Grants	5	519 342	578 020	578 020	222 913	382 965	214 525	168 440	78,5%	578 020
Capital Transfers and Grants										
National Government:		81 974	86 328	167 673	18 967	63 143	44 658	18 485	41,4%	167 673
Municipal Infrastructure Grant (MIG)		34 772	41 325	41 325	10 867	17 155	-	17 155	#DIV/0!	41 325
Regional Bulk Infrastructure		-	-	81 345	-	-	-	-		81 345
Integrated National Electrification Programme		6 000	15 100	15 100	8 100	15 100	15 100	-		15 100
Energy Efficiency and Demand Management		4 483	-	-	-	-	-	-		-
Infrastructure Skills Development		50	345	345	-	-	-	-		345
Public Transport Infrastructure Grant		36 670	26 476	26 476	-	27 806	26 476	1 330	5,0%	26 476
Water Services Infrastructure Grant		-	3 082	3 082	-	3 082	3 082	-		3 082
Provincial Government:		-	-	-	-	-	-	-		-
District Municipality:		-	-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		-
Total Capital Transfers and Grants	5	81 974	86 328	167 673	18 967	63 143	44 658	18 485	41,4%	167 673
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	601 317	664 348	745 693	241 880	446 107	259 183	186 925	72,1%	745 693

2.5 – Transfers and grants expenditure

WC044 George - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		321 475	338 611	338 611	3 037	53 363	59 075	(5 712)	-9,7%	338 611
Local Government Equitable Share		186 528	170 498	170 498	–	–	–	–		170 498
Finance Management		1 550	1 550	1 550	51	831	775	56	7,2%	1 550
Municipal Systems Improvement		–	–	–	–	–	–	–		–
EPWP Incentive		4 921	3 068	3 068	–	3 068	1 268	1 800	142,0%	3 068
Energy Efficiency and Demand Management		17	–	–	–	–	–	–		–
Infrastructure Skills Development Grant		6 076	5 655	5 655	381	1 988	2 750	(762)	-27,7%	5 655
Municipal Infrastructure Grant - PMU		1 594	937	937	–	188	188	–		937
Public Transport Network Operating Grant		120 789	156 903	156 903	2 605	47 289	54 095	(6 806)	-12,6%	156 903
Municipal Disaster Relief Grant		–	–	–	–	–	–	–		–
Other transfers and grants [insert description]		–	–	–	–	–	–	–		–
Integrated Urban Development Grant		–	–	–	–	–	–	–		–
Provincial Government:		207 310	238 759	238 759	18 346	97 552	109 633	(12 080)	-11,0%	238 759
Housing		200	58 720	58 720	439	2 962	28 724	(25 762)	-89,7%	58 720
Proclaimed Roads		2 956	8 460	8 460	–	8 460	3 050	5 410	177,4%	8 460
Local Government Masterplanning Grant		1 157	600	600	83	600	120	480	400,0%	600
Local Government Internship Grant		17	–	–	–	–	–	–		–
Library Grant		10 283	8 845	8 845	840	5 755	5 755	–		8 845
Community Development Workers Operating Grant		46	94	94	–	6	47	(41)	-87,3%	94
Integrated Pubic Transport Grant		191 164	160 587	160 587	16 943	79 509	71 343	8 166	11,4%	160 587
Financial Management Capacity Building Grant		–	250	250	–	9	109	(100)	-92,1%	250
Financial Management Support Grant		666	–	–	–	–	–	–		–
Thusong Services Centres Grant		145	–	–	–	–	–	–		–
Financial Management Support Grant (Government Support)		–	–	–	–	–	–	–		–
Municipal Infrastructure Support Grant : Electrical Master Plans		–	–	–	–	–	–	–		–
Compliance Management System		–	–	–	–	–	–	–		–
Fire Service Capacity Building Grant		–	–	–	–	–	–	–		–
Development of Sport and Recreation facilities		–	700	700	–	–	233	(233)	-100,0%	700
Municipal Service Delivery and Capacity Building Grant		475	503	503	42	251	251	0	0,0%	503
Municipal Accreditation and Capacity Building Grant		–	–	–	–	–	–	–		–
Contribution towards acceleration of housing delivery		–	–	–	–	–	–	–		–
Provide resources for the cycle infrastructure project		200	–	–	–	–	–	–		–
Local Government Support Grant		–	–	–	–	–	–	–		–
District Municipality:		–	–	–	–	–	–	–		–
		–	–	–	–	–	–	–		–
Other grant providers:		739	650	650	193	193	325	(132)	-40,6%	650
LGSETA		739	650	650	193	193	325	(132)	-40,6%	650
Total operating expenditure of Transfers and Grants:		529 524	578 020	578 020	21 576	151 108	169 033	(17 925)	-10,6%	578 020
Capital expenditure of Transfers and Grants										
National Government:		82 194	86 328	167 673	8 355	42 978	52 610	(9 632)	-18,3%	167 673
Municipal Infrastructure Grant (MIG)		34 671	41 325	41 325	3 466	9 825	24 034	(14 208)	-59,1%	41 325
Regional Bulk Infrastructure		–	–	81 345	2 800	2 800	–	2 800	#DIV/0!	81 345
Integrated National Electrification Programme		6 706	15 100	15 100	2 066	3 531	1 870	1 661	88,8%	15 100
Energy Efficiency and Demand Management		4 362	–	–	–	–	–	–		–
Infrastructure Skills Development		50	345	345	–	64	23	41	177,3%	345
Public Transport Infrastructure Grant		36 404	26 476	26 476	–	26 476	26 476	–		26 476
Water Services Infrastructure Grant		–	3 082	3 082	23	282	207	75	36,2%	3 082
0		–	–	–	–	–	–	–		–
Provincial Government:		729	–	–	–	–	–	–		–
Housing		–	–	–	–	–	–	–		–
Contribution towards acceleration of housing delivery		–	–	–	–	–	–	–		–
Library Grant		–	–	–	–	–	–	–		–
George Integrated Public Transport Network		–	–	–	–	–	–	–		–
Community Development Workers Capital		–	–	–	–	–	–	–		–
Fire Service Capacity Building Grant		729	–	–	–	–	–	–		–
District Municipality:		–	–	–	–	–	–	–		–
		–	–	–	–	–	–	–		–
Other grant providers:		–	–	–	–	–	–	–		–
0		–	–	–	–	–	–	–		–
Total capital expenditure of Transfers and Grants		82 923	86 328	167 673	8 355	42 978	52 610	(9 632)	-18,3%	167 673
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		612 447	664 348	745 693	29 930	194 086	221 643	(27 557)	-12,4%	745 693

2.6 – Expenditure against Approved Roll-overs

WC044 George - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M06 December

Description	Ref	Budget Year 2021/22				
		Approved Rollover 2020/21	Monthly actual	YearTD actual	YTD variance	YTD variance %
R thousands						
EXPENDITURE						
Operating expenditure of Approved Roll-overs						
National Government:		-	-	-	-	
			-	-	-	
Provincial Government:		3 924	21	21	(3 903)	-99,5%
Title Deeds Restoration Grant		3 489			(3 489)	-100,0%
Local Government Internship Grant					-	
Integrated Public Transport Grant		36	21	21	(15)	
Thusong Services Centres Grant		5			(5)	
Financial Management Capacity Building Grant		300			(300)	
Community Development Workers Operating Grant		94			(94)	
			-	-	-	
			-	-	-	
District Municipality:		-	-	-	-	
			-	-	-	
Other grant providers:		-	-	-	-	
			-	-	-	
Total operating expenditure of Approved Roll-overs		3 924	21	21	(3 903)	-99,5%
Capital expenditure of Approved Roll-overs						
National Government:		16 427	4 975	4 975	(11 451)	-69,7%
Public Transport Infrastructure Grant [Schedule 5B]		16 427	4 975	4 975	(11 451)	-69,7%
Provincial Government:		-	-	-	-	
			-	-	-	
District Municipality:		-	-	-	-	
			-	-	-	
Other grant providers:		-	-	-	-	
Departmental Agencies and Accounts			-	-	-	
Total capital expenditure of Approved Roll-overs		16 427	4 975	4 975	(11 451)	-69,7%
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		20 351	4 996	4 996	(15 354)	-75,4%

Notes:

- Request for roll-over of unspent National and Provincial Conditional grants at 30 June 2021 was submitted on 31 August 2021.
- Letters of feedback was received from both National and Provincial Treasury.
- The adjustments budget was approved by Council during November 2021.

