



Quarterly Budget Monitoring Report January to March 2022

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Legislative framework

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium-term planning and policy choices on service delivery.

This report has been prepared in terms of the following legislative framework:

- The Municipal Finance Management Act – No. 56 of 2003, Sections 71 & 52,
- and The Municipal Budget and Reporting Regulations

The MBRR highlights the format of the monthly budget statements.

28. The monthly budget statement of a municipality must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.

Report of the Executive Mayor

In accordance with Section 52(d) of the Municipal Finance Management Act, I submit a report to the council within 30 days after the end of the third quarter of 2021/22, on the implementation of the budget and the financial state of affairs of the George Municipality.

The submission of this report forms part of the general responsibilities of the Mayor of a Municipality and is intended to inform and enable the council to fulfil its oversight responsibility.

EXECUTIVE MAYOR

Recommendations

- (a) That Council notes the contents of this report and supporting documentations for the 3rd quarter of 2021/22 financial year.

Part 1: Executive Summary

1.1 Consolidated performance

This report is a summary of the main budget issues arising from the in-year monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP).

Furthermore, it compares the quarterly projections for service delivery targets and performance indicators contained in the SDBIP, against the actual outcomes of the municipality's performance in service delivery for the 3rd quarter of 2021/22.

The following table summarises the overall position on the capital and operating budgets. Take note that the Operating Expenditure only reflects the direct expenditure and exclude all indirect expenditure e.g. Administrative Recharges.

Rand thousands	Capital Expenditure	Operating Income	Operating Expenditure
Original Budget	370 443	2 616 730	2 511 069
Amended Budget	463 450	2 802 854	2 626 003
Plan to Date (SDBIP)	218 442	1 744 962	1 589 371
Actual	215 730	1 760 482	1 556 980
Variance to SDBIP	-2 712	15 520	-32 390
% Variance to SDBIP	-1%	1%	-2%
% of Adjusted budget 21/22	47%	63%	59%
% of Adjusted budget 20/21	32.2%	55%	59%

Performance against annual budget (reasons for variances), material variances from SDBIP and remedial or corrective steps:

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Operating Revenue by sources

<u>Revenue by Source</u>	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Property Rates	341 309 000	344 309 000	267 448 052	265 172 212	(2 275 840)	-1%
Service Charges – Electricity	875 646 891	875 646 891	585 525 701	583 569 488	(1 956 214)	0%
Service Charges – Water	145 677 385	145 677 385	110 954 208	113 347 483	2 393 275	2%
Service Charges – Sewerage	144 325 935	144 325 935	99 533 617	100 217 277	683 660	1%
Service Charges – Refuse Removal	112 662 557	112 662 557	81 824 588	82 055 496	230 908	0%
Fines, Penalties and Forfeits	81 958 000	81 958 000	6 041 893	6 844 834	802 941	13%
	Reason for variance: <ul style="list-style-type: none"> The actual revenue collected on traffic fines issued is more than the projected value. Penalties on the VOC contract are being levied but not budgeted for. 					
Licences or Permits	3 869 315	3 869 315	2 298 044	2 053 350	(244 694)	-11%
	Reason for variance: <ul style="list-style-type: none"> Income for the issuing of driver's licences is behind planned projection due to extension that was granted to drivers for renewal of their licences. 					
	9 476 000	15 676 000	11 756 997	16 748 466	4 991 469	42%
Income for Agency Services	Reason for variance: <ul style="list-style-type: none"> Monthly accounting for the agency fees is not done timeously and therefore the projected revenue could not be accurately calculated at the time of the adjustments budget process. 					

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<u>Revenue by Source</u>	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Rent of Facilities and Equipment	6 019 000	6 019 000	3 206 018	3 669 353	463 336	14%
	Reason for variance: <ul style="list-style-type: none"> More contracts for operating leases have been levied at the Thusong Centres (Thembaletu and Waboomskraal) than what was budgeted for. 					
Grants and Subsidies Received – Capital	89 097 574	186 919 548	86 975 565	86 801 953	(173 612)	0%
Grants and Subsidies Received – Operating	613 642 426	664 168 407	403 974 638	408 858 201	4 883 563	1%
	59 263 887	60 691 262	14 790 231	15 190 612	400 381	3%
Interest Earned – External Investment	Reason for variance: <ul style="list-style-type: none"> It is projected that there will be an under collection on investment revenue due to less funds being available for investments throughout the year. The total amount of investments at end March 2022 was R526 612 231. R200 000 000 thereof will mature in April 2022 with interest yielding of ±R3 million. 					
Interest Earned – Outstanding Debtors	8 353 000	8 353 000	5 725 805	5 566 661	(159 144)	-3%
Other Revenue	18 184 000	18 184 000	12 156 007	14 191 859	2 035 852	17%
	Reason for major variances: <ul style="list-style-type: none"> Re-imbursement for J Mcanjana that is a full-time shop steward for SAMWU that was not budgeted for. Collection charges billed on consumers accounts handed over is ±R400 000 ahead of planned revenue. 					
GIPTN Fare Revenue	86 386 253	50 192 831	35 604 776	36 009 078	404 302	1%

<u>Revenue by Source</u>	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Capital Contributions	20 859 000	20 859 000	17 145 905	20 186 284	3 040 379	18%
	Reason for variance: <ul style="list-style-type: none"> • The development charges levied has exceeded the budgeted amount for the year. It is an indication of the development that takes place within George that will increase the tax base. • Sale of property to the value of R2.4 million has been received. R6 million has been budgeted projecting to an under collection unless more property is being sold until year end. 					
Gain on Disposal of PPE	-	63 341 910	-	-	-	0%
Total Revenue	2 616 730 223	2 802 854 041	1 744 962 044	1 760 482 605	15 520 562	1%
% of Annual Budget Billed	63%					

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Operating expenditure by type

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance
Employee Related Costs	606 001 565	659 130 866	462 938 033	441 138 012	(21 800 021)	-5%
	Reason for variance: <ul style="list-style-type: none"> Vacant budgeted positions not filled to date. 					
Remuneration of Councillors	26 170 670	26 170 670	17 278 515	17 082 646	(195 869)	-1%
	Reason for variance: <ul style="list-style-type: none"> Increase in remuneration was budgeted but will not be implemented, which will amount to a saving. 					
Contracted Services	593 888 375	645 437 704	342 073 179	333 791 391	(8 281 789)	-2%
	Reason for variance: <ul style="list-style-type: none"> GIPTN: Transport Services payments are on track – priority is given to first spend the grant funding. 					
Bulk Purchases	613 082 122	608 582 122	414 963 928	411 751 249	(3 212 679)	-1%
Operating Leases	20 044 740	6 253 886	3 753 726	3 333 114	(420 612)	-11%
Operational Cost	147 929 527	164 026 010	103 027 765	100 526 145	(2 501 620)	-2%
	Reason for variance: Increased operational cost due to flood damage (22 November 2021)					
Depreciation & Amortisation	157 538 927	157 538 927	118 056 471	118 165 530	109 059	0%
Loss on Disposal of PPE	7 933 548	7 933 548	-	(54 370)	(54 370)	No Planned Spend
Bad Debts	126 696 000	118 696 000	19 969 416	19 624 883	(344 533)	-2%
Transfers and Subsidies Paid	64 785 410	63 427 379	38 513 133	38 631 839	118 706	0%

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance
Inventory Consumed	108 459 042	137 263 657	53 941 570	58 133 627	4 192 057	8%
	Reason for variance: <ul style="list-style-type: none"> Variance due to accelerated spending on procurement of materials for the maintenance of Streets and Sewerage pumpstations. 					
Interest Expense	38 539 024	31 593 024	14 855 948	14 856 748	800	0%
Total Expenditure	2 511 068 950	2 626 053 793	1 589 371 686	1 556 980 814	(32 390 871)	-2%
% of Annual Budget Spent				59%		

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Capital expenditure

Directorate	Original Budget	Adjustment Budget	Planned (SDBIP)	Actual	Variance	Variance (%)
Municipal Manager	866 000	1 584 337	1 345 938	975 489	(370 449)	-28%
	Reason for variance: <ul style="list-style-type: none"> Fibre and network infrastructure: SITA tender. Orders has been placed. 					
Corporate Services	2 130 000	530 000	352 000	315 157	(36 843)	-10%
	Reason for variance: <ul style="list-style-type: none"> All projects completed with savings. The savings will be utilised by the Directorate to procure laptops. 					
Civil Engineering Services	268 544 903	367 148 052	189 038 433	186 925 113	(2 113 320)	-1%
	Reason for variance: <ul style="list-style-type: none"> GIPTN Road Rehabilitation project – awaiting the approval of the next adjustments budget for the additional PTNG allocation to expedite expenditure. Installation of bulk meters – orders have been placed and awaiting delivery for installation. Upgrading of Schaapkop Pump Station – there is a dispute in the awarding of the tender and project is currently on hold. Dispute to be heard in court on 13 April 2022. 					
Electro-technical Services	60 128 809	58 923 377	12 184 164	14 651 363	2 467 199	20%
	Reason for variance: <ul style="list-style-type: none"> 10MVA Transformer: Order placed for R1.7 million for the refurbishment of the Protea Substation Transformer. Transformer was tested and delivered on-site. Busy with installation. Thembaletu/Ballots Bay Substation: Delays was experienced but addressed by appointing a Community Liaison Officer (CLO) and the cash flow for the projector also adjusted. Contracted is on-site and busy with the Civil works for the project. 					
Human Settlements	3 000 000	5 478 320	2 701 179	2 728 119	26 940	1%
Planning and Development	1 043 000	1 880 100	386 246	326 125	(60 121)	-16%
	Reason for variance: <ul style="list-style-type: none"> Shopfit Tourism office: Currently at SCM – delayed due to moratorium placed on SCM processes. Billboard – Uniondale Tourism office: Currently at SCM – delayed due to moratorium placed on SCM processes. 					
Community Services	24 510 534	18 431 790	7 060 409	5 057 212	(2 003 197)	-28%

Directorate	Original Budget	Adjustment Budget	Planned (SDBIP)	Actual	Variance	Variance (%)
	Reason for variance: <ul style="list-style-type: none"> Project for the building of the Compost Plant has commenced during February 2022 and an order of R1 949 624 has been processed for building of the compost plant. 					
Protection Services	9 856 000	8 063 200	4 225 700	3 633 243	(592 457)	-14%
	Reason for variance: <ul style="list-style-type: none"> CCTV: Extension of camera system: Dispute against new Tender PS030/2021 					
Financial Services	364 000	1 411 180	1 148 180	1 118 473	(29 707)	-3%
Total	370 443 246	463 450 356	218 442 249	215 730 294	(2 711 955)	-1%
% of Annual Budget Spent	47%					

Part 2: In-year budget statement tables

2.1 Table C1: Monthly budget Statement Summary

WC044 George - Table C1 Monthly Budget Statement Summary - M09 March

Description	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	322 755	341 309	344 309	27 569	265 172	258 232	6 940	3%	344 309
Service charges	1 090 607	1 278 313	1 278 313	97 478	879 259	958 735	(79 476)	-8%	1 278 313
Investment revenue	16 368	59 264	60 691	1 468	10 970	45 518	(34 549)	-76%	60 691
Transfers and subsidies	614 980	613 642	664 168	51 665	408 858	487 975	(79 117)	-16%	664 168
Other own revenue	150 972	220 346	253 694	16 221	91 822	81 899	9 923	12%	253 694
Total Revenue (excluding capital transfers and contributions)	2 195 682	2 512 874	2 601 175	194 400	1 656 081	1 832 359	(176 278)	-10%	2 601 175
Employee costs	583 611	606 002	659 131	50 941	441 138	484 228	(43 090)	-9%	659 131
Remuneration of Councillors	21 853	26 171	26 171	2 022	17 083	19 643	(2 560)	-13%	26 171
Depreciation & asset impairment	158 415	157 539	157 539	13 235	118 166	118 154	11	0%	157 539
Finance charges	40 399	38 539	31 593	-	14 857	15 797	(940)	-6%	31 593
Materials and bulk purchases	585 701	721 541	745 516	49 247	469 885	515 300	(45 415)	-9%	745 516
Transfers and subsidies	160 383	64 785	63 427	6 268	38 632	47 183	(8 551)	-18%	63 427
Other expenditure	672 040	896 492	942 677	52 151	457 276	685 520	(228 244)	-33%	942 677
Total Expenditure	2 222 402	2 511 069	2 626 054	173 863	1 557 035	1 885 824	(328 789)	-17%	2 626 054
Surplus/(Deficit)	(26 720)	1 805	(24 878)	20 537	99 046	(53 465)	152 511	-285%	(24 878)
Transfers and subsidies - capital (monetary alloc	82 917	89 098	186 920	10 240	86 802	105 427	(18 625)	-18%	186 920
Contributions & Contributed assets	25 449	14 759	14 759	2 146	17 654	11 069	6 584	59%	14 759
Surplus/(Deficit) after capital transfers & contributions	81 646	105 661	176 800	32 922	203 502	63 031	140 471	223%	176 800
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	81 646	105 661	176 800	32 922	203 502	63 031	140 471	223%	176 800
Capital expenditure & funds sources									
Capital expenditure	191 181	370 443	463 450	29 762	215 730	214 728	1 003	0%	463 450
Capital transfers recognised	76 951	81 405	168 819	7 526	77 457	70 379	7 078	10%	168 819
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	33 256	218 758	150 304	14 267	101 689	97 983	3 707	4%	150 304
Internally generated funds	80 975	70 280	144 327	7 970	36 583	46 366	(9 783)	-21%	144 327
Total sources of capital funds	191 181	370 443	463 450	29 762	215 730	214 728	1 003	0%	463 450
Financial position									
Total current assets	(124 540)	1 485 776	1 513 141		1 715 846				1 513 141
Total non current assets	36 607	3 489 333	3 582 340		3 214 748				3 582 340
Total current liabilities	(106 442)	919 543	970 112		1 104 325				970 112
Total non current liabilities	48 128	687 379	687 379		551 102				687 379
Community wealth/Equity	(27 454)	3 368 187	3 318 453		3 275 166				3 318 453
Cash flows									
Net cash from (used) operating	334 636	397 830	397 627	48 251	992 508	270 557	(721 950)	-267%	655 803
Net cash from (used) investing	(184 333)	(370 443)	(463 450)	(29 901)	(252 696)	(214 728)	37 968	-18%	(463 450)
Net cash from (used) financing	(44 692)	211 852	211 852	(468)	(22 748)	7 125	29 873	419%	257 560
Cash/cash equivalents at the month/year end	905 117	908 859	815 649	-	1 386 684	732 575	(654 109)	-89%	1 119 534
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	121 578	12 984	11 170	9 912	9 300	8 253	40 586	159 767	373 550
Creditors Age Analysis									
Total Creditors	88 848	2 824	488	3	32	-	-	0	92 195

