



Mid-year Budget and Performance Assessment Report

*Prepared in terms of the Local Government
Municipal Finance Management Act, 2003:
Municipal Budget and Reporting Regulations*

December 2023

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Glossary

Adjustments Budget – Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.
Allocations – Money received from Provincial or National Government or other municipalities.
Budget – The financial plan of the Municipality.
Budget Related Policy – Policy of a municipality affecting or affected by the budget, such as the tariffs policy, rates policy and credit control and debt collection policy.
Capital Expenditure - Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the Municipality's balance sheet.
Cash flow statement – A statement showing when actual cash will be received and spent by the Municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the Municipality it scores as expenditure in the month it is received, even though it may not be paid in the same period.
DORA – Division of Revenue Act. Annual piece of legislation that shows the amount of allocations from national to local government.
Equitable Share – A general grant paid to municipalities. It is predominantly targeted to help with free basic services.
Fruitless and wasteful expenditure – Expenditure that was made in vain and would have been avoided had reasonable care been exercised.
GFS – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities.
GRAP – Generally Recognised Accounting Practice. The new standard for municipal accounting.
IDP – Integrated Development Plan. The main strategic planning document of the Municipality
KPI's – Key Performance Indicators. Measures of service output and/or outcome.
MFMA – The Municipal Finance Management Act – no 53 of 2003. The principle piece of legislation relating to municipal financial management.
mSCOA – Municipal Standard Chart of Accounts
MTREF – Medium Term Revenue and Expenditure Framework. A medium-term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous and current years' financial position.
Operating Expenditure – Spending on the day to day expenses of the Municipality such as salaries and wages.
Rates – Local Government taxation based on an assessed value of a property. To determine the rates payable, the assessed rateable value is multiplied by the rate in the rand.

SDBIP – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.
Strategic Objectives – The main priorities of the Municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.
Unauthorised expenditure – Generally, spending without, or in excess of, an approved budget.
Virement – A transfer of budget.
Virement Policy - The policy that sets out the rules for budget transfers. Virements are normally allowed within a vote. Transfers between votes must be agreed by Council through an Adjustments Budget.
Vote – One of the main segments into which a budget is divided, usually at directorate / department level.

PART 1: MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT

1.1 – Introduction

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium-term planning and policy choices on service delivery.

This report has been prepared in terms of the following legislative framework:

- The Municipal Finance Management Act – No. 56 of 2003, Section 72, and
- The Municipal Budget and Reporting Regulations, 35.

The MBRR highlights the format of the mid-year budget and performance assessment.

“33. A mid-year budget and performance assessment of a municipality referred to in section 72 of the Act must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.”

The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.

1.2 – Legislative framework

In terms of section 72 (1) of the MFMA, the accounting officer of a municipality must by 25 January of each year assess the performance of the municipality during the first half of the financial year.

Take note that the Section 52, Quarterly Budget Monitoring Report for the second quarter will be incorporated in this report. The requirements of section 52(d) will be met in this Mid-year Budget and Assessment Report.

1.3 – Executive summary

This report is a summary of the main budget issues arising from the budget monitoring process. It compares the progress of the budget in terms of actual income and expenditure to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP). The following categories provide a consolidated overview of the implementation of the budget of the municipality.

1.3.1 – Operating Revenue by sources

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Property Rates	441 577 886	441 577 886	220 788 943	231 625 897	10 836 954	5%
	Reason for variance: <ul style="list-style-type: none"> There is a 14% or R28million increase in comparison to the to December 2022 (2022: R202 638 010) which is in line with the anticipated values of the general valuation roll. 					
Service Charges – Electricity	919 999 999	919 999 999	400 323 801	417 199 043	16 875 242	4%
	Reason for variance: <ul style="list-style-type: none"> There is a 21% or R72million increase in comparison to December 2022 (2022: R344 313 113) which is attributed to the annual tariff increase for ESKOM, market demand adjustments (battery storage etc) and the slightly lower levels of loadshedding recently in comparison to the same period last year. 					
Service Charges – Water	229 656 561	229 656 561	80 724 966	101 507 356	20 782 390	26%
	Reason for variance: <ul style="list-style-type: none"> There is a 23% or R19 million increase in comparison to December 2022 (2022: R82 439 088) mainly due to the emergency water tariffs that are in place. 					
Service Charges – Sewerage	165 693 080	165 693 080	80 532 567	80 006 501	(526 066)	-1%
Service Charges – Refuse Removal	156 469 520	156 469 520	81 335 142	77 878 421	(3 456 721)	-4%
Fines, Penalties and Forfeits	89 083 270	89 083 270	7 662 592	7 250 544	(412 048)	-5%
	Reason for variance: <ul style="list-style-type: none"> Less fines issued than anticipated. 					
Licences or permits	4 838 117	4 838 117	1 816 339	1 469 877	(346 462)	-19%

George Municipality – 2023/24 Mid-year Budget and Performance Assessment

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Income for Agency Services	19 734 020	19 734 020	15 728 168	13 030 473	(2 697 695)	-17%
Rent of Facilities and Equipment	5 231 360	5 231 360	2 802 835	2 820 617	17 782	1%
Grants and Subsidies Received – Capital	462 093 890	846 673 170	235 420 477	164 689 425	(70 731 052)	-30%
	Reason for variance: <ul style="list-style-type: none"> Capital grant revenue is recognized as and when expenditure takes place on the capital budget and timing of expenditure is affected by various factors including the roll-over applications. 					
Grants and Subsidies Received – Operating	635 582 098	635 441 098	293 746 804	298 952 125	5 205 321	2%
	Reason for variance: <ul style="list-style-type: none"> Operating grant revenue is recognized as and when expenditure takes place on the operational budget. 					
Interest Earned – External Investments	42 414 834	42 414 834	23 171 745	35 745 335	12 573 590	54%
Interest Earned – Outstanding Debtors	11 724 200	11 724 200	9 929 410	10 393 660	464 250	5%
	Reason for variance: <ul style="list-style-type: none"> Provisions as included in the Customer Care, Credit Control and Debt Collection Policy are implemented on a daily and monthly basis to ensure that all monies and deposits due and payable to the municipality are collected and used to deliver services in the best interest of the community, residents, and customers, and in a financially sustainable manner. 					
Other Revenue	34 088 550	34 087 550	15 290 742	18 313 008	3 022 267	20%
GIPTN Fare Revenue	91 097 474	91 097 474	42 502 830	39 596 012	(2 906 819)	-7%
Sale of Erven	2 226 000	2 226 000	1 520 345	2 833 823	1 313 477	86%
	Reason for variance:					

George Municipality – 2023/24 Mid-year Budget and Performance Assessment

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
	<ul style="list-style-type: none"> The sale of erven was more than anticipated for the financial year. 					
Development Charges	30 610 035	30 610 035	13 721 990	24 471 166	10 749 176	78%
	Reason for variance: <ul style="list-style-type: none"> More development charges were realised than anticipated, which is indicative of growth and development that takes place within George. <ul style="list-style-type: none"> ➤ Electricity: R11.5 million ➤ Waste Water Networks: R5.2 million ➤ Water: R6.4 million ➤ Storm Water: R1 228 411 					
Gain on Disposal of PPE	237 810 407	-	-	(11 717)	(11 717)	0%
Total Revenue	3 579 931 301	3 726 558 174	1 527 019 697	1 527 771 566	751 868	0%
% of Annual Budget Billed	41%					

1.3.2 – Operating expenditure by type

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance
Employee Related Costs	708 327 172	714 136 173	358 498 049	338 841 425	(19 656 624)	-5%
	Reason for variance: <ul style="list-style-type: none"> The reason for the variance is due to vacant budgeted positions that have not been filled yet. 					
Remuneration of Councillors	30 568 078	30 548 078	14 830 309	12 743 548	(2 086 761)	-14%
Contracted Services	694 978 057	688 981 171	294 495 989	289 440 643	(5 055 346)	-2%
	Reason for variance: <ul style="list-style-type: none"> GIPTN: The VOC and Department of Transport accounts for December 2023 will be received and paid in December 2023. R38.3 million is on order as 31 December 2023 					
Bulk Purchases	707 250 400	707 250 400	338 581 596	320 380 360	(18 201 236)	-5%
Operating Leases	4 208 334	4 810 234	2 357 730	1 621 863	(735 868)	-31%
	Reason for variance: <ul style="list-style-type: none"> Invoices for lease payments are paid one month in arrears. R59 653 is on order as 31 December 2023 					
Operational Cost	177 724 343	177 869 624	58 087 537	77 753 795	19 666 259	34%
	Reason for variance: <ul style="list-style-type: none"> R7.4 million is on order as at 31 December 2023 					
Depreciation & Amortisation	187 800 195	187 800 195	83 045 324	93 900 097	10 854 773	13%

George Municipality – 2023/24 Mid-year Budget and Performance Assessment

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance
Loss on Disposal of PPE	142 929 880	142 929 880	-	(723 667)	(723 667)	No Planned Spend
Bad Debts	8 772 450	8 772 450	3 185 560	69 051 848	65 866 289	2068%
	Reason for variance: <ul style="list-style-type: none"> Provisions as included in the Customer Care, Credit Control and Debt Collection Policy are implemented on a daily and monthly basis to ensure that all monies and deposits due and payable to the municipality are collected and used to deliver services in the best interest of the community, residents, and customers; and, in a financially sustainable manner. R47.5million was written off during August 2023 related to historical water losses at indigent households. 					
Transfers and Subsidies Paid	40 657 687	40 971 219	7 629 271	12 341 604	4 712 332	62%
Inventory Consumed	321 453 777	321 789 147	151 040 647	57 917 025	(93 123 622)	-62%
	Reason for variance: <ul style="list-style-type: none"> R11.6 million is on order as 31 December 2023 					
Interest Expense	40 388 003	40 388 003	19 452 220	16 932 472	(2 519 748)	-13%
Total Expenditure	3 065 058 376	3 066 246 574	1 331 204 232	1 290 201 014	(41 003 218)	-3%
% of Annual Budget Spent	42%					

1.3.3 – Capital Expenditure

Directorate	Original Budget	Adjusted Budget	Planned (SDBIP)	Actual	Variance	Variance (%)	Orders Placed
Municipal Manager	110 000	110 000	84 533	40 657	-43 876	0%	8 286
Corporate Services	16 978 000	17 560 014	5 618 406	1 366 900	-4 251 506	-76%	729 869
	Reasons for variance: <ul style="list-style-type: none"> Corporate Services planned to spend R5 618 406 by December 2023. Invoices to the amount of R1 366 900 was paid and R729 869 is on order. 						
Civil Engineering Services	636 472 033	1 010 980 598	312 389 374	287 436 282	-24 953 092	-8%	38 948 086
	Reasons for variance: <ul style="list-style-type: none"> Civil Engineering Services planned to spend R312 389 374 by December 2023. Invoices to the amount of R287 436 282 was paid and R38 948 086 is on order. 						
Electrotechnical Services	260 705 762	271 203 394	46 401 923	29 352 132	-17 049 791	-37%	69 709 107
	Reasons for variance: <ul style="list-style-type: none"> Electrotechnical Services planned to spend R46 401 923 by December 2023. Invoices to the amount of R29 352 132 was paid and R69 709 107 is on order. 						
Human Settlements, Planning and Development and Property Management	27 890 500	33 271 929	5 347 765	2 766 881	-2 580 885	-48%	1 988 555

Directorate	Original Budget	Adjusted Budget	Planned (SDBIP)	Actual	Variance	Variance (%)	Orders Placed
	Reasons for variance: <ul style="list-style-type: none"> Human Settlements, Planning and Development and Property Management planned to spend R5 347 765 by December 2023. Invoices to the amount of R2 766 881 was paid and R1 988 555 is on order. 						
	77 899 283	88 135 948	29 233 115	33 495 518	4 262 403	15%	20 078 362
Community Services	Reasons for variance: <ul style="list-style-type: none"> Community Services planned to spend R29 233 115 by December 2023. Invoices to the amount of R33 495 518 was paid and R20 078 362 is on order. 						
	2 987 000	2 987 000	1 409 055	807 981	-601 074	-43%	1 377 727
Financial Services	Reasons for variance: <ul style="list-style-type: none"> Financial Services planned to spend R1 409 055 by December 2023. Invoices to the amount of R807 981 was paid and R1 377 727. 						
Total Budget	1 023 042 578	1 424 248 883	400 484 172	355 266 350	-45 217 822	-11%	132 839 992

1.3.4 – Capital funding by source

The capital budget decreased from R 1 147 027 440 (2022/23) to R1 023 042 577 in 2023/24 (original approved budget). During August to November 2022, adjustments budgets were passed that increased the budget to R 1 424 248 884.

DESCRIPTION	ORIGINAL BUDGET 2023/24	ADJUSTMENTS	AMENDED BUDGET 2023/24
Capital Replacement Reserve (CRR)	248 779 611	31 695 053	280 474 664
External Financing Fund (EFF)	374 135 001	22 563 256	396 698 257
Grants	397 577 965	346 947 998	744525963
Other	2 550 000	0	2 550 000
TOTAL	1 023 042 577	401 206 307	1 424 248 884

Internally generated funds (CRR)

One of the main factors impacting on the capital budget is the expected contributions to the CRR for the current year. To date, the capital contribution votes are under collecting and project below the budgeted figures, indicating that the capital budget might need to be reduced for the current financial year.

The following table indicate the status of the CRR funding at 31 December 2023:

CRR FUNDING FOR 2023/24							
DESCRIPTION OF CAPITAL REPLACEMENT RESERVE (CRR)	BALANCE 30/06/2023 AS PER AFS	CAPITAL CONTRIBUTIONS 31 DEC 2023	ADDITIONAL BUDGETED CONTRIBUTION TO CRR	VAT INCOME ON GRANTS - 31 DEC 2023	TOTAL AMOUNT AVAILABLE FOR CAPITAL EXPENDITURE IN 2023/24 - 31 DEC 2023	CRR ADJUSTMENT CAPITAL BUDGET FOR NOVEMBER 2023	TOTAL AMOUNT AVAILABLE FOR CAPITAL EXPENDITURE FOR NEXT YEAR
General	2 155 512	1 228 411		26 421 833	29 805 757	137 206 646	- 107 400 889
Electricity	7 957 222	11 518 393			19 475 615	77 445 500	- 57 969 885
Water	34 764 182	6 446 221			41 210 402	19 826 083	21 384 319
Sewerage	567 207	5 263 710			5 830 916	44 408 735	- 38 577 819
Sale of Property	12 759 116	2 833 823			15 592 939	-	15 592 939
Cleansing	896 519	14 431			910 951	3 266 640	- 2 355 689
Parking Facilities	732 147				732 147	-	732 147
Contribution from Working Capital		-	169 000 000		169 000 000		169 000 000
TOTAL CRR	59 831 905	27 304 989	169 000 000	26 421 833	282 558 727	282 153 604	405 123

A decision on the additional contribution to the CRR will be made during in the adjustments budget.

Borrowings (EFF):

Council has given permission to bridge finance the capital acquisitions until further external loans are taken up.

Capital Replacement Reserve (CRR)

The CRR funded projects need to be reconsidered in the proposed February 2024 adjustment budget in line with available funding and the expected time frame of the projects.

The table below is a summary of the current situation regarding the CRR as at 31 December 2023.

Capital Replacement Reserve	Amount (R)
Projects Budgeted for 2023/24	282 153 604
Capital contributions & sale of property at 31/12/2023	27 304 989

External financing fund (EFF)

The table below is a summary of the current situation regarding the EFF.

EXTERNAL FINANCING FUND	AMOUNT (R)
Projects originally budgeted for 2023/24	374 135 001
Roll-over from external loans 2022/23	22 563 256
Projects budgeted for 2023/24 after the November 2023 Adjustments Budget	396 698 257

The projects funded from external loans will be assessed during the adjustments budget. The process to source the external funding will be concluded by the end of June 2024.

Service delivery performance

The Performance Report for the second quarter of 2023/24 per directorate are contained in the report attached as Annexure "C".

The delivery targets will be revised in the adjustments budget in February 2024. The high level SDBIP will be adjusted in the February adjustments budget.

1.3.5 – Cash flow statement

This statement reflects the actual cash that was received and utilised by the municipality.

George Local Municipality - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		384 703	441 578	441 578	34 405	231 626	220 789	10 837	5%	421 854
Service charges		1 296 512	1 454 149	1 454 149	120 319	665 127	727 075	(61 948)	-9%	1 465 161
Other revenue		176 455	205 975	205 975	18 542	23 450	102 392	(79 542)	-77%	187 078
Transfers and Subsidies - Operational		644 948	635 102	634 961	92 011	298 643	317 481	(18 838)	-6%	629 744
Transfers and Subsidies - Capital		400 438	462 094	846 673	41 518	164 689	423 337	(258 647)	-61%	447 796
Interest		77 752	54 139	54 139	7 157	46 139	27 069	19 070	70%	42 740
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(2 285 371)	(2 685 168)	(2 684 598)	(241 182)	(1 110 078)	(1 339 065)	(228 987)	17%	(206 950)
Interest		(45 065)	(40 388)	(40 388)	(16 932)	(16 932)	(20 196)	(3 264)	16%	(36 827)
Transfers and Subsidies		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) OPERATING ACTIVITIES		650 372	527 482	912 490	55 838	302 663	459 482	156 819	34%	2 950 597
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	2 594	-	2 594	0%	-
Decrease (increase) in non-current receivables		11 560	-	-	(90)	(59 132)	-	(59 132)	0%	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		(344 865)	(1 023 043)	(1 424 249)	(74 406)	(355 216)	(686 767)	(331 552)	48%	1 424 249
NET CASH FROM/(USED) INVESTING ACTIVITIES		(333 305)	(1 023 043)	(1 424 249)	(74 495)	(411 754)	(686 767)	(275 013)	40%	1 424 249
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	266 204	266 204	-	-	-	-		266 204
Increase (decrease) in consumer deposits		(17)	-	-	-	79	-	79	0%	-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(17)	266 204	266 204	-	79	-	(79)	0%	266 204
NET INCREASE/(DECREASE) IN CASH HELD		317 050	(229 356)	(245 555)	(18 657)	(109 012)	(227 285)			4 641 050
Cash/cash equivalents at beginning:		592 533	843 879	843 879		843 879	843 879			843 879
Cash/cash equivalents at month/year end:		909 582	614 523	598 324		734 867	616 594			5 484 929

Cash payments and receipts will not coincide with revenue and expenditure on the Statement of Financial Performance due to it being partly based on billed income and expenditure.

The following statement reflects the outstanding commitments against cash and cash equivalents at 31 December 2023.

Cash and cash equivalents commitments - 31 December 2023	
	R'000
Cash and Cash Equivalents	734 866 992
Less: Ringfenced and Invested	557 964 034
Repayments of Loans - short term portion	24 068 029
Capital Replacement Reserve	15 616 894
Provision for Rehabilitation of Landfill Site	17 295 482
Compensation Provision - GIPTN Buy-ins and Buy Outs	52 435 390
Unspent External Loans	0
Unspent Conditional Grants	3 455 674
Housing Development Fund	34 485 161
Trade debtors - deposits	10 607 403
Investments	400 000 000
Working Capital	176 902 958

Financial problems or risks facing the municipality:


The working capital amounted to R176 million at the end of December 2023.

No financial problems or risks are facing the municipality currently. The municipality shows a positive cash flow.

1.3.6 2022/23 Annual Report

The Annual Financial Statements for 2022/2023 financial year were completed by 31 Augustus 2023.

1.3.7 Comments from Directors



MEMORANDUM

D Adonis
 Dir:Community Services
 E-mail: dadonis@george.gov.za
 Tel: +27 (0)44 802 2901

File Reference Number: 5/1

DIRECTORATE: COMMUNITY SERVICES

Aan/To	: DIRECTOR: FINANCIAL SERVICES – R du Plessis
Van/From	: DIRECTOR: COMMUNITY SERVICES – D Adonis
Afskrift/Copy	: DEPUTY DIRECTOR: FINANCIAL OPERATIONS – L WALLACE
	: ACTING MANAGER: FINANCIAL MANAGEMENT: N Ntshale
	: AD Matolla
Tel	: 044-802 2901
Datum/Date	: 13 December 2023
Insake/Regarding	: SECTION 72 REPORT : COMMUNITY SERVICES – 2023/2024

Herewith find information to be included in the Section 72 Report 2022/2023, as per your correspondence dated 05 December 2023.

BUDGET

CAPITAL BUDGET

CLEANSING AND ENVIRONMENTAL HEALTH

Budget of R17 087 500 was allocated to the section Cleansing and Environmental Health. For the first time IDUG was allocated for the procurement of tipper trucks, skip trucks and TLBs. This land was ordered and the tipper trucks and TLBs are already delivered, and the skip trucks will be delivered before 30 December 2023. All other fleet were procured and delivered.

All other projects in the procurement processes.

PARKS & RECREATION

The Department was allocated a budget of R 11 655 775 for the 2023/2024 financial year, which includes the sections: Cemeteries, Beaches and Parks & Recreation.

Major projects include the Botanical Garden Dam Wall, which were successfully awarded and in process, but delayed due to Environmental Authorizations required. The Environmental Authorizations has been sorted and an order was issued to the successful service provider.

Other projects include Upgrading of Gwaling day camp, security cameras, street furniture, Fencing: Heroldsbay caretaker's house are in process and or nearing completion.

York Street, George ☎ 044 801 9111 ✉ gmun@george.gov.za 🌐 www.george.gov.za 📱 📺 📷

TRAFFIC SERVICES

The Department was allocated an amount R 5 401 554.00 for the 2023/2024 financial year and included projects for Upgrading of Buildings to Vehicle Registration, JTTC, Traffic Building, DLTC Unlondale and the Blanco House

Four(4) of the five(5) projects are on track with BEC scheduled for end January 2024, with a slight delay in the Blanco House project due to a delay in the approval of the building plan, but was advertised and closing on 26 January 2024.

All Fleet were procured and in operation,

LAW ENFORCEMENT

The Department was allocated the following amounts Law Enforcement/ Security R 3 860 000, CCTV Camera Unit R 20 250 000, Anti Land invasion R 964 000 for the 2023/2024 financial year.

All the projects are on track and in the case of CCTV the service requirement is done under the Tender PS 030/2021. The extension and renovation on the CCTV building are in line with the anticipated schedules and equipment and logistics needs can only proceed when the building structure are completed. Some Fibre and other network connection can only be done once permission has been granted from SANRAL. The orders are in place.

Fleet were procured and in operation, balance to be used for branding and fitting of emergency lights. This also includes replacement of older vehicles who are no more economical to operate.

Additional requests will be done for Fleet at Anti-land Invasion unit due to Operational requirements.

The IDP process, growing population, and other strategic objections for the Law Enforcement necessitate the outer year planning and provision to ensure effective service delivery.

Some of the capital needs are as such spread over the outer years to purchase vehicle and other capital logistic equipment as the Unit expands.

FIRE SERVICES

All capital projects are running according to schedule with the "Upgrade of George Fire Station" ukey will be transferred to Operational as per Rene Roos from Assets. The project is almost complete with final work completed before the year end.

The delivery of the Fire Engine is on track with expected delivery in March which will be the biggest part of our capital budget.

CUSTOMER RELATIONS MANAGEMENT

A budget of R 200 000 allocated for safety measures (burglar bars, security gates, etc) at the various area offices. Due to various challenges within the budget currently not spent, but indication is that it will be spent by 29 February 2024.

OPERATIONAL BUDGET

PARKS & RECREATION

Professional fees for studies for the establishment of new cemeteries and challenges in terms of budget for the maintenance and repairs at the beach facilities due to storm surge damages.