2.7 – Overtime per department

PROTECTION SERVICES									
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	December Actual	Quarter 2	Available
Fire Services	20160623016264	Overtime-Non Structured	847 510	847 510	139 575	57 269	25 397	82 306	707 935
Fire Services	20160623016265	Overtime-Structured	678 750	678 750	342 538	120 543	82 082	221 995	336 212
Fire Services	20160623016271	Overtime-Night Shift	1 793 950	1 793 950	777 697	297 095	166 454	480 602	1 016 253
Hawker Control	20180304982131	Overtime-Non Structured	880 000	880 000	578 876	194 143	135 294	384 732	301 124
Security Services	20160623020371	Overtime-Non Structured	1 440 000	1 440 000	572 942	168 822	138 233	404 120	867 058
Security Services	20160623020376	Overtime-Night Shift	101 820	101 820	45 451	18 010	8 702	27 441	56 369
Traffic Services	20160623020692	Overtime-Non Structured	4 584 830	4 584 830	1 596 650	567 142	387 287	1 029 507	2 988 180
Traffic Services	20160623020699	Overtime-Night Shift	231 690	231 690	45 324	13 157	11 383	32 167	186 366
Vehicle Registration	20160623020826	Overtime-Non Structured	412 430	412 430	186 933	76 554	29 657	110 379	225 497
Drivers Licence	20160623021051	Overtime-Non Structured	302 470	302 470	63 796	23 408	12 362	40 388	238 674
Vehicle Testing	20160623021096	Overtime-Non Structured	14 400	14 400	16 672	2 496	2 725	14 176	-2 272
Fleet Management	20160623021691	Overtime-Non Structured	214 410	214 410	35 950	14 708	8 072	21 242	178 460
GIPTN - Auxillary Cost	20200224002827	Overtime-Non Structured	-	-	-	-	-	-	-
GIPTN - Auxillary Cost	20200310102807	Overtime-Non Structured	-	-	-50 473	13 743	-	-64 216	50 473
GIPTN - Auxillary Cost	20210702094101	Overtime-Night Shift	-	-	2 033	-	-	2 033	-2 033
GIPTN - Auxillary Cost	20211021982927	Overtime-Night Shift	-	15 000	31 067	-	2 038	31 067	-16 067
GIPTN - Auxillary Cost	20211021984811	Overtime-Non Structured	-	30 000	83 369	-	4 155	83 369	-53 369
		GRAND TOTAL	11 502 260	11 547 260	4 468 398	1 567 091	1 013 840	2 901 306	7 078 862
		% SPENT			39%				
HUMAN SETTLEMENTS									
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	December Actual Current Year	Quarter 2	Available
Housing Administration	20160623016951	Overtime-Non Structured	237 680	237 680	128 210	63 881	42 830	64 330	109 470
Housing Administration	20190325121754	Overtime-Non Structured	182 812	182 812	-	-	-	-	182 812
Support Services	20160623020642	Overtime-Non Structured	1 900	1 900	-	-	-	-	1 900
		TOTAL	422 392	422 392	128 210	63 881	42 830	64 330	294 182
		% SPENT			30%				

COMMUNITY SERVICES									
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	December	Quarter 2	Available
Social Services					-	-	-	-	
Main Library	20160623016161	Overtime-Non Structured	2 080	2 080	-	-	-	-	2 080
Sport Maintenance	20160623017507	Overtime-Non Structured	19 490	19 490	11 451	-	7 312	11 451	8 039
Swimmingpool	20160623017602	Overtime-Non Structured	5 860	5 860	5 372	-	3 840	5 372	488
Environmental Admin	20160623017647	Overtime-Non Structured	180 910	110 910	5 401	-	-	5 401	105 509
Social Services	20160623017746	Overtime-Non Structured	60 000	60 000	43 567	34 496	-15 599	9 071	16 433
Sub-total: Social Services			268 340	198 340	65 791	34 496	-4 446	31 295	132 549
Community Services									
Cemetries	20160623015963	Overtime-Non Structured	136 310	136 310	85 605	10 718	37 505	74 887	50 705
Parks & Gardens	20160623017973	Overtime-Non Structured	278 490	278 490	181 872	46 244	58 894	135 628	96 618
Beach Areas	20160623017101	Overtime-Non Structured	331 470	331 470	62 127	10 470	34 153	51 658	269 343
Street Cleansing	20160623018066	Overtime-Non Structured	623 970	923 970	686 303	228 293	270 205	458 010	237 667
Public Toilets	20190705045578	Overtime-Non Structured	320 520	320 520	118 263	42 654	23 580	75 608	202 257
Dumping Site	20190705045579	Overtime-Non Structured	150 060	150 060	69 572	25 021	17 705	44 551	80 488
Refuse Removal	20190705045577	Overtime-Non Structured	4 500 000	4 500 000	1 306 026	474 359	303 921	831 668	3 193 974
Sub-total: Community Services			6 340 820	6 640 820	2 509 769	837 759	745 963	1 672 010	4 131 051
Total for Directorate			6 609 160	6 839 160	2 575 560	872 255	741 517	1 703 304	4 263 600
		% SPENT			37,66%				
ELECTROTECHNICAL SERVICES									
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	December Actual Current Year	Quarter 2	Available
Electricity: Admin	20200910992540	Overtime-Night Shift	4 030	4 030	-	-	-	-	4 030
Electricity: Admin	20160623021185	Overtime-Non Structured	193 270	193 270	56 113	-	54 785	56 113	137 157
Electricity: Distribution	20160623021238	Overtime-Non Structured	6 163 610	6 163 610	3 133 594	1 053 525	1 059 592	2 080 069	3 030 016
Mechanical Workshop	20160623021789	Overtime-Non Structured	285 280	285 280	151 252	48 564	53 807	102 687	134 028
		TOTAL	6 646 190	6 646 190	3 340 959	1 102 089	1 168 183	2 238 869	3 305 231
		% SPENT			50%				

CORPORATE SERVICES									
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	December Actual Current Year	Quarter 2	Available
Administration	20210702094084	Overtime-Non Structured	18 740	18 740	4 273	-	311	4 273	14 467
Client Services	20210702094083	Overtime-Non Structured	-	12 000	10 809	10 809	-	-	1 191
Civic Centre	20160623016439	Overtime-Non Structured	7 330	7 330	183 210	7 747	1 308	175 463	-175 880
Blanco Hall	20210702094086	Overtime-Non Structured	-	-	2 185	-	-	2 185	-2 185
Conville Hall	20210702094089	Overtime-Non Structured	-	-	4 765	-	-	4 765	-4 765
Thembaletu Hall	20210702094087	Overtime-Non Structured	-	-	6 648	-	4 256	6 648	-6 648
Touwsrante Hall	20160623016876	Overtime-Non Structured	-	-	-	-	-	-	-
Maintenance	20160623017326	Overtime-Non Structured	143 250	143 250	-	-	-	-	143 250
Fencing & Sidings	20160623017442	Overtime-Non Structured	8 290	8 290	-	-	-	-	8 290
		TOTAL	177 610	189 610	211 890	18 556	5 875	193 334	-22 280
		% SPENT			112%				
CIVIL ENGINEERING SERVICES									
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	December Actual	Quarter 2	Available
Sewerage Networks	20160623018693	Overtime-Non Structured	5 623 890	5 623 890	2 115 672	831 769	415 073	1 283 903	3 508 218
Water Contamination Control	20160623018918	Overtime-Non Structured	1 601 650	1 601 650	655 557	250 795	132 586	404 762	946 093
Water Contamination Control	20160623018919	Overtime-Structured	304 170	304 170	115 886	43 431	24 045	72 455	188 284
Water Contamination Control	20160623018924	Overtime-Night Shift	335 030	335 030	135 137	52 210	26 300	82 926	199 893
Laboratory Services	20160623019020	Overtime-Non Structured	-	-	-	-	-	-	-
Laboratory Services	20210702094081	Overtime-Non Structured	54 130	14 130	-	-	-	-	-
Laboratory Services	20160623019021	Overtime-Structured	610	610	-	-	-	-	610
Civil Administration	20160623019358	Overtime-Non Structured	83 500	83 500	32 536	10 905	12 058	21 631	50 964
Streets & Storm Water	20160623020097	Overtime-Non Structured	1 263 400	1 263 400	816 479	117 157	391 632	699 322	446 921
Water Purification	20160623021396	Overtime-Non Structured	1 862 400	1 862 400	810 686	292 815	151 750	517 871	1 051 714
Water Purification	20160623021397	Overtime-Structured	351 530	351 530	157 591	58 882	30 778	98 709	193 939
Water Purification	20160623021402	Overtime-Night Shift	350 090	350 090	161 631	59 849	33 224	101 782	188 459
Water Distribution	20160623021501	Overtime-Non Structured	5 475 570	5 475 570	2 111 649	674 368	453 475	1 437 282	3 363 921
		TOTAL	17 305 970	17 265 970	7 112 824	2 392 181	1 670 922	4 720 643	10 139 016
		% SPENT			41%				

FINANCIAL SERVICES									
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	December Actual Current Year	Quarter 2	Available
Housing	20160623016039	Overtime-Non Structured	740	740	-	-	-	-	740
Credit Control	20160623017062	Overtime-Non Structured	3 120	3 120	4 257	-	4 257	4 257	-1 137
Stores	20160623017395	Overtime-Non Structured	39 450	39 450	17 704	5 016	2 293	12 689	21 746
Income Section	20160623019672	Overtime-Non Structured	5 210	5 210	550	-	321	550	4 660
CFO Office	20160623019790	Overtime-Non Structured	1 040	1 040	-	-	-	-	1 040
Supply Chain Management	20160623019908	Overtime-Non Structured	740	740	-	-	-	-	740
Creditors Section	20160623019946	Overtime-Non Structured	14 840	14 840	2 928	-	-	2 928	11 912
Remuneration Section	20210702094092	Overtime-Non Structured	19 780	19 780	-	-	-	-	19 780
		TOTAL	84 920	84 920	25 439	5 016	6 870	20 423	59 481
		% SPENT			30%				
PLANNING AND DEVELOPMENT									
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	December Actual Current Year	Quarter 2	Available
Local Economic Development	20160623020457	Overtime-Non Structured	2 390	2 390	952	-	952	952	1 438
IDP / PMS	20160623015781	Overtime-Non Structured	4 160	4 160	-	-	-	-	4 160
Planning	20160623019203	Overtime-Non Structured	6 250	6 250	-	-	-	-	6 250
		TOTAL	12 800	12 800	952	-	952	952	11 848
		% SPENT			7%				
MUNICIPAL MANAGER									
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	December Actual Current Year	Quarter 2	Available
DMA Administration	20160623015731	Overtime-Non Structured	20 520	20 520	6 619	1 273	-	5 347	13 901
Legal Services	20210702094080	Overtime-Non Structured	120 000	120 000	-	-	-	-	
Office of the Executive Mayor	20160623019057	Overtime-Non Structured	32 910	32 910	474	-	-	474	32 436
Office of the Municipal Manager	20160623019524	Overtime-Non Structured	12 020	12 020	6 257	1 028	2 625	5 228	5 763
ICT	20160623018454	Overtime-Non Structured	14 570	14 570	2 570	-	2 570	2 570	12 000
		TOTAL	200 020	200 020	15 920	2 301	5 194	13 618	64 100
		% SPENT			8%				
		GRAND TOTAL	42 961 322	43 208 322	17 880 151	6 023 371	4 656 183	11 856 780	25 328 171
		% SPENT			41%				

Notes:

- An amount of **R17 880 151** has been paid out to date, which constitutes 41% of the budget.
- Factors that influence overtime:
 - Planned and unplanned maintenance work that cannot be done during working hours; and
 - Meetings that are held after hours.