2.2 Table C2: Monthly Operating Budget Statement by standard classification

WC044 George - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M09 March

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		458 443	421 153	425 083	30 453	297 265	312 712	(15 447)	-5%	425 083
Executive and council		88	37	37	-	1 054	18	1 037	5926%	37
Finance and administration		458 355	421 116	425 046	30 453	296 211	312 695	(16 484)	-5%	425 046
Internal audit		-	-	-	-	-	-	-		-
<i>Community and public safety</i>		80 591	209 840	193 084	2 933	21 307	82 733	(61 426)	-74%	193 084
Community and social services		17 778	15 039	18 359	1 105	11 835	11 666	168	1%	18 359
Sport and recreation		1 348	10 276	1 831	149	617	1 205	(587)	-49%	1 831
Public safety		36 839	79 177	79 492	1 528	4 889	3 093	1 796	58%	79 492
Housing		24 622	105 267	93 322	148	3 963	66 729	(62 766)	-94%	93 322
Health		4	80	80	3	3	40	(37)	-92%	80
<i>Economic and environmental services</i>		465 094	473 424	518 411	62 697	367 019	353 625	13 394	4%	518 411
Planning and development		9 611	11 228	11 278	1 442	8 371	8 236	135	2%	11 278
Road transport		455 477	462 194	507 131	61 255	358 646	345 389	13 257	4%	507 131
Environmental protection		6	2	2	0	2	-	2	#DIV/0!	2
<i>Trading services</i>		1 299 373	1 511 934	1 665 915	110 703	1 074 856	1 199 521	(124 664)	-10%	1 665 915
Energy sources		763 137	927 453	928 124	62 669	616 932	695 270	(78 338)	-11%	928 124
Water management		192 033	197 798	307 165	16 610	156 849	182 472	(25 623)	-14%	307 165
Waste water management		192 359	229 276	273 023	22 007	179 610	203 755	(24 145)	-12%	273 023
Waste management		151 843	157 408	157 603	9 417	121 465	118 023	3 442	3%	157 603
<i>Other</i>	4	546	379	361	-	89	264	(175)	-66%	361
Total Revenue - Functional	2	2 304 048	2 616 730	2 802 854	206 786	1 760 537	1 948 855	(188 318)	-10%	2 802 854
Expenditure - Functional										
<i>Governance and administration</i>		363 374	409 490	401 640	25 948	244 800	293 061	(48 260)	-16%	401 640
Executive and council		73 813	78 265	74 180	5 133	36 355	55 487	(19 132)	-34%	74 180
Finance and administration		276 742	315 370	312 949	20 349	199 640	226 690	(27 050)	-12%	312 949
Internal audit		12 819	15 855	14 511	466	8 805	10 883	(2 078)	-19%	14 511
<i>Community and public safety</i>		236 384	376 771	381 999	17 211	149 783	276 980	(127 196)	-46%	381 999
Community and social services		47 815	60 464	60 296	4 292	36 763	43 128	(6 365)	-15%	60 296
Sport and recreation		32 269	35 208	34 943	2 503	21 871	25 628	(3 757)	-15%	34 943
Public safety		97 567	130 315	137 816	5 874	52 819	103 174	(50 355)	-49%	137 816
Housing		55 228	146 382	144 362	4 209	35 224	101 613	(66 389)	-65%	144 362
Health		3 505	4 402	4 583	333	3 107	3 438	(330)	-10%	4 583
<i>Economic and environmental services</i>		510 218	499 027	522 764	37 359	317 534	384 957	(67 423)	-18%	522 764
Planning and development		23 814	33 967	38 064	3 250	23 842	28 343	(4 501)	-16%	38 064
Road transport		484 536	462 120	481 360	33 940	291 710	354 126	(62 417)	-18%	481 360
Environmental protection		1 868	2 940	3 341	169	1 982	2 487	(505)	-20%	3 341
<i>Trading services</i>		1 097 961	1 208 529	1 303 000	91 783	833 878	918 419	(84 541)	-9%	1 303 000
Energy sources		647 458	790 207	770 865	51 470	510 275	575 365	(65 090)	-11%	770 865
Water management		149 014	130 674	215 570	14 801	106 142	109 916	(3 773)	-3%	215 570
Waste water management		200 560	200 086	217 686	17 198	150 455	160 100	(9 645)	-6%	217 686
Waste management		100 928	87 563	98 879	8 314	67 005	73 037	(6 032)	-8%	98 879
<i>Other</i>		14 465	17 251	16 650	1 562	11 040	12 408	(1 368)	-11%	16 650
Total Expenditure - Functional	3	2 222 402	2 511 069	2 626 054	173 863	1 557 035	1 885 824	(328 789)	-17%	2 626 054
Surplus/ (Deficit) for the year		81 646	105 661	176 800	32 922	203 502	63 031	140 471	223%	176 800

Quarterly Budget Monitoring Report

2.3 Table C3: Monthly Operating Budget Statement by municipal vote

WC044 George - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M09 March

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Office of the Muncipal Manager		4 643	2 302	2 302	2	1 069	86	983	1149,7%	2 302
Vote 2 - Corporate Services		142	256	467	28	362	202	160	79,5%	467
Vote 3 - Corporate Services (Continued)		2 448	1 833	2 137	14	1 597	946	651	68,8%	2 137
Vote 4 - Community Services		17 619	14 768	18 597	1 103	11 380	12 060	(680)	-5,6%	18 597
Vote 5 - Community Services (Continued)		153 191	167 674	159 287	9 558	122 063	119 120	2 943	2,5%	159 287
Vote 6 - Human Settlements		22 051	104 054	91 815	41	3 366	66 151	(62 785)	-94,9%	91 815
Vote 7 - Civil Engineering Services		391 312	438 244	638 254	39 011	346 960	394 851	(47 892)	-12,1%	638 254
Vote 8 - Electro-Technical Services		765 231	929 953	930 159	62 836	618 415	696 796	(78 381)	-11,2%	930 159
Vote 9 - Financial Services		435 277	399 324	402 324	29 538	283 984	299 969	(15 985)	-5,3%	402 324
Vote 10 - Financial Services (Continued)		4 630	4 966	4 966	427	3 371	3 656	(285)	-7,8%	4 966
Vote 11 - Planning and Development		18 070	20 543	20 575	1 445	12 895	12 960	(64)	-0,5%	20 575
Vote 12 - Protection Services		487 070	532 627	531 783	62 762	354 346	341 965	12 381	3,6%	531 783
Vote 13 - Protection Services (Continued)		2 290	186	186	22	728	93	635	683,3%	186
Vote 14 - 0		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	2 303 975	2 616 730	2 802 854	206 786	1 760 537	1 948 855	(188 318)	-9,7%	2 802 854
Expenditure by Vote	1									
Vote 1 - Office of the Muncipal Manager		114 102	120 687	117 263	7 608	64 947	87 798	(22 851)	-26,0%	117 263
Vote 2 - Corporate Services		34 933	35 443	38 894	3 085	28 280	28 541	(261)	-0,9%	38 894
Vote 3 - Corporate Services (Continued)		33 621	37 489	41 225	2 158	21 072	26 076	(5 003)	-19,2%	41 225
Vote 4 - Community Services		57 101	69 566	72 357	5 007	41 757	52 721	(10 964)	-20,8%	72 357
Vote 5 - Community Services (Continued)		111 322	105 583	116 492	9 431	78 953	85 698	(6 745)	-7,9%	116 492
Vote 6 - Human Settlements		47 849	132 115	121 034	3 672	29 236	89 723	(60 487)	-67,4%	121 034
Vote 7 - Civil Engineering Services		373 011	362 721	468 832	33 887	282 004	293 925	(11 921)	-4,1%	468 832
Vote 8 - Electro-Technical Services		666 828	817 970	794 164	53 250	526 325	592 788	(66 463)	-11,2%	794 164
Vote 9 - Financial Services		70 300	101 902	97 664	4 930	45 752	65 327	(19 576)	-30,0%	97 664
Vote 10 - Financial Services (Continued)		49 708	57 904	54 830	3 292	41 979	41 097	882	2,1%	54 830
Vote 11 - Planning and Development		41 918	48 782	52 235	4 240	32 454	38 552	(6 098)	-15,8%	52 235
Vote 12 - Protection Services		614 347	620 119	650 092	43 231	363 635	482 849	(119 214)	-24,7%	650 092
Vote 13 - Protection Services (Continued)		846	788	972	74	642	730	(88)	-12,0%	972
Vote 14 - 0		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	2 215 888	2 511 069	2 626 054	173 863	1 557 035	1 885 824	(328 789)	-17,4%	2 626 054
Surplus/ (Deficit) for the year	2	88 087	105 661	176 800	32 922	203 502	63 031	140 471	222,9%	176 800

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2.4 Table C4: Monthly Operating Budget Statement by revenue source and expenditure type

WC044 George - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M09 March

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		322 755	341 309	344 309	27 569	265 172	258 232	6 940	3%	344 309
Service charges - electricity revenue		722 144	875 458	875 458	62 072	583 386	656 593	(73 207)	-11%	875 458
Service charges - water revenue		144 122	145 866	145 866	14 866	113 600	109 400	4 200	4%	145 866
Service charges - sanitation revenue		122 717	144 326	144 326	11 308	100 217	108 244	(8 027)	-7%	144 326
Service charges - refuse revenue		101 623	112 663	112 663	9 232	82 055	84 497	(2 441)	-3%	112 663
Rental of facilities and equipment		13 647	6 019	6 019	121	3 669	3 010	660	22%	6 019
Interest earned - external investments		16 368	59 264	60 691	1 468	10 970	45 518	(34 549)	-76%	60 691
Interest earned - outstanding debtors		5 991	8 353	8 353	670	5 567	6 246	(679)	-11%	8 353
Dividends received		10 785	–	–	–	4 221	–	4 221	#DIV/0!	–
Fines, penalties and forfeits		39 016	81 958	81 958	2 106	6 845	4 961	1 884	38%	81 958
Licences and permits		1 673	3 869	3 869	196	1 984	2 752	(768)	-28%	3 869
Agency services		13 590	9 476	15 676	5 914	16 748	11 757	4 991	42%	15 676
Transfers and subsidies		614 980	613 642	664 168	51 665	408 858	487 975	(79 117)	-16%	664 168
Other revenue		65 318	110 670	74 477	7 160	52 734	53 174	(440)	-1%	74 477
Gains		953	–	63 342	54	54	–	54	#DIV/0!	63 342
Total Revenue (excluding capital transfers and contributions)		2 195 682	2 512 874	2 601 175	194 400	1 656 081	1 832 359	(176 278)	-10%	2 601 175
Expenditure By Type										
Employee related costs		583 611	606 002	659 131	50 941	441 138	484 228	(43 090)	-9%	659 131
Remuneration of councillors		21 853	26 171	26 171	2 022	17 083	19 643	(2 560)	-13%	26 171
Debt impairment		95 045	126 696	118 696	2 149	19 625	89 022	(69 397)	-78%	118 696
Depreciation & asset impairment		158 415	157 539	157 539	13 235	118 166	118 154	11	0%	157 539
Finance charges		40 399	38 539	31 593	–	14 857	15 797	(940)	-6%	31 593
Bulk purchases - electricity		519 222	613 082	608 582	41 890	411 751	456 437	(44 685)	-10%	608 582
Inventory consumed		66 479	108 459	136 934	7 357	58 134	58 863	(729)	-1%	136 934
Contracted services		453 368	593 888	645 787	48 958	333 791	473 255	(139 463)	-29%	645 787
Transfers and subsidies		160 383	64 785	63 427	6 268	38 632	47 183	(8 551)	-18%	63 427
Other expenditure		123 142	167 974	170 261	1 044	103 859	122 893	(19 034)	-15%	170 261
Losses		485	7 934	7 934	–	–	350	(350)	-100%	7 934
Total Expenditure		2 222 402	2 511 069	2 626 054	173 863	1 557 035	1 885 824	(328 789)	-17%	2 626 054
Surplus/(Deficit)		(26 720)	1 805	(24 878)	20 537	99 046	(53 465)	152 511	(0)	(24 878)
Transfers and subsidies - capital (municipality allocations) (National / Provincial and District)		82 917	89 098	186 920	10 240	86 802	105 427	(18 625)	(0)	186 920
Transfers and subsidies - capital (municipality allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Companies, Higher Educational Institutions)		25 449	14 759	14 759	2 146	17 654	11 069	6 584	0	14 759
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–		–
Surplus/(Deficit) after capital transfers & contributions		81 646	105 661	176 800	32 922	203 502	63 031			176 800
Taxation		–	–	–	–	–	–	–		–
Surplus/(Deficit) after taxation		81 646	105 661	176 800	32 922	203 502	63 031			176 800
Attributable to minorities		–	–	–	–	–	–			–
Surplus/(Deficit) attributable to municipality		81 646	105 661	176 800	32 922	203 502	63 031			176 800
Share of surplus/ (deficit) of associate		–	–	–	–	–	–			–
Surplus/ (Deficit) for the year		81 646	105 661	176 800	32 922	203 502	63 031			176 800

Revenue generated from property rates and service chargers forms a significant percentage of the revenue source of the municipality. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policy of the Municipality.