Overtime were significantly cut from previous budget, and the department always attempts to cut down, but due to capacity constraints within the department overtime is unavoidable and with the festive season, overtime will not be sufficient until end of 2023/2024 financial year. Additional funding will be requested at the adjustment budget

SPORT

There is a major need for additional funds for the Maintenance of Buildings and Facilities. The old and dilapidated state of some of the sport infrastructure requires a significant injection of funds to maintain sport and recreation facilities. Find attached an illustration of the maintenance budget allocations since the 2019/2020 financial year:

- 2019/2020 Budget R 1 869 000,00 Actual - R 1 824 993.84
- 2020/2021 Budget -R 1 685 000, 00Actual -R 1 584 433.08
- 2021/2022 Budget - R 1 892 000,00 Actual - R 1 824 993.84
- 2022/2023 Budget - R 1 695 000, 00 Actual - R 1 865 333.73
- **2023/2024 Budget R 1 368 870 Actual - R 1 103 442.99**

This indicates more that R 700 000, 00 less for the maintenance of facilities compared to the previous financial. This situation has a negative impact on service delivery in relation to maintenance of buildings and facilities.

Overtime

The overtime expenditure for Sport Development was in the region of R 215 000, 00 for the 2022/2023 financial year. This is utilized to provide after hour service at the swimming pool as well as at sporting events where required. An amount of R 30 920, 00 was made available on the 2023/2024 financial year. This shortfall needs to be provided in order to deliver a minimum service after hours.

CLEANSING

Landfill / Dumping fees/ Transport

- o Insufficient budget for Transport of waste to PetroSA, due to tenderer abandoning the contract and adhoc Transport tenderer delivering the service against enormous increase in price per bin.
- o Budget also not sufficient for dumping fees, due additional refuse being dumped at PetroSA and Oudtshoorn Municipality.

- This is also due to an increase of household refuse collected and the backlog waste which was in the transfer station. After the site burned down all old waste had to be carted to both Petro SA and Oudtshoorn. (additional housing developments)
- The maintenance of the waste transfer station especially the road and the fencing needs urgent attention. The road leading to the transfer station from R102 is in a bad condition and it's a major risk for heavy vehicles and other road users.
- The tender for the Removal of Recyclable Waste were abandoned by tenderer and an Interim tenderer are now appointed on a deviation, but with increased costs. New tender currently in SCM process

TRAFFIC SERVICES

OPERATIONAL BUDGET

Vehicle Registration Security services budget is insufficient due to two sites which must be accommodated. Additional funding is also required for alarm monitoring and repairs to the system.

Maintenance of buildings funding was depleted due to compulsory sandblasting that was required. General maintenance funding is required for painting, maintenance of sewerage system, cleaning of gutters, additional lighting on exterior of building, upgrading of the current impound facility and damaged pit at the vehicle testing station.

Stationary votes for all divisions are insufficient. Urgent items required to perform duties and comply with legislative requirements are copy paper, pens, cartridges, filing boxes, cartridges for the eye test machines.

Advertising, publicity and marketing: gifts and promotional items is a newly created ukey for promotional items and gifts for road safety, scholar patrol and driver of the year competitions including the mayoral festive season roadblock.

Overtime vote for traffic covers traffic officers, traffic wardens, law administration, cleaners, gardener and messenger. Overtime mainly used by operational staff for Phase 4A Go-George rollout to Thembaletu, visible policing and regulating traffic on a daily basis. Further impact on overtime expenditure is due to beach deployments as from 15/12/2023 until 14/01/2024 (12hr shifts). With the increased population in WC 044, the demand for learner and driver testing has increased where the Driving License Testing Centre provides services over weekends. Administrative staff, including examiners, are required to perform the services. Due to outstanding job descriptions for examiner of driving licenses, multiskilled traffic officers for the interim performs these duties, compensated from the traffic overtime vote. The Vehicle Testing Centre operates over the same weekends as the Vehicle Registration Division and open during special operations after hours.

OPERATING INCOME

The department performs agency functions on behalf of RTMC for vehicle testing, driving licenses and vehicle registrations and has no control of total transactions performed, therefore revenue uncontrollable.

Traffic services exchange revenue: Transactions handling fees revenue is impacted by waiving of fees as per the annual tariffs. Non-exchange revenue, court fines (contempt of court) is impacted on total payment of warrants of arrest. The department has implemented various methods to ensure payment of warrants such as natis block on vehicle and drivers licenses, courteous calls and executing of warrants. Service provider (speed fines) including municipal source of revenue is impacted by non-existence of South African Post Office services, offender not receiving notices. The service provider sends sms to offender if cellphone information is available on natis. Further impact is the summons serving rate for offenders residing outside greater George Municipal area.

LAW ENFORCEMENT

The overtime budget allocation is a concern, but the usage is justified due to the lack of staff.

The overtime is mostly utilized on Go-George transport safety needs, Festive season safety duties, and assisting with safety /threats when staff attend meetings, Anti Landinvasion/ vagrant duties, IDPs and other feedback meetings. The lack of personnel and an effective system are a factor in contributing, but this should be addressed in the appointment of staff members and introduction of a Shift system.

Appointment of staff will have an effect on the Capital budget due to Salaries and other operating expenses.

An adjustment in the current Overtime budget has been requested, this entails R 1 000 000 for Anti-Land invasion, and Law Enforcement R 900 000.

Some of the vacant positions as identified with funding are in process.

This includes 8 CCTV monitors and 1 Supervisor (filled), 8 Assistant Law Enforcement officers(Practical next week) 1 Law Enforcement officer and 1 Inspector. (In process)

The maintenance of vehicles also needs to be adjusted with R 330 000. Maintenance of older vehicles would be reduced by replacement vehicles.

The replacement of Asbestos roof sheets and repairs as well as the general upkeeping of the building has also been identified, and this process will also need to be on our Budget.

FIRE SERVICES

Overtime expenditure were extensive due to the Humanitarian service delivered by the Fire Department this Financial Year to Hermanus, Heidelberg and most recently Knysna. 78% of Non Structured overtime has been spent despite best efforts to reduce overtime. Estimated R400 000 is requested to ensure adequate provisions are made for the remaining 7 months of the season. We are only entering our Fire season now and predictions are that the heat will remain well into the new year.

Smaller expenditures like S&T's also had to be augmented due to the out of town activities and the anticipated activities in the remaining two quarters of the year. These activities include provincial and forum meetings as per annual schedules.

HR issued a Memorandum indicating that only certain skills will be funded trough the HR training/education votes. Fire Department has highly specialised field which does not fall

within the general training sphere of HR and Corporate skills. This meant we were now required to fund our own specialised training. Legislative training to ensure compliance with specialised equipment (e.g. Skippers and remote pilots license) is urgently needed. A request for R200 000 is made for this purpose please.

Further more to the above, Disaster Management funds needs urgent attention. Disaster Management funds are released under the applicable legislation when disasters are declared, but urgent attention is required to address the lack of funds to prepare for a disaster. These funds should be utilized to purchase items in advance as per council resolution for mattresses and blankets. Funding to create public education material and fund projects for risk assessments, mitigation projects or response less than a full declared disaster.

CUSTOMER RELATIONS MANAGEMENT

Spending on operational budget on track, except the grant funding budget currently reflecting on this department, but operationally done by the Directorate Corporate Services. Relocation of these funds to be done at adjustment budget process

ANNUAL REPORT 2022/2023

PARKS

Challenges	Actions to address
Capacity and Human Resources- There is not enough manpower to do the maintenance of all the cemeteries, there is one team with 6 small plant operators, and they are not able to service each Cemetery on time before the grass and weeds become long. The team also cuts grass in municipal ervens where the tractor cannot cut grass.	There was not enough money allocated on the operating budget to outsource some of the municipal ervens, a request for more budget will be requested for adjustment budget and 2024/25 financial year.
York Cemetery soil type is clay and there is water logging	Geotechnical studies in progress for alternative land and the establishment of a new cemetery.
Water runoff causing erosion on the roads in York Cemetery	Regular grading and maintenance of the roads in the cemetery every 4 months.

BEACHES

Challenges	Actions
Vandalism	Vandalism in ablutions in the beach area is a challenge. Vandalism in the cemeteries and the Gwaing Caravan camp stores.



SPORT

Challenges	Actions to address
Vandalism at Sport Facilities.	Collaboration with neighbourhood watches – Ward 17 Appointment of armed response. Furthermore new sport committees were elected and the process of lease agreements with representatives are in progress

CLEANSING

Challenges	Actions to address
Illegal dumping – appointment of Environmental Educators	Appointment of workers to conduct awareness programmes
Illegal litter pickers at the landfill sites	Formalisation of litter in line with the National Waste Management Strategy

ENVIRONMENTAL HEALTH

Challenges	Actions to address
Human resources to execute these functions remains a challenge. The growth of George has contributed to the expanded work areas	Additional EHP appointed
The two Environmental Health Practitioners are currently responsible for their own administrative duties which contributes to them not attending to complaints as quickly as possible.	Administrative interns appointed to assist with administrative duties

TRAFFIC SERVICES

Challenge(s)	Actions taken to address
Upskilling of personnel	Workplace Skills plan for 2023/2024 has been updated and submitted 1 st Officer attended Examiner of Vehicles training. Two officers to be sent per quarter Motivations provided for administrative staff to obtain bursaries for personal development including strengthening departmental competencies
Filing space	Recommendation submitted for transferring of building and to be upgraded to be utilized as archive facility is in progress (IDP submission for 2024/2025 review)
Shortage of Traffic Enforcement personnel (all hours of the day)	Request for microstructure review and budget provision.

FIRE SERVICES

Challenges	Actions taken to address	Comments
Staff complement will have to be increased to compensate for predicted increase in risk and incident numbers as a result of the growth and expansion of George.	Available vacancies where/are advertised and filled. Additional staff must be budgeted for.	Vacant position funded was only 3 x Junior Fire Fighter positions. That is not adequate to satisfy SANS codes or address adequate response to risks identified.
Staff training is delayed due to limited staff complement. Untrained staff and lapsing certification can hold legal implications for council.	New appointments will help with this challenge.	HR issued a Memorandum indicating that only certain skills will be funded through the HR training/education votes. Fire Department has highly specialized field which does not fall within the general training sphere of HR and Corporate skills. This meant we were now required to fund our own specialized training. Legislative training to ensure compliance with specialized

		equipment (e.g. Skippers and remote pilots license, Medical qualifications as practitioner, hazmat specialists) is urgently needed. A request for R200 000 is made for this purpose please.
New staffing regulations are delaying and complicating/preventing new appointments	Staffing regulations must be reviewed or exemption to be granted from the regulation.	It has taken 18 Months to appoint a Platoon Commander, staffing regulations are affecting the industry by enforcing qualifications for which the members can earn a better salary elsewhere leaving us with no interest in applying for our vacancies. Application should be made to SALGA to exempt George Municipality Fire Department from the applicable section of the staffing regulations.
Emergency service fleet is aging and maintenance expenses on old vehicles and prolonged repairs are increasing. Prolonged repairs is a direct cause of limited response capabilities.	Aging fleet are being replaced with new vehicles according to SANS 10090 regulations, as far as budget allows.	1 New Fire Engine is in procurement process for the 23/24 financial year. 2 Unimog's (bush fire vehicles) have become beyond economical repair and must be replaced with budget provisions in the 24/25 financial year.

LAW ENFORCEMENT

Challenge(s)	Actions taken to address
Staff Shortages	The lack of sufficient staff are being addressed, in the new proposed Organizational structure. We have advertised previous funded positions and are busy appointing eight (8) Assistant Law Enforcement, one (1) Law Enforcement officer and one (1) Inspector. These positions have been advertised and are in the process of shortlisting.
Lack of powers to perform better without opening the Council to civil claims	Law Enforcement have limited powers and functions as per their appointment. They cannot search and seize or investigate criminal related cases. As such they can only investigate By Laws. They keep within their scope of appointment to prevent legal ramifications. Police has been revised and new fines has been approved by the Chief Magistrate. These fines were active from October 2023
Misunderstanding of Communities of the Law Enforcement powers	There are a misconception that Law Enforcement can enforce all criminal related complaints. We are correcting this notion by Informing, Councilors, NGO members of the public etc.
Political Interposition	Due to various political party representation on Council, conflict between supporters, might occur for various reasons. Law Enforcement must ensure safety and protection of Councilors, Municipal Infra structure and staff should threats be identified. Threats and disgruntled residents occurs normally due to service delivery issues, ward and general voting.



D ADONIS
DIRECTOR: COMMUNITY SERVICES



MEMORANDUM

Lauren Waring
Director
E-mail: lwaring@george.gov.za
Tel: +27 (0)44 801 9385

DIRECTOR: HUMAN SETTLEMENTS, PLANNING AND DEVELOPMENT & PROPERTY MANAGEMENT

Aan / To:	CHIEF FINANCIAL OFFICER
Aandag / Attention:	Budget Office Carey Jansen van Vuuren
Van / From:	Director: Human Settlements, Planning and Development
Tel:	044 801 9385
Datum / Date:	14 December 2023
Insake / Regarding	SECTION 72 REPORT: MID YEAR BUDGET AND PERFORMANCE FOR THE 2022/23 BUDGET YEAR- ADDITIONAL REQUESTS

The Human Settlements, Planning and Development, and Properties Directorate hereby requests that the following adjustments be made to the capital and operational budgets. See table below for illustration.

1. Operational budget

1.1 Advertising, publicity and marketing (ukey: 20230704972922)

The directorate has identified that in order to comply with requirements, the Construction Of Building: Office Space (Industrial Area) the paving at the site cannot be part of the existing ukey; 20220703042384 therefore a Paving/ Grounds ukey must be created.

There are savings on the ukey: 20230704972922 due to a project not reaching fruition. The department requests that R 710 000 of available funds from this advertising, publicity and marketing ukey: 20230704972922 to be transferred to new capital budget project as follows,:

Fence: WCP- R 10 000 - create a new ukey for this item
Paving /Ground works: Office Space (industrial area)- R 700 000 create a new ukey for this item.

2. Capital Budget

2.1 Fence: WCP Office

As per above (1.1.) an amount of R10 000 is requested to be transferred from advertising, publicity and marketing ukey: 20230704972922 to install ClearVu fencing the premises at WCP. The project is projected to cost R700 000 however the directorate has identified capex savings of R669 540 which will transferred across by use of virement. The Office at WCP has had numerous break ins therefore it important that the premises are secured taking into consideration that staff will be utilizing the premises for office space.

2.2 Paving /Ground works: Office Space (industrial area)

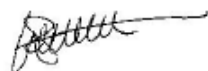
As per above (1.1.) an amount of R700 000 is required to complete the groundworks/ paving at industrial area: office space in addition to the existing project Construction Of Building: Office Space (Industrial Area) budgeted for R900 000 with ukey: 20220703042384. The department request that the amount of R700 000 required to be transferred from the operating budget line item advertising, publicity and marketing ukey: 20230704972922. The total allocation for this project will amount to R1 600 000.

2.3 Gate: Davidson Court

An amount R153 072 is requested to replace the gate at Davidson Court which has been damaged. This is a municipal asset which accommodates municipal officials and other residents.

OPERATIONAL BUDGET REQUESTS				
Department	Project	Ukey	Reason	Amount
Secretarial Human Settlements, land Affairs and Planning	Advertising, publicity and marketing	20230704972922	Funds are requested to be transferred out of this ukey to Fence:WCP -R10 000 and Paving /Ground works: Office Space (industrial area) - R700 000	- R 710 000
Total				-R 710 000

CAPITAL BUDGET REQUESTS				
Department	Project	Ukey	Reason	Amount
Economic Development	Fence: WCP Office	N/A	Funds to install ClearVu fence Ref 1.1	+R10 000
Maintenance	Gate: Davison Court	N/A	Replace damaged gate	+R153 072
Maintenance	Paving /Ground works: Office Space (industrial area)	N/A	Groundworks/ Paving At Industrial Area: Office Space Ref 1.1	+ R700 000
Total				+R 863 072
Effect on Total budgets				+R153 072



L WARING
DIRECTOR HUMAN SETTLEMENTS, PLANNING AND DEVELOPMENT, AND PROPERTIES



MEMORANDUM

Danie Greeff Pr.Eng
Deputy Director (Planning)
Electro-Technical Services
E-mail: dgreeff@george.gov.za
Tel: +27 (0) 44 801 9221
Fax: +27 (0) 44 873 3776

File Reference Number:

ELECTROTECHNICAL SERVICES: PLANNING SECTION

Aan/To:	: DIRECTOR FINANCE – R du Plessis
Van/From	: ACTING DIRECTOR ELECTROTECHNICAL SERVICES - D Greeff
Afskrift/Copy	:
Tel	: 044 801 9221
Datum/Date	: 15 January 2024
Insake/Regarding	: SECTION 72 REPORT; ELECTROTECHNICAL SERVICES – 2023/24

Herewith find information to be included in the Section 72 Report 2022/2023, as per your correspondence dated 05 December 2023.

CAPITAL BUDGET

Expansion of 66kV Main Network

Electrotechnical services have an allocation for substations in the order of R70 200 000.00. Upgrading of the substations is high priority for the Municipality due to the growth experienced. A consultant was appointed to design for a second 132/66kV transformer bay at Schaapkop. It is aimed to have a tender document by the end of the financial year. Glenwood & Protea Substations are upgraded as a single project due to the fact that the 15/20MVA transformers at Glenwood will be relocated to protea substation in order to upgrade the existing 10MVA capacity. This is currently being delayed by the fact that we cannot release load at Protea Substation before the Thembaletu Substation is in operation. This is scheduled for around March 2024. There is a shortfall on the funding for this project due to escalation and some unforeseen expenses. The item was approved by the BAC.

The Haroldsbay Substation appointment was delayed due to access to the substation with the relevant construction vehicles. Access will now be made across a neighboring development. This will be completed in February when the construction on the substation can continue. Construction is also ongoing at George Substation,

but the appointment for Proefplaas substation is still in process. The consulting tender expired and as such some of the allocation cannot be spent in this financial year.

Control Protection and Communication

The tender for the Power Factor correction need to be readvertised due to no response received. Some of the funds can therefore not be spent but will be needed in the next financial year. The protection system works can commence in January 2024. The equipment for the control center was ordered and we are waiting for delivery. Some of the Quality of supply instruments were delivered and some fibre installation projects are still ongoing.

Upgrading and extension of 11kv & upgrading of obsolete low voltage networks

A budget of R6 700 000 was allocated to these projects. Some of the projects are in construction, whilst others are in the design phase.

Replacement of obsolete 11kV switchgear & equipment

The Municipality allocated R9 000 000.00 for these projects. Various switchgear units were ordered. Once delivered, in the order of R3m will be spent. These units will be used to upgrade, extend as well as replace old oil switchgear. The Municipality has also used these funds to upgrade various miniature substations. The design for the Groenkloof Substation will commence once the appointment of the consulting Engineers is finalized. The Mooikloof substation will not proceed now, due to the property being part of a development is not yet available.

Electrification

Currently, the Municipality is busy with 3 electrification projects. Metrogrounds is a multi-year project and is still ongoing. We have received funds for the electrification from the Department of Human Settlements. However, some of the funds need to be repaid once we receive funding from the Department of Mineral and Energy (DMRE). The informal electrification is an ongoing endeavor by the Municipality to ensure safe and affordable electricity to the communities. The current tender is coming to an end, but the next is in the final stages of appointment. Additional funding for electrification is always welcomed due to the immense backlog. The DMRE allocated funds to the Municipality for Area 1 in Thembaletu. However, there is a delay with the civil works and as a result the electrification cannot continue. The electrification is currently in

procurement phase. It was discussed with the DMRE, that the funds will probably be rolled over.

Equipment

Budget of R100 000 was allocated for procuring Mobile Radios, Batteries, and Chargers. The budget has not been spent to date due to the contract that expired. A new contract was awarded, and orders are in process. The budget may stay as is on adjustment budget. Budget of R400 000 was allocated for procuring safety equipment. Orders were processed for Link sticks. Procuring of Fiber Glass Ladders and earth link bags procurement is in process.

The department was allocated a budget of R400 000 for procuring tools and equipment. Orders were processed and tools received, which was issued to the relevant employees that were in need. This is an ongoing process. No changes to the budget are required for this section.

The budget allocation of R50 000, for Furniture and fittings is depleted. We procured furniture for one of our board rooms and Filing cabinet for fleet as well as Lumber high back-office chairs etc. An additional R50 000 is requested for this financial year. The allocated of R40 000 for computer equipment was depleted and an additional R50 000 is required as this is ongoing. The process to procure the CAD software is still not successful, this is being readvertised.

Due to the importance of the electrical control room, we need to increase the size of the generator. The current generator is not big enough and has also reached its end of life. An order for the generator was placed. We will however need more funds on this project due to the complexity of the integration with the batteries and PV installation.

Extension and upgrading to buildings

The spending on the security walls is the largest portion of this section. The R400 000 will be spent on security fencing using an existing contract. A survey of the substations is being conducted to determine priorities. Upgrading to buildings is ongoing will spending at this point at around R80 000. Some internal wiring was changed from essential to non-essential. We are also in need of Storage containers. We have appointed a service provider, but need to create a new Ukey in order to correctly allocate the spending. The department needs Budget for procuring storage containers. Savings from various Ukeys can be used to fund the new Ukey with R150 000.

Vehicles

The Municipality is busy reducing the renting of vehicles and the department is also growing. To accommodate this, the Municipality is procuring vehicles. 80% of the budget is allocated to orders and almost 3 of the vehicles were delivered. Only 2 vehicles still to be delivered.

Solar PV

Solar PV was by far the biggest allocation, but these projects also have the greatest challenges. The budget is currently R134m, which need to be reduced due to various delays. The PV installations of various pumpstations, Approx R20m, need to be removed since these installations are not feasible due to vandalism and theft. The department is considering expanding the current 1MWp PV site to make provision for these smaller PV installations as well. This way we can combine the security efforts.

The PV installations at the electrotechnical building as well as Outeniqua WWTW was completed. Gwaiing WWTW's PV is currently under construction.

We are in the final stages of the procurement process for the BESS systems, Approximately R40m, which should be completed within the next 6 months. The BESS systems will be installed at the civic center, Outeniqua WWTW and Gwaiing WWTW in order to reduce the diesel usage. The civic center vehicle charger will be done in the future and need to be removed.

The Municipality also embarked on a feasibility study to investigate the options for energy resilience. This will include the inception, concept and viability phases of the consulting fees. The quotes from the consultants are much less than the budget and this can be reduced significantly.

With regards to the larger PV plants. The 1 MWp PV plant is under construction and should be completed within the next 3-4 months. The 9MWp PV is having difficulty with the environmental approval and the budget allocated to this plant of R42m will need to be significantly reduced as we will need to start the procurement process first after approval and this can take 4-6 months before an appointment can be done.

Streetlights

This is ongoing yearly where older light fittings is replaced with LED. We are also currently replacing wooden poles with steel poles in an effort to reduce mitigation. The largest portion of this section is allocated to the High Mast Lighting project which is making great progress.

OPERATIONAL BUDGETDistribution: Vegetation control

The department was allocated R408 000,00. Almost half is spend and only R234 145.27 is left. It needs an additional R500 000 on adjustment budget. We also need to make provision for requests to be on the vehicle scheme. The estimated provision is R600 000.

Low Voltage

The department was allocated R1 076 926,00. It needs R500 000 on adjustment budget.

Services Street Lights

The department was allocated R2 625 000,00 on removal of illegal leads. This is an ongoing problem and It needs R100 000.00 on adjustment budget.

Administration

No Comment (still satisfied)

Engineering services

No Comment (Still satisfied)

ANNUAL REPORT

The following is extracted from the annual report

Challenges	Issues to address	Actions
Loadshedding	Loadshedding impact on the revenue and infrastructure.	Compiling an energy resilience plan Doing a feasibility study on various technologies Busy with appointment for aggregator feasibility Installation of PV systems Installation of BESS systems
Theft and Vandalism	Theft and vandalism of	Changing to more vandal proof installations such

Challenges	Issues to address	Actions
	infrastructure results in extended power outages and wastage of resources, through repetitive outages.	as metal kiosks and steel streetlight poles.
Ageing Infrastructure	Cable replacements and switchgear replacement on an medium voltage level, to create a more sustainable network.	Doing oil switchgear replacement annually Upgrading of substations Completing phase 2 of the 11kV masterplan Contingency plan for the primary network
Key Personnel	The loss of key personnel and delayed closure of vacancies. Expedite the replacement of key role with the Operation and Maintenance as well as Engineering Services space.	The organization is currently being restructured and the filling of posts are one of the KPI's.
Unregistered SSEG	By law to include Embedded Generation in its clauses, to enforce the registration of all systems to the municipality before commission, as well as address all historical connections retrospectively.	Using AI on the arial photographs to determine where PV is installed. These sites will be visited.