2.8 Section 66 Report: Employee Related Costs

WC044 George - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		14 283	16 886	16 886	1 454	7 281	8 443	(1 162)	-14%	16 886
Pension and UIF Contributions		618	890	890	15	236	445	(208)	-47%	890
Medical Aid Contributions		205	346	407	13	95	203	(109)	-53%	407
Motor Vehicle Allowance		4 684	5 468	5 407	438	2 336	2 704	(367)	-14%	5 407
Cellphone Allowance		2 063	2 581	2 581	176	1 045	1 290	(245)	-19%	2 581
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		21 853	26 171	26 171	2 096	10 994	13 085	(2 091)	-16%	26 171
% increase	4		19,8%	19,8%						19,8%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		9 982	13 783	12 938	677	4 090	6 469	(2 379)	-37%	12 938
Pension and UIF Contributions		378	1 281	1 281	92	533	640	(107)	-17%	1 281
Medical Aid Contributions		201	209	364	27	159	182	(22)	-12%	364
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		328	1 989	1 989	-	139	889	(751)	-84%	1 989
Motor Vehicle Allowance		325	485	485	40	230	242	(12)	-5%	485
Cellphone Allowance		80	109	109	9	51	54	(3)	-6%	109
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		233	562	542	14	71	271	(200)	-74%	542
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		11 528	18 417	17 707	859	5 273	8 748	(3 475)	-40%	17 707
% increase	4		59,8%	53,6%						53,6%
Other Municipal Staff										
Basic Salaries and Wages		332 939	335 045	335 795	29 001	171 963	186 690	(14 727)	-8%	335 795
Pension and UIF Contributions		56 754	66 186	66 186	5 195	30 667	33 094	(2 427)	-7%	66 186
Medical Aid Contributions		22 235	37 568	37 568	2 482	15 127	18 784	(3 657)	-19%	37 568
Overtime		51 427	54 989	55 236	5 631	22 651	27 605	(4 954)	-18%	55 236
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		15 004	18 253	18 313	1 320	7 648	9 158	(1 510)	-16%	18 313
Cellphone Allowance		1 616	1 791	1 799	127	756	899	(144)	-16%	1 799
Housing Allowances		2 307	2 847	2 847	179	1 112	1 424	(312)	-22%	2 847
Other benefits and allowances		41 606	44 153	43 994	1 323	32 945	21 998	10 948	50%	43 994
Payments in lieu of leave		-	-	14	14	14	7	7	97%	14
Long service awards		1 803	4 108	4 209	226	1 586	2 005	(419)	-21%	4 209
Post-retirement benefit obligations	2	46 393	22 643	22 665	496	3 016	2 431	585	24%	22 665
Sub Total - Other Municipal Staff		572 083	587 585	588 627	45 993	287 484	304 096	(16 611)	-5%	588 627
% increase	4		2,7%	2,9%						2,9%
Total Parent Municipality		605 464	632 172	632 505	48 947	303 751	325 929	(22 178)	-7%	632 505
TOTAL SALARY, ALLOWANCES & BENEFITS		605 464	632 172	632 505	48 947	303 751	325 929	(22 178)	-7%	632 505
% increase	4		4,4%	4,5%						4,5%
TOTAL MANAGERS AND STAFF		583 611	606 002	606 334	46 852	292 757	312 844	(20 087)	-6%	606 334

2.9 Deviations

YEAR	MONTH	DIRECTORATE	SERVICES / GOODS	AWARDED TO	AMOUNT	VOTE / JOBCOSTING	VOTE DESCRIPTION	REASON	OTHER SUPPLIER
2021	DEC	Protection Services	Maintenance of bus fleet	Daimler Trucks and Buses & Mercedes SA	Rates	20210702093819	Maintenance & Warranty	Exceptional case and impractical to follow the official procurement process. Tender process in final stage.	
						20210302103938			
2021	DEC	Protection Services	Go-George advertising	Rolling Inspiration	10 698,00	20190705045648	Publicity and Marketing	Impossible to follow the official procurement process. Sole supplier of specific magazine.	
2021	DEC	Protection Services	National Road Traffic Act	Lexis Nexis	3 629,40	20160623020710	Printing and Publications	Sole Supplier	


YEAR	MONTH	DIRECTORATE	SERVICES / GOODS	AWARDED TO	AMOUNT	VOTE / JOBCOSTING	VOTE DESCRIPTION	REASON	OTHER SUPPLIER
2021	DEC	Community Services	Flagpole	Jetline George	4 901,07	20160623017131	Maintenance of buildings and facilities	Impossible to follow the official procurement process. Issue with the flagpole was discovered just before the opening of the beach under blue flag states.	
2021	DEC	Community Services	Food supply	Playtime Productions	4 800,00	20170705033396	Event Promoters	Impossible to follow the official procurement process. Short notice.	
2021	DEC	Community Services	Food supply	Westcoast Restaurant	2 500,00	20190705045325	Catering Services	Impossible to follow the official procurement process. Short notice.	

YEAR	MONTH	DIRECTORATE	SERVICES / GOODS	AWARDED TO	AMOUNT	VOTE / JOBCOSTING	VOTE DESCRIPTION	REASON	OTHER SUPPLIER
2021	DEC	Community Services	Skips with truck and trailer	Just Breeze	68 425,00	20190705045280	Refuse Removal	Emergency	
2021	DEC	Electro- Technical	Restricted edge keys	Patch Industrial Supplies	3 933,00	1034340	Material	Sole Supplier	
2021	DEC	Civil Engineering Services	Food Supply	Westcoast Restaurant	6 825,00	20160623020116	Catering Services	Impossible to follow the official procurement process. Short notice.	
				TOTAL	105 711,47				

SUMMARY OF DEVIATIONS DECEMBER 2021	
DIRECTORATE	AMOUNT
PROTECTION SERVICES	14 327,40
COMMUNITY SERVICES	80 626,07
ELECTRO-TECHNICAL	3 933,00
CIVIL ENGINEERING SERVICES	6 825,00
TOTAL	105 711,47

2.10 Section 11 Report – Withdrawals from Municipal Bank Accounts

The following is the quarterly report submitted to Provincial Treasury.

PROVINCIAL TREASURY Withdrawals from Municipal Bank Accounts In accordance with Section 11, Sub-section 1 (b) to (j)		
NAME OF MUNICIPALITY:	George Municipality	
MUNICIPAL DEMARCATION CODE:	WC044	
QUARTER ENDED:	31 Dec 21	
	Amount	Reason for withdrawal
MFMA section 11. (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a <i>municipality</i> , or any other senior financial <i>official</i> of the <i>municipality</i> acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the <i>municipality</i> bank accounts, and may do so only -		
(b) to defray expenditure authorised in terms of section 26(4);		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section;	R -	Donations made approved by Mayor, Municipal Manager and CFO
(e) to pay over to a person or organ of state money received by the <i>municipality</i> on behalf of that person or organ of state, including -	R 7 874 137,62	Transfers made to the Department of Transport and Public works for motor registration costs
(i) money collected by the <i>municipality</i> on behalf of that person or organ of state by agreement; or		
(ii) any insurance or other payments received by the <i>municipality</i> for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and <i>security</i> deposits;	R 3 925 645,56	Refunds made ie. Deposits as well as refund of monies incorrectly paid into the bank
(h) for cash management and <i>investment</i> purposes in accordance with section 13;	R 200 000 000,00	Investments made
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be <i>prescribed</i> .		
(4) The <i>accounting officer</i> must within 30 days after the end of each <i>quarter</i> -	Name and Surname: Leon E Wallace	
(a) table in the <i>municipal council</i> a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that <i>quarter</i> ; and	Rank/Position: Deputy Director: Financial Management	
(b) submit a copy of the report to the relevant <i>provincial treasury</i> and the <i>Auditor-General</i> .	Signature: 	
Tel number	Fax number	Email Address
044 801 9036	044 801 9175	lewallace@george.gov.za
The completed form must reach Mr Wesley Baatjies at the Provincial Treasury, Private Bag x 9165, 7 Wale Street, Cape Town, 8000, Tel: 021 483 5007, Fax 021 483 8623, Email: wbaatjie@pgwc.gov.za on or before the 15th of the month following the end of each quarter.		