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2.5 Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding

WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M09 March

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		36	50	40	-	-	30	(30)	-100%	40
Vote 2 - Corporate Services		-	-	-	-	-	-	-		-
Vote 3 - Corporate Services (Continued)		-	-	-	-	-	-	-		-
Vote 4 - Community Services		140	-	200	-	3	100	(98)	-98%	200
Vote 5 - Community Services (Continued)		181	959	439	-	235	267	(32)	-12%	439
Vote 6 - Human Settlements		1 895	2 050	4 231	77	2 036	3 173	(1 137)	-36%	4 231
Vote 7 - Civil Engineering Services		41 753	76 192	126 538	4 931	60 783	60 758	25	0%	126 538
Vote 8 - Electro-Technical Services		5 707	30 652	17 790	214	2 437	5 109	(2 672)	-52%	17 790
Vote 9 - Financial Services		-	85	250	-	88	188	(99)	-53%	250
Vote 10 - Financial Services (Continued)		559	250	391	15	285	293	(8)	-3%	391
Vote 11 - Planning and Development		234	690	200	-	-	-	-		200
Vote 12 - Protection Services		202	600	140	-	36	75	(39)	-51%	140
Vote 13 - Protection Services (Continued)		-	-	-	-	-	-	-		-
Vote 14 - 0		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	50 708	111 529	150 219	5 236	65 904	69 994	(4 090)	-6%	150 219
Single Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		1 470	41	688	(1)	564	449	115	26%	688
Vote 2 - Corporate Services		1 148	2 130	480	(195)	315	360	(45)	-12%	480
Vote 3 - Corporate Services (Continued)		269	-	-	-	-	-	-		-
Vote 4 - Community Services		1 999	1 861	5 245	158	2 401	2 169	232	11%	5 245
Vote 5 - Community Services (Continued)		7 212	21 691	12 547	294	2 419	3 528	(1 109)	-31%	12 547
Vote 6 - Human Settlements		1 794	950	1 247	376	692	913	(221)	-24%	1 247
Vote 7 - Civil Engineering Services		85 215	192 353	240 610	21 503	126 142	115 792	10 350	9%	240 610
Vote 8 - Electro-Technical Services		23 483	29 476	41 134	1 854	12 214	16 015	(3 801)	-24%	41 134
Vote 9 - Financial Services		271	279	1 161	(1)	1 030	51	979	1924%	1 161
Vote 10 - Financial Services (Continued)		1 932	525	515	(0)	126	407	(282)	-69%	515
Vote 11 - Planning and Development		487	353	1 680	40	326	881	(554)	-63%	1 680
Vote 12 - Protection Services		15 171	9 256	7 923	497	3 597	4 170	(573)	-14%	7 923
Vote 13 - Protection Services (Continued)		22	-	-	-	-	-	-		-
Vote 14 - 0		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	140 472	258 915	313 231	24 527	149 826	144 734	5 093	4%	313 231
Total Capital Expenditure	3	191 181	370 443	463 450	29 762	215 730	214 728	1 003	0%	463 450

Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding (continue)

WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M09 March

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<u>Capital Expenditure - Functional Classification</u>										
<i>Governance and administration</i>		(30 493)	3 232	6 902	45	3 710	2 676	1 034	39%	6 902
Executive and council		1 061	-	-	-	-	-	-		-
Finance and administration		(31 587)	3 212	6 882	45	3 710	2 661	1 049	39%	6 882
Internal audit		33	20	20	-	-	15	(15)	-100%	20
<i>Community and public safety</i>		23 669	29 317	22 156	936	9 444	11 620	(2 175)	-19%	22 156
Community and social services		3 833	3 884	3 694	315	2 424	2 381	43	2%	3 694
Sport and recreation		3 312	15 810	6 561	-	1 204	2 139	(935)	-44%	6 561
Public safety		12 658	6 983	7 019	545	3 596	3 480	116	3%	7 019
Housing		3 759	2 380	4 561	77	2 062	3 428	(1 366)	-40%	4 561
Health		108	260	320	-	158	191	(34)	-18%	320
<i>Economic and environmental services</i>		64 984	59 596	89 574	6 357	69 310	61 509	7 801	13%	89 574
Planning and development		419	846	869	25	295	292	4	1%	869
Road transport		64 101	58 750	88 568	6 212	68 881	61 218	7 663	13%	88 568
Environmental protection		465	-	137	121	134	-	134	#DIV/0!	137
<i>Trading services</i>		132 718	278 101	343 807	22 408	133 235	138 333	(5 099)	-4%	343 807
Energy sources		45 759	60 129	58 923	2 068	14 651	21 124	(6 473)	-31%	58 923
Water management		12 886	48 612	69 283	1 107	11 022	9 818	1 204	12%	69 283
Waste water management		67 671	161 650	206 587	19 059	105 428	105 063	365	0%	206 587
Waste management		6 401	7 710	9 014	174	2 133	2 329	(195)	-8%	9 014
<i>Other</i>		302	197	1 011	16	31	589	(558)	-95%	1 011
Total Capital Expenditure - Functional Classification	3	191 181	370 443	463 450	29 762	215 730	214 728	1 003	0%	463 450
<u>Funded by:</u>										
National Government		76 221	81 405	167 819	7 526	77 457	70 379	7 078	10%	167 819
Provincial Government		729	-	1 000	-	-	-	-		1 000
District Municipality		-	-	-	-	-	-	-		-
Other transfers and grants		-	-	-	-	-	-	-		-
Transfers recognised - capital		76 951	81 405	168 819	7 526	77 457	70 379	7 078	10%	168 819
Public contributions & donations	5	-	-	-	-	-	-	-		-
Borrowing	6	33 256	218 758	150 304	14 267	101 689	97 983	3 707	4%	150 304
Internally generated funds		80 975	70 280	144 327	7 970	36 583	46 366	(9 783)	-21%	144 327
Total Capital Funding		191 181	370 443	463 450	29 762	215 730	214 728	1 003	0%	463 450

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2.6 Table C6: Monthly Budget Statement: Financial Position

WC044 George - Table C6 Monthly Budget Statement - Financial Position - M09 March

Description	Ref	2020/21	Budget Year 2021/22			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		(182 885)	1 008 102	1 030 727	533 459	1 030 727
Call investment deposits		53 000	147 000	147 000	526 612	147 000
Consumer debtors		6 676	71 919	82 919	177 719	82 919
Other debtors		5 127	66 259	66 259	36 557	66 259
Current portion of long-term receivables		(2 205)	3 839	3 839	(325)	3 839
Inventory		(4 253)	188 657	182 398	115 211	182 398
Total current assets		(124 540)	1 485 776	1 513 141	1 389 233	1 513 141
Non current assets						
Long-term receivables		4 252	36 387	36 387	41	36 387
Investments		–	–	–	–	–
Investment property		(157)	144 411	144 361	144 235	144 361
Investments in Associate		–	–	–	–	–
Property, plant and equipment		32 834	3 301 576	3 394 920	3 107 681	3 394 920
Agricultural		–	–	–	–	–
Biological assets		–	–	–	–	–
Intangible assets		(322)	2 722	2 435	1 401	2 435
Other non-current assets		–	4 236	4 236	(38 610)	4 236
Total non current assets		36 607	3 489 333	3 582 340	3 214 748	3 582 340
TOTAL ASSETS		(87 933)	4 975 108	5 095 481	4 603 981	5 095 481
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		(40 751)	161 593	161 593	20 596	161 593
Consumer deposits		3 383	58 560	58 560	34 888	58 560
Trade and other payables		(87 560)	573 278	627 660	949 313	627 660
Provisions		18 485	126 111	122 299	99 528	122 299
Total current liabilities		(106 442)	919 543	970 112	1 104 325	970 112
Non current liabilities						
Borrowing		(468)	435 590	435 590	241 456	435 590
Provisions		48 596	251 789	251 789	309 646	251 789
Total non current liabilities		48 128	687 379	687 379	551 102	687 379
TOTAL LIABILITIES		(58 315)	1 606 921	1 657 490	1 655 427	1 657 490
NET ASSETS	2	(29 619)	3 368 187	3 437 991	2 948 554	3 437 991
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		(15 882)	3 136 281	3 086 546	2 900 233	3 086 546
Reserves		(11 572)	231 907	231 907	48 321	231 907
TOTAL COMMUNITY WEALTH/EQUITY	2	(27 454)	3 368 187	3 318 453	2 948 554	3 318 453

2.7 Table C7: Monthly Budget Statement: Cash Flow

W C044 George - Table C7 Monthly Budget Statement - Cash Flow - M09 March

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		322 755	341 309	344 309	27 569	265 172	258 232	6 940	3%	426 701
Service charges		1 090 607	1 278 313	1 278 313	97 478	879 259	958 735	(79 476)	-8%	1 267 650
Other revenue		133 244	211 993	181 999	15 496	(119 964)	75 653	(195 617)	-259%	50 305
Government - operating		614 980	613 642	664 168	51 665	408 858	487 975	(79 117)	-16%	662 677
Government - capital		108 366	103 857	201 679	12 386	104 456	116 496	(12 040)	-10%	186 920
Interest		33 144	67 617	69 044	2 138	20 757	51 764	(31 007)	-60%	10 678
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(1 767 676)	(2 115 576)	(2 246 865)	(152 212)	(1 365 756)	(1 615 318)	(249 562)	15%	(1 949 127)
Finance charges		(40 399)	(38 539)	(31 593)	-	(14 857)	(15 797)	(940)	6%	-
Transfers and Grants		(160 383)	(64 785)	(63 427)	(6 268)	(38 632)	(47 183)	(8 551)	18%	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		334 636	397 830	397 627	48 251	139 293	270 557	131 264	49%	655 803
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	1	1	-	1	0%	-
Decrease (increase) other non-current receivables		6 848	-	-	(139)	(36 967)	-	(36 967)	0%	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		(191 181)	(370 443)	(463 450)	(29 762)	(215 730)	(214 728)	1 003	0%	(463 450)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(184 333)	(370 443)	(463 450)	(29 901)	(252 696)	(214 728)	37 968	-18%	(463 450)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	199 000	199 000	-	26	-	26	0%	199 000
Increase (decrease) in consumer deposits		(3 383)	58 560	58 560	(468)	(3 497)	7 125	(10 622)	-149%	58 560
Payments										
Repayment of borrowing		(41 309)	(45 708)	(45 708)	-	(19 277)	-	19 277	0%	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(44 692)	211 852	211 852	(468)	(22 748)	7 125	29 873	419%	257 560
NET INCREASE/ (DECREASE) IN CASH HELD		105 611	239 239	146 029	17 882	(136 151)	62 955			449 913
Cash/cash equivalents at beginning:		799 506	669 621	669 621		669 621	669 621			669 621
Cash/cash equivalents at month/year end:		905 117	908 859	815 649		533 469	732 575			1 119 534

This statement reflects the actual cash that is received and spent by the municipality. Cash payments and receipts will not coincide with Table C4, because Table C4 is partly based on billed income and expenditure.

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The table below provides a breakdown of the outstanding commitments against the cash and cash equivalents at end of March 2022.

Cash and cash equivalents commitments - 31 March 2022	
	R'000
Working Capital	339 310 541
Ringfenced and Invested:	720 761 102
Repayments of Loans - short term portion	20 344 110
Capital Replacement Reserve	53 767 959
Provision for Rehabilitation of Landfill Site	7 237 650
Compensation Provision - GIPTN Buy-ins and Buy Outs	50 163 420
Unspent External Loans	7 118 499
Unspent Conditional Grants	2 939 466
Housing Development Fund	17 689 634
Trade debtors - deposits	34 888 133
Investments	526 612 231
Cash and Cash Equivalents	1 060 071 643

Financial problems or risks facing the municipality:

R326 mil was invested during the reporting period, and it consists of the following:

- R300mil – unspent conditional grants
- R26.6 mil – Housing Development Grant

The working capital amounted to R339 310 541 at the end of March 2022.

No financial problems or risks are facing the municipality currently. The municipality shows a positive cash flow.

