



Quarterly Budget Monitoring Report October to December 2022

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Legislative framework

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium-term planning and policy choices on service delivery.

This report has been prepared in terms of the following legislative framework:

- The Municipal Finance Management Act – No. 56 of 2003, Sections 71 & 52,
- and The Municipal Budget and Reporting Regulations

The MBRR highlights the format of the monthly budget statements.

28. The monthly budget statement of a municipality must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.

Report of the Executive Mayor

In accordance with Section 52(d) of the Municipal Finance Management Act, I submit a report to the council within 30 days after the end of the first quarter of 2022/23, on the implementation of the budget and the financial state of affairs of the George Municipality.

The submission of this report forms part of the general responsibilities of the Mayor of a Municipality and is intended to inform and enable the council to fulfil its oversight responsibility.

EXECUTIVE MAYOR

Recommendations

- (a) That Council notes the contents of this report and supporting documentations for the 2nd quarter of 2022/23 financial year.

Part 1: Executive Summary

1.1 Consolidated performance

This report is a summary of the main budget issues arising from the in-year monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP).

Furthermore, it compares the quarterly projections for service delivery targets and performance indicators contained in the SDBIP, against the actual outcomes of the municipality's performance in service delivery for the 2nd quarter of 2022/23.

The following table summarises the overall position on the capital and operating budgets. Take note that the Operating Expenditure only reflects the direct expenditure and exclude all indirect expenditure e.g. Administrative Recharges.

Rand Thousands	Capital Expenditure	Operating Income	Operating Expenditure
Original Budget	787 983	3 248 303	2 868 024
Adjustment Budget	803 260	3 266 893	2 892 527
Plan to Date (SDBIP)	336 021	1 292 765	1 065 234
Actual	275 662	1 326 765	1 121 601
Orders / Shadows	105 080	0	57 715
Variance to SDBIP	-60 359	34 000	56 367
% Variance to SDBIP	-18%	3%	5%
% of Adjusted budget 2022/23	34%	41%	39%
% of Adjusted budget 22/23 including shadows	47%	41%	41%

Performance against annual budget (reasons for variances), material variances from SDBIP and remedial or corrective steps:

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Operating Revenue by sources

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Property Rates	370 853 000	370 853 000	246 120 238	202 638 010	(43 482 228)	-18%
	Reason for variance: <ul style="list-style-type: none"> SDBIP projections are currently being reviewed to be amended, if the 5-year historical trend are considered, the SDBIP projections would be R196 036 570 as at December 2022, which will result in a 3% variance. The current projected revenue for property rates is R383 982 866, which will be 4% more than the current projected budget, the projected increase is mainly due to an increase in residential development. 					
Service Charges – Electricity	962 606 700	962 606 700	406 088 806	344 313 113	(61 775 693)	-15%
	Reason for variance: <ul style="list-style-type: none"> Prepaid meters electricity consumption decreased by 0.5% from the prior month and decreased by 18% in comparison to December 2021 due to increased levels of loadshedding. Credit meters electricity consumption decreased by 2% from the prior month and decreased by 4% in comparison to December 2021. The extreme levels of loadshedding are of great concern to the municipality and based on the current actuals, it is projected that the municipality will materially under collect electricity revenue by more than R270m. However, there was also an average -9% decrease in bulk purchases in comparison to the 5-year average bulk purchases. 					
Service Charges – Water	167 445 000	167 445 000	91 253 106	82 439 088	(8 814 018)	-10%
	Reason for variance: <ul style="list-style-type: none"> There was an 2% decrease in water consumption from the previous month and a 7% increase in comparison to December 2021, amidst the current water crisis. Stricter water restrictions were introduced due to the limited water treatment capacity. Based on the first 6 months' actual performance, it is projected that the actual revenue will still be slightly under the projected budget by 1.5%. 					
Service Charges – Sewerage	159 335 000	159 335 000	77 878 073	77 656 846	(221 227)	0%

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Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Service Charges – Refuse Removal	128 302 000	128 302 000	72 867 312	73 497 245	629 933	1%
Fines, Penalties and Forfeits	83 680 000	83 680 000	6 018 959	6 037 479	18 520	0%
Licences or permits	3 863 334	3 863 334	1 701 427	1 473 030	(228 397)	-13%
	Reason for variance: <ul style="list-style-type: none"> Less drivers/learner licence & PDP applications than anticipated. 					
Income for Agency Services	16 617 000	16 617 000	9 567 318	17 251 234	7 683 916	80%
	Reason for variance: <ul style="list-style-type: none"> Agency fees collected was more than anticipated. 					
Rent of Facilities and Equipment	4 740 500	4 740 500	2 370 250	3 430 534	1 060 284	45%
	Reason for variance: <ul style="list-style-type: none"> Debit raising for Operating lease contracts was processed. SDBIP projections are currently being reviewed to be amended. 					
Grants and Subsidies Received – Capital	370 399 117	371 399 117	123 799 706	144 097 332	20 297 626	16%
	Reason for variance: <ul style="list-style-type: none"> Revenue from grants and subsidies are recognised monthly as conditions are met, it is anticipated that all conditions will be met by the end of the financial year. Expenditure has accelerated more than planned in the previous months and consequently conditions met are more than planned. 					
Grants and Subsidies Received – Operating	553 091 041	570 680 186	183 283 357	290 510 099	107 226 742	59%
	Reason for variance:					

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
	<ul style="list-style-type: none"> Revenue from grants and subsidies are recognised monthly as conditions are met, it is anticipated that all conditions will be met by the end of the financial year. Expenditure has accelerated more than planned in the previous months and consequently conditions met are more than planned. 					
Interest Earned – External Investments	57 219 045	57 219 045	15 174 049	17 383 536	2 209 487	15%
	Reason for variance: <ul style="list-style-type: none"> The new prime rate is 10.50% which resulted in higher-than-expected returns as at the end of December 2022. However, it is projected that there will be a material under collection of R19m for interest earned from external investments revenue due to less cash being available to invest. 					
Interest Earned – Outstanding Debtors	9 060 560	9 060 560	4 242 733	5 510 313	1 267 580	30%
	Reason for variance: <ul style="list-style-type: none"> Provisions as included in the Customer Care, Credit Control and Debt Collection Policy are implemented on a daily and monthly basis to ensure that all monies and deposits due and payable to the municipality are collected and used to deliver services in the best interest of the community, residents and customers, and in a financially sustainable manner. 					
Other Revenue	25 534 000	25 534 000	11 676 185	14 101 641	2 425 456	21%
GIPTN Fare Revenue	82 819 182	82 819 182	28 950 603	29 757 396	806 793	3%
Sale of Erven	6 100 000	6 100 000	3 100 000	1 037 467	(2 062 533)	-67%
	Reason for variance: <ul style="list-style-type: none"> More sales of erven realised in the September at 95% (R984 645) of the total sale of erven (R1 037 467); the sales are inconsistent, and the patterns will be monitored to adjust the SDBIP accordingly. 					
Development Charges	15 644 000	15 644 000	8 673 372	15 730 371	7 056 999	81%
	Reason for variance: <ul style="list-style-type: none"> More development charges were realised than anticipated, which is indicative of growth and development that takes place within George. Budget projections will be revised upwards. 					

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Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Gain on Disposal of PPE	230 994 000	230 994 000	-	(100 110)	(100 110)	0%
Total Revenue	3 248 303 479	3 266 892 624	1 292 765 494	1 326 764 626	33 999 132	3%
% of Annual Budget Billed	41%					

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Operating expenditure by type

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance
Employee Related Costs	727 720 515	734 481 614	318 715 064	311 190 362	(7 524 702)	-2%
Remuneration of Councillors	26 170 670	26 170 670	12 632 037	12 449 432	(182 605)	-1%
Contracted Services	587 110 243	601 681 416	220 558 017	292 919 585	72 361 568	33%
	Reason for variance: <ul style="list-style-type: none"> The VOC account is paid once month in arrears. The SDBIP projections need to be amended. 					
Bulk Purchases	667 159 159	667 159 159	308 807 185	286 388 164	(22 419 021)	-7%
Operating Leases	4 816 347	3 522 147	1 458 215	1 334 914	(123 301)	-8%
Operational Cost	171 368 455	173 781 061	37 531 016	48 456 665	10 925 649	29%
	Reason for variance: The SDBIP projections need to be adjusted by the following items: <ul style="list-style-type: none"> External audit fees / Dumping fees / Premiums / Internet charge 					
Depreciation & Amortisation	158 810 336	158 810 336	80 489 059	79 422 912	(1 066 147)	-1%
Loss on Disposal of PPE	46 171 000	46 171 000	-	(188 560)	(188 560)	No Planned Spend
Bad Debts	122 257 000	122 257 000	9 267 330	10 544 994	1 277 664	14%
	Reason for variance: <ul style="list-style-type: none"> Provisions as included in the Customer Care, Credit Control and Debt Collection Policy are implemented on a daily and monthly basis to ensure that all monies and deposits due and payable to the municipality are collected and used to deliver services in the best interest of the community, residents and customers; and, in a financially sustainable manner. 					

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Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance
Transfers and Subsidies Paid	42 636 400	44 214 731	3 542 141	8 794 278	5 252 137	148%
Inventory Consumed	272 853 386	273 327 386	51 758 522	53 548 205	1 789 683	3%
Interest Expense	40 950 003	40 950 003	20 475 002	16 740 324	(3 734 678)	-18%
Total Expenditure	2 868 023 514	2 892 526 523	1 065 233 586	1 121 601 272	56 367 686	5%
% of Annual Budget Spent	39%					

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Capital expenditure

Directorate	Original Budget	Adjusted Budget	Planned (SDBIP)	Actual	Variance	Variance (%)
Municipal Manager	215 000	215 000	145 000	53 548	(91 452)	-63%
Corporate Services	6 630 000	6 930 000	3 634 999	2 350 632	(1 284 367)	-35%
	Reason for variance: <ul style="list-style-type: none"> End of December 2022 the pending order that still had to be paid amounted to R 2 168 363. Most the Beta fencing projects were completed end of November 2022 and just awaiting the invoices for payment to the value of R 938 150. Containers for Creches was delivered in December 2022 and just awaiting the invoices for payment to the value of R 679 000. Bakkie at Social Services were delivered and just waiting for the payment of invoice to the value of R 299 761. 					
Civil Engineering Services	548 630 212	559 589 189	264 072 413	220 366 823	(43 705 590)	-17%
	Reason for variance: <ul style="list-style-type: none"> Installation of Smart meters is behind planned but will go in construction phase in January 2023. Will revise the cashflow, but the project is on track for the budget to be spent end of the financial year. The Swart Dam River Safety Construction tender had to be re-advertised. Will revise the cashflow. Upgrading Meul Street Sewerage Pumpstation: Progress satisfactory, but delays were experienced on site due to flooding of works as a result of inlet works overflows; 2-day strike and site closure by EPWP workers also delayed progress. Project budget will be revised as part of the BFI funding reprioritisation. Contractor deployed additional resources to ensure programme commitments are adhered to. Extension of the Water works: EPWP workers on strike and stopping construction due to 7-day strike in Oct 2022. Project budget will be revised as part of the BFI funding reprioritisation. Flood Damage - Outeniqua WWTW – Donga: Consultant indicated that a BAR would be required for SW, so potential roll-over required potentially, await cash-flow for slope rehabilitation and way forward on effluent pipeline realignment. 					
Electrotechnical Services	152 086 022	153 396 948	46 017 854	23 933 855	(22 083 999)	-48%
	Reason for variance: <ul style="list-style-type: none"> The following projects: New 20mva transformers – Glenwood; Thembaletu/ballots bay 66/11kv substation; Replacement of obsolete 11kv switchgear & equipment are in progress and orders that exceed the SDBIP projections have been placed. There is a delay in the delivery of cables to start all street light projects. Renewable energy: 1 MW Project: Awaiting approval from Department of Environmental Affairs. 8 MW project: Consultant to be appointed to do basic assessment. Solar PV: Orders have been placed. 					

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Directorate	Original Budget	Adjusted Budget	Planned (SDBIP)	Actual	Variance	Variance (%)
Human Settlements, Planning and Development and Property Management	13 611 000	14 036 225	1 847 500	743 579	(1 103 921)	-60%
	Reason for variance: <ul style="list-style-type: none"> Ossie urban industrial erven project: Project will not materialise; some funds have already been reallocated and the remainder will be applied toward similar capital projects. The SDBIP will be amended. Funds for Construction of new informal trading stands was transferred to upgrading Masakhane mall project. Upgrading of York Hostel: Consultant was to finalise specifications November/December whereafter procurement process will commence. Bakkie: Maintenance: Order has been placed. Awaiting delivery early in 2023. Services Provision Study: Gwaiing Area: Orders issued. TIA concluded & accesses to be finalised to proceed with concepts. 					
Community Services	64 044 002	66 325 426	19 644 858	27 353 280	7 708 422	39%
	Reason for variance: <ul style="list-style-type: none"> The Directorate is ahead of planned expenditure end of December 2022. Some purchases of vehicles have been completed under (Cemeteries, Parks, Cleansing and Fire Services sections) and other projects are ahead of schedule (up to November month there was no planned spending). The SDBIP for vehicles had been drawn up taking into consideration the delay in procurement of the previous year. 					
Financial Services	2 767 000	2 767 000	658 000	860 190	202 190	31%
	Reason for variance: <ul style="list-style-type: none"> The Directorate is ahead of planned expenditure end of December 2022. IT was tasked to immediately procure and install biometric scanners at all service points with no devices. IT furthermore had to procure additional stock due to a national shortage. Remaining IT budget to be spent pending architecture assessment to be performed by service provider appointed for IT management services. Vehicles: Orders have been placed – awaiting delivery. 					

Directorate	Original Budget	Adjusted Budget	Planned (SDBIP)	Actual	Variance	Variance (%)
Total Budget	787 983 236	803 259 788	336 020 624	275 661 908	(60 358 716)	-18%

% of Annual Budget Spent 34%

Part 2: In-year budget statement tables

2.1 Table C1: Monthly budget Statement Summary

WC044 George - Table C1 Monthly Budget Statement Summary - M06 December

Description	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	347 220	370 853	370 853	30 211	202 638	185 426	17 212	9%	370 853
Service charges	1 240 686	1 417 689	1 417 689	75 170	577 906	708 844	(130 938)	-18%	1 417 689
Investment revenue	15 419	57 219	57 219	1 812	17 384	28 610	(11 226)	-39%	57 219
Transfers and subsidies	570 643	553 091	570 680	65 277	290 510	285 340	5 170	2%	570 680
Other own revenue	216 047	479 053	479 053	20 610	94 229	85 920	8 310	10%	479 053
Total Revenue (excluding capital transfers and contributions)	2 390 015	2 877 904	2 895 494	193 080	1 182 667	1 294 140	(111 473)	-9%	2 895 494
Employee costs	599 156	727 721	734 482	47 919	311 177	362 337	(51 159)	-14%	734 482
Remuneration of Councillors	23 783	26 171	26 171	2 079	12 449	13 085	(636)	-5%	26 171
Depreciation & asset impairment	166 335	158 810	158 810	13 252	79 423	79 405	18	0%	158 810
Finance charges	36 701	40 950	40 950	16 741	16 740	12 648	4 092	32%	40 950
Materials and bulk purchases	696 851	940 013	940 487	53 797	339 936	469 945	(130 008)	-28%	940 487
Transfers and subsidies	87 691	42 636	44 215	5 061	8 794	22 475	(13 681)	-61%	44 215
Other expenditure	782 716	931 723	947 413	81 040	353 068	419 101	(66 034)	-16%	947 413
Total Expenditure	2 393 233	2 868 024	2 892 527	219 890	1 121 588	1 378 996	(257 408)	-19%	2 892 527
Surplus/(Deficit)	(3 218)	9 881	2 967	(26 809)	61 079	(84 856)	145 935	-172%	2 967
Transfers and subsidies - capital (monetary alloc	214 630	370 399	371 399	-	144 097	185 700	(41 602)	-22%	371 399
Contributions & Contributed assets	27 412	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	238 824	380 280	374 366	(26 809)	205 176	100 844	104 333	103%	374 366
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	238 824	380 280	374 366	(26 809)	205 176	100 844	104 333	103%	374 366
Capital expenditure & funds sources									
Capital expenditure	452 598	787 983	803 260	44 524	275 662	368 371	(92 709)	-25%	803 260
Capital transfers recognised	195 852	323 088	324 088	7 025	136 799	181 500	(44 700)	-25%	324 088
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	124 294	307 044	312 312	20 503	84 729	129 662	(44 934)	-35%	312 312
Internally generated funds	132 452	157 851	166 860	16 996	54 134	57 209	(3 076)	-5%	166 860
Total sources of capital funds	452 598	787 983	803 260	44 524	275 662	368 371	(92 709)	-25%	803 260
Financial position									
Total current assets	970 416	1 508 896	2 315 438		990 657				2 315 438
Total non current assets	3 440 496	4 211 513	4 226 789		3 588 843				4 226 789
Total current liabilities	471 812	979 193	1 806 926		435 356				1 806 926
Total non current liabilities	529 917	922 944	922 944		529 784				922 944
Community wealth/Equity	3 409 183	3 818 271	3 812 357		3 614 360				3 812 357
Cash flows									
Net cash from (used) operating	410 774	502 695	496 801	(19 073)	356 132	205 541	(150 591)	-73%	471 184
Net cash from (used) investing	(448 156)	(818 271)	(833 547)	(44 544)	(323 554)	334 984	658 537	197%	772 972
Net cash from (used) financing	(39 703)	347 937	347 937	106	1 058	51 060	50 002	98%	347 937
Cash/cash equivalents at the month/year end	592 536	624 897	603 727	-	626 172	1 184 120	557 948	47%	2 184 629
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	130 906	16 876	16 152	12 528	13 785	9 182	45 534	183 207	428 170
Creditors Age Analysis									
Total Creditors	70 380	6 539	1 244	434	237	-	-	0	78 834