2.11 Summary of external loans

SAMRAS Loan ID	Lending institution	Original Capital Amount	Balance 01/12/2021	Repayments December 2021	Interest Capitalised December 2021	Balance 31/12/2021	Percentage
1062	DBSA	35 800 000	13 077 425	1 379 867	620 350	11 697 558	9,41%
1065	DBSA	46 000 000	20 166 123	1 618 876	956 615	18 547 247	9,41%
1066	DBSA	45 700 000	22 828 747	1 461 105	1 056 452	21 367 642	9,18%
1069	DBSA	54 182 000	32 498 290	1 582 919	1 818 480	30 915 371	11,10%
1070	DBSA	39 743 000	26 592 701	1 030 490	1 589 908	25 562 210	11,86%
1071	DBSA	20 000 000	5 728 626	876 074	194 930	4 852 552	6,75%
1074	DBSA	81 300 000	56 828 399	1 976 254	3 480 701	54 852 145	12,15%
1075	DBSA	15 450 000	5 079 527	654 306	172 843	4 425 221	6,75%
1078	FNB	65 000 000	31 073 596	2 746 786	1 724 661	28 326 810	11,01%
1139	ABSA Bank	991 053	123 833	123 833	6 339	0	10,21%
1140	ABSA Bank	387 000	137 247	43 194	6 644	94 053	9,77%
1141	ABSA Bank	387 000	137 247	43 194	6 644	94 053	9,77%
1142	ABSA Bank	224 580	102 926	23 909	5 042	79 017	9,77%
1143	Nedbank	19 900 000	9 104 582	2 114 601	442 907	6 989 981	7,78%
1144	ABSA Bank	81 034	27 848	8 841	1 364	19 007	9,77%
1145	ABSA Bank	81 034	27 848	8 841	1 364	19 007	9,77%
1146	STANDARD BANK	16 380 000	10 578 678	1 566 645	491 685	9 012 033	9,38%
1147	DBSA	53 485 389	47 215 454	2 017 110	2 279 019	45 198 345	9,82%
	TOTAL		281 329 097	19 276 845	14 855 948	262 052 252	

Total external loans outstanding at 31 December 2021 amounted to R 262 million.

During December 2021, redemption payments of R19.2 million and interest payments of R14.8 million were made.

2.12 Investment Portfolio

Section 9 (1) of the Budget and Reporting regulations states that the accounting officer of a municipality must report on the investment portfolio of the municipality at the end of the month.

The cash flow of the municipality is monitored regularly and from time to time cash flow surpluses are invested at financial institutions in order to maximise the interest yield.

Investments by maturity	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
Name of institution & investment ID	Yrs/Months							
R thousands								
<u>Municipality</u>								
Nedbank	3 months	Call Deposit			0	100 000	0	100 000
Nedbank	6 months	Call Deposit			0	100 000	0	100 000
TOTAL INVESTMENTS AND INTEREST				–				200 000

2.13 – George Municipality: Charitable and Relief Fund**ABSA Cheque Account – 9149 5542 08**

DATE	BENEFICIARY	PURPOSE	CONTRIBUTIONS	DONATIONS	BALANCE
December 2021		OPENING BALANCE			5 695.38
01 12 2021	Interest Received	Interest Received	2,81		
		CLOSING BALANCE			5 698.19

2.14 – Cost Containment: Quarter 2 of 2021/2022

Measures	Budget	Q1	Q2	Savings
	R'000	R'000	R'000	R'000
Use of consultants	R25 834 353,00	R3 871 432,51	R4 413 048,74	R17 549 871,75
Vehicles used for political office-bearers	R0,00	R0,00	R0,00	R0,00
Travel and subsistence	R1 148 030,00	R18 810,11	R31 736,31	R1 097 483,58
Domestic accommodation	R1 289 120,00	R7 249,98	R56 652,88	R1 225 217,14
Sponsorships, events and catering	R5 256 470,00	R998 891,25	R644 151,45	R3 613 427,30
Communication	R2 649 190,00	R460 995,58	R482 406,05	R1 705 788,37
Other related expenditure items	R0,00	R0,00		R0,00
<u>Total</u>	R36 177 163,00	R5 357 379,43	R5 627 995,43	R25 191 788,14

Mid-Year Performance Assessment Schedules (C1 to C7)

Table C1

WC044 George - Table C1 Monthly Budget Statement Summary - M06 December

Description	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	322 755	341 309	341 309	27 305	182 806	170 654	12 151	7%	341 309
Service charges	1 090 607	1 278 313	1 278 313	150 443	622 528	639 156	(16 629)	-3%	1 278 313
Investment revenue	16 368	59 264	59 264	926	7 495	29 632	(22 137)	-75%	59 264
Transfers and subsidies	614 980	613 642	618 027	33 431	233 161	302 985	(69 824)	-23%	618 027
Other own revenue	150 972	220 346	220 346	13 443	59 719	72 006	(12 287)	-17%	220 346
Total Revenue (excluding capital transfers and contributions)	2 195 682	2 512 874	2 517 259	225 549	1 105 708	1 214 434	(108 725)	-9%	2 517 259
Employee costs	583 611	606 002	606 334	46 852	292 757	312 844	(20 087)	-6%	606 334
Remuneration of Councillors	21 853	26 171	26 171	2 096	10 994	13 085	(2 091)	-16%	26 171
Depreciation & asset impairment	158 415	157 539	157 539	13 029	78 675	78 770	(95)	-0%	157 539
Finance charges	40 399	38 539	38 539	14 855	14 855	14 753	102	1%	38 539
Materials and bulk purchases	585 701	721 541	722 913	47 574	317 850	341 712	(23 863)	-7%	722 913
Transfers and subsidies	160 383	64 785	65 085	–	16 772	32 293	(15 521)	-48%	65 085
Other expenditure	672 040	896 492	905 774	61 005	312 550	442 645	(130 095)	-29%	905 774
Total Expenditure	2 222 402	2 511 069	2 522 355	185 411	1 044 452	1 236 101	(191 649)	-16%	2 522 355
Surplus/(Deficit)	(26 720)	1 805	(5 096)	40 138	61 256	(21 667)	82 923	-383%	(5 096)
Transfers and subsidies - capital (monetary alloc	82 917	89 098	186 820	9 352	45 067	52 197	(7 130)	-14%	186 820
Contributions & Contributed assets	25 449	14 759	14 759	1 442	11 284	7 380	3 904	53%	14 759
Surplus/(Deficit) after capital transfers & contributions	81 646	105 661	196 482	50 932	117 606	37 909	79 697	210%	196 482
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	81 646	105 661	196 482	50 932	117 606	37 909	79 697	210%	196 482
Capital expenditure & funds sources									
Capital expenditure	191 181	370 443	469 575	35 388	147 823	169 252	(21 429)	-13%	469 575
Capital transfers recognised	76 951	81 405	168 523	11 085	45 801	37 996	7 805	21%	168 523
Public contributions & donations	–	–	–	–	–	–	–	–	–
Borrowing	33 256	218 758	195 700	12 402	72 298	91 691	(19 393)	-21%	195 700
Internally generated funds	80 975	70 280	105 352	11 901	29 725	39 566	(9 841)	-25%	105 352
Total sources of capital funds	191 181	370 443	469 575	35 388	147 823	169 252	(21 429)	-13%	469 575
Financial position									
Total current assets	(124 540)	1 485 776	1 488 126		1 076 326				1 488 126
Total non current assets	36 607	3 489 333	3 588 465		3 186 314				3 588 465
Total current liabilities	(106 442)	919 543	930 205		421 066				930 205
Total non current liabilities	48 128	687 379	687 379		551 102				687 379
Community wealth/Equity	(27 454)	3 368 187	3 459 008		3 290 472				3 459 008
Cash flows									
Net cash from (used) operating	(59 022)	434 201	536 262	65 321	235 109	180 377	(54 733)	-30%	639 866
Net cash from (used) investing	(189 938)	(370 443)	(505 963)	(35 388)	(147 823)	(169 252)	(21 429)	13%	(505 963)
Net cash from (used) financing	(41 309)	162 792	211 852	(19 277)	(19 277)	(14 527)	4 750	-33%	257 560
Cash/cash equivalents at the month/year end	509 237	896 170	911 771	–	737 630	666 218	(71 411)	-11%	1 061 084
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	115 417	15 432	11 874	10 579	8 652	8 462	40 153	156 380	366 950
Creditors Age Analysis									
Total Creditors	67 491	413	–	–	–	–	–	–	67 904

Table C2**WC044 George - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December**

