



# **Quarterly Budget Monitoring Report January to March 2023**

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## Legislative framework

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium-term planning and policy choices on service delivery.

This report has been prepared in terms of the following legislative framework:

- The Municipal Finance Management Act – No. 56 of 2003, Sections 71 & 52,
- and The Municipal Budget and Reporting Regulations

The MBRR highlights the format of the monthly budget statements.

*28. The monthly budget statement of a municipality must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.*

The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.

## **Report of the Executive Mayor**

In accordance with Section 52(d) of the Municipal Finance Management Act, I submit a report to the council within 30 days after the end of the first quarter of 2022/23, on the implementation of the budget and the financial state of affairs of the George Municipality.

The submission of this report forms part of the general responsibilities of the Mayor of a Municipality and is intended to inform and enable the council to fulfil its oversight responsibility.

**EXECUTIVE MAYOR**

## **Recommendations**

- (a) That Council notes the contents of this report and supporting documentations for the 3<sup>rd</sup> quarter of 2022/23 financial year.

## Part 1: Executive Summary

### 1.1 Consolidated performance

This report is a summary of the main budget issues arising from the in-year monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP).

Furthermore, it compares the quarterly projections for service delivery targets and performance indicators contained in the SDBIP, against the actual outcomes of the municipality's performance in service delivery for the 2<sup>nd</sup> quarter of 2022/23.

The following table summarises the overall position on the capital and operating budgets. Take note that the Operating Expenditure only reflects the direct expenditure and exclude all indirect expenditure e.g. Administrative Recharges.

<b>Rand Thousands</b>	<b>Capital Expenditure</b>	<b>Operating Income</b>	<b>Operating Expenditure</b>
Original Budget	787 983	3 248 303	2 868 024
Adjustment Budget	1 017 702	3 569 405	3 006 224
Plan to Date (SDBIP)	380 453	1 870 509	1 731 080
Actual	389 179	1 994 472	1 681 336
Orders / Shadows	128 041	0	47 123
Variance to SDBIP	-8 726	123 963	-49744
% Variance to SDBIP	-6%	7%	-3%
<b>% of Adjusted budget 2022/23</b>	<b>38%</b>	<b>56%</b>	<b>56%</b>
<b>% of Adjusted budget 22/23 including shadows</b>	<b>51%</b>	<b>N/A</b>	<b>57%</b>

Performance against annual budget (reasons for variances), material variances from SDBIP and remedial or corrective steps:

## Quarterly Budget Monitoring Report - 3<sup>rd</sup> Quarter 2021/22

### Operating Revenue by sources

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Property Rates	370 853 000	378 642 000	289 336 172	293 665 423	4 329 251	1%
Service Charges – Electricity	962 606 700	861 493 700	626 245 344	551 856 672	(74 388 672)	-12%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Prepaid meters electricity consumption increased by 18% from the prior month, historically, there is normally an increase in March; and consumption decreased by -13% in comparison to March 2022 due to increased levels of loadshedding.</li> <li>Credit meters electricity consumption decreased by -6% from the prior month and decreased by -29% in comparison to March 2022.</li> <li>George Municipality embarked on a process to phase in new electricity tariff structure, phase 2 became effective from 1 April 2023:</li> <li>If consumer had a 12-month average historic monthly consumption of above 400 units (kWh) and below 600 units (kWh), the consumer will be placed on a 30A;</li> <li>If consumer had a 12-month average historic monthly consumption of above 600 units (kWh) the consumer will be placed on a 40A;</li> <li>Indigent consumer will not be impacted by this phase, as all indigent consumers are dealt with in line with the Indigent Policy and placed on 20A; and</li> <li>All consumer who has already made their selections will not be impacted.</li> </ul>					
Service Charges – Water	167 445 000	202 245 000	143 173 738	146 217 554	3 043 816	2%
Service Charges – Sewerage	159 335 000	152 012 000	113 573 065	119 068 379	5 495 314	5%
Service Charges – Refuse Removal	128 302 000	147 194 000	110 084 532	110 501 474	416 941	0%
Fines, Penalties and Forfeits	83 680 000	83 896 202	12 726 863	9 782 130	(2 944 733)	-23%

## Quarterly Budget Monitoring Report

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Licences or permits	3 863 334	3 863 334	3 988 639	2 430 610	(1 558 029)	-39%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Less drivers/learner licence &amp; PDP applications than anticipated.</li> </ul>					
Income for Agency Services	16 617 000	18 617 000	14 149 216	17 196 561	3 047 346	22%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Agency fees collected was more than anticipated.</li> </ul>					
Rent of Facilities and Equipment	4 740 500	4 935 368	1 499 104	3 748 935	2 249 831	150%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Debit raising for Operating lease contracts was processed.</li> </ul>					
Grants and Subsidies Received – Capital	370 399 117	670 886 893	123 515 517	178 172 179	54 656 663	44%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Revenue from grants and subsidies are recognised monthly as conditions are met, it is anticipated that all conditions will be met by the end of the financial year. Expenditure has accelerated more than planned in the previous months and consequently conditions met are more than planned.</li> </ul>					
Grants and Subsidies Received – Operating	553 091 041	635 163 725	317 020 463	427 299 653	110 279 190	35%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Revenue from grants and subsidies are recognised monthly as conditions are met, it is anticipated that all conditions will be met by the end of the financial year. Expenditure has accelerated more than planned in the previous months and consequently conditions met are more than planned.</li> </ul>					
Interest Earned – External Investments	57 219 045	43 892 153	29 680 921	30 740 875	1 059 953	4%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>The new prime rate is 10.75% which resulted in higher-than-expected returns as at the end of March 2023.</li> </ul>					

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Interest Earned – Outstanding Debtors	9 060 560	11 060 560	6 841 924	9 580 913	2 738 988	40%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Provisions as included in the Customer Care, Credit Control and Debt Collection Policy are implemented on a daily and monthly basis to ensure that all monies and deposits due and payable to the municipality are collected and used to deliver services in the best interest of the community, residents, and customers, and in a financially sustainable manner.</li> </ul>					
Other Revenue	25 534 000	28 503 499	11 837 749	21 630 919	9 793 170	83%
GIPTN Fare Revenue	82 819 182	66 188 363	47 282 111	46 006 126	(1 275 985)	-3%
Sale of Erven	6 100 000	2 100 000	1 500 149	1 187 467	(312 682)	-21%
Development Charges	15 644 000	27 827 305	19 878 626	25 386 358	5 507 732	28%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>More development charges were realised than anticipated, which is indicative of growth and development that takes place within George.</li> <li>Budget projections was revised upwards.</li> </ul>					
Gain on Disposal of PPE	230 994 000	230 883 890	-	-	-	0%
<b>Total Revenue</b>	<b>3 248 303 479</b>	<b>3 569 404 992</b>	<b>1 872 334 133</b>	<b>1 994 472 227</b>	<b>122 138 094</b>	<b>7%</b>
<b>% of Annual Budget Billed</b>	<b>56%</b>					



## Quarterly Budget Monitoring Report - 3<sup>rd</sup> Quarter 2021/22

### Operating expenditure by type

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance
Employee Related Costs	727 720 515	696 704 824	505 108 208	465 013 393	(40 094 814)	-8%
Remuneration of Councillors	26 170 670	27 930 470	20 686 854	18 683 872	(2 002 982)	-10%
Contracted Services	587 110 243	726 272 475	444 364 253	437 516 485	(6 847 768)	-2%
Bulk Purchases	667 159 159	628 680 564	421 993 286	403 822 947	(18 170 339)	-4%
Operating Leases	4 816 347	3 815 047	1 745 416	1 840 014	94 598	5%
Operational Cost	171 368 455	166 364 423	75 997 849	84 384 635	8 386 787	11%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Hire charges was R2m more than anticipated spending, dumping fees at the landfill site was R2.4m more than anticipated spending and software licences was R3m ahead of anticipated spending.</li> </ul>					
Depreciation & Amortisation	158 810 336	182 330 286	130 444 807	134 817 804	4 372 997	3%
Loss on Disposal of PPE	46 171 000	46 392 118	-	(56 339)	(56 339)	No Planned Spend
Bad Debts	122 257 000	122 257 000	19 127 564	15 017 224	(4 110 340)	-21%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Provisions as included in the Customer Care, Credit Control and Debt Collection Policy are implemented on a daily and monthly basis to ensure that all monies and deposits due and payable to the municipality are collected and used to deliver services in the best interest of the community, residents, and customers; and, in a financially sustainable manner.</li> </ul>					
Transfers and Subsidies Paid	42 636 400	45 264 731	13 791 956	30 134 688	16 342 732	118%
	<b>Reason for variance:</b>					

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance
	<ul style="list-style-type: none"> <li>The expenditure for the consultation fees of Pegasys and Zutari - The reason for the inconsistency of the payments is we had some delays with receiving the claims from DTPW. The expenses are part of the Reimbursement Agreement with Province and is classified as "<b>Implementation Support</b>" on the monthly grant reports.</li> </ul>					
Inventory Consumed	272 853 386	325 092 019	84 230 151	73 421 154	(10 808 998)	-13%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Inventory consumed: Zero rated (petrol, diesel) is R7.2m less than anticipated spending due to processing of outstanding requisitions that is still in progress.</li> </ul>					
Interest Expense	40 950 003	35 120 003	15 700 976	16 740 324	1 039 348	7%
<b>Total Expenditure</b>	<b>2 868 023 514</b>	<b>3 006 223 960</b>	<b>1 733 191 320</b>	<b>1 681 336 201</b>	<b>(51 855 118)</b>	<b>-3%</b>
<b>% of Annual Budget Spent</b>				<b>56%</b>		

## Quarterly Budget Monitoring Report - 3<sup>rd</sup> Quarter 2021/22

### Capital expenditure

Directorate	Original Budget	Adjusted Budget	Planned (SDBIP)	Actual	Variance	Variance (%)
Municipal Manager	215 000	210 000	80 413	94 295	13 882	0%
Corporate Services	6 630 000	7 118 264	3 696 588	3 919 926	223 339	6%
Civil Engineering Services	548 630 212	759 869 838	291 831 249	308 079 199	16 247 950	6%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Upgrading Meul Street Sewerage Pumpstation: Progress satisfactory, but delays were experienced on site due to flooding of works as a result of inlet works overflows; 2-day strike and site closure by EPWP workers also delayed progress. Project budget will be revised as part of the BFI funding reprioritisation. Contractor deployed additional resources to ensure programme commitments are adhered to.</li> <li>Flood Damage - Outeniqua WWTW – Donga: Consultant indicated that a BAR would be required for SW, so potential roll-over required potentially, await cash-flow for slope rehabilitation and way forward on effluent pipeline realignment.</li> <li>Orders to the amount of R36 846 650 have been placed.</li> </ul>					
Electrotechnical Services	152 086 022	163 941 297	49 348 925	36 605 632	(12 743 293)	-26%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>The following projects: New 20mva transformers – Glenwood; Thembaletu/ballots bay 66/11kv substation; Replacement of obsolete 11kv switchgear &amp; equipment are in progress contractors are on site.</li> <li>There is a delay in the delivery of cables to start all street light projects.</li> <li>Renewable energy: 1 MW Project: Awaiting approval from Department of Environmental Affairs. 8 MW project: Consultant to be appointed to do basic assessment.</li> <li>Orders to the amount of R63 846 134 have been placed.</li> </ul>					
Human Settlements, Planning and Development and Property Management	13 611 000	12 236 635	1 734 736	2 369 918	635 182	37%
	<b>Reason for variance:</b> <ul style="list-style-type: none"> <li>Metro Grounds industrial: Since commencement of the project we have had to prepare a further ToR to first conclude on the road alignment for the proposed Rand street extension. This process is in progress and we are confident that we will spend the funds by the close of the financial year</li> <li>Upgrading of York hostel: The consultant confirmed that the consultancy fees for the year will be more than the budgeted amount, The Bid Specification meeting will be scheduled for the week of 23 April 2023 where after invoices will be submitted.</li> </ul>					

Directorate	Original Budget	Adjusted Budget	Planned (SDBIP)	Actual	Variance	Variance (%)
Community Services	64 044 002	71 387 865	32 184 070	36 684 351	4 500 281	14%
Financial Services	2 767 000	2 938 150	1 577 424	1 426 090	(151 334)	-10%
<b>Total Budget</b>	<b>787 983 236</b>	<b>1 017 702 049</b>	<b>380 453 405</b>	<b>389 179 411</b>	<b>8 726 006</b>	<b>2%</b>

**% of Annual Budget Spent**

**38%**

## Part 2: In-year budget statement tables

### 2.1 Table C1: Monthly budget Statement Summary

WC044 George - Table C1 Monthly Budget Statement Summary - M09 March

Description	2021/22	Budget Year 2022/23							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b>Financial Performance</b>									
Property rates	347 220	370 853	378 642	30 500	293 665	283 981	9 684	3%	378 642
Service charges	1 240 686	1 417 689	1 362 945	109 225	927 619	1 022 208	(94 590)	-9%	1 362 945
Investment revenue	15 419	57 219	43 892	1 934	30 741	32 919	(2 178)	-7%	43 892
Transfers and subsidies	570 643	553 091	635 164	54 991	427 300	476 373	(49 073)	-10%	635 164
Other own revenue	216 047	479 053	477 876	27 026	136 814	307 779	(170 965)	-56%	477 876
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>2 390 015</b>	<b>2 877 904</b>	<b>2 898 518</b>	<b>223 677</b>	<b>1 816 139</b>	<b>2 123 261</b>	<b>(307 122)</b>	<b>-14%</b>	<b>2 898 518</b>
Employee costs	599 156	727 721	696 705	47 982	465 013	521 308	(56 295)	-11%	696 705
Remuneration of Councillors	23 783	26 171	27 930	2 078	18 684	20 948	(2 264)	-11%	27 930
Depreciation & asset impairment	166 335	158 810	182 334	15 253	134 821	136 750	(1 929)	-1%	182 334
Finance charges	36 701	40 950	35 120	–	16 740	17 560	(820)	-5%	35 120
Materials and bulk purchases	696 851	940 013	953 773	45 815	477 244	710 356	(233 112)	-33%	953 773
Transfers and subsidies	87 691	42 636	45 265	6 062	30 135	33 361	(3 227)	-10%	45 265
Other expenditure	783 095	931 723	1 065 098	72 744	538 598	706 499	(167 900)	-24%	1 065 098
<b>Total Expenditure</b>	<b>2 393 613</b>	<b>2 868 024</b>	<b>3 006 224</b>	<b>189 934</b>	<b>1 681 236</b>	<b>2 146 782</b>	<b>(465 546)</b>	<b>-22%</b>	<b>3 006 224</b>
<b>Surplus/(Deficit)</b>	<b>(3 598)</b>	<b>9 881</b>	<b>(107 706)</b>	<b>33 743</b>	<b>134 903</b>	<b>(23 521)</b>	<b>158 424</b>	<b>-674%</b>	<b>(107 706)</b>
Transfers and subsidies - capital (monetary alloc	214 630	370 399	670 887	0	178 172	503 165	(324 993)	-65%	670 887
Contributions & Contributed assets	27 412	–	–	–	–	–	–	–	–
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>238 445</b>	<b>380 280</b>	<b>563 181</b>	<b>33 744</b>	<b>313 075</b>	<b>479 644</b>	<b>(166 569)</b>	<b>-35%</b>	<b>563 181</b>
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
<b>Surplus/ (Deficit) for the year</b>	<b>238 445</b>	<b>380 280</b>	<b>563 181</b>	<b>33 744</b>	<b>313 075</b>	<b>479 644</b>	<b>(166 569)</b>	<b>-35%</b>	<b>563 181</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>452 598</b>	<b>787 983</b>	<b>1 017 940</b>	<b>65 578</b>	<b>389 179</b>	<b>703 143</b>	<b>(313 964)</b>	<b>-45%</b>	<b>1 017 940</b>
Capital transfers recognised	195 852	323 088	585 398	35 214	195 233	427 181	(231 948)	-54%	585 398
Public contributions & donations	–	–	–	–	–	–	–	–	–
Borrowing	124 294	307 044	266 204	9 808	108 664	175 469	(66 805)	-38%	266 204
Internally generated funds	132 452	157 851	166 337	20 555	85 282	100 494	(15 211)	-15%	166 337
<b>Total sources of capital funds</b>	<b>452 598</b>	<b>787 983</b>	<b>1 017 940</b>	<b>65 578</b>	<b>389 179</b>	<b>703 143</b>	<b>(313 964)</b>	<b>-45%</b>	<b>1 017 940</b>
<b>Financial position</b>									
Total current assets	970 416	1 508 896	2 498 719		2 068 687				2 498 719
Total non current assets	3 440 496	4 211 513	4 419 239		3 647 380				4 419 239
Total current liabilities	471 812	979 193	1 989 912		1 184 634				1 989 912
Total non current liabilities	529 917	922 944	926 875		529 783				926 875
<b>Community wealth/Equity</b>	<b>3 409 182</b>	<b>3 818 271</b>	<b>4 001 172</b>		<b>4 001 650</b>				<b>4 001 172</b>
<b>Cash flows</b>									
Net cash from (used) operating	410 774	476 524	470 773	50 899	1 152 945	488 128	(664 817)	-136%	785 600
Net cash from (used) investing	37 185	(781 883)	(1 017 940)	(65 816)	(436 624)	(703 143)	(266 520)	38%	1 017 940
Net cash from (used) financing	(39 703)	223 227	223 227	301	(23 367)	(44 325)	(20 958)	47%	223 227
<b>Cash/cash equivalents at the month/year end</b>	<b>1 077 876</b>	<b>587 489</b>	<b>345 681</b>	<b>–</b>	<b>1 362 575</b>	<b>410 280</b>	<b>(952 295)</b>	<b>-232%</b>	<b>2 696 388</b>
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>									
Total By Income Source	139 237	18 412	13 849	13 510	12 615	12 541	52 947	191 218	454 329
<b>Creditors Age Analysis</b>									
Total Creditors	82 622	2 115	7	28	1 759	–	–	0	86 532