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2.8 Supporting documentation

2.8.1 Table SC3: Debtors Age Analysis

WC044 George - Supporting Table SC3 Monthly Budget Statement - aged debtors - M09 March

Description		NT Code	Budget Year 2021/22											Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
			0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days			
R thousands															
Debtors Age Analysis By Income Source															
Trade and Other Receivables from Exchange Transactions - Water	1200	27 466	4 990	4 365	3 968	3 694	3 333	18 110	81 097	147 023	110 202	2 142	-		
Trade and Other Receivables from Exchange Transactions - Electricity	1300	46 625	1 310	863	726	425	412	1 382	3 510	55 253	6 455	0	-		
Receivables from Non-exchange Transactions - Property Rates	1400	30 773	2 126	1 725	1 470	1 199	1 069	5 431	15 200	58 992	24 369	76	-		
Receivables from Exchange Transactions - Waste Water Management	1500	16 600	2 231	1 909	1 723	1 632	1 431	6 758	19 430	51 713	30 974	124	-		
Receivables from Exchange Transactions - Waste Management	1600	15 008	1 966	1 683	1 511	1 439	1 272	5 998	16 492	45 369	26 712	107	-		
Receivables from Exchange Transactions - Property Rental Debtors	1700	32	10	8	3	4	4	25	131	216	167	-	-		
Interest on Arrear Debtor Accounts	1810	1 115	116	131	148	163	170	1 240	11 958	15 041	13 679	1	-		
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820									-	-	-	-		
Other	1900	(16 040)	236	486	363	744	562	1 642	11 949	(56)	15 261	1	-		
Total By Income Source	2000	121 578	12 984	11 170	9 912	9 300	8 253	40 586	159 767	373 550	227 818	2 450	-		
2020/21 - totals only		91 772	14 016	11 250	10 689	9 489	8 834	41 528	141 071	328 650	211 612	2 949			
Debtors Age Analysis By Customer Group															
Organs of State	2200	5 506	660	497	375	66	57	-	0	7 162	498	-	-		
Commercial	2300	49 524	1 105	728	664	586	566	2 472	6 201	61 845	10 488	-	-		
Households	2400	69 182	11 175	9 902	8 828	8 609	7 588	37 861	152 553	305 698	215 439	2 450	-		
Other	2500	(2 634)	44	44	45	40	42	253	1 013	(1 154)	1 392	-	-		
Total By Customer Group	2600	121 578	12 984	11 170	9 912	9 300	8 253	40 586	159 767	373 550	227 818	2 450	-		

The Debtors age analysis includes only those consumer amounts which have become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and service charges on an instalment basis.

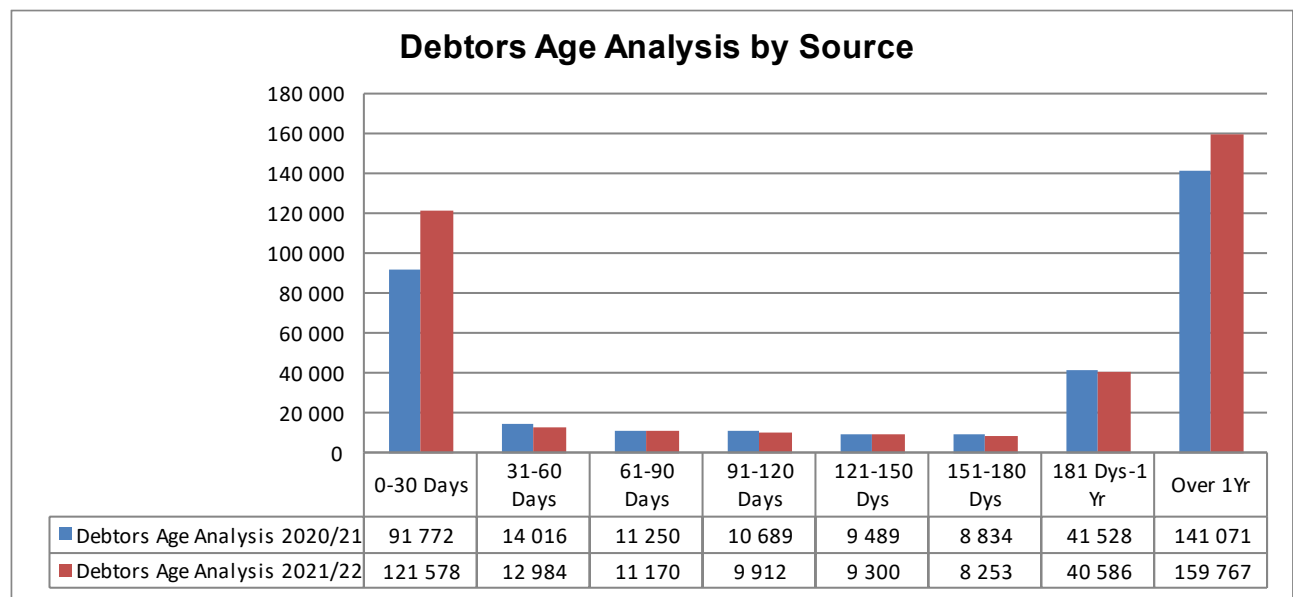
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The Debtors age analysis includes only those consumer amounts which have become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and service charges on an instalment basis.

At the end of March 2022, an amount of R373.5 million (gross debtors – the provision for bad debt has not been considered) was outstanding for debtors, with R227.8 million outstanding for longer than 90 days.

Rising debt of Indigent households outstanding water debt is of concern. Council has employed a Team of Plumbers to address water leakages in Indigent households to curb the growing debt.

The following graph compares the debtor's age analysis end of March 2022 to the same period last year:



Debtors Collection rate:

Payment Ratio 2021/2022

Month	Gross Debtors Opening Balance	Billed Revenue	Gross Debtors Closing Balance	Bad Debts Written off	Sub-Total	Payment Ratio = X/C Monthly	Payment Ratio = X/C Quarter
Jul 21	349 178 846	138 282 669	368 372 537	-	119 088 978	86,12%	93,90%
Aug 21	368 372 537	134 154 183	356 403 076	4 693 760	141 429 884	105,42%	
Sep 21	356 403 076	141 855 814	365 833 618	3 914 390	128 510 882	90,59%	
		414 292 666		8 608 150			
Oct 21	365 833 168	138 601 117	355 474 485	861 843	148 097 957	106,85%	98,83%
Nov 21	355 474 485	138 746 668	361 694 934	1 413 968	131 112 251	94,50%	
Dec 21	361 694 934	129 956 200	366 950 198	1 360 268	123 340 668	94,91%	
		407 303 985		3 636 079			
Jan 22	R 366 950 198,00	R 134 950 520,00	R 369 803 857,00	R 1 760 649,00	R 130 336 212,00	96,58%	96,59%
Feb 22	R 369 803 857,00	R 139 389 686,00	R 382 685 451,00	R 3 240 265,63	R 123 267 826,37	88,43%	
Mar 22	R 382 685 451,00	R 128 654 595,00	R 373 550 236,00	R 2 148 533,00	R 135 641 277,00	105,43%	
		402 994 801		7 149 448			

2.8.2 Table SC4: Creditors Age Analysis

The creditor's age analysis only includes those creditors that fall due within the next month.

WC044 George - Supporting Table SC4 Monthly Budget Statement - aged creditors - M09 March

Description	NT Code	Budget Year 2021/22									Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
R thousands											
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	51 820	—	—	—	—	—	—	—	51 820	43 205
Bulk Water	0200	—	—	—	—	—	—	—	—	—	—
PAYE deductions	0300	9 024	—	—	—	—	—	—	—	9 024	7 269
VAT (output less input)	0400	—	—	—	—	—	—	—	—	—	1 888
Pensions / Retirement deductions	0500	—	—	—	—	—	—	—	—	—	—
Loan repayments	0600	—	—	—	—	—	—	—	0	0	—
Trade Creditors	0700	28 004	2 824	488	3	32	—	—	—	31 351	9 668
Auditor General	0800	—	—	—	—	—	—	—	—	—	—
Other	0900	—	—	—	—	—	—	—	—	—	—
Total By Customer Type	1000	88 848	2 824	488	3	32	—	—	0	92 195	62 029

Reasons for creditors outstanding longer than 30 days:

- There are disputes on some of the invoices that still need to be resolved; and
- Invoices that has not been signed off by the relevant official for creditors to make the payment in time.

2.8.3 Table SC5: Investment Portfolio

Section 9 (1) of the Budget and Reporting regulations states that the accounting officer of a municipality must report on the investment portfolio of the municipality at the end of the month.

Investments by maturity	Period of Investment	Type of Investment	Yield for the month 1	Market value at beginning of the month	Change in market value	Market value at end of the month
Name of institution & investment ID			(%)			
R thousands	Yrs/Months					
<u>Municipality</u>						
FNB	3 months	Call Deposit	0	100 000 000	0	100 000 000
FNB	6 months	Call Deposit	0	100 000 000	0	100 000 000
FNB	2 months	Call Deposit	0	326 612 231		326 612 231
TOTAL INVESTMENTS AND INTEREST						526 612 231

The cash flow of the municipality is monitored regularly and from time to time cash flow surpluses are invested at financial institutions in order to maximise the interest yield.

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2.8.4 Table SC6: Transfers and grants receipts

WC044 George - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M09 March

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:	3	315 273	338 611	336 864	36 708	295 890	258 382	37 508	14,5%	336 864
Local Government Equitable Share		186 528	170 498	170 498	–	127 564	127 564	–	#DIV/0!	170 498
Finance Management		1 550	1 550	1 550	–	1 550	–	1 550		1 550
Municipal Systems Improvement		–	–	–	–	–	–	–		–
EPWP Incentive		4 109	3 068	3 068	–	3 068	3 068	–		3 068
Energy Efficiency and Demand Management		17	–	–	–	–	–	–		–
Infrastructure Skills Development Grant		6 076	5 655	5 885	–	5 885	5 885	–		5 885
Municipal Infrastructure Grant - PMU		1 594	937	937	–	750	–	750	#DIV/0!	937
Public Transport Network Operating Grant		115 399	156 903	153 425	35 208	155 573	120 365	35 208	29,3%	153 425
Municipal Disaster Relief Grant		–	–	–	–	–	–	–		–
Regional Bulk Infrastructure		–	–	1 500	1 500	1 500	1 500	–		1 500
			–	–	–	–	–	–		–
Provincial Government:		203 330	238 759	322 572	71 007	244 643	187 893	56 750	30,2%	322 572
Housing		–	58 720	58 720	–	7 524	7 524	–		58 720
Proclaimed Roads		2 956	8 460	8 460	8 460	8 460	8 460	–		8 460
Local Government Masterplanning Grant		600	600	600	–	600	600	–		600
Local Government Internship Grant		–	–	–	–	–	–	–		–
Library Grant		10 283	8 845	11 392	2 547	6 969	6 969	–		11 392
Community Development Workers Operating Grant		94	94	94	–	–	–	–		94
Integrated Public Transport Grant		187 240	160 587	217 587	57 000	217 587	160 587	57 000	35,5%	217 587
Financial Management Capacity Building Grant		300	250	250	–	–	250	(250)	-100,0%	250
Financial Management Support Grant		500	–	–	–	–	–	–		–
Thusong Services Centres Grant		150	–	–	–	–	–	–		–
Financial Management Support Grant (Government Support)		–	–	–	–	–	–	–		–
Municipal Infrastructure Support Grant : Electrical Master Plans		–	–	–	–	–	–	–		–
Compliance Management System		–	–	–	–	–	–	–		–
Fire Service Capacity Building Grant		732	–	–	–	–	–	–		–
Development of Sport and Recreation facilities		–	700	–	–	–	–	–		–
Municipal Service Delivery and Capacity Building Grant		475	503	503	–	503	503	–		503
Municipal Accreditation and Capacity Building Grant		–	–	600	600	600	600	–		600
Informal Settlements Upgrading Partnership Grant:Provinces		–	–	21 966	–	–	–	–		21 966
Western Cape Municipal Energy Resilience Grant		–	–	400	400	400	400	–		400
Local Government Public Employment Support Grant		–	–	2 000	2 000	2 000	2 000	–		2 000
Provide resources for the cycle infrastructure project		–	–	–	–	–	–	–		–
Local Government Support Grant		–	–	–	–	–	–	–		–
Specify (Add grant description)		–	–	–	–	–	–	–		–
District Municipality:		–	–	120	–	–	–	–		120
Community Safety Plan Initiatives		–	–	120	–	–	–	–		120
		–	–	–	–	–	–	–		–
Other grant providers:		739	650	650	–	–	–	–		650
LGSETA		739	650	650	–	–	–	–		650
		–	–	–	–	–	–	–		–
Total Operating Transfers and Grants	5	519 342	578 020	660 206	107 715	540 533	446 275	94 258	21,1%	660 206
Capital Transfers and Grants										
National Government:		81 974	86 328	169 420	135 049	198 307	170 380	27 927	16,4%	169 420
Municipal Infrastructure Grant (MIG)		34 772	41 325	41 325	24 357	41 512	41 512	–		41 325
Regional Bulk Infrastructure		–	–	79 845	79 845	79 845	79 845	–		79 845
Integrated National Electrification Programme		6 000	15 100	15 100	4 250	19 350	19 350	–		15 100
Energy Efficiency and Demand Management		4 483	–	–	–	–	–	–		–
Infrastructure Skills Development		50	345	115	–	115	115	–		115
Public Transport Infrastructure Grant		36 670	26 476	29 954	26 597	54 403	26 476	27 927	105,5%	29 954
Water Services Infrastructure Grant		–	3 082	3 082	–	3 082	3 082	–		3 082
		–	–	–	–	–	–	–		–
Provincial Government:		–	–	700	–	700	700	–		700
Development of Sport and Recreation facilities		–	–	700	–	700	700	–		700
		–	–	–	–	–	–	–		–
District Municipality:		–	–	–	–	–	–	–		–
		–	–	–	–	–	–	–		–
		–	–	–	–	–	–	–		–
Other grant providers:		–	–	–	–	–	–	–		–
0		–	–	–	–	–	–	–		–
0		–	–	–	–	–	–	–		–
Total Capital Transfers and Grants	5	81 974	86 328	170 120	135 049	199 007	171 080	27 927	16,3%	170 120
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	601 317	664 348	830 326	242 764	739 540	617 355	122 185	19,8%	830 326