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		458 443	421 153	421 714	29 311	203 651	208 517	(4 866)	-2%	421 714
Executive and council		88	37	37	204	1 054	18	1 037	5926%	37
Finance and administration		458 355	421 116	421 677	29 107	202 596	208 499	(5 903)	-3%	421 677
Internal audit		-	-	-	-	-	-	-		-
<i>Community and public safety</i>		80 591	209 840	206 135	4 256	14 849	61 355	(46 506)	-76%	206 135
Community and social services		17 778	15 039	15 044	650	8 680	6 238	2 442	39%	15 044
Sport and recreation		1 348	10 276	2 784	102	390	852	(461)	-54%	2 784
Public safety		36 839	79 177	79 177	402	2 162	1 953	209	11%	79 177
Housing		24 622	105 267	109 050	3 103	3 616	52 272	(48 656)	-93%	109 050
Health		4	80	80	-	-	40	(40)	-100%	80
<i>Economic and environmental services</i>		465 094	473 424	489 888	35 234	210 272	244 939	(34 667)	-14%	489 888
Planning and development		9 611	11 228	11 228	1 000	4 611	5 612	(1 001)	-18%	11 228
Road transport		455 477	462 194	478 658	34 234	205 659	239 327	(33 668)	-14%	478 658
Environmental protection		6	2	2	-	1	-	1	#DIV/0!	2
<i>Trading services</i>		1 299 373	1 511 934	1 600 721	167 520	733 198	759 014	(25 816)	-3%	1 600 721
Energy sources		763 137	927 453	927 453	82 055	416 789	463 408	(46 619)	-10%	927 453
Water management		192 033	197 798	241 132	27 542	104 079	96 033	8 046	8%	241 132
Waste water management		192 359	229 276	274 729	32 471	118 929	120 869	(1 940)	-2%	274 729
Waste management		151 843	157 408	157 408	25 453	93 401	78 704	14 697	19%	157 408
<i>Other</i>	4	546	379	379	21	89	186	(97)	-52%	379
Total Revenue - Functional	2	2 304 048	2 616 730	2 718 837	236 343	1 162 059	1 274 010	(111 952)	-9%	2 718 837
Expenditure - Functional										
<i>Governance and administration</i>		363 374	409 490	410 434	42 262	179 463	187 035	(7 572)	-4%	410 434
Executive and council		73 813	78 265	78 247	4 082	21 841	30 122	(8 281)	-27%	78 247
Finance and administration		276 742	315 370	316 332	36 221	151 804	148 985	2 819	2%	316 332
Internal audit		12 819	15 855	15 855	1 959	5 818	7 928	(2 110)	-27%	15 855
<i>Community and public safety</i>		236 384	376 771	386 825	17 386	99 772	189 221	(89 449)	-47%	386 825
Community and social services		47 815	60 464	59 978	4 349	25 849	29 427	(3 578)	-12%	59 978
Sport and recreation		32 269	35 208	34 851	3 507	13 956	17 445	(3 488)	-20%	34 851
Public safety		97 567	130 315	130 332	5 476	34 009	65 175	(31 165)	-48%	130 332
Housing		55 228	146 382	157 111	3 825	23 813	74 943	(51 131)	-68%	157 111
Health		3 505	4 402	4 552	229	2 145	2 231	(87)	-4%	4 552
<i>Economic and environmental services</i>		510 218	499 027	499 466	25 300	193 838	249 617	(55 779)	-22%	499 466
Planning and development		23 814	33 967	33 967	2 548	14 984	16 868	(1 884)	-11%	33 967
Road transport		484 536	462 120	462 310	22 479	177 668	231 156	(53 488)	-23%	462 310
Environmental protection		1 868	2 940	3 189	274	1 187	1 594	(407)	-26%	3 189
<i>Trading services</i>		1 097 961	1 208 529	1 208 379	99 216	564 103	601 604	(37 501)	-6%	1 208 379
Energy sources		647 458	790 207	790 207	57 218	349 868	395 241	(45 372)	-11%	790 207
Water management		149 014	130 674	130 674	12 314	69 363	63 896	5 466	9%	130 674
Waste water management		200 560	200 086	199 936	21 083	103 221	99 211	4 011	4%	199 936
Waste management		100 928	87 563	87 563	8 600	41 650	43 256	(1 606)	-4%	87 563
<i>Other</i>		14 465	17 251	17 251	1 246	7 277	8 625	(1 348)	-16%	17 251
Total Expenditure - Functional	3	2 222 402	2 511 069	2 522 355	185 411	1 044 452	1 236 101	(191 649)	-16%	2 522 355
Surplus/ (Deficit) for the year		81 646	105 661	196 482	50 932	117 606	37 909	79 697	210%	196 482

Table C3**WC044 George - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December**

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Office of the Muncpal Manager		4 643	2 302	2 302	204	1 066	82	984	1199,4%	2 302
Vote 2 - Corporate Services		142	256	467	(3)	170	199	(29)	-14,5%	467
Vote 3 - Corporate Services (Continued)		2 448	1 833	2 137	7	1 287	784	504	64,3%	2 137
Vote 4 - Community Services		17 619	14 768	14 768	710	8 265	6 136	2 129	34,7%	14 768
Vote 5 - Community Services (Continued)		153 191	167 674	160 182	25 555	93 789	79 551	14 238	17,9%	160 182
Vote 6 - Human Settlements		22 051	104 054	107 543	3 043	3 252	51 766	(48 513)	-93,7%	107 543
Vote 7 - Civil Engineering Services		391 312	438 244	527 081	60 145	232 354	222 512	9 841	4,4%	527 081
Vote 8 - Electro-Technical Services		765 231	929 953	929 953	82 304	417 798	464 658	(46 859)	-10,1%	929 953
Vote 9 - Financial Services		435 273	399 324	399 324	28 447	195 616	198 628	(3 012)	-1,5%	399 324
Vote 10 - Financial Services (Continued)		4 630	4 966	4 966	272	2 197	2 437	(240)	-9,8%	4 966
Vote 11 - Planning and Development		18 070	20 543	20 543	1 025	6 722	10 257	(3 535)	-34,5%	20 543
Vote 12 - Protection Services		487 070	532 627	549 385	33 971	198 878	236 908	(38 030)	-16,1%	549 385
Vote 13 - Protection Services (Continued)		2 290	186	186	664	664	93	571	614,0%	186
Vote 14 - 0		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	2 303 970	2 616 730	2 718 837	236 343	1 162 059	1 274 010	(111 952)	-8,8%	2 718 837
Expenditure by Vote	1									
Vote 1 - Office of the Muncpal Manager		114 102	120 687	120 669	7 997	41 386	51 334	(9 948)	-19,4%	120 669
Vote 2 - Corporate Services		34 933	35 443	35 044	3 862	19 780	17 506	2 274	13,0%	35 044
Vote 3 - Corporate Services (Continued)		33 621	37 489	38 377	2 096	14 066	15 968	(1 902)	-11,9%	38 377
Vote 4 - Community Services		57 101	69 566	69 476	4 378	28 000	34 190	(6 190)	-18,1%	69 476
Vote 5 - Community Services (Continued)		111 322	105 583	105 673	10 700	49 493	52 324	(2 831)	-5,4%	105 673
Vote 6 - Human Settlements		47 849	132 115	135 603	3 121	20 066	67 809	(47 743)	-70,4%	135 603
Vote 7 - Civil Engineering Services		373 011	362 721	362 771	34 783	192 616	179 143	13 473	7,5%	362 771
Vote 8 - Electro-Technical Services		666 828	817 970	817 970	59 041	360 817	409 123	(48 305)	-11,8%	817 970
Vote 9 - Financial Services		70 300	101 902	108 739	19 121	44 208	44 932	(725)	-1,6%	108 739
Vote 10 - Financial Services (Continued)		49 708	57 904	58 014	5 497	32 565	29 007	3 558	12,3%	58 014
Vote 11 - Planning and Development		41 918	48 782	48 782	3 608	20 827	24 274	(3 447)	-14,2%	48 782
Vote 12 - Protection Services		614 347	620 119	620 350	31 140	220 209	310 048	(89 839)	-29,0%	620 350
Vote 13 - Protection Services (Continued)		846	788	888	64	420	444	(24)	-5,4%	888
Vote 14 - 0		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	2 215 888	2 511 069	2 522 355	185 411	1 044 452	1 236 101	(191 649)	-15,5%	2 522 355
Surplus/ (Deficit) for the year	2	88 083	105 661	196 482	50 932	117 606	37 909	79 697	210,2%	196 482

Table C4**WC044 George - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December**

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		322 755	341 309	341 309	27 305	182 806	170 654	12 151	7%	341 309
Service charges - electricity revenue		722 144	875 458	875 458	69 335	386 078	437 729	(51 651)	-12%	875 458
Service charges - water revenue		144 122	145 866	145 866	27 198	82 431	72 933	9 498	13%	145 866
Service charges - sanitation revenue		122 717	144 326	144 326	28 630	83 369	72 163	11 206	16%	144 326
Service charges - refuse revenue		101 623	112 663	112 663	25 279	70 649	56 331	14 318	25%	112 663
Rental of facilities and equipment		13 647	6 019	6 019	122	3 287	3 010	277	9%	6 019
Interest earned - external investments		16 368	59 264	59 264	926	7 495	29 632	(22 137)	-75%	59 264
Interest earned - outstanding debtors		5 991	8 353	8 353	656	3 549	4 176	(627)	-15%	8 353
Dividends received		10 785	-	-	-	3 109	-	3 109	#DIV/0!	-
Fines, penalties and forfeits		39 016	81 958	81 958	553	3 259	3 357	(98)	-3%	81 958
Licences and permits		1 673	3 869	3 869	163	1 373	1 933	(560)	-29%	3 869
Agency services		13 590	9 476	9 476	6 000	13 491	4 738	8 753	185%	9 476
Transfers and subsidies		614 980	613 642	618 027	33 431	233 161	302 985	(69 824)	-23%	618 027
Other revenue		65 318	110 670	110 670	5 950	31 651	54 792	(23 140)	-42%	110 670
Gains		953	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		2 195 682	2 512 874	2 517 259	225 549	1 105 708	1 214 434	(108 725)	-9%	2 517 259
Expenditure By Type										
Employee related costs		583 611	606 002	606 334	46 852	292 757	312 844	(20 087)	-6%	606 334
Remuneration of councillors		21 853	26 171	26 171	2 096	10 994	13 085	(2 091)	-16%	26 171
Debt impairment		95 045	126 696	126 696	1 360	12 475	63 348	(50 873)	-80%	126 696
Depreciation & asset impairment		158 415	157 539	157 539	13 029	78 675	78 770	(95)	0%	157 539
Finance charges		40 399	38 539	38 539	14 855	14 855	14 753	102	1%	38 539
Bulk purchases - electricity		519 222	613 082	613 082	41 791	281 935	306 541	(24 606)	-8%	613 082
Inventory consumed		66 479	108 459	109 831	5 783	35 914	35 171	743	2%	109 831
Contracted services		453 368	593 888	602 488	36 056	212 410	297 583	(85 173)	-29%	602 488
Transfers and subsidies		160 383	64 785	65 085	-	16 772	32 293	(15 521)	-48%	65 085
Other expenditure		123 142	167 974	168 656	23 589	87 687	81 363	6 324	8%	168 656
Losses		485	7 934	7 934	-	(23)	350	(373)	-107%	7 934
Total Expenditure		2 222 402	2 511 069	2 522 355	185 411	1 044 452	1 236 101	(191 649)	-16%	2 522 355
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations)		(26 720)	1 805	(5 096)	40 138	61 256	(21 667)	82 923	(0)	(5 096)
(National / Provincial and District)		82 917	89 098	186 820	9 352	45 067	52 197	(7 130)	(0)	186 820
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	-	-	-	-
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Companies, Higher Educational Institutions)		25 449	14 759	14 759	1 442	11 284	7 380	3 904	0	14 759
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		81 646	105 661	196 482	50 932	117 606	37 909			196 482
Taxation		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		81 646	105 661	196 482	50 932	117 606	37 909			196 482
Attributable to minorities		-	-	-	-	-	-			-
Surplus/(Deficit) attributable to municipality		81 646	105 661	196 482	50 932	117 606	37 909			196 482
Share of surplus/ (deficit) of associate		-	-	-	-	-	-			-
Surplus/ (Deficit) for the year		81 646	105 661	196 482	50 932	117 606	37 909			196 482