2.2 Table C2: Monthly Operating Budget Statement by standard classification

WC044 George - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2021/22	Budget Year 2022/23							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Year TD actual	YearTD budget	YTD variance	YTD variance %	
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		620 026	454 694	455 167	33 161	229 523	227 987	1 536	1%	455 167
Executive and council		9 480	4	4	-	-	2	(2)	-100%	4
Finance and administration		610 547	454 690	455 163	33 161	229 523	227 985	1 538	1%	455 163
Internal audit		-	-	-	-	-	-	-		-
<i>Community and public safety</i>		107 899	124 134	129 261	2 150	15 600	26 126	(10 526)	-40%	129 261
Community and social services		17 411	20 631	21 571	1 007	7 622	10 719	(3 097)	-29%	21 571
Sport and recreation		1 217	3 698	4 523	49	652	2 262	(1 610)	-71%	4 523
Public safety		72 423	80 770	81 062	1 046	5 613	2 143	3 470	162%	81 062
Housing		16 845	18 870	21 939	48	1 713	10 920	(9 207)	-84%	21 939
Health		3	165	165	-	-	83	(83)	-100%	165
<i>Economic and environmental services</i>		448 045	497 858	510 530	14 640	231 899	255 265	(23 366)	-9%	510 530
Planning and development		12 839	12 727	12 727	2 853	9 581	6 363	3 217	51%	12 727
Road transport		434 682	485 128	497 799	11 787	222 317	248 900	(26 582)	-11%	497 799
Environmental protection		524	4	4	0	1	2	(1)	-38%	4
<i>Trading services</i>		1 455 875	2 171 270	2 171 504	143 130	849 717	970 251	(120 534)	-12%	2 171 504
Energy sources		864 157	1 042 224	1 042 298	48 599	378 359	521 149	(142 790)	-27%	1 042 298
Water management		230 839	647 206	647 206	31 336	195 473	208 106	(12 633)	-6%	647 206
Waste water management		203 138	305 629	305 629	33 283	162 795	152 810	9 985	7%	305 629
Waste management		157 740	176 212	176 372	29 913	113 090	88 186	24 904	28%	176 372
<i>Other</i>	4	213	347	431	-	25	211	(186)	-88%	431
Total Revenue - Functional	2	2 632 058	3 248 303	3 266 893	193 080	1 326 765	1 479 840	(153 075)	-10%	3 266 893
Expenditure - Functional										
<i>Governance and administration</i>		350 041	457 468	458 681	31 042	180 530	216 568	(36 037)	-17%	458 681
Executive and council		70 428	74 652	74 652	3 032	24 104	32 170	(8 066)	-25%	74 652
Finance and administration		267 099	363 877	365 089	24 147	146 727	174 927	(28 201)	-16%	365 089
Internal audit		12 514	18 940	18 940	3 863	9 700	9 470	230	2%	18 940
<i>Community and public safety</i>		267 091	305 171	315 017	17 524	97 349	125 795	(28 446)	-23%	315 017
Community and social services		49 490	63 143	62 762	4 536	23 686	31 446	(7 760)	-25%	62 762
Sport and recreation		32 197	37 270	37 569	3 943	16 522	18 789	(2 267)	-12%	37 569
Public safety		132 302	146 121	145 504	5 657	35 401	41 023	(5 622)	-14%	145 504
Housing		48 853	52 514	63 060	3 065	19 249	31 475	(12 226)	-39%	63 060
Health		4 249	6 123	6 123	324	2 491	3 062	(571)	-19%	6 123
<i>Economic and environmental services</i>		498 899	520 745	533 081	54 485	229 843	266 490	(36 647)	-14%	533 081
Planning and development		32 963	43 528	41 862	2 850	17 875	20 934	(3 059)	-15%	41 862
Road transport		463 347	473 619	487 400	51 344	210 253	243 660	(33 407)	-14%	487 400
Environmental protection		2 589	3 598	3 819	291	1 715	1 896	(182)	-10%	3 819
<i>Trading services</i>		1 261 464	1 567 278	1 568 246	115 569	606 346	761 391	(155 044)	-20%	1 568 246
Energy sources		753 909	839 398	839 458	62 455	360 803	419 730	(58 927)	-14%	839 458
Water management		164 668	392 324	392 324	19 417	87 381	173 265	(85 884)	-50%	392 324
Waste water management		224 467	234 226	234 294	25 172	112 842	117 258	(4 415)	-4%	234 294
Waste management		118 420	101 329	102 171	8 525	45 320	51 138	(5 818)	-11%	102 171
<i>Other</i>		15 738	17 361	17 501	1 269	7 519	8 753	(1 233)	-14%	17 501
Total Expenditure - Functional	3	2 393 233	2 868 024	2 892 527	219 890	1 121 588	1 378 996	(257 408)	-19%	2 892 527
Surplus/ (Deficit) for the year		238 824	380 280	374 366	(26 809)	205 176	100 844	104 333	103%	374 366

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2.3 Table C3: Monthly Operating Budget Statement by municipal vote

WC044 George - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Office of the Municipal Manager		-	-	-	-	-	-	-		-
Vote 2 - Corporate Services		14 555	16 192	17 133	859	6 080	8 500	(2 420)	-28.5%	17 133
Vote 3 - Corporate Services		2 372	2 930	3 054	632	1 669	1 527	142	9.3%	3 054
Vote 4 - Corporate Services		11 631	2 520	2 520	1	10	1 260	(1 250)	-99.2%	2 520
Vote 5 - Community Services		4 757	7 365	8 288	157	1 384	4 144	(2 760)	-66.6%	8 288
Vote 6 - Community Services		244 070	277 788	278 333	37 076	137 737	100 779	36 958	36.7%	278 333
Vote 7 - Community Services		805	1 038	1 038	27	178	519	(341)	-65.7%	1 038
Vote 8 - Civil Engineering Services		440 085	1 017 851	1 018 008	64 618	406 916	393 503	13 414	3.4%	1 018 008
Vote 9 - Civil Engineering Services		410 020	401 295	413 967	5 643	155 817	206 983	(51 166)	-24.7%	413 967
Vote 10 - Electro-technical Services		866 156	1 044 462	1 044 537	48 599	378 737	522 268	(143 531)	-27.5%	1 044 537
Vote 11 - Financial Services		359 922	384 537	384 537	30 798	206 884	192 634	14 250	7.4%	384 537
Vote 12 - Financial Services		239 369	52 833	52 833	1 813	17 478	26 416	(8 938)	-33.8%	52 833
Vote 13 - Human Settlements, Planning and Development and		31 626	39 492	42 645	2 858	13 872	21 306	(7 434)	-34.9%	42 645
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Revenue by Vote	2	2 625 369	3 248 303	3 266 893	193 080	1 326 765	1 479 840	(153 075)	-10.3%	3 266 893
Expenditure by Vote	1									
Vote 1 - Office of the Municipal Manager		21 850	28 410	28 410	4 455	13 420	14 211	(791)	-5.6%	28 410
Vote 2 - Corporate Services		58 990	72 286	72 225	5 184	28 625	36 170	(7 545)	-20.9%	72 225
Vote 3 - Corporate Services		34 578	40 102	41 238	2 255	15 504	20 919	(5 415)	-25.9%	41 238
Vote 4 - Corporate Services		88 465	94 136	93 836	5 139	34 364	41 728	(7 364)	-17.6%	93 836
Vote 5 - Community Services		62 102	68 661	68 217	6 190	29 973	34 126	(4 153)	-12.2%	68 217
Vote 6 - Community Services		267 396	291 551	292 731	17 505	100 651	114 624	(13 974)	-12.2%	292 731
Vote 7 - Community Services		708	880	900	81	400	450	(50)	-11.0%	900
Vote 8 - Civil Engineering Services		421 303	683 084	682 041	53 202	235 360	318 330	(82 970)	-26.1%	682 041
Vote 9 - Civil Engineering Services		442 989	436 054	449 925	43 848	183 262	224 962	(41 700)	-18.5%	449 925
Vote 10 - Electro-technical Services		780 345	870 685	870 759	64 232	373 701	435 387	(61 687)	-14.2%	870 759
Vote 11 - Financial Services		63 207	104 050	110 980	7 517	38 645	55 801	(17 156)	-30.7%	110 980
Vote 12 - Financial Services		44 035	72 533	72 520	3 285	24 918	27 965	(3 047)	-10.9%	72 520
Vote 13 - Human Settlements, Planning and Development and		90 462	105 593	108 746	6 995	42 766	54 323	(11 557)	-21.3%	108 746
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Expenditure by Vote	2	2 376 429	2 868 024	2 892 527	219 890	1 121 588	1 378 996	(257 408)	-18.7%	2 892 527
Surplus/ (Deficit) for the year	2	248 940	380 280	374 366	(26 809)	205 176	100 844	104 333	103.5%	374 366

2.4 Table C4: Monthly Operating Budget Statement by revenue source and expenditure type

WC044 George - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		347 220	370 853	370 853	30 211	202 638	185 426	17 212	9%	370 853
Service charges - electricity revenue		824 087	962 607	962 607	36 053	344 313	481 303	(136 990)	-28%	962 607
Service charges - water revenue		172 019	167 445	167 445	13 314	82 439	83 722	(1 283)	-2%	167 445
Service charges - sanitation revenue		134 398	159 335	159 335	13 649	77 667	79 667	(2 011)	-3%	159 335
Service charges - refuse revenue		110 182	128 302	128 302	12 155	73 497	64 151	9 346	15%	128 302
Rental of facilities and equipment		5 257	4 741	4 741	183	3 431	2 370	1 060	45%	4 741
Interest earned - external investments		15 419	57 219	57 219	1 812	17 384	28 610	(11 226)	-39%	57 219
Interest earned - outstanding debtors		9 637	9 061	9 061	1 283	5 510	4 530	980	22%	9 061
Dividends received		12 183	—	—	—	—	—	—		—
Fines , penalties and forfeits		86 511	83 680	83 680	1 281	6 037	3 466	2 571	74%	83 680
Licences and permits		1 842	3 863	3 863	165	1 473	1 332	(459)	-24%	3 863
Agency services		13 429	16 617	16 617	5 943	17 251	8 309	8 943	108%	16 617
Transfers and subsidies		570 643	553 091	570 680	65 277	290 510	285 340	5 170	2%	570 680
Other revenue		76 135	130 097	130 097	11 755	60 627	65 313	(4 686)	-7%	130 097
Gains		11 053	230 994	230 994	—	(100)	—	(100)	#DIV/0!	230 994
Total Revenue (excluding capital transfers and contributions)		2 390 015	2 877 904	2 895 494	193 080	1 182 667	1 294 140	(111 473)	-9%	2 895 494
Expenditure By Type										
Employee related costs		599 156	727 721	734 482	47 919	311 177	362 337	(51 159)	-14%	734 482
Remuneration of councillors		23 783	26 171	26 171	2 079	12 449	13 085	(636)	-5%	26 171
Debt impairment		96 811	122 257	122 257	3 338	10 545	29 472	(18 927)	-64%	122 257
Depreciation & asset impairment		166 335	158 810	158 810	13 252	79 423	79 405	18	0%	158 810
Finance charges		36 701	40 950	40 950	16 741	16 740	12 648	4 092	32%	40 950
Bulk purchases - electricity		612 348	667 159	667 159	43 552	286 388	333 580	(47 191)	-14%	667 159
Inventory consumed		84 503	272 853	273 327	10 245	53 548	136 365	(82 817)	-61%	273 327
Contracted services		534 461	587 110	601 681	68 551	292 920	300 975	(8 056)	-3%	601 681
Transfers and subsidies		87 691	42 636	44 215	5 061	8 794	22 475	(13 681)	-61%	44 215
Other expenditure		150 500	176 185	177 303	9 151	49 792	88 304	(38 512)	-44%	177 303
Losses		944	46 171	46 171	—	(189)	350	(539)	-154%	46 171
Total Expenditure		2 393 233	2 868 024	2 892 527	219 890	1 121 588	1 378 996	(257 408)	-19%	2 892 527
Surplus/(Deficit)		(3 218)	9 881	2 967	(26 809)	61 079	(84 856)	145 935	(0)	2 967
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		214 630	370 399	371 399	—	144 097	185 700	(41 602)	(0)	371 399
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		27 355	—	—	—	—	—	—		—
Transfers and subsidies - capital (in-kind - all)		58	—	—	—	—	—	—		—
Surplus/(Deficit) after capital transfers & contributions		238 824	380 280	374 366	(26 809)	205 176	100 844			374 366
Taxation		—	—	—	—	—	—	—		—
Surplus/(Deficit) after taxation		238 824	380 280	374 366	(26 809)	205 176	100 844			374 366
Attributable to minorities		—	—	—	—	—	—			—
Surplus/(Deficit) attributable to municipality		238 824	380 280	374 366	(26 809)	205 176	100 844			374 366
Share of surplus/ (deficit) of associate		—	—	—	—	—	—			—
Surplus/ (Deficit) for the year		238 824	380 280	374 366	(26 809)	205 176	100 844			374 366

Revenue generated from property rates and service charges forms a significant percentage of the revenue source of the municipality. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policy of the Municipality.

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2.5 Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding

W C044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<u>Multi-Year expenditure appropriation</u>	2									
Vote 1 - Office of the Municipal Manager		33	125	125	-	54	55	(1)	-3%	125
Vote 2 - Corporate Services		-	300	500	-	-	-	-		500
Vote 3 - Corporate Services		-	-	-	-	-	-	-		-
Vote 4 - Corporate Services		-	280	280	-	14	280	(266)	-95%	280
Vote 5 - Community Services		439	4 068	7 317	443	1 621	2 660	(1 039)	-39%	7 317
Vote 6 - Community Services		36	14 278	13 931	1 847	5 619	4 490	1 129	25%	13 931
Vote 7 - Community Services		-	1 426	1 659	58	77	24	53	225%	1 659
Vote 8 - Civil Engineering Services		133 984	212 920	230 221	8 455	102 290	120 396	(18 107)	-15%	230 221
Vote 9 - Civil Engineering Services		-	-	-	-	-	-	-		-
Vote 10 - Electro-technical Services		18 141	40 459	40 459	2 170	6 189	16 019	(9 830)	-61%	40 459
Vote 11 - Financial Services		277	435	460	29	436	15	421	2807%	460
Vote 12 - Financial Services		375	1 250	1 250	-	234	-	234	#DIV/0!	1 250
Vote 13 - Human Settlements, Planning and Development and Property		4 378	10 164	10 223	48	98	1 756	(1 658)	-94%	10 223
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	157 663	285 704	306 425	13 049	116 632	145 695	(29 063)	-20%	306 425
<u>Single Year expenditure appropriation</u>	2									
Vote 1 - Office of the Municipal Manager		17	90	90	-	-	90	(90)	-100%	90
Vote 2 - Corporate Services		619	4 115	4 320	34	936	1 650	(714)	-43%	4 320
Vote 3 - Corporate Services		-	1 909	1 804	8	1 379	1 804	(425)	-24%	1 804
Vote 4 - Corporate Services		637	26	26	-	21	26	(5)	-19%	26
Vote 5 - Community Services		6 715	10 998	8 802	314	4 287	4 002	286	7%	8 802
Vote 6 - Community Services		13 864	30 745	32 014	2 076	14 844	8 963	5 881	66%	32 014
Vote 7 - Community Services		-	2 530	2 603	81	905	310	595	192%	2 603
Vote 8 - Civil Engineering Services		234 628	332 656	326 314	21 817	118 011	171 195	(53 185)	-31%	326 314
Vote 9 - Civil Engineering Services		13	3 054	3 054	-	66	860	(794)	-92%	3 054
Vote 10 - Electro-technical Services		35 589	111 627	112 938	6 975	17 745	32 549	(14 804)	-45%	112 938
Vote 11 - Financial Services		1 108	982	957	-	163	547	(384)	-70%	957
Vote 12 - Financial Services		112	100	100	27	27	100	(73)	-73%	100
Vote 13 - Human Settlements, Planning and Development and Property		1 634	3 447	3 813	142	645	582	64	11%	3 813
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	294 935	502 279	496 835	31 475	159 029	222 676	(63 647)	-29%	496 835
Total Capital Expenditure	3	452 598	787 983	803 260	44 524	275 662	368 371	(92 709)	-25%	803 260

Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding (continue)

W C044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description		Ref	2021/22	Budget Year 2022/23							
			Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
Capital Expenditure - Functional Classification											
Governance and administration			4 597	9 114	10 066	1 328	5 455	4 562	893	20%	10 066
Executive and council			-	-	-	-	-	-	-		-
Finance and administration			4 581	9 039	9 991	1 328	5 434	4 487	948	21%	9 991
Internal audit			16	75	75	-	20	75	(55)	-73%	75
Community and public safety			17 838	50 175	51 154	3 990	14 061	19 120	(5 059)	-26%	51 154
Community and social services			3 203	7 721	7 528	56	2 913	4 528	(1 615)	-36%	7 528
Sport and recreation			5 127	11 348	12 452	727	2 741	2 920	(179)	-6%	12 452
Public safety			4 954	25 125	25 695	3 175	8 245	10 070	(1 825)	-18%	25 695
Housing			4 272	4 182	3 679	19	128	552	(423)	-77%	3 679
Health			282	1 800	1 800	13	32	1 050	(1 018)	-97%	1 800
Economic and environmental services			114 005	141 333	144 094	13 184	72 551	60 683	11 868	20%	144 094
Planning and development			598	10 238	11 350	180	603	1 792	(1 189)	-66%	11 350
Road transport			113 273	131 095	132 744	13 003	71 948	58 891	13 057	22%	132 744
Environmental protection			134	-	-	-	-	-	-		-
Trading services			315 923	587 124	597 774	26 022	183 551	283 915	(100 363)	-35%	597 774
Energy sources			53 699	151 116	151 957	8 521	23 310	48 181	(24 871)	-52%	151 957
Water management			83 748	256 052	263 574	6 766	84 407	124 885	(40 478)	-32%	263 574
Waste water management			169 848	161 758	163 793	10 115	63 761	107 766	(44 006)	-41%	163 793
Waste management			8 628	18 198	18 450	620	12 074	3 083	8 992	292%	18 450
Other			235	237	171	-	44	92	(48)	-52%	171
Total Capital Expenditure - Functional Classification		3	452 598	787 983	803 260	44 524	275 662	368 371	(92 709)	-25%	803 260
Funded by:											
National Government			195 807	320 468	320 468	7 025	136 792	180 600	(43 808)	-24%	320 468
Provincial Government			45	1 620	2 620	-	8	900	(892)	-99%	2 620
District Municipality			-	1 000	1 000	-	-	-	-		1 000
Other transfers and grants			-	-	-	-	-	-	-		-
Transfers recognised - capital			195 852	323 088	324 088	7 025	136 799	181 500	(44 700)	-25%	324 088
Public contributions & donations		5	-	-	-	-	-	-	-		-
Borrowing		6	124 294	307 044	312 312	20 503	84 729	129 662	(44 934)	-35%	312 312
Internally generated funds			132 452	157 851	166 860	16 996	54 134	57 209	(3 076)	-5%	166 860
Total Capital Funding			452 598	787 983	803 260	44 524	275 662	368 371	(92 709)	-25%	803 260

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2.6 Table C6: Monthly Budget Statement: Financial Position

WC044 George - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2021/22	Budget Year 2022/23			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
<u>ASSETS</u>						
Current assets						
Cash		592 536	1 078 307	1 877 905	126 172	1 877 905
Call investment deposits		–	–	–	500 000	–
Consumer debtors		188 127	163 111	170 094	171 789	170 094
Other debtors		70 127	79 061	79 061	61 000	79 061
Current portion of long-term receivables		227	3 839	3 839	(341)	3 839
Inventory		119 399	184 578	184 539	132 037	184 539
Total current assets		970 416	1 508 896	2 315 438	990 657	2 315 438
Non current assets						
Long-term receivables		332	36 387	36 387	490	36 387
Investments		–	–	–	–	–
Investment property		144 073	144 856	144 689	144 073	144 689
Investments in Associate		–	–	–	–	–
Property, plant and equipment		3 290 606	4 022 775	4 038 108	3 486 820	4 038 108
Agricultural		–	–	–	–	–
Biological assets		–	–	–	–	–
Intangible assets		1 249	3 258	3 369	1 273	3 369
Other non-current assets		4 236	4 236	4 236	(43 813)	4 236
Total non current assets		3 440 496	4 211 513	4 226 789	3 588 842	4 226 789
TOTAL ASSETS		4 410 911	5 720 408	6 542 227	4 579 499	6 542 227
<u>LIABILITIES</u>						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		43 413	157 736	157 736	17 970	157 736
Consumer deposits		36 003	43 560	43 560	37 062	43 560
Trade and other payables		301 317	632 262	1 460 177	289 297	1 460 177
Provisions		91 079	145 635	145 453	91 027	145 453
Total current liabilities		471 812	979 193	1 806 926	435 356	1 806 926
Non current liabilities						
Borrowing		198 295	677 674	677 674	198 162	677 674
Provisions		331 622	245 271	245 271	331 622	245 271
Total non current liabilities		529 917	922 944	922 944	529 784	922 944
TOTAL LIABILITIES		1 001 729	1 902 138	2 729 870	965 140	2 729 870
NET ASSETS	2	3 409 182	3 818 271	3 812 357	3 614 359	3 812 357
<u>COMMUNITY WEALTH/EQUITY</u>						
Accumulated Surplus/(Deficit)		3 373 310	3 602 195	3 596 281	3 578 487	3 596 281
Reserves		35 873	216 076	216 076	35 873	216 076
TOTAL COMMUNITY WEALTH/EQUITY	2	3 409 182	3 818 271	3 812 357	3 614 359	3 812 357

2.7 Table C7: Monthly Budget Statement: Cash Flow

WC044 George - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		367 593	370 853	370 853	30 211	202 638	185 426	17 212	9%	357 370
Service charges		1 235 203	1 417 689	1 417 689	75 170	577 906	708 844	(130 938)	-18%	1 508 016
Other revenue			238 998	238 998	11 755	155 217	81 389	73 827	91%	382 749
Transfers and Subsidies - Operational		789 533	553 091	570 680	65 277	290 510	285 340	5 170	2%	579 869
Transfers and Subsidies - Capital			370 399	371 399	-	144 097	185 700	(41 602)	-22%	362 569
Interest		29 595	66 280	66 280	1 812	17 384	28 610	(11 226)	-39%	63 016
Dividends		98 299	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(2 072 831)	(2 431 028)	(2 453 933)	(181 497)	(1 006 086)	(1 234 645)	(228 560)	19%	(2 741 455)
Finance charges		(36 619)	(40 950)	(40 950)	(16 741)	(16 740)	(12 648)	4 092	-32%	(40 950)
Transfers and Grants		-	(42 636)	(44 215)	(5 061)	(8 794)	(22 475)	(13 681)	61%	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		410 774	502 695	496 801	(19 073)	356 132	205 541	(150 591)	-73%	471 184
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		4 559	6 100	6 100	-	-	3 000	(3 000)	-100%	6 100
Decrease (increase) in non-current receivables		(358)	(36 387)	(36 387)	(20)	(47 892)	(36 387)	(11 504)	32%	(36 387)
Decrease (increase) in non-current investments			-	-	-	-	-	-		-
Payments										
Capital assets		(452 356)	(787 983)	(803 260)	(44 524)	(275 662)	368 371	644 033	175%	803 260
NET CASH FROM/(USED) INVESTING ACTIVITIES		(448 156)	(818 271)	(833 547)	(44 544)	(323 554)	334 984	658 537	197%	772 972
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		(468)	304 378	304 378	-	-	-	-		304 378
Increase (decrease) in consumer deposits		-	43 560	43 560	106	1 058	51 060	(50 002)	-98%	43 560
Payments										
Repayment of borrowing		(39 235)	-	-	-	-	-	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(39 703)	347 937	347 937	106	1 058	51 060	50 002	98%	347 937
NET INCREASE/ (DECREASE) IN CASH HELD		(77 085)	32 362	11 191	(63 512)	33 637	591 585			1 592 094
Cash/cash equivalents at beginning:		669 621	592 536	592 536		592 536	592 536			592 536
Cash/cash equivalents at month/year end:		592 536	624 897	603 727		626 172	1 184 120			2 184 629

This statement reflects the actual cash that is received and spent by the municipality. Cash payments and receipts will not coincide with Table C4, because Table C4 is partly based on billed income and expenditure.

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The table below provides a breakdown of the outstanding commitments against the cash and cash equivalents at end of December 2022.

Cash and cash equivalents commitments - 31 December 2022	
	R'000
Cash and Cash Equivalents	626 172 109
Less: Ringfenced and Invested	528 136 259
Repayments of Loans - short term portion	3 412 726
Capital Replacement Reserve	5 912 048
Provision for Rehabilitation of Landfill Site	6 424 880
Compensation Provision - GIPTN Buy-ins and Buy Outs	11 779 486
Unspent External Loans	0
Unspent Conditional Grants	0
Housing Development Fund	567 034
Trade debtors - deposits	40 084
Investments	500 000 000
Working Capital	98 035 850

Financial problems or risks facing the municipality:

No problems or risks are facing the municipality currently. The municipality shows a positive cash flow.

Quarterly Budget Monitoring Report

2.8 Supporting documentation

2.8.1 Table SC3: Debtors Age Analysis

WC044 George - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2022/23											
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	26 643	5 852	6 363	4 384	5 174	4 060	21 627	87 248	161 351	122 493	2 681	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	44 646	1 313	1 600	772	3 015	366	1 341	4 401	57 454	9 895	35	-
Receivables from Non-exchange Transactions - Property Rates	1400	33 420	2 284	1 758	2 527	1 142	910	4 253	16 804	63 099	25 637	267	-
Receivables from Exchange Transactions - Waste Water Management	1500	19 999	3 327	2 868	2 090	1 900	1 657	7 691	24 574	64 104	37 911	767	-
Receivables from Exchange Transactions - Waste Management	1600	19 611	3 301	2 824	2 026	1 842	1 456	6 810	21 318	59 188	33 451	725	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	23	9	10	7	3	3	41	142	239	197	12	-
Interest on Arrear Debtor Accounts	1810	1 102	224	269	267	262	260	1 667	15 717	19 769	18 174	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	(14 539)	565	462	454	447	469	2 105	13 003	2 966	16 479	55	-
Total By Income Source	2000	130 906	16 876	16 152	12 528	13 785	9 182	45 534	183 207	428 170	264 236	4 542	-
2021/22 - totals only										-	-		
Debtors Age Analysis By Customer Group													
Organs of State	2200	6 193	530	529	453	177	83	1	-	7 966	714	-	-
Commercial	2300	48 998	1 767	1 772	915	3 857	476	2 378	8 779	68 943	16 405	-	-
Households	2400	77 989	14 555	13 826	11 127	9 725	8 602	43 060	173 881	352 766	246 395	4 542	-
Other	2500	(2 274)	24	24	33	25	21	96	547	(1 504)	722	-	-
Total By Customer Group	2600	130 906	16 876	16 152	12 528	13 785	9 182	45 534	183 207	428 170	264 236	4 542	-

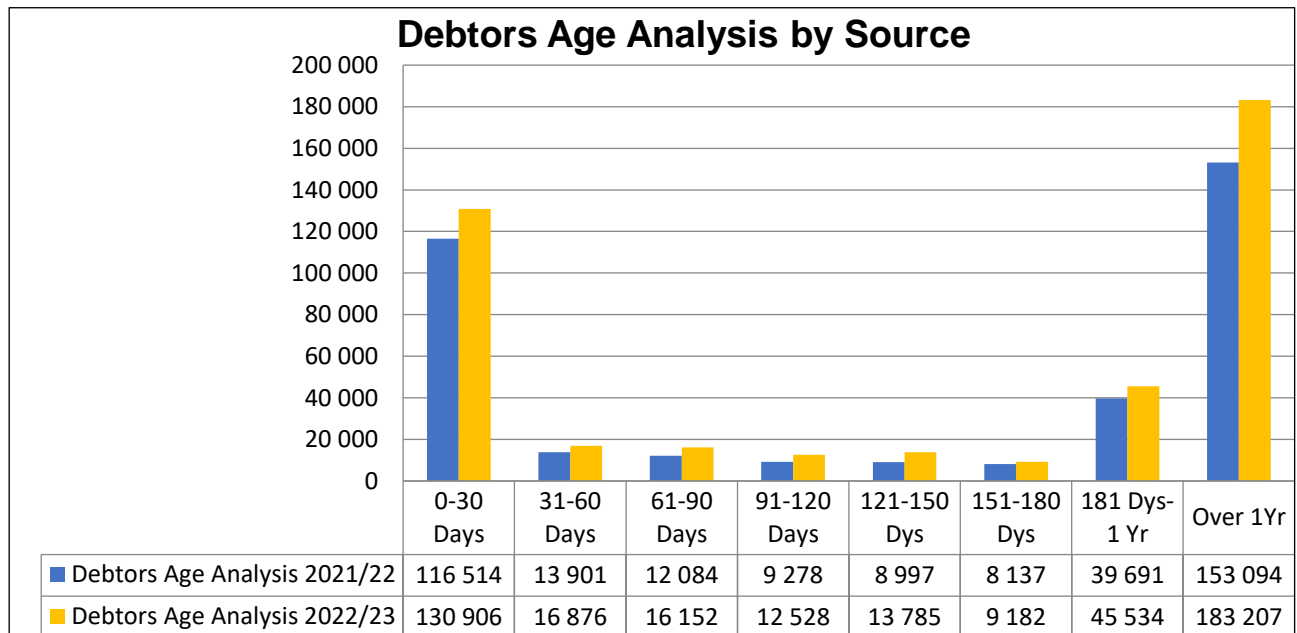
Quarterly Budget Monitoring Report

The Debtors age analysis includes only those consumer amounts which have become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and service charges on an instalment basis.

At the end of December 2022, an amount of R428.2 million (gross debtors – the provision for bad debt has not been considered) was outstanding for debtors, with R264.2 million outstanding for longer than 90 days. The annual tariffs were levied in July 2022 and were due by the end of September 2022.

Rising debt of Indigent households outstanding water debt is of concern. Council has employed a Team of Plumbers to address water leakages in Indigent households to curb the growing debt. Water restrictors are also being installed on indigent consumers water meters which have a high consumption rate and whose account is in arrears.

The following graph compares the debtor's age analysis end of December 2022 to the same period last year:



Debtors Collection rate:

Collection Rate Calculation 2022/2023									
Month	Gross Debtors Opening Balance	Billed Revenue	Gross Debtors Closing Balance	Bad Debts Written off	Cash Collected	Debt Collectio n Ratio	Monthly Report	Quarterly Report	YTD
Jul 22	R 372 375 288.00	R 162 772 424.00	R 419 603 230.00	R 1 830 158.42	R 113 714 323.58	69.86%	69.86%	87.08%	
Aug 22	R 419 603 230.00	R 129 569 559.99	R 422 203 113.17	R 1 258 044.95	R 125 711 631.87	97.02%	97.02%		
Sep 22	R 422 203 113.17	R 138 060 288.72	R 423 551 108.75	R 1 350 668.62	R 135 361 624.52	98.05%	98.05%		
Oct 22	R 423 551 108.75	R 119 677 616.40	R 412 199 708.32	R 2 156 409.97	R 128 872 606.86	107.68%	107.68%	96.68%	
Nov 22	R 412 199 708.32	R 122 643 112.19	R 424 475 295.21	R 1 259 823.20	R 109 107 702.10	88.96%	88.96%		
Dec 22	R 424 475 295.21	R 121 139 409.14	R 428 170 110.08	R 4 027 081.94	R 113 417 512.33	93.63%	93.63%		

2.8.2 Table SC4: Creditors Age Analysis

The creditor's age analysis only includes those creditors that fall due within the next month.

WC044 George - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description	NT Code	Budget Year 2022/23									Prior year
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	totals for chart (same period)
R thousands											
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	45 640	-	-	-	-	-	-	-	45 640	50 485
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	7 906	-	-	-	-	-	-	-	7 906	7 811
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	16 835	6 539	1 244	434	237	-	-	-	25 288	9 608
Auditor General	0800	-	-	-	-	-	-	-	-	-	-
Other	0900	-	-	-	-	-	-	-	-	-	-
Total By Customer Type	1000	70 380	6 539	1 244	434	237	-	-	-	78 834	67 904

Reasons for creditors outstanding longer than 30 days:

- There are no disputes to be resolved.

2.8.3 Table SC5: Investment Portfolio

Section 9 (1) of the Budget and Reporting regulations states that the accounting officer of a municipality must report on the investment portfolio of the municipality at the end of the month.

The cash flow of the municipality is monitored regularly and from time to time cash flow surpluses are invested at financial institutions in order to maximise the interest yield.