2.8.5 Table SC7 (1): Transfers and grants expenditure

WC044 George - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M09 March

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		321 475	338 611	336 864	20 287	102 440	93 192	9 248	9,9%	336 864
Local Government Equitable Share		186 528	170 498	170 498		–	–	–		170 498
Finance Management		1 550	1 550	1 550	37	963	1 089	(126)	-11,6%	1 550
Municipal Systems Improvement		–	–	–		–	–	–		–
EPWP Incentive		4 921	3 068	3 068		3 068	1 268	1 800	142,0%	3 068
Energy Efficiency and Demand Management		17	–	–		–	–	–		–
Infrastructure Skills Development Grant		6 076	5 655	5 885	525	4 046	3 797	248	6,5%	5 885
Municipal Infrastructure Grant - PMU		1 594	937	937	188	563	563	–		937
Public Transport Network Operating Grant		120 789	156 903	153 425	19 537	93 801	86 475	7 326	8,5%	153 425
Municipal Disaster Relief Grant		–	–	–		–	–	–		–
Regional Bulk Infrastructure		–	–	1 500		–	–	–		1 500
Integrated Urban Development Grant		–	–	–	–	–	–	–		–
Provincial Government:		207 310	238 759	322 572	18 803	177 451	176 996	456	0,3%	322 572
Housing		200	58 720	58 720	566	3 475	6 031	(2 555)	-42,4%	58 720
Proclaimed Roads		2 956	8 460	8 460		8 460	8 460	–		8 460
Local Government Masterplanning Grant		1 157	600	600		600	120	480	400,0%	600
Local Government Internship Grant		17	–	–		–	–	–		–
Library Grant		10 283	8 845	11 392	889	8 292	8 292	–		11 392
Community Development Workers Operating Grant		46	94	94	11	34	4	30	666,6%	94
Integrated Public Transport Grant		191 164	160 587	217 587	16 862	155 772	149 455	6 316	4,2%	217 587
Financial Management Capacity Building Grant		–	250	250	(0)	9	45	(36)	-80,8%	250
Financial Management Support Grant		666	–	–		–	–	–		–
Thusong Services Centres Grant		145	–	–		–	–	–		–
Financial Management Support Grant (Government Support)		–	–	–		–	–	–		–
Municipal Infrastructure Support Grant : Electrical Master Plans		–	–	–		–	–	–		–
Compliance Management System		–	–	–		–	–	–		–
Fire Service Capacity Building Grant		–	–	–		–	–	–		–
Development of Sport and Recreation facilities		–	700	–		–	292	(292)	-100,0%	–
Municipal Service Delivery and Capacity Building Grant		475	503	503	31	365	477	(112)	-23,5%	503
Municipal Accreditation and Capacity Building Grant		–	–	600		–	–	–		600
Informal Settlements Upgrading Partnership Grant/Provinces		–	–	21 966	435	435	3 661	(3 226)	-88,1%	21 966
Western Cape Municipal Energy Resilience Grant		–	–	400		–	–	–		400
Local Government Public Employment Support Grant		–	–	2 000	10	10	159	(149)	-93,9%	2 000
Provide resources for the cycle infrastructure project		200	–	–		–	–	–		–
Local Government Support Grant		–	–	–	–	–	–	–		–
District Municipality:		–	–	120	–	–	–	–		120
Community Safety Plan Initiatives		–	–	120	–	–	–	–		120
Other grant providers:		739	650	650	–	214	202	12	5,8%	650
LGSETA		739	650	650		214	202	12	5,8%	650
0		–	–	–	–	–	–	–		–
Total operating expenditure of Transfers and Grants:		529 524	578 020	660 206	39 090	280 105	270 390	9 715	3,6%	660 206
Capital expenditure of Transfers and Grants										
National Government:		82 194	86 328	169 420	7 993	64 555	67 466	(2 912)	-4,3%	169 420
Municipal Infrastructure Grant (MIG)		34 671	41 325	41 325	5 464	25 270	24 366	905	3,7%	41 325
Regional Bulk Infrastructure		–	–	79 845	2 258	7 263	8 309	(1 046)	-12,6%	79 845
Integrated National Electrification Programme		6 706	15 100	15 100		3 806	3 990	(184)	-4,6%	15 100
Energy Efficiency and Demand Management		4 362	–	–		–	–	–		–
Infrastructure Skills Development		50	345	115		101	69	32	46,8%	115
Public Transport Infrastructure Grant		36 404	26 476	29 954	(122)	27 429	29 817	(2 388)	-8,0%	29 954
Water Services Infrastructure Grant		–	3 082	3 082	393	685	915	(230)	-25,2%	3 082
0		–	–	–	–	–	–	–		–
Provincial Government:		729	–	700	–	–	–	–		700
Housing		–	–	–	–	–	–	–		–
Contribution towards acceleration of housing delivery		–	–	–	–	–	–	–		–
Library Grant		–	–	–	–	–	–	–		–
George Integrated Public Transport Network		–	–	–	–	–	–	–		–
Community Development Workers Capital		–	–	–	–	–	–	–		–
Fire Service Capacity Building Grant		729	–	–	–	–	–	–		–
Development of Sport and Recreation facilities		–	–	700	–	–	–	–		700
District Municipality:		–	–	–	–	–	–	–		–
0		–	–	–	–	–	–	–		–
0		–	–	–	–	–	–	–		–
Other grant providers:		–	–	–	–	–	–	–		–
0		–	–	–	–	–	–	–		–
0		–	–	–	–	–	–	–		–
Total capital expenditure of Transfers and Grants		82 923	86 328	170 120	7 993	64 555	67 466	(2 912)	-4,3%	170 120
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		612 447	664 348	830 326	47 083	344 660	337 856	6 803	2,0%	830 326

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2.8.6 Table SC7(2) Expenditure against approved rollovers

WC044 George - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M09 March

Description	Ref	Budget Year 2021/22				
		Approved Rollover 2020/21	Monthly actual	YearTD actual	YTD variance	YTD variance %
R thousands						
<u>EXPENDITURE</u>						
<u>Operating expenditure of Approved Roll-overs</u>						
National Government:		-	-	-	-	
0			-	-	-	
0			-	-	-	
Provincial Government:		3 924	-	36	(3 887)	-99,1%
Title Deeds Restoration Grant		3 489			(3 489)	-100,0%
Local Government Internship Grant					-	
Integrated Public Transport Grant		36	-	36	0	
Thusong Services Centres Grant		5			(5)	
Financial Management Capacity Building Grant		300			(300)	
Community Development Workers Operating Grant		94			(94)	
Specify (Add grant description)			-	-	-	
District Municipality:		-	-	-	-	
Specify (Add grant description)			-	-	-	
Specify (Add grant description)			-	-	-	
Other grant providers:		-	-	-	-	
0			-	-	-	
Total operating expenditure of Approved Roll-overs		3 924	-	36	(3 887)	-99,1%
<u>Capital expenditure of Approved Roll-overs</u>						
National Government:		16 427	-	16 427	-	
Public Transport Infrastructure Grant		16 427	-	16 427	-	
0			-	-	-	
Provincial Government:		-	-	-	-	
0			-	-	-	
0			-	-	-	
District Municipality:		-	-	-	-	
0			-	-	-	
0			-	-	-	
Other grant providers:		-	-	-	-	
0			-	-	-	
0			-	-	-	
Total capital expenditure of Approved Roll-overs		16 427	-	16 427	-	
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		20 351	-	16 463	(3 887)	-19,1%

2.8.7 Table SC8: Councillor and staff benefits

WC044 George - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M09 March

Summary of Employee and Councillor remuneration	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		14 283	16 886	16 886	1 374	11 419	12 665	(1 246)	-10%	16 886
Pension and UIF Contributions		618	890	890	18	292	667	(376)	-56%	890
Medical Aid Contributions		205	346	407	20	148	305	(157)	-51%	407
Motor Vehicle Allowance		4 684	5 468	5 407	423	3 609	4 070	(462)	-11%	5 407
Cellphone Allowance		2 063	2 581	2 581	187	1 615	1 935	(320)	-17%	2 581
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		21 853	26 171	26 171	2 022	17 083	19 643	(2 560)	-13%	26 171
% increase	4		19,8%	19,8%						19,8%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		9 982	13 783	9 536	678	6 122	7 152	(1 030)	-14%	9 536
Pension and UIF Contributions		378	1 281	1 355	92	808	1 016	(208)	-21%	1 355
Medical Aid Contributions		201	209	314	27	241	235	5	2%	314
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		328	1 989	1 989	-	139	1 334	(1 195)	-90%	1 989
Motor Vehicle Allowance		325	485	490	40	350	367	(17)	-5%	490
Cellphone Allowance		80	109	128	9	77	96	(19)	-19%	128
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		233	562	499	9	114	374	(260)	-70%	499
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		11 528	18 417	14 310	854	7 851	10 575	(2 724)	-26%	14 310
% increase	4		59,8%	24,1%						24,1%
Other Municipal Staff										
Basic Salaries and Wages		332 939	335 045	386 638	33 038	264 183	280 058	(15 875)	-6%	386 638
Pension and UIF Contributions		56 754	66 186	62 891	5 230	46 371	47 170	(799)	-2%	62 891
Medical Aid Contributions		22 235	37 568	31 595	3 104	22 910	23 694	(783)	-3%	31 595
Overtime		51 427	54 989	71 006	4 859	40 208	53 256	(13 047)	-24%	71 006
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		15 004	18 253	16 706	1 351	11 687	12 477	(790)	-6%	16 706
Cellphone Allowance		1 616	1 791	1 624	150	1 189	1 224	(35)	-3%	1 624
Housing Allowances		2 307	2 847	2 150	177	1 647	1 626	22	1%	2 150
Other benefits and allowances		41 606	44 153	44 790	1 354	38 142	33 587	4 555	14%	44 790
Payments in lieu of leave		-	-	-	-	14	-	14	#DIV/0!	-
Long service awards		1 803	4 108	4 209	420	2 796	3 156	(361)	-11%	4 209
Post-retirement benefit obligations	2	46 393	22 643	23 211	406	4 139	17 407	(13 267)	-76%	23 211
Sub Total - Other Municipal Staff		572 083	587 585	644 821	50 087	433 287	473 654	(40 366)	-9%	644 821
% increase	4		2,7%	12,7%						12,7%
Total Parent Municipality		605 464	632 172	685 302	52 963	458 221	503 871	(45 650)	-9%	685 302
TOTAL SALARY, ALLOWANCES & BENEFITS		605 464	632 172	685 302	52 963	458 221	503 871	(45 650)	-9%	685 302
% increase	4		4,4%	13,2%						13,2%
TOTAL MANAGERS AND STAFF		583 611	606 002	659 131	50 941	441 138	484 228	(43 090)	-9%	659 131

Quarterly Budget Monitoring Report

2.8.8 Overtime table per department

PROTECTION SERVICES											
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Available
Fire Services	20160623016264	Overtime-Non Structured	847 510	847 510	278 744	57 269	82 306	41 864	75 644	21 660	568 766
Fire Services	20160623016265	Overtime-Structured	678 750	963 430	628 094	120 543	221 995	139 175	93 200	53 180	335 336
Fire Services	20160623016271	Overtime-Night Shift	1 793 950	2 146 440	1 279 159	297 095	480 602	161 685	174 413	165 364	867 281
Hawker Control	20180304982131	Overtime-Non Structured	880 000	1 884 940	1 557 941	194 143	384 732	363 592	358 317	257 156	326 999
Security Services	20160623020371	Overtime-Non Structured	1 440 000	2 655 190	1 776 727	168 822	404 120	478 470	598 661	126 654	878 463
Security Services	20160623020376	Overtime-Night Shift	101 820	109 830	73 120	18 010	27 441	9 464	9 299	8 907	36 710
Traffic Services	20160623020692	Overtime-Non Structured	4 584 830	4 984 830	3 098 163	567 142	1 029 507	602 746	552 565	346 202	1 886 667
Traffic Services	20160623020699	Overtime-Night Shift	231 690	231 690	88 839	13 157	32 167	17 127	14 498	11 891	142 851
Vehicle Registration	20160623020826	Overtime-Non Structured	412 430	412 430	254 081	76 554	110 379	18 904	18 934	29 311	158 349
Drivers Licence	20160623021051	Overtime-Non Structured	302 470	302 470	98 105	23 408	40 388	9 298	12 560	12 452	204 365
Vehicle Testing	20160623021096	Overtime-Non Structured	14 400	38 290	23 365	2 496	14 176	2 471	2 205	2 017	14 925
Fleet Management	20160623021691	Overtime-Non Structured	214 410	214 410	74 763	14 708	21 242	12 952	16 663	9 198	139 647
GIPTN - Auxillary Cost	20200224002827	Overtime-Non Structured	-	-	-	-	-	-	-	-	-
GIPTN - Auxillary Cost	20200310102807	Overtime-Non Structured	-	-	-50 473	13 743	-64 216	-	-	-	50 473
GIPTN - Auxillary Cost	20210702094101	Overtime-Night Shift	-	-	-	-	2 033	-	-	-2 033	-
GIPTN - Auxillary Cost	20211021982927	Overtime-Night Shift	-	15 000	38 185	-	31 067	1 388	-	5 730	-23 185
GIPTN - Auxillary Cost	20211021984811	Overtime-Non Structured	-	30 000	96 455	-	83 369	5 193	-	7 894	-66 455
		GRAND TOTAL	11 502 260	14 836 460	9 315 268	1 567 091	2 901 306	1 864 329	1 926 959	1 055 583	5 521 192
		% SPENT			63%						
HUMAN SETTLEMENTS											
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Available
Housing Administration	20160623016951	Overtime-Non Structured	237 680	303 470	184 108	63 881	64 330	23 525	19 329	13 044	119 362
Housing Administration	20190325121754	Overtime-Non Structured	182 812	182 812	-	-	-	-	-	-	182 812
Support Services	20160623020642	Overtime-Non Structured	1 900	1 900	-	-	-	-	-	-	1 900
		TOTAL	422 392	488 182	184 108	63 881	64 330	23 525	19 329	13 044	304 074
		% SPENT			38%						