Table C5**WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December**

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		36	50	50	-	-	25	(25)	-100%	50
Vote 2 - Corporate Services		-	-	-	-	-	-	-		-
Vote 3 - Corporate Services (Continued)		-	-	-	-	-	-	-		-
Vote 4 - Community Services		112	-	250	3	3	125	(123)	-98%	250
Vote 5 - Community Services (Continued)		181	959	1 165	235	235	583	(348)	-60%	1 165
Vote 6 - Human Settlements		1 895	2 050	2 434	40	1 959	115	1 844	1604%	2 434
Vote 7 - Civil Engineering Services		41 753	76 192	138 847	13 571	46 098	35 207	10 891	31%	138 847
Vote 8 - Electro-Technical Services		5 707	30 652	30 122	1 902	1 965	14 949	(12 984)	-87%	30 122
Vote 9 - Financial Services		-	-	-	-	-	-	-		-
Vote 10 - Financial Services (Continued)		559	250	331	-	-	165	(165)	-100%	331
Vote 11 - Planning and Development		234	690	590	-	-	295	(295)	-100%	590
Vote 12 - Protection Services		181	600	600	-	36	250	(214)	-85%	600
Vote 13 - Protection Services (Continued)		-	-	-	-	-	-	-		-
Vote 14 - 0		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	50 658	111 444	174 390	15 750	50 296	51 714	(1 418)	-3%	174 390
Single Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		1 470	41	1 019	-	565	509	56	11%	1 019
Vote 2 - Corporate Services		1 148	2 130	2 530	94	477	1 265	(788)	-62%	2 530
Vote 3 - Corporate Services (Continued)		269	-	-	-	-	-	-		-
Vote 4 - Community Services		2 028	1 861	3 915	543	2 048	859	1 189	138%	3 915
Vote 5 - Community Services (Continued)		7 212	21 691	17 338	277	634	4 931	(4 297)	-87%	17 338
Vote 6 - Human Settlements		1 794	950	1 154	10	278	577	(300)	-52%	1 154
Vote 7 - Civil Engineering Services		85 215	192 353	217 329	16 498	80 864	90 748	(9 885)	-11%	217 329
Vote 8 - Electro-Technical Services		23 483	29 476	39 463	1 080	9 137	14 155	(5 018)	-35%	39 463
Vote 9 - Financial Services		271	364	1 148	789	1 086	79	1 007	1273%	1 148
Vote 10 - Financial Services (Continued)		1 932	525	525	14	111	287	(177)	-61%	525
Vote 11 - Planning and Development		487	353	1 370	104	209	548	(339)	-62%	1 370
Vote 12 - Protection Services		15 192	9 256	9 393	229	2 120	3 580	(1 460)	-41%	9 393
Vote 13 - Protection Services (Continued)		22	-	-	-	-	-	-		-
Vote 14 - 0		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	140 523	259 000	295 185	19 638	97 528	117 538	(20 011)	-17%	295 185
Total Capital Expenditure	3	191 181	370 443	469 575	35 388	147 823	169 252	(21 429)	-13%	469 575

Table C5 (continued)

WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital Expenditure - Functional Classification										
Governance and administration		(30 493)	3 232	6 830	985	2 725	1 865	861	46%	6 830
Executive and council		1 061	-	-	-	-	-	-		-
Finance and administration		(31 587)	3 212	6 810	985	2 725	1 855	871	47%	6 810
Internal audit		33	20	20	-	-	10	(10)	-100%	20
Community and public safety		23 669	29 317	26 494	1 237	7 120	9 293	(2 173)	-23%	26 494
Community and social services		3 833	3 884	5 227	641	2 049	2 061	(13)	-1%	5 227
Sport and recreation		3 312	15 810	10 774	327	951	4 384	(3 433)	-78%	10 774
Public safety		12 658	6 983	7 469	229	2 072	2 553	(481)	-19%	7 469
Housing		3 759	2 380	2 764	40	1 986	295	1 691	573%	2 764
Health		108	260	260	-	62	-	62	#DIV/0!	260
Economic and environmental services		64 984	59 596	89 084	13 197	57 826	44 250	13 576	31%	89 084
Planning and development		419	846	949	102	207	417	(210)	-50%	949
Road transport		64 101	58 750	87 967	13 095	57 606	43 833	13 773	31%	87 967
Environmental protection		465	-	168	-	13	-	13	#DIV/0!	168
Trading services		132 718	278 101	346 156	19 966	80 149	113 418	(33 269)	-29%	346 156
Energy sources		45 759	60 129	69 586	2 983	11 102	29 104	(18 002)	-62%	69 586
Water management		12 886	48 612	75 073	1 579	5 666	16 108	(10 442)	-65%	75 073
Waste water management		67 671	161 650	191 899	15 214	62 855	66 569	(3 715)	-6%	191 899
Waste management		6 401	7 710	9 598	190	526	1 637	(1 111)	-68%	9 598
Other		302	197	1 011	3	3	426	(423)	-99%	1 011
Total Capital Expenditure - Functional Classification	3	191 181	370 443	469 575	35 388	147 823	169 252	(21 429)	-13%	469 575
Funded by:										
National Government		76 221	81 405	168 523	11 085	45 801	37 996	7 805	21%	168 523
Provincial Government		729	-	-	-	-	-	-		-
District Municipality		-	-	-	-	-	-	-		-
Other transfers and grants		-	-	-	-	-	-	-		-
Transfers recognised - capital		76 951	81 405	168 523	11 085	45 801	37 996	7 805	21%	168 523
Public contributions & donations	5	-	-	-	-	-	-	-		-
Borrowing	6	33 256	218 758	195 700	12 402	72 298	91 691	(19 393)	-21%	195 700
Internally generated funds		80 975	70 280	105 352	11 901	29 725	39 566	(9 841)	-25%	105 352
Total Capital Funding		191 181	370 443	469 575	35 388	147 823	169 252	(21 429)	-13%	469 575

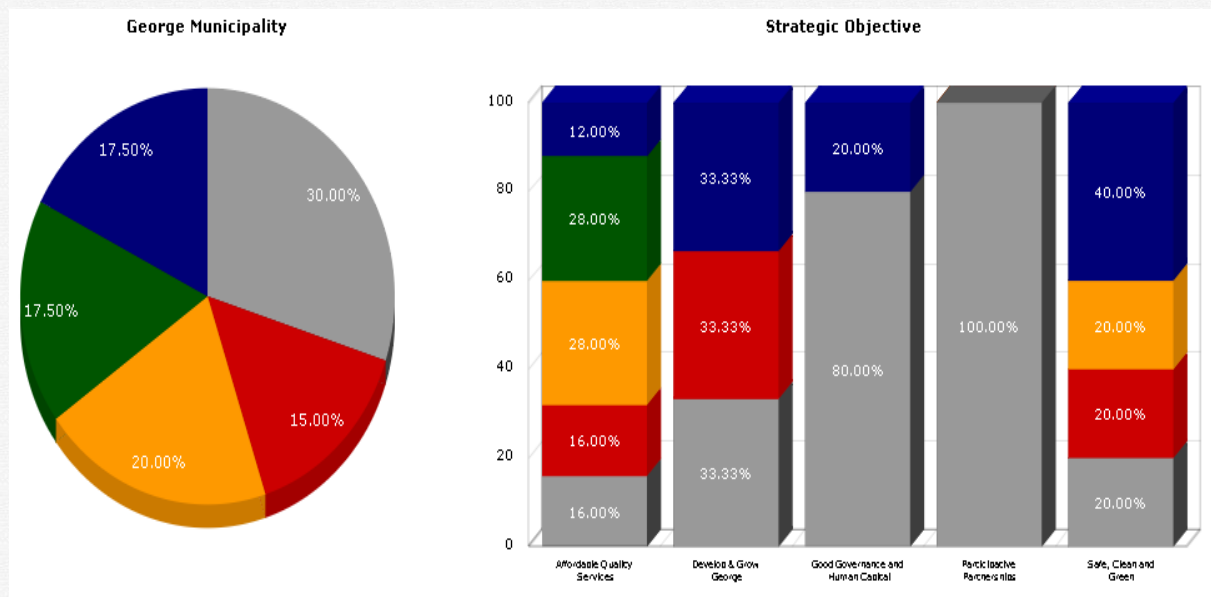
Table C6**WC044 George - Table C6 Monthly Budget Statement - Financial Position - M06 December**