## 2.2 Table C2: Monthly Operating Budget Statement by standard classification

WC044 George - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M09 March

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>Revenue - Functional</b>										
<i>Governance and administration</i>		620 026	454 694	450 231	33 050	337 447	337 858	(411)	0%	450 231
Executive and council		9 480	4	4	-	-	3	(3)	-100%	4
Finance and administration		610 547	454 690	450 227	33 050	337 447	337 855	(408)	0%	450 227
Internal audit		-	-	-	-	-	-	-		-
<i>Community and public safety</i>		107 899	124 134	139 551	3 597	24 113	46 907	(22 793)	-49%	139 551
Community and social services		17 411	20 631	22 788	1 984	11 583	16 991	(5 409)	-32%	22 788
Sport and recreation		1 217	3 698	7 415	140	1 114	5 561	(4 447)	-80%	7 415
Public safety		72 423	80 770	81 973	1 274	8 650	3 898	4 752	122%	81 973
Housing		16 845	18 870	27 210	198	2 765	20 332	(17 567)	-86%	27 210
Health		3	165	165	1	1	124	(122)	-99%	165
<i>Economic and environmental services</i>		448 045	497 858	744 559	14 548	331 710	558 419	(226 709)	-41%	744 559
Planning and development		12 839	12 727	13 977	1 367	14 602	10 483	4 120	39%	13 977
Road transport		434 682	485 128	730 578	13 180	317 106	547 933	(230 827)	-42%	730 578
Environmental protection		524	4	4	0	2	3	(1)	-40%	4
<i>Trading services</i>		1 455 875	2 171 270	2 234 633	172 482	1 300 954	1 682 926	(381 972)	-23%	2 234 633
Energy sources		864 157	1 042 224	972 789	76 434	603 890	731 377	(127 487)	-17%	972 789
Water management		230 839	647 206	757 939	37 121	304 909	571 049	(266 140)	-47%	757 939
Waste water management		203 138	305 629	308 638	31 492	226 110	233 974	(7 864)	-3%	308 638
Waste management		157 740	176 212	195 267	27 434	166 045	146 526	19 519	13%	195 267
<i>Other</i>	4	213	347	431	0	87	317	(230)	-72%	431
<b>Total Revenue - Functional</b>	2	2 632 058	3 248 303	3 569 405	223 677	1 994 311	2 626 426	(632 115)	-24%	3 569 405
<b>Expenditure - Functional</b>										
<i>Governance and administration</i>		350 041	457 468	469 187	28 028	265 389	346 682	(81 293)	-23%	469 187
Executive and council		70 428	74 652	70 429	4 267	38 091	51 915	(13 824)	-27%	70 429
Finance and administration		267 099	363 877	379 483	23 052	214 003	280 547	(66 544)	-24%	379 483
Internal audit		12 514	18 940	19 275	708	13 296	14 220	(925)	-7%	19 275
<i>Community and public safety</i>		267 091	305 171	327 432	15 409	147 994	196 748	(48 754)	-25%	327 432
Community and social services		49 490	63 143	63 801	3 541	34 060	47 296	(13 236)	-28%	63 801
Sport and recreation		32 197	37 270	39 310	3 084	26 028	28 988	(2 960)	-10%	39 310
Public safety		132 302	146 121	145 429	6 184	55 980	61 580	(5 601)	-9%	145 429
Housing		48 853	52 514	71 889	1 993	27 890	53 630	(25 740)	-48%	71 889
Health		4 249	6 123	7 004	607	4 037	5 253	(1 217)	-23%	7 004
<i>Economic and environmental services</i>		498 899	520 745	569 826	52 932	368 319	425 880	(57 561)	-14%	569 826
Planning and development		32 963	43 528	40 396	2 777	25 982	29 203	(3 222)	-11%	40 396
Road transport		463 347	473 619	525 571	49 702	339 486	393 828	(54 342)	-14%	525 571
Environmental protection		2 589	3 598	3 859	452	2 851	2 848	3	0%	3 859
<i>Trading services</i>		1 261 844	1 567 278	1 621 684	91 952	887 891	1 163 909	(276 018)	-24%	1 621 684
Energy sources		753 786	839 398	819 273	50 744	513 479	610 155	(96 676)	-16%	819 273
Water management		164 948	392 324	429 918	15 411	129 583	285 742	(156 159)	-55%	429 918
Waste water management		224 613	234 226	259 511	17 596	174 086	183 449	(9 363)	-5%	259 511
Waste management		118 496	101 329	112 983	8 202	70 744	84 563	(13 820)	-16%	112 983
<i>Other</i>		15 738	17 361	18 094	1 613	11 642	13 563	(1 921)	-14%	18 094
<b>Total Expenditure - Functional</b>	3	2 393 613	2 868 024	3 006 224	189 934	1 681 236	2 146 782	(465 546)	-22%	3 006 224
<b>Surplus/ (Deficit) for the year</b>		238 445	380 280	563 181	33 744	313 075	479 644	(166 569)	-35%	563 181

## Quarterly Budget Monitoring Report

### 2.3 Table C3: Monthly Operating Budget Statement by municipal vote

WC044 George - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M09 March

Vote Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Office of the Municipal Manager		-	-	-	-	-	-	-		-
Vote 2 - Corporate Services		14 555	16 192	18 282	1 859	9 681	13 612	(3 930)	-28.9%	18 282
Vote 3 - Corporate Services		2 372	2 930	3 322	40	2 174	2 492	(318)	-12.8%	3 322
Vote 4 - Corporate Services		11 631	2 520	2 314	2	15	1 735	(1 721)	-99.2%	2 314
Vote 5 - Community Services		4 757	7 365	11 138	240	2 148	8 353	(6 205)	-74.3%	11 138
Vote 6 - Community Services		244 070	277 788	300 139	35 104	194 401	167 598	26 803	16.0%	300 139
Vote 7 - Community Services		805	1 038	1 038	-	279	779	(499)	-64.1%	1 038
Vote 8 - Civil Engineering Services		440 085	1 017 851	1 328 116	68 234	588 070	1 001 177	(413 107)	-41.3%	1 328 116
Vote 9 - Civil Engineering Services		410 020	401 295	448 113	6 733	241 272	336 085	(94 813)	-28.2%	448 113
Vote 10 - Electro-technical Services		866 156	1 044 462	975 139	76 434	604 509	733 139	(128 630)	-17.5%	975 139
Vote 11 - Financial Services		359 922	384 537	394 751	31 272	300 022	296 192	3 830	1.3%	394 751
Vote 12 - Financial Services		239 369	52 833	41 831	1 934	31 169	31 373	(204)	-0.7%	41 831
Vote 13 - Human Settlements, Planning and Development ar		31 626	39 492	45 221	1 387	19 737	33 890	(14 153)	-41.8%	45 221
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Revenue by Vote	2	2 625 369	3 248 303	3 569 405	223 240	1 993 478	2 626 426	(632 947)	-24.1%	3 569 405
Expenditure by Vote	1									
Vote 1 - Office of the Municipal Manager		21 850	28 410	28 702	1 337	18 777	21 295	(2 519)	-11.8%	28 702
Vote 2 - Corporate Services		58 990	72 286	74 136	4 217	40 574	55 091	(14 517)	-26.4%	74 136
Vote 3 - Corporate Services		34 578	40 102	42 774	2 214	21 886	30 217	(8 331)	-27.6%	42 774
Vote 4 - Corporate Services		88 465	94 136	95 994	5 361	52 827	71 043	(18 215)	-25.6%	95 994
Vote 5 - Community Services		62 102	68 661	70 660	5 233	48 056	51 805	(3 749)	-7.2%	70 660
Vote 6 - Community Services		267 472	291 551	303 457	17 801	157 201	179 531	(22 330)	-12.4%	303 457
Vote 7 - Community Services		708	880	967	56	581	725	(144)	-19.9%	967
Vote 8 - Civil Engineering Services		421 730	683 084	751 962	37 530	349 266	516 195	(166 930)	-32.3%	751 962
Vote 9 - Civil Engineering Services		442 989	436 054	484 780	46 927	306 567	363 585	(57 018)	-15.7%	484 780
Vote 10 - Electro-technical Services		780 222	870 685	850 468	53 577	533 177	633 543	(100 366)	-15.8%	850 468
Vote 11 - Financial Services		63 207	104 050	133 786	6 062	56 987	99 505	(42 519)	-42.7%	133 786
Vote 12 - Financial Services		44 035	72 533	55 388	3 803	32 936	41 262	(8 326)	-20.2%	55 388
Vote 13 - Human Settlements, Planning and Development ar		90 462	105 593	113 150	5 815	62 386	82 985	(20 599)	-24.8%	113 150
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Expenditure by Vote	2	2 376 809	2 868 024	3 006 224	189 934	1 681 219	2 146 782	(465 563)	-21.7%	3 006 224
Surplus/ (Deficit) for the year	2	248 560	380 280	563 181	33 307	312 259	479 644	(167 385)	-34.9%	563 181

## Quarterly Budget Monitoring Report

### 2.4 Table C4: Monthly Operating Budget Statement by revenue source and expenditure type

WC044 George - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M09 March

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
<b>Revenue By Source</b>										
Property rates		347 220	370 853	378 642	30 500	293 665	283 981	9 684	3%	378 642
Service charges - electricity revenue		824 087	962 607	861 494	61 273	551 841	646 120	(94 279)	-15%	861 494
Service charges - water revenue		172 019	167 445	202 245	21 122	146 208	151 684	(5 476)	-4%	202 245
Service charges - sanitation revenue		134 398	159 335	152 012	14 573	119 068	114 009	5 059	4%	152 012
Service charges - refuse revenue		110 182	128 302	147 194	12 257	110 501	110 395	106	0%	147 194
Rental of facilities and equipment		5 257	4 741	4 935	155	3 746	3 702	44	1%	4 935
Interest earned - external investments		15 419	57 219	43 892	1 934	30 741	32 919	(2 178)	-7%	43 892
Interest earned - outstanding debtors		9 637	9 061	11 061	1 402	9 581	8 295	1 286	15%	11 061
Dividends received		12 183	—	—	—	—	—	—	—	—
Fines, penalties and forfeits		86 511	83 680	83 896	1 413	9 763	5 361	4 402	82%	83 896
Licences and permits		1 842	3 863	3 863	326	2 431	2 898	(467)	-16%	3 863
Agency services		13 429	16 617	18 617	6 111	17 197	13 963	3 234	23%	18 617
Transfers and subsidies		570 643	553 091	635 164	54 991	427 300	476 373	(49 073)	-10%	635 164
Other revenue		76 135	130 097	124 619	17 618	94 198	100 398	(6 200)	-6%	124 619
Gains		11 053	230 994	230 884	—	(100)	173 163	(173 263)	-100%	230 884
Total Revenue (excluding capital transfers and contributions)		2 390 015	2 877 904	2 898 518	223 677	1 816 139	2 123 261	(307 122)	-14%	2 898 518
<b>Expenditure By Type</b>										
Employee related costs		599 156	727 721	696 705	47 982	465 013	521 308	(56 295)	-11%	696 705
Remuneration of councillors		23 783	26 171	27 930	2 078	18 684	20 948	(2 264)	-11%	27 930
Debt impairment		97 191	122 257	122 257	1 903	15 017	44 209	(29 192)	-66%	122 257
Depreciation & asset impairment		166 335	158 810	182 334	15 253	134 821	136 750	(1 929)	-1%	182 334
Finance charges		36 701	40 950	35 120	—	16 740	17 560	(820)	-5%	35 120
Bulk purchases - electricity		612 348	667 159	628 681	38 040	403 823	471 510	(67 687)	-14%	628 681
Inventory consumed		84 503	272 853	325 092	7 774	73 421	238 845	(165 424)	-69%	325 092
Contracted services		534 461	587 110	726 272	54 006	437 516	536 757	(99 240)	-18%	726 272
Transfers and subsidies		87 691	42 636	45 265	6 062	30 135	33 361	(3 227)	-10%	45 265
Other expenditure		150 500	176 185	170 179	16 835	86 225	124 845	(38 620)	-31%	170 179
Losses		944	46 171	46 389	—	(160)	688	(848)	-123%	46 389
Total Expenditure		2 393 613	2 868 024	3 006 224	189 934	1 681 236	2 146 782	(465 546)	-22%	3 006 224
Surplus/(Deficit)		(3 598)	9 881	(107 706)	33 743	134 903	(23 521)	158 424	(0)	(107 706)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		214 630	370 399	670 887	0	178 172	503 165	(324 993)	(0)	670 887
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		27 355	—	—	—	—	—	—	—	—
Transfers and subsidies - capital (in-kind - all)		58	—	—	—	—	—	—	—	—
Surplus/(Deficit) after capital transfers & contributions		238 445	380 280	563 181	33 744	313 075	479 644			563 181
Taxation		—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after taxation		238 445	380 280	563 181	33 744	313 075	479 644			563 181
Attributable to minorities		—	—	—	—	—	—			—
Surplus/(Deficit) attributable to municipality		238 445	380 280	563 181	33 744	313 075	479 644			563 181
Share of surplus/ (deficit) of associate		—	—	—	—	—	—			—
Surplus/ (Deficit) for the year		238 445	380 280	563 181	33 744	313 075	479 644			563 181

Revenue generated from property rates and service chargers forms a significant percentage of the revenue source of the municipality. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policy of the Municipality.