Investments by maturity	Period of Investment	Expiry date of investment	Yield for the month ¹ (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
Name of institution & investment ID						
R thousands	Yrs/Months					
<u>Municipality</u>						
Standard Bank	2 months	30 January 2023	8.075%	200 000 000		200 000 000
Standard Bank	3 months	28 February 2023	8.275%	200 000 000		200 000 000
First National Bank	3 months	20 January 2023	7,33%	100 000 000		100 000 000
TOTAL INVESTMENTS AND INTEREST						

2.8.4 Table SC6: Transfers and grants receipts

WC044 George - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		338 824	358 290	358 290	-	109 602	109 602	-		358 290
4 542		170 498	193 460	193 460	-	75 449	75 449	-		193 460
Operational Revenue: General Revenue: Equitable Share	3	3 068	1 990	1 990	-	1 394	1 394	-		1 990
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		5 885	6 000	6 000	-	3 000	3 000	-		6 000
Infrastructure Skills Development Grant [Schedule 5B]		1 550	1 721	1 721	-	1 721	1 721	-		1 721
Local Government Financial Management Grant [Schedule 5B]		750	750	750	-	-	-	-		750
Municipal Infrastructure Grant [Schedule 5B]		155 573	154 369	154 369	-	28 038	28 038	-		154 369
Public Transport Network Grant [Schedule 5B]		1 500	-	-	-	-	-	-		-
Regional Bulk Infrastructure Grant		-	-	-	-	-	-	-		-
		-	-	-	-	-	-	-		-
Provincial Government:		245 947	194 001	194 001	94	8 315	8 315	-		194 001
Human Settlements Development Grant (Beneficiaries)		8 571	4 000	4 000	-	-	-	-		4 000
Financial Assistance to Municipalities for Maintenance and Construction of Transport Infrastructure		8 460	22 425	22 425	-	-	-	-		22 425
Integrated Transport Planning		600	-	-	-	-	-	-		-
Local Government Internship Grant		-	-	-	-	-	-	-		-
Community Library Service Grant		6 969	11 101	11 101	-	8 221	8 221	-		11 101
Community Development Workers (CDW) Operational Support Grant		94	94	94	94	94	94	-		94
George Integrated Public Transport Network Operations		217 587	154 868	154 868	-	-	-	-		154 868
Financial Management Capacity Building Grant		250	-	-	-	-	-	-		-
Municipal Accreditation and Capacity Building Grant		1 016	513	513	-	-	-	-		513
Inform Settlements Upgrading Partnership Grant: Provinces (Beneficiaries)		-	1 000	1 000	-	-	-	-		1 000
Western Cape Municipal Energy Resilience Grant		400	-	-	-	-	-	-		-
Local Government Public Employment Support Grant		2 000	-	-	-	-	-	-		-
District Municipality:		120	-	-	-	-	-	-		-
Community Safety Plan Initiatives		120	-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		-
		-	-	-	-	-	-	-		-
Total Operating Transfers and Grants	5	584 892	552 291	552 291	94	117 917	117 917	-		552 291
Capital Transfers and Grants										
National Government:		198 192	362 983	362 983	-	264 704	277 204	(12 500)	-4.5%	362 983
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		19 350	38 036	38 036	-	13 036	25 536	(12 500)	-49.0%	38 036
Municipal Infrastructure Grant [Schedule 5B]		41 512	44 758	44 758	-	22 127	22 127	-		44 758
Public Transport Infrastructure Grant [Schedule 5B]		54 403	37 041	37 041	-	37 041	37 041	-		37 041
Energy Efficiency and Demand Side Management Grant		-	2 500	2 500	-	2 500	2 500	-		2 500
Regional Bulk Infrastructure Grant (Schedule 5B)		79 845	240 648	240 648	-	190 000	190 000	-		240 648
Water Services Infrastructure Grant [Schedule 5B]		3 082	-	-	-	-	-	-		-
		-	-	-	-	-	-	-		-
Provincial Government:		700	1 620	1 620	-	800	800	-		1 620
Library Grant		-	820	820	-	-	-	-		820
Development of Sport and Recreation facilities		700	800	800	-	800	800	-		800
		-	-	-	-	-	-	-		-
District Municipality:		1 000	-	-	-	-	-	-		-
JDMA - Microprise Facilities at Pacaltsdorp		1 000	-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		-
		-	-	-	-	-	-	-		-
		-	-	-	-	-	-	-		-
Total Capital Transfers and Grants	5	199 892	364 603	364 603	-	265 504	278 004	(12 500)	-4.5%	364 603
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	784 783	916 894	916 894	94	383 421	395 921	(12 500)	-3.2%	916 894

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2.8.5 Table SC7 (1): Transfers and grants expenditure

WC044 George - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		321 088	358 290	358 290	10 108	33 145	76 514	(43 369)	-56.7%	358 290
Operational Revenue: General Revenue: Equitable Share		170 498	193 460	193 460	-	-	-	-		193 460
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		3 068	1 990	1 990	70	223	972	(749)	-77.0%	1 990
Infrastructure Skills Development Grant [Schedule 5B]		5 885	6 000	6 000	470	2 603	2 936	(333)	-11.3%	6 000
Local Government Financial Management Grant [Schedule 5B]		1 550	1 721	1 721	12	99	833	(734)	-88.1%	1 721
Municipal Infrastructure Grant [Schedule 5B]		750	750	750	188	375	375	-		750
Public Transport Network Grant [Schedule 5B]		137 837	154 369	154 369	9 368	29 845	71 398	(41 553)	-58.2%	154 369
Regional Bulk Infrastructure Grant		1 500	-	-	-	-	-	-		-
Integrated Urban Development Grant		-	-	-	-	-	-	-		-
Provincial Government		233 458	194 001	194 001	16 989	143 646	89 201	54 445	61.0%	194 001
Human Settlements Development Grant (Beneficiaries)		3 271	4 000	4 000	-	809	-	809	#DIV/0!	4 000
Financial Assistance to Municipalities for Maintenance and Construction of Transport Infrastructure		8 460	22 425	22 425	6 551	21 223	8 956	12 267	137.0%	22 425
Integrated Transport Planning		600	-	-	-	-	-	-		-
Community Library Service Grant		10 801	11 101	11 101	874	5 947	5 947	-		11 101
Community Development Workers (CDWM) Operational Support Grant		81	94	94	-	23	44	(21)	-48.4%	94
George Integrated Public Transport Network Operations		205 945	154 868	154 868	9 543	115 077	73 998	41 079	55.5%	154 868
Financial Management Capacity Building Grant		193	-	-	-	-	-	-		-
Municipal Accreditation and Capacity Building Grant		472	513	513	21	150	257	(107)	-41.7%	513
Inform Settlements Upgrading Partnership Grant: Provinces (Beneficiaries)		2 780	1 000	1 000	-	418	-	418	#DIV/0!	1 000
Western Cape Municipal Energy Resilience Grant		400	-	-	-	-	-	-		-
Local Government Public Employment Support Grant		454	-	-	-	-	-	-		-
District Municipality:		-	-	-	-	-	-	-		-
Community Safety Plan Initiatives		-	-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		-
Total operating expenditure of Transfers and Grants:		554 546	552 291	552 291	27 097	176 792	165 716	11 076	6.7%	552 291
Capital expenditure of Transfers and Grants										
National Government:		199 901	362 983	362 983	8 068	152 160	184 142	(31 981)	-17.4%	362 983
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		19 350	38 036	38 036	1 680	4 510	12 650	(8 140)	-64.3%	38 036
Municipal Infrastructure Grant [Schedule 5B]		41 512	44 758	44 758	1 024	19 193	19 906	(713)	-3.6%	44 758
Energy Efficiency and Demand Side Management Grant		-	2 500	2 500	-	1 570	2 500	(930)	-37.2%	2 500
Public Transport Network Grant [Schedule 5B]		55 998	37 041	37 041	68	32 978	24 617	8 360	34.0%	37 041
Regional Bulk Infrastructure Grant (Schedule 5B)		79 845	240 648	240 648	5 296	93 909	124 468	(30 559)	-24.6%	240 648
Water Services Infrastructure Grant [Schedule 5B]		3 082	-	-	-	-	-	-		-
Infrastructure Skills Development Grant [Schedule 5B]		114	-	-	-	-	-	-		-
Provincial Government		-	1 620	1 620	-	8	-	8	#DIV/0!	1 620
Library Grant		-	820	820	-	3	-	3	#DIV/0!	820
Development of Sport and Recreation facilities		-	800	800	-	5	-	5	#DIV/0!	800
District Municipality:		-	-	-	-	-	-	-		-
JDMA - Microprise Facilities at Pacaltsdorp		-	-	-	-	-	-	-		-
Other grant providers:		13 014	-	-	-	-	-	-		-
Total capital expenditure of Transfers and Grants		212 915	364 603	364 603	8 068	152 168	184 142	(31 974)	-17.4%	364 603
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		767 461	916 894	916 894	35 165	328 960	349 857	(20 898)	-6.0%	916 894

2.8.6 Table SC7(2) Expenditure against approved rollovers

WC044 George - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M06 December

Description	Ref	Budget Year 2022/23				
		Approved Rollover 2021/22	Monthly actual	Year TD actual	YTD variance	YTD variance %
R thousands						%
EXPENDITURE						
Operating expenditure of Approved Roll-overs						
National Government:		-	-	-	-	
Provincial Government:		17 469	169	169	(17 300)	-99.0%
Community Library Service Grant		167	-	-	(167)	-100.0%
Community Development Workers (CDW) Operational Support Grant		94	-	-	(94)	
George Integrated Public Transport Network Operations		12 671	-	-	(12 671)	
Financial Management Capacity Building Grant		125	-	-	(125)	
Municipal Accreditation and Capacity Building Grant		255	-	-	(255)	
Inform Settlements Upgrading Partnership Grant: Provinces (Beneficiaries)		2 716	150	150	(2 566)	
Local Government Public Employment Support Grant		1 441	20	20	(1 421)	
District Municipality:		120	-	-	(120)	-100.0%
Community Safety Plan Initiatives		120	-	-	(120)	-100.0%
Other grant providers:		-	-	-	-	
Total operating expenditure of Approved Roll-overs		17 589	169	169	(17 420)	-99.0%
Capital expenditure of Approved Roll-overs						
National Government:		-	-	-	-	
Provincial Government:		1 000	-	-	(1 000)	-100.0%
Library Grant		300	-	-	(300)	-100.0%
Development of Sport and Recreation facilities		700	-	-	(700)	-100.0%
Specify (Add grant description)			-	-	-	
District Municipality:		-	-	-	-	
Specify (Add grant description)			-	-	-	
Other grant providers:		-	-	-	-	
Total capital expenditure of Approved Roll-overs		1 000	-	-	(1 000)	-100.0%
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		18 589	169	169	(18 420)	-99.1%

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2.8.7 Table SC8: Councillor and staff benefits

WC044 George - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - MD6 December

Summary of Employee and Councillor remuneration	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		16 007	16 886	16 886	1 428	8 554	8 443	110	1%	16 886
Pension and UIF Contributions		350	890	890	22	122	445	(323)	-73%	890
Medical Aid Contributions		229	407	407	23	139	203	(64)	-32%	407
Motor Vehicle Allowance		5 023	5 407	5 407	418	2 516	2 704	(187)	-7%	5 407
Cellphone Allowance		2 174	2 581	2 581	187	1 119	1 290	(171)	-13%	2 581
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		23 783	26 171	26 171	2 079	12 449	13 085	(636)	-5%	26 171
% increase	4		10.0%	10.0%						10.0%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		8 805	9 345	8 567	680	3 902	4 283	(382)	-9%	8 567
Pension and UIF Contributions		983	1 206	1 261	26	162	631	(469)	-74%	1 261
Medical Aid Contributions		313	298	358	18	89	180	(91)	-50%	358
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		729	1 621	1 621	-	-	809	(809)	-100%	1 621
Motor Vehicle Allowance		452	514	454	44	196	227	(31)	-14%	454
Cellphone Allowance		116	157	157	19	105	79	26	33%	157
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		264	440	602	7	48	302	(253)	-84%	602
Payments in lieu of leave		112	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		11 773	13 581	13 021	773	4 502	6 512	(2 009)	-31%	13 021
% increase	4		15.4%	10.6%						10.6%
Other Municipal Staff										
Basic Salaries and Wages		351 784	440 981	447 625	30 538	180 538	223 838	(43 300)	-19%	447 625
Pension and UIF Contributions		62 016	72 821	72 721	5 670	33 634	36 362	(2 728)	-8%	72 721
Medical Aid Contributions		23 460	40 295	40 305	1 729	15 328	20 153	(4 825)	-24%	40 305
Overtime		62 553	59 289	59 795	5 672	29 042	29 898	(856)	-3%	59 795
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		15 748	16 874	17 148	1 434	8 415	8 573	(157)	-2%	17 148
Cellphone Allowance		1 601	1 679	1 709	141	863	857	5	1%	1 709
Housing Allowances		2 213	4 338	4 346	187	1 131	2 179	(1 048)	-48%	4 346
Other benefits and allowances		42 683	51 084	51 112	1 285	33 980	25 705	8 275	32%	51 112
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		2 443	4 420	4 340	275	820	2 141	(1 322)	-62%	4 340
Post-retirement benefit obligations	2	22 883	22 360	22 360	215	2 924	6 118	(3 194)	-52%	22 360
Sub Total - Other Municipal Staff		587 383	714 140	721 461	47 146	306 675	355 825	(49 150)	-14%	721 461
% increase	4		21.6%	22.8%						22.8%
Total Parent Municipality		622 939	753 891	760 652	49 998	323 627	375 422	(51 795)	-14%	760 652
TOTAL SALARY, ALLOWANCES & BENEFITS		622 939	753 891	760 652	49 998	323 627	375 422	(51 795)	-14%	760 652
% increase	4		21.0%	22.1%						22.1%
TOTAL MANAGERS AND STAFF		599 156	727 721	734 482	47 919	311 177	362 337	(51 159)	-14%	734 482

2.8.8 Overtime table per department

COMMUNITY SERVICES													
Department Name	Ukey		Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	October Actual	November Actual	December	Quarter 2	Available	% Budget Spent
Community Services													
Beach Areas	20220703044998	10246202740000	Overtime:Non Structured	366 700	366 700	129 276	34 914	17 392	42 412	34 558	94 362	237 424	35%
Cemeteries	20220703044995	10042202740000	Overtime:Non Structured	142 700	142 700	128 312	42 682	24 779	37 040	23 811	85 630	14 388	90%
Client Services	20220703044973	10019202740000	Overtime:Non Structured	27 200	27 200	2 926	2 926	-	-	-	-	24 274	11%
Dumping site	20220703044988	10602202740000	Overtime:Non Structured	241 500	241 500	95 392	27 682	22 367	24 274	21 069	67 710	146 108	39%
Environmental Administration	20220703044960	10398202740000	Overtime:Non Structured	25 200	25 200	41 350	6 961	3 354	22 214	8 821	34 389	-16 150	164%
Parks and Gardens	20220703045010	10424202740000	Overtime:Non Structured	293 000	293 000	239 626	96 000	43 764	62 671	37 192	143 626	53 374	82%
Public Toilets	20220703044984	10534202740000	Overtime:Non Structured	381 500	381 500	165 611	68 903	33 539	43 505	19 664	96 708	215 889	43%
Refuse Removal	20220703044979	10770202740000	Overtime:Non Structured	4 607 800	4 607 800	3 064 140	1 372 676	556 586	620 112	514 767	1 691 464	1 543 660	66%
Sport Maintenance	20220703044968	10385202740000	Overtime:Non Structured	28 900	78 900	67 592	-	1 504	35 975	30 112	67 592	11 308	86%
Street Cleansing	20220703044980	10437202740000	Overtime:Non Structured	655 000	855 000	580 265	177 520	99 995	160 738	142 012	402 745	274 735	68%
Swimming pool	20220703044961	10386202740000	Overtime:Non Structured	13 500	39 500	1 090	1 090	-	-	-	-	38 410	3%
Sub-total: Community Services				6 783 000	7 059 000	4 515 579	1 831 353	803 280	1 048 941	832 005	2 684 226	2 543 421	64%
Protection Services													
Drivers Licence	20220703044981	10783202740000	Overtime:Non Structured	184 200	184 200	67 825	36 218	13 908	8 577	9 121	31 606	116 375	37%
Fire Services	20220703045025	10149202770000	Overtime:Night Shift	2 367 200	2 367 200	824 515	336 536	164 335	169 258	154 386	487 979	1 542 685	35%
Fire Services	20220703044989	10149202740000	Overtime:Non Structured	457 200	457 200	145 876	82 540	16 433	16 520	30 383	63 336	311 324	32%
Fire services	20220703045022	10149202750000	Overtime:Structured	1 213 900	1 213 900	324 556	138 169	75 143	63 541	47 702	186 387	889 344	27%
Security Services	20220703045026	10700202770000	Overtime:Night Shift	138 400	138 400	45 444	18 323	9 139	9 083	8 899	27 121	92 956	33%
Security Services	20220703044978	10700202740000	Overtime:Non Structured	1 512 000	1 512 000	841 507	279 832	144 338	7 507	409 830	561 675	670 493	56%
Law Enforcement	20220703045008	10699202740000	Overtime:Non Structured	1 000 000	1 400 000	1 035 338	702 615	119 069	122 992	90 662	332 723	364 662	74%
Traffic Law Enforcement	20220703045024	10754202770000	Overtime:Night Shift	157 400	157 400	65 857	27 488	15 606	11 345	11 418	38 369	91 543	42%
Traffic Law Enforcement	20220703045015	10754202740000	Overtime:Non Structured	4 814 500	4 414 500	2 079 448	860 564	435 249	461 266	322 368	1 218 883	2 335 052	47%
Traffic Vehicle Registration	20220703044994	10767202740000	Overtime:Non Structured	432 700	432 700	143 410	64 859	39 531	18 628	20 392	78 551	289 290	33%
Traffic Vehicle Testing	20220703044967	10796202740000	Overtime:Non Structured	48 200	48 200	13 449	3 250	3 642	4 067	2 490	10 199	34 751	28%
Sub-total: Protection Services				12 325 700	12 325 700	5 587 225	2 550 395	1 036 394	892 785	1 107 652	3 036 830	6 738 475	45%
Total for Directorate				19 108 700	19 384 700	10 102 804	4 381 749	1 839 673	1 941 725	1 939 657	5 721 055	9 281 896	52%
			% SPENT			52,12%							