Description	Ref	2020/21	Budget Year 2021/22			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		(182 885)	1 008 102	1 011 590	537 630	1 011 590
Call investment deposits		53 000	147 000	147 000	200 000	147 000
Consumer debtors		6 676	71 919	71 919	171 119	71 919
Other debtors		5 127	66 259	66 259	52 584	66 259
Current portion of long-term receivables		(2 205)	3 839	3 839	(321)	3 839
Inventory		(4 253)	188 657	187 519	115 315	187 519
Total current assets		(124 540)	1 485 776	1 488 126	1 076 326	1 488 126
Non current assets						
Long-term receivables		4 252	36 387	36 387	20	36 387
Investments		–	–	–	–	–
Investment property		(157)	144 411	144 411	144 235	144 411
Investments in Associate		–	–	–	–	–
Property, plant and equipment		32 834	3 301 576	3 401 193	3 079 159	3 401 193
Agricultural		–	–	–	–	–
Biological assets		–	–	–	–	–
Intangible assets		(322)	2 722	2 237	1 401	2 237
Other non-current assets		–	4 236	4 236	(38 500)	4 236
Total non current assets		36 607	3 489 333	3 588 465	3 186 314	3 588 465
TOTAL ASSETS		(87 933)	4 975 108	5 076 591	4 262 640	5 076 591
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		(40 751)	161 593	161 593	20 596	161 593
Consumer deposits		3 383	58 560	58 560	34 663	58 560
Trade and other payables		(87 560)	573 278	583 940	264 948	583 940
Provisions		18 485	126 111	126 111	100 860	126 111
Total current liabilities		(106 442)	919 543	930 205	421 066	930 205
Non current liabilities						
Borrowing		(468)	435 590	435 590	241 456	435 590
Provisions		48 596	251 789	251 789	309 646	251 789
Total non current liabilities		48 128	687 379	687 379	551 102	687 379
TOTAL LIABILITIES		(58 315)	1 606 921	1 617 583	972 168	1 617 583
NET ASSETS	2	(29 619)	3 368 187	3 459 008	3 290 472	3 459 008
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		(15 882)	3 136 281	3 227 102	3 242 151	3 227 102
Reserves		(11 572)	231 907	231 907	48 321	231 907
TOTAL COMMUNITY WEALTH/EQUITY	2	(27 454)	3 368 187	3 459 008	3 290 472	3 459 008

Table C7**WC044 George - Table C7 Monthly Budget Statement - Cash Flow - M06 December**

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		317 007	420 938	420 671	27 305	182 806	170 654	12 151	7%	420 651
Service charges		1 060 084	1 267 059	1 267 830	150 443	622 528	639 156	(16 629)	-3%	1 267 830
Other revenue		67 478	86 664	86 414	12 788	82 546	67 830	14 716	22%	86 414
Government - operating		557 594	613 642	618 027	33 431	233 161	302 985	(69 824)	-23%	618 027
Government - capital		-	89 098	186 820	10 794	56 350	59 577	(3 226)	-5%	186 820
Interest		26 128	9 251	9 251	1 582	11 045	33 808	(22 764)	-67%	9 251
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(1 886 621)	(1 949 127)	(1 949 127)	(156 166)	(921 698)	(1 046 588)	(124 890)	12%	(1 949 127)
Finance charges		(40 309)	(38 539)	(38 539)	(14 855)	(14 855)	(14 753)	102	-1%	-
Transfers and Grants		(160 383)	(64 785)	(65 085)	-	(16 772)	(32 293)	(15 521)	48%	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		(59 022)	434 201	536 262	65 321	235 109	180 377	(54 733)	-30%	639 866
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		1 118	-	-	-	-	-	-		-
Decrease (increase) other non-current receivables		125	-	(36 387)	-	-	-	-		(36 387)
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		(191 181)	(370 443)	(469 575)	(35 388)	(147 823)	(169 252)	(21 429)	13%	(469 575)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(189 938)	(370 443)	(505 963)	(35 388)	(147 823)	(169 252)	(21 429)	13%	(505 963)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	199 000	199 000	-	-	-	-		199 000
Increase (decrease) in consumer deposits		-	9 500	58 560	-	-	4 750	(4 750)	-100%	58 560
Payments										
Repayment of borrowing		(41 309)	(45 708)	(45 708)	(19 277)	(19 277)	(19 277)	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(41 309)	162 792	211 852	(19 277)	(19 277)	(14 527)	4 750	-33%	257 560
NET INCREASE/ (DECREASE) IN CASH HELD		(290 268)	226 549	242 151	10 656	68 009	(3 402)			391 463
Cash/cash equivalents at beginning:		799 506	669 621	669 621		669 621	669 621			669 621
Cash/cash equivalents at month/year end:		509 237	896 170	911 771		737 630	666 218			1 061 084

2.15 – Performance Report



	George Municipality	Strategic Objective				
		Affordable Quality Services	Develop & Grow George	Good Governance and Human Capital	Participative Partnerships	Safe, Clean and Green
Not Yet Applicable	12 (30.00%)	4 (16.00%)	1 (33.33%)	4 (80.00%)	2 (100.00%)	1 (20.00%)
Not Met	6 (15.00%)	4 (16.00%)	1 (33.33%)	-	-	1 (20.00%)
Almost Met	8 (20.00%)	7 (28.00%)	-	-	-	1 (20.00%)
Met	-	-	-	-	-	-
Well Met	7 (17.50%)	7 (28.00%)	-	-	-	-
Extremely Well Met	7 (17.50%)	3 (12.00%)	1 (33.33%)	1 (20.00%)	-	2 (40.00%)
Total:	40	25	3	5	2	5
	100%	62.50%	7.50%	12.50%	5.00%	12.50%

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2			Overall Performance for Quarter ending December 2021		
								Target	Actual	Target	Actual	R	Target	Actual	R
TL1	To provide world class water services in George to promote development and fulfil basic needs	Limit water network losses to 20% or less by 30 June 2022 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100}	% water network losses	1	Water Balance Report of the DWS	20.00%	20.00%	0.00%	0.00%	0.00%	0.00%	N / A	0.00%	0.00%	N / A
TL2	To provide and maintain safe and sustainable sanitation management and infrastructure	Achieve 90% compliance to Plant License or authorization from DWS with regards to waste water outflow by 30 June 2022 {(Total compliance of all plants /divided by the number of plants)X 100}	% compliance achieved	1	Certificate of analysis from Scientific services	90.00%	90.00%	90.00%	95.33%	90.00%	90.00%	G	90.00%	92.67%	G 2
TL3	To provide world class water services in George to promote development and fulfil basic needs	Achieve 95% water quality compliance as per SANS 241:2015 by 30 June 2022	% water quality compliance as measured against the SANS 241:2015	1	Monthly compliance results of final effluent from the Scientific services	95.00%	95.00%	95.00%	97.50%	95.00%	95.00%	G	95.00%	96.25%	G 2

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2			Overall Performance for Quarter ending December 2021		
								Target	Actual	Target	Actual	R	Target	Actual	R
TL4	To endeavor to improve the reseal of roads such as an extent that potholes are prevented altogether	Spend 95% of the approved capital budget on the rehabilitation and upgrade of streets and storm water by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	1	Section 71 Report received from the Directorate Finance	95.00%	95.00%	10.00%	16.74%	40.00%	37.00%	O	40.00%	37.00%	O
Performance Comment		Director: Civil Engineering Services: Target not met due to MIG projects being behind program because of severe flooding during November and December as contractors were unable to work on site due to weather, furthermore the contractors and staff were required to undertake remedial critical remedial. This has been declared a national disaster as reflected in the Annual Financial Statements as a subsequent event. (December 2021)													
Corrective Measures		Director: Civil Engineering Services: MIG projects being expedited to ensure full expenditure by 30 June 2022. Additional capacity has been secured to catch up. (December 2021)													
TL5	To endeavor to improve the reseal of roads such as an extent that potholes are prevented altogether	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the proclaimed roads by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	1	Section 71 Report received from the Directorate Finance	95.00%	95.00%	10.00%	73.18%	40.00%	99.90%	B	40.00%	99.90%	B

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		R	Overall Performance for Quarter ending December 2021		
								Target	Actual	Target	Actual		Target	Actual	R
TL6	To implement an Integrated Public Transport Network that will serve the communities of George	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the public transport infrastructure by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	1	Section 71 Report received from the Directorate Finance	95.00%	95.00%	10.00%	47.78%	40.00%	76.63%	B	40.00%	76.63%	B
TL7	To provide world class water services in George to promote development and fulfil basic needs	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water - Networks by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	1	Section 71 Report received from the Directorate Finance	95.00%	95.00%	10.00%	9.93%	40.00%	16.55%	R	40.00%	16.55%	R
Performance Comment		Director: Civil Engineering Services: Projects behind program due to capacity constraints and the floods in November and December (as above). (December 2021)													
Corrective measures		Director: Civil Engineering Services: Water Manager appointed on 1 Oct and Deputy Director appointed on 1 Dec. All projects being expedited to catch up. Any adjustments will be referred to the adjustment budget. (December 2021)													

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		R	Overall Performance for Quarter ending December 2021		
								Target	Actual	Target	Actual		Target	Actual	R
TL8	To provide world class water services in George to promote development and fulfil basic needs	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water-Purification by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	1	Section 71 Report received from the Directorate Finance	95.00%	95.00%	10.00%	5.37%	40.00%	5.40%	R	40.00%	5.40%	R
Performance Comment		Director: Civil Engineering Services: Projects behind program due to late responses for the BFI application. The response and aligned funds were expected early in the financial year, but was only gazetted late November. This project will no longer be funded via municipal funds (CRR and EFF) in the 2021/2022 year as it will now be funded by the BFI. Adjustments to be made at the adjustment budget. (December 2021)													
Corrective Measures		Director: Civil Engineering Services: Main expenditure is from the BFI project and no further council funding will be dedicated to this project. Projects being expedited. Adjustments will be made at the Adjustment Budget. (December 2021)													
TL9	To provide and maintain safe and sustainable sanitation management and infrastructure	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Networks by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	1	Section 71 Report received from the Directorate Finance	95.00%	95.00%	10.00%	4.91%	40.00%	12.40%	R	40.00%	12.40%	R