## Quarterly Budget Monitoring Report

### 2.5 Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding

WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M09 March

Vote Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								%	
<b>Multi-Year expenditure appropriation</b>	2									
Vote 1 - Office of the Municipal Manager		33	125	140	–	57	74	(17)	-23%	140
Vote 2 - Corporate Services		–	300	706	–	–	529	(529)	-100%	706
Vote 3 - Corporate Services		–	–	–	–	–	–	–		–
Vote 4 - Corporate Services		–	280	21	6	21	15	5	33%	21
Vote 5 - Community Services		1 826	4 818	9 150	320	2 775	4 984	(2 209)	-44%	9 150
Vote 6 - Community Services		134	14 278	12 883	2 125	8 506	8 151	355	4%	12 883
Vote 7 - Community Services		–	1 426	1 124	1 037	1 119	166	953	574%	1 124
Vote 8 - Civil Engineering Services		133 984	212 920	413 656	38 445	149 336	278 243	(128 907)	-46%	413 656
Vote 9 - Civil Engineering Services		–	–	–	–	–	–	–		–
Vote 10 - Electro-technical Services		18 141	40 459	66 655	4 186	10 991	49 901	(38 909)	-78%	66 655
Vote 11 - Financial Services		277	445	751	14	479	241	238	99%	751
Vote 12 - Financial Services		375	1 250	650	227	461	675	(214)	-32%	650
Vote 13 - Human Settlements, Planning and Development		4 378	10 164	9 263	200	1 368	2 511	(1 143)	-46%	9 263
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
<b>Total Capital Multi-year expenditure</b>	4,7	<b>159 147</b>	<b>286 464</b>	<b>515 000</b>	<b>46 560</b>	<b>175 113</b>	<b>345 491</b>	<b>(170 378)</b>	<b>-49%</b>	<b>515 000</b>
<b>Single Year expenditure appropriation</b>	2									
Vote 1 - Office of the Municipal Manager		17	90	70	–	37	63	(25)	-41%	70
Vote 2 - Corporate Services		619	4 115	4 577	3	2 144	2 347	(204)	-9%	4 577
Vote 3 - Corporate Services		–	1 909	1 794	3	1 735	1 457	278	19%	1 794
Vote 4 - Corporate Services		637	26	21	–	21	16	5	33%	21
Vote 5 - Community Services		5 328	10 248	10 908	1 121	5 050	8 110	(3 059)	-38%	10 908
Vote 6 - Community Services		13 766	30 745	35 195	1 303	18 297	24 235	(5 939)	-25%	35 195
Vote 7 - Community Services		–	2 530	2 127	–	938	1 598	(661)	-41%	2 127
Vote 8 - Civil Engineering Services		234 628	332 656	343 160	14 458	158 639	251 228	(92 589)	-37%	343 160
Vote 9 - Civil Engineering Services		13	3 054	3 054	4	105	2 654	(2 549)	-96%	3 054
Vote 10 - Electro-technical Services		35 589	111 627	97 286	2 012	25 614	63 553	(37 939)	-60%	97 286
Vote 11 - Financial Services		1 108	972	937	–	435	600	(165)	-27%	937
Vote 12 - Financial Services		112	100	600	23	51	450	(399)	-89%	600
Vote 13 - Human Settlements, Planning and Development		1 634	3 447	3 211	90	1 002	1 341	(339)	-25%	3 211
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–	–		–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–	–		–
<b>Total Capital single-year expenditure</b>	4	<b>293 451</b>	<b>501 519</b>	<b>502 940</b>	<b>19 018</b>	<b>214 066</b>	<b>357 652</b>	<b>(143 586)</b>	<b>-40%</b>	<b>502 940</b>
<b>Total Capital Expenditure</b>	3	<b>452 598</b>	<b>787 983</b>	<b>1 017 940</b>	<b>65 578</b>	<b>389 179</b>	<b>703 143</b>	<b>(313 964)</b>	<b>-45%</b>	<b>1 017 940</b>

**Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding (continue)**

WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M09 March

Vote Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>Capital Expenditure - Functional Classification</b>										
<i><b>Governance and administration</b></i>		4 597	9 114	10 201	465	6 748	5 911	838	14%	10 201
Executive and council		–	–	–	–	–	–	–		–
Finance and administration		4 581	9 039	10 146	465	6 714	5 863	851	15%	10 146
Internal audit		16	75	55	–	34	48	(13)	-28%	55
<i><b>Community and public safety</b></i>		17 838	50 175	52 216	4 321	23 060	35 613	(12 553)	-35%	52 216
Community and social services		3 203	7 721	7 548	7	4 348	5 069	(721)	-14%	7 548
Sport and recreation		5 127	11 348	16 339	1 409	4 613	9 842	(5 228)	-53%	16 339
Public safety		4 954	25 125	23 034	2 824	13 639	16 962	(3 324)	-20%	23 034
Housing		4 272	4 182	3 896	81	370	2 615	(2 245)	-86%	3 896
Health		282	1 800	1 400	–	90	1 125	(1 035)	-92%	1 400
<i><b>Economic and environmental services</b></i>		114 005	141 333	239 309	13 744	92 691	157 039	(64 349)	-41%	239 309
Planning and development		598	10 238	9 537	203	1 843	1 958	(114)	-6%	9 537
Road transport		113 273	131 095	229 772	13 541	90 848	155 082	(64 234)	-41%	229 772
Environmental protection		134	–	–	–	–	–	–		–
<i><b>Trading services</b></i>		315 923	587 124	716 063	47 041	266 546	504 517	(237 972)	-47%	716 063
Energy sources		53 699	151 116	162 729	6 127	35 908	112 629	(76 721)	-68%	162 729
Water management		83 748	256 052	311 046	30 950	139 315	213 737	(74 421)	-35%	311 046
Waste water management		169 848	161 758	217 861	9 448	78 558	162 978	(84 421)	-52%	217 861
Waste management		8 628	18 198	24 426	516	12 764	15 173	(2 409)	-16%	24 426
<i><b>Other</b></i>		235	237	151	7	135	63	72	113%	151
<b>Total Capital Expenditure - Functional Clas</b>	3	452 598	787 983	1 017 940	65 578	389 179	703 143	(313 964)	-45%	1 017 940
<b>Funded by:</b>										
National Government		195 807	320 468	569 458	34 919	194 891	416 591	(221 701)	-53%	569 458
Provincial Government		45	1 620	14 940	296	310	10 590	(10 280)	-97%	14 940
District Municipality		–	1 000	1 000	–	32	–	32	#DIV/0!	1 000
Other transfers and grants		–	–	–	–	–	–	–		–
<b>Transfers recognised - capital</b>		195 852	323 088	585 398	35 214	195 233	427 181	(231 948)	-54%	585 398
<b>Public contributions &amp; donations</b>	5	–	–	–	–	–	–	–		–
<b>Borrowing</b>	6	124 294	307 044	266 204	9 808	108 664	175 469	(66 805)	-38%	266 204
<b>Internally generated funds</b>		132 452	157 851	166 337	20 555	85 282	100 494	(15 211)	-15%	166 337
<b>Total Capital Funding</b>		452 598	787 983	1 017 940	65 578	389 179	703 143	(313 964)	-45%	1 017 940

## Quarterly Budget Monitoring Report

### 2.6 Table C6: Monthly Budget Statement: Financial Position

#### WC044 George - Table C6 Monthly Budget Statement - Financial Position - M09 March

Description	Ref	2021/22	Budget Year 2022/23			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	<b>1</b>					
<b><u>ASSETS</u></b>						
<b>Current assets</b>						
Cash		592 536	1 078 307	2 186 314	862 575	2 186 314
Call investment deposits		–	–	–	500 000	–
Consumer debtors		188 127	163 111	94 302	197 948	94 302
Other debtors		70 127	79 061	78 872	369 431	78 872
Current portion of long-term receivables		227	3 839	3 839	(215)	3 839
Inventory		119 399	184 578	135 392	138 948	135 392
<b>Total current assets</b>		<b>970 416</b>	<b>1 508 896</b>	<b>2 498 719</b>	<b>2 068 687</b>	<b>2 498 719</b>
<b>Non current assets</b>						
Long-term receivables		332	36 387	36 387	934	36 387
Investments		–	–	–	–	–
Investment property		144 073	144 856	141 624	143 952	141 624
Investments in Associate		–	–	–	–	–
Property, plant and equipment		3 290 606	4 022 775	4 233 622	3 545 058	4 233 622
Agricultural		–	–	–	–	–
Biological assets		–	–	–	–	–
Intangible assets		1 249	3 258	3 369	1 250	3 369
Other non-current assets		4 236	4 236	4 236	(43 813)	4 236
<b>Total non current assets</b>		<b>3 440 496</b>	<b>4 211 513</b>	<b>4 419 239</b>	<b>3 647 380</b>	<b>4 419 239</b>
<b>TOTAL ASSETS</b>		<b>4 410 911</b>	<b>5 720 408</b>	<b>6 917 959</b>	<b>5 716 068</b>	<b>6 917 959</b>
<b><u>LIABILITIES</u></b>						
<b>Current liabilities</b>						
Bank overdraft		–	–	–	–	–
Borrowing		43 413	157 736	157 736	17 970	157 736
Consumer deposits		36 003	43 560	43 560	38 079	43 560
Trade and other payables		301 317	632 262	1 633 461	1 037 609	1 633 461
Provisions		91 079	145 635	155 154	90 976	155 154
<b>Total current liabilities</b>		<b>471 812</b>	<b>979 193</b>	<b>1 989 912</b>	<b>1 184 634</b>	<b>1 989 912</b>
<b>Non current liabilities</b>						
Borrowing		198 295	677 674	677 674	198 162	677 674
Provisions		331 622	245 271	249 201	331 622	249 201
<b>Total non current liabilities</b>		<b>529 917</b>	<b>922 944</b>	<b>926 875</b>	<b>529 783</b>	<b>926 875</b>
<b>TOTAL LIABILITIES</b>		<b>1 001 729</b>	<b>1 902 138</b>	<b>2 916 787</b>	<b>1 714 418</b>	<b>2 916 787</b>
<b>NET ASSETS</b>	<b>2</b>	<b>3 409 182</b>	<b>3 818 271</b>	<b>4 001 172</b>	<b>4 001 650</b>	<b>4 001 172</b>
<b><u>COMMUNITY WEALTH/EQUITY</u></b>						
Accumulated Surplus/(Deficit)		3 373 310	3 602 195	3 785 096	3 965 778	3 785 096
Reserves		35 873	216 076	216 076	35 873	216 076
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>2</b>	<b>3 409 182</b>	<b>3 818 271</b>	<b>4 001 172</b>	<b>4 001 650</b>	<b>4 001 172</b>

## 2.7 Table C7: Monthly Budget Statement: Cash Flow

WC044 George - Table C7 Monthly Budget Statement - Cash Flow - M09 March

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates		367 593	370 853	370 853	30 500	293 665	283 981	9 684	3%	386 659
Service charges		1 235 203	1 417 689	1 417 689	109 225	927 619	1 022 208	(94 590)	-9%	1 508 275
Other revenue			238 998	238 998	25 624	817 425	126 321	691 104	547%	384 761
Transfers and Subsidies - Operational		789 533	553 091	635 673	54 991	427 300	476 373	(49 073)	-10%	638 215
Transfers and Subsidies - Capital			370 399	371 399	0	178 172	503 165	(324 993)	-65%	600 128
Interest		29 595	66 280	66 280	3 336	40 322	41 215	(893)	-2%	49 966
Dividends		98 299	-	-	-	-	-	-		-
<b>Payments</b>										
Suppliers and employees		(2 072 831)	(2 457 199)	(2 544 753)	(166 716)	(1 484 683)	(1 914 213)	(429 531)	22%	(2 741 455)
Finance charges		(36 619)	(40 950)	(40 950)	-	(16 740)	(17 560)	(820)	5%	(40 950)
Transfers and Grants		-	(42 636)	(44 415)	(6 062)	(30 135)	(33 361)	(3 227)	10%	-
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>410 774</b>	<b>476 524</b>	<b>470 773</b>	<b>50 899</b>	<b>1 152 945</b>	<b>488 128</b>	<b>(664 817)</b>	<b>-136%</b>	<b>785 600</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE		1	6 100	-	-	-	-	-		-
Decrease (increase) in non-current receivables		15 356	-	-	(238)	(47 444)	-	(47 444)	0%	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
<b>Payments</b>										
Capital assets		21 827	(787 983)	(1 017 940)	(65 578)	(389 179)	(703 143)	(313 964)	45%	1 017 940
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>37 185</b>	<b>(781 883)</b>	<b>(1 017 940)</b>	<b>(65 816)</b>	<b>(436 624)</b>	<b>(703 143)</b>	<b>(266 520)</b>	<b>38%</b>	<b>1 017 940</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		(468)	304 378	304 378	-	-	-	-		304 378
Increase (decrease) in consumer deposits		-	(15 000)	(15 000)	301	2 076	(11 250)	13 326	-118%	(15 000)
<b>Payments</b>										
Repayment of borrowing		(39 235)	(66 151)	(66 151)	-	(25 443)	(33 075)	(7 633)	23%	(66 151)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>(39 703)</b>	<b>223 227</b>	<b>223 227</b>	<b>301</b>	<b>(23 367)</b>	<b>(44 325)</b>	<b>(20 958)</b>	<b>47%</b>	<b>223 227</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>408 255</b>	<b>(82 132)</b>	<b>(323 940)</b>	<b>(14 615)</b>	<b>692 955</b>	<b>(259 341)</b>			<b>2 026 767</b>
Cash/cash equivalents at beginning:		669 621	669 621	669 621		669 621	669 621			669 621
Cash/cash equivalents at month/year end:		1 077 876	587 489	345 681		1 362 575	410 280			2 696 388

This statement reflects the actual cash that is received and spent by the municipality. Cash payments and receipts will not coincide with Table C4, because Table C4 is partly based on billed income and expenditure.

## Quarterly Budget Monitoring Report

The table below provides a breakdown of the outstanding commitments against the cash and cash equivalents at end of March 2023.

<b>Cash and cash equivalents commitments - 31 March 2023</b>	
	<b>R'000</b>
<b>Cash and Cash Equivalents</b>	<b>1 362 575 083</b>
<b>Less: Ringfenced and Invested</b>	<b>602 006 262</b>
Repayments of Loans - short term portion	3 412 726
Capital Replacement Reserve	606 851
Provision for Rehabilitation of Landfill Site	36 424 880
Compensation Provision - GIPTN Buy-ins and Buy Outs	34 083 202
Unspent External Loans	0
Unspent Conditional Grants	15 775 093
Housing Development Fund	3 919 343
Trade debtors - deposits	7 784 167
Investments	500 000 000
<b>Working Capital</b>	<b>760 568 821</b>

### Financial problems or risks facing the municipality:

The working capital amounted to R760.5 million at the end of March 2023.

No financial problems or risks are facing the municipality currently. The municipality shows a healthy cash position.

## Quarterly Budget Monitoring Report

### 2.8 Supporting documentation

#### 2.8.1 Table SC3: Debtors Age Analysis

WC044 George - Supporting Table SC3 Monthly Budget Statement - aged debtors - M09 March

Description	NT Code	Budget Year 2022/23										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days		
<b>R thousands</b>													
<b>Debtors Age Analysis By Income Source</b>													
Trade and Other Receivables from Exchange Transactions - Water	1200	38 118	7 867	4 776	4 924	4 808	5 118	22 541	90 421	178 574	127 812	650	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	40 564	1 547	995	980	587	812	4 306	4 211	54 003	10 896	128	-
Receivables from Non-exchange Transactions - Property Rates	1400	32 299	2 140	1 625	1 401	1 167	1 057	5 152	16 846	61 687	25 623	129	-
Receivables from Exchange Transactions - Waste Water Management	1500	20 220	3 161	2 891	2 729	2 622	2 386	8 607	26 374	68 990	42 717	549	-
Receivables from Exchange Transactions - Waste Management	1600	19 503	3 144	2 859	2 691	2 617	2 362	7 906	23 047	64 128	38 622	519	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	13	4	4	4	3	3	21	104	155	135	-	-
Interest on Arrear Debtor Accounts	1810	1 159	234	253	313	369	392	2 094	17 464	22 278	20 632	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	(12 639)	316	446	469	442	411	2 320	12 752	4 516	16 393	642	-
<b>Total By Income Source</b>	<b>2000</b>	<b>139 237</b>	<b>18 412</b>	<b>13 849</b>	<b>13 510</b>	<b>12 615</b>	<b>12 541</b>	<b>52 947</b>	<b>191 218</b>	<b>454 329</b>	<b>282 830</b>	<b>2 617</b>	<b>-</b>
<b>2021/22 - totals only</b>		<b>121 578</b>	<b>12 984</b>	<b>11 170</b>	<b>9 912</b>	<b>9 300</b>	<b>8 253</b>	<b>40 586</b>	<b>159 767</b>	<b>373 550</b>	<b>227 818</b>	<b>2 450</b>	
<b>Debtors Age Analysis By Customer Group</b>													
Organs of State	2200	5 733	323	343	384	335	289	264	-	7 672	1 272	-	-
Commercial	2300	50 837	1 998	1 078	880	733	847	5 884	9 129	71 385	17 472	-	-
Households	2400	84 442	16 071	12 408	12 230	11 529	11 387	46 706	181 534	376 309	263 387	2 617	-
Other	2500	(1 776)	20	20	16	18	18	92	555	(1 037)	699	-	-
<b>Total By Customer Group</b>	<b>2600</b>	<b>139 237</b>	<b>18 412</b>	<b>13 849</b>	<b>13 510</b>	<b>12 615</b>	<b>12 541</b>	<b>52 947</b>	<b>191 218</b>	<b>454 329</b>	<b>282 830</b>	<b>2 617</b>	<b>-</b>

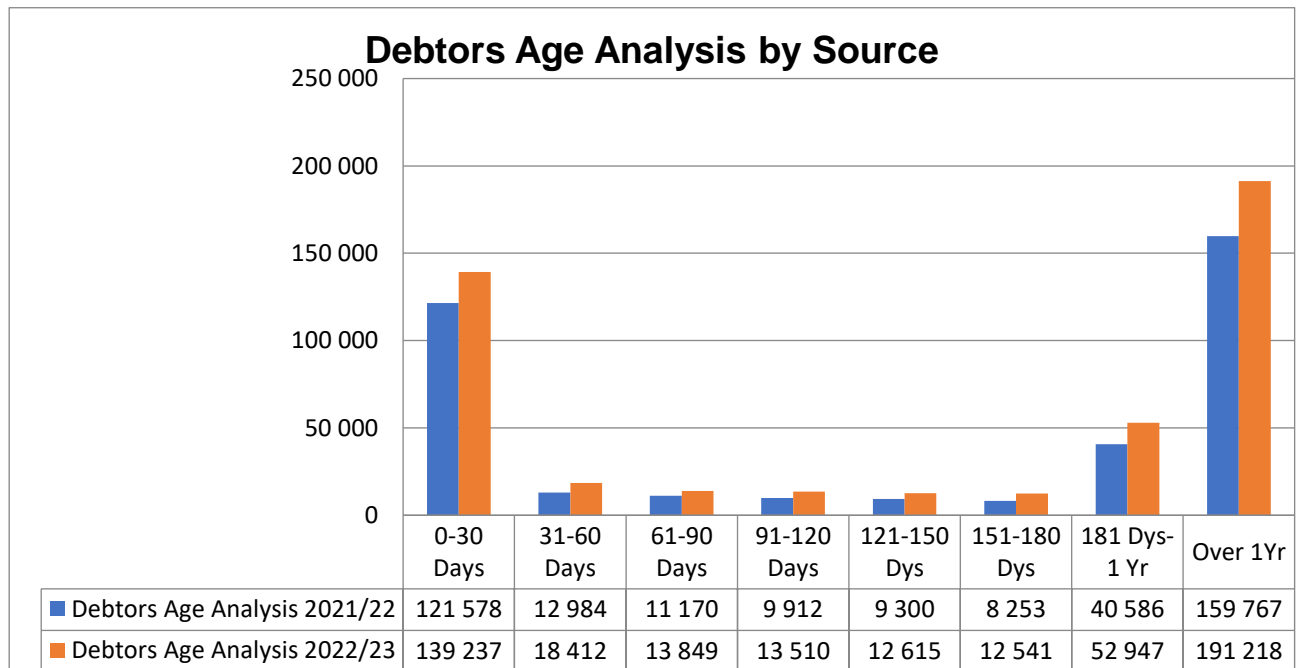
## Quarterly Budget Monitoring Report

The Debtors age analysis includes only those consumer amounts which have become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and service charges on an instalment basis.