Quarterly Budget Monitoring Report

ELECTROTECHNICAL SERVICES													
Department Name	Ukey		Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	October Actual	November Actual	December Actual	Quarter 2	Available	% Budget Spent
Administration	20220703045001	10806202740000	Overtime:Non Structured	150 000	150 000	156 545	76 776	14 581	24 941	40 247	79 769	-6 545	104%
Distribution	20220703045003	10819202740000	Overtime:Non Structured	6 472 000	6 472 000	4 388 699	1 752 161	840 711	989 304	806 523	2 636 537	2 083 301	68%
Fleet management	20220703044999	10932202740000	Overtime:Non Structured	123 200	123 200	51 326	10 606	10 522	16 996	13 201	40 719	71 874	42%
			TOTAL	6 745 200	6 745 200	4 596 569	1 839 544	865 814	1 031 241	859 970	2 757 025	2 148 631	68%
			% SPENT			68%							
CORPORATE SERVICES													
Department Name	Ukey		Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	October Actual	November Actual	December Actual	Quarter 2	Available	% Budget Spent
Administration	20220703044970	10013202740000	Overtime:Non Structured	10 800	10 800	4 156	3 244	912	-	-	912	6 644	38%
DMA Area	20220703044972	10014202740000	Overtime:Non Structured	16 700	16 700	22 368	6 531	7 771	4 218	3 848	15 837	-5 668	134%
Blanco Hall	20220703044971	10176202740000	Overtime:Non Structured	5 500	5 500	-	-	-	-	-	-	5 500	0%
Civic Centre	20220703044997	10165202740000	Overtime:Non Structured	10 000	70 000	61 183	42 022	12 687	-	6 474	19 161	8 818	87%
Conville Hall	20220703044993	10178202740000	Overtime:Non Structured	12 000	12 000	3 202	2 269	933	-	-	933	8 798	27%
Thembaletu Hall	20220703044965	10204202740000	Overtime:Non Structured	16 800	16 800	2 244	2 244	-	-	-	-	14 556	13%
Office of the Executive Mayor	20220703044990	10576202740000	Overtime:Non Structured	1 200	1 200	-	-	-	-	-	-	1 200	0%
Social Services	20220703044958	10399202740000	Overtime:Non Structured	139 700	139 700	1 364	1 364	-	-	-	-	138 336	1%
			TOTAL	212 700	272 700	94 518	57 675	22 302	4 218	10 322	36 842	178 182	35%
			% SPENT			35%							
CIVIL ENGINEERING SERVICES													
Department Name	Ukey		Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	October Actual	November Actual	December Actual	Quarter 2	Available	% Budget Spent
Administration	20220703044951	10615202740000	Overtime:Non Structured	88 900	88 900	16 950	7 169	3 884	2 812	3 085	9 781	71 950	19%
GIPTN	20220703044949	10687202740000	Overtime:Non Structured	-	-	3 308	3 308	-	-	-	-	-3 308	#DIV/0!
Laboratory Services	20220703044952	10564202740000	Overtime:Non Structured	70 000	70 000	3 653	458	-	3 195	-	3 195	66 347	5%
Mechanical Workshop	20220703044996	10961202740000	Overtime:Non Structured	299 300	299 300	231 420	98 950	42 414	51 951	38 104	132 469	67 880	77%
Sewerage Mainline	20220703044959	10521202740000	Overtime:Non Structured	5 800 000	5 800 000	2 572 771	1 027 956	456 890	556 464	531 460	1 544 814	3 227 230	44%
Streets and Stormwater	20220703044954	10686202740000	Overtime:Non Structured	1 500 000	1 500 000	941 147	370 261	181 349	203 906	185 632	570 886	558 853	63%
Water Contamination control	20220703045027	10563202770000	Overtime:Night Shift	418 000	418 000	145 479	58 434	28 845	29 313	28 888	87 045	272 521	35%
Water Contamination control	20220703044957	10563202740000	Overtime:Non Structured	1 700 000	1 700 000	638 354	264 293	118 246	132 566	123 248	374 060	1 061 646	38%
Water Contamination control	20220703045019	10563202750000	Overtime:Structured	400 000	400 000	127 051	56 096	27 090	23 976	19 888	70 955	272 949	32%
Water Distribution	20220703044956	10848202740000	Overtime:Non Structured	5 749 000	5 749 000	2 610 876	1 014 462	514 103	521 444	560 866	1 596 413	3 138 124	45%
Water Purification	20220703045029	10835202770000	Overtime:Night Shift	411 500	411 500	179 752	71 549	37 008	36 074	35 121	108 203	231 748	44%
Water Purification	20220703044955	10835202740000	Overtime:Non Structured	2 100 000	2 100 000	880 015	337 512	193 634	187 247	161 621	542 503	1 219 985	42%
Water Purification	20220703045021	10835202750000	Overtime:Structured	512 600	512 600	158 392	69 367	34 747	31 120	23 157	89 024	354 208	31%
			TOTAL	19 049 300	19 049 300	8 509 166	3 379 816	1 638 210	1 780 068	1 711 071	5 129 349	10 540 134	45%
			% SPENT			45%							

HUMAN SETTLEMENTS, PLANNING AND PROPERTY MANAGEMENT													
Department Name	Ukey	Vote	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	October Actual	November Actual	December Actual	Quarter 2	Available	% Budget Spent
Housing Administration	20220703045002	10220202740000	Overtime:Non Structured	382 400	382 400	122 601	47 264	15 677	38 780	20 880	75 337	259 799	32%
Maintenance	20220703044969	10291202740000	Overtime:Non Structured	-	-	30 922	5 471	-	-	25 452	25 452	-30 922	0%
IDP/PMS	20220703045011	10017202740000	Overtime:Non Structured	10 000	10 000	-	-	-	-	-	-	10 000	0%
Local Economic Development	20220703045012	10736202740000	Overtime:Non Structured	30 000	30 000	2 215	1 310	905	-	-	905	27 785	7%
Properties	20221118054544	10738202740000	Overtime:Non Structured	-	20 000	17 808	-	-	-	17 808	17 808	2 192	89%
Planning	20220703045009	10592202740000	Overtime:Non Structured	10 000	10 000	-	-	-	-	-	-	10 000	0%
			TOTAL	432 400	452 400	173 548	54 045	16 582	38 780	64 140	119 503	278 852	38%
			% SPENT			38%							
FINANCIAL SERVICES													
Department Name	Ukey		Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	October Actual	November Actual	December Actual	Quarter 2	Available	% Budget Spent
Credit Control	20220703044985	10233202740000	Overtime:Non Structured	10 700	10 700	40 166	36 977	3 189	-	-	3 189	-29 466	375%
Creditors	20220703044991	10670202740000	Overtime:Non Structured	7 400	7 400	-	-	-	-	-	-	7 400	0%
Income Section	20220703044987	10650202740000	Overtime:Non Structured	8 600	8 600	41 340	10 259	6 099	260	24 722	31 082	-32 740	481%
IT Services Network	20220703044962	10495202740000	Overtime:Non Structured	6 500	6 500	-	-	-	-	-	-	6 500	0%
REMUNERATION SECTION	20220829923970	10673202740000	Overtime:Non Structured	-	10 000	4 101	4 101	-	-	-	-	5 899	41%
Stores	20220703044982	10330202740000	Overtime:Non Structured	65 700	65 700	19 837	9 115	2 414	3 653	4 655	10 722	45 863	30%
			TOTAL	98 900	108 900	105 444	60 451	11 702	3 913	29 378	44 993	3 456	97%
			% SPENT			97%							
MUNICIPAL MANAGER													
Department Name	Ukey		Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	October Actual	November Actual	December Actual	Quarter 2	Available	% Budget Spent
Office of the Municipal Manager	20220703045013	10631202740000	Overtime:Non Structured	28 000	28 000	2 378	-	1 577	400	400	2 378	25 622	8%
			TOTAL	28 000	28 000	2 378	-	1 577	400	400	2 378	25 622	8%
			% SPENT			8%							
			GRAND TOTAL	45 675 200	46 041 200	23 584 425	9 773 280	4 395 861	4 800 346	4 614 939	13 811 146	22 456 775	51%
			% SPENT			51,22%							


Notes: An amount of **R23 584 425** has been paid out to date, which constitutes **51.22%** of the budget.

2.8.9 Deviations

YEAR	MONTH	DIRECTORATE	SERVICE/GOODS	AWARDED TO	AMOUNT	VOTE/ JOB COSTING	VOTE DESCRIPTION	REASON
2022	December	Corporate Services	Group debriefing	Healing River Ministry Academy	4 779.00	20220703042842	Employee wellness	Impossible to follow the official procurement process. An urgent group debriefing has been schedule for the employees of Committee Services after the sudden death of a colleague.
2022	December	Community Services	Supply and set-up of equipment	Fullcrum Technologies	20 125.00	20220703043024	Maintenance of equipment	Impossible to follow the official procurement process. The equipment that needs replacement is Fullcrum equipment that they installed, including the software.
2022	December	Electro-Technical Services	Fuel	Agri Land George	24,66 p/l	20160623022608	Store stock	Emergency.The demand for diesel exceeded the supply due to extended load curtailment.

YEAR	MONTH	DIRECTORATE	SERVICE/GOODS	AWARDED TO	AMOUNT	VOTE/ JOB COSTING	VOTE DESCRIPTION	REASON
2022	December	Financial Services	Mobile phone app	Community Systems	78 890,61 p/m	20220703046261	Software licences	Emergency.Communication with public to keep them informed on the water restrictions.
				TOTAL	24 904.00			

2.8.10 Withdrawals from municipal bank account

PROVINCIAL TREASURY Withdrawals from Municipal Bank Accounts In accordance with Section 11, Sub-section 1 (b) to (j)		
NAME OF MUNICIPALITY:	George Municipality	
MUNICIPAL DEMARCAATION CODE:	WC044	
QUARTER ENDED:	31 Dec 22	
MFMA section 11. (1) Only the accounting officer or the chief financial officer of a municipality, or any other senior financial official of the municipality acting on the written authority of the accounting officer may withdraw money or authorise the withdrawal of money from any of the municipality bank accounts, and may do so only -	Amount	Reason for withdrawal
(b) to defray expenditure authorised in terms of section 26(4);		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12, to make payments from the account in accordance with subsection (4) of that section;	R -	Donations made approved by Mayor, Municipal Manager and CFO
(e) to pay over to a person or organ of state money received by the municipality on behalf of that person or organ of state, including -	R 18 075 959.32	Transfers made to the Department of Transport and Public works for motor registration costs
(i) money collected by the municipality on behalf of that person or organ of state by agreement; or		
(ii) any insurance or other payments received by the municipality for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and security deposits;	R 4 405 822.29	Refunds made i.e. Deposits as well as refund of monies incorrectly paid into the bank
(h) for cash management and investment purposes in accordance with section 13;	R 500 000 000.00	Investments made
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be prescribed.		
(4) The accounting officer must within 30 days after the end of each quarter -	Name and Surname: Leon E Wallace	
(a) table in the municipal council a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that quarter; and	Rank/Position: Deputy Director: Financial Management	
(b) submit a copy of the report to the relevant provincial treasury and the Auditor-General.	Signature: 	
Tel number	Fax number	Email Address
044 801 9036	044 801 9175	lew Wallace@george.gov.za
The completed form must reach Mr Wesley Baatjes at the Provincial Treasury, Private Bag x 9165, 7 Wake Street, Cape Town, 8000, Tel: 021 483 5007, Fax 021 483 8623, Email: wbaatje@pgwc.gov.za on or before the 15th of the month following the end of each quarter.		

2.8.11 Loans and Borrowings for 2nd quarter

SAMRAS Loan ID	Lending institution	Original Capital Amount	Balance 01/12/2022	Repayments December 2022	Interest Capitalised December 2022	Balance 31/12/2022	Percentage
1062	DBSA	35 800 000	10 243 187	1 514 314	2 000 217	8 728 873	9.41%
1065	DBSA	46 000 000	16 837 231	1 776 788	2 575 491	15 060 443	9.41%
1066	DBSA	45 700 000	19 822 799	1 600 212	2 517 557	18 222 587	9.18%
1069	DBSA	54 182 000	29 215 674	1 766 601	3 401 398	27 449 073	11.10%
1070	DBSA	39 743 000	24 445 192	1 158 884	2 620 399	23 286 308	11.86%
1071	DBSA	20 000 000	3 943 975	936 801	1 071 004	3 007 175	6.75%
1074	DBSA	81 300 000	52 700 070	2 229 111	5 456 955	50 470 958	12.15%
1075	DBSA	15 450 000	3 746 196	699 676	827 149	3 046 520	6.75%
1078	FNB	65 000 000	25 401 937	3 069 239	4 471 447	22 332 698	11.01%
1140	ABSA Bank	387 000	48 749	42 749	42 749	6 000	9.77%
1141	ABSA Bank	387 000	48 749	45 083	45 083	3 665	9.77%
1142	ABSA Bank	224 580	53 916	26 310	28 951	27 606	9.77%
1143	Nedbank	19 900 000	4 766 967	2 326 872	2 557 508	2 440 096	7.78%
1144	ABSA Bank	81 034	9 728	9 728	10 205	17 872	9.77%
1145	ABSA Bank	81 034	9 728	9 728	10 205	17 872	9.77%
1146	STANDARD BANK	16 380 000	7 365 743	1 717 839	2 058 330	5 647 903	9.38%
1147	DBSA	53 485 389	43 048 302	2 150 043	4 296 129	40 898 259	9.82%
1150	STANDARD BANK	4 744 057	4 744 057	465 506	601 160	4 278 551	7.84%
1151	STANDARD BANK	111 973 726	111 973 726	4 030 881	7 725 554	107 942 845	9.52%
	TOTAL		358 425 925	25 576 366	42 317 490	332 885 304	

Total external loans outstanding at 31 December 2022 amounted to R 332.8 million.

During December 2022, redemption payments of R25.5 million and interest payments of R42.3 million were made.

2.8.12 George Municipality: Charitable and Relief Fund

ABSA Cheque Account – 9149 5542 08

December 2021

DATE	BENEFICIARY	PURPOSE	CONTRIBUTIONS	DONATIONS	BALANCE
December 2022		OPENING BALANCE			5786.84
01 12 2022	Interest Received		16.17		
		CLOSING BALANCE			5803.01

2.8.13 Cost Containment Report

Measures	Budget	Q1	Q2	Savings
	R'000	R'000	R'000	R'000
Use of consultants	R37 558 242.00	R5 911 717.39	R9 380 401.20	R22 266 123.41
Vehicles used for political office-bearers	R38 000.00	R2 342.58	R3 019.73	R32 637.69
Travel and subsistence	R1 449 300.00	R115 319.81	R192 925.66	R1 141 054.53
Domestic accommodation	R744 384.00	R80 023.17	R105 033.80	R559 327.03
Sponsorships, events and catering	R16 263 596.00	R2 801 620.39	R5 006 105.34	R8 455 870.27
Communication	R1 100 000.00	R155 628.05	R214 413.44	R729 958.51
Other related expenditure items	R0.00	R0.00	R0.00	R0.00
<u>Total</u>	R57 153 522.00	R9 066 651.39	R14 901 899.17	R33 184 971.44

QUALITY CERTIFICATE

I, DR MICHELE GRATZ, the municipal manager of GEORGE MUNICIPALITY,
hereby certify that –

(mark as appropriate)

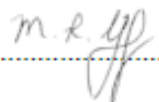
☒

The Quarterly Budget Monitoring Report

For the quarter ended December 2022 has been prepared in accordance with the
Municipal Finance Management Act and regulations made under the Act.