COMMUNITY SERVICES											
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Available
Social Services											
Main Library	20160623016161	Overtime-Non Structured	2 080	2 080	-	-	-	-	-	-	2 080
Sport Maintenance	20160623017507	Overtime-Non Structured	19 490	22 900	46 119	-	11 451	-	3 831	30 837	-23 219
Swimmingpool	20160623017602	Overtime-Non Structured	5 860	10 740	15 971	-	5 372	-	940	9 659	-5 231
Environmental Admin	20160623017647	Overtime-Non Structured	180 910	110 910	10 006	-	5 401	4 605	-	-	100 904
Social Services	20160623017746	Overtime-Non Structured	60 000	110 880	49 806	34 496	9 071	11 873	7 806	-13 439	61 074
Sub-total: Social Services			268 340	257 510	121 902	34 496	31 295	16 477	12 578	27 056	135 608
Community Services											
Cemetries	20160623015963	Overtime-Non Structured	136 310	285 450	229 295	10 718	74 887	57 119	72 167	14 405	56 155
Parks & Gardens	20160623017973	Overtime-Non Structured	278 490	626 760	536 080	46 244	135 628	131 507	186 289	36 412	90 680
Beach Areas	20160623017101	Overtime-Non Structured	331 470	251 470	199 098	10 470	51 658	83 388	47 672	5 911	52 372
Street Cleansing	20160623018066	Overtime-Non Structured	623 970	2 750 660	1 432 767	228 293	458 010	459 806	170 945	115 714	1 317 893
Public Toilets	20190705045578	Overtime-Non Structured	320 520	320 520	191 063	42 654	75 608	33 116	21 835	17 850	129 457
Dumping Site	20190705045579	Overtime-Non Structured	150 060	191 650	124 997	25 021	44 551	26 255	14 259	14 911	66 653
Refuse Removal	20190705045577	Overtime-Non Structured	4 500 000	4 388 360	2 407 220	474 359	831 668	522 458	275 440	303 296	1 981 140
Sub-total: Community Services			6 340 820	8 814 870	5 120 521	837 759	1 672 010	1 313 647	788 606	508 499	3 694 349
Total for Directorate			6 609 160	9 072 380	5 242 423	872 255	1 703 304	1 330 125	801 184	535 555	3 829 957
		% SPENT			57,78%						

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ELECTROTECHNICAL SERVICES											
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Available
Electricity: Admin	20200910992540	Overtime-Night Shift	4 030	4 030	-	-	-	-	-	-	4 030
Electricity: Admin	20160623021185	Overtime-Non Structured	193 270	214 150	151 801	-	56 113	50 962	-	44 726	62 349
Electricity: Distribution	20160623021238	Overtime-Non Structured	6 163 610	9 528 260	5 133 178	1 053 525	2 080 069	836 514	484 490	678 579	4 395 082
Mechanical Workshop	20160623021789	Overtime-Non Structured	285 280	404 250	254 462	48 564	102 687	50 871	35 096	17 243	149 788
		TOTAL	6 646 190	10 150 690	5 539 440	1 102 089	2 238 869	938 347	519 587	740 548	4 611 250
		% SPENT			55%						
CORPORATE SERVICES											
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Available
Administration	20210702094084	Overtime-Non Structured	18 740	18 740	4 273	-	4 273	-	-	-	14 467
Client Services	20210702094083	Overtime-Non Structured	-	21 620	10 809	10 809	-	-	-	-	10 811
Civic Centre	20160623016439	Overtime-Non Structured	7 330	366 420	198 579	7 747	175 463	-	-	15 369	167 841
Blanco Hall	20210702094086	Overtime-Non Structured	-	4 370	2 185	-	2 185	-	-	-	2 185
Conville Hall	20210702094089	Overtime-Non Structured	-	9 530	4 765	-	4 765	-	-	-	4 765
Thembaletu Hall	20210702094087	Overtime-Non Structured	-	13 300	6 648	-	6 648	-	-	-	6 652
Touwsrante Hall	20160623016876	Overtime-Non Structured	-	-	-	-	-	-	-	-	-
Maintenance	20160623017326	Overtime-Non Structured	143 250	143 250	-	-	-	-	-	-	143 250
Fencing & Sidings	20160623017442	Overtime-Non Structured	8 290	8 290	-	-	-	-	-	-	8 290
		TOTAL	177 610	585 520	227 259	18 556	193 334	-	-	15 369	358 261
		% SPENT			39%						

CIVIL ENGINEERING SERVICES											
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Available
Sewerage Networks	20160623018693	Overtime-Non Structured	5 623 890	6 336 310	3 471 219	831 769	1 283 903	524 457	444 742	386 348	2 865 091
Water Contamination Control	20160623018918	Overtime-Non Structured	1 601 650	1 601 650	998 535	250 795	404 762	129 296	113 951	99 730	603 115
Water Contamination Control	20160623018919	Overtime-Structured	304 170	330 200	212 782	43 431	72 455	49 213	28 431	19 252	117 419
Water Contamination Control	20160623018924	Overtime-Night Shift	335 030	335 030	218 461	52 210	82 926	30 750	28 933	23 643	116 569
Laboratory Services	20160623019020	Overtime-Non Structured	-	-	-	-	-	-	-	-	-
Laboratory Services	20210702094081	Overtime-Non Structured	54 130	66 830	61 700	-	-	33 416	28 285	-	-
Laboratory Services	20160623019021	Overtime-Structured	610	610	-	-	-	-	-	-	610
Civil Administration	20160623019358	Overtime-Non Structured	83 500	83 500	51 324	10 905	21 631	2 746	8 193	7 849	32 176
Streets & Storm Water	20160623020097	Overtime-Non Structured	1 263 400	2 439 030	1 295 040	117 157	699 322	199 784	74 383	204 394	1 143 990
Water Purification	20160623021396	Overtime-Non Structured	1 862 400	3 398 480	1 304 401	292 815	517 871	190 005	180 721	122 989	2 094 079
Water Purification	20160623021397	Overtime-Structured	351 530	442 480	280 290	58 882	98 709	63 648	37 438	21 612	162 190
Water Purification	20160623021402	Overtime-Night Shift	350 090	388 210	257 030	59 849	101 782	32 474	34 216	28 709	131 180
Water Distribution	20160623021501	Overtime-Non Structured	5 475 570	6 229 910	3 708 807	674 368	1 437 282	484 146	517 467	595 544	2 521 103
		TOTAL	17 305 970	21 652 240	11 859 588	2 392 181	4 720 643	1 739 934	1 496 760	1 510 070	9 787 522
		% SPENT			55%						
FINANCIAL SERVICES											
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Available
Housing	20160623016039	Overtime-Non Structured	740	740	-	-	-	-	-	-	740
Credit Control	20160623017062	Overtime-Non Structured	3 120	8 510	17 235	-	4 257	-	5 303	7 676	-8 725
Stores	20160623017395	Overtime-Non Structured	39 450	52 120	30 412	5 016	12 689	8 354	2 129	2 224	21 708
Income Section	20160623019672	Overtime-Non Structured	5 210	6 810	5 211	-	550	2 853	626	1 182	1 599
CFO Office	20160623019790	Overtime-Non Structured	1 040	1 040	-	-	-	-	-	-	1 040
Supply Chain Management	20160623019908	Overtime-Non Structured	740	740	-	-	-	-	-	-	740
Creditors Section	20160623019946	Overtime-Non Structured	14 840	14 840	2 928	-	2 928	-	-	-	11 912
Remuneration Section	20210702094092	Overtime-Non Structured	19 780	19 780	-	-	-	-	-	-	19 780
		TOTAL	84 920	104 580	55 786	5 016	20 423	11 207	8 058	11 082	48 794
		% SPENT			53%						

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PLANNING AND DEVELOPMENT											
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Available
Local Economic Development	20160623020457	Overtime-Non Structured	2 390	21 020	12 290	-	952	9 556	1 212	570	8 730
IDP / PMS	20160623015781	Overtime-Non Structured	4 160	4 160	-	-	-	-	-	-	4 160
Planning	20160623019203	Overtime-Non Structured	6 250	6 250	-	-	-	-	-	-	6 250
		TOTAL	12 800	31 430	12 290	-	952	9 556	1 212	570	19 140
		% SPENT			39%						
MUNICIPAL MANAGER											
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Available
DMA Administration	20160623015731	Overtime-Non Structured	20 520	20 520	16 823	1 273	5 347	-	3 449	6 754	3 697
Legal Services	20210702094080	Overtime-Non Structured	120 000	120 000	-	-	-	-	-	-	-
Office of the Executive Mayor	20160623019057	Overtime-Non Structured	32 910	32 910	474	-	474	-	-	-	32 436
Office of the Municipal Manager	20160623019524	Overtime-Non Structured	12 020	22 190	11 093	1 028	5 228	4 837	-	-	11 097
ICT	20160623018454	Overtime-Non Structured	14 570	14 570	5 072	-	2 570	-	2 502	-	9 498
		TOTAL	200 020	210 190	33 462	2 301	13 618	4 837	5 951	6 754	56 728
		% SPENT			16%						
		GRAND TOTAL	42 961 322	57 131 672	32 469 624	6 023 371	11 856 780	5 921 859	4 779 040	3 888 575	24 662 048
		% SPENT			57%						

Notes:

- An amount of **R32 469 624** has been paid out to date, which constitutes 57% of the budget.
- Factors that influence overtime:
 - Planned and unplanned maintenance work that cannot be done during working hours; and
 - Major repairs that had to made to the infrastructure after the damage and disruptions caused by unseasonal high rain fall, flooding and storm damage on 22 November 2021.
 - Increased effort to ensure service delivery for the festive season and holiday makers.

2.8.9 Deviations

YEAR	MONTH	DIRECTORATE	SERVICES / GOODS	AWARDED TO	AMOUNT	VOTE / JOBCOSTING	VOTE DESCRIPTION	REASON	OTHER SUPPLIER
2022	March	Civil Engineering Services	Virtual Training Course (1 Day)	The South African Road Federation (SARF)	R14 688,00	20160623019378	Operational Cost: Learnerships & Internships	Sole Supplier	
2022	March	Community Services	Repairs to Units of Compactor	Akura Manufacturing Engineering Company	R21 910,00	20190705045366	Contractor: Maintenance of Equipment	Sole Supplier	
	March	Community Services	Provision of trailer & skips for rehabilitation of Uniondale Waste Disposal Facility	Just-Breeze General Trading cc	R139 150,00	20190705045280	Refuse Removal	Exceptional case and impractical to follow the official procurement process.	
					R161 060,00				
2022	March	Planning and Development - Tourism	Extra Inspection for Specification of Maintenance of Old Town House	Andre Vercueil Consulting Architects cc	R4 700,05	20190705045354	Contractor: Maintenance of Buildings and Facilities	Exceptional case and impractical to follow the official procurement process.	
2022	March	Planning and Development - Tourism	Awareness creation & Motivation of Travellers, George	DSTV Media Sales	R195 000,00	20190705045335	Contractor: Event Promoters	Exceptional case and impractical to follow the official procurement process.	
					R199 700,05				
2022	March	Planning and Development - Tourism	Rental of Premises: Wilderness Tourism Office	Cortex Properties 109cc	R30 921,55	20160623018616	Operating Leases: Community Assets	Exceptional case and impractical to follow the official procurement process. Only approved until 30 June 2022.	
2022	March	Protection Services	Go George: Pocket Z Cards	Ambassador Digital (Pty) Ltd t/a Jetline George	R21 850,00	20190705045648	Advertising, Publicity & Marketing: Gifts & Pro	Sole Supplier	
				TOTAL	428 219,60				

2.8.10 Withdrawals from municipal bank account

PROVINCIAL TREASURY		
Withdrawals from Municipal Bank Accounts		
In accordance with Section 11, Sub-section 1 (b) to (j)		
NAME OF MUNICIPALITY:	George Municipality	
MUNICIPAL DEMARCATION CODE:	WC044	
QUARTER ENDED:	31 Mar 22	
MIPMA section 11. (1) Only the accounting officer or the chief financial officer of a municipality, or any other senior financial official of the municipality acting on the written authority of the accounting officer may withdraw money or authorise the withdrawal of money from any of the municipality's bank accounts, and may do so only -	Amount	Reason for withdrawal
(b) to defray expenditure authorised in terms of section 26(4);		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12, to make payments from the account in accordance with subsection (4) of that section;	R -	Donations made approved by Mayor, Municipal Manager and CFO
(e) to pay over to a person or organ of state money received by the municipality on behalf of that person or organ of state, including -	R 16 394 597,66	Transfers made to the Department of Transport and Public works for motor registration costs
(f) money collected by the municipality on behalf of that person or organ of state by agreement; or		
(g) any insurance or other payments received by the municipality for that person or organ of state;		
(h) to refund money incorrectly paid into a bank account;		
(i) to refund guarantees, sureties and security deposits;	R 3 059 359,07	Refunds made i.e. Deposits as well as refund of monies incorrectly paid into the bank account
(j) for cash management and investment purposes in accordance with section 13;	R 526 612 231,00	Investments made
(k) to defray increased expenditure in terms of section 51; or		
(l) for such other purposes as may be prescribed.		
(4) The accounting officer must within 30 days after the end of each quarter -	Name and Surname:	Gerard Goliath
(a) table in the municipal council a consolidated report of all withdrawals made in terms of subsection (1)(b) to (l) during that quarter; and	Rank/Position:	Acting Deputy Director: Financial Management
(b) submit a copy of the report to the relevant provincial treasury and the Auditor-General.	Signature:	
Tel number	Fax number	Email Address
044 801 9036	044 801 9175	ggoliath@pgwec.gov.za
The completed form must reach Mr Wesley Bantjes at the Provincial Treasury, Private Bag x 9145, 7 Wade Street, Cape Town, 8000, Tel: 021 483 5007, Fax 021 483 8623, Email: wbantjie@pgwec.gov.za on or before the 15th of the month following the end of each quarter.		