At the end of March 2023, an amount of R454 million (gross debtors – the provision for bad debt has not been considered) was outstanding for debtors, with R283 million outstanding for longer than 90 days. The annual tariffs were levied in July 2022 and were due by the end of September 2022.

Rising debt of Indigent households outstanding water debt is of concern. Council has employed a Team of Plumbers to address water leakages in Indigent households to curb the growing debt. Water restrictors are also being installed on indigent consumers water meters which have a high consumption rate and whose account is in arrears.

The following graph compares the debtor's age analysis end of December 2022 to the same period last year:



### Debtors Collection rate:

Collection Rate Calculation 2022/2023									
Month	Gross Debtors Opening Balance	Billed Revenue	Gross Debtors Closing Balance	Bad Debts Written off	Cash Collected	Debt Collection Ratio	Monthly Report	Quarterly Report	YTD
Jul 22	R 372 375 288.00	R 162 772 424.00	R 419 603 230.00	R 1 830 158.42	R 113 714 323.58	69.86%	69.86%	87.08%	
Aug 22	R 419 603 230.00	R 129 569 559.99	R 422 203 113.17	R 1 258 044.95	R 125 711 631.87	97.02%	97.02%		
Sep 22	R 422 203 113.17	R 138 060 288.72	R 423 551 108.75	R 1 350 668.62	R 135 361 624.52	98.05%	98.05%		
Oct 22	R 423 551 108.75	R 119 677 616.40	R 412 199 708.32	R 2 156 409.97	R 128 872 606.86	107.68%	107.68%	96.68%	
Nov 22	R 412 199 708.32	R 122 643 112.19	R 424 475 295.21	R 1 259 823.20	R 109 107 702.10	88.96%	88.96%		
Dec 22	R 424 475 295.21	R 121 139 409.14	R 428 170 110.08	R 4 027 081.94	R 113 417 512.33	93.63%	93.63%		
Jan 23	R 428 170 110.08	R 127 245 904.02	R 441 581 674.03	R 2 478 874.99	R 111 355 465.08	87.51%	87.51%	91.75%	
Feb 23	R 441 581 674.03	R 130 609 523.33	R 463 004 800.40	R 622 506.97	R 108 563 889.99	83.12%	83.12%		
Mar 23	R 463 004 800.40	R 125 699 845.69	R 454 329 072.95	R 2 388 383.80	R 131 987 189.34	105.00%	105.00%		

## 2.8.2 Table SC4: Creditors Age Analysis

The creditor's age analysis only includes those creditors that fall due within the next month.

WC044 George - Supporting Table SC4 Monthly Budget Statement - aged creditors - M09 March

Description	NT Code	Budget Year 2022/23									Prior year
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	totals for chart (same period)
R thousands											
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	49 175	–	–	–	–	–	–	–	49 175	51 820
Bulk Water	0200	–	–	–	–	–	–	–	–	–	–
PAYE deductions	0300	8 124	–	–	–	–	–	–	–	8 124	9 024
VAT (output less input)	0400	–	–	–	–	–	–	–	–	–	–
Pensions / Retirement deductions	0500	–	–	–	–	–	–	–	–	–	–
Loan repayments	0600	–	–	–	–	–	–	–	0	0	0
Trade Creditors	0700	25 323	2 115	7	28	1 759	–	–	–	29 233	31 351
Auditor General	0800	–	–	–	–	–	–	–	–	–	–
Other	0900									–	–
Total By Customer Type	1000	82 622	2 115	7	28	1 759	–	–	0	86 532	92 195

Reasons for creditors outstanding longer than 30 days:

- There are no disputes to be resolved.



### 2.8.3 Table SC5: Investment Portfolio

Section 9 (1) of the Budget and Reporting regulations states that the accounting officer of a municipality must report on the investment portfolio of the municipality at the end of the month.

The cash flow of the municipality is monitored regularly and from time to time cash flow surpluses are invested at financial institutions in order to maximise the interest yield.

INVESTMENT REGISTER							
No.	INV. TERM	INVEST DATE	MATURE DATE	RATES	BANKING INSTITUTION	428170020-5 BALANCE OF INVESTMENT	REFERENCE
37	63	08 02 2023	11 04 2023	8.290%	FNB	200 000 000.00	
38	90	08 02 2023	09 05 2023	8.350%	ABSA	100 000 000.00	
38	91	03 04 2023	03 06 2023	8.800%	STB	<u>200 000 000.00</u>	
<b><u>Balance as at 31 March 2023</u></b>						<b><u>500 000 000.00</u></b>	

## 2.8.4 Table SC6: Transfers and grants receipts

WC044 George - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M09 March

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		338 824	358 290	358 290	136 977	400 384	110 352	290 032	262,8%	–
Operational Revenue:General Revenue:Equitable Share		170 498	193 460	193 460	54 169	193 460	75 449	118 011	156,4%	–
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]	3	3 068	1 990	1 990	–	1 394	1 394	–		–
Infrastructure Skills Development Grant [Schedule 5B]		5 885	6 000	6 000	–	3 000	3 000	–		–
Local Government Financial Management Grant [Schedule 5B]		1 550	1 721	1 721	–	1 721	1 721	–		–
Municipal Infrastructure Grant [Schedule 5B]		750	750	750	750	750	750	–		–
Public Transport Network Grant [Schedule 5B]		155 573	154 369	154 369	82 058	200 059	28 038	172 021	613,5%	–
Regional Bulk Infrastructure Grant		1 500	–	–	–	–	–	–		–
Integrated Urban Development Grant								–		–
Provincial Government:		243 547	194 001	261 647	82 278	247 808	163 183	84 625	51,9%	12 576
Human Settlements Development Grant (Beneficiaries)		8 571	4 000	10 250	182	1 078	–	1 078	#DIV/0!	–
Financial Assistance to Municipalities for Maintenance and Construction of Transport Infrastructure		8 460	22 425	22 425	22 153	22 153	–	22 153	#DIV/0!	–
Integrated Transport Planning		600	–	–	–	–	–	–		–
Local Government Internship Grant		–	–	–	–	–	–	–		188
Community Library Service Grant		6 969	11 101	11 101	–	8 221	8 221	–		–
Community Development Workers (CDW) Operational Support Grant		94	94	94	–	94	94	–		–
George Integrated Public Transport Network Operations		217 587	154 868	214 814	59 943	214 811	154 868	59 943	38,7%	–
Financial Management Capacity Building Grant		250	–	1 450	–	1 450	–	1 450	#DIV/0!	–
Municipal Accreditation and Capacity Building Grant		1 016	513	513	–	–	–	–		–
Inform Settlements Upgrading Partnership Grant: Provinces (Beneficiaries)		–	1 000	1 000	–	–	–	–		12 388
Specify (Add grant description)		–	–	–	–	–	–	–		–
District Municipality:		120	–	–	–	–	–	–		–
Community Safety Plan Initiatives		120	–	–	–	–	–	–		–
		–	–	–	–	–	–	–		–
Other grant providers:		–	–	–	–	–	–	–		–
		–	–	–	–	–	–	–		–
Total Operating Transfers and Grants	5	582 492	552 291	619 937	219 255	648 192	273 535	374 657	137,0%	12 576
Capital Transfers and Grants										
National Government:		198 192	362 983	600 480	397 570	699 368	286 510	412 858	144,1%	38 786
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		19 350	38 036	38 036	12 500	12 500	25 536	(13 036)	-51,0%	38 036
Municipal Infrastructure Grant [Schedule 5B]		41 512	44 758	44 758	13 325	34 934	31 433	3 501	11,1%	750
Public Transport Infrastructure Grant [Schedule 5B]		54 403	37 041	37 041	–	37 041	37 041	–		–
Energy Efficiency and Demand Side Management Grant		–	2 500	2 500	–	2 500	2 500	–		–
Regional Bulk Infrastructure Grant (Schedule 5B)		79 845	240 648	240 648	134 248	374 896	190 000	184 896	97,3%	–
Water Services Infrastructure Grant [Schedule 5B]		3 082	–	–	–	–	–	–		–
Metro Informal Settlements Partnership Grant		–	–	237 497	237 497	237 497	–	237 497	#DIV/0!	–
Provincial Government:		700	1 620	15 840	14 220	15 020	800	14 220	1777,5%	–
Library Grant		–	820	820	–	–	–	–		–
Development of Sport and Recreation facilities		700	800	800	–	800	800	–		–
Specify (Add grant description)		–	–	14 220	14 220	14 220	–	14 220	#DIV/0!	–
Specify (Add grant description)		–	–	–	–	–	–	–		–
District Municipality:		1 000	–	–	–	–	–	–		–
JDMA - Microprise Facilities at Pacaltsdorp		1 000	–	–	–	–	–	–		–
Specify (Add grant description)		–	–	–	–	–	–	–		–
Other grant providers:		12 614	–	–	–	–	–	–		–
Departmental Agencies and Accounts		12 614	–	–	–	–	–	–		–
Foreign Government and International Organisations		–	–	–	–	–	–	–		–
Households		–	–	–	–	–	–	–		–
Non-Profit Institutions		–	–	–	–	–	–	–		–
Private Enterprises		–	–	–	–	–	–	–		–
Public Corporations		–	–	–	–	–	–	–		–
Higher Educational Institutions		–	–	–	–	–	–	–		–
Parent Municipality / Entity		–	–	–	–	–	–	–		–
Transfer from Operational Revenue		–	–	–	–	–	–	–		–
Total Capital Transfers and Grants	5	212 506	364 603	616 320	411 790	714 388	287 310	427 078	148,6%	38 786
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	794 997	916 894	1 236 257	631 045	1 362 580	560 845	801 735	143,0%	51 362

## Quarterly Budget Monitoring Report

### 2.8.5 Table SC7 (1): Transfers and grants expenditure

WC044 George - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M09 March

Description	Ref	2021/22	Budget Year 2022/23							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		321 088	358 290	358 290	72 160	269 622	76 514	193 107	252,4%	-
Operational Revenue: Gen		170 498	193 460	193 460	54 169	193 460	-	193 460	#DIV/0!	-
Ex panded Public Works P		3 068	1 990	1 990	163	767	972	(205)	-21,1%	-
Infrastructure Skills Devel		5 885	6 000	6 000	332	3 579	2 936	643	21,9%	-
Local Government Financ		1 550	1 721	1 721	112	498	833	(335)	-40,2%	-
Municipal Infrastructure Gr		750	750	750	-	375	375	-	-	-
Public Transport Network		137 837	154 369	154 369	17 385	70 943	71 398	(456)	-0,6%	-
Regional Bulk Infrastructur		1 500	-	-	-	-	-	-	-	-
Integrated Urban Developm		-	-	-	-	-	-	-	-	-
Provincial Government:		233 458	194 001	258 997	4 967	173 236	84 137	89 099	105,9%	-
Human Settlements Devel		3 271	4 000	7 600	-	809	-	809	#DIV/0!	-
Financial Assistance to M		8 460	22 425	22 425	(3 087)	19 338	8 956	10 382	115,9%	-
Integrated Transport Plann		600	-	-	-	-	-	-	-	-
Community Library Servic		10 801	11 101	11 101	154	1 289	883	406	46,0%	-
Community Development		81	94	94	(69)	(119)	44	(163)	-369,1%	-
George Integrated Public T		205 945	154 868	214 814	7 511	150 648	73 998	76 651	103,6%	-
Financial Management Ca		193	-	1 450	-	-	-	-	-	-
Municipal Accreditation an		472	513	513	21	214	257	(43)	-16,7%	-
Inform Settlements Upgrad		2 780	1 000	1 000	354	921	-	921	#DIV/0!	-
Western Cape Municipal E		400	-	-	-	-	-	-	-	-
Local Government Public		454	-	-	84	136	-	136	#DIV/0!	-
Specify (Add grant descrip		-	-	-	-	-	-	-	-	-
District Municipality:		120	-	-	-	-	-	-	-	-
Community Safety Plan In		120	-	-	-	-	-	-	-	-
Specify (Add grant descrip		-	-	-	-	-	-	-	-	-
Other grant providers:		2 514	-	-	-	-	-	-	-	-
0		2 514	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
Total operating expenditure		557 180	552 291	617 287	77 128	442 857	160 651	282 206	175,7%	-
Capital expenditure of Transfers and Grants										
National Government:		199 901	362 983	362 983	33 448	193 421	184 142	9 279	5,0%	-
Integrated National Electrifi		19 350	38 036	38 036	2 715	7 220	12 650	(5 430)	-42,9%	-
Municipal Infrastructure Gr		41 512	44 758	44 758	-	16 264	19 906	(3 642)	-18,3%	-
Energy Efficiency and Der		-	2 500	2 500	-	1 365	2 500	(1 135)	-45,4%	-
Public Transport Network		55 998	37 041	37 041	6 825	40 545	24 617	15 927	64,7%	-
Regional Bulk Infrastructur		79 845	240 648	240 648	23 909	128 027	124 468	3 559	2,9%	-
Water Services Infrastruct		3 082	-	-	-	-	-	-	-	-
Infrastructure Skills Devel		114	-	-	-	-	-	-	-	-
Metro Informal Settlements		-	-	-	-	-	-	-	-	-
Provincial Government:		-	1 620	1 620	9	23	200	(177)	-88,5%	-
Library Grant		-	820	820	3	6	-	6	#DIV/0!	-
Development of Sport		-	800	800	6	17	200	(183)	-91,5%	-
Specify (Add grant descrip		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
JDMA - Microprise Facili		-	-	-	-	-	-	-	-	-
Specify (Add grant descrip		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Departmental Agencies an		-	-	-	-	-	-	-	-	-
Transfer from Operational		-	-	-	-	-	-	-	-	-
Total capital expenditure of		199 901	364 603	364 603	33 457	193 444	184 342	9 102	4,9%	-
TOTAL EXPENDITURE OF T		757 081	916 894	981 890	110 585	636 301	344 993	291 308	84,4%	-