Print name: DR MICHELE GRATZ

Municipal Manager of GEORGE WC044

Signature.....

Date ..18/01/2023.....

I

Section 72 Mid- Year Performance Assessment Report

2022/2023

01 July – 31 December 2022

This report is compiled in terms Section 72 of the Local Government: Municipal Finance Management Act (MFMA), Act. 56 of 2003 and is unaudited.



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Disclaimer

This Reports report is compiled in terms Section 72 of the Local Government: Municipal Finance Management Act (MFMA), Act. 56 of 2003 unaudited

This Performance Assessment Report is based on reported information only and is un-audited. This report is subject to change on finalisation of the internal Performance Audit Report for the s72 Performance Assessment Report of the 2022/2023 financial year.

QUALITY CERTIFICATE

I, Michele Gratz, the Municipal Manager of George Municipality, hereby certify that the Mid-year Performance Assessment Report for the period 1 July 2022 to 31 December 2022 has been prepared in accordance with Sections 72(1)(a) and 52(d) of the Local Government: Municipal Finance Management Act No. 56 of 2003 (MFMA) and regulations made under the Act and accordingly submit the required progress made with the achievement of expenditure targets, key performance indicators, development priorities and targets as determined in the 2022/2023 Budget and 2022/2023 Top Layer Service Delivery and Budget Implementation Plan (SDBIP).

Signature: _____

Dr. Michele Gratz


Municipal Manager of George Municipality

Date: 23/01/2023.

2022/2023 MID-YEAR PERFORMANCE ASSESSMENT (SECTION 72(1) OF THE LOCAL GOVERNMENT: MUNICIPAL FINANCE MANAGEMENT ACT NO. 56 OF 2003 (1 JULY 2017 TO 31 DECEMBER 2017))

To Council

In accordance with Section 72(1)(a) and 52(d) of the Local Government: Municipal Finance Management Act No. 56 of 2003 (MFMA) and regulations made under the Act, I hereby submit the Mid-year Performance Report for the 1st six months of the municipal financial year (1 July 2022 to 31 December 2022) reflecting the progress made with the achievement of expenditure targets, key performance indicators, development priorities and targets as determined in the 2022/2023 Budget and 2022/23 Top Layer Service Delivery and Budget Implementation Plan (SDBIP).

Signature: 
Alderman: Leon van Wyk
Executive Mayor of George Municipality
Date: 23/01/2023

1. INTRODUCTION

In terms of Section 72(1)(a) and 52(d) of the Local Government: Municipal Finance Management Act (MFMA), Act 56 of 2003 the Accounting Officer must by 25 January of each year assess the performance of the municipality during the first half of the financial year. A report on such an assessment must, in terms of Section 72(1)(b) of the MFMA, be submitted to the Mayor, Provincial and National Treasury.

Once the Mayor has considered the report, it must be submitted to Council by 31 January in terms of Section 54 of the MFMA.

The Mid-year Performance Assessment Report and supporting tables of George Municipality is prepared in accordance with MFMA Circular 13 and the Municipal Budget and Reporting Regulations.

2. FINANCIAL PERFORMANCE

A report assessing the Municipality's financial performance for the period 01 July- 31 December 2022 will be submitted to Council as a separate item.

3. SERVICE DELIVERY PERFORMANCE ANALYSIS

3.1 Creating a Culture of Performance

(i) PERFORMANCE FRAMEWORK

Performance management is prescribed by Chapter 6 of the Municipal Systems Act (MSA), Act 32 of 2000 and the Municipal Planning and Performance Management Regulations, 796 of August 2001. Section 7(1) of the aforementioned regulation states that *"A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the responsibilities of the different role players."* This framework, *inter alia*, reflects the linkage between the Integrated Development Plan (IDP), Budget, Service Delivery and Budget Implementation Plan (SDBIP) and individual and service provider performance.

The George Municipality recently revised its Performance Management Policy. Said policy was approved by Council on 30 May 2022.

(ii) IMPLEMENTATION OF PERFORMANCE MANAGEMENT

The IDP 22/2023 was compiled and approved by Council on 30 May 2022. Performance is evaluated by means of a municipal scorecard (the Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP)) at organisational level and through the Departmental SDBIP at departmental level.

The SDBIP is a plan that converts the IDP and Budget into measurable criteria on how, where and when the strategies, objectives and normal business processes of the Municipality is implemented. It also allocates responsibilities to Departments to deliver services in terms of the IDP and Budget. The TL SDBIP was prepared and approved by the Executive Mayor on 13 June 2022.

(iii) MONITORING PERFORMANCE

The SDBIP is loaded on an electronic web-based system (after approval). The web-based system sent automated e-mails to the users of the system as a reminder to all staff responsible for updating their actual performance against Key Performance Indicator (KPI) Targets for the previous month's performance. The actual results against monthly targets set, are discussed at Top Management level to determine early warning indicators as well as to discuss corrective measures if needed. The scoring requirements and colour coding is set out below.

Table 1: Performance Assessment Criteria

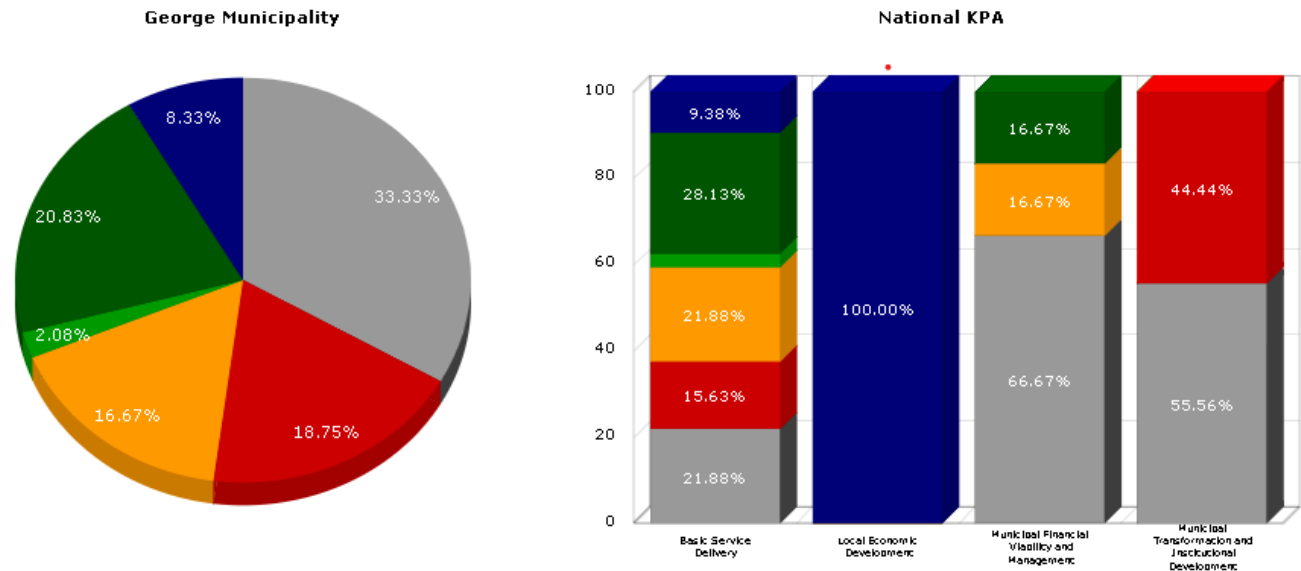
Category	Colour	Explanation
KPI's Not Met	Red	0% >= Actual/Target < 75%
KPI's Almost Met	Orange	75% >= Actual/Target < 100%
KPI's Met	Green	Actual/Target = 100%
KPI's Well Met	Dark Green	100% > Actual/Target < 150%
KPI's Extremely Well Met	Dark Blue	Actual/Target >= 150%

The first Quarterly Performance Assessment Report (01 July- 30 September 2022) was submitted to the Internal Audit Unit for auditing the and thereafter to Council.

3.2 OVERALL SERVICE DELIVERY PERFORMANCE

(i) SUMMARY PERFORMANCE AGAINST THE NATIONAL KPA'S

The graph below illustrates the performance of the George Municipality against the National Key Performance Areas (NKPAs) for the period 01 July- 31 December 2022.



George Municipality		National KPA				
		Basic Service Delivery	Good Governance and Public Participation	Local Economic Development	Municipal Financial Viability and Management	Municipal Transformation and Institutional Development
KPI Not Yet Measured	16 (33.33%)	7 (21.88%)	-	-	4 (66.67%)	5 (55.56%)
KPI Not Met	9 (18.75%)	5 (15.63%)	-	-	-	4 (44.44%)
KPI Almost Met	8 (16.67%)	7 (21.88%)	-	-	1 (16.67%)	-
KPI Met	1 (2.08%)	1 (3.13%)	-	-	-	-
KPI Well Met	10 (20.83%)	9 (28.13%)	-	-	1 (16.67%)	-
KPI Extremely Well Met	4 (8.33%)	3 (9.38%)	-	1 (100%)	-	-
Total:	48 (100%)	32 (66.67%)	-	1 (2.08%)	6 (12.50%)	9 (18.75%)

Table 2: Summary performance against the NKPAs

(ii) PERFORMANCE AGAINST THE NATIONAL KEY PERFORMANCE INDICATORS

The following tables indicate the Municipality's performance in terms of the National Key Performance Indicators (NKPI's) required in terms of the Local Government: Municipal Planning and the Performance Management Regulations of 2001 and section 43 of the Municipal Systems Act (MSA), Act 32 of 2000. These key performance indicators are linked to the National Strategic Objectives.

a) MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

Table 3: Municipal Transformation and Institutional Development

INDICATOR	ANNUAL TARGET	MUNICIPAL TARGET	MUNICIPAL ACHIEVEMENT
		December 2022	December 2022
The percentage of people from employment equity target groups employed (newly appointed) in the three highest levels of management in compliance with the municipality's approved Employment Equity Plan by 30 June 2023	1 report	N/A: To be measured in 06/2023	N/A: To be measured in 06/2023
The percentage of a municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2023 {(Actual total training expenditure divided by total personnel budget) x100}	0.51%	30%	7.98%

b) BASIC SERVICE DELIVERY

Table 4: Basic Service Delivery

INDICATOR	ANNUAL TARGET	MUNICIPAL TARGET	MUNICIPAL ACHIEVEMENT
		December 2022	December 2022
The percentage of households earning less than R4,000 per month (2 x R 1,600 + 25%) with access to free basic services <i>(In the case of George Municipality- number of Indigent households is being reported).</i>			
Number of formal residential water meters connected to the municipal water infrastructure network	39 484	39 484	37 305
Number of formal residential electricity meters connected to the municipal electrical infrastructure network	44 467	44 467	47 170
Number of formal residential account holders connected to the municipal wastewater (sanitation/sewerage) network for sewerage service, irrespective of the number of water closets (toilets), and billed for these services	38 085	38 085	38 532
Number of formal residential account holders for which refuse is removed at least once per week and billed for these services	37 137	37 137	39 444
Provide free basic water to indigent account holders	12 500	12 500	11 972
Provide free basic electricity to indigent account holders	16 500	16 500	16 889
Provide free basic sanitation to indigent account holders	12 500	12 500	11 648
Provide free basic refuse removal to indigent account holders	12 500	12 500	11 757

c) LOCAL ECONOMIC DEVELOPMENT

Table 5: Local Economic Development

INDICATOR	ANNUAL TARGET	MUNICIPAL TARGET	MUNICIPAL ACHIEVEMENT
		December 2022	December 2022
Create Full Time Equivalents (FTE's) through government expenditure with EPWP by 30 June 2023	180	90	218

d) MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Table 6: Municipal Financial Viability and Management

INDICATOR	ANNUAL TARGET	MUNICIPAL TARGET	MUNICIPAL ACHIEVEMENT
		December 2022	December 2022
Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2023 {(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) X 100}	45%	N/A	N/A
Financial viability measured in terms of the outstanding service debtors as at 30 June 2023 [(Total outstanding service debtors/ revenue received for services) x 100]	16%	N/A	N/A
Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2023 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment)/Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	2	N/A	N/A

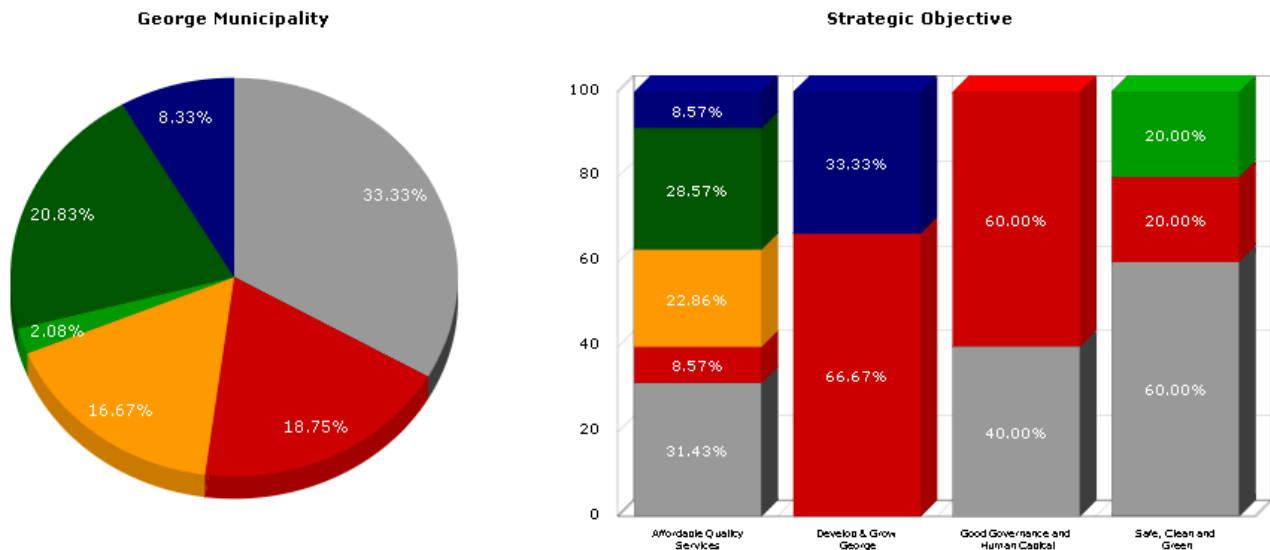
e) GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Table 7: Good Governance and Public Participation

INDICATOR	ANNUAL TARGET	MUNICIPAL TARGET	MUNICIPAL ACHIEVEMENT
		December 2022	December 2022
The percentage of the municipal capital budget actually spent on capital projects by 30 June 2023 {(Actual amount spent on projects/Total amount budgeted for capital projects less savings) X100}	95%	N/A	N/A

(iii) SUMMARY PERFORMANCE AGAINST THE MUNICIPAL STRATEGIC OBJECTIVES

The graph below illustrates the performance of the George Municipality against the Municipality's Strategic Objectives (SOs), for the period 01 July- 31 December 2022, as derived from the Municipality Integrated Development Plan (IDP).



George Municipality		Municipal SOs			
		SO 1: Affordable Quality Services	SO 2: Develop and Grow George	SO 3: Good Governance and Human Capital	SO 4: Safe, Clean and Green
Not Yet Applicable	16(33.33%)	11 (31.43%)	-	2 (40.00%)	3 (60.00%)
Not Met	9 (18.75%)	3 (8.57%)	2(66.67%)	3 (60.00%)	1 (20.00%)
Almost Met	8 (16.67%)	8 (22.86%)	-	-	-
Met	1 (2.08%)	-	-	-	1 (20.00%)
Well Met	10 (20.83%)	10(28.57%)	-	-	-
Extremely Well Met	4 (8.33%)	3 (8.57%)	1(33.33%)	-	-
Total:	48	35	3	5	5
	100%	72.92%	6.25%	10.42%	10.42%

Table 8: Summary performance against the MSOs

4. ADJUSTMENT BUDGET

Regulation 23 of the Municipal Budget and Reporting Regulations provides, *inter alia*, for the following:

“An adjustment budget may be tabled in the Municipal Council at any time after the Mid-year Budget and Performance Assessment has been tabled in the Council, but not later than 28 February of each year. Furthermore, except under certain circumstances only one adjustment budget may be tabled in Council during a financial year.”

A revised Top Layer SDBIP will be submitted with the Adjustments Budget to Council, with the necessary motivation where key performance indicators require adjustment/ amendment(s) as a result of the Adjustments Budget.

5. OUTSTANDING MATTERS ON THE PAST YEAR’S ANNUAL REPORT (2021/2022)

As prescribed in section 72(1)(a)(iii) of the MFMA the Accounting Officer must assess the performance of the municipality in the first 6 months considering the past year’s Annual Report, and progress on resolving the problems identified in the Annual Report. Please refer to **Annexure B** for detail regarding progress made with the implementation of corrective measures to address the KPIs which have not been met in the TL SDBIP 2021/2022.