2.8.11 Loans and Borrowings for 3rd quarter

SAMRAS Loan ID	Lending institution	Original Capital Amount	Balance 01/03/2022	Repayments March 2022	Interest Capitalised March 2022	Balance 31/03/2022	Percentage
1062	DBSA	35 800 000	11 697 558			11 697 558	9,41%
1065	DBSA	46 000 000	18 547 247			18 547 247	9,41%
1066	DBSA	45 700 000	21 367 642			21 367 642	9,18%
1069	DBSA	54 182 000	30 915 371			30 915 371	11,10%
1070	DBSA	39 743 000	25 562 210			25 562 210	11,86%
1071	DBSA	20 000 000	4 852 552			4 852 552	6,75%
1074	DBSA	81 300 000	54 852 145			54 852 145	12,15%
1075	DBSA	15 450 000	4 425 221			4 425 221	6,75%
1078	FNB	65 000 000	28 326 810			28 326 810	11,01%
1139	ABSA Bank	991 053	0			0	10,21%
1140	ABSA Bank	387 000	94 053			94 053	9,77%
1141	ABSA Bank	387 000	94 053			94 053	9,77%
1142	ABSA Bank	224 580	79 017			79 017	9,77%
1143	Nedbank	19 900 000	6 989 981			6 989 981	7,78%
1144	ABSA Bank	81 034	19 007			19 007	9,77%
1145	ABSA Bank	81 034	19 007			19 007	9,77%
1146	STANDARD BANK	16 380 000	9 012 033			9 012 033	9,38%
1147	DBSA	53 485 389	45 198 345			45 198 345	9,82%
	TOTAL		262 052 252	0	0	262 052 252	

Total external loans outstanding at 31 March 2022 amounted to R262 million.

2.8.12 George Municipality: Charitable and Relief Fund

ABSA Cheque Account – 9149 5542 08

March 2022

DATE	BENEFICIARY	PURPOSE	CONTRIBUTIONS	DONATIONS	BALANCE
March 2022		OPENING BALANCE			5 709,99
01 03 2022	Interest Received		15,12		
		CLOSING BALANCE			5 715,11

2.8.13 Cost Containment Report

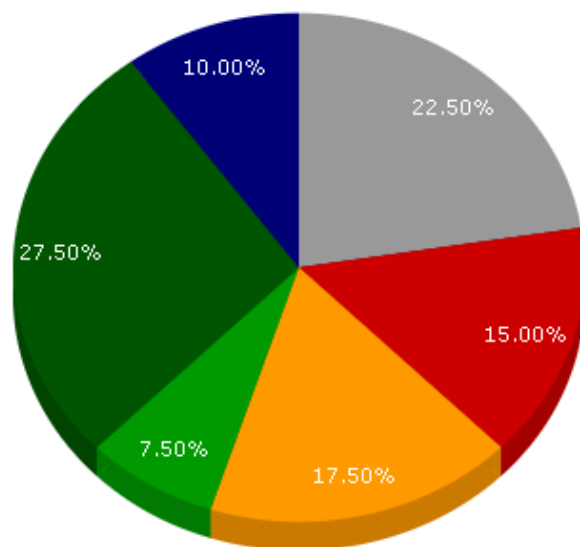
ANNEXURE D: Total Cost Savings Disclosure in the In-Year and Annual Report

	Cost Containment In -Year Report					
Measures	Budget	Q1	Q2	Q3	Q4	Savings
	R'000	R'000	R'000	R'000	R'000	R'000
Use of consultants	R30 271 903,00	R3 871 432,51	R4 413 048,74	R4 220 974,61		R17 766 447,14
Vehicles used for political office-bearers	R0,00	R0,00	R0,00	R0,00		R0,00
Travel and subsistence	R3 200,00	R18 810,11	R31 736,31	R51 216,44		-R98 562,86
Domestic accommodation	R371 620,00	R7 249,98	R56 652,88	R15 190,67		R292 526,47
Sponsorships, events and catering	R5 786 043,00	R998 891,25	R644 151,45	R1 689 664,03		R2 453 336,27
Communication	R2 079 420,00	R137 886,14	R193 634,07	R325 589,50		R1 422 310,29
Other related expenditure items	R0,00	R0,00				R0,00
Total	R38 512 186,00	R5 034 269,99	R5 339 223,45	R6 302 635,25	R0,00	R21 836 057,31

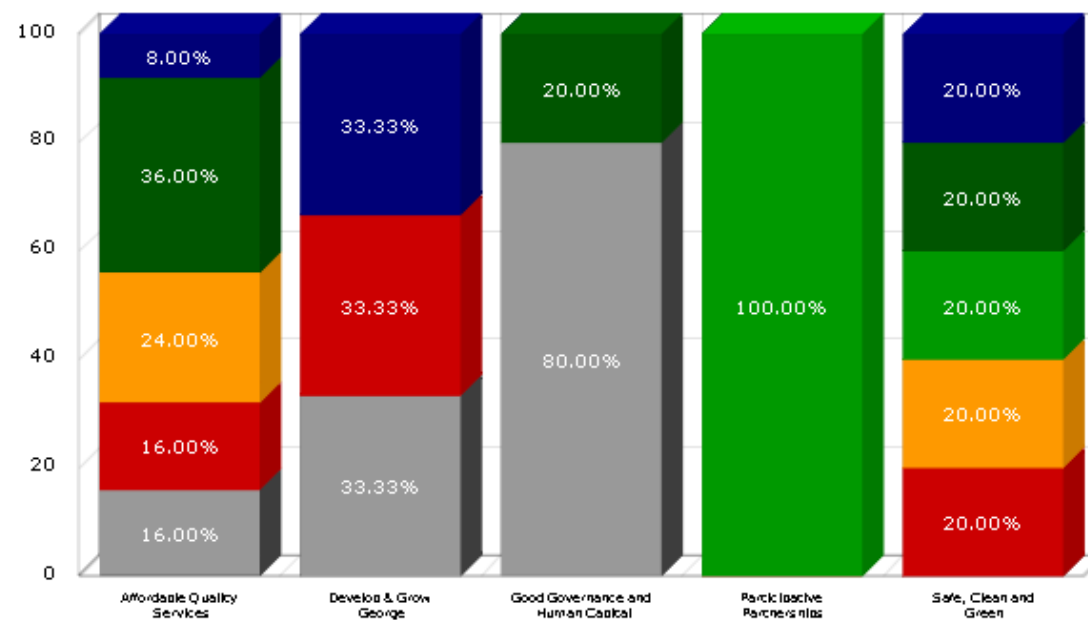
Cost Containment Annual Report			
Cost Containment Measure	Budget	Total Expenditure	Savings
	R'000	R'000	R'000
Use of consultants	R30 271 903,00	R12 505 455,86	R17 766 447,14
Vehicles used for political office-bearers	R0,00	R0,00	R0,00
Travel and subsistence	R3 200,00	R101 762,86	-R98 562,86
Domestic accommodation	R371 620,00	R79 093,53	R292 526,47
Sponsorships, events and catering	R5 786 043,00	R3 332 706,73	R2 453 336,27
Communication	R2 079 420,00	R657 109,71	R1 422 310,29
Other related expenditure items	R0,00	R0,00	R0,00
Total	R38 512 186,00	R16 676 128,69	R21 836 057,31

2.9 “Annexure A”: Performance Report – Quarter 3 ended 31 March 2022

George Municipality



Strategic Objective



Quarterly Budget Monitoring Report

	George Municipality	Strategic Objective				
		Affordable Quality Services	Develop & Grow George	Good Governance and Human Capital	Participative Partnerships	Safe, Clean and Green
■ Not Yet Applicable	9 (22.50%)	4 (16.00%)	1 (33.33%)	4 (80.00%)	-	-
■ Not Met	6 (15.00%)	4 (16.00%)	1 (33.33%)	-	-	1 (20.00%)
■ Almost Met	7 (17.50%)	6 (24.00%)	-	-	-	1 (20.00%)
■ Met	3 (7.50%)	-	-	-	2 (100.00%)	1 (20.00%)
■ Well Met	11 (27.50%)	9 (36.00%)	-	1 (20.00%)	-	1 (20.00%)
■ Extremely Well Met	4 (10.00%)	2 (8.00%)	1 (33.33%)	-	-	1 (20.00%)
Total:	40	25	3	5	2	5
	100%	62.50%	7.50%	12.50%	5.00%	12.50%

Actual Performance against KPIs Set in Terms of the Top Layer

a) Affordable Quality Services

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
TL1	To provide world class water services in George to promote development and fulfil basic needs	Limit water network losses to 20% or less by 30 June 2022 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100}	% water network losses	1	Water Balance Report of the DWS	20.00%	20.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	N/A	0.00%	0.00%	N/A
TL2	To provide and maintain safe and sustainable sanitation management and infrastructure	Achieve 90% compliance to Plant License or authorization from DWS with regards to waste water outflow by 30 June 2022 {(Total compliance of all plants /divided by the number of plants)X 100}	% compliance achieved	1	Certificate of analysis from Scientific services	90.00%	90.00%	90.00%	95.33%	90.00%	90.00%	90.00%	92.00%	G2	90.00%	92.44%	G2

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Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
TL3	To provide world class water services in George to promote development and fulfil basic needs	Achieve 95% water quality compliance as per SANS 241:2015 by 30 June 2022	% water quality compliance as measured against the SANS 241:2015	1	Monthly compliance results of final effluent from the Scientific services	95.00%	95.00%	95.00%	97.50%	95.00%	95.00%	95.00%	98.02%	G2	95.00%	96.84%	G2
TL4	To endeavor to improve the reseal of roads such as an extent that potholes are prevented altogether	Spend 95% of the approved capital budget on the rehabilitation and upgrade of streets and storm water by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	1	Section 71 Report Annual Financial Statements at year-end	95.00%	95.00%	10.00%	16.74%	40.00%	37.00%	60.00%	59.40%	O	60.00%	59.40%	O
Performance Comment		Director: Civil Engineering Services: Target would have been 80% if the additional funding received during the adjustment budget was not included.															
Corrective Action		Director: Civil Engineering Services: Funding will be spent by 30 June 2022.															

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
TL5	To endeavor to improve the reseal of roads such as an extent that potholes are prevented altogether	Spend 95% of the approved operational budget on the rehabilitation and upgrade of the proclaimed roads by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x100}	% budget spent	1	Section 71 Report Annual Financial Statements at year-end	95.00%	95.00%	10.00%	73.18%	40.00%	99.90%	60.00%	100.00 %	B	60.00%	100.00 %	B
TL6	To implement an Integrated Public Transport Network that will serve the communities of George	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the public transport infrastructure by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	1	Section 71 Report Annual Financial Statements at year-end	95.00%	95.00%	10.00%	47.78%	40.00%	76.63%	60.00%	83.73%	G2	60.00%	83.73%	G2

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Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
TL7	To provide world class water services in George to promote development and fulfil basic needs	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water - Networks by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	1	Section 71 Report Annual Financial Statements at year-end	95.00%	95.00%	10.00%	9.93%	40.00%	16.55%	60.00%	34.76%	R	60.00%	34.76%	R
Performance Comment		Director: Civil Engineering Services: The BFI grant gazetted in November 2021 required a significant adjustment to various project components that could only be corrected at the Feb 2021/22 Adjustment Budget. Due to appeals on various project components, some projects are behind schedule and will have to be expedited.															
Corrective Action		Director: Civil Engineering Services: Everything is currently on course, and we expect to show 100% spending.															
TL8	To provide world class water services in George to promote development and fulfil basic needs	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water-Purification by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	1	Section 71 Report Annual Financial Statements at year-end	95.00%	95.00%	10.00%	5.37%	40.00%	5.40%	60.00%	10.78%	R	60.00%	10.78%	R

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
Performance Comment		Director: Civil Engineering Services: Comment: The BFI grant gazetted in November 2021 required a significant adjustment to various project components that could only be corrected at the Feb 2021/22 Adjustment Budget. Due to appeals on various project components, some projects are behind schedule and will have to be expedited.															
Corrective Action		Director: Civil Engineering Services: Everything is currently on course and we expect to show 100% spending.															
TL9	To provide and maintain safe and sustainable sanitation management and infrastructure	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Networks by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	1	Section 71 Report Annual Financial Statements at year-end	95.00%	95.00%	10.00%	4.91%	40.00%	12.40%	60.00%	23.36%	R	60.00%	23.36%	R
Performance Comment		Director: Civil Engineering Services: The BFI grant gazetted in November 2021 required a significant adjustment to various project components that could only be corrected at the Feb 2021/22 Adjustment Budget. Due to appeals on various project components, some projects are behind schedule and will have to be expedited.															
Corrective Action		Director: Civil Engineering Services: Everything is currently on course, and we expect to show 100% spending.															
TL10	To provide and maintain safe and sustainable sanitation management and	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Treatment Works by 30 June 2022 {(Actual	% budget spent	1	Section 71 Report Annual Financial Statements at year-end	95.00%	95.00%	10.00%	16.48%	40.00%	46.85%	60.00%	67.18%	G2	60.00%	67.18%	G2