## 2.8.6 Table SC7(2) Expenditure against approved rollovers

WC044 George - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M09 March

Description	Ref	Budget Year 2022/23				
		Approved Rollover 2021/22	Monthly actual	YearTD actual	YTD variance	YTD variance %
R thousands						%
<b>EXPENDITURE</b>						
<b>Operating expenditure of Approved Roll-overs</b>						
<b>National Government:</b>		-	-	-	-	
Operational Revenue: General Revenue: Equitable Share			-	-	-	
Integrated Urban Development Grant			-	-	-	
<b>Provincial Government:</b>		17 469	232	1 541	(15 928)	-91,2%
Community Library Service Grant		167	-	-	(167)	-100,0%
Community Development Workers (CDW) Operational Support Grant		94	-	-	(94)	
George Integrated Public Transport Network Operations		12 671	-	-	(12 671)	
Financial Management Capacity Building Grant		125	-	-	(125)	
Municipal Accreditation and Capacity Building Grant		255	-	210	(46)	
Inform Settlements Upgrading Partnership Grant: Provinces (Beneficiaries)		2 716	103	1 025	(1 691)	
Local Government Public Employment Support Grant		1 441	129	307	(1 134)	
Specify (Add grant description)			-	-	-	
<b>District Municipality:</b>		120	-	-	(120)	-100,0%
Community Safety Plan Initiatives		120	-	-	(120)	-100,0%
Specify (Add grant description)			-	-	-	
<b>Other grant providers:</b>		-	-	-	-	
0			-	-	-	
0			-	-	-	
<b>Total operating expenditure of Approved Roll-overs</b>		17 589	232	1 541	(16 048)	-91,2%
<b>Capital expenditure of Approved Roll-overs</b>						
<b>National Government:</b>		-	-	-	-	
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]			-	-	-	
Metro Informal Settlements Partnership Grant			-	-	-	
<b>Provincial Government:</b>		-	-	-	-	
Specify (Add grant description)			-	-	-	
Specify (Add grant description)			-	-	-	
<b>District Municipality:</b>		-	-	-	-	
Specify (Add grant description)			-	-	-	
Specify (Add grant description)			-	-	-	
Specify (Add grant description)			-	-	-	
<b>Other grant providers:</b>		-	-	-	-	
Departmental Agencies and Accounts			-	-	-	
Foreign Government and International Organisations			-	-	-	
Households			-	-	-	
Non-Profit Institutions			-	-	-	
Private Enterprises			-	-	-	
Public Corporations			-	-	-	
Higher Educational Institutions			-	-	-	
Parent Municipality / Entity			-	-	-	
Transfer from Operational Revenue			-	-	-	
<b>Total capital expenditure of Approved Roll-overs</b>		-	-	-	-	
<b>TOTAL EXPENDITURE OF APPROVED ROLL-OVERS</b>		17 589	232	1 541	(16 048)	-91,2%

## Quarterly Budget Monitoring Report

### 2.8.7 Table SC8: Councillor and staff benefits

WC044 George - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M09 March

Summary of Employee and Councillor remuneration	Ref	2021/22	Budget Year 2022/23								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
R thousands		A	B	C							
	1	A	B	C						D	
<b>Councillors (Political Office Bearers plus Other)</b>	4										
Basic Salaries and Wages		16 007	16 886	18 022	1 425	12 831	13 516	(685)	-5%	18 022	
Pension and UIF Contributions		350	890	890	25	193	668	(475)	-71%	890	
Medical Aid Contributions		229	407	472	24	212	355	(143)	-40%	472	
Motor Vehicle Allowance		5 023	5 407	5 957	417	3 768	4 469	(701)	-16%	5 957	
Cellphone Allowance		2 174	2 581	2 589	187	1 680	1 941	(260)	-13%	2 589	
Housing Allowances		-	-	-	-	-	-	-		-	
Other benefits and allowances		-	-	-	-	-	-	-		-	
<b>Sub Total - Councillors</b>			<b>23 783</b>	<b>26 171</b>	<b>27 930</b>	<b>2 078</b>	<b>18 684</b>	<b>20 948</b>	<b>(2 264)</b>	<b>-11%</b>	<b>27 930</b>
<b>% increase</b>				<b>10,0%</b>	<b>17,4%</b>						<b>17,4%</b>
<b>Senior Managers of the Municipality</b>	3										
Basic Salaries and Wages	3	8 805	9 345	8 270	659	5 905	6 203	(298)	-5%	8 270	
Pension and UIF Contributions		983	1 206	450	25	258	337	(80)	-24%	450	
Medical Aid Contributions		313	298	228	19	151	171	(20)	-12%	228	
Overtime		-	-	-	-	-	-	-		-	
Performance Bonus		729	1 621	1 621	-	-	1 216	(1 216)	-100%	1 621	
Motor Vehicle Allowance		452	514	429	44	326	322	4	1%	429	
Cellphone Allowance		116	157	240	19	161	180	(19)	-10%	240	
Housing Allowances		-	-	-	-	-	-	-		-	
Other benefits and allowances		264	440	334	0	80	251	(171)	-68%	334	
Payments in lieu of leave		112	-	-	-	-	-	-		-	
Long service awards	2	-	-	-	-	-	-	-		-	
Post-retirement benefit obligations		-	-	-	-	-	-	-		-	
<b>Sub Total - Senior Managers of Municipality</b>	4	<b>11 773</b>	<b>13 581</b>	<b>11 572</b>	<b>766</b>	<b>6 880</b>	<b>8 679</b>	<b>(1 799)</b>	<b>-21%</b>	<b>11 572</b>	
<b>% increase</b>				<b>15,4%</b>	<b>-1,7%</b>						<b>-1,7%</b>
<b>Other Municipal Staff</b>	2										
Basic Salaries and Wages		351 784	440 981	403 043	30 302	272 620	300 459	(27 839)	-9%	403 043	
Pension and UIF Contributions		62 016	72 821	71 370	5 638	50 630	53 528	(2 898)	-5%	71 370	
Medical Aid Contributions		23 460	40 295	34 835	2 874	24 848	26 126	(1 278)	-5%	34 835	
Overtime		62 553	59 289	67 592	4 913	49 935	50 682	(747)	-1%	67 592	
Performance Bonus		-	-	-	-	-	-	-		-	
Motor Vehicle Allowance		15 748	16 874	18 016	1 431	12 715	13 482	(767)	-6%	18 016	
Cellphone Allowance		1 601	1 679	1 815	142	1 289	1 362	(72)	-5%	1 815	
Housing Allowances		2 213	4 338	2 634	229	1 746	1 972	(226)	-11%	2 634	
Other benefits and allowances		42 683	51 084	65 158	1 229	38 551	49 574	(11 023)	-22%	65 158	
Payments in lieu of leave	-	-	-	-	-	-	-		-		
Long service awards	2	2 443	4 420	3 060	235	1 681	2 238	(557)	-25%	3 060	
Post-retirement benefit obligations		22 883	22 360	17 609	223	4 118	13 207	(9 089)	-69%	17 609	
<b>Sub Total - Other Municipal Staff</b>	4	<b>587 383</b>	<b>714 140</b>	<b>685 133</b>	<b>47 216</b>	<b>458 133</b>	<b>512 629</b>	<b>(54 496)</b>	<b>-11%</b>	<b>685 133</b>	
<b>% increase</b>				<b>21,6%</b>	<b>16,6%</b>						<b>16,6%</b>
<b>Total Parent Municipality</b>		<b>622 939</b>	<b>753 891</b>	<b>724 635</b>	<b>50 060</b>	<b>483 697</b>	<b>542 256</b>	<b>(58 559)</b>	<b>-11%</b>	<b>724 635</b>	
<b>Total Municipal Entities</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>	
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		<b>622 939</b>	<b>753 891</b>	<b>724 635</b>	<b>50 060</b>	<b>483 697</b>	<b>542 256</b>	<b>(58 559)</b>	<b>-11%</b>	<b>724 635</b>	
<b>% increase</b>	4		<b>21,0%</b>	<b>16,3%</b>						<b>16,3%</b>	
<b>TOTAL MANAGERS AND STAFF</b>		<b>599 156</b>	<b>727 721</b>	<b>696 705</b>	<b>47 982</b>	<b>465 013</b>	<b>521 308</b>	<b>(56 295)</b>	<b>-11%</b>	<b>696 705</b>	

## 2.8.8 Overtime table per department

COMMUNITY SERVICES													
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Quarter 3	Available	% Budget Spent
<b>Community Services</b>													
SECRETARIAT COMMUNITY SERVICES	20220703044960	Overtime:Non Structured	25 200	114 554	85 174	6 961	34 389	21 911	21 913	7 241	51 065	29 380	74%
SWIMMING POOL	20220703044961	Overtime:Non Structured	13 500	1 974	-2 488	1 090	-	-	-3 578	-	-3 578	4 462	-126%
SPORT MAINTENANCE	20220703044968	Overtime:Non Structured	28 900	223 358	150 619	-	67 592	55 754	27 273	22 380	105 407	72 739	67%
CUSTOMER RELATIONS MANAGEMENT	20220703044973	Overtime:Non Structured	27 200	10 527	5 814	2 926	-	2 888	-	-	2 888	4 714	55%
REFUSE REMOVAL	20220703044979	Overtime:Non Structured	4 607 800	6 534 509	4 468 807	1 372 676	1 691 464	710 099	694 569	387 897	1 792 564	2 065 702	68%
STREET CLEANING	20220703044980	Overtime:Non Structured	655 000	1 559 048	1 073 234	177 520	402 745	280 692	212 277	88 434	581 403	485 814	69%
PUBLIC TOILETS	20220703044984	Overtime:Non Structured	381 500	348 947	228 028	68 903	96 708	27 089	35 328	17 982	80 399	120 919	65%
LANDFILL SITE	20220703044988	Overtime:Non Structured	241 500	233 027	153 841	27 682	67 710	33 293	25 156	13 558	72 007	79 186	66%
CEMETERIES	20220703044995	Overtime:Non Structured	142 700	381 260	290 707	42 682	85 630	82 232	80 164	32 468	194 864	90 553	76%
WILDERNESS AND VICTORIA BAY RECREATION	20220703044998	Overtime:Non Structured	366 700	573 600	495 105	34 914	94 362	187 484	178 345	26 302	392 131	78 495	86%
PARKS	20220703045010	Overtime:Non Structured	293 000	768 517	618 506	96 000	143 626	184 774	194 106	42 768	421 648	150 011	80%
Sub-total: Community Services			6 783 000	10 749 321	7 567 346	1 831 353	2 684 226	1 586 216	1 465 552	639 030	3 690 797	3 181 975	70%
<b>Protection Services</b>													
VEHICLE TESTING STATION	20220703044967	Overtime:Non Structured	48 200	34 402	19 783	3 250	10 199	5 549	786	3 601	9 936	14 619	58%
SECURITY SERVICES	20220703044978	Overtime:Night Shift	1 512 000	2 706 751	2 031 690	279 832	561 675	708 472	481 710	30 891	1 221 073	675 061	75%
TRAFFIC SERVICES	20220703044981	Overtime:Non Structured	184 200	143 982	83 597	36 218	31 606	11 686	4 086	19 885	35 658	60 385	58%
FIRE SERVICES	20220703044989	Overtime:Structured	457 200	403 334	310 024	82 540	63 336	76 858	87 290	6 195	170 342	93 310	77%
MOTOR VEHICLE REGISTRATION	20220703044994	Overtime:Night Shift	432 700	303 898	201 530	64 859	78 551	24 412	33 708	25 530	83 650	102 368	66%
LAW ENFORCEMENT	20220703045008	Overtime:Non Structured	1 000 000	2 593 017	1 637 558	702 615	332 723	396 610	205 609	-	602 219	955 459	63%
TRAFFIC LAW ENFORCEMENT	20220703045015	Overtime:Non Structured	4 814 500	4 982 043	3 324 764	860 564	1 218 883	727 022	518 295	399 494	1 644 811	1 657 279	67%
FIRE SERVICES	20220703045022	Overtime:Night Shift	1 213 900	821 055	560 129	138 169	186 387	128 857	106 716	55 514	291 087	260 926	68%
TRAFFIC LAW ENFORCEMENT	20220703045024	Overtime:Non Structured	157 400	145 785	96 840	27 488	38 369	14 650	16 333	15 183	46 166	48 945	66%
FIRE SERVICES	20220703045025	Overtime:Non Structured	2 367 200	1 816 230	1 178 422	336 536	487 979	178 466	175 441	162 772	516 679	637 808	65%
SECURITY SERVICES	20220703045026	Overtime:Non Structured	138 400	102 708	67 373	18 323	27 121	11 275	10 654	10 155	32 083	35 335	66%
Sub-total: Protection Services			12 325 700	14 053 205	9 511 711	2 550 395	3 036 830	2 283 858	1 640 628	729 219	4 653 705	4 541 494	68%
Total for Directorate			19 108 700	24 802 526	17 079 058	4 381 749	5 721 055	3 870 074	3 106 180	1 368 249	8 344 503	7 723 468	69%
		% SPENT			68,86%								

## Quarterly Budget Monitoring Report

<b>ELECTROTECHNICAL SERVICES</b>													
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Quarter 3	Available	% Budget Spent
FLEET MANAGEMENT	20220703044999	Overtime:Non Structured	123 200	158 082	101 587	10 606	40 719	35 973	14 289	21 125	71 387	56 495	64%
SECRETARIAT ELECTROTECHNICAL SERVICES	20220703045001	Overtime:Non Structured	150 000	474 877	324 989	76 776	79 769	105 698	62 747	31 478	199 923	149 888	68%
DISTRIBUTION	20220703045003	Overtime:Non Structured	6 472 000	9 792 905	6 324 459	1 752 161	2 636 537	1 129 709	806 052	772 112	2 707 873	3 468 446	65%
		<b>TOTAL</b>	<b>6 745 200</b>	<b>10 425 864</b>	<b>6 751 036</b>	<b>1 839 544</b>	<b>2 757 025</b>	<b>1 271 379</b>	<b>883 087</b>	<b>824 716</b>	<b>2 979 183</b>	<b>3 674 828</b>	<b>65%</b>
		<b>% SPENT</b>			<b>65%</b>								
<b>CORPORATE SERVICES</b>													
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Quarter 3	Available	% Budget Spent
SOCIAL SERVICES	20220703044958	Overtime:Non Structured	139 700	8 069	6 776	1 364	-	3 092	2 320	829	6 241	1 293	84%
THEMBALETHU HALL	20220703044965	Overtime:Non Structured	16 800	4 064	2 244	2 244	-	-	-	-	-	1 820	55%
SECRETARIAL/ COMMITTEE SERVICES	20220703044970	Overtime:Non Structured	10 800	7 527	4 156	3 244	912	-	-	-	-	3 371	55%
BLANCO HALL	20220703044971	Overtime:Non Structured	5 500	5 500	-	-	-	-	-	-	-	5 500	0%
DMA AREA	20220703044972	Overtime:Non Structured	16 700	51 429	30 458	6 531	15 837	6 033	2 057	3 661	11 750	20 971	59%
OFFICE OF THE EXECUTIVE MAYOR	20220703044990	Overtime:Non Structured	1 200	1 200	-	-	-	-	-	-	-	1 200	0%
CONVILLE HALL	20220703044993	Overtime:Non Structured	12 000	5 798	3 202	2 269	933	-	-	-	-	2 596	55%
CMC CENTRE	20220703044997	Overtime:Non Structured	10 000	111 548	61 600	42 022	19 161	418	-	-	418	49 948	55%
		<b>TOTAL</b>	<b>212 700</b>	<b>195 135</b>	<b>108 437</b>	<b>57 675</b>	<b>36 842</b>	<b>9 542</b>	<b>4 377</b>	<b>4 490</b>	<b>18 409</b>	<b>86 698</b>	<b>56%</b>
		<b>% SPENT</b>			<b>56%</b>								
<b>CIVIL ENGINEERING SERVICES</b>													
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Quarter 3	Available	% Budget Spent
GIPTN - Auxillary cost	20220703044949	Non Structured	-	5 990	3 308	3 308	-	-	-	-	-	2 682	55%
SECRETARIAT CIVIL ENGINEERING SERVICES	20220703044951	Non Structured	88 900	35 208	20 908	7 169	9 781	2 494	1 465	-	3 959	14 300	59%
SCIENTIFIC SERVICES	20220703044952	Non Structured	70 000	22 246	19 411	458	3 195	8 632	7 126	-	15 758	2 835	87%
STORM WATER AND STORES	20220703044954	Non Structured	1 500 000	2 222 841	1 291 789	370 261	570 886	286 378	64 263	108 337	458 978	931 052	58%
WATER TREATMENT	20220703044955	Non Structured	2 100 000	1 915 972	1 215 424	337 512	542 503	178 047	157 362	125 881	461 290	700 548	63%
WATER DISTRIBUTION	20220703044956	Non Structured	5 749 000	5 572 516	3 934 341	1 014 462	1 596 413	632 119	691 346	459 027	1 782 492	1 638 175	71%
WATER AND SANITATION PROJECTS	20220703044957	Non Structured	1 700 000	1 460 465	952 798	264 293	374 060	168 163	146 281	126 405	440 849	507 667	65%
WASTE WATER NETWORKS	20220703044959	Non Structured	5 800 000	5 645 308	3 960 849	1 027 956	1 544 814	710 422	677 656	531 286	1 919 365	1 684 459	70%
MECHANICAL ENGINEERING SERVICES	20220703044996	Non Structured	299 300	508 820	382 916	98 950	132 469	49 567	101 929	109 726	261 222	125 904	75%
GIPTN - Establishment cost	20220829923961	Non Structured	-	357 179	-	-	-	-	-	-	-	357 179	0%
WATER AND SANITATION PROJECTS	20220703045019	Structured	400 000	325 976	218 857	56 096	70 955	52 963	38 843	21 624	113 430	107 119	67%
WATER TREATMENT	20220703045021	Structured	512 600	407 927	272 314	69 367	89 024	66 879	47 044	24 208	138 130	135 613	67%
WATER AND SANITATION PROJECTS	20220703045027	Night Shift	418 000	312 649	201 883	58 434	87 045	27 175	29 228	27 318	83 721	110 766	65%
WATER TREATMENT	20220703045029	Night Shift	411 500	392 125	254 538	71 549	108 203	36 792	37 994	32 167	106 953	137 587	65%
		<b>TOTAL</b>	<b>19 049 300</b>	<b>19 185 222</b>	<b>12 729 335</b>	<b>3 379 816</b>	<b>5 129 349</b>	<b>2 219 632</b>	<b>2 000 538</b>	<b>1 565 979</b>	<b>5 786 148</b>	<b>6 455 887</b>	<b>66%</b>
		<b>% SPENT</b>			<b>66%</b>								