Kind regards,



Danie Greeff Pr.Eng
Acting Director
Electro-Technical Services



MEMORANDUM

J Koegelenberg
Dir: Civil Engineering Services
E-mail:
jkoegelenberg@george.gov.za
Tel: +27 (0)44 801 9278

File Reference Number:

DIRECTORATE: CIVIL ENGINEERING SERVICES

Aan/To:	: Director Financial Services: Mr R Du Plessis
Van/From	: J Koegelenberg
Afskrif/Copy	: Ms C van Vuuren
Tel	: (044) 801 9278
Datum/Date	: 15 January 2023
Insake/Regarding	: Section 72 Report: Directorate Civil Engineering Services

The memorandum dated 05 December and circulated by the Directorate Financial Services refers. In support of a mid-year Adjustment Budget for the 2023/24 financial year, the following:

Original 2023/24 Capital Budget = R 636 472 033

Adjusted 2023/24 Capital Budget = R 1 017 747 118

The Directorate Civil Engineering Services (Dir: CES) requests a mid-year Adjustment Budget to realign various project spending to achieve expenditure of the 2023/24 budget.

The capital budget for the Directorate increased significantly, mainly due to the successful application to National Treasury for the rollover of unspent 2022/23 grant funding. These grants included the IUDG/MIG, BFIRBIG, MDRG, Energy, PTNG. Rollover funding, although already received by the Municipality during the previous financial year, may not be spent prior to the approval of the rollover application by the NT. Where project implementation had commenced and the Municipality has entered into a contractual commitment the projects must proceed using bridging finance. However, projects where a contractual commitment has not yet been entered into must be delayed until the approved rollover amount has been included in an Adjustment Budget. An adjustment budget was approved by Council in November 2023 to include the approved rollover funding in the 2023/24 capital budget, five months after the commencement of the 2023/24 financial year.

All departments/sections in the Dir: CES as listed below were impacted by the rollover process, with certain delays being experienced on large projects that have a greater impact on the overall expenditure of the directorate. With the exception of the Municipal Disaster Recovery Grant (MDRG), all grant funding will expedite until the end of the financial year to achieve full grant expenditure. Various MDRG projects were indicated in the business plan submitted to the National Disaster Management Committee as being implemented over more than one financial year due to the various statutory requirements and processes – environmental authorisations, water use licenses, specialist studies, tree permits. Certain capital projects have been significantly delayed due to the DFFE not issuing tree licenses within the allocated timeframes allowed for in their Department's approval process.

The storm surges and floods in September 2023 required various emergency remedial works to be carried out and utilising the existing budget funds. The funding spent will be requested in the 2023/24 Adjustment Budget so that infrastructure works scheduled for implementation utilising the re-prioritised funds can still be carried out as intended. An application for disaster funding has been submitted, and should the application be successful these funds will be returned to the Municipality.

The implementation of large capital projects remains a challenge due to project management constraints. The recruitment of two Project Managers (BFU/RBIG and MDRG) has proved futile due to a real scarcity of skills nationally. These are the directorate's two largest grants and the project management resources required from existing personnel has placed technical staff under abnormal work loads and pressure.

The Directorate's capital budget (all departments) has increased substantially without the necessary increase in technically skilled and qualified resources, however the directorate is still committed to achieving project outcomes within the planned timeframes.

GIPTN UNIT

Approved Budget = R 5 658 400

Adjusted Budget = R 5 662 129

STREETS AND STORMWATER

Approved Budget = R 101 444 928

Adjusted Budget = R 304 101 706

WATER NETWORKS

Approved Budget = R 71 933 798

Adjusted Budget = R 80 452 112

WATER PURIFICATION

Approved Budget = R 308 356 993

Adjusted Budget = R 446 993 850

SEWERAGE NETWORKS

Approved Budget = R 120 242 950

Adjusted Budget = R 130 100 836

SEWERAGE TREATMENT WORKS

Approved Budget = 27 150 000

Adjusted Budget = R 48 361 485



J. KOEGELENBERG

DIRECTOR: CIVIL ENGINEERING SERVICES

Part 2 – Supporting documentation.

2.1 – Financial Position

WC044 George - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2021/22	Budget Year 2022/23			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
<u>ASSETS</u>						
Current assets						
Cash		592 536	1 078 307	1 877 905	126 172	1 877 905
Call investment deposits		–	–	–	500 000	–
Consumer debtors		188 127	163 111	170 094	171 789	170 094
Other debtors		70 127	79 061	79 061	61 000	79 061
Current portion of long-term receivables		227	3 839	3 839	(341)	3 839
Inventory		119 399	184 578	184 539	132 037	184 539
Total current assets		970 416	1 508 896	2 315 438	990 657	2 315 438
Non current assets						
Long-term receivables		332	36 387	36 387	490	36 387
Investments		–	–	–	–	–
Investment property		144 073	144 856	144 689	144 073	144 689
Investments in Associate		–	–	–	–	–
Property, plant and equipment		3 290 606	4 022 775	4 038 108	3 486 820	4 038 108
Agricultural		–	–	–	–	–
Biological assets		–	–	–	–	–
Intangible assets		1 249	3 258	3 369	1 273	3 369
Other non-current assets		4 236	4 236	4 236	(43 813)	4 236
Total non current assets		3 440 496	4 211 513	4 226 789	3 588 842	4 226 789
TOTAL ASSETS		4 410 911	5 720 408	6 542 227	4 579 499	6 542 227
<u>LIABILITIES</u>						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		43 413	157 736	157 736	17 970	157 736
Consumer deposits		36 003	43 560	43 560	37 062	43 560
Trade and other payables		301 317	632 262	1 460 177	289 297	1 460 177
Provisions		91 079	145 635	145 453	91 027	145 453
Total current liabilities		471 812	979 193	1 806 926	435 356	1 806 926
Non current liabilities						
Borrowing		198 295	677 674	677 674	198 162	677 674
Provisions		331 622	245 271	245 271	331 622	245 271
Total non current liabilities		529 917	922 944	922 944	529 784	922 944
TOTAL LIABILITIES		1 001 729	1 902 138	2 729 870	965 140	2 729 870
NET ASSETS	2	3 409 182	3 818 271	3 812 357	3 614 359	3 812 357
<u>COMMUNITY WEALTH/EQUITY</u>						
Accumulated Surplus/(Deficit)		3 373 310	3 602 195	3 596 281	3 578 487	3 596 281
Reserves		35 873	216 076	216 076	35 873	216 076
TOTAL COMMUNITY WEALTH/EQUITY	2	3 409 182	3 818 271	3 812 357	3 614 359	3 812 357

2.2 – Debtors age analysis

The table below reflects the total outstanding debt owed to the George Municipality as at 31 December 2023.

Description		Budget Year 2023/24											
	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	37 025	6 493	6 122	4 977	5 218	3 530	17 438	55 750	136 554	86 913	1 631	–
Trade and Other Receivables from Exchange Transactions - Electricity	1300	52 267	2 580	1 970	1 909	1 669	665	2 696	7 711	71 467	14 650	111	–
Receivables from Non-exchange Transactions - Property Rates	1400	33 330	2 276	1 482	2 491	1 135	948	4 382	17 068	63 111	26 024	131	–
Receivables from Exchange Transactions - Waste Water Management	1500	22 918	3 301	2 757	2 640	2 460	2 270	11 541	31 328	79 214	50 238	697	–
Receivables from Exchange Transactions - Waste Management	1600	22 176	3 219	2 712	2 628	2 447	2 293	11 537	28 228	75 239	47 133	692	–
Receivables from Exchange Transactions - Property Rental Debtors	1700	40	10	7	9	8	7	44	119	244	187	–	–
Interest on Arrear Debtor Accounts	1810	1 822	269	318	405	434	435	3 210	22 818	29 711	27 303	–	–
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	–	–	–	–	–	–	–	–	–	–	–	–
Other	1900	(15 531)	1 142	720	377	648	425	2 566	13 290	3 638	17 306	27	–
Total By Income Source	2000	154 047	19 290	16 087	15 435	14 019	10 574	53 414	176 312	459 177	269 754	3 289	–
2022/23 - totals only		130 906	16 876	16 152	12 528	13 785	9 182	45 534	183 207	428 170	264 236	4 542	–
Debtors Age Analysis By Customer Group													
Government	2200	6 662	594	496	557	337	287	1 088	171	10 191	2 439		–
Commercial	2300	46 420	1 897	948	871	822	717	3 657	13 594	68 926	19 661		
Households	2400	101 270	16 764	14 619	13 981	12 841	9 553	48 567	162 093	379 689	247 035	3 289	
Other	2500	(305)	34	23	26	18	17	103	454	371	619		
Total By Customer Group	2600	154 047	19 290	16 087	15 435	14 019	10 574	53 414	176 312	459 177	269 754	3 289	

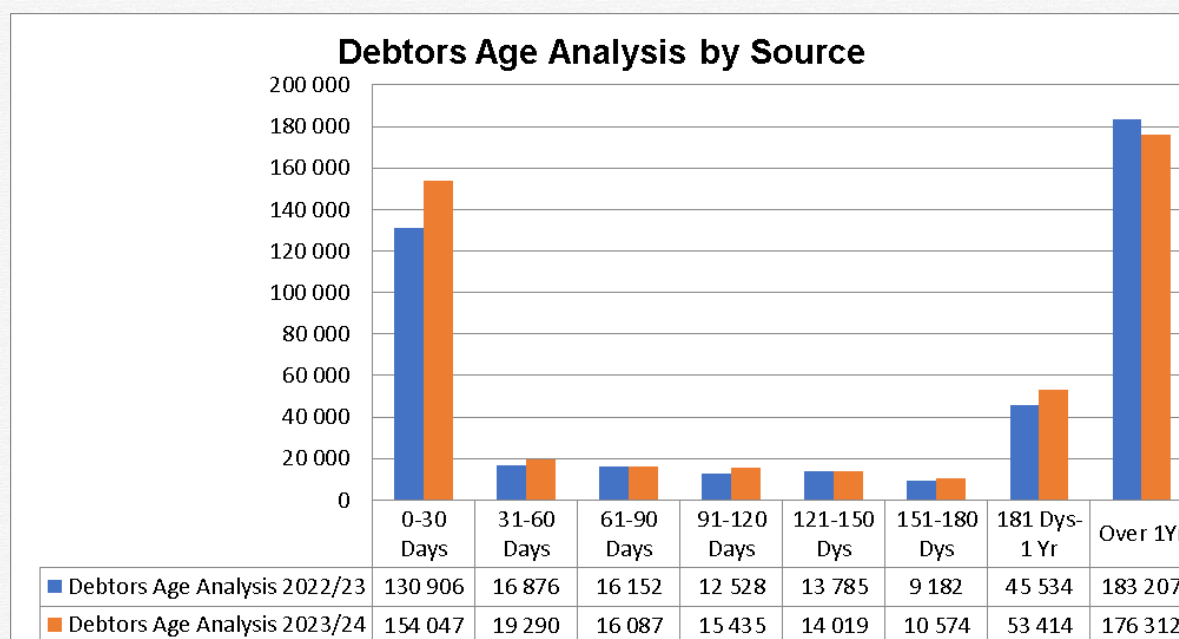
The Debtors age analysis includes only those consumer amounts which have become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and service charges on an instalment basis.

The Debtors age analysis includes only those consumer amounts which have become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and service charges on an instalment basis.

At the end of December 2023, an amount of R459 million (gross debtors – the provision for bad debt has not been considered) was outstanding for debtors, with R269 million outstanding for longer than 90 days.

Council is in the process of installing smart water meters which will improve to overall efficiency of water meter readings and serve as an early detector tool for water leakages. A tender for the co-sourcing of the credit control and indigent management was advertised and is in the process of being implemented; the purpose of the tender is to improve the effectiveness of credit control actions, debt collection, and indigent management to ensure that the indigent register is accurate and that the most vulnerable households benefit from the indigent support.

The following graph compares the debtor's age analysis end of September 2023 to the same period last year:



Debtors Collection rate:

Debtors Collection Rate Calculation 2023/24								
Month	Gross Debtors Opening Balance	Billed Revenue	Gross Debtors Closing Balance	Bad Debts Written off	Cash Collected	Monthly Report	Quarterly Report	YTD
Jul 23	R 473 692 028.75	R 171 077 502.34	R 527 071 047.73	R 3 940 702.94	R 113 757 780.42	66.49%		
Aug 23	R 527 071 047.73	R 156 575 425.33	R 478 512 535.01	R 48 613 358.35	R 156 520 579.70	99.96%		
Sep 23	R 478 512 535.01	R 159 906 194.06	R 455 296 919.07	R 7 223 158.52	R 175 898 651.48	110.00%	91.51%	
Oct 23	R 455 296 919.07	R 144 281 051.59	R 444 604 283.96	R 4 455 859.55	R 150 517 827.15	104.32%		
Nov 23	R 444 604 283.96	R 151 230 080.41	R 448 665 671.13	R 7 809 139.15	R 139 359 554.09	92.15%		
Dec 23	R 448 665 671.13	R 147 380 371.25	R 459 177 249.00	R 3 678 426.21	R 133 190 367.17	90.37%	95.52%	93.42%

2.3 – Creditors age analysis

The creditor's age analysis only includes those creditors that fall due within the next month

George Local Municipality - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Budget Year 2023/24												Prior year
Description	NT Code	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	totals for chart (same period)	
Creditors Age Analysis By Customer Type												
Bulk Electricity	0100	56 141	-	-	-	-	-	-	-	56 141	45 640	
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-	
PAYE deductions	0300	8 792	-	-	-	-	-	-	-	8 792	7 906	
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-	
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-	
Loan repayments	0600	-	-	-	-	-	-	-	-	-	0	
Trade Creditors	0700	42 907	2 078	310	29	35	-	-	-	45 359	25 288	
Auditor General	0800	-	-	-	-	-	-	-	-	-	-	
Other	0900	-	-	-	-	-	-	-	-	-	-	
Total By Customer Type	1000	107 840	2 078	310	29	35	-	-	-	110 292	78 834	

Reasons for creditors outstanding longer than 30 days:

- There are no disputes to be resolved.

2.4 – Transfers and grants receipts

George Local Municipality - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		354 703	373 590	373 060	69 941	213 563	215 186	(1 623)	-0.8%	373 060
Operational Revenue: General Revenue: Equitable Share		193 460	214 691	214 691	69 941	159 396	161 019	(1 623)	-1.0%	214 691
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]	3	1 990	4 420	4 173	-	1 105	1 105	-		4 173
Infrastructure Skills Development Grant [Schedule 5B]		5 850	6 500	6 217	-	3 500	3 500	-		6 217
Local Government Financial Management Grant [Schedule 5B]		1 721	1 771	1 771	-	1 771	1 771	-		1 771
Neighbourhood Development Partnership Grant		-	5 000	5 000				-		5 000
Municipal Infrastructure Grant [Schedule 5B]		750						-		
Public Transport Network Grant [Schedule 5B]		148 029	139 185	139 185	-	47 791	47 791			139 185
Regional Bulk Infrastructure Grant		2 903	-	-	-	-	-	-		-
Integrated Urban Development Grant		-	2 024	2 024	-	-	-	-		2 024
Integrated Urban Development Grant		-	-	-	-	-	-	-		-
Provincial Government:		251 100	256 944	256 844	-	4 763	4 857	(94)	-1.9%	256 944
Human Settlements Development Grant (Beneficiaries)		1 078						-		
Financial Assistance to Municipalities for Maintenance and Construction of Transport Infrastructure		22 153	1 245	1 245				-		1 245
Community Library Service Grant		11 101	11 288	11 288	-	3 669	3 763	(94)	-2.5%	11 288
Community Development Workers (CDW) Operational Support Grant		94	94	94	-	94	94	-		94
George Integrated Public Transport Network Operations		214 811	228 868	228 868				-		228 868
Financial Management Capacity Building Grant		1 450	1 000	1 000	-	1 000	1 000	-		1 000
Thusong Services Centres Grant		-	150	150				-		150
Municipal Accreditation and Capacity Building Grant		412	491	491				-		491
Inform Settlements Upgrading Partnership Grant: Provinces (Beneficiaries)		-	12 000	12 000				-		12 000
Title Deeds Restoration Grant		-	1 708	1 708				-		1 708
Specify (Add grant description)		-	-	-	-	-	-	-		-
District Municipality:		-	155	-	-	-	-	-		155
Community Safety Plan Initiatives		-	155	-	-	-	-	-		155
Specify (Add grant description)		-	-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		-
Parent Municipality / Entity		-	-	-	-	-	-	-		-
Total Operating Transfers and Grants	5	605 803	630 589	629 904	69 941	218 326	220 043	(1 717)	-0.8%	630 059
Capital Transfers and Grants										
National Government:		975 979	456 369	445 023	13 530	206 524	206 524	-		445 023
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		38 036	6 346	5 000	-	3 500	3 500	-		5 000
Municipal Infrastructure Grant [Schedule 5B]		44 758						-		
Public Transport Infrastructure Grant [Schedule 5B]		89 071						-		
Integrated Urban Development Grant [Schedule 4B]		-	65 427	65 427	13 530	40 510	40 510	-		65 427
Energy Efficiency and Demand Side Management Grant		2 500						-		
Public Transport Network Grant [Schedule 5B]		89 071	5 638	5 638				-		5 638
Regional Bulk Infrastructure Grant [Schedule 5B]		374 896	375 138	365 138	-	161 012	161 012	-		365 138
Water Services Infrastructure Grant [Schedule 5B]		-	3 820	3 820	-	1 502	1 502	-		3 820
Infrastructure Skills Development Grant [Schedule 5B]		150						-		
Municipal Disaster Relief Grant		237 497						-		
Integrated Urban Development Grant		-	-	-	-	-	-	-		-
Provincial Government:		15 940	750	750	-	-	-	-		750
Library Grant		820						-		-
Development of Sport and Recreation facilities		800	750	750				-		750
Emergency Municipal Load-Shedding Relief Grant		14 220						-		-
Specify (Add grant description)		-	-	-	-	-	-	-		-
District Municipality:		-	-	-	-	-	-	-		-
Specify (Add grant description)		-	-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		-
Transfer from Operational Revenue		-	-	-	-	-	-	-		-
Total Capital Transfers and Grants	5	991 819	457 119	445 773	13 530	206 524	206 524	-		445 773
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	1 497 622	1 087 708	1 075 677	83 471	424 850	426 567	(1 717)	-0.4%	1 075 832

2.5 – Transfers and grants expenditure

George Local Municipality - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description		Ref	Budget Year 2023/24								
			Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	Year TD Actual	Year TD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands											
EXPENDITURE											
Operating expenditure of Transfers and Grants											
National Government:			638 626	678 680	678 080	62 028	63 008	68 088	(5 080)	-12.2%	678 080
Operational Revenue General Revenue Equitable Share			19 400	2 145 911	2 145 911	-	-	-	-	-	2 145 911
Expanded Public Works Programme Integrated Grant for Municipalities (Schedule 5B)			1 990	4 420	4 419	191	1 200	1 451	(251)	-5.40%	4 419
Infrastructure Skills Development Grant (Schedule 5B)			4 448	4 500	4 211	400	2 552	2 110	(442)	-4.10%	4 211
Local Government Financial Management Grant (Schedule 5B)			1 121	1 111	1 111	40	100	410	100	9.40%	1 111
Neighbourhood Development Partnership Grant			-	5 000	5 000	-	-	2 053	(2 053)	-100.00%	5 000
Municipal Infrastructure Grant (Schedule 5B)			150	-	-	-	-	-	-	-	-
Public Transport Network Grant (Schedule 5B)			6 100	6 000	130 000	3 130	53 511	50 400	(3 111)	-4.50%	130 000
Regional Bulk Infrastructure Grant			2 000	-	-	-	-	-	-	-	-
Integrated Urban Development Grant			-	2 000	2 000	-	-	300	(300)	-100.00%	2 000
Integrated Urban Development Grant			-	-	-	-	-	-	-	-	-
Provincial Government:			260 000	260 344	260 344	60 000	148 822	107 600	41 222	32.4%	260 344
Human Settlements Development Grant (Beneficiaries)			900	-	-	-	-	-	-	-	-
Financial Assistance to Municipalities for Maintenance and Construction of Transport Infrastructure			22 300	1200	1200	30	45	500	(465)	-1.50%	1200
Community Library Service Grant			10 300	11200	11200	950	4 300	4 500	100	0.40%	11200
Community Development Workers (CDU) Operational Support Grant			50	50	50	1	11	41	(30)	-5.30%	50
George Integrated Public Transport Network Operations			2 100	220 000	220 000	51 900	100 000	90 000	10 000	4.50%	220 000
Financial Management Capacity Building Grant			100	1 000	1 000	-	400	400	300	30.00%	1 000
Thursing Services Centres Grant			-	50	50	0	0	-	0	-	50
Municipal Accreditation and Capacity Building Grant			215	0	0	0	0	0	0	-	0
Human Settlements Upgrading Partnership Grant: Provinces (Beneficiaries)			411	12 000	12 000	-	900	5 000	(4 100)	-1.00%	12 000
Tile Roads Restoration Grant			-	1100	1100	0	50	110	(640)	-12.00%	1100
Spedif (Add grant description)			-	-	-	-	-	-	-	-	-
District Municipality:			-	-	166	-	-	-	-	-	166
Community Safety Plan Initiatives			-	-	155	-	-	-	-	-	155
Spedif (Add grant description)			-	-	-	-	-	-	-	-	-
Other grant providers:			-	-	-	-	-	-	-	-	-
Parent Municipality / Entity			-	-	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:			638 616	680 434	680 080	61 018	208 822	178 688	30 134	18.1%	680 080
Capital expenditure of Transfers and Grants											
National Government:			678 288	468 388	448 028	32 301	86 040	108 171	(22 131)	-4.00%	448 028
Integrated National Electrification Programme (Municipal Grant) (Schedule 5B)			31 900	4 300	5 000	-	-	1 500	(1 500)	-100.00%	5 000
Municipal Infrastructure Grant (Schedule 5B)			41 500	-	-	-	-	-	-	-	-
Integrated Urban Development Grant (Schedule 5B)			-	45 421	45 421	5 400	10 000	15 200	5 200	11.30%	45 421
Energy Efficiency and Demand Side Management Grant			2 000	-	-	-	-	-	-	-	-
Public Transport Network Grant (Schedule 5B)			5 100	5 000	5 000	-	0	4 300	(4 300)	-5.30%	5 000
Regional Bulk Infrastructure Grant (Schedule 5B)			201 000	315 000	305 000	32 510	42 115	40 000	(2 115)	-5.00%	305 000
Water Services Infrastructure Grant (Schedule 5B)			-	3 000	3 000	200	1 000	1 000	150	5.00%	3 000
Infrastructure Skills Development Grant (Schedule 5B)			100	-	-	-	-	-	-	-	-
Municipal Disaster Relief Grant			0 500	-	-	-	-	-	-	-	-
Provincial Government:			1 000	700	700	0	0	-	0	-	700
Library Grant			200	-	-	-	-	-	-	-	-
Development of Sport and Recreation Facilities			50	150	150	0	0	-	0	-	150
Emergency Municipal Load Shedding Relief Grant			100	-	-	-	-	-	-	-	-
Spedif (Add grant description)			-	-	-	-	-	-	-	-	-
District Municipality:			000	-	-	-	-	-	-	-	-
JOJMI - Microprobe Facilities at Pekaibodop			500	-	-	-	-	-	-	-	-
Spedif (Add grant description)			-	-	-	-	-	-	-	-	-
Other grant providers:			-	-	-	-	-	-	-	-	-
Transfer from Operational Revenue			-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants:			678 288	467 118	448 728	32 301	86 040	108 171	(22 129)	-4.00%	448 728
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS			682 600	1 087 600	1 078 808	133 319	294 862	278 859	(6 060)	-2.0%	1 078 808