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Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
	infrastructure	expenditure divided by the total approved budget less savings) x 100}															
TL18	To explore and implement measures to preserve resources and ensure sustainable development	Limit electricity losses to less than 10% by 30 June 2022 [(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated)x 100]	% electricity losses	1	Approved calculation supported by Eskom accounts, SAMRAS Report, Itron report, bulk meter report	10.00%	10.00%	10.00%	12.98%	10.00%	8.12%	10.00%	8.81%	B	10.00%	8.81%	B
TL21	To provide sufficient electricity for basic needs	Spend 95% of the electricity capital budget by 30 June 2022 {(Actual capital expenditure divided by the total approved capital budget less savings)x100}	% budget spent	1	Section 71 Report Annual Financial Statements at year-end	95.00%	95.00%	10.00%	6.00%	40.00%	16.00%	60.00%	24.90%	R	60.00%	24.90%	R

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
Performance Comment		Director: Electro Technical Services: The low performance is mainly to three main projects that have suffered significant delays. 1) Thembaletu Substation has been affected by various stoppages linked to land transfer as well community protests against project, leading to contractor leaving site. 2)Protea Transformer refurbishment delayed due minor on site defects. 3) Truck and Vehicle orders been significantly delayed.															
Corrective Action		Director: Electro Technical Services: Thembaletu Substation project, the Director and team together with implementing agent met with various stakeholders. The contractor is preparing to return to site as engagements yielded positive. A recovery plan has been put in place to spend the remaining budget. Protea Transfomer has been commission and start taking. The payment has now been processed. The vehicle and truck orders are followed up regularly with some vehicles to be delivered by mid May and remainder before end of June 2022.															
TL22	To provide world class water services in George to promote developmen t and fulfil basic needs	Number of formal residential water meters connected to the municipal water infrastructure network.	Number of formal residential water meters which are connected to the municipal water infrastructure network.	1	Reports from the SAMRAS Financial system	39 484	39 484	0	39 843	39 484	40 232	0	40 305	B	39 484	40305	G2
TL23	To provide sufficient electricity	Number of formal residential electricity meters connected to the municipal electrical	Number of formal residential electricity meters	1	Ontec reports and reports from the	44 467	44 467	0	46 464	44 467	46 984	0	47 018	B	44 467	47 018	G2

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Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
	for basic needs	infrastructure network	connected to the municipal electrical infrastructure network		SAMRAS Financial system												
TL24	To provide and maintain safe and sustainable sanitation management and infrastructure	Number of formal residential account holders connected to the municipal wastewater (sanitation/sewerage) network for sewerage service, irrespective of the number of water closets (toilets), and billed for these services	Number of residential account holders which are billed for sewerage	1	Reports from the SAMRAS Financial system	38 085	38 085	0	39 039	38 085	37 803	0	39 715	B	38 085	39 715	G2
TL25	To provide integrated waste management services for the entire municipal area	Number of formal residential account holders for which refuse is removed at least once per week and billed for these services	Number of residential account holders which are billed for refuse removal	1	Reports from the SAMRAS Financial system	37 137	37 137	0	38 141	37 137	38 743	0	40 928	B	37 137	40 928	G2

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
TL26	To provide world class water services in George to promote development and fulfil basic needs	Provide free basic water to indigent account holders	Number of indigent account holders receiving free basic water	1	Reports from the SAMRAS Financial system	14 300	14 300	0	14 338	14 712	14 349	14 300	13 933	O	14 300	13 933	O
Performance Comment		Director: Financial Services: Due to Audit on Indigents that did not qualify.															
Corrective Action		Director: Financial Services: Indigent Clients must reapply															
TL27	To provide sufficient electricity for basic needs	Provide free basic electricity to indigent account holders	Number of indigent account holders receiving free basic electricity	1	Ontec reports and reports from the SAMRAS Financial system	19 500	19 500	0	19 253	19 730	19 174	19 500	18 882	O	19 500	18 882	O
Performance Comment		Director: Financial Services: Due to Audit on Indigents that did not qualify.															
Corrective Action		Director: Financial Services: Indigent Clients must reapply.															

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Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
TL28	To provide and maintain safe and sustainable sanitation management and infrastructure	Provide free basic sanitation to indigent account holders	Number of indigent account holders receiving free basic sanitation	1	Reports from the SAMRAS Financial system	14 300	14 300	0	13 936	14 722	13 953	14 300	13 616	O	14 300	13 616	O
Performance Comment		Director: Financial Services: Due to Audit on Indigents that did not qualify.															
Corrective Action		Director: Financial Services: Indigent Clients must reapply															
TL29	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote	Provide free basic refuse removal to indigent account holders	Number of indigent account holders receiving free basic refuse removal	1	Reports from the SAMRAS Financial system	14 300	14 300	0	14 054	14 853	14 072	14 300	13 674	O	14 300	13 674	O

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
	the fundamental rights of life																
Performance Comment		Director: Financial Services: Due to Audit on Indigents that did not qualify.															
Corrective Action		Director: Financial Services: Indigent Clients must reapply															
TL30	To develop mechanisms to ensure viable financial management and control	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2022 [(Short Term Borrowing +Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease)/Total Operating Reven	% Debt to Revenue	1	Reports from the SAMRAS Financial system	45.00%	45.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	N/A	0.00%	0.00%	N/A
TL31	To maintain effective credit control in the	Financial viability measured in terms of the outstanding service debtors as at 30 June 2022	% Service debtors	1	Reports from the SAMRAS	16.00%	16.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	N/A	0.00%	0.00%	N/A

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Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
	Municipality and enhance and maximise revenue base through improved collection rate	[(Total outstanding service debtors/ revenue received for services) x 100]			Financial system												
TL32	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2022[(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) +Short Term Investment)/Monthly Fixed Operational Expenditure excluding	Number of months it takes to cover fix operating expenditure with available cash	1	Reports from the SAMRAS Financial system	2	2	0	0	0	0	0	0	N/A	0	0	N/A

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
TL33	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Achieve a payment percentage of 94% by 30 June 2022 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	Payment %	1	Reports from the SAMRAS Financial system	94.00%	94.00%	94.00%	93.90%	94.00%	98.83%	94.00%	96.59%	G2	94.00%	96.59%	G2
TL35	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2022 {(Actual amount spent on projects/Total amount budgeted for capital projects less savings)X100}	% budget spent	1	Section 71 Report Annual Financial Statements at year-end	95.00%	95.00%	10.00%	14.00%	40.00%	31.00%	60.00%	47.00%	O	60.00%	47.00%	O
Performance Comment		The BFI grant gazetted in November 2021 required a significant adjustment to various projects. The Feb 2021/22 Adjustment Budget adjusted the overall capital budget upwards. Due to appeals on various projects some projects are behind schedule and will have to be expedited.															
Corrective Action		Project cash flows are being reprioritized to address the current status and we expect to achieve at least 95% expenditure by year-end.															

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b) Develop and Grow George

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
TL11	To maximise job creation opportunities through government expenditure	Create Full Time Equivalents (FTE's) through government expenditure with EPWP by 30 June 2022	Number of FTE's created	1	Signed appointment contracts, statistics submitted to Province	180	180	45	188	45	197	45	190	B	135	575	B
TL12	To revitalise the current community facilities to increase the access to services for the public	Spend 95% of the approved capital budget for all sport projects by 30 June 2022 [(Capital budget actually spent / Capital budgeted allocated less savings)x100]	% budget spent	1	Section 71 Report Annual Financial Statements at year-end	95.00%	95.00%	10.00%	0.00%	40.00%	1.27%	60.00%	4.64%	R	60.00%	4.64%	R
Comment Performance		Director: Community Services: R3 205 301 has been allocated to Sport projects. Actual spending - R 148 625.89 and R 1 819 469.83 committed in orders to successful tenderers appointed for the Rooirivier Clubhouse and Touwsrante fence. Contractors on site The R700 000.00 grant allocation for the Upgrade of netball fields could not commence due to non-commitment from the Department Cultural Affairs and Sport The tenderer for the CCTV project has been appointed March 2022. Site visit still needs to be arranged to complete this project.															
Corrective Action		Director: Community Services: Projects -Touwsrante Fence, Rooirivier Clubhouse and Dorpsveld Clubhouse) to be completed in May 2022 and CCTV in June 2022.															

TL34	To develop mechanisms to ensure viable financial management and control	Review the Long Term Financial Plan and submit to Council by 30 June 2022	Reviewed Long Term Financial Plan submitted to Council	1	Agenda of council meeting and actual plan/policy	1	1	0	0	0	0	0	0	N/A	0	0	N/A
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c) Governance and Human Capital

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
TL16	To realign the organisational structure to be more responsive to community needs, more service and efficiency orientated and to fulfil goals identified in the 5 year plan	The number of people from employment equity target groups employed (newly appointed) in the three highest levels of management in compliance with the municipality's approved Employment Equity Plan by 30 June 2022	Number of newly appointed persons from equity target groups on the three highest levels of management/number of newly appointed persons on three highest levels of management	1	Approved appointment letters/contracts of employees appointed in the three highest levels of management.	70.00%	70.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	N/A	0.00%	0.00%	N/A

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
TL17	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	The percentage of a municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2022 {(Actual total training expenditure divided by total personnel budget)x100}	% of municipality's personnel budget actually spent on implementing its workplace skills plan	1	Financial reports from SAMRAS financial system	0.15%	0.15%	0.15%	0.04%	0.30%	0.10%	0.09%	0.09%	G2	0.09%	0.09%	G2
TL19	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Develop a strategy to promote green energy and submit to Council by 30 June 2022	Number of strategies submitted	1	Proof of submission	1	1	0	0	0	0	0	0	N/A	0	0	N/A

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Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
TL20	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Update the HV Master Plan and submit to Council by 30 June 2022	Number of master plans submitted	1	Proof of submission	1	1	0	0	0	0	0	0	N/A	0	0	N/A
TL36	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Review the 3 year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 June 2022	RBAP (Risk Based Audit Plan) reviewed and submitted to Audit Committee	1	Minutes of Audit committee meeting and actual IA Plan	1	1	0	0	0	0	0	0	N/A	0	0	N/A

d) Participative Partnerships

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3			Overall Performance Quarter ending March 2022		
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
TL37	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the Draft IDP to Council by 31 March 2022	Draft IDP submitted to Council	1	Agenda of Council Meeting	1	1	0	0	0	0	1	1	G	1	1	G
TL38	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the Final Annual Report and Oversight Report to Council by 31 March 2022	Final Annual Report and Oversight Report submitted	1	Agenda of Council Meeting	1	1	0	0	0	0	1	1	G	1	1	G

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e) Safe, Clean and Green

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3		Overall Performance Quarter ending March 2022			
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
TL13	To provide integrated waste management services for the entire municipal area	Spend 95% of the approved capital budget for the construction George composting plant by 30 June 2022 [(Capital budget actually spent / Capital budgeted allocated less savings)x100]	% budget spent	1	Section 71 Report Annual Financial Statements at year-end	95.00%	95.00%	10.00%	0.00%	40.00%	2.99%	60.00%	2.75%	R	60.00%	2.75%	R
Performance Comment		Director: Community Services: R2 299 740.00 has been allocated for the Building of the Composting Plant project. R63 305.85 actual spending and R 1 949 628.12 has been committed on the project - Order made out to the successful tenderer.															
Corrective Action		Director: Community Services: Project to commence April 2022.															
TL14	To revitalise the current community facilities to increase the access to services for the public	Spend 95% of the approved capital budget for all cemetery projects by 30 June 2022[(Capital budget actually spent / Capital budgeted	% budget spent	1	Section 71 Report Annual Financial Statements at year-end	95.00%	95.00%	10.00%	0.00%	40.00%	70.00%	60.00%	71.45%	G2	60.00%	71.45%	G2

Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3		Overall Performance Quarter ending March 2022			
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
		allocated less savings) x100]															
TL15	To revitalise the current community facilities to increase the access to services for the public	Obtain Pilot Blue Flag status for at least 2 beaches by 30 November 2021	Number of Pilot Blue Flag status beaches obtained	1	Status received by WESSA	2	2	0	0	2	3	0	0	N/A	2	3	B
TL39	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Review and submit a Disaster Management Plan to the Section 80 Committee by 31 March 2022	Disaster Management Plan submitted	1	Proof of submission to Section 80 Committee	1	1	0	0	0	0	1	1	G	1	1	G

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Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	Q1		Q2		Q3		Overall Performance Quarter ending March 2022			
								Target	Actual	Target	Actual	Target	Actual	R	Target	Actual	R
TL40	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Spend 95% of the approved capital budget for the installation of additional CCTV Cameras by 30 June 2022 [(Capital budget actually spent / Capital budgeted allocated less savings)x100]	% budget spent	1	Section 71 Report Annual Financial Statements at year-end	95.00%	95.00%	10.00%	17.25%	40.00%	34.00%	60.00%	53.92%	O	60.00%	53.92%	O
Performance Comment		Director: Protection Services: New service provider appointed in March as a dispute was lodged against the awarding of the Tender															
Corrective Action		Director: Protection Services: Service provider will commence with work.															

Overall Summary of Results

N/A	KPI Not Yet Applicable	KPIs with no targets or actuals in the selected period.	9
R	KPI Not Met	0% <= Actual/Target <= 74.999%	6
O	KPI Almost Met	75.000% <= Actual/Target <= 99.999%	7
G	KPI Met	Actual meets Target (Actual/Target = 100%)	3
G2	KPI Well Met	100.001% <= Actual/Target <= 149.999%	11
B	KPI Extremely Well Met	150.000% <= Actual/Target	4
Total KPIs:			40

QUALITY CERTIFICATE

I, DR MICHELE GRATZ, the municipal manager of GEORGE MUNICIPALITY,
hereby certify that –

(mark as appropriate)



The Quarterly Budget Monitoring Report

For the quarter ended March 2022 has been prepared in accordance with the
Municipal Finance Management Act and regulations made under the Act.

Print name: DR MICHELE GRATZ

Acting Municipal Manager of GEORGE WC044

Signature *m. r. gratz*

Date *21/04/2022*