HUMAN SETTLEMENTS, PLANNING AND PROPERTY MANAGEMENT													
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Quarter 3	Available	% Budget Spent
MAINTENANCE	20220703044969	Overtime:Non Structured	-	55 995	40 720	5 471	25 452	-	9 798	-	9 798	15 275	73%
HOUSING ADMINISTRATION	20220703045002	Overtime:Non Structured	382 400	232 293	142 257	47 264	75 337	5 679	13 978	14 293	33 949	90 036	61%
SPACIAL PLANNING	20220703045009	Overtime:Non Structured	10 000	10 000	-	-	-	-	-	-	-	10 000	0%
INTEGRATED DEVELOPMENT PLAN (IDP) AND P	20220703045011	Overtime:Non Structured	10 000	10 000	-	-	-	-	-	-	-	10 000	0%
ECONOMIC GROWTH AND RURAL DEVELOPME	20220703045012	Overtime:Non Structured	30 000	4 012	2 215	1 310	905	-	-	-	-	1 797	55%
PROPERTY MANAGEMENT	20221118054544	Overtime:Non Structured	-	32 248	17 808	-	17 808	-	-	-	-	14 440	55%
		TOTAL	432 400	344 548	203 001	54 045	119 503	5 679	23 775	14 293	43 747	141 547	59%
		% SPENT			59%								

FINANCIAL SERVICES													
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Quarter 3	Available	% Budget Spent
IT SERVICES NETWORK	20220703044962	Overtime:Non Structured	6 500	6 500	-	-	-	-	-	327	327	6 500	0%
LOGISTICS (STORES)	20220703044982	Overtime:Non Structured	65 700	48 642	32 243	9 115	10 722	7 025	5 381	5 684	18 090	16 399	66%
CREDIT CONTROL	20220703044985	Overtime:Non Structured	10 700	72 734	40 166	36 977	3 189	-	-	-	-	32 568	55%
BILLING AND CLIENT SERVICES	20220703044987	Overtime:Non Structured	8 600	87 508	47 207	10 259	31 082	6 984	-1 117	-	5 867	40 301	54%
CREDITORS AND CHEQUE ADMINISTRATION	20220703044991	Overtime:Non Structured	7 400	21 198	11 706	-	-	11 706	-	-	11 706	9 492	55%
PAYROLL ADMINISTRATION	20220829923970	Overtime:Non Structured	-	7 425	5 218	4 101	-	-	1 117	-	1 117	2 207	70%
		TOTAL	98 900	244 007	136 540	60 451	44 993	25 715	5 381	6 011	37 107	107 467	56%
		% SPENT			56%								

MUNICIPAL MANAGER													
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	January Actual	February Actual	March Actual	Quarter 3	Available	% Budget Spent
Office of the Municipal Manager	20220703045013	Overtime:Non Structured	28 000	4 306	3 579	-	2 378	-	1 201	1 068	2 269	727	83%
		TOTAL	28 000	4 306	3 579	-	2 378	-	1 201	1 068	2 269	727	83%
		% SPENT			83%								
		GRAND TOTAL	45 675 200	55 201 608	37 010 986	9 773 280	13 811 146	7 402 020	6 024 540	3 784 806	17 211 366	18 190 622	67%
		% SPENT			67,05%								



## Quarterly Budget Monitoring Report


### 2.8.9 Deviations

#### Annexure "A"

YEAR	MONTH	DIRECTORATE	SERVICE/GOODS	AWARDED TO	AMOUNT	VOTE/ JOB COSTING	VOTE DESCRIPTION	REASON	OTHER SUPPLIERS
2023	March	Corporate Services	Repairs to aircon	Air-Fit	65 500.00	20220703043008	Maintenance of equipment	Emergency	
			Opinion from Psychiatrist	Dr M. Taljaard	2 900.00	20220703042842	Employee wellness	Impossible to follow the official procurement process, only Psychiatrist registered on our database.	
			Legal services	Fairbridges Wertheim Becker	150 000.00	20220703042714	Legal cost	Impractical to follow the official procurement process, this service provider has already done the bulk of the work on previous matters related.	
		Civil Engineering Services	Proficiency testing programme	SABS Commercial	24 575.00	20220703042710	Laboratory services	Sole Supplier. SABS is the sole supplier for the proficiency testing programme.	
				<b>TOTAL</b>	<b>242 975.00</b>				

SUMMARY OF DEVIATIONS MARCH 2023	
DIRECTORATE	AMOUNT
CORPORATE SERVICES	218 400.00
CIVIL ENGINEERING SERVICES	24 575.00
<b>TOTAL</b>	<b>242 975.00</b>

## 2.8.10 Withdrawals from municipal bank account

<b>PROVINCIAL TREASURY</b> <b>Withdrawals from Municipal Bank Accounts</b> <b>In accordance with Section 11, Sub-section 1 (b) to (j)</b>		
<b>NAME OF MUNICIPALITY:</b>	George Municipality	
<b>MUNICIPAL DEMARCATION CODE:</b>	WC044	
<b>QUARTER ENDED:</b>	31 Mar 23	
<b>MFMA section 11. (1) Only the accounting officer or the chief financial officer of a municipality, or any other senior financial official of the municipality acting on the written authority of the accounting officer may withdraw money or authorise the withdrawal of money from any of the municipality's bank accounts, and may do so only -</b>	<b>Amount</b>	<b>Reason for withdrawal</b>
(b) to defray expenditure authorised in terms of section 26(4);		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12, to make payments from the account in accordance with subsection (4) of that section;	R -	Donations made approved by Mayor, Municipal Manager and CFO
(e) to pay over to a person or organ of state money received by the municipality on behalf of that person or organ of state, including -	R 13 396 947.82	Transfers made to the Department of Transport and Public works for motor registration costs
(i) money collected by the municipality on behalf of that person or organ of state by agreement; or		
(ii) any insurance or other payments received by the municipality for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and security deposits;	R 2 665 143.28	Refunds made ie. Deposits as well as refund of monies incorrectly paid into the bank account
(h) for cash management and investment purposes in accordance with section 13;	R 500 000 000.00	Investments made
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be prescribed.		
(4) The accounting officer must within 30 days after the end of each quarter -	<b>Name and Surname:</b> Leon E Wallace	
(a) table in the municipal council a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that quarter; and	<b>Rank/Position:</b> Deputy Director: Financial Management	
(b) submit a copy of the report to the relevant provincial treasury and the Auditor-General.	<b>Signature:</b> 	
<b>Tel number</b>	<b>Fax number</b>	<b>Email Address</b>
044 801 9036	044 801 9175	<a href="mailto:lewallace@george.gov.za">lewallace@george.gov.za</a>
<b>The completed form must reach Mr Wesley Baatjies at the Provincial Treasury, Private Bag x 9165, 7 Wale Street, Cape Town, 8000, Tel: 021 483 5007, Fax 021 483 8623, Email: wbaatjie@pgwc.gov.za on or before the 15th of the month following the end of each quarter.</b>		

## Quarterly Budget Monitoring Report

### 2.8.11 Loans and Borrowings for 3<sup>rd</sup> quarter

SAMRAS Loan ID	Lending institution	Original Capital Amount	Balance 01/03/2023	Repayments March 2023	Interest Capitalised March 2023	Balance 31/03/2023	Percentage
1062	DBSA	35 800 000	8 728 873			8 728 873	9.41%
1065	DBSA	46 000 000	15 060 443			15 060 443	9.41%
1066	DBSA	45 700 000	18 222 587			18 222 587	9.18%
1069	DBSA	54 182 000	27 449 073			27 449 073	11.10%
1070	DBSA	39 743 000	23 286 308			23 286 308	11.86%
1071	DBSA	20 000 000	3 007 175			3 007 175	6.75%
1074	DBSA	81 300 000	50 470 958			50 470 958	12.15%
1075	DBSA	15 450 000	3 046 520			3 046 520	6.75%
1078	FNB	65 000 000	22 332 698			22 332 698	11.01%
1140	ABSA Bank	387 000	6 000			6 000	9.77%
1141	ABSA Bank	387 000	3 665			3 665	9.77%
1142	ABSA Bank	224 580	27 606			27 606	9.77%
1143	Nedbank	19 900 000	2 440 096			2 440 096	7.78%
1144	ABSA Bank	81 034	17 872			17 872	9.77%
1145	ABSA Bank	81 034	17 872			17 872	9.77%
1146	STANDARD BANK	16 380 000	5 647 903			5 647 903	9.38%
1147	DBSA	53 485 389	40 898 259			40 898 259	9.82%
1150	STANDARD BANK	4 744 057	4 278 551			4 278 551	7.84%
1151	STANDARD BANK	111 973 726	107 942 845			107 942 845	9.52%
	<b>TOTAL</b>		<b>332 885 304</b>	<b>0</b>	<b>0</b>	<b>332 885 304</b>	

Total external loans outstanding as at 31 March 2023 amounted to R 332.8 million.

During December 2022, redemption payments of R25.5 million and interest payments of R42.3 million were made.

## 2.8.12 George Municipality: Charitable and Relief Fund

### ABSA Cheque Account – 9149 5542 08

#### December 2021

DATE	BENEFICIARY	PURPOSE	CONTRIBUTIONS	DONATIONS	BALANCE
<b>March 2023</b>		<b>OPENING BALANCE</b>			<b>5842.70</b>
01 03 2023	Interest Received		19.05		
		<b>CLOSING BALANCE</b>			<b>5861.75</b>

## 2.8.13 Cost Containment Report

	Cost Containment In -Year Report					
Measures	Budget	Q1	Q2	Q3	Q4	Savings
	R'000	R'000	R'000	R'000	R'000	R'000
Use of consultants	R47 712 729.00	R5 911 717.39	R9 380 401.20	R8 520 953.80	R0.00	R23 899 656.61
Vehicles used for political office-bearers	R38 000.00	R2 342.58	R3 019.73	R0.00	R0.00	R32 637.69
Travel and subsistence	R1 070 407.00	R115 319.81	R192 925.66	R93 364.46	R0.00	R668 797.07
Domestic accommodation	R838 884.00	R80 023.17	R105 033.80	R62 774.46	R0.00	R591 052.57
Sponsorships, events and catering	R18 022 676.00	R2 801 620.39	R5 006 105.34	R4 031 187.39	R0.00	R6 183 762.88
Communication	R1 068 000.00	R155 628.05	R214 413.44	R195 957.10	R0.00	R502 001.41
Other related expenditure items	R0.00	R0.00	R0.00	R0.00	R0.00	R0.00
<u>Total</u>	<b>R68 750 696.00</b>	<b>R9 066 651.39</b>	<b>R14 901 899.17</b>	<b>R12 904 237.21</b>	<b>R0.00</b>	<b>R31 877 908.23</b>

**QUALITY CERTIFICATE**

I, **DR MICHELE GRATZ**, the municipal manager of **GEORGE MUNICIPALITY**, hereby certify that –

(mark as appropriate)

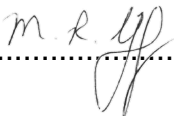
☒

The Quarterly Budget Monitoring Report

For the quarter ended **MARCH 2023** has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print name: **DR MICHELE GRATZ**

Municipal Manager of **GEORGE WC044**

Signature.....

Date .....19/04/2023.....

I



# Section 52 (MFMA) Quarterly Performance Assessment Report

Top Layer (TL) Service Delivery Budget Implementation  
Report (SDBIP)

2022/2023

Quarter 3 (1 January– 31 March 2023)





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### Disclaimer

*This Quarterly Performance Assessment Report is based on reported information only and is un-audited. This report is subject to change on finalisation of the internal Performance Audit Report for the 3<sup>rd</sup> Quarter of the 2022/2023 financial year.*

## **1. Purpose**

The purpose of this report is to inform Council of the progress made with the implementation of the Key Performance Indicators (KPIs) in the realisation of the development priorities and objectives as determined in the Municipality's Integrated Development Plan (IDP) as well as in the Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) for the third quarter (1 January – 31 March 2023) of the 2022/2023 financial year.

## **2. Legislative Requirements**

2.1 The SDBIP is defined in terms of Section 1 of the Local Government: Municipal Finance Management Act, 56 (Act 56 of 2003) (MFMA), and the format of the SDBIP is prescribed by the MFMA Circular 13.

2.2 Section 41(1)(e) of the Local Government: Municipal Systems Act, 32 (Act 32 of 2000) (MSA), prescribes that a process must be established of regular reporting to Council.

2.3 This report is a requirement in terms of Section 52 of the MFMA which provides for:

2.3.1 The Executive Mayor, to submit to council within 30 days of the end of each quarter, a report on the implementation of the budget and financial state of affairs of the municipality.

2.3.2 The Accounting Officer, while conducting the above, must consider:

a. Section 71 Reports; and the

b. Performance in line with the SDBIP.

## **3. Performance Assessment Process**

3.1 The SDBIP consists of a TL as well as a Departmental Plan for each department.

3.2 For purposes of reporting, the TL SDBIP is used to report on the organisational performance of the Municipality to Council and the Community.



- 3.3 The TL SDBIP measures the achievement of performance indicators with regards to the provision of basic services as prescribed by Section 10 of the Local Government Municipal Planning and Performance Regulations of 2001, National Key Performance Areas and Strategic Objectives as detailed in the IDP of the Municipality. The TL SDBIP 2022/2023 was approved by the Executive Mayor on 13 June 2022 and the Revised TL SDBIP on 15 February 2023.
- 3.4 The Departmental SDBIP measures the achievement of pre-determined performance indicators that are based on operational service delivery requirements aligned to the TL SDBIP. The Departmental Plans have been approved by the Municipal Manager.
- 3.5 The Quarterly Performance Assessment Report is structured to report on the following five (5) Strategic Objectives (SOs):
- Develop and Grow George (SO 1);
  - Safe, Clean and Green (SO 2);
  - Affordable Quality Services (SO 3);
  - Participative Partnerships (SO 4); and
  - Good Governance and Human Capital(SO 5)
- 3.6 The overall assessment of actual performance against targets set for the KPIs as documented in the SDBIP are illustrated in terms of the following assessment methodology:

**Table 1: Explanation of Colour Codes**

Colour	Rating	Category	Percentage/Score
	1	Unacceptable Performance	0% >= Actual/Target < 75% 0% >= Actual/Target < 75%
	2	Not fully Effective	75% >= Actual/Target < 100%
	3	Fully Effective	Actual/Target = 100%
	4	Above Expectation	100% > Actual/Target < 150%
	5	Outstanding Performance	Actual/Target >= 150%

- 3.7 The Performance Management System is a web-based system, and it uses, as its basis, the approved SDBIP. The SDBIP is a layered plan comprising of the TL SDBIP and Departmental SDBIPs.
- 3.8 Performance reports on the TL SDBIP are submitted to the Mayoral Committee and Council on a quarterly, half yearly (Mid-Year Budget and Performance

Assessment Report) and annual basis (annual amendments to the TL SDBIP must be approved by Council following the submission of the Mid-Year Budget and Performance Assessment Report and the approval of the adjustments budget).