2.6 – Expenditure against Approved Roll-overs

George Local Municipality - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved roll-overs - M06 December

Description	Ref	Budget Year 2023/24				
		Approved Roll-over 2022/23	Monthly Actual	YearTD Actual	YTD Variance	YTD Variance %
R thousands						%
EXPENDITURE						
<u>Operating expenditure of Approved Roll-overs</u>						
National Government:		-	-	-	-	
Integrated Urban Development Grant		-	-	-	-	
Provincial Government:		-	-	-	-	
Specify (Add grant description)		-	-	-	-	
District Municipality:		-	-	-	-	
Specify (Add grant description)		-	-	-	-	
Other grant providers:		-	-	-	-	
Parent Municipality / Entity		-	-	-	-	
Total operating expenditure of Approved Roll-overs		-	-	-	-	
<u>Capital expenditure of Approved Roll-overs</u>						
National Government:		384 869	135 495	135 495	(249 374)	-64.8%
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		105	-	-	(105)	-100.0%
Municipal Infrastructure Grant [Schedule 5B]		1 960	-	-	(1 960)	-100.0%
Public Transport Infrastructure Grant [Schedule 5B]		24 305	2 187	2 187	(22 118)	-91.0%
Municipal Disaster Recovery Grant [Schedule 4B]		229 095	33 308	33 308	(195 787)	-85.5%
Regional Bulk Infrastructure Grant (Schedule 5B)		129 404	100 000	100 000	(29 404)	-22.7%
Provincial Government:		13 878	574	4 647	(9 231)	-66.5%
Development of Sport and Recreation Facilities		693	-	-	(693)	-100.0%
Emergency Load Shedding Grant		12 872	574	4 647	(8 225)	-63.9%
Community Library Service Grant		312	-	-	(312)	-100.0%
Specify (Add grant description)		-	-	-	-	
District Municipality:		-	-	-	-	
Specify (Add grant description)		-	-	-	-	
Specify (Add grant description)		-	-	-	-	
Other grant providers:		-	-	-	-	
Transfer from Operational Revenue		-	-	-	-	
Total capital expenditure of Approved Roll-overs		388 747	136 069	140 142	(258 605)	-64.9%
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		388 747	136 069	140 142	(258 605)	-64.9%

2.7 – Overtime per department

COMMUNITY SERVICES												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	October Actual	November Actual	December	Quarter 2	Available	% Budget Spent
Community Services												
SECRETARIAT COMMUNITY SERVICES	20220703044960	Overtime:Non Structured	114 550	114 550	51 173	42 621	-	-	8 552	8 552	63 377	45%
SWIMMING POOL	20220703044961	Overtime:Non Structured	1 970	1 970	-	-	-	-	-	-	1 970	0%
SPORT MAINTENANCE	20220703044968	Overtime:Non Structured	30 920	85 920	66 724	43 588	-	18 979	4 157	23 135	19 196	78%
CUSTOMER RELATIONS MANAGEMENT	20220703044973	Overtime:Non Structured	10 530	10 530	-	-	-	-	-	-	10 530	0%
REFUSE REMOVAL	20220703044979	Overtime:Non Structured	4 930 350	4 883 350	1 995 264	972 620	320 517	389 041	313 086	1 022 644	2 888 086	41%
STREET CLEANING	20220703044980	Overtime:Non Structured	700 850	700 850	703 309	332 514	135 184	106 174	129 437	370 795	-2 459	100%
PUBLIC TOILETS	20220703044984	Overtime:Non Structured	348 950	348 950	98 625	56 099	16 070	12 377	14 080	42 526	250 325	28%
LANDFILL SITE	20220703044988	Overtime:Non Structured	233 030	233 030	101 992	32 514	21 404	25 632	22 443	69 479	131 038	44%
CEMETERIES	20220703044995	Overtime:Non Structured	152 690	152 690	155 298	56 105	24 460	31 235	43 499	99 193	-2 608	102%
WILDERNESS AND VICTORIA BAY RECREATION	20220703044998	Overtime:Non Structured	392 370	392 370	179 755	67 244	29 360	21 392	61 759	112 511	212 615	46%
PARKS	20220703045010	Overtime:Non Structured	313 510	313 510	289 146	110 816	46 344	53 812	78 173	178 329	24 364	92%
Sub-total: Community Services			7 229 720	7 237 720	3 641 285	1 714 121	593 340	658 640	675 185	1 927 165	3 596 435	50%
Protection Services												
VEHICLE TESTING STATION	20220703044967	Overtime:Non Structured	34 400	34 400	12 121	4 211	2 955	3 691	1 263	7 910	22 279	35%
SECURITY SERVICES	20220703044978	Overtime:Non Structured	1 617 840	1 617 840	1 013 120	371 560	165 882	193 847	281 831	641 560	604 720	63%
TRAFFIC SERVICES	20220703044981	Overtime:Non Structured	143 980	143 980	117 180	33 542	23 846	22 506	37 287	83 638	26 800	81%
FIRE SERVICES	20220703044989	Overtime:Non Structured	403 330	403 330	404 948	84 531	85 932	143 728	90 758	320 417	-1 618	100%
MOTOR VEHICLE REGISTRATION	20220703044994	Overtime:Non Structured	303 900	303 900	67 268	34 484	11 273	11 150	10 361	32 785	236 632	22%
LAW ENFORCEMENT	20220703045008	Overtime:Non Structured	1 070 000	1 070 000	514 276	171 959	162 042	99 083	81 192	342 317	555 724	48%
TRAFFIC LAW ENFORCEMENT	20220703045015	Overtime:Non Structured	4 982 040	4 977 040	2 064 364	738 427	390 754	415 323	519 859	1 325 937	2 912 676	41%
FIRE SERVICES	20220703045022	Overtime:Structured	878 530	878 530	358 230	160 787	84 060	62 672	50 710	197 443	520 300	41%
TRAFFIC LAW ENFORCEMENT	20220703045024	Overtime:Night Shift	155 990	160 990	97 342	32 321	13 226	16 015	35 779	65 020	63 648	60%
FIRE SERVICES	20220703045025	Overtime:Night Shift	1 943 370	1 943 370	847 499	361 580	157 254	169 643	159 021	485 919	1 095 871	44%
SECURITY SERVICES	20220703045026	Overtime:Night Shift	109 900	109 900	53 775	21 670	10 486	11 299	10 320	32 105	56 125	49%
Sub-total: Protection Services			11 643 280	11 643 280	5 550 120	2 015 071	1 107 710	1 148 958	1 278 381	3 535 049	6 093 160	48%
Total for Directorate			18 873 000	18 881 000	9 191 406	3 729 192	1 701 049	1 807 598	1 953 566	5 462 214	9 689 594	49%
		% SPENT			48.68%							

George Municipality – 2023/24 Mid-year Budget and Performance Assessment

ELECTROTECHNICAL SERVICES												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	October Actual	November Actual	December Actual	Quarter 2	Available	% Budget Spent
FLEET MANAGEMENT	20220703044999	Overtime:Non Structured	158 080	158 080	95 268	35 529	16 256	28 569	14 913	59 738	62 812	60%
SECRETARIAT ELECTROTECHNICAL SERVICES	20220703045001	Overtime:Non Structured	160 500	160 500	181 357	108 301	43 297	23 036	6 722	73 055	-20 857	113%
DISTRIBUTION	20220703045003	Overtime:Non Structured	6 925 040	6 925 040	4 086 574	1 629 680	865 966	763 517	827 411	2 456 894	2 838 466	59%
		TOTAL	7 243 620	7 243 620	4 363 198	1 773 510	925 519	815 122	849 046	2 589 687	2 880 422	60%
		% SPENT			60%							
CORPORATE SERVICES												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	October Actual	November Actual	December Actual	Quarter 2	Available	% Budget Spent
SOCIAL SERVICES	20220703044958	Overtime:Non Structured	8 070	8 070	6 547	2 703	178	3 229	437	3 844	1 523	81%
THEMBALETHU HALL	20220703044965	Overtime:Non Structured	4 060	4 060	-	-	-	-	-	-	4 060	0%
SECRETARIAL/ COMMITTEE SERVICES	20220703044970	Overtime:Non Structured	7 530	7 530	-	-	-	-	-	-	7 530	0%
BLANCO HALL	20220703044971	Overtime:Non Structured	5 500	5 500	-	-	-	-	-	-	5 500	0%
DMA AREA	20220703044972	Overtime:Non Structured	51 430	51 430	14 494	5 518	4 596	-	4 380	8 976	36 936	28%
OFFICE OF THE EXECUTIVE MAYOR	20220703044990	Overtime:Non Structured	1 200	1 200	-	-	-	-	-	-	1 200	0%
CONVILLE HALL	20220703044993	Overtime:Non Structured	5 800	5 800	3 520	3 520	-	-	-	-	2 280	61%
CIVIC CENTRE	20220703044997	Overtime:Non Structured	10 700	60 700	24 884	14 278	-	10 605	-	10 605	35 816	41%
		TOTAL	94 290	144 290	49 445	26 020	4 773	13 835	4 817	23 425	94 845	34%
		% SPENT			34%							

HUMAN SETTLEMENTS, PLANNING AND PROPERTY MANAGEMENT												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	October Actual	November Actual	December Actual	Quarter 2	Available	% Budget Spent
MAINTENANCE	20220703044969	Overtime:Non Structured	200 000	200 000	120 709	118 731	-	1 978	-	1 978	79 291	60%
HOUSING ADMINISTRATION	20220703045002	Overtime:Non Structured	232 290	232 290	57 178	47 001	591	8 633	954	10 178	175 112	25%
SPACIAL PLANNING	20220703045009	Overtime:Non Structured	10 000	10 000	-	-	-	-	-	-	10 000	0%
INTEGRATED DEVELOPMENT PLAN (IDP) AND PERFORM	20220703045011	Overtime:Non Structured	10 000	10 000	-	-	-	-	-	-	10 000	0%
ECONOMIC GROWTH AND RURAL DEVELOPMENT (LED)	20220703045012	Overtime:Non Structured	4 010	4 010	-	-	-	-	-	-	4 010	0%
PROPERTY MANAGEMENT	20221118054544	Overtime:Non Structured	32 250	32 250	-	-	-	-	-	-	32 250	0%
		TOTAL	488 550	488 550	177 888	165 732	591	10 611	954	12 156	310 662	36%
		% SPENT			36%							

George Municipality – 2023/24 Mid-year Budget and Performance Assessment

CIVIL ENGINEERING SERVICES												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	October Actual	November Actual	December Actual	Quarter 2	Available	% Budget Spent
GIPTN - Auxillary cost	20220703044949	Non Structured	5 990	5 990	-	-	-	-	-	-	5 990	0%
GIPTN - Auxillary cost	20220829923975	Structured	-	200 000	-	-	-	-	-	-	200 000	0%
SECRETARIAT CIVIL ENGINEERING SERVICES	20220703044951	Non Structured	35 210	35 210	3 791	2 707	-	-	1 085	1 085	31 419	11%
SCIENTIFIC SERVICES	20220703044952	Non Structured	22 250	22 250	1 046	-	1 046	-	-	1 046	21 204	5%
STORM WATER AND STORES	20220703044954	Non Structured	1 605 000	1 605 000	1 005 746	309 076	194 138	308 216	194 316	696 670	599 254	63%
WATER TREATMENT	20220703044955	Non Structured	1 915 970	1 915 970	1 019 514	467 616	171 292	192 069	188 538	551 898	896 456	53%
WATER DISTRIBUTION	20220703044956	Non Structured	5 572 520	5 572 520	2 614 624	1 168 057	489 691	482 502	474 374	1 446 567	2 957 896	47%
WATER AND SANITATION PROJECTS	20220703044957	Non Structured	1 460 470	1 460 470	727 986	275 513	187 566	130 291	134 616	452 472	732 484	50%
WASTE WATER NETWORKS	20220703044959	Non Structured	5 645 310	5 645 310	2 769 394	1 223 109	582 195	486 631	477 460	1 546 286	2 875 916	49%
MECHANICAL ENGINEERING SERVICES	20220703044996	Non Structured	320 250	320 250	426 902	179 992	104 724	75 168	67 017	246 910	-106 652	133%
WATER AND SANITATION PROJECTS	20220703045019	Structured	348 790	348 790	128 403	42 435	45 204	22 840	17 924	85 969	220 387	37%
WATER TREATMENT	20220703045021	Structured	436 480	436 480	175 636	76 810	43 411	31 879	23 536	98 825	260 845	40%
WATER AND SANITATION PROJECTS	20220703045027	Night Shift	334 530	334 530	149 279	47 281	44 378	28 666	28 955	101 998	185 251	45%
WATER TREATMENT	20220703045029	Night Shift	419 570	419 570	206 113	88 649	40 272	41 125	36 068	117 464	213 457	49%
		TOTAL	18 122 340	18 322 340	9 228 434	3 881 243	1 903 916	1 799 386	1 643 889	5 347 190	9 093 906	50%
		% SPENT			50%							
FINANCIAL SERVICES												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	October Actual	November Actual	December Actual	Quarter 2	Available	% Budget Spent
IT SERVICES NETWORK	20220703044962	Overtime:Non Structured	6 500	6 500	995	-	-	-	995	995	5 505	15%
LOGISTICS (STORES)	20220703044982	Overtime:Non Structured	48 640	48 640	26 039	10 155	4 082	9 692	2 110	15 884	22 601	54%
CREDIT CONTROL	20220703044985	Overtime:Non Structured	72 730	72 730	74 184	39 419	11 305	9 910	13 551	34 765	-1 454	102%
BILLING AND CLIENT SERVICES	20220703044987	Overtime:Non Structured	87 510	87 510	41 468	36 773	2 301	2 394	-	4 695	46 042	47%
CREDITORS AND CHEQUE ADMINISTRATION	20220703044991	Overtime:Non Structured	21 200	21 200	3 504	3 504	-	-	-	-	17 696	17%
VALUATIONS	20230519050713	Overtime:Non Structured	-	3 500	8 805	6 199	-	-	2 606	-	-5 305	0%
PAYROLL ADMINISTRATION	20220829923970	Overtime:Non Structured	7 430	7 430	577	577	-	-	-	-	6 853	8%
		TOTAL	244 010	247 510	155 573	96 627	17 689	21 995	19 262	56 339	91 937	63%
		% SPENT			63%							
MUNICIPAL MANAGER												
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	October Actual	November Actual	December Actual	Quarter 2	Available	% Budget Spent
Office of the Municipal Manager	20220703045013	Overtime:Non Structured	4 310	4 310	-	-	-	-	-	-	4 310	0%
		TOTAL	4 310	4 310	-	-	-	-	-	-	4 310	0%
		% SPENT			0%							
		GRAND TOTAL	45 070 120	45 331 620	23 165 943	9 672 325	4 553 538	4 468 546	4 471 535	13 491 012	22 165 677	51%
		% SPENT			51.10%							

Notes:

- An amount of **R23 164 943** has been paid out to date, which constitutes **51.10%** of the budget.

2.8 Section 66 Report: Employee Related Costs

George Local Municipality - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		17 749	19 104	19 104	1 484	8 727	9 553	(826)	-9%	19 104
Pension and UIF Contributions		269	943	943	26	162	472	(310)	-66%	943
Medical Aid Contributions		271	501	501	17	103	251	(147)	-59%	501
Motor Vehicle Allowance		4 900	7 175	7 155	454	2 579	3 577	(998)	-28%	7 155
Cellphone Allowance		2 338	2 846	2 846	201	1 173	1 424	(252)	-18%	2 846
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		25 557	30 568	30 548	2 181	12 744	15 276	(2 533)	-17%	30 548
% increase	4		19.6%	19.5%						19.5%
Senior Managers of the Municipality										
Basic Salaries and Wages	3	8 264	9 599	9 301	658	4 184	4 650	(466)	-10%	9 301
Pension and UIF Contributions		370	481	481	42	257	240	17	7%	481
Medical Aid Contributions		224	244	244	12	82	122	(40)	-33%	244
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		763	1 734	1 734	-	-	867	(867)	-100%	1 734
Motor Vehicle Allowance		475	459	459	54	326	229	97	42%	459
Cellphone Allowance		246	257	257	18	115	128	(13)	-10%	257
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		320	358	358	3	17	179	(161)	-90%	358
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		10 663	13 132	12 833	788	4 981	6 415	(1 434)	-22%	12 833
% increase	4		23.2%	20.4%						20.4%
Other Municipal Staff										
Basic Salaries and Wages		365 534	431 460	434 756	33 378	198 027	217 404	(19 377)	-9%	434 756
Pension and UIF Contributions		68 605	75 601	75 601	6 045	36 028	37 804	(1 775)	-5%	75 601
Medical Aid Contributions		25 503	36 901	36 901	2 970	17 862	18 451	(588)	-3%	36 901
Overtime		74 425	58 312	58 437	5 687	29 405	29 220	185	1%	58 437
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		15 797	19 040	19 613	1 563	9 342	7 673	1 669	22%	19 613
Cellphone Allowance		1 697	1 923	1 923	146	871	962	(91)	-9%	1 923
Housing Allowances		2 349	2 785	2 801	197	1 193	1 402	(209)	-15%	2 801
Other benefits and allowances		45 200	47 080	47 388	1 446	37 378	28 690	8 688	30%	47 388
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	3 251	3 292	403	1 787	1 642	145	9%	3 292
Post-retirement benefit obligations	2	35 308	18 842	18 842	351	1 297	9 421	(8 124)	-86%	18 842
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		-	-	-	-	-	-	-	-	-
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		634 418	695 195	699 545	52 187	333 191	352 669	(19 478)	-6%	699 545
% increase	4		9.6%	10.3%						10.3%
Total Parent Municipality		670 637	738 895	742 927	55 155	350 915	374 360	(23 445)	-6%	742 927
TOTAL SALARY, ALLOWANCES & BENEFITS		670 637	738 895	742 927	55 155	350 915	374 360	(23 445)	-6%	742 927
% increase	4		10.2%	10.8%						10.8%
TOTAL MANAGERS AND STAFF		645 081	708 327	712 378	52 974	338 172	359 084	(20 912)	-6%	712 378


2.9 Deviations

DEVIATIONS - DECEMBER 2023							
DIRECTORATE	SERVICE/GOODS	AWARDED TO	AMOUNT	VOTE/ JOB COSTING	VOTE DESCRIPTION	REASON	OTHER SUPPLIERS
Corporate Services	Consumables and postage fees	FRAMA	65 213.35	20221020045216	Franking Machines	Sole supplier: FRAMA is the sole supplier for consumables for the FRAMA franking machine.	
Electro-Technical Services	Repairs to equipment	SA Fault Location	6 325.00	20220703042828	Electrical Contractors	Sole supplier:SA Fault Location is the manufacturing company of the Adret range of test equipment.	
Community Services	Repairs to garage door	Garage Doors Deluxe	6 466.45	20220703042991	Maintenance of Buildings and Facilities	Impractical to follow the official procurement process, the garage doors at the Thembaletu station was not functioning and a vehicle was required to attend to a fire.	

SUMMARY OF DEVIATIONS DECEMBER 2023	
DIRECTORATE	AMOUNT
CORPORATE SERVICES	65 213.35
ELECTRO-TECHNICAL SERVICES	6 325.00
COMMUNITY SERVICES	6 466.45
TOTAL	78 004.80

2.10 Section 11 Report – Withdrawals from Municipal Bank Accounts

The following is the quarterly report submitted to Provincial Treasury.

PROVINCIAL TREASURY Withdrawals from Municipal Bank Accounts In accordance with Section 11, Sub-section 1 (b) to (j)		
NAME OF MUNICIPALITY:	George Municipality	
MUNICIPAL DEMARCATION CODE:	WC044	
QUARTER ENDED:	31 Dec 23	
MFMA section 11. (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a municipality, or any other senior financial official of the municipality acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the municipality's bank accounts, and may do so only -	Amount	Reason for withdrawal
(b) to defray expenditure authorised in terms of section 26(4);		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section;	R -	Donations made approved by Mayor, Municipal Manager and CFO
(e) to pay over to a person or organ of state money received by the municipality on behalf of that person or organ of state, including -	R 4 599 079.57	Transfers made to the Department of Transport and Public works for motor registration costs
(i) money collected by the municipality on behalf of that person or organ of state by agreement; or		
(ii) any insurance or other payments received by the municipality for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and security deposits;	R 3 014 567.11	Refunds made ie. Deposits as well as refund of monies incorrectly paid into the bank account
(h) for cash management and investment purposes in accordance with section 13;	R 400 000 000.00	Investments made
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be prescribed.		
(4) The <i>accounting officer</i> must within 30 days after the end of each quarter -	Name and Surname: Leon E Wallace	
(a) table in the <i>municipal council</i> a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that quarter; and	Rank/Position: Deputy Director: Financial Management	
(b) submit a copy of the report to the relevant <i>provincial treasury</i> and the <i>Auditor-General</i> .	Signature: 	
Tel number	Fax number	Email Address
044 801 9036	044 801 9175	lew Wallace@george.gov.za
<p>The completed form must reach Mr Wesley Baatjies at the Provincial Treasury, Private Bag x 9165, 7 Wale Street, Cape Town, 8000, Tel: 021 483 5007, Fax 021 483 8623, Email: wbaatjie@pgwc.gov.za on or before the 15th of the month following the end of each quarter.</p>		

2.11 Summary of external loans

SAMRAS Loan ID	Lending institution	Original Capital Amount	Balance 01/12/2023	Repayments December 2023	Interest Capitalised December 2023	Balance 31/12/2023	Percentage
1062	DBSA	35 800 000	7 137 521	1 661 637	338 581	5 475 884	9.41%
1065	DBSA	46 000 000	13 189 714	1 949 814	625 677	11 239 900	9.41%
1066	DBSA	45 700 000	16 536 472	1 752 294	765 263	14 784 178	9.18%
1069	DBSA	54 182 000	25 561 680	1 971 065	1 430 334	23 590 615	11.10%
1070	DBSA	39 743 000	22 037 992	1 302 804	1 317 594	20 735 187	11.86%
1071	DBSA	20 000 000	2 037 423	1 001 676	69 328	1 035 747	6.75%
1074	DBSA	81 300 000	48 060 363	2 513 290	2 943 664	45 547 072	12.15%
1075	DBSA	15 450 000	2 321 804	748 144	79 005	1 573 660	6.75%
1078	FNB	65 000 000	19 087 298	3 423 570	1 047 877	15 663 728	11.01%
1146	STANDARD BANK	16 380 000	3 849 228	1 881 367	176 963	1 967 861	9.38%
1147	DBSA	53 485 389	38 615 789	2 435 517	1 860 612	36 180 272	9.82%
1150	STANDARD BANK	4 744 057	3 889 453	408 384	192 776	3 481 069	7.84%
1151	STANDARD BANK	111 973 726	106 390 853	1 640 755	6 084 799	104 750 097	9.52%
	TOTAL		308 715 588	22 690 317	16 932 472	286 025 271	

Total external loans outstanding as at 31 December 2023 amounted to R 286 million.