6. SUMMARY AND CHALLENGES

Annexure A is the unaudited Top Layer SDBIP for the first half of the financial year 2022/2023 ending 31 December 2022, which measures the George Municipality’s overall performance per SO. The report, furthermore, includes the performance comments and corrective measures indicated for targets not achieved.

DR MICHELE GRATZ
MUNICIPAL MANAGER
DATE:

ANNEXURES

Annexure A — Top Layer SDBIP 2022/2023 per Municipal SO and assessment of targets achieved (Mid-year Assessment)

Annexure B — Progress made with the implementation of corrective measures of KPIs not met in the Top Layer SDBIP for 2021/2022

ANNEXURE A — TOP LAYER SDBIP 2022/2023 PER MUNICIPAL SO AND ASSESSMENT OF TARGETS ACHIEVED (MID-YEAR ASSESSMENT)
a) AFFORDABLE QUALITY SERVICES

AFFORDABLE QUALITY SERVICES																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2022			01 October – 31 December 2022			Overall Performance 01 July - 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL1	To provide world class water services in George to promote development and fulfil basic needs	Limit water network losses to 20% or less by 30 June 2023	% water network losses	Whole Municipal Area: All	Water Balance Report of the DWS	20%	20%	0%	0%	N/A	0%	0%	N/A	0%	0%	0%	N/A
TL2	To provide and maintain safe and sustainable sanitation management and infrastructure	Achieve 90% quality compliance of the legal licensed discharge requirements at Waste Water Treatment Facilities by 30 June 2023	% compliance achieved	Whole Municipal Area: All	Certificate of analysis from Scientific services	90%	90%	90%	96%	G2	90%	88.60%	O	90%	90%	91.50%	G2
TL3	To provide world class water services in George to promote development and fulfil basic needs	Achieve 95% water quality compliance as per SANS 241:2015 by 30 June 2023	% water quality compliance as measured against the SANS 241:2015	Whole Municipal Area: All	Certificate of analysis from Scientific services	95%	95%	95%	95.60%	G2	95%	99.07%	G2	95%	95%	97.35%	G2
TL4	To endeavor to improve the reseal of roads such as an extent that potholes are prevented altogether	Spend 95% of the approved capital budget on the rehabilitation and upgrade of streets and storm water by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	10%	20.08%	B	40%	48.32%	G2	40%	40%	48.32%	G2

AFFORDABLE QUALITY SERVICES																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2022			01 October – 31 December 2022			Overall Performance 01 July - 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL5	To endeavor to improve the reseal of roads such as an extent that potholes are prevented altogether	Spend 95% of the approved operational budget on the rehabilitation and upgrade of the proclaimed roads by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x100}	% budget spent	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	25%	9.24%	R	70%	94.58%	G2	70%	70%	94.58%	G2
TL6	To implement an Integrated Public Transport Network that twill serve the communities of George	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the public transport infrastructure by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	10%	55.60%	B	40%	89.03%	B	40%	40%	89.03%	B
TL7	To provide world class water services in George to promote development and fulfil basic needs	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water - Networks by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	10%	9.19%	O	40%	24.68%	R	40%	40%	24.68%	R
Performance Comment		The tender process for the acquisition of SMART water meters contractor was delayed.															
Corrective Measures		The supply, delivery and installation of smart water meters tender was procured, and a contractor was successfully appointed during December 2022. Revised cashflows will ensure expenditure is back on track.															
TL8	To provide world class water services in George to promote	Spend 95% of the approved capital budget on the rehabilitation and	% budget spent	Whole Municipal Area: All	Section 71 Report Annual Financial	95%	95%	10%	14%	G2	40%	34.11%	O	40%	40%	34.11%	O

AFFORDABLE QUALITY SERVICES																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2022			01 October – 31 December 2022			Overall Performance 01 July - 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
	development and fulfil basic needs	upgrade of Water-Purification by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}			Statements at year-end												
Performance Comment		By December 31, 2022, the municipality had spent 34.11% of the approved capital expenditure on rehabilitating and upgrading Water-Purification. The expansion of the 20 Megaliters water treatment facility will cost 156 million of the authorised capital budget of 205 million. R32.3 million has been spent thus far, related to the EPWP workers who have been on strike, halting construction.															
Corrective Measures		The EPWP labour matters have been resolved and a revised cash-flow has been drawn-up															
TL9	To provide and maintain safe and sustainable sanitation management and infrastructure	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Networks by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	10%	19.76%	B	40%	35.58%	O	40%	40%	35.58%	O
Performance Comment		35.58% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Networks by 31 Dec 2022. R 17.4 million of the R 78 million capital budget is for the upgrading of the Schaapkop Sewer Pump Station. The Schaapkop Sewer Pump Station contract was cancelled after a Court order and a new tender will be prepared by the consultant.															
Corrective Measures		Schaapkop Sewer Pump Station: The Phase 1 Consultant's contract has been cancelled, and the Phase 2 Consultant will be given the entire scope. Council-approved virements will be required to reallocate the funds and ensure expenditure															
TL10	To provide and maintain safe and sustainable sanitation management and infrastructure	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Treatment Works by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	10%	6.51%	R	40%	28.69%	R	40%	40%	28.69%	R
Performance Comment		Outeniqua Wastewater Treatment Facility's flood damage is covered by R 12.5 million of the R 58.9 million authorised capital budget (Dongha Rehabilitation). To date there has been no expenditure on this item. Awaiting the draft of the tender document but not the cost estimate. The water component report has not yet been received.															

AFFORDABLE QUALITY SERVICES																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2022			01 October – 31 December 2022			Overall Performance 01 July - 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
Corrective Measures		Consultant indicated that a BAR would be required before any work could begin on the project.															
TL13	To provide integrated waste management services for the entire municipal area	Spend 95% of the approved capital budget for the construction of George composting plant by 30 June 2023 [(Capital budget actually spent / Capital budgeted allocated less savings)x100]	% budget spent	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	40%	47.12%	G2	60%	72.36%	G2	60%	60%	72.36%	G2
TL16	To revitalise the current community facilities to increase the access to services for the public	Spend 95% of the approved capital budget for parks and recreation facilities (Botanical Gardens, Gwaing Day Camp, Gwaing Caravan Site) by 30 June 2023 [(Capital budget actually spent / Capital budgeted allocated less savings) x100]	% budget spent	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	5%	11.78%	B	25%	42.78%	B	25%	25%	42.78%	B
TL17	To revitalise the current community facilities to increase the access to services for the public	Establish a Modular Library in Touwsranten by 30 June 2023	Modular Library established	Whole Municipal Area: All	Completion certificate	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A
TL18	To revitalise the current community facilities to increase the access to services for the public	Spend 95% of the approved capital budget for all creche projects by 30 June 2023 [(Capital budget actually spent / Capital budgeted allocated less savings)x100]	% budget spent	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	2%	1.21%	R	60%	2.46%	G2	60%	60%	2.46%	R
Performance Comment																	

AFFORDABLE QUALITY SERVICES																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2022			01 October – 31 December 2022			Overall Performance 01 July - 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
Corrective Measures																	
TL26	To provide sufficient electricity for basic needs	Limit electricity losses to less than 10% by 30 June 2023 [(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated]x 100]	% electricity losses	Whole Municipal Area: All	Approved calculation supported by Eskom accounts, SAMRAS Report, Itron report, bulk meter report	10%	10%	10%	8.49%	B	10%	8.42%	B	10%	10%	8.42%	B
TL27	To provide sufficient electricity for basic needs	Update Phase 1 of the MV Master Plan and submit to Council by 31 March 2023	Number of master plans submitted	Whole Municipal Area: All	Agenda of the Council item	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A
TL28	To provide sufficient electricity for basic needs	Spend 95% of the electricity capital budget by 30 June 2023 {(Actual capital expenditure divided by the total approved capital budget less savings)x100}	% budget spent	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	5%	5.42%	G2	25%	13.74%	R	25%	25%	13.74%	R
Performance Comment		Civil works were delayed due to building plan approval at the Thembaletu Substation as well as 2 x Transformer delivery delays. Following PV Solar Plant for various buildings was impacted by the delayed approval from Department of Environmental Affairs. Tenders had to be re-advertised due to no tenderer meeting the requirements. There was a delay in the delivery of the last Cherry Picker and Bakkie for the directorate.															
Corrective Measures		PV Solar Plant for various buildings tenders have now been awarded, and one project will require adjustment to next financial year as approvals are still outstanding. The Civil works to be resumed and expedited as well as arrangements made to ensure both Transformers are delivered before the end of financial year. The Cherry Picker will be delivered by end of February, while the Bakkie will arrive by end April 2023.															

AFFORDABLE QUALITY SERVICES																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2022			01 October – 31 December 2022			Overall Performance 01 July - 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL29	To ensure infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	Develop a Strategy for the management and replacement of fleet and submit to Council by 31 March 2023	Strategy developed and submitted	Whole Municipal Area: All	Agenda of the Council item	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A
TL30	To provide world class water services in George to promote development and fulfil basic needs	Number of formal residential water meters connected to the municipal water infrastructure network	Number of formal residential water meters which are connected to the municipal water infrastructure network	Whole Municipal Area: All	Reports from the SAMRAS Financial system	39 484	39 484	0	0	N/A	39 484	37 305	O	39 484	39 484	37 305	O
Performance Comment		The KPI and unit of measurement were revised in March 2022 to address audit findings. This created a new baseline to be measured against															
Corrective Measures		The baseline for target setting will be revised to refine the forecast, based upon actual audited 2021/2022 figures, during the adjustment budget process in February 2023.															
TL31	To provide sufficient electricity for basic needs	Number of formal residential electricity meters connected to the municipal electrical infrastructure network	Number of formal residential electricity meters connected to the municipal electrical infrastructure network	Whole Municipal Area: All	Ontec reports and reports from the SAMRAS Financial system	44 467	44 467	0	0	N/A	44 467	47 170	G2	44 467	44 467	47 170	G2

AFFORDABLE QUALITY SERVICES																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2022			01 October – 31 December 2022			Overall Performance 01 July - 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL32	To provide and maintain safe and sustainable sanitation management and infrastructure	Number of formal residential account holders connected to the municipal waste water (sanitation/sewerage) network for sewerage service, irrespective of the number of water closets (toilets), and billed for these services	Number of residential account holders which are billed for sewerage	Whole Municipal Area: All	Reports from the SAMRAS Financial system	38 085	38 085	0	0	N/A	38 085	38 532	G2	38 085	38 085	38 532	G2
TL33	To provide integrated waste management services for the entire municipal area	Number of formal residential account holders for which refuse is removed at least once per week and billed for these services	Number of residential account holders which are billed for refuse removal	Whole Municipal Area: All	Reports from the SAMRAS Financial system	37 137	37 137	0	0	N/A	37 137	39 944	G2	37 137	37 137	39 944	G2
TL34	To provide world class water services in George to promote development and fulfil basic needs	Provide free basic water to indigent account holders	Number of indigent account holders receiving free basic water	Whole Municipal Area: All	Reports from the SAMRAS Financial system	12 500	12 500	12 500	11 711	O	12 500	11 972	O	12 500	12 500	11 972	O
Performance Comment		The KPI and unit of measurement were revised in March 2022 to address audit findings. This created a new baseline to be measured against															
Corrective Measures		The baseline for target setting will be revised to refine the forecast, based upon actual audited 2021/2022 figures, during the adjustment budget process in February 2023.															
TL35	To provide sufficient electricity for basic needs	Provide free basic electricity to indigent account holders	Number of indigent account holders receiving free basic electricity	Whole Municipal Area: All	Ontec reports and reports from the SAMRAS Financial system	16 500	16 500	16 500	16 701	O	16 500	16 889	O	16 500	12 500	16 889	O
Performance Comment		The KPI and unit of measurement were revised in March 2022 to address audit findings. This created a new baseline to be measured against															
Corrective Measures		The baseline for target setting will be revised to refine the forecast, based upon actual audited 2021/2022 figures, during the adjustment budget process in February 2023.															

AFFORDABLE QUALITY SERVICES																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2022			01 October – 31 December 2022			Overall Performance 01 July - 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL36	To provide and maintain safe and sustainable sanitation management and infrastructure	Provide free basic sanitation to indigent account holders	Number of indigent account holders receiving free basic sanitation	Whole Municipal Area: All	Reports from the SAMRAS Financial system	12 500	12 500	13 500	11 377	O	12 500	11 648	O	12 500	12 500	11 648	O
Performance Comment		The KPI and unit of measurement were revised in March 2022 to address audit findings. This created a new baseline to be measured against															
Corrective Measures		The baseline for target setting will be revised to refine the forecast, based upon actual audited 2021/2022 figures, during the adjustment budget process in February 2023.															
TL37	To provide integrated waste management services for the entire municipal area	Provide free basic refuse removal to indigent account holders	Number of indigent account holders receiving free basic refuse removal	Whole Municipal Area: All	Reports from the SAMRAS Financial system	12 500	12 500	12 500	11 486	O	12 500	11 757	O	12 500	12 500	11 757	O
Performance Comment		The KPI and unit of measurement were revised in March 2022 to address audit findings. This created a new baseline to be measured against															
Corrective Measures		The baseline for target setting will be revised to refine the forecast, based upon actual audited 2021/2022 figures, during the adjustment budget process in February 2023.															
TL38	To develop mechanisms to ensure viable financial management and control	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2023 {(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) X 100}	% Debt to Revenue	Whole Municipal Area: All	Reports from the SAMRAS Financial system	45%	45%	0%	0%	N/A	0%	0%	N/A	0%	0%	0%	N/A

AFFORDABLE QUALITY SERVICES																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2022			01 October – 31 December 2022			Overall Performance 01 July - 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL39	To maintain effective credit control in the Municipality and enhance and maximise revenue base through improved collection rate	Financial viability measured in terms of the outstanding service debtors as at 30 June 2023 [(Total outstanding service debtors/ revenue received for services) x 100]	% Service debtors	Whole Municipal Area: All	Reports from the SAMRAS Financial system	16%	16%	0%	0%	N/A	0%	0%	N/A	0%	0%	0%	N/A
TL40	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2023 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment)/Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months it takes to cover fix operating expenditure with available cash	Whole Municipal Area: All	Reports from the SAMRAS Financial system	2	2	0	0	N/A	0	0	N/A	0	0	0	N/A
TL41	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Achieve a payment percentage of 94% by 30 June 2023 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	Payment %	Whole Municipal Area: All	Reports from the SAMRAS Financial system	95%	95%	95%	87.08%	O	95%	96.68%	G2	95%	95%	96.68%	G2

AFFORDABLE QUALITY SERVICES																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2022			01 October – 31 December 2022			Overall Performance 01 July - 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL42	To develop mechanisms to ensure viable financial management and control	Review the Long Term Financial Plan and submit to Council by 31 March 2023	Reviewed Long Term Financial Plan submitted to Council	Whole Municipal Area: All	Agenda of council meeting and actual plan/policy	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A
TL43	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the Draft IDP to Council by 31 March 2023	Draft IDP submitted to Council	Whole Municipal Area: All	Agenda of Council Meeting	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A
TL44	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the Final Annual Report and Oversight Report to Council by 31 March 2023	Final Annual Report and Oversight Report submitted	Whole Municipal Area: All	Agenda of Council Meeting	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A
TL45	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the final MSDF to Council by 31 May 2023	Final MSDF submitted	Whole Municipal Area: All	Agenda of Council Meeting	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A
TL47	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2023 {(Actual amount spent on projects/Total amount budgeted for capital projects less savings)X100}	% budget spent	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	10%	14.91%	G2	40%	34.32%	O	40%	40%	34.32%	O
Performance Comment		Costing of Actual expenditure was behind budget by R45.6 million at December 2022. Orders of R105 million have been placed and once delivered this will result in actual expenditure increasing to 47%. For the period up to December 2022 actual expenditure was delayed mainly due to supplier delays in delivery of goods, and labour and community unrest challenges, that were resolved, but initially negatively affected project implementation milestones.															