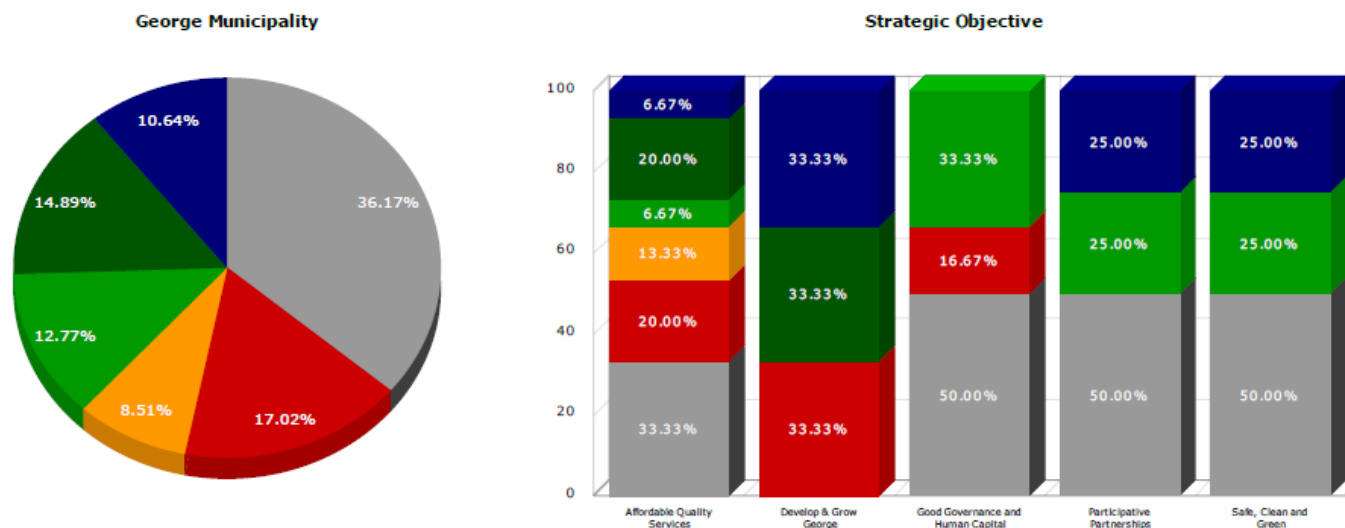
#### **4. Performance Management System**

- 4.1 The Municipality utilises an electronic web-based system that is monthly updated with actual performance.
- 4.2 The system closes every month between the 10<sup>th</sup> to the 15<sup>th</sup> day for updates of the previous month's actual performance as a control measure to ensure that performance is updated and monitored on a monthly basis. No access is available to a month's performance indicators after closure of the system. This is to ensure that the level of performance is consistent for a particular period in the various levels at which reporting takes place. Departments must motivate to the City Manager should they require the system to be re-opened once the system is closed.
- 4.3 The system provides management information in graphs and indicates actual performance against targets. The graphs provide a good indication of performance progress and where corrective action is required.
- 4.4 The system requires KPI owners to update performance comments for each actual result captured, which provides a clear indication of how the actual was calculated/reached and serves as part of the Portfolio of Evidence (PoE) for auditing purposes.
- 4.5 In terms of Section 46(1)(a)(iii) of the MSA, the Municipality must reflect annually in the Annual Performance Report on measures taken to improve performance, in other words targets not achieved. The system utilised requires corrective actions to be captured for targets not achieved.

#### **5. Actual Performance for the Third Quarter (01 January – 31 March 2023)**

- 5.1 The TL SDBIP contains performance indicators per KPA and comments with corrective measures with regard to targets not achieved.
- 5.2 A detailed analysis of actual performance for the third quarter of the financial year 2022/2023 is provided for in section 7 of this report.

## 6. George Performance per Municipal SO (01 January – 31 March 2023)



**Table 2: Overall Performance per SO (01 January- 31 March 2023)**

		Municipal SO				
		SO 1: Develop and Grow George	SO 2: Safe, Clean and Green	SO 3: Affordable Quality Services	SO 4: Participative Partnerships	SO5: Good Governance and Human Capital
Not yet Applicable	17 (36.17%)	-	2 (50.00%)	10 (33.33%)	2 (50.00%)	3 (50.00%)
Unacceptable Performance	8 (17.02%)	1 (33.33%)	-	6 (20.00%)	-	1 (16.67%)
Not Fully Effective	4 (8.51%)	-	-	4 (13.33%)	-	-
Fully Effective	6 (12.77%)	-	1 (25.00%)	2 (6.67%)	1 (25.00%)	2 (33.33%)
Above Expectation	7 (14.89%)	1 (33.33%)	-	6 (20.00%)	-	-
Outstanding Performance	5 (10.64%)	1 (33.33%)	1 (25.00%)	2 (6.67%)	1 (25.00%)	-
<b>Total:</b>	<b>47</b>	<b>3</b>	<b>4</b>	<b>30</b>	<b>4</b>	<b>6</b>

## 7. Actual Strategic Performance and Corrective Measures That Will Be Implemented

### 7.1 DEVELOP AND GROW GEORGE

DEVELOP AND GROW GEORGE (SO1)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January-31 March			
								Target	Actual	R	YTD Actual
TL11	To maximise job creation opportunities through government expenditure	Create Full Time Equivalents (FTE's) through government expenditure with EPWP by 30 June 2023	Number of FTE's created by 30 June 2023	Whole Municipal Area: All	575	45	45	45	297	B	297
TL12	To revitalise the current community facilities to increase the access to services for the public	Spend 95% of the approved capital budget for all sport projects by 30 June 2023 [(Capital budget actually spent / Capital budgeted allocated less savings) x100]	Percentage of approved capital budget for all sport projects by 30 June 2023	Whole Municipal Area: All	73.45%	65%	65%	65%	24.40%	R	24.40%
Performance Comment		<p>Outeniqua Park Stadium – Delays due to tender COM043/2021 being cancelled. Structural report that was commissioned pointed out structural defects that needed to be rectified for facility to be compliant. Contractor started March 2023 and project will be completed end of May 2023.</p> <p>Tartan Track – Public participation process regarding the land acquisition closed on 28 Feb 2023. Report will serve at the George tribunal on 30 May 2023. Power of attorney was issued that gives Municipality right of occupation. This allows for the MIG registration to now be completed.</p> <p>Dorpsveld: DMA - Delays due to tender COM048/2021 being cancelled. After consultation with the ward councillor and the Sport fraternity, the priorities were adjusted to allow for the upgrading of other items in the clubhouse. This was done through SCM processes as well as utilisation of in-house tenders, Orders are issues, and the work is progress. The estimated completion is 31 May 2023</p> <p>Thembaletu Upgrade – tender (COM039/2022) closed on 30 September and due to it being referred at the BAC twice, appointment could not be which led to delays in the implementation of this project. Project was awarded and appeal lodged on 27 Feb 2023. Appeal was dismissed in writing on 03 April 2023 and written confirmation received on 12 April 2023 to continue with the appointment. Contract was signed and returned 17 April 2023. The budget was adjusted at the February 2023 adjustment budget to roll over the MIG component to the 2023/2024 financial year.</p> <p>Pavillion roof: Pacaltsdorp – Delays in the report from structural engineer, tender (COM061/2022) were advertised December and closed on 10 Feb 2023. Budget was adjusted at the February 2023 Adjustment budget to allow for the project to be completed over the two financial years.</p> <p>Steel Structure pavilions – Delays caused due to structural design issues to be ironed out between the appointed structural engineer, tender could only be advertised on 15 December 2023 and tender closing on 10 February 2023. Tender awarded at BAC 06 April 2023. To commence shortly once all compliance matters completed. Estimated completion 30 June 2023.</p> <p>Rosemoor Indoor Arena – COM065/2022 Advertised and closed on 10 February 2023. Tender served at BAC of 06 April 2023 and had to be cancelled due to none of the bidder meeting the minimum functionality requirements.</p>									

DEVELOP AND GROW GEORGE (SO1)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January-31 March			
								Target	Actual	R	YTD Actual
		Netball infrastructure – Project in process. Estimated to completed by May 2023. Swimming pool infrastructure – Order was issued to the service provider 09/12/2023. Legal matters regarding the bidders document were raised by SCM and the contracts department that had to be clarified. This was done in writing and the bidder indicated that he will be able to deliver the touch pads within the required time.									
Corrective Action		Cancelled tenders will be readvertised, and cash flows will need to be revised. There is a need to ensure that planning and monitoring of progress be improved. The finalization of SCM processes will be prioritized. Weekly progress and site meetings will be held in order to ensure progress is expedite and timelines and expenditure are met									
TL14	To revitalise the current community facilities to increase the access to services for the public	Spend 95% of the approved capital budget for all cemetery projects by 30 June 2023[(Capital budget actually spent / Capital budgeted allocated less savings) x100]	Percentage Budget spent of the approved capital budget for all cemetery projects	Whole Municipal Area: All	95%	60%	60%	60%	75.86%	G 2	75.86%

**Table 3: Summary of Results: Develop and Grow George (SO1)**

	Not Applicable Yet	KPIs with no targets or actuals in the selected period.	0
	Unacceptable Performance	0% >= Actual/Target < 75%	1
	Not Fully Effective	75% >= Actual/Target < 100%	0
	Fully Effective	Actual/Target = 100%	0
	Above Expectation	100% > Actual/Target < 150%	1
	Outstanding Performance	Actual/Target >= 150%	1
Total KPIs			3

## 7.2 SAFE, CLEAN AND GREEN

SAFE, CLEAN AND GREEN (SO2)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2023			
								Target	Actual	R	YTD Actual
TL15	To revitalise the current community facilities to increase the access to services for the public	Obtain Blue Flag status for at least 2 beaches by 30 November 2022	Number of Blue Flag status beaches obtained	Whole Municipal Area: All	2	0	0	0	0	N/A	2
TL19	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Review and submit a Disaster Management Plan to Council by 31 March 2023	Number of Disaster Management Plans Reviewed and submitted to Council by 31 March 2023	Whole Municipal Area: All	1	1	1	1	1	G	1
TL20	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Spend 95% of the approved capital budget for the installation of additional CCTV Cameras by 30 June 2023 (Cemeteries, Tourism and Parks & Gardens cameras) [(Capital budget actually spent / Capital budgeted allocated less savings) x100]	Percentage of the Cemeteries, Tourism and Parks & Gardens approved capital budget spent installation of additional CCTV Cameras by 30 June 2023	Whole Municipal Area: All	95%	60%	60%	60%	100%	B	100%

SAFE, CLEAN AND GREEN (SO2)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2023			
								Target	Actual	R	YTD Actual
TL21	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Develop an Integrated Community Safety Plan for the Greater George Municipality and submit to Council by 31 May 2023	Number of Integrated Community Safety Plans developed for the Greater George Municipality submitted to Council by 31 May 2023	Whole Municipal Area: All	New KPI	0	0	0	0	N/A	0

**Table 4: Summary of Results: Safe, Clean and Green (SO 2)**

	Not Applicable Yet	KPIs with no targets or actuals in the selected period.	2
	Unacceptable Performance	0% >= Actual/Target < 75%	0
	Not Fully Effective	75% >= Actual/Target < 100%	0
	Fully Effective	Actual/Target = 100%	1
	Above Expectation	100% > Actual/Target < 150%	0
	Outstanding Performance	Actual/Target >= 150%	1
Total KPIs			4



### 7.3 AFFORDABLE QUALITY SERVICES

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 October - 31 December 2022			
								Target	Actual	R	YTD Actual
TL1	To provide world class water services in George to promote development and fulfil basic needs	Limit water network losses to 20% or less by 30 June 2023	Percentage of water network losses limited to less than 20% by 30 June 2023	Whole Municipal Area: All	25.05%	0%	0%	0%	0%	N/A	0%
TL2	To provide and maintain safe and sustainable sanitation management and infrastructure	Achieve 90 % quality compliance of the legal licensed discharge requirements at Wastewater Treatment Facilities by 30 June 2023	Percentage of compliance achieved of the legal licensed discharge requirements at Wastewater Treatment Facilities by 30 June 2023	Whole Municipal Area: All	88%	90%	90%	90%	90%	G	90%
TL3	To provide world class water services in George to promote development and fulfil basic needs	Achieve 95 % water quality compliance as per SANS 241:2015 by 30 June 2023	Percentage of water quality compliance achieved as measured against the SANS 241:2015 by 30 June 2023	Whole Municipal Area: All	97.01%	95%	95%	95%	96.20%	G2	96.20%

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 October - 31 December 2022			
								Target	Actual	R	YTD Actual
TL4	To endeavor to improve the reseal of roads such as an extent that potholes are prevented altogether	Spend 95%of the approved capital budget on the rehabilitation and upgrade of streets and storm water by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of streets and storm water by 30 June 2023	Whole Municipal Area: All	97.99%	60%	60%	60%	8%	R	
Performance Comment		Target not met due to additional grant funding received for flood disaster funding in the amount of R206 519 130 (excl VAT) which was only paid to the Municipality on 31 March 2023 – the last day of the third quarter. This inflated the budget significantly and is thus indicated as non-expenditure. The additional funds required an adjustment budget. Spending on any projects can only commence if the project is funded on the capital budget. Consultants will be appointed in April 2023 for the various projects to commence. Thus cash flows will be adjusted and it is expected that the expenditure will be met by year end. Also see TL 37. Streets and stormwater spending would have been at 58,59%. The only reason why the target was not met at 60% was due to two projects being Rooidraai Road and Molen Close which projects are taking effect in April 2023.									
Corrective Action		Expenditure on Grant funding will commence in April 2023 however the full grant allocation will not be able to be spent and unspent funding will be requested to be rolled over as the projects will be implemented over a period of 3 years. This will be considered in the adjusted deliverables and cash flows of the various projects.									
TL5	To endeavor to improve the reseal of roads such as an extent that potholes are prevented altogether	Spend %of the approved operational budget on the rehabilitation and upgrade of the proclaimed roads by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x100}	Percentage of the approved operational budget spent on the rehabilitation and upgrade of the proclaimed roads by 30 June 2023	Whole Municipal Area: All	100%	95%	95%	95%	95%	G2	95%

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 October - 31 December 2022			
								Target	Actual	R	YTD Actual
TL6	To implement an Integrated Public Transport Network that will serve the communities of George	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the public transport infrastructure by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of the public transport infrastructure by 30 June 2023	Whole Municipal Area: All	99.99%	60%	60%	60%	92.36%	B	92.36%
TL7	To provide world class water services in George to promote development and fulfil basic needs	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water - Networks by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of Water - Networks by 30 June 2023	Whole Municipal Area: All	91.67%	60%	60%	60%	33.54%	R	33.54%
Performance Comment		Certain planned projects are slightly behind program as indicated in the section 71 report. Additional grant funding received for flood disaster funding was only paid to the Municipality on 31 March 2023 – the last day of the third quarter. This inflated the budget significantly and is thus indicated as non-expenditure. The additional funds required an adjustment budget. Spending on any projects can only commence if the project is funded on the capital budget. Consultants will be appointed in April 2023 for the various projects to commence. Thus cash flows will be adjusted and it is expected that the expenditure will be met by year end. Also see TL 47. Water networks spending would have been at 42.7%. The underspending of the Smart Meter project is due to the installation of meters. The installation is now being expedited to maximize the spending over the remaining period									
Corrective Action		Expenditure on Grant funding will commence however the full grant allocation will not be able to be spent and unspent funding will be requested to be rolled over as the projects will be implemented over a period of 3 years. This will be considered in the adjusted deliverables and cash flows of the various projects.									