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2			Overall Performance for Quarter ending December 2021			
								Target	Actual	Target	Actual	R	Target	Actual	R	
Performance comment		Director: Civil Engineering Services: Projects behind program due to late responses for the BFI application. The response and aligned funds were expected early in the financial year, but was only gazetted late November. The main projects will no longer be funded via municipal funds (CRR and EFF) in the 2021/2022 year as it will now be funded by the BFI. One of the projects has been significantly delayed due to an outstanding EIA. Adjustments to be made at the adjustment budget. (December 2021)														
Corrective measures		Director: Civil Engineering Services: Numerous projects linked to BFI. All projects being expedited. Any adjustments as a result of the BFI funds will be referred to the adjustment budget. (December 2021)														
TL10	To provide and maintain safe and sustainable sanitation management and infrastructure	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Treatment Works by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	1	Section 71 Report received from the Directorate Finance	95.00%	95.00%	10.00%	16.48%	40.00%	46.85%	G 2	40.00%	46.85%	G 2	
TL18	To explore and implement measures to preserve resources and ensure sustainable development	Limit electricity losses to less than 10% by 30 June 2022 [(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated)x 100]	% electricity losses	1	Approved calculation supported by Eskom accounts, SAMRAS Report, Itron report, bulk meter report	10.00%	10.00%	10.00%	12.98%	10.00%	8.12%	B	10.00%	8.12%	B	

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2			Overall Performance for Quarter ending December 2021		
								Target	Actual	Target	Actual	R	Target	Actual	R
TL2 1	To provide sufficient electricity for basic needs	Spend 95% of the electricity capital budget by 30 June 2022 {(Actual capital expenditure divided by the total approved capital budget less savings) x100}	% budget spent	1	Report received from the Finance Department. Section 52, 71 and 72 reports	95.00%	95.00%	10.00%	6.00%	40.00%	16.00%	R	40.00%	16.00%	R
Performance comment		Director: Electro Technical Services: Not met due to major project in Thembaletu being delayed by 3 months due to land transfers from Province. Thereafter there was a further delay due to community issues on the ground. There was a delay in delivery of Protea Transformer. (December 2021)													
Corrective measures		Director: Electro Technical Services: An adjustment budget will be utilized to adjust the Thembaletu project based on delays beyond our control. The Protea Transformer will be delivered in February 2022. (December 2021)													
TL2 2	To provide world class water services in George to promote development and fulfil basic needs	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2022	Number of residential properties which are billed for water or have pre paid meters	1	GRG/B40SS report from SAMRAS	39 484	39 484	0	39 843	39 484	40 232	G 2	39 484	40 232	G 2

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2			Overall Performance for Quarter ending December 2021		
								Target	Actual	Target	Actual	R	Target	Actual	R
TL2 3	To provide sufficient electricity for basic needs	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and billed for the service as at 30 June 2022	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas)	1	Ontec quarterly report and GRG/B40SS report from SAMRAS	44 467	44 467	0	46 464	44 467	46 984	G 2	44 467	46 984	G 2
TL2 4	To provide and maintain safe and sustainable sanitation management and infrastructure	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2022	Number of residential properties which are billed for sewerage	1	GRG/B40SS report from SAMRAS	38 085	38 085	0	39 039	38 085	37 803	O	38 085	37 803	O
Performance comment		Director: Financial Services: All residential properties on our system are billed for sewer. (December 2021)													
Corrective measures		Director: Financial Services: Number of residential properties which are billed for sewerage (December 2021)													

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2			Overall Performance for Quarter ending December 2021		
								Target	Actual	Target	Actual	R	Target	Actual	R
TL2 5	To provide integrated waste management services for the entire municipal area	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2022	Number of residential properties which are billed for refuse removal	1	GRG/B40SS report from SAMRAS	37 137	37 137	0	38 141	37 137	38 743	G 2	37 137	38 743	G 2
TL2 6	To provide world class water services in George to promote development and fulfil basic needs	Provide free basic water to indigent households as per the approved indigent policy	Number of indigent households receiving free basic water as at 30 June 2022	1	GRG/B40SS report from SAMRAS	14 712	14 712	0	14 338	14 712	14 349	O	14 712	14 349	O
Performance comment		Director: Financial Services: Due to applications and indigent register applications (December 2021)													
Corrective measures		Director: Financial Services: Consumer Education for application of indigents (December 2021)													

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2			Overall Performance for Quarter ending December 2021		
								Target	Actual	Target	Actual	R	Target	Actual	R
TL2 7	To provide sufficient electricity for basic needs	Provide free basic electricity to indigent households as per the indigent policy	Number of indigent households receiving free basic electricity as at 30 June 2022	1	Ontec quarterly report and GRG/B40SS report from SAMRAS	19 730	19 730	0	19 253	19 730	19 174	O	19 730	19 174	O
Performance comment		Director: Financial Services: Due to indigent register and applications (December 2021)													
Corrective measures		Director: Financial Services: Consumer Education for indigent applications (December 2021)													
TL2 8	To provide and maintain safe and sustainable sanitation management and infrastructure	Provide free basic sanitation to indigent households as per the indigent policy	Number of indigent households receiving free basic sanitation as at 30 June 2022	1	GRG/B40SS report from SAMRAS	14 722	14 722	0	13 936	14 722	13 953	O	14 722	13 953	O
Performance comment		Director: Financial Services: Indigent register and applications (December 2021)													
Corrective measures		Director: Financial Services: Consumer education (December 2021)													

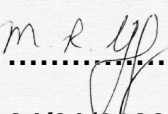
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2			Overall Performance for Quarter ending December 2021		
								Target	Actual	Target	Actual	R	Target	Actual	R
TL29	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Provide free basic refuse removal to indigent households as per the indigent policy	Number of indigent households receiving free basic refuse removal as at 30 June 2022	1	GRG/B40SS report from SAMRAS	14 853	14 853	0	14 054	14 853	14 072	O	14 853	14 072	O
Performance comment		Director: Financial Services: Indigent register and applications (December 2021)													
Corrective measures		Director: Financial Services: Consumer Education (December 2021)													
TL30	To develop mechanisms to ensure viable financial management and control	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2022 [(Short Term Borrowing +Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term	% Debt to Revenue	1	Reports from the SAMRAS Financial system	45.00%	45.00%	0.00%	0.00%	0.00%	0.00%	N / A	0.00%	0.00%	N / A

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		R	Overall Performance for Quarter ending December 2021		
								Target	Actual	Target	Actual		Target	Actual	R
		Lease)/Total Operating Revenue													
TL3 1	To maintain effective credit control in the Municipality and enhance and maximise revenue base through improved collection rate	Financial viability measured in terms of the outstanding service debtors as at 30 June 2022 [(Total outstanding service debtors/ revenue received for services) x 100]	% Service debtors	1	Reports from the SAMRAS Financial system	16.00%	16.00%	0.00%	0.00%	0.00%	0.00%	N / A	0.00%	0.00%	N / A
TL3 2	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2022[(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) +Short Term Investment)/Monthly Fixed Operational Expenditure excluding	Number of months it takes to cover fix operating expenditure with available cash	1	Reports from the SAMRAS Financial system	2	2	0	0	0	0	N / A	0	0	N / A

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2			Overall Performance for Quarter ending December 2021		
								Target	Actual	Target	Actual	R	Target	Actual	R
TL3 3	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Achieve a payment percentage of 94% by 30 June 2022 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	Payment %	1	Reports from the SAMRAS Financial system	94.00%	94.00%	94.00%	93.90%	94.00%	98.83%	G 2	94.00%	98.83%	G 2
TL3 5	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2022 {(Actual amount spent on projects/Total amount budgeted for capital projects less savings)X100}	% budget spent	1	Compiled with Annual Financial Statements	95.00%	95.00%	10.00%	14.00%	40.00%	31.00%	O	40.00%	31.00%	O
Performance comment		Director: Financial Services: As indicated above, floods have delayed some of the projects. Further several capital-intensive projects will no longer be funded from Council funds, but rather through the BFI grant. Outstanding land transfers from other government entities, environmental and heritage authorisations delayed the onset of projects. One Community Services project to only commence in Feb 2022 as it was planned as a multi-year project. One Sports project to be planned this financial year and funds moved to Themba stormwater. (December 2021)													
Corrective measures		Director: Financial Services: One of the projects will need to be redesigned due to the flood damage. Capital expenditures on track on for year-end (December 2021)													

2.16 Municipal Manager's Quality Certificate

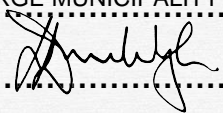
I, DR MICHELE GRATZ, The Municipal Manager of George Municipality hereby certify that the mid-year budget and performance assessment for the 2021/2022 financial year, have been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print Name M. R. Gratz.....
Municipal Manager of GEORGE MUNICIPALITY.....
Signature .....
Date 24/01/2022.....

2.17 Executive Mayor Quality Certificate

Section 54 of the MFMA requires the Mayor of a municipality to take certain actions on the receipt of this report to ensure that the approved budget is implemented in accordance with the projections contained in the Service Delivery and Budget Implementation Plan.

I, LEON VAN WYK, The Executive Mayor of George Municipality hereby certify that the mid-year budget and performance assessment for the 2021/2022 financial year, have been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print Name LEON VAN WYK.....
Executive Mayor of GEORGE MUNICIPALITY.....
Signature .....
Date 24 JANUARY 2022.....