AFFORDABLE QUALITY SERVICES																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2022			01 October – 31 December 2022			Overall Performance 01 July - 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
Corrective Measures		Capital expenditure will be revised with to align to re-prioritised programs per directorate, considering the increased need to address the impact of persistent high levels of loadshedding on suppliers and the municipality. The mid-year adjustment budget in February 2023 will be utilised to revise the capital expenditure budget															

Summary of Results: Affordable Quality Services

	Not Yet Applicable	KPIs with no targets or actuals in the selected period.	11
	Unacceptable Performance	0% >= Actual/Target < 75%	3
	Not Fully Effective	75% >= Actual/Target < 100%	8
	Fully Effective	Actual/Target = 100%	0
	Above Expectation	100% > Actual/Target < 150%	10
	Outstanding Performance	Actual/Target >= 150%	3
Total KPIs			35

b) Develop and Grow George

DEVELOP AND GROW GEORGE																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July – 30 September 2022			01 October – 31 December 2022			Overall Performance 01 July – 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL11	To maximise job creation opportunities through government expenditure	Create Full Time Equivalents (FTE's) through government expenditure with EPWP by 30 June 2023	Number of FTE's created	Whole Municipal Area: All	Signed appointment contracts, statistics submitted to Province	180	180	45	45	G	45	173	B	90	90	173	B
TL12	To revitalise the current community facilities to increase the access to services for the public	Spend 95% of the approved capital budget for all sport projects by 30 June 2023 [(Capital budget actually spent / Capital budgeted allocated less savings) x100]	% Budget spent	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	4%	0.15%	R	45%	7.92%	R	45%	45%	7.92%	R
Performance Comment		SCM processes commenced in August 2022 and some of the tenders had to be cancelled due to non-responsive bidders (COM 043, 048). The tender for the swimming pool infrastructure was finalized and an order was issued, and the section is waiting the delivery of the touch pads (COM 024). The process for the Thembalethu Clubhouse (COM 039) is delayed due to CIDB which was listed on the tender document and the changes made by the CIDB, the tender will be tabled again to the BAC in February 2023. An engineer was appointed to look at the integrity of the Outeniqua Park and Pacaltsdorp Stadium. Final reports were issued in September 2022 and the tender document were drafted and in the case of Pacaltsdorp the tender is closing on 10 February 2023.															
Corrective Measures		Cancelled tenders will be re-advertised again and the tenders in processes will be awarded and the projects will be finalized. Projects will be closely monitored.															

DEVELOP AND GROW GEORGE																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July – 30 September 2022			01 October – 31 December 2022			Overall Performance 01 July – 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL14	To revitalise the current community facilities to increase the access to services for the public	Spend 95% of the approved capital budget for all cemetery projects by 30 June 2023[(Capital budget actually spent / Capital budgeted allocated less savings) x100]	% Budget spent	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	0%	13.36%	B	95%	69.46%	R	95%	95%	69.46%	R
Performance Comment		The target was incorrectly allocated for this quarter and will be rectified with the February 2023 Adjustment Process. The targets were supposed to be Q1 0%, Q2 30, Q3 60%, Q4 95%. If the target was captured as 30% the section exceeded the target.															
Corrective Measures		The target setting will be rectified with the February 2023 Adjustment Process as per Council approval															

Summary of Results: Develop and Grow George

	Not Yet Applicable	KPIs with no targets or actuals in the selected period.	0
	Unacceptable Performance	0% >= Actual/Target < 75%	2
	Not Fully Effective	75% >= Actual/Target < 100%	0
	Fully Effective	Actual/Target = 100%	1
	Above Expectation	100% > Actual/Target < 150%	0
	Outstanding Performance	Actual/Target >= 150%	0
Total KPIs			3

c) **Good Governance and Human Capital**

GOOD GOVERNANCE AND HUMAN CAPITAL																	
Ref	Pre-determined Objective	KPI Name	Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July-30 September 2022			01 October – 31 December 2022			Overall Performance 01 July – 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL22	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	The percentage of people from employment equity target groups employed (newly appointed) in the three highest levels of management in compliance with the municipality's approved Employment Equity Plan by 30 June 2023	% of newly appointed persons from equity target groups on the three highest levels of management/number of newly appointed persons on three highest levels of management	Whole Municipal Area: All	Approved appointment letters/contracts of employees appointed in the three highest levels of management.	70%	70%	0%	0%	N/A	0%	0%	N/A	0%	0%	0%	N/A
TL23	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	The percentage of a municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2023 {(Actual total training expenditure divided by total	% Of municipality's personnel budget actually spent on implementing its workplace skills plan	Whole Municipal Area: All	Financial reports from SAMRAS financial system	0.51%	0.51%	15%	0%	R	30%	7.98%	R	30%	30%	7.98%	R

GOOD GOVERNANCE AND HUMAN CAPITAL																	
Ref	Pre-determined Objective	KPI Name	Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July-30 September 2022			01 October – 31 December 2022			Overall Performance 01 July – 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
		personnel budget)x100}															
Performance Comment																	
Corrective Measures																	
TL24	To realign the organisational structure to be more responsive to community needs, more service and efficiency orientated and to fulfil goals identified in the 5-year plan	Complete the review of the microstructure of the staff establishment and submit to Council for approval by 31 August 2022	Review completed and submitted for approval	Whole Municipal Area: All	Agenda of the Council item	1	1	1	0	R	0	0	N/A	1	1	0	R
Performance Comment		There has been a delay in the roll-out and implementation of the micro-structure and a response is required from COGTA in terms of implementation															
Corrective Measures		COGTA has resolved that the implementation of the micro-structure only needs to be submitted to Council by 30 June 2023															
TL25	To realign the organisational structure to be more responsive to community needs, more service and efficiency orientated and to fulfil goals identified in the 5-year plan	Develop an HR Strategic Plan and submit to Council for approval by 31 December 2022	Plan developed and submitted for approval	Whole Municipal Area: All	Agenda of Council item	1	1	0	0	N/A	1	0	R	1	1	0	R
Performance Comment		All HR Policies will be reviewed, and the necessary consultations will take place, this will be used as the baseline for the formulation of the HR Strategic Plan															
Corrective Measure		The target setting will be rectified with the February 2023 Adjustment Process as per Council approval. Th e HR Strategic plan will be formulated for the new financial year															
TL48	To evaluate the	Review the 3-year Internal	RBAP (Risk Based Audit Plan) reviewed	Whole Municipal	Minutes of Audit	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A

GOOD GOVERNANCE AND HUMAN CAPITAL																	
Ref	Pre-determined Objective	KPI Name	Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July-30 September 2022			01 October – 31 December 2022			Overall Performance 01 July – 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
	effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Audit Plan based on the risk assessment and submit to Audit Committee by 30 June 2023	and submitted to Audit Committee	Area: All	committee meeting and actual IA Plan												

Summary of Results: Good Governance and Human Capital

	Not Yet Applicable	KPIs with no targets or actuals in the selected period.	2
	Unacceptable Performance	0% >= Actual/Target < 75%	2
	Not Fully Effective	75% >= Actual/Target < 100%	0
	Fully Effective	Actual/Target = 100%	1
	Above Expectation	100% > Actual/Target < 150%	0
	Outstanding Performance	Actual/Target >= 150%	0
Total KPIs			5

d) **Safe, Clean and Green**

SAFE, CLEAN AND GREEN																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July – 30 September 2022			01 October – 31 December 2022			Overall Performance 01 July – 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL15	To revitalise the current community facilities to increase the access to services for the public	Obtain Blue Flag status for at least 2 beaches by 30 November 2022	Number of Blue Flag status beaches obtained	Whole Municipal Area: All	Status received by WESSA	2	2	0	0	N/A	2	2	G	2	2	2	G
TL19	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Review and submit a Disaster Management Plan to Council by 31 March 2023	Disaster Management Plan submitted	Whole Municipal Area: All	Agenda of Council Meeting	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A
TL20	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Spend 95% of the approved capital budget for the installation of additional CCTV Cameras by 30 June 2023 (Cemeteries, Tourism and Parks & Gardens cameras)[(Capital budget actually spent / Capital budgeted allocated less savings)x100]	% budget spent	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	5%	2.19%	R	30%	39.29%	G2	30%	30%	39.29%	G2

SAFE, CLEAN AND GREEN																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July – 30 September 2022			01 October – 31 December 2022			Overall Performance 01 July – 31 December 2022			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL21	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Develop an Integrated Community Safety Plan for the Greater George Municipality and submit to Council by 31 May 2023	Plan developed and submitted for approval	Whole Municipal Area: All	Agenda of Council Meeting	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A
TL46	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Review the Human Settlement Plan and submit to Council for approval by 31 March 2023	Plan reviewed and submitted for approval	Whole Municipal Area: All	Agenda of the Council item	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A

Summary of Results: Safe, Clean and Green

	Not Yet Applicable	KPIs with no targets or actuals in the selected period.	3
	Unacceptable Performance	0% >= Actual/Target < 75%0% >= Actual/Target < 75%	1
	Not Fully Effective	75% >= Actual/Target < 100%	0
	Fully Effective	Actual/Target = 100%	1
	Above Expectation	100% > Actual/Target < 150%	0
	Outstanding Performance	Actual/Target >= 150%	0
Total KPIs			5

ANNEXURE B — PROGRESS MADE WITH THE IMPLEMENTATION OF CORRECTIVE MEASURES OF KPIS NOT MET IN THE TOP LAYER SDBIP FOR 2021/2022

a) Affordable Quality Services

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2021 to 30 June 2022			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2022
							Target	Actual	R			
TL1	To provide world class water services in George to promote development and fulfil basic needs	Limit water network losses to 20% or less by 30 June 2022 {(Number of Kilolitres WaterPurchased or Purified - Number of Kilolitres WaterSold) / Number of Kilolitres Water Purchased or Purified x 100}	% waternetwork losses	22.66%	20.00 %	20.00 %	20.00%	25.05%	R	During the financial year we experienced frequent pipe breakages on most of our bulk pipelines (Western Pipeline, Eastern Pipeline, Herold’s Bay Feeder, etc) and flood damage to critical potable water infrastructure during the November 2021 floods. As part of the WSDP an annual water services audit is done of the financial year, this can only commence after 30 June 2022 and is in process, the final figures are expected during September 2022.	Significant water infrastructure repairs (repairs to pipelines, fixing of leakages at indigent homes and informal settlement, etc) and upgrades (e.g. installation of bulk water meters, water zone audit, installation of telemetry for early warning of pipe failures, etc) were completed, the Municipality has also submitted a Disaster funding application that includes the cost of infrastructure repairs that were done in the interim as temporary repairs and the outcome of the application is still awaited	All improvement plans as envisaged have commenced with planning, or actual implementation, and are included in the capital budget
TL7	To provide world class water services in George to promote development and fulfil basic needs	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water - Networks by 30 June 2022 {(Actual expenditure divided by the total approved budget less	% budget spent	50.52%	95.00%	95.00%	95.00%	91.67%	O	Order for Water networks bakkie was placed, but due to shortage of stock due to supplier shortage of micro-chips – hence outside of control of the management. The bulk of the underspend was	Monthly and quarterly reporting and monitoring of expenditure to ensure spending targets are met. The monitoring and reporting is undertaken at an Executive Management level, and Council has oversight of all reporting via the S71 and S52 reports which are tabled to Portfolio Committee and	Expenditure was, and continues to be, closely monitored to ensure the expenditure of the budget in the interest of service delivery and compliance. Actual expenditure was below the target due to unavoidable project delays

		savings) x 100}								the bakkie. The Service Provider was unable to deliver on time. Contractual delays and SCM appeals were experienced on projects, which impacted negatively on the implementation of projects	the Executive Mayor. An annual procurement plan has been drafted and will be monitored on a monthly basis by the Executive Management	savings in the budget and funding to be rolled over to 2022/23 on multi-year projects
TL9	To provide and maintain safe and sustainable sanitation management and infrastructure	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Networks by 30 June 2022 {(Actual expenditure divided by the total approved budget less savings) x 100}	% budget spent	82.07%	95.00%	95.00%	95.00%	94.83%	○	Significant delay in delivery of electrical and mechanical materials for which orders had been placed and this is due to unavailability and mainly import delays at the international ports.	Monthly and quarterly reporting and monitoring of expenditure to ensure spending targets are met. The monitoring and reporting is undertaken at an Executive Management level, and Council has oversight of all reporting via the S71 and S52 reports which are tabled to Portfolio Committee and the Executive Mayor. An annual procurement plan has been drafted and will be monitored on a monthly basis by the Executive Management	Full expenditure and project targets can be accepted as being met with certain funding rollovers on multi-year projects. The necessary monitoring of projects and expenditure was achieved
TL22	To provide world class water services in George to promote development and fulfil basic needs	Number of formal residential water meters connected to the municipal water infrastructure network.	Number of formal residential water meters which are connected to the municipal water infrastructure network.	35 083	39 484	39 484	39 484	36 878	○	The KPI and unit of measurement were revised in March 2022 to address audit findings. This created a new baseline to be measured against.	The revision changed the method to track the number of meters connected to the water infrastructure network. This will be a better defined KPI to track for performance management purposes. The tender to convert all water meters in George to SMART water meters was awarded and installation of the first 10,000 units is scheduled to take place by June 2023.	The revision was audited by the AGSA. The baseline for target setting will be revised to refine the forecast, based upon actual audited 2021/2022 figures, during the adjustment budget process in February 2023. The revised baseline is expected to be closer to 36,800 - 37,000 water meters with an annual growth of between 1.5% and 3.0%.
TL26	To provide world class water services in	Provide free basic water to indigent account holders	Number of indigent account	14 324	14 300	14 300	14 300	11 521	○	The KPI and unit of measurement were revised in March 2022 to	The revision to the indigent policy resulted in all indigents having to re-apply. The re-registration will	The revision was audited by the AGSA. The baseline for target setting will be revised

	George to promote development and fulfil basic needs		holders receiving free basic water							address audit findings. This created a new baseline to be measured against.	be completed in January 2023 whereafter a data-cleansing process will be initiated to ensure validity and accuracy of the indigent register before 30 June 2023.	to refine the forecast, based upon actual audited 2021/2022 figures, during the adjustment budget process in February 2023. The revised baseline is expected to be closer to 10,800 - 11,250 indigent households.
TL27	To provide sufficient electricity for basic needs	Provide free basic electricity to indigent account holders	Number of indigent account holders receiving free basic electricity	19 220	19 500	19 500	19 500	16 865	○	The KPI and unit of measurement were revised in March 2022 to address audit findings. This created a new baseline to be measured against.	The revision to the indigent policy resulted in all indigents having to re-apply. The re-registration will be completed in January 2023 whereafter a data-cleansing process will be initiated to ensure validity and accuracy of the indigent register before 30 June 2023.	The revision was audited by the AGSA. The baseline for target setting will be revised to refine the forecast, based upon actual audited 2021/2022 figures, during the adjustment budget process in February 2023. The revised baseline is expected to be closer to 15,800 - 16,500 pre-paid meters.
TL28	To provide and maintain safe and sustainable sanitation management and infrastructure	Provide free basic sanitation to indigent account holders	Number of indigent account holders receiving free basic sanitation	13 906	14 300	14 300	14 300	11 192	○	The KPI and unit of measurement were revised in March 2022 to address audit findings. This created a new baseline to be measured against.	The revision to the indigent policy resulted in all indigents having to re-apply. The re-registration will be completed in January 2023 whereafter a data-cleansing process will be initiated to ensure validity and accuracy of the indigent register before 30 June 2023.	The revision was audited by the AGSA. The baseline for target setting will be revised to refine the forecast, based upon actual audited 2021/2022 figures, during the adjustment budget process in February 2023. The revised baseline is expected to be closer to 10,800 - 11,000 indigent households.
TL29	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in	Provide free basic refuse removal to indigent account holders	Number of indigent account holders receiving free basic refuse removal	14 034	14 300	14 300	14 300	11 291	○	The KPI and unit of measurement were revised in March 2022 to address audit findings. This created a new baseline to be measured against.	The revision to the indigent policy resulted in all indigents having to re-apply. The re-registration will be completed in January 2023 whereafter a data-cleansing process will be initiated to ensure validity and accuracy of the indigent register before 30 June	The revision was audited by the AGSA. The baseline for target setting will be revised to refine the forecast, based upon actual audited 2021/2022 figures, during the adjustment budget process in February 2023.

	our quest to protectand promote the fundamental rights of life										2023.	The revised baseline is expected to be closer to 10,800 - 11,000 indigent households.
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b) Develop and Grow George

Develop and Grow George												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2021 to 30 June 2022			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2022
							Target	Actual	R			
TL12	To revitalise the current community facilities to increase the access to services for the public	Spend 95% of the approved capital budget for all sport projects by 30 June 2022 [(Capital budget actually spent / Capital budgeted allocated less savings) x100]	% Budget spent	New KPI	95.00%	95.00%	95.00%	73.45%	O	Two projects, namely Upgrading of Netball Infrastructure and CCTV: Sport facilities could not be completed due to the following reasons: R 700 000.00 – Upgrading of Netball Infrastructure (DCAS grant): delays due to delays clarifying grant conditions. The grant allocation was gazetted in March 2021, however no conditions were stipulated. The municipality attempted for almost one year to secure these conditions, which were only forthcoming in February 2022. Only thereafter could planning and related SCM processes be undertaken. R 155 768.11 - CCTV: Sport Facilities (CRR): delays due to SCM appeals	Continuous liaison with responsible provincial department for almost one year clarified the grant conditions and permission was received for a roll-over. Monthly and quarterly reporting and monitoring of expenditure to ensure spending targets are met. The monitoring and reporting is undertaken at an Executive Management level, and Council has oversight of all reporting via the S71 and S52 reports which are tabled to Portfolio Committee and the Executive Mayor. An annual procurement plan has been drafted and will be monitored on a monthly basis by the Executive Management	CCTV Camera project completed in December 2022 Stakeholder engagements were conducted, and the business plan updated accordingly. Quotations obtained through internal tender and project to commence in Jan 2023. Project to be completed 31 May 2023.