2.12 Investment Portfolio

INVESTMENT REGISTER															
No	INV. TERM	INVEST DATE	MATURE DATE	RATES	ACC NO	ACB CREDITOR NUMBER	BANKING INSTITUTION	4281770020 INVESTMENT AMOUNT	4281770021 INVESTMENT AMOUNT	4281770025 AMOUNT RECEIVED	4281770020-5 Balance of Investment	1/0000/100400000 INTEREST RECEIVED	DATE PAID BY BANK TO GM	RECEIPT DATE	REFERENCE
<u>Investments carried forward 30 June 2023</u>															
41	91	03 04 2023	03 07 2023	8,800%	708763278-025	90582004	STB	200 000 000,00	-	200 000 000,00	-	96 438,36	03 07 2023	12 07 2023	Kwit. 0000175581
42	91	06 04 2023	06 07 2023	8,858%	1766000029	90582050	NEDBANK	100 000 000,00	-	100 000 000,00	-	121 342,47	06 07 2023	12 07 2023	Kwit. 0000175580
43	90	20 04 2023	20 07 2023	8,900%	2081033668	90582536	ABSA	100 000 000,00	-	100 000 000,00	-	463 287,68	20 07 2023	21 07 2023	Kwit. 0000175899
<u>Movement 1 July 2023 to 31 December 2023</u>															
44	61	27 07 2023	26 09 2023	9,150%	708763278-026	90585947	STB	-	100 000 000,00	100 000 000,00	-	1 529 178,08	26 09 2023	28 09 2023	Kwit. 0000178807
45	61	27 07 2023	27 09 2023	9,150%	76203604840	90585950	FNB	-	100 000 000,00	100 000 000,00	-	1 554 246,57	27 09 2023	28 09 2023	Kwit. 0000178838
46	91	27 07 2023	26 10 2023	9,250%	708763278-027	90585948	STB	-	100 000 000,00	100 000 000,00	-	2 306 164,38	26 10 2023	30 10 2023	Kwit. 0000180096
47	91	27 07 2023	27 10 2023	9,250%	76203604931	90585952	FNB	-	100 000 000,00	100 000 000,00	-	2 331 506,84	27 10 2023	30 10 2023	Kwit. 0000180093
48	91	15 08 2023	15 11 2023	9,200%	76203788727	90586349	FNB	-	200 000 000,00	200 000 000,00	-	4 637 808,21	15 11 2023	16 11 2023	Kwit. 0000180818
49	61	11 10 2023	11 12 2023	9,000%	76204251442	90588339	FNB	-	100 000 000,00	100 000 000,00	-	1 504 109,58	11 12 2023	12 12 2023	Kwit. 0000181610
50	91	11 10 2023	11 01 2024	9,050%	76204251301	90588340	FNB	-	100 000 000,00	-	100 000 000,00	-	TBA	TBA	TBA
51	61	08 12 2023	07 02 2024	9,056%	7881061561	90590593	NED	-	100 000 000,00	-	100 000 000,00	-	TBA	TBA	TBA
52	90	08 12 2023	07 03 2024	9,230%	2081344948	90590594	ABSA	-	200 000 000,00	-	200 000 000,00	-	TBA	TBA	TBA
<u>Balance as at 31 December 2023</u>								<u>400 000 000,00</u>	<u>1 100 000 000,00</u>	<u>1 100 000 000,00</u>	<u>400 000 000,00</u>	<u>14 544 082,17</u>			

OPGESTEL DEUR: Thesne Rennie  DATUM: 09.01.2024

GOEDGEKEUR DEUR: Carla Nell  DATUM: 09.01.2024

Section 9 (1) of the Budget and Reporting regulations states that the accounting officer of a municipality must report on the investment portfolio of the municipality at the end of the month.

The cash flow of the municipality is monitored regularly and from time to time cash flow surpluses are invested at financial institutions in order to maximise the interest yield.

2.13 George Municipality: Charitable and Relief Fund

ABSA Cheque Account – 9149 5542 08

DATE	BENEFICIARY	PURPOSE	CONTRIBUTIONS	DONATIONS	BALANCE
December 2023		OPENING BALANCE			6061.94
01 12 2023	Interest Received		26.16		
		CLOSING BALANCE			6088.10

2.14 Cost Containment: Quarter 2 of 2023/2024

	Cost Containment In -Year Report					
Measures	Budget	Q1	Q2	Q3	Q4	Savings
	R'000	R'000	R'000	R'000	R'000	R'000
Use of consultants	R61 998 195.00	R7 583 716.41	R12 415 740.34			R41 998 738.25
Vehicles used for political office-bearers	R39 140.00	R2 194.16	R12 648.62			R24 297.22
Travel and subsistence	R1 114 006.00	R144 765.60	R212 913.49			R756 326.91
Domestic accommodation	R999 750.00	R140 512.93	R165 175.62			R694 061.45
Sponsorships, events and catering	R17 495 376.00	R3 479 188.15	R4 925 527.09			R9 090 660.76
Communication	R1 128 000.00	R166 329.79	R275 430.27			R686 239.94
Other related expenditure items	R0.00	R0.00				R0.00
Total	R82 774 467.00	R11 516 707.04	R18 007 435.43	R0.00	R0.00	R53 250 324.53

2.15 Mid-Year Performance Assessment Schedules (C1 to C7)

Table C1

George Local Municipality - Table C1 Monthly Budget Statement Summary - M06 December

Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	384 703	441 578	441 578	34 405	231 626	220 789	10 837	5%	441 578
Service charges	1 296 512	1 454 149	1 454 149	120 319	665 127	727 075	(61 948)	-9%	1 454 149
Investment revenue	60 659	42 415	42 415	5 495	35 745	21 207	14 538	69%	42 415
Transfers and subsidies - Operational	644 948	635 102	634 961	92 011	298 643	317 481	(18 838)	-6%	634 961
Other own revenue	301 310	544 593	544 593	21 771	131 941	153 396	(21 455)	-14%	544 593
Total Revenue (excluding capital transfers and contributions)	2 688 131	3 117 837	3 117 696	274 001	1 363 082	1 439 949	(76 867)	-6%	3 117 696
Employee costs	645 081	708 327	712 378	52 974	338 172	359 084	(20 912)	-6%	712 378
Remuneration of Councillors	25 557	30 568	30 548	2 181	12 744	15 276	(2 533)	-17%	30 548
Depreciation and amortisation	188 175	187 804	187 804	15 650	93 900	93 894	6	0%	187 804
Interest	45 065	40 388	40 388	16 932	16 932	20 196	(3 264)	-16%	40 388
Inventory consumed and bulk purchases	729 898	1 028 704	1 029 040	59 961	378 295	514 524	(136 229)	-26%	1 029 040
Transfers and subsidies	45 757	40 658	40 971	6 895	12 342	20 299	(7 957)	-39%	40 971
Other expenditure	995 792	1 028 609	1 023 360	121 778	436 854	505 731	(68 876)	-14%	1 023 360
Total Expenditure	2 675 324	3 065 058	3 064 489	276 372	1 289 239	1 529 005	(239 766)	-18%	3 064 489
Surplus/(Deficit)	12 807	52 779	53 208	(2 371)	73 843	(89 055)	162 899	-183%	53 208
Transfers and subsidies - capital (monetary allocations)	400 438	462 094	846 673	41 518	164 689	423 337	(258 647)	-61%	846 673
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	413 245	514 873	899 881	39 148	238 533	334 281	(95 748)	-29%	899 881
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	413 245	514 873	899 881	39 148	238 533	334 281	(95 748)	-29%	899 881
Capital expenditure & funds sources									
Capital expenditure	722 909	1 023 043	1 424 249	74 406	355 216	686 767	(331 552)	-48%	1 424 249
Capital transfers recognised	200 796	397 578	742 847	65 894	183 292	371 423	(188 131)	-51%	742 847
Borrowing	234 206	376 685	399 248	14 248	100 403	178 802	(78 398)	-44%	399 248
Internally generated funds	(90 137)	248 780	282 154	(5 737)	71 520	136 543	(65 022)	-48%	282 154
Total sources of capital funds	344 865	1 023 043	1 424 249	74 406	355 216	686 767	(331 552)	-48%	1 424 249
Financial position									
Total current assets	1 073 918	741 250	327 269		1 035 452				327 269
Total non current assets	4 029 045	4 325 127	4 726 333		4 307 943				4 726 228
Total current liabilities	1 124 533	527 020	130 841		704 957				130 841
Total non current liabilities	178 250	945 713	945 713		577 116				945 713
Community wealth/Equity	3 817 624	3 593 644	3 976 894		4 061 322				3 976 894
Cash flows									
Net cash from (used) operating	650 372	527 482	912 490	55 838	302 663	459 482	156 819	34%	2 950 597
Net cash from (used) investing	(333 305)	(1 023 043)	(1 424 249)	(74 495)	(411 754)	(686 767)	(275 013)	40%	1 424 249
Net cash from (used) financing	(17)	266 204	266 204	-	79	-	(79)		266 204
Cash/cash equivalents at the month/year end	909 582	614 523	598 324	-	734 867	616 594	(118 273)	-19%	5 484 929
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	154 047	19 290	16 087	15 435	14 019	10 574	53 414	176 312	459 177
Creditors Age Analysis									
Total Creditors	107 840	2 078	310	29	35	-	-	-	110 292

Table C2**George Local Municipality - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December**

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	Year TD Actual	Year TD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		876 094	519 326	519 853	42 653	283 566	259 928	23 639	9%	519 853
Executive and council		31 720	4	4	-	5	2	2	96%	4
Finance and administration		844 374	519 321	519 849	42 653	283 562	259 925	23 636	9%	519 849
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		90 477	150 505	154 598	2 106	17 155	77 301	(60 146)	-78%	154 598
Community and social services		15 847	22 922	22 746	1 131	8 210	11 375	(3 165)	-28%	22 746
Sport and recreation		1 537	17 427	20 838	163	2 050	10 420	(8 369)	-80%	20 838
Public safety		66 243	86 582	87 439	722	5 450	43 719	(38 269)	-88%	87 439
Housing		6 845	23 339	23 339	89	1 445	11 639	(10 255)	-88%	23 339
Health		4	175	175	-	-	88	(88)	-100%	175
<i>Economic and environmental services</i>		513 085	521 454	545 396	103 648	260 301	272 700	(12 399)	-5%	545 396
Planning and development		19 482	23 498	23 135	1 333	9 744	11 568	(1 824)	-16%	23 135
Road transport		493 600	497 932	522 237	102 315	250 456	261 120	(10 664)	-4%	522 237
Environmental protection		3	24	24	1	101	12	89	715%	24
<i>Trading services</i>		1 608 682	2 388 040	2 744 140	167 079	966 668	1 253 165	(286 498)	-23%	2 744 140
Energy sources		844 666	979 286	988 693	76 996	446 185	494 347	(48 162)	-10%	988 693
Water management		317 024	884 915	1 024 048	54 741	275 890	393 119	(117 228)	-30%	1 024 048
Waste water management		241 429	303 074	511 001	16 860	127 962	255 501	(127 539)	-50%	511 001
Waste management		205 563	220 765	220 397	18 482	116 630	110 198	6 431	6%	220 397
<i>Other</i>	4	232	606	383	33	81	191	(110)	-57%	383
Total Revenue - Functional	2	3 088 569	3 579 931	3 964 370	315 519	1 527 772	1 863 286	(335 514)	-18%	3 964 370
Expenditure - Functional										
<i>Governance and administration</i>		376 081	441 691	440 772	33 848	219 178	220 774	(1 596)	-1%	440 772
Executive and council		58 470	54 895	55 035	4 472	26 127	27 577	(1 449)	-5%	55 035
Finance and administration		309 895	378 770	377 646	25 614	182 991	189 168	(6 177)	-3%	377 646
Internal audit		7 716	8 026	8 091	3 762	10 059	4 029	6 030	150%	8 091
<i>Community and public safety</i>		294 841	316 368	320 788	20 857	111 048	159 167	(48 119)	-30%	320 788
Community and social services		41 382	56 188	56 034	4 949	25 834	27 469	(1 635)	-6%	56 034
Sport and recreation		40 350	42 512	40 702	3 275	17 421	18 592	(1 171)	-6%	40 702
Public safety		162 604	153 311	153 632	9 630	48 189	77 424	(29 235)	-38%	153 632
Housing		44 366	57 211	63 276	2 084	15 993	32 236	(16 243)	-50%	63 276
Health		6 140	7 145	7 145	919	3 613	3 447	166	5%	7 145
<i>Economic and environmental services</i>		585 277	571 680	568 734	96 551	238 838	285 072	(46 235)	-16%	568 734
Planning and development		43 182	51 091	46 578	3 370	20 503	23 937	(3 434)	-14%	46 578
Road transport		538 135	515 929	516 539	92 917	216 952	258 323	(41 372)	-16%	516 539
Environmental protection		3 960	4 661	5 618	265	1 383	2 812	(1 429)	-51%	5 618
<i>Trading services</i>		1 400 119	1 714 401	1 713 471	123 898	711 803	853 656	(141 853)	-17%	1 713 471
Energy sources		701 226	858 820	858 850	59 419	351 354	428 886	(77 532)	-18%	858 850
Water management		248 481	443 433	443 433	19 759	155 580	221 716	(66 135)	-30%	443 433
Waste water management		322 469	287 808	287 322	34 039	146 017	141 135	4 881	3%	287 322
Waste management		127 942	124 339	123 866	10 681	58 851	61 918	(3 067)	-5%	123 866
<i>Other</i>		19 006	20 919	20 723	1 218	8 373	10 363	(1 990)	-19%	20 723
Total Expenditure - Functional	3	2 675 324	3 065 058	3 064 489	276 372	1 289 239	1 529 032	(239 793)	-16%	3 064 489
Surplus/ (Deficit) for the year		413 245	514 873	899 881	39 148	238 533	334 254	(95 721)	-29%	899 881

Table C3**George Local Municipality - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06**

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Office of the Municipal Manager		-	-	-	-	-	-	-		-
Vote 2 - Corporate Services		13 427	17 995	17 819	986	6 988	8 911	(1 924)	-21.6%	17 819
Vote 3 - Corporate Services		3 303	4 165	3 791	714	1 568	1 896	(328)	-17.3%	3 791
Vote 4 - Corporate Services		31 779	3 434	3 732	5	23	1 866	(1 843)	-98.7%	3 732
Vote 5 - Community Services		3 048	21 270	25 128	301	2 948	12 565	(9 617)	-76.5%	25 128
Vote 6 - Community Services		281 005	332 248	332 737	24 248	135 254	166 369	(31 115)	-18.7%	332 737
Vote 7 - Community Services		382	1 100	1 100	1 775	2 389	550	1 838	334.1%	1 100
Vote 8 - Civil Engineering Services		578 974	1 199 432	1 546 648	71 951	404 869	654 420	(249 551)	-38.1%	1 546 648
Vote 9 - Civil Engineering Services		453 891	464 790	489 094	94 925	233 558	244 547	(10 989)	-4.5%	489 094
Vote 10 - Electro-technical Services		845 656	981 561	990 968	77 266	447 100	495 485	(48 384)	-9.8%	990 968
Vote 11 - Financial Services		397 805	458 308	458 308	35 300	239 486	229 154	10 332	4.5%	458 308
Vote 12 - Financial Services		436 577	44 288	44 288	6 184	37 089	22 144	14 946	67.5%	44 288
Vote 13 - Human Settlements, Planning and Development ar		30 656	51 340	50 754	1 344	15 379	25 378	(9 999)	-39.4%	50 754
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Revenue by Vote	2	3 076 501	3 579 931	3 964 370	314 999	1 526 652	1 863 286	(336 634)	-18.1%	3 964 370
Expenditure by Vote	1									
Vote 1 - Office of the Municipal Manager		25 314	28 709	28 709	4 514	14 280	14 381	(100)	-0.7%	28 709
Vote 2 - Corporate Services		55 936	73 920	72 342	5 307	29 146	35 993	(6 847)	-19.0%	72 342
Vote 3 - Corporate Services		34 850	46 805	45 779	2 167	21 800	22 790	(989)	-4.3%	45 779
Vote 4 - Corporate Services		97 979	96 483	96 921	5 899	35 216	48 759	(13 543)	-27.8%	96 921
Vote 5 - Community Services		67 002	72 559	73 184	5 515	31 612	34 489	(2 876)	-8.3%	73 184
Vote 6 - Community Services		300 382	297 362	297 342	20 697	116 674	149 260	(32 587)	-21.8%	297 342
Vote 7 - Community Services		1 015	980	948	110	818	473	345	72.9%	948
Vote 8 - Civil Engineering Services		564 602	722 310	722 466	52 761	290 977	358 593	(67 617)	-18.9%	722 466
Vote 9 - Civil Engineering Services		499 506	499 692	499 692	91 890	209 987	249 899	(39 911)	-16.0%	499 692
Vote 10 - Electro-technical Services		793 495	926 511	926 511	69 505	410 053	462 719	(52 666)	-11.4%	926 511
Vote 11 - Financial Services		83 262	123 198	129 299	8 660	57 637	64 757	(7 120)	-11.0%	129 299
Vote 12 - Financial Services		47 414	56 965	56 565	2 591	28 781	28 304	477	1.7%	56 565
Vote 13 - Human Settlements, Planning and Development ar		101 268	119 565	114 729	6 743	42 244	58 588	(16 344)	-27.9%	114 729
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Expenditure by Vote	2	2 672 025	3 065 058	3 064 489	276 360	1 289 227	1 529 005	(239 778)	-15.7%	3 064 489
Surplus/ (Deficit) for the year	2	404 476	514 873	899 881	38 639	237 425	334 281	(96 856)	-29.0%	899 881

Table C4**George Local Municipality - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December**

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue		1 526 803	1 632 433	1 632 433	143 959	813 049	846 220	(33 172)	-4%	1 632 433
Service charges - Electricity		785 777	916 429	916 429	75 548	415 664	458 215	(42 551)	-9%	916 429
Service charges - Water		211 953	218 058	218 058	18 495	95 322	109 029	(13 707)	-13%	218 058
Service charges - Waste Water Management		157 408	163 193	163 193	13 544	77 314	81 597	(4 283)	-5%	163 193
Service charges - Waste management		141 374	156 470	156 470	12 731	76 827	78 235	(1 408)	-2%	156 470
Sale of Goods and Rendering of Services		84 165	113 628	113 628	7 175	49 134	56 815	(7 682)	-14%	113 628
Agency services		14 188	19 734	19 734	5 362	13 030	9 867	3 163	32%	19 734
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		17 093	11 724	11 724	1 662	10 394	5 861	4 532	77%	11 724
Interest earned from Current and Non Current Assets		60 659	42 415	42 415	5 495	35 745	21 207	14 538	69%	42 415
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		4 341	5 231	5 231	128	2 821	2 617	204	8%	5 231
Licence and permits		523	677	677	34	409	339	70	21%	677
Operational Revenue		49 322	44 874	44 874	3 785	36 389	22 438	13 951	62%	44 874
Non-Exchange Revenue		1 161 329	1 425 404	1 425 263	130 042	550 033	593 729	(43 696)	-7%	1 425 263
Property rates		384 703	441 578	441 578	34 405	231 626	220 789	10 837	5%	441 578
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		73 157	89 083	89 083	1 567	7 251	44 543	(37 292)	-84%	89 083
Licence and permits		1 603	4 161	4 161	181	1 061	2 081	(1 020)	-49%	4 161
Transfer and subsidies - Operational		644 948	635 102	634 961	92 011	298 643	317 481	(18 838)	-6%	634 961
Interest		-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		22 312	17 670	17 670	1 879	11 464	8 835	2 630	30%	17 670
Gains on disposal of Assets		2 894	-	-	-	-	-	-	-	-
Other Gains		31 711	237 810	237 810	-	(12)	-	(12)	-	237 810
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		2 688 131	3 117 837	3 117 696	274 001	1 363 082	1 439 949	(76 867)	-6%	3 117 696
Expenditure By Type										
Employee related costs		645 081	708 327	712 378	52 974	338 172	359 084	(20 912)	-6%	712 378
Remuneration of councillors		25 557	30 568	30 548	2 181	12 744	15 276	(2 533)	-17%	30 548
Bulk purchases - electricity		598 225	707 250	707 250	48 716	320 380	353 625	(33 245)	-9%	707 250
Inventory consumed		131 673	321 454	321 789	11 245	57 915	160 899	(102 984)	-64%	321 789
Debt impairment		121 569	95 146	95 146	-	-	47 573	(47 573)	-100%	95 146
Depreciation and amortisation		188 175	187 804	187 804	15 650	93 900	93 894	6	0%	187 804
Interest		45 065	40 388	40 388	16 932	16 932	20 196	(3 264)	-16%	40 388
Contracted services		676 926	694 978	688 981	94 389	289 152	338 688	(49 536)	-15%	688 981
Transfers and subsidies		45 757	40 658	40 971	6 895	12 342	20 299	(7 957)	-39%	40 971
Irrecoverable debts written off		29 039	8 772	8 772	2 607	69 052	4 386	64 666	1474%	8 772
Operational costs		162 152	181 933	182 680	24 781	79 374	91 193	(11 819)	-13%	182 680
Losses on Disposal of Assets		3 065	750	750	-	-	376	(376)	-100%	750
Other Losses		3 041	47 030	47 030	-	(724)	23 515	(24 238)	-103%	47 030
Total Expenditure		2 675 324	3 065 058	3 064 489	276 372	1 289 239	1 529 005	(239 766)	-16%	3 064 489
Surplus/(Deficit)		12 807	52 779	53 208	(2 371)	73 843	(89 055)	162 899	(0)	53 208
Transfers and subsidies - capital (monetary allocations)		400 438	462 094	846 673	41 518	164 689	423 337	(258 647)	(0)	846 673
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		413 245	514 873	899 881	39 148	238 533	334 281			899 881
Income Tax		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		413 245	514 873	899 881	39 148	238 533	334 281			899 881
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		413 245	514 873	899 881	39 148	238 533	334 281			899 881
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-
Intercompany /Parent subsidiary transactions		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		413 245	514 873	899 881	39 148	238 533	334 281			899 881

Table C5**George Local Municipality - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December**

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		80	60	60	5	35	-	35		60
Vote 2 - Corporate Services		534	6 150	5 996	-	62	3 170	(3 108)	-98%	5 996
Vote 3 - Corporate Services		-	850	850	-	4	425	(421)	-99%	850
Vote 4 - Corporate Services		21	510	510	-	18	140	(122)	-87%	510
Vote 5 - Community Services		5 685	4 100	9 006	987	2 089	4 485	(2 396)	-53%	9 006
Vote 6 - Community Services		12 049	30 630	33 156	5 201	19 915	10 937	8 978	82%	33 156
Vote 7 - Community Services		1 095	-	-	-	-	-	-		-
Vote 8 - Civil Engineering Services		237 928	271 575	487 804	16 812	102 912	244 155	(141 243)	-58%	487 804
Vote 9 - Civil Engineering Services		-	42	42	-	-	21	(21)	-100%	42
Vote 10 - Electro-technical Services		54 755	141 590	151 388	3 325	13 510	75 575	(62 065)	-82%	151 388
Vote 11 - Financial Services		792	770	770	6	462	428	34	8%	770
Vote 12 - Financial Services		595	1 250	2 050	1	289	900	(611)	-68%	2 050
Vote 13 - Human Settlements, Planning and Development and Property Management		5 079	24 458	29 455	1 084	1 539	5 893	(4 354)	-74%	29 455
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	319 614	481 985	721 087	27 421	140 836	346 128	(205 293)	-59%	721 087
Single Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		47	50	50	6	6	-	6		50
Vote 2 - Corporate Services		3 568	7 913	8 649	99	1 121	2 965	(1 844)	-62%	8 649
Vote 3 - Corporate Services		1 768	610	610	-	-	60	(60)	-100%	610
Vote 4 - Corporate Services		51	945	945	9	154	405	(251)	-62%	945
Vote 5 - Community Services		6 940	20 667	22 583	779	2 979	9 693	(6 714)	-69%	22 583
Vote 6 - Community Services		30 397	21 538	22 696	1 149	7 965	9 958	(1 992)	-20%	22 696
Vote 7 - Community Services		1 217	965	696	0	547	836	(288)	-34%	696
Vote 8 - Civil Engineering Services		233 840	359 238	517 518	38 883	184 336	258 633	(74 297)	-29%	517 518
Vote 9 - Civil Engineering Services		2 291	5 616	5 616	-	188	2 808	(2 620)	-93%	5 616
Vote 10 - Electro-technical Services		84 420	119 116	119 815	5 488	15 842	53 540	(37 698)	-70%	119 815
Vote 11 - Financial Services		862	167	167	-	14	92	(78)	-85%	167
Vote 12 - Financial Services		36 093	800	-	-	-	0	(0)	-100%	-
Vote 13 - Human Settlements, Planning and Development and Property Management		2 802	3 433	3 817	570	1 228	1 649	(421)	-28%	3 817
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	404 295	541 057	703 162	46 984	214 380	340 639	(126 259)	-37%	703 162
Total Capital Expenditure	3	722 909	1 023 043	1 424 249	74 406	355 216	686 767	(331 552)	-48%	1 424 249

Table C5 (continued)

George Local Municipality - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands	1									
Capital Expenditure - Functional Classification										
<i>Governance and administration</i>		308 363	10 310	9 299	130	1 765	4 016	(2 251)	-56%	9 299
Executive and council		(16 937)	-	-	-	-	-	-	-	-
Finance and administration		325 259	10 250	9 239	125	1 730	4 016	(2 286)	-57%	9 239
Internal audit		42	60	60	5	35	-	35		60
<i>Community and public safety</i>		8 382	78 935	90 889	5 010	21 754	38 980	(17 227)	-44%	90 889
Community and social services		(22 123)	15 645	15 755	210	1 002	6 254	(5 253)	-84%	15 755
Sport and recreation		8 796	20 027	28 620	1 561	4 720	13 284	(8 564)	-64%	28 620
Public safety		18 972	34 680	37 978	2 037	13 192	15 605	(2 413)	-15%	37 978
Housing		2 303	7 309	7 156	1 200	2 250	3 425	(1 174)	-34%	7 156
Health		434	1 275	1 380	3	589	412	176	43%	1 380
<i>Economic and environmental services</i>		121 488	120 560	290 784	9 458	65 082	137 325	(72 243)	-53%	290 784
Planning and development		5 283	20 657	25 899	455	1 031	4 519	(3 488)	-77%	25 899
Road transport		116 205	99 903	264 886	9 003	64 052	132 806	(68 754)	-52%	264 886
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		284 527	812 417	1 032 417	59 807	266 586	506 016	(239 429)	-47%	1 032 417
Energy sources		136 313	259 846	270 343	8 814	29 352	128 685	(99 333)	-77%	270 343
Water management		38 208	380 291	510 761	38 158	175 585	252 607	(77 022)	-30%	510 761
Waste water management		103 753	155 343	233 839	8 522	46 977	119 809	(72 831)	-61%	233 839
Waste management		6 252	16 938	17 474	4 313	14 672	4 915	9 757	199%	17 474
<i>Other</i>		148	820	860	-	29	430	(401)	-93%	860
Total Capital Expenditure - Functional Classification	3	722 909	1 023 043	1 424 249	74 406	355 216	686 767	(331 552)	-48%	1 424 249
Funded by:										
National Government		197 136	397 578	729 899	65 392	179 248	364 949	(185 701)	-51%	729 899
Provincial Government		2 793	-	12 948	502	4 044	6 474	(2 430)	-38%	12 948
District Municipality		867	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat/ Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		200 796	397 578	742 847	65 894	183 292	371 423	(188 131)	-51%	742 847
Borrowing	6	234 206	376 685	399 248	14 248	100 403	178 802	(78 398)	-44%	399 248
Internally generated funds		(90 137)	248 780	282 154	(5 737)	71 520	136 543	(65 022)	-48%	282 154
Total Capital Funding	7	344 865	1 023 043	1 424 249	74 406	355 216	686 767	(331 552)	-48%	1 424 249

Table C6

George Local Municipality - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2022/23	Budget Year 2023/24			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD Actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		843 876	473 532	59 906	734 867	59 906
Trade and other receivables from ex change transactions		80 247	60 168	60 168	112 262	60 168
Receivables from non-ex change transactions		11 548	54 057	54 057	42 162	54 057
Current portion of non-current receivables		1 968	1 731	1 731	1 401	1 731
Inventory		121 908	122 851	122 496	130 920	122 496
VAT		34 681	36 644	36 644	110 208	36 644
Other current assets		(20 311)	(7 734)	(7 734)	(96 367)	(7 734)
Total current assets		1 073 918	741 250	327 269	1 035 452	327 269
Non current assets						
Investment property		143 912	143 347	143 347	143 912	143 347
Property, plant and equipment		3 817 949	4 124 060	4 520 066	4 098 812	4 520 066
Biological assets		(1)	(1)	(1)	–	(1)
Heritage assets		4 236	4 236	4 236	4 236	4 236
Intangible assets		914	3 009	8 210	1 282	8 210
Trade and other receivables from ex change transactions		61 925	50 281	50 281	59 612	50 281
Non-current receivables from non-ex change transactions		111	195	195	90	90
Total non current assets		4 029 045	4 325 127	4 726 333	4 307 943	4 726 228
TOTAL ASSETS		5 102 963	5 066 377	5 053 603	5 343 396	5 053 498
LIABILITIES						
Current liabilities						
Financial liabilities		308 716	47 794	47 794	24 068	47 794
Consumer deposits		39 764	40 744	40 744	40 765	40 744
Trade and other payables from ex change transactions		228 702	219 567	219 547	162 494	219 547
Trade and other payables from non-ex change transactions		441 184	86 251	(309 908)	354 746	(309 908)
Provision		157 449	153 342	153 342	90 790	153 342
VAT		(51 282)	(20 678)	(20 678)	32 094	(20 678)
Total current liabilities		1 124 533	527 020	130 841	704 957	130 841
Non current liabilities						
Financial liabilities		(0)	743 068	743 068	261 957	743 068
Provision		1	–	–	306 881	–
Other non-current liabilities		178 249	202 645	202 645	8 278	202 645
Total non current liabilities		178 250	945 713	945 713	577 116	945 713
TOTAL LIABILITIES		1 302 783	1 472 733	1 076 553	1 282 073	1 076 553
NET ASSETS	2	3 800 180	3 593 644	3 977 050	4 061 322	3 976 945
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		3 650 694	3 472 087	3 855 337	4 025 593	3 855 337
Reserves and funds		166 930	121 557	121 557	35 729	121 557
TOTAL COMMUNITY WEALTH/EQUITY	2	3 817 624	3 593 644	3 976 894	4 061 322	3 976 894

Table C7

George Local Municipality - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		384 703	441 578	441 578	34 405	231 626	220 789	10 837	5%	421 854
Service charges		1 296 512	1 454 149	1 454 149	120 319	665 127	727 075	(61 948)	-9%	1 465 161
Other revenue		176 455	205 975	205 975	18 542	23 450	102 992	(79 542)	-77%	187 078
Transfers and Subsidies - Operational		644 948	635 102	634 961	92 011	298 643	317 481	(18 838)	-6%	629 744
Transfers and Subsidies - Capital		400 438	462 094	846 673	41 518	164 689	423 337	(258 647)	-61%	447 796
Interest		77 752	54 139	54 139	7 157	46 139	27 069	19 070	70%	42 740
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(2 285 371)	(2 685 168)	(2 684 598)	(241 182)	(1 110 078)	(1 339 065)	(228 987)	17%	(206 950)
Interest		(45 065)	(40 388)	(40 388)	(16 932)	(16 932)	(20 196)	(3 264)	16%	(36 827)
Transfers and Subsidies		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) OPERATING ACTIVITIES		650 372	527 482	912 490	55 838	302 663	459 482	156 819	34%	2 950 597
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	2 594	-	2 594	0%	-
Decrease (increase) in non-current receivables		11 560	-	-	(90)	(59 132)	-	(59 132)	0%	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		(344 865)	(1 023 043)	(1 424 249)	(74 406)	(355 216)	(686 767)	(331 552)	48%	1 424 249
NET CASH FROM/(USED) INVESTING ACTIVITIES		(333 305)	(1 023 043)	(1 424 249)	(74 495)	(411 754)	(686 767)	(275 013)	40%	1 424 249
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	266 204	266 204	-	-	-	-		266 204
Increase (decrease) in consumer deposits		(17)	-	-	-	79	-	79	0%	-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(17)	266 204	266 204	-	79	-	(79)	0%	266 204
NET INCREASE/ (DECREASE) IN CASH HELD		317 050	(229 358)	(245 555)	(18 657)	(109 012)	(227 285)			4 641 050
Cash/cash equivalents at beginning:		592 533	843 879	843 879		843 879	843 879			843 879
Cash/cash equivalents at month/year end:		909 582	614 523	598 324		734 867	616 594			5 484 929

2.16 Municipal Manager's Quality Certificate

I, DR MICHELE GRATZ, The Municipal Manager of George Municipality hereby certify that the mid-year budget and performance assessment for the 2023/2024 financial year, have been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print Name

Municipal Manager of

Signature

Date

2.17 Executive Mayor Quality Certificate

Section 54 of the MFMA requires the Mayor of a municipality to take certain actions on the receipt of this report to ensure that the approved budget is implemented in accordance with the projections contained in the Service Delivery and Budget Implementation Plan.

I, LEON VAN WYK, The Executive Mayor of George Municipality hereby certify that the mid-year budget and performance assessment for the 2023/2024 financial year, have been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print Name

Executive Mayor of

Signature

Date

Section 72 Mid- Year Performance Assessment Report

2023/2024

01 July – 31 December 2023

This report is compiled in terms Section 72 of the Local Government: Municipal Finance Management Act (MFMA), Act 56 of 2003 and is unaudited



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© George Municipality
71 York Street
PO Box 19
George
6530

Phone: 044 801 9111 • Email: gmun@george.gov.za

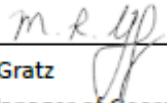
Disclaimer

This Reports report is compiled in terms Section 72 of the Local Government: Municipal Finance Management Act (MFMA), Act. 56 of 2003 unaudited

This Performance Assessment Report is based on reported information only and is un-audited. This report is subject to change on finalisation of the internal Performance Audit Report for the s72 Performance Assessment Report of the 2023/2024 financial year.

QUALITY CERTIFICATE

I, Michele Gratz, the Municipal Manager of George Municipality, hereby certify that the Mid-year Performance Assessment Report for the period 1 July 2023 to 31 December 2023 has been prepared in accordance with Sections 72(1)(a) and 52(d) of the Local Government: Municipal Finance Management Act No. 56 of 2003 (MFMA) and regulations made under the Act and accordingly submit the required progress made with the achievement of expenditure targets, key performance indicators, development priorities and targets as determined in the 2023/2024 Budget and 2023/2024 Top Layer Service Delivery and Budget Implementation Plan (SDBIP).

Signature:  _____
Dr. Michele Gratz
Municipal Manager of George Municipality
25 January 2024

2023/2024 MID-YEAR PERFORMANCE ASSESSMENT (SECTION 72(1) OF THE LOCAL GOVERNMENT: MUNICIPAL FINANCE MANAGEMENT ACT NO. 56 OF 2003 (1 JULY 2023 TO 31 DECEMBER 2023))

To Council

In accordance with Section 72(1)(a) and 52(d) of the Local Government: Municipal Finance Management Act No. 56 of 2003 (MFMA) and regulations made under the Act, I hereby submit the Mid-year Performance Report for the 1st six months of the municipal financial year (1 July 2023 to 31 December 2023) reflecting the progress made with the achievement of expenditure targets, key performance indicators, development priorities and targets as determined in the 2023/2024 Budget and 2023/24 Top Layer Service Delivery and Budget Implementation Plan (SDBIP).



Signature: _____

Alderman Leon van Wyk

Executive Mayor of George Municipality

25 January 2024

1. Introduction

In terms of Section 72(1)(a) and 52(d) of the Local Government: Municipal Finance Management Act (MFMA), Act 56 of 2003 the Accounting Officer must by 25 January of each year assess the performance of the municipality during the first half of the financial year. A report on such an assessment must, in terms of Section 72(1)(b) of the MFMA, be submitted to the Mayor, Provincial and National Treasury.

Once the Mayor has considered the report, it must be submitted to Council by 31 January in terms of Section 54 of the MFMA.

The Mid-year Performance Assessment Report and supporting tables of George Municipality is prepared in accordance with MFMA Circular 13 and the Municipal Budget and Reporting Regulations.

2. Financial Performance

A report assessing the Municipality's financial performance for the period 01 July- 31 December 2023 will be submitted to Council as a separate item.

3. Service Delivery Performance Analysis

3.1 Creating a Culture of Performance

(i) Performance Framework

Performance management is prescribed by Chapter 6 of the Municipal Systems Act (MSA), Act 32 of 2000 and the Municipal Planning and Performance Management Regulations, 796 of August 2001. Section 7(1) of the aforementioned regulation states that *"A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the responsibilities of the different role players."* This framework, *inter alia*, reflects the linkage between the Integrated Development Plan (IDP), Budget, Service Delivery and Budget Implementation Plan (SDBIP) and individual and service provider performance.

The George Municipality recently revised its Performance Management Policy. Said policy was approved by Council on 30 May 2022.

(ii) Implementation of Performance Management

The IDP 22/2023 was compiled and approved by Council on 30 May 2022. Performance is evaluated by means of a municipal scorecard (the Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP)) at organisational level and through the Departmental SDBIP at departmental level.

The SDBIP is a plan that converts the IDP and Budget into measurable criteria on how, where and

when the strategies, objectives and normal business processes of the Municipality is implemented. It also allocates responsibilities to Departments to deliver services in terms of the IDP and Budget.

The TL SDBIP was prepared and approved by the Executive Mayor on 13 June 2022.

(iii) Monitoring Performance

The SDBIP is loaded on an electronic web-based system (after approval). The web-based system sent automated e-mails to the users of the system as a reminder to all staff responsible for updating their actual performance against Key Performance Indicator (KPI) Targets for the previous month's performance. The actual results against monthly targets set, are discussed at Top Management level to determine early warning indicators as well as to discuss corrective measures if needed. The scoring requirements and colour coding is set out below.

Table 1: Performance Assessment Criteria

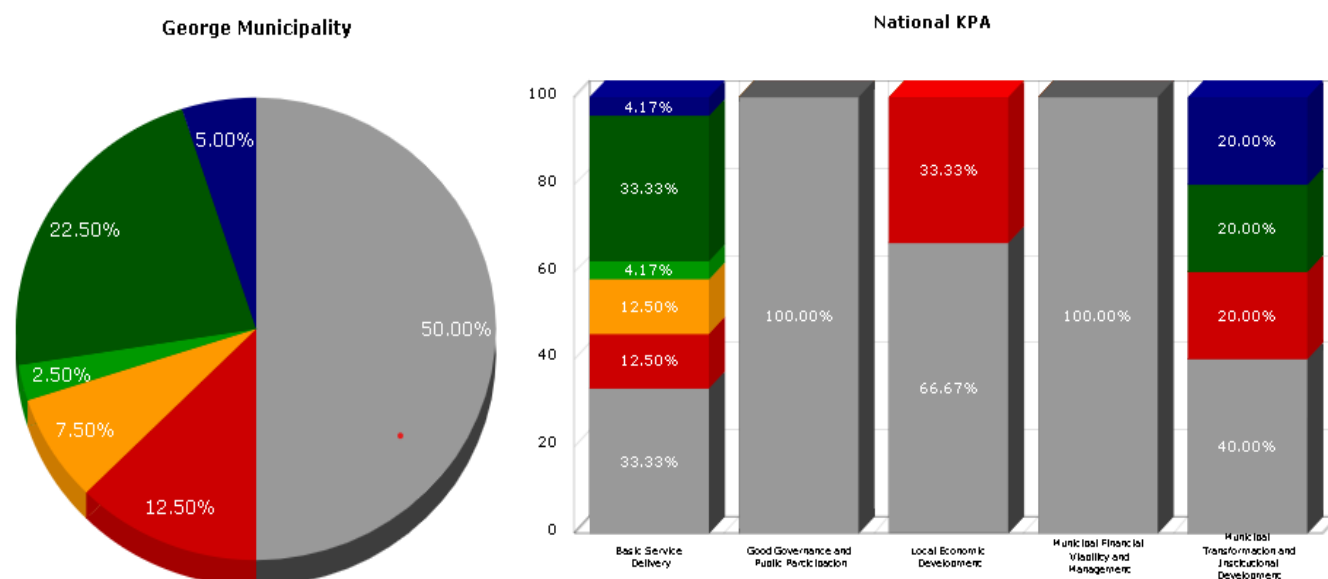
Category	Colour	Explanation
KPI's Not Met	Red	0% >= Actual/Target < 75%
KPI's Almost Met	Orange	75% >= Actual/Target < 100%
KPI's Met	Green	Actual/Target = 100%
KPI's Well Met	Dark Green	100% > Actual/Target < 150%
KPI's Extremely Well Met	Dark Blue	Actual/Target >= 150%

The first Quarterly Performance Assessment Report (01 July- 30 September 2023) was submitted to the Internal Audit Unit for auditing the and thereafter to Council.

3.2 Overall Service Delivery Performance

(i) Summary Performance against the National KPA'S

The graph below illustrates the performance of the George Municipality against the National Key Performance Areas (NKPAs) for the period 01 July- 31 December 2023.



George Municipality		National KPA				
		Basic Service Delivery	Good Governance and Public Participation	Local Economic Development	Municipal Financial Viability and Management	Municipal Transformation and Institutional Development
KPI Not Yet Measured	20 (50.00%)	8 (33.33%)	3 (100%)	2 (66.67%)	5 (100.00%)	2 (40.00%)
KPI Not Met	4 (10.00%)	3 (12.50%)	-	1 (33.33%)	-	-
KPI Almost Met	3 (7.50%)	3 (12.50%)	-	-	-	-
KPI Met	2 (5.00%)	1 (4.17%)	-	-	-	1 (20.00%)
KPI Well Met	9 (22.50%)	8 (33.33%)	-	-	-	1 (20.00%)
KPI Extremely Well Met	2 (5.00%)	1 (4.17%)	-	-	-	1 (20.00%)
Total:	40 (100%)	24 (60%)	3 (7.50%)	3 (7.50%)	5 (12.50%)	5 (12.50%)

Table 2: Summary performance against the NKPIs

(ii) Performance against the National Key Performance Indicators (NKPIs)

The following tables indicate the Municipality's performance in terms of the National Key Performance Indicators (NKPI's) required in terms of the Local Government: Municipal Planning and the Performance Management Regulations of 2001 and section 43 of the Municipal Systems Act (MSA), Act 32 of 2000. These key performance indicators are linked to the National Strategic Objectives.

(iii) Municipal Transformation and Institutional Development

Table 3: Municipal Transformation and Institutional Development

Indicator	Annual Target	Municipal Target	Municipal Achievement
		December 2023	December 2023
The percentage of people from employment equity target groups employed (newly appointed) in the three highest levels of management in compliance with the municipality's approved Employment Equity Plan by 30 June 2023	2 reports	1	1
Spend 95% of operational budget on training by 30 June 2024 {(Actual total training expenditure divided by total operational budget) x100	95%	N/A	N/A

a) Basic Service Delivery

Table 4: Basic Service Delivery

Indicator	Annual Target	Municipal Target	Municipal Achievement
		December 2023	December 2023
Number of residential water meters which are connected to the municipal water infrastructure network by 30 June 2024	37 250	N/A	N/A
Number of residential electricity meters connected to the municipal electrical infrastructure network by 30 June 2024	44 467	44 580	44 580
Number of residential account holders which are billed for sewerage by 30 June 2024	38 085	39 489	38 532
Number of residential account holders which are billed for refuse removal by 30 June 2024	37 137	37 137	41 085
Number of indigent account holders receiving free basic water	11 500	11 500	11 284
Number of indigent account holders receiving free basic electricity	16 500	16 500	15 964
Provide free basic sanitation to indigent account holders	11 500	11 500	11 656
Provide free basic refuse removal to indigent account holders	11 500	12 500	11 753

b) Local Economic Development

Table 5: Local Economic Development

Indicator	Annual Target	Municipal Target	Municipal Achievement
		December 2023	December 2023
Create 1400 job opportunities in terms of the EPWP by 30 June 2024	1400	700	589

c) Municipal Financial Viability and Management

Table 6: Municipal Financial Viability and Management

Indicator	Annual Target	Municipal Target	Municipal Achievement
		December 2023	December 2023
Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2023 {(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) X 100}	45%	N/A	N/A
Financial viability measured in terms of the outstanding service debtors as at 30 June 2023 [(Total outstanding service debtors/ revenue received for services) x 100]	16%	N/A	N/A
Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2023 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment)/Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	2	N/A	N/A

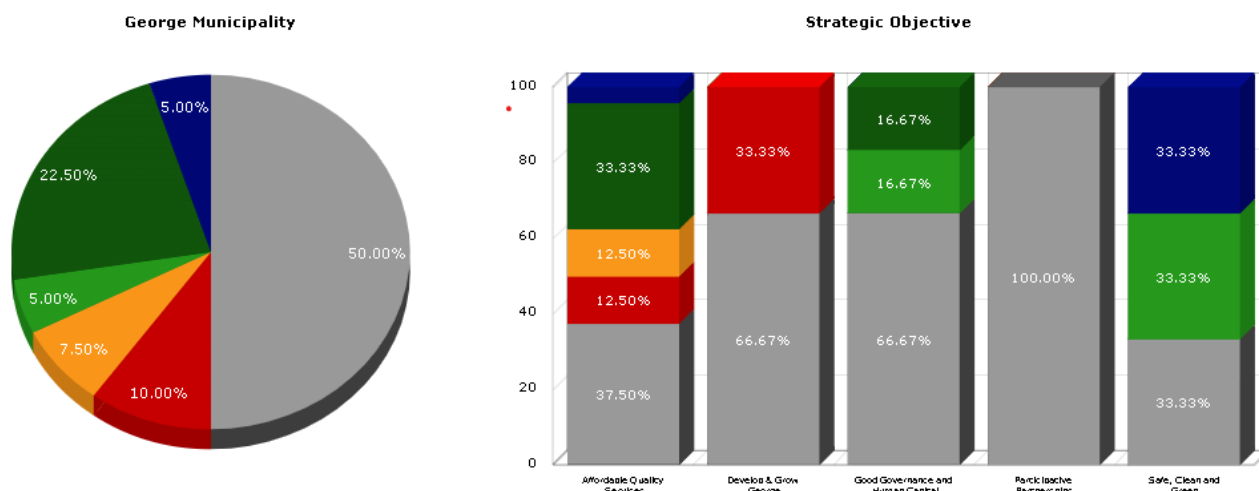
d) Good Governance and Public Participation

Table 7: Good Governance and Public Participation

Indicator	Annual Target	Municipal Target	Municipal Achievement
		December 2023	December 2023
The percentage of the municipal capital budget actually spent on capital projects by 30 June 2023 {(Actual amount spent on projects/Total amount budgeted for capital projects less savings) X100}	95%	N/A	N/A

(iv) Summary Performance against the Municipal Strategic Objectives

The graph below illustrates the performance of the George Municipality against the Municipality's Strategic Objectives (SOs), for the period 01 July- 31 December 2023, as derived from the Municipality Integrated Development Plan (IDP).



George Municipality		Municipal SOs				
		SO 1: <i>Affordable Quality Services</i>	SO 2: <i>Develop and Grow George</i>	SO 3: <i>Good Governance and Human Capital</i>	SO 4: <i>Safe, Clean and Green</i>	SO5: <i>Participative Partnerships</i>
Not Yet Applicable	20 (50.00%)	9 (37.50%)	2 (66.67%)	4 (66.67%)	1 (33.33%)	4 (100.00%)
Not Met	4 (10.00%)	3 (12.50%)	1 (33.33%)	-	-	-
Almost Met	3 (7.50%)	3 (12.50%)	-	-	-	-
Met	2 (5.00%)	-	-	1 (16.67%)	1 (33.33%)	-
Well Met	9 (22.50%)	8 (33.33%)	-	1 (16.67%)	-	-
Extremely Well Met	2 (5.00%)	1 (4.17%)	-	-	1 (33.33%)	-
Total:	40	24	3	6	3	4
	100%	60.00%	7.50%	15.00%	7.50%	10.00%

Table 8: Summary performance against the MSOs

4. Adjustment Budget

Regulation 23 of the Municipal Budget and Reporting Regulations provides, *inter alia*, for the following:

“An adjustment budget may be tabled in the Municipal Council at any time after the Mid-year Budget and Performance Assessment has been tabled in the Council, but not later than 28 February of each year. Furthermore, except under certain circumstances only one adjustment budget may be tabled in Council during a financial year.”

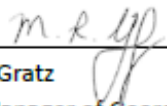
A revised Top Layer SDBIP will be submitted with the Adjustments Budget to Council, with the necessary motivation where key performance indicators require adjustment/ amendment(s) as a result of the Adjustments Budget.

5. OUTSTANDING MATTERS ON THE PAST YEAR'S ANNUAL REPORT (2022/2023)

As prescribed in section 72(1)(a)(iii) of the MFMA the Accounting Officer must assess the performance of the municipality in the first 6 months considering the past year's Annual Report, and progress on resolving the problems identified in the Annual Report. Please refer to **Annexure B** for detail regarding progress made with the implementation of corrective measures to address the KPIs which have not been met in the TL SDBIP 2022/2023.

6. SUMMARY AND CHALLENGES

Annexure A is the unaudited Top Layer SDBIP for the first half of the financial year 2022/2024 ending 31 December 2023, which measures the George Municipality's overall performance per SO. The report, furthermore, includes the performance comments and corrective measures indicated for targets not achieved.

Signature: 
Dr. Michele Gratz
Municipal Manager of George Municipality
25 January 2024

ANNEXURES

Annexure A — Top Layer SDBIP 2023/2024 per Municipal SO and assessment of targets achieved (Mid-year Assessment)

Annexure B — Progress made with the implementation of corrective measures of KPIs not met in the Top Layer SDBIP for 2022/2023

ANNEXURE A — TOP LAYER SDBIP 2023/2024 PER MUNICIPAL SO AND ASSESSMENT OF TARGETS ACHIEVED (MID-YEAR ASSESSMENT)

7.1 Develop and Grow George

Develop and Grow George (SO 1)																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July – 30 September 2023			01 October – 31 December 2023			Overall Performance 01 July – 31 December 2023			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL17	To maximise job creation opportunities through government expenditure	Create 1400 job opportunities in terms of the EPWP by 30 June 2024	Number of EPWP job opportunities created by 30 June	Whole Municipal Area: All	Signed appointment contracts and statistical reports to province	1400	1400	200	389	B	500	200	R	700	700	589	R
Performance Comment		Number of Job Opportunities are in in the reporting on EPWPRS system. Report to Province is done on the EPWPRS System															
Corrective Action		Corrective Action not provided															
TL35	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Develop a Draft Integrated Economic Development Strategy by 31 March 2024	Number of Draft Integrated Economic Development Strategies developed by 31 March 2024	Whole Municipal Area: All	Draft Integrated Economic Development Strategy signed and dated by Director	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A
TL36	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Establish One-Stop-Shop Information Receptacle by 30 June 2024	Number of One-Stop-Shop Information Receptacles established by 30 June 2024	Whole Municipal Area: All	Completion Certificate	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A

Summary of Results: Develop and Grow George (SO 1)

	Not Yet Applicable	KPIs with no targets or actuals in the selected period.	2
	Unacceptable Performance	0% >= Actual/Target < 75%0% >= Actual/Target < 75%	1
	Not Fully Effective	75% >= Actual/Target < 100%	0
	Fully Effective	Actual/Target = 100%	0
	Above Expectation	100% > Actual/Target < 150%	0
	Outstanding Performance	Actual/Target >= 150%	0
Total KPIs			3

7.2 Safe, Clean and Green

Safe, Clean and Green (SO 2)																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July – 30 September 2023			01 October – 31 December 2023			Overall Performance 01 July – 31 December 2023			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL40	To revitalise the current community facilities to increase the access to services for the public	Obtain Blue Flag status for at least 3 beaches by 30 November 2023	Number of Blue Flag status beaches obtained	Whole Municipal Area: All	Blue Flag Award Certificates	3	3	0	0	N/A	3	3	G	3	3	3	G
TL41	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Review and submit a Disaster Management Plan to Council by 31 March 2024	Number of Disaster Management Plans Reviewed and submitted to Council by 31 March 2024	Whole Municipal Area: All	Proof of submission on collab/ Minutes of meeting	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A
TL31	To revitalise the current community facilities to increase the access to services for the public	Implement renewable energy projects by 30 June 2024	Number of renewable energy projects submitted by 30 June 2024	Whole Municipal Area: All	Metering data signed off by Engineer confirming compliance	5	5	1	4	B	1	4	R	1	2	4	B

Summary of Results: Safe, Clean and Green (SO 2)

	Not Yet Applicable	KPIs with no targets or actuals in the selected period.	1
	Unacceptable Performance	0% >= Actual/Target < 75%0% >= Actual/Target < 75%	0
	Not Fully Effective	75% >= Actual/Target < 100%	0
	Fully Effective	Actual/Target = 100%	1
	Above Expectation	100% > Actual/Target < 150%	0
	Outstanding Performance	Actual/Target >= 150%	0
Total KPIs			3

7.3 Affordable Quality Services

Affordable Quality Services (SO 3)																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2023			01 October – 31 December 2023			Overall Performance 01 July - 31 December 2023			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL1	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2024 {(Actual amount spent on projects/Total amount budgeted for capital projects less savings)X100}	Percentage of the municipal capital budget actually spent on capital projects by 30 June 2024	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	0%	0%	N/A	0%	0%	N/A	0%	0%	0%	N/A
TL3	To provide world class water services in George to promote development and fulfil basic needs	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of residential water meters which are connected to the municipal water infrastructure network by 30 June 2024	Whole Municipal Area: All	Reports from the SAMRAS Financial system	37 250	37 250	0	0	N/A	0	0	N/A	0	0	0	N/A
TL4	To provide sufficient electricity for basic needs	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of residential electricity meters connected to the municipal electrical infrastructure network by 30 June 2024	Whole Municipal Area: All	Reports from the SAMRAS Financial system	44 467	44 467	0	0	N/A	44 467	48 580	G2	44 467	44 467	44 580	G2
TL5	To provide and maintain safe and sustainable sanitation management and infrastructure	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of residential account holders which are billed for sewerage	Whole Municipal Area: All	Reports from the SAMRAS Financial system	38 085	38 085	0	0	N/A	38 085	39 489	G2	38 085	38 085	39 489	G2

Affordable Quality Services (SO 3)																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2023			01 October – 31 December 2023			Overall Performance 01 July - 31 December 2023			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL6	To provide integrated waste management services for the entire municipal area	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of residential account holders which are billed for refuse	Whole Municipal Area: All	Reports from the SAMRAS Financial system	37 137	37 137	0	0	N/A	37 137	41 085	G2	37 173	37 137	41 085	G2
TL7	To provide world class water services in George to promote development and fulfil basic needs	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic water	Whole Municipal Area: All	Reports from the SAMRAS Financial system	11 500	11 500	11 500	11 284	O	11 500	11 881	G2	11 500	11 500	11 881	G2
TL8	To provide sufficient electricity for basic needs	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic electricity	Whole Municipal Area: All	Reports from the SAMRAS Financial system	16 500	16 500	16 500	15 964	O	16 500	16 487	O	16 500	16 500	16 487	O
Performance Comment		Actual lower due to ongoing verification of indigent account holders and data cleansing to remove non-qualifying applicants															
Corrective Action		Indigents must reapply annually to retain their indigent status. During the 2022/23 financial year roadshows were done to assist consumers and to solicit applications, and this will continue in the 2023/24 financial year															
TL9	To provide and maintain safe and sustainable sanitation management and infrastructure	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic sanitation	Whole Municipal Area: All	Reports from the SAMRAS Financial system	11 500	11 500	11 500	11 074	O	11 500	11 656	G2	11 500	11 500	11 656	G2
TL10	To provide integrated waste management services for the entire municipal area	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic refuse removal	Whole Municipal Area: All	Reports from the SAMRAS Financial system	11 500	11 500	11 500	11 170	O	11 500	11 753	G2	11 500	11 500	11 753	G2

Affordable Quality Services (SO 3)																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2023			01 October – 31 December 2023			Overall Performance 01 July - 31 December 2023			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL11	To develop mechanisms to ensure viable financial management and control	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2023 {(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) X 100}	Percentage Debt to Revenue obligations met as at 30 June 2024	Whole Municipal Area: All	Reports from the SAMRAS Financial system	45%	45%	0%	0%	N/A	0%	0%	N/A	0%	0%	0%	N/A
TL12	To maintain effective credit control in the Municipality and enhance and maximise revenue base through improved collection rate	Financial viability measured in terms of the outstanding service debtors as at 30 June 2024 [(Total outstanding service debtors/ revenue received for services) x 100]	Percentage Service debtors as at 30 June 2024	Whole Municipal Area: All	Reports from the SAMRAS Financial system	16%	16%	0%	0%	N/A	0%	0%	N/A	0%	0%	0%	N/A
TL13	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2024 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment)/Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad	Number of months it takes to cover fix operating expenditure with available cash as at 30 June 2024	Whole Municipal Area: All	Reports from the SAMRAS Financial system	2	2	0	0	N/A	0	0	N/A	0	0	0	N/A

Affordable Quality Services (SO 3)																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2023			01 October – 31 December 2023			Overall Performance 01 July - 31 December 2023			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
		Debts, Impairment and Loss on Disposal of Assets))															
TL14	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Achieve a payment percentage of 95% by 30 June 2024 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	Percentage of payment achieved by 30 June 2024	Whole Municipal Area: All	Reports from the SAMRAS Financial system	95%	95%	0%	0%	N/A	0%	0%	N/A	0%	0%	0%	N/A
TL20	To provide world class water services in George to promote development and fulfil basic needs	Limit water network losses to 24% or less by 30 June 2024(limit unaccounted for water to less than 20% by 30 June 2024 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100}	Percentage of water network losses limited to less than 24% by 30 June 2024	Whole Municipal Area: All	Water Balance Report submitted to the DWS	<24%	<24%	0%	0%	N/A	0%	0%	N/A	0%	0%	0%	N/A
TL21	To provide world class water services in George to promote development and fulfil basic needs	Achieve 95% water quality compliance as per SANS 241:2015	Percentage of water quality compliance achieved as measured against the SANS 241:2015 by 30 June 2024	Whole Municipal Area: All	Report on compliance results	95%	95%	0%	0%	N/A	0%	0%	N/A	0%	0%	0%	N/A

Affordable Quality Services (SO 3)																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2023			01 October – 31 December 2023			Overall Performance 01 July - 31 December 2023			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL22	To endeavor to improve the reseal of roads such as an extent that potholes are prevented altogether	Spend 95% of the approved capital budget on the rehabilitation and upgrade of streets and storm water by 30 June 2024{(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of streets and storm water by 30 June 2024	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	10%	10%	G	40%	23%	R	40%	40%	23%	R
Performance Comment		Delays with certain large project implementation that impact on the overall budget expenditure. Included in the adjusted budget are the significant rollover amounts for the MDRG and the BFI as well as additional funding for the GIPTN infrastructure. Statutory requirements for MDRG projects (environmental authorisations and water use licenses) have caused delays in project implementation, and a R 17m amount that is subject to the finalisation of an MOU with the SANRAL. The issue of a DFFE permit caused a substantial delay to the Rooidraai project. Contractual issues with the contractor caused delays on the Ngcakani Street project.															
Corrective Action		Adjustments will be made during the Adjustment Budget process to correct under expenditure on Ngcakani Street. The MOU has been submitted to the SANRAL for the R17m allocated to Peters Road (MDRG). George South, Rebuilding and Resealing of Streets contractors have been appointed to commence works in Jan 2024. Additional funding is being sought to enable to the contractor for the rebuilding of a portion of PW Botha Boulevard to commence. The construction of roads with the additional GIPTN infrastructure funding received can now proceed (finalisation of planning for implementation could not proceed until the funds had been included via an Adjustment Budget process that was concluded in November 23) All MDRG projects receive priority attention even though internal resources are constrained to project manage these additional projects. The 40% expenditure target was based on the original 2023/24 budget and the additional funding has the effect of reducing the actual expenditure against the original budget amount. The 40% expenditure target was based on the original 2023/24 budget and the significant additional funding (rollovers and additional GIPTN) has the effect of reducing the actual expenditure against the original budget amount.															
TL23	To implement an Integrated Public Transport Network that will serve the communities of George	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the public transport infrastructure by 30 June 2024 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of the public transport infrastructure by 30 June 2024	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	10%	9%	O	40%	33%	O	40%	40%	33%	O
Performance Comment		Projects could not proceed to construction until the -2022/23 rollover application request had been approved by National Treasury. Additional GIPTN infrastructure funding was also secured. This funding was brought into the budget during an Adjustment Budget in November 2023.															
Corrective Action		Construction Projects are now being rolled out and the expenditure target will now be met. The 40% expenditure target was based on the original 2023/24 budget and the additional funding has the effect of reducing the actual expenditure against the original budget amount.															

Affordable Quality Services (SO 3)																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2023			01 October – 31 December 2023			Overall Performance 01 July - 31 December 2023			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL24	To provide world-class water services in George to promote development and fulfil basic needs	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water - Networks by 30 June 2024 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of Water - Networks by 30 June 2024	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	10%	13%	G2	40%	45%	G2	40%	40%	45%	G2
TL25	To provide world class water services in George to promote development and fulfil basic needs	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water-Purification by 30 June 2024 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of Water-Purification by 30 June 2024	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	10%	11%	G2	40%	32%	O	40%	40%	32%	O
Performance Comment		Under expenditure is mainly attributed to the BFI funded projects. Long lead times on the delivery of the stainless pipes for the GRDam pipework caused a delay in the construction works (contractor appointed). The funding allocated for the filter sand at the WTW must be re-evaluated to meet final volumes required and budget prioritisation. Statutory processes and approvals delayed the procurement processes for the Pacaltsdorp East and West and Thembaletu West reservoirs and pumpstations and the new 40MI balancing dam.															
Corrective Action		The stainless steel pipework has been delivered and installation at the GRDam will proceed early in 2024 with the other works. Large BFI projects will proceed to construction early in 2024 and contractors have been appointed . All water purification projects are being expedited as priority. Expenditure targets will be achieved. The 40% expenditure target was based on the original 2023/24 budget and the significant additional funding (rollovers) has the effect of reducing the actual expenditure against the original budget amount															
TL26	To provide and maintain safe and sustainable sanitation management and infrastructure	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Networks by 30 June 2024 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of the Sewerage Networks by 30 June 2024	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	10%	2%	R	40%	15%	R	40%	40%	15%	R
Performance Comment		Thembaletu Pumpstation 6 has been delayed due to consultant under performance. Contractor appointments for the three large BFI/RBIG funded sewer pumpstation upgrades (and the largest capital projects) have been made (Schaapkop imminent) for commencement of construction in early 2024. Commencement of construction of the Kleinkrantz Sewer Upgrade has															

Affordable Quality Services (SO 3)																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2023			01 October – 31 December 2023			Overall Performance 01 July - 31 December 2023			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
		been delayed by the DFFE issue of a tree permit that is long past the due date. The Super Sucker tender had to be readvertised resulting in a delay on this project.															
Corrective Action		Adjustments will be made in the February 2023/24 Adjustment Budget for the Thembaletu Bulk Sewer. Regular engagements are held with the consultant to monitor improved performance. The Thembaletu P/S 6 electrical tender has been awarded and construction commences in early 2024. The BFI/RBIG projects are still on track to achieve expenditure. All capital projects are being expedited to achieve full expenditure by June 2023.															
TL27	To provide and maintain safe and sustainable sanitation management and infrastructure	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Treatment Works by 30 June 2024 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of the Sewerage Treatment Works by 30 June 2024	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	10%	19%	B	40%	41%	G2	40%	40%	41%	G2
TL28	To provide sufficient electricity for basic needs	Limit electricity losses to less than 10% by 30 June 2024(Limit unaccounted for electricity to less than 10% as at 30 June 2024{(Number of units purchased - Number of units Sold (incl. free basic electricity) / Number of units purchased) X100}))	Percentage electricity losses limited to less than 10%by 30 June 2024	Whole Municipal Area: All	Approved calculation supported by Eskom accounts, SAMRAS Report, Ontec report, bulk meter report	<10%	<10%	<10%	8.35%	B	<10%	9.25%	B	<10%	<10%	9.25%	B
TL29	To provide sufficient electricity for basic needs	Submit Phase 2 of the MV Master Plan and submit to Council by 30 June 2024	Number of Phase 2 MV Master Plans submitted by 30 June 2024	Whole Municipal Area: All	Minutes / Agenda of Section 80 committee meeting	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A

Affordable Quality Services (SO 3)																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July - 30 September 2023			01 October – 31 December 2023			Overall Performance 01 July - 31 December 2023			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL30	To provide sufficient electricity for basic needs	Spend 95% of the electricity capital budget by 30 June 2024 (Actual capital expenditure divided by the total approved capital budget less savings)x100}	Percentage of the electricity capital budget spent by 30 June 2024	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	10%	5%	G	40%	10.82%	R	40%	40%	10.82%	R
Performance Comment		<p>The project delays are primarily due to the relocation of 15/20MVA transformers from Glenwood to Protea Substation, which is causing delays in the upgrade of existing 10MVA capacity. The project is also causing delays in the Herolds Bay Substation appointment, which was delayed due to access issues with construction vehicles. Some tenders need to be readvertised due to no response from bidders, and the DMRE allocated funds to the Municipality for Area 1 in Thembaletu, but civil works delays have hindered electrification.</p> <p>Vehicle delivery lead times also cause spending concerns. The current budget for PV installations is R134m, which needs to be reduced due to various delays. The PV installations of various pumpstations, which are not feasible due to vandalism and theft, need to be removed. The Municipality has embarked on a feasibility study, but the professional fees quotes are lower than the allocation. The 9MWp PV plant faces difficulties with environmental approval, requiring a significant reduction in the budget of R42m. This process could take 4-6 months before an appointment can be made.</p>															
Corrective Action		Funding will be reduced during the adjustment budget process.															

Summary of Results: Affordable Quality Services (SO 3)

	Not Yet Applicable	KPIs with no targets or actuals in the selected period.	9
	Unacceptable Performance	0% \geq Actual/Target < 75% 0% \geq Actual/Target < 75%	3
	Not Fully Effective	75% \geq Actual/Target < 100%	3
	Fully Effective	Actual/Target = 100%	0
	Above Expectation	100% > Actual/Target < 150%	8
	Outstanding Performance	Actual/Target \geq 150%	1
Total KPIs			24

7.4 Participative Partnerships

Participative Partnerships (SO 4)																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July – 30 September 2023			01 October – 31 December 2023			Overall Performance 01 July – 31 December 2023			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
T39	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the final Municipal Spatial Development Framework (MSDF) to Council by 31 May 2023	Number of Final Municipal Spatial Development Framework (MSDFs) submitted to Council by 31 May 2023	Whole Municipal Area: All	Council agenda with MSDF revisions submitted to Council by 31 May 2024	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A
TL32	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Develop a Sports Master Plan and submit to Council by 31 March 2024	Number of Sports Master Plans submitted to Council by 31 March 2024	Whole Municipal Area: All	Proof of submission on collaborator/ Council agenda	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A
TL33	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Develop a Pauper Burial Policy Masterplan by 31 March 2024	Number of Pauper Burial Policies submitted by 31 March 2024	Whole Municipal Area: All	Proof of submission on collaborator /Council agenda	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A

Participative Partnerships (SO 4)																	
Ref	Pre-determined Objective	KPI Name	Unit of Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July – 30 September 2023			01 October – 31 December 2023			Overall Performance 01 July – 31 December 2023			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL34	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit a Cemetery Masterplan to Council by 31 March 2024	Number of Cemetery Masterplan by 31 March 2024	Whole Municipal Area: All	Proof of submission on collaborator /Council agenda	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A

Summary of Results: Participative Partnerships (SO 4)

	Not Yet Applicable	KPIs with no targets or actuals in the selected period.	4
	Unacceptable Performance	0% >= Actual/Target < 75%	0
	Not Fully Effective	75% >= Actual/Target < 100%	0
	Fully Effective	Actual/Target = 100%	0
	Above Expectation	100% > Actual/Target < 150%	0
	Outstanding Performance	Actual/Target >= 150%	0
Total KPIs			4

7.5 Good Governance and Human Capital

Good Governance and Human Capital (SO 5)																	
Ref	Pre-determined Objective	KPI Name	Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July-30 September 2023			01 October – 31 December 2023			Overall Performance 01 July – 31 December 2023			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL2	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Review the 3-year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 June 2023	Number of RBAP (Risk Based Audit Plans) reviewed and submitted to Audit Committee by 30 June 2023	Whole Municipal Area: All	Approved RBAP supported by the Audit Committee Minutes	1	1	0	0	N/A	0	0	N/A	0	0	0	N/A
TL16	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Spend 95% of RBIG funding allocated to George Municipality for BFI Projects in line with the conditions set out in the DoRA and the tranche schedule submitted to DWS by 30 June 2024	The percentage expenditure achieved in terms of the RBIG funding allocated to George Municipality for BFI Projects in line with the conditions set out in the DoRA and the tranche schedule submitted to DWS by 30 June 2024	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	20%	11.30%	R	25%	34.86%	G2	25%	25%	34.86%	G2

Good Governance and Human Capital (SO 5)																	
Ref	Pre-determined Objective	KPI Name	Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July-30 September 2023			01 October – 31 December 2023			Overall Performance 01 July – 31 December 2023			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL18	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	The number of people from previously disadvantaged groups employed in three highest levels of management in compliance with the municipality's approved employment equity plan	Number of EE Candidates employed in the three highest levels of management and report submitted to the Municipal Manager by 30 November 2023 and 30 June 2024	Whole Municipal Area: All	Submission of EE Stats to Section 80 Committee and MM Approval Designation Date Signature Director Municipal Manager 24/11/	2	2	0	0	N/A	1	1	G	1	1	1	G
TL19	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	Spend 95% of operational budget on training by 30 June 2024 {{Actual total training expenditure divided by total operational budget)x100}}	Percentage of municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2024	Whole Municipal Area: All	Section 71 Report Annual Financial Statements at year-end	95%	95%	0	0	N/A	0	0	N/A	0	0	0	N/A
TL37	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the Draft IDP to Council by 31 March 2024	Number of Draft IDPs submitted to Council by 31 March 2024	Whole Municipal Area: All	Proof of Submission of Draft IDP on Council Agenda	0	0	0	0	N/A	0	0	N/A	0	0	0	N/A

Good Governance and Human Capital (SO 5)																	
Ref	Pre-determined Objective	KPI Name	Measurement	Area	Source of Evidence	Original Annual Target	Revised Annual Target	01 July-30 September 2023			01 October – 31 December 2023			Overall Performance 01 July – 31 December 2023			
								Target	Actual	R	Target	Actual	R	Original Target	Target	Actual	R
TL38	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Submit the Final Annual Report and Oversight Report to Council by 31 March 2024	Number of Final Annual Reports and Oversight Report submitted by 31 March 2024	Whole Municipal Area: All	Proof of submission of approved Annual Report and Oversight Report onto Council Agenda	0	0	0	0	N/A	0	0	N/A	0	0	0	N/A

Summary of Results: Good Governance and Human Capital (SO 5)

	Not Yet Applicable	KPIs with no targets or actuals in the selected period.	4
	Unacceptable Performance	0% >= Actual/Target < 75%	0
	Not Fully Effective	75% >= Actual/Target < 100%	0
	Fully Effective	Actual/Target = 100%	0
	Above Expectation	100% > Actual/Target < 150%	1
	Outstanding Performance	Actual/Target >= 150%	1
Total KPIs			6

8. Conclusion

The TL SDBIP 2023/2024 comprises of 40 KPIs. The table below depicts the performance:

	No KPI Target This Quarter	20
	Unacceptable Performance	4
	Not Fully Effective	3
	Fully Effective	2
	Above Expectation	9
	Outstanding Performance	2
Total KPIs		40

ANNEXURE B –
PROGRESS MADE WITH THE IMPLEMENTATION OF CORRECTIVE MEASURES OF KPIS NOT MET
IN THE TOP LAYER SDBIP FOR 2022/2023

ANNEXURE B — PROGRESS MADE WITH THE IMPLEMENTATION OF CORRECTIVE MEASURES OF KPIS NOT MET IN THE TOP LAYER SDBIP FOR 2022/2023

a) Affordable Quality Services

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
TL1	To provide world class water services in George to promote development and fulfil basic needs	Limit water network losses to 20% or less by 30 June 2023	Percentage of water network losses limited to less than 20% by 30 June 2023	25.05%	20%	20%	20%	27.22%	R	Target not met but continuous improvements are being made to networks that will only be seen within the next 3 to 5 years.	Implementation of pressure management initiatives to assist with water losses and more accurate flow readings. Baseline to be re-assessed to ensure target is achievable and realistic in context of the Western Cape Province.	Numerous bulk meters were installed in 2022/23 that have provided significantly more accurate readings in the network. It has become evident that the previous old meters were inaccurate. The installation of smart meters continues over a number of financial years. Challenges with the new smart meters have resulted in meter failures and water losses and extensive investigations have been carried out, and are still underway, to address potential causes of failures. A pressure management study and a Zone metering study are being concluded to identify the positioning of meters on the network to further improve metering accuracy and pressure management (to reduce pipe failures) Telemetry and SCADA upgrades and extensions continue

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
TL4	To endeavor to improve the reseal of roads such as an extent that potholes are prevented altogether	Spend 95% of the approved capital budget on the rehabilitation and upgrade of streets and storm water by 30 June 2023 {{Actual expenditure divided by the total approved budget less savings) x 100}}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of streets and storm water by 30 June 2023	97.99%	95%	95%	95%	31.77%	R	<p>National Treasury allocated additional grant funding to George Municipality in March 2023, being very late in the financial year to spend these funds by June.</p> <p>The additional grant finding allocated in March 2023 consist of:</p> <p>1. Public Transport Network Grant (PTNG) of R45.69 million,</p> <p>2. Regional Bulk Infrastructure Grant (RBIG) of R134.2 million,</p> <p>3. Municipal Disaster Recovery Grant (MDRG) of R237.5 million, and</p> <p>4. Emergency Municipal Loadshedding Relief Grant of R14.2 million.</p> <p>The MDRG relates to the major storm damage suffered by</p>	<p>The unspent portion of the additional grants will be spent in the next financial years. Requests have been made to National Treasury to approve the roll-over of unspent funds. Expedited project programs have been agreed with contractors to ensure that work progress is accelerated to ensure grant funding is fully spent by June 2024.</p>	<p>The 2022/23 rollover funding was approved by the NT for the MDRG and the GIPTN capital, and additional GIPTN funding allocated. These funds have been included in the 2023/24 capital budget during an Adjustment Budget in November 2023. Construction of various infrastructure will commence in January 2024 with the funding available, and to meet amended expenditure targets by 30 June 2024. A MOU has been submitted to SANRAL for review wrt the Peters Road Stormwater Upgrade (R17m). MDRG projects are subject to certain statutory requirements (Environmental authorisations, Water Use Licenses, DFFE tree permits) that cause a delay in construction implementation. The DFFE issue of tree permits is a considerable delay. Continual engagements and communication takes place with other</p>

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
										<p>George on 21 November 2021. The application for disaster grant funding covers 34 different projects, some of which are quite complex. It took some time for the National Disaster Management Centre to finalise the application and allocate the funding. It was obviously not possible to complete these 34 projects before June 2023, but most projects have already commenced.</p> <p>The funds for the PTNG and Loadshedding Relief Grants are fully committed and will be fully expensed within the next financial year. Of the R237.5 million MDRG, R229 million will be rolled over for spending during the next and subsequent financial year.</p> <p>George has</p>		authorities.

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
										experienced heavier than normal rainfalls since January 2023. Along with the international shipment and supply chain delays caused by the war in Ukraine, compounded by the persistent high levels of loadshedding in South Africa, these external factors have further contributed to causing delays to capital projects. As a result, 31.77% of the adjusted capital expenditure budget was expensed by year-end of 30 June 2023. By excluding the additional funding, the spending percentage increases to 93.50%		
TL5	To endeavor to improve the reseal of roads such as an extent that potholes are prevented	Spend 95% of the approved operational budget on the rehabilitation and upgrade of the proclaimed roads by 30 June 2023 {(Actual expenditure divided	Percentage of the approved operational budget spent on the rehabilitation and upgrade of the	100%	95%	95%	95%	86.23%	0	The proclaimed roads capital expenditure was slightly delayed by heavier than normal rainfalls since January 2023. Along with the international shipment and supply chain delays caused by the war in Ukraine, compounded	Project procurement plans will be adjusted to expedite project programs to ensure that work progress is accelerated and that all grant funding is fully spent by June 2024.	Project implementation and expenditure is aligned to meet the 30 June 2024 full expenditure target

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
	altogether	by the total approved budget less savings) x100}	proclaimed roads by 30 June 2023							by the persistent high levels of loadshedding in South Africa, these external factors have contributed to causing delays to capital projects. As a result 86.23% of the adjusted capital expenditure budget was expensed by year-end of 30 June 2023.		
TL6	To implement an Integrated Public Transport Network that twill serve the communitie s of George	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the public transport infrastructure by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitatio n and upgrade of the public transport infrastru ctur e by 30 June 2023	99.99%	95%	95%	95%	62.34%	R	National Treasury allocated additional grant funding to George Municipality in March 2023, being very late in the financial year to spend these funds by June. The additional grant finding allocated in March 2023 includes the Public Transport Network Grant (PTNG) of R45.69 million. Due to the late allocation by NT, it was obviously not possible to complete these projects before June 2023, but most projects have already	The unspent portion of the additional grants will be spent in the next financial years. Requests have been made to National Treasury to approve the roll-over of unspent funds. Expedited project programs have been agreed with contractors to ensure that work progress is accelerated to ensure grant funding is fully spent by June 2024	The 2022/23 rollover request was approved by National Treasury, and additional grant funding was allocated for public transport infrastructure. These additional amounts have been brought into the current 2023/24 capital budget (November 2023 Adj Budget) and roads projects can now proceed to construction. The current funding available will be fully spent by 30 June 2024

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
										<p>commenced. The funds for the PTNG are fully committed and will be fully expensed within the next financial year. R38.8 million will be rolled over for spending during the next financial year.</p> <p>George has experienced heavier than normal rainfalls since January 2023. Along with the international shipment and supply chain delays caused by the war in Ukraine, compounded by the persistent high levels of loadshedding in South Africa, these external factors have further contributed to causing delays to capital projects.</p> <p>As a result, 62.34% of the adjusted capital expenditure budget was expensed by year-end of 30 June 2023. By excluding the additional funding, the spending percentage increases to 83.76%</p>		

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
TL7	To provide world class water services in George to promote development and fulfil basic needs	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water - Networks by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of Water - Networks by 30 June 2023	91.67%	95%	95%	95%	73.32%	0	<p>National Treasury allocated additional grant funding to George Municipality in March 2023, being very late in the financial year to spend these funds by June.</p> <p>The additional grant finding allocated in March 2023 included:</p> <p>1. Municipal Disaster Recovery Grant (MDRG) of R237.5 million, and</p> <p>2. Emergency Municipal Loadshedding Relief Grant of R14.2 million.</p> <p>The MDRG relates to the major storm damage suffered by George on 21 November 2021. The application for disaster grant funding covers 34 different projects, some of which are quite complex. It took some time for the National Disaster Management Centre to finalise the application and allocate the funding. It was obviously not possible to complete these 34 projects before June</p>	<p>The unspent portion of the additional grants will be spent in the next financial years. Requests have been made to National Treasury to approve the roll-over of unspent funds. Expedited project programs have been agreed with contractors to ensure that work progress is accelerated to ensure grant funding is fully spent by June 2024.</p>	<p>The 2022/23 rollover application was approved by the National Treasury and the funds brought into the 2023/24 capital budget in November 2023. 2022/23 multi-year projects are in process and MDRG project spending is advanced.</p>

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
										<p>2023, but most projects have already commenced.</p> <p>The funds for the Loadshedding Relief Grant is fully committed and will be fully expensed within the next financial year. R23.1 million will be rolled-over for spending during the next and subsequent financial year.</p> <p>George has experienced heavier than normal rainfalls since January 2023. Along with the international shipment and supply chain delays caused by the war in Ukraine, compounded by the persistent high levels of loadshedding in South Africa, these external factors have further contributed to causing delays to capital projects</p> <p>As a result, 73.32% of the adjusted capital expenditure budget was expensed by year-end of 30 June 2023. By</p>		

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
										excluding the additional funding, the spending percentage increases to 90.46% Additional funding obtained (Loadshedding Relief Grants and Municipal Disaster Recovery Grant)		
TL8	To provide world class water services in George to promote development and fulfil basic needs	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water-Purification by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of Water-Purification by 30 June 2023	96.27%	95%	95%	95%	62.07%	R	National Treasury allocated additional grant funding to George Municipality in March 2023, being very late in the financial year to spend these funds by June. The additional grant finding allocated in March 2023 included: 1. Municipal Disaster Recovery Grant (MDRG) of R237.5 million, and 2. Emergency Municipal Loadshedding Relief Grant of R14.2 million. The MDRG relates to the major storm damage suffered by	The unspent portion of the additional grants will be spent in the next financial years. Requests have been made to National Treasury to approve the roll-over of unspent funds. Expedited project programs have been agreed with contractors to ensure that work progress is accelerated to ensure grant funding is fully spent by June 2024.	National Treasury approved the rollover application and the funds have been included in the 2023/24 capital budget during an Adjustment Budget in November 2023. The rollover amounts together with the approved 2023/24 capital budget are scheduled for full expenditure by 30 June 2024. Contractor awards have been made, or are in process for the large BFI/RBIG funded projects (40MI balancing dam, the reservoirs and pumpstations in Thembaletu East Pacaltsdorp East and West, the Thembaletu West bulk water pipeline replacement and the Thembaletu Wes

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
										<p>George on 21 November 2021. The application for disaster grant funding covers 34 different projects, some of which are quite complex. It took some time for the National Disaster Management Centre to finalise the application and allocate the funding. It was obviously not possible to complete these 34 projects before June 2023, but most projects have already commenced.</p> <p>The funds for the Loadshedding Relief Grant is fully committed and will be fully expensed within the next financial year. R118.5 million will be rolled over for spending during the next and subsequent financial year.</p> <p>George has experienced heavier than normal rainfalls since January 2023.</p>		pumpstation building

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
										<p>Along with the international shipment and supply chain delays caused by the war in Ukraine, compounded by the persistent high levels of loadshedding in South Africa, these external factors have further contributed to causing delays to capital projects</p> <p>As a result 62.07% of the adjusted capital expenditure budget was expensed by year-end of 30 June 2023. By excluding the additional funding, the spending percentage increases to 99.50%</p> <p>Additional funding obtained (BFI; Loadshedding Relief Grants and Municipal Disaster Recovery Grant)</p>		
TL9	To provide and maintain safe and sustainable sanitation	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Networks	Percentage of the approved capital budget spent on the rehabilitation and upgrade	94.83%	95%	95%	95%	76.92%	O	National Treasury allocated additional grant funding to George Municipality in March 2023, being very late in the financial year to	The unspent portion of the additional grants will be spent in the next financial years. Requests have been made to National Treasury to approve the roll-over of unspent funds.	The National Treasury approved the 2022/23 rollover application, and the additional funding was included in the 2023/24 capital budget in

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
	manageme nt and infrastru ctu re	by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}	of the Sewerage Networks by 30 June 2023							spend these funds by June. The additional grant finding allocated in March 2023 included: 1. Municipal Disaster Recovery Grant (MDRG) of R237.5 million, and 2. Emergency Municipal Loadshedding Relief Grant of R14.2 million. The MDRG relates to the major storm damage suffered by George on 21 November 2021. The application for disaster grant funding covers 34 different projects, some of which are quite complex. It took some time for the National Disaster Management Centre to finalise the application and allocate the funding. It was obviously not possible to complete these 34 projects before June 2023, but most projects have already commenced. The funds for the Loadshedding Relief	Expedited project programs have been agreed with contractors to ensure that work progress is accelerated to ensure grant funding is fully spent by June 2024.	and Adjustment Budget that was approved in November 2023. MDRG projects are being prioritised but are being delayed by the necessary statutory requirements (environmental authorisations, Water Use Licenses and DFFE tree permits). Frequent engagements and communication with other authorities continues. All projects are prioritised to achieve full expenditure by 30 June 2024

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
										<p>Grant is fully committed and will be fully expensed within the next financial year. R19.7 million will be rolled-over for spending during the next and subsequent financial year.</p> <p>George has experienced heavier than normal rainfalls since January 2023. Along with the international shipment and supply chain delays caused by the war in Ukraine, compounded by the persistent high levels of loadshedding in South Africa, these external factors have further contributed to causing delays to capital projects</p> <p>As a result, 76.92% of the adjusted capital expenditure budget was expensed by year-end of 30 June 2023. By excluding the additional funding, the spending percentage increases to 88.93%</p> <p>Additional funding</p>		

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
										obtained (Loadshedding Relief Grants and Municipal Disaster Recovery Grant)		
TL10	To provide and maintain safe and sustainable sanitation management and infrastructure	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Treatment Works by 30 June 2023 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of the Sewerage Treatment Works by 30 June 2023	96.28%	95%	95%	95%	70.86%	R	National Treasury allocated additional grant funding to George Municipality in March 2023, being very late in the financial year to spend these funds by June. The additional grant finding allocated in March 2023 included: 1. Municipal Disaster Recovery Grant (MDRG) of R237.5 million, and 2. Emergency Municipal Loadshedding Relief Grant of R14.2 million. The MDRG relates to the major storm damage suffered by George on 21 November 2021. The application for disaster grant funding covers 34 different projects, some of which are quite complex. It took some time for the National Disaster Management Centre to finalise the	The unspent portion of the additional grants will be spent in the next financial years. Requests have been made to National Treasury to approve the roll-over of unspent funds. Expedited project programs have been agreed with contractors to ensure that work progress is accelerated to ensure grant funding is fully spent by June 2024.	The National Treasury approved the 2022/23 rollover application, and the funding has been included in 2023/24 capital budget during an Adjustment Budget in November 2023. MDRG projects are proceeding, and the emergency energy backup projects proceeding. All multi-year projects are in process. The delays by the DFFE in issuing tree permits remains an ongoing concern and this impacts directly on project progress (Kleinkrantz Sewer)

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
										<p>application and allocate the funding. It was obviously not possible to complete these 34 projects before June 2023, but most projects have already commenced.</p> <p>The funds for the Loadshedding Relief Grant is fully committed and will be fully expensed within the next financial year. R17.6 million will be rolled-over for spending during the next and subsequent financial year.</p> <p>George has experienced heavier than normal rainfalls since January 2023. Along with the international shipment and supply chain delays caused by the war in Ukraine, compounded by the persistent high levels of loadshedding in South Africa, these external factors have further contributed to causing delays to capital projects</p>		

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
										As a result 70.86% of the adjusted capital expenditure budget was expenses by year-end of 30 June 2023. By excluding the additional funding, the spending percentage increases to 82.64% Additional funding obtained (Loadshedding Relief Grants and Municipal Disaster Recovery Grant)		
TL16	To revitalise the current community facilities to increase the access to services for the public	Spend 95% of the approved capital budget for parks and recreation facilities (Botanical Gardens, Gwaing Day Camp, Gwaing Caravan Site) by 30 June 2023 [(Capital budget actually spent / Capital budgeted allocated less savings) x100]	Percentage of the approved CRR capital budget spent for parks and recreation facilities (Botanical Gardens, Gwaing Day Camp, Gwaing Caravan Site) by 30 June 2023	New KPI	95%	95%	95%	66.34%	R	National Treasury allocated additional grant funding of to George Municipality in March 2023, being very late in the financial year to spend these funds by June. The MDRG relates to the major storm damage suffered by George on 21 November 2021. The application for disaster grant funding covers 34 different projects, some of which are quite complex. This grant includes funding for the rehabilitation of the Wall at Garden Route Botanical Gardens. It	The unspent portion of the additional grants will be spent in the next financial years. Requests have been made to National Treasury to approve the roll-over of unspent funds. Expedited project programs have been agreed with contractors to ensure that work progress is accelerated to ensure grant funding is fully spent by June 2024.	Work on the botanical gardens is now underway after some initial delays that were experienced at the start of the current financial year. Securing the roll-over of the awarded disaster management finding was clarified with National Treasury. Work is scheduled for completion before the end of the 2023/24 financial year.

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
										took some time for the National Disaster Management Centre to finalise the application and allocate the funding. It was obviously not possible to complete all of these projects before June 2023, but most projects have already commenced. Work on project S24G on the Gwaiing Caravan Park is in progress and on track for completion in the 2023/24 financial year. By excluding the above-mentioned additional grants funding received late in the financial year, the spending percentage increases to 89.90%		
TL28	To provide sufficient electricity for basic needs	Spend 95% of the electricity capital budget by 30 June 2023 {(Actual capital expenditure divided by the total approved capital budget less savings) x100}	Percentage of the electricity capital budget spent by 30 June 2023	99%	95%	95%	95%	91.77%	O	Significant delays on some of the solar projects as well as being unable to find a successful bidder for some tenders were amongst the reason for not meeting the target. Several instances were noted where bidders	The unspent portion of the additional grants will be spent in the next financial years. Requests have been made to National Treasury to approve the roll-over of unspent funds. Expedited project programs have been agreed with contractors to ensure that work progress is accelerated to ensure grant funding is fully	Factors beyond the control of the municipality have unfortunately resulted in delays to some of the major projects planned or the 2023/24 financial year. Vandalism and theft have caused a strategic rethink to avoid financial

Affordable Quality Services												
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							Target	Actual	R			
										submitted substandard tender documents.	spent by June 2024.	losses for Solar PV plants and installations.
										National Treasury allocated additional grant funding to George Municipality in March 2023, being very late in the financial year to spend these funds by June. The MDRG relates to the major storm damage suffered by George on 21 November 2021.	Instituting continuous project management meetings for better monitoring as well as reducing spending at the very end of the financial year.	Procurement for several of the major projects have to be readvertise due to unsuccessful bids. As a result the capital budget for the 2023/24 year for the directorate will have to be reduced and adjusted to compensate for these delays, whilst ensuring that the affected projects continue towards completion.
										George experienced heavier than normal rainfalls since January 2023. Along with the international shipment and supply chain delays caused by the war in Ukraine, compounded by the persistent high levels of loadshedding in South Africa, these external factors have further contributed to causing delays to capital projects.		
										Overall, 91.77% of the adjusted capital expenditure budget was expensed by year-end of 30 June		

Affordable Quality Services												
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							Target	Actual	R			
										2023. By excluding the above-mentioned additional grants funding received late in the financial year, the spending percentage increases to 97.35%.		
TL34	To provide sufficient electricity for basic needs	Provide free basic water to indigent account holders	Number of indigent account holders receiving free basic water	11 521	11 500	11 500	11 500	10 488	○	Actual lower due to ongoing verification of indigent account holders and data cleansing to remove non-qualifying applicants.	Indigents must reapply annually to retain their indigent status. During the 2022/23 financial year roadshows were done to assist consumers and to solicit applications, and this will continue in the 2023/24 financial year	Targets for the remainder of the 2023/24 financial year will need to be revised downwards to factor in the expected reduction in the equitable share allocation as communicated by National treasury. Indigents verification and re-applications are ongoing
TL35	To provide and maintain safe and sustainable sanitation management and infrastructure	Provide free basic electricity to indigent account holders	Number of indigent account holders receiving free basic electricity	16 865	16 500	16 500	16 500	15 439	○	Actual lower due to ongoing verification of indigent account holders and data cleansing to remove non-qualifying applicants.	Indigents must reapply annually to retain their indigent status. During the 2022/23 financial year roadshows were done to assist consumers and to solicit applications, and this will continue in the 2023/24 financial year.	Targets for the remainder of the 2023/24 financial year will need to be revised downwards to factor in the expected reduction in the equitable share allocation as communicated by National treasury. Indigents verification and re-applications are ongoing.

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							Target	Actual	R			
TL36	To provide and maintain safe and sustainable sanitation management and infrastructure	Provide free basic sanitation to indigent account holders	Number of indigent account holders receiving free basic sanitation	11 192	11 500	11 500	11 500	10 228	O	Actual lower due to ongoing verification of indigent account holders and data cleansing to remove non-qualifying applicants.	Indigents must reapply annually to retain their indigent status. During the 2022/23 financial year roadshows were done to assist consumers and to solicit applications, and this will continue in the 2023/24 financial year.	Targets for the remainder of the 2023/24 financial year will need to be revised downwards to factor in the expected reduction in the equitable share allocation as communicated by National treasury. Indigents verification and re-applications are ongoing.
TL37	To provide integrated waste management services for the entire municipal area	Provide free basic refuse removal to indigent account holders	Number of indigent account holders receiving free basic refuse removal	11 291	11 500	11 500	11 500	10 318	O	Actual lower due to ongoing verification of indigent account holders and data cleansing to remove non-qualifying applicants.	Indigents must reapply annually to retain their indigent status. During the 2022/23 financial year roadshows were done to assist consumers and to solicit applications, and this will continue in the 2023/24 financial year.	Targets for the remainder of the 2023/24 financial year will need to be revised downwards to factor in the expected reduction in the equitable share allocation as communicated by National treasury. Indigents verification and re-applications are ongoing.
TL41	To manage the municipal finances according to the Municipal Management Act in an effective and	Achieve a payment percentage of 94% by 30 June 2023 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	Percentage of payment achieved by 30 June 2023	96.69%	95%	95%	95%	91.87%	O	The Collection rate for the year to date is below target mainly due to the impact of the rising cost of living due to the underperforming national economy. The impact of load-shedding on the economy has	Debt older than 120 days are currently being analysed and investigated. Various credit control actions are being implemented, including the collection of arrear debts through prepaid meters up to 50%. The municipality is finalising the co-sourcing of the credit control function to complement the existing staff	Improvement plans are being implemented and will continue to assist in improving the collection rate. The process to write-off very old debt has already seen R47m relief approved for write off of long outstanding debt for indigent households. The co-

Affordable Quality Services												
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							Target	Actual	R			
	efficient manner									significantly impacted on job-losses resulting in increased unemployment and decreased income levels. As seen below there are a number of mitigating measures being undertaken to take corrective action.	and improve overall effectiveness of credit control and debt collection actions. Smart water meters are being installed to improve the efficiency water meter readings and detect water leakages, this will reduce the number of queries relating to estimates and prevent debt from escalating due to water leakages	sourced credit control function is nearly complete and will assist to strengthen implementation of the credit and debt collection policy.
TL47	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2023 {(Actual amount spent on projects/Total amount budgeted for capital projects less savings)X100}	Percentage of the municipal capital budget actually spent on capital projects by 30 June 2023	96.56%	95%	95%	95%	64.05%	R	National Treasury allocated additional grant funding of R431.6 million to George Municipality in March 2023, being very late in the financial year to spend these funds by June. Overall the original capital expenditure budget was increased from R787.9 million to R1 147 million during the course of the year due to additional funding received. The R431.6 million allocated in March 2023 consist of: 1. Public Transport Network Grant (PTNG) of R45.69 million,	The unspent portion of the additional grants will be spent in the next financial years. Requests have been made to National Treasury to approve the roll-over of unspent funds. Expedited project programs have been agreed with contractors to ensure that work progress is accelerated to ensure grant funding is fully spent by June 2024.	Factors beyond the control of the municipality have unfortunately resulted in delays to some of the major projects planned or the 2023/24 financial year. Procurement for several of the major projects have to be readvertise due to unsuccessful bids. As a result the capital budget for the 2023/24 year for the directorate will have to be reduced and adjusted to compensate for these delays, whilst ensuring that the affected projects continue towards completion.

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
										<p>2. Regional Bulk Infrastructure Grant (RBIG) of R134.2 million,</p> <p>3. Municipal Disaster Recovery Grant (MDRG) of R237.5 million, and</p> <p>4. Emergency Municipal Loadshedding Relief Grant of R14.2 million.</p> <p>The RBIG grant allocation relates to a request made to NT for a R134.2 million change to the cashflows per year over the 3 years of the BFI projects. The revised cashflow per year has no impact on the overall RBIG grant allocation