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 October - 31 December 2022			
								Target	Actual	R	YTD Actual
TL8	To provide world class water services in George to promote development and fulfil basic needs	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water-Purification by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of Water-Purification by 30 June 2023	Whole Municipal Area: All	96.27%	60%	60%	60%	48.70%	O	48.70%
Performance Comment		Largest delay is with the old water treatment works, and refurbishment of the various module									
Corrective Action		This will be managed within the BFI grant and the necessary adjustments made									
TL9	To provide and maintain safe and sustainable sanitation management and infrastructure	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Networks by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of the Sewerage Networks by 30 June 2023	Whole Municipal Area: All	94.83%	60%	60%	60%	36.92%	R	36.92%
Performance Comment		One planned project behind schedule with bulk of expenditure to be incurred toward end of June 2023. Additional disaster grand funding was received, otherwise spending would have been at 42,8%. R12,4 Million are already committed in Orders in services to be rendered and equipment to be delivered.									
Corrective Action		Additional disaster grand funding received in March 2023. Unspent funding will be rolled over in line with project planning over more than one financial year. This will be considered in the adjusted deliverables and cash flows of the various projects.									

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 October - 31 December 2022			
								Target	Actual	R	YTD Actual
TL10	To provide and maintain safe and sustainable sanitation management and infrastructure	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Treatment Works by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of the Sewerage Treatment Works by 30 June 2023	Whole Municipal Area: All	96.28%	60%	60%	60%	41.74%	R	41.74%
Performance Comment		Emergency generator energy funding received in the amount of R9,4 million only in February 2023. Spending would have been at 50% if not for the additional funds.									
Corrective Action		Unspent funding will be rolled over in line with the project plan over more than one financial year. Funding only received during February 2023. This will be considered in the adjusted deliverables and cash flows of the various projects.									
TL13	To provide integrated waste management services for the entire municipal area	Spend 95% of the approved capital budget for the construction of George composting plant by 30 June 2023 [(Capital budget actually spent / Capital budgeted allocated less savings) x100]	Percentage of the approved capital budget spent for the construction of George composting plant by 30 June 2023	Whole Municipal Area: All	95%	85%	85%	85%	66.70%	O	66.70%
Performance Comment		Additional funds were received during the adjustment budget as requested by DFFE for co-funding of the funding to finalize the compost plant. This increased the overall budget. The finalization of the tendering process by DFFE unfortunately delayed the expenditure progress and was outside of the Directorate control. However, the project was ahead on expenditure on the initial budget. Project commenced in March 2023 and as of 18 April 2023 project is finalized									
Corrective Action		The service provider has been appointed in terms of the CES tender to proceed with the finalization of platform. It is expected that all expenditure and targets will be met									
TL16	To revitalise the current community facilities to increase the access to services for the public	Spend 95% of the approved CRR capital budget for parks and recreation facilities (Botanical Gardens, Gwaing Day Camp, Gwaing Caravan Site) by 30 June 2023 [(Capital budget actually spent / Capital budgeted allocated less savings) x100]	Percentage of the approved CRR capital budget spent for parks and recreation facilities (Botanical Gardens, Gwaing Day Camp, Gwaing Caravan Site) by 30 June 2023	Whole Municipal Area: All	New KPI	75%	75%	75%	68.28%	O	68.28%

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 October - 31 December 2022			
								Target	Actual	R	YTD Actual
Performance Comment		Delays in Gwaiing Caravan project due to environmental processes but invoices are paid as per milestones achieved. The Day Park is completed. Botanical Gardens: Consulting engineers are appointed for the Botanical Garden projects. Project is underway and order was issued, and payments are done as per project plan									
Corrective Action		Tender specification has been concluded for the Gardens. The additional work, cashflows and milestones will be adjusted accordingly for the Disaster Funds to be spent. Similar adjustments will be undertaken as soon as the environmental issues are finalized on the Caravan Park									
TL26	To provide sufficient electricity for basic needs	Limit electricity losses to less than 10%by 30 June 2023 [(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or generated) x 100]	Percentage electricity losses limited to less than 10%by 30 June 2023	Whole Municipal Area: All	8.98%	<10%	<10%	<10%			
TL27	To provide sufficient electricity for basic needs	Update Phase 1 of the MV Master Plan and submit to Council by 30 June 2023	Number of MV master plans submitted by 30 June 2023	Whole Municipal Area: All	New KPI	0	0	0	0	N/A	0
TL28	To provide sufficient electricity for basic needs	Spend 95% of the electricity capital budget by 30 June 2023 {(Actual capital expenditure divided by the total approved capital budget less savings) x100}	Percentage of the electricity capital budget spent by 30 June 2023	Whole Municipal Area: All	99%	50%	50%	50%	23.83%	R	23.83%

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 October - 31 December 2022			
								Target	Actual	R	YTD Actual
Performance Comment		The 3x20 MVA Transformers which are due to be delivered in the next few weeks significantly impacted performance. Unfortunately, this is beyond the control of the department or municipality. The delay in material delivery for critical projects such as PV Solar projects as well as delays due to re-advertisement of projects. It is expected that the corrective action will mitigate the delays to ensure expenditure targets are met. The impact of the energy crisis on obtaining supplies, equipment and materials cannot be under-estimated as there is an abnormal demand due to the rush to mitigate the load-shedding pressures.									
Corrective Action		The directorate is having weekly budget expenditure turnaround reports and management bi-weekly tracking meetings. The planning division does continuous follow-ups with contractors and consultants on the various projects and delivery times. There are firm commitments to deliver the delayed material before end of June 2023, more especially the transformers.									
TL29	To ensure infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	Develop a fleet management replacement plan by 30 June 2023	Number of Fleet management replacement plans developed and submitted to Council by 30 June 2023	Whole Municipal Area: All	New KPI	0	0	0	0	N/A	0
TL30	To provide world class water services in George to promote development and fulfil basic needs	Number of formal residential water meters connected to the municipal water infrastructure network	Number of formal residential water meters which are connected to the municipal water infrastructure network	Whole Municipal Area: All	36 878	0	0	0	0	N/A	0
TL31	To provide sufficient electricity for basic needs	Number of formal residential electricity meters connected to the municipal electrical infrastructure network	Number of formal residential electricity meters connected to the municipal electrical infrastructure network	Whole Municipal Area: All	47 331	0	0	0	0	N/A	0

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 October - 31 December 2022			
								Target	Actual	R	YTD Actual
TL32	To provide and maintain safe and sustainable sanitation management and infrastructure	Number of formal residential account holders connected to the municipal wastewater (sanitation/sewerage) network for sewerage service, irrespective of the number of water closets (toilets), and billed for these services	Number of residential account holders which are billed for sewerage	Whole Municipal Area: All	38 272	0	0	0	0	N/A	0
TL33	To provide integrated waste management services for the entire municipal area	Number of formal residential account holders for which refuse is removed at least once per week and billed for these services	Number of residential account holders which are billed for refuse removal	Whole Municipal Area: All	39 590	0	0	0	0	N/A	0
TL34	To provide world class water services in George to promote development and fulfil basic needs	Provide free basic water to indigent account holders	Number of indigent account holders receiving free basic water	Whole Municipal Area: All	11 521	11 500	11 500	11 500	11949	G2	11949
TL35	To provide sufficient electricity for basic needs	Provide free basic electricity to indigent account holders	Number of indigent account holders receiving free basic electricity	Whole Municipal Area: All	16 865	16 500	16 500	16 500	16531	G2	16531



AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 October - 31 December 2022			
								Target	Actual	R	YTD Actual
TL36	To provide and maintain safe and sustainable sanitation management and infrastructure	Provide free basic sanitation to indigent account holders	Number of indigent account holders receiving free basic sanitation	Whole Municipal Area: All	11 192	11 500	11 500	11 500	11656	G2	11656
TL37	To provide integrated waste management services for the entire municipal area	Provide free basic refuse removal to indigent account holders	Number of indigent account holders receiving free basic refuse removal	Whole Municipal Area: All	11 291	11 500	11 500	11 500	11763	G2	11763
TL38	To develop mechanisms to ensure viable financial management and control	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2023 {(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) X 100}	Percentage Debt to Revenue obligations met as at 30 June 2023	Whole Municipal Area: All	13.83%	0%	0%	0%	0	N/A	0

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 October - 31 December 2022			
								Target	Actual	R	YTD Actual
TL39	To maintain effective credit control in the Municipality and enhance and maximise revenue base through improved collection rate	Financial viability measured in terms of the outstanding service debtors as at 30 June 2023 [(Total outstanding service debtors/ revenue received for services) x 100]	Percentage Service debtors as at 30 June 2023	Whole Municipal Area: All	11.66%	0%	0%	0%	0	N/A	0
TL40	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2023 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment)/Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months it takes to cover fix operating expenditure with available cash as at 30 June 2023	Whole Municipal Area: All	3.15	0	0	0	0	N/A	0
TL41	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Achieve a payment percentage of 95.5% by 30 June 2023 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	Percentage of payment achieved by 30 June 2023	Whole Municipal Area: All	96.69%	95%	95%	95%	91.75%	O	91.75%
Performance Comment		The Collection rate for the year to date is below target mainly due to the impact of the rising cost of living due to the underperforming national economy. The impact of load-shedding on the economy has significantly impacted on job-losses resulting in increased unemployment and decreased income levels. As seen below there are several mitigating measures being undertaken to take corrective action									

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 October - 31 December 2022			
								Target	Actual	R	YTD Actual
Corrective Action		Debt older than 120 days are currently being analysed and investigated. Various credit control actions are being implemented, including the collection of arrear debts through prepaid meters up to 50%. -The municipality are also in the process of going out on tender for the outsourcing of the credit control function to complement the existing staff and improve overall effectiveness of credit control and debt collection actions. Smart water meters are being installed to improve the efficiency water meter readings and detect water leakages, this will reduce the number of queries relating to estimates and prevent debt from escalating due to water leakages									
TL42	To develop mechanisms to ensure viable financial management and control	Review the Long-Term Financial Plan and submit to Council by 31 March 2023	Number of-Reviewed Long Term Financial Plans submitted to Council by 31 March 2023	Whole Municipal Area: All	1	1	1	1	1	G	1
TL47	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2023 {(Actual amount spent on projects/Total amount budgeted for capital projects less savings) X100}	Percentage of the municipal capital budget actually spent on capital projects by 30 June 2023	Whole Municipal Area: All	96.56%	60%	60%	60%	38%	R	38%
Performance Comment		From the onset it is important to note that on 30 March 2023, one day before the end of the 3rd Quarter, the Municipal Disaster Recovery Grant was added to the Capital budget which increased the February 2023 Adjustment Budget by R 191 million, which negatively affected the percentage expenditure targets. Costing of Actual expenditure was behind budget by R221.4 million at March 2023 but was it not for the 30 March 2023 Adjustment Budget, the variance to the target would have been R 106 million. Orders of R128 million have been placed and once delivered this will result in actual expenditure increasing to 50%, if not for the 30 March 2023 Adjustment Budget, this percentage for total commitments would have been 62%									
Corrective Action		Directorates are encouraged to achieve 95% capital budget expenditure. It must be noted that the Civil Engineering Directorate have indicated that it will not be able to spend all the flood damage funding by the end of June 2023 and will apply for roll over of the funds to National Treasury, as it is expected that the various projects will take up to three years to be completed. The cash flows will be revised to indicate expected expenditures.									

	Not Applicable Yet	KPIs with no targets or actuals in the selected period.	10
	Unacceptable Performance	0% $\geq$ Actual/Target < 75% 0% $\geq$ Actual/Target < 75%	6
	Not Fully Effective	75% $\geq$ Actual/Target < 100%	4
	Fully Effective	Actual/Target = 100%	2
	Above Expectation	100% > Actual/Target < 150%	6
	Outstanding Performance	Actual/Target $\geq$ 150%	2
Total KPIs			30

**Table 5: Summary of Results: Affordable Quality Services (SO 3)**

## 7.4 PARTICIPATIVE PARTNERSHIPS

PARTICIPATIVE PARTNERSHIPS(SO4)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January - 31 March 2023			
								Target	Actual	R	YTD Actual
TL45	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the final Municipal Spatial Development Framework (MSDF) to Council by 31 May 2023	Number of Final Municipal Spatial Development Framework (MSDFs) submitted to Council by 31 May 2023	Whole Municipal Area: All	1	0	0	0	0	N/A	0
TL46	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Review the Human Settlement Plan and submit to Council for approval by 31 March 2023	Number of Human Settlement Plans reviewed and submit to Council for approval by 31 March 2023	Whole Municipal Area: All	New KPI	1	1	1	1	G	1
TL17	To revitalise the current community facilities to increase the access to services for the public	Establish a Modular Library in Touwsrante by 30 June 2023	Number of Modular Library established in Touwsrante by 30 June 2023	Whole Municipal Area: All	New KPI	0	0	0	0	N/A	0

PARTICIPATIVE PARTNERSHIPS(SO4)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January - 31 March 2023			
								Target	Actual	R	YTD Actual
TL18	To revitalise the current community facilities to increase the access to services for the public	Spend 95% of the approved capital budget for all creche projects by 30 June 2023 [(Capital budget actually spent / Capital budgeted allocated less savings) x100]	Percentage of the approved capital budget spent for all creche projects by 30 June 2023	Whole Municipal Area: All	95%	95%	95%	0%	0%	N/A	0%

**Table 6: Summary of Results: Participative Partnerships (SO 4)**

	Unacceptable Performance	0% >= Actual/Target < 75%	0
	Not Fully Effective	75% >= Actual/Target < 100%	0
	Fully Effective	Actual/Target = 100%	1
	Above Expectation	100% > Actual/Target < 150%	0
	Outstanding Performance	Actual/Target >= 150%	0
Total KPIs			4

## 7.5 GOOD GOVERNANCE AND HUMAN CAPITAL

GOOD GOVERNANCE AND HUMAN CAPITAL (SO5)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January - 31 March 2023			
								Target	Actual	R	YTD Actual
TL22	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	The percentage of people from employment equity target groups employed (newly appointed) in the three highest levels of management in compliance with the municipality's approved Employment Equity Plan by 30 June 2023	Percentage of newly appointed persons from equity target groups on the three highest levels of management/number of newly appointed persons on three highest levels of management by 30 June	Whole Municipal Area: All	70%	70%	70%	0%	0%	N/A	0%
TL23	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	The percentage of a municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2023 {(Actual total training expenditure divided by total personnel budget)x100}	Percentage of municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2023	Whole Municipal Area: All	0.51%	0.39%	0.39%	0.15%	0%	R	0%
Performance Comment		SCM challenges resulted in contracts being issued in January 2023									
Corrective Action		Purchase orders reflected on the financials in the shadow balance indicate the proposed spend. Multiple training programs offered. As programs finish invoices as signed off for payment.									

GOOD GOVERNANCE AND HUMAN CAPITAL (SO5)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January - 31 March 2023			
								Target	Actual	R	YTD Actual
TL24	To realign the organisational structure to be more responsive to community needs, more service and efficiency orientated and to fulfil goals identified in the 5-year plan	Complete the review of the microstructure of the staff establishment and submit to Council for approval by 31 August 2022	Review completed and submitted for approval	Whole Municipal Area: All	New KPI	1	1	0	0	N/A	0
TL48	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Review the 3-year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 June 2023	Number of RBAP (Risk Based Audit Plans) reviewed and submitted to Audit Committee by 30 June 2023	Whole Municipal Area: All	1	0	0	0	0	N/A	0
TL43	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the Draft IDP to Council by 31 March 2023	Number of Draft IDP submitted to Council by 31 March 2023	Whole Municipal Area: All	1	1	1	1	1	G	1



GOOD GOVERNANCE AND HUMAN CAPITAL (SO5)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January - 31 March 2023			
								Target	Actual	R	YTD Actual
TL44	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the Final Annual Report and Oversight Report to Council by 31 March 2023	Number of Final Annual Report and Oversight Report submitted to Council by 31 March 2023	Whole Municipal Area: All	1	1	1	1	1	G	1

**Table 7: Summary of Results: Good Governance (SO 5)**

	Not Applicable Yet	KPIs with no targets or actuals in the selected period.	3
	Unacceptable Performance	0% >= Actual/Target < 75%	1
	Not Fully Effective	75% >= Actual/Target < 100%	0
	Fully Effective	Actual/Target = 100%	2
	Above Expectation	100% > Actual/Target < 150%	0
	Outstanding Performance	Actual/Target >= 150%	0
Total KPIs			6

## 8. Conclusion

The TL SDBIP 2022/2023 comprises of 47 KPIs. The table below depicts the performance for the third quarter:

**Table 8: Performance for the Third Quarter**

	No KPI Target This Quarter	17
	Unacceptable Performance	8
	Not Fully Effective	4
	Fully Effective	6
	Above Expectation	7
	Outstanding Performance	5
<b>Total KPIs</b>		<b>47</b>



**DR. MICHELE GRATZ**  
**MUNICIPAL MANAGER**

**DATE:** 19/04/2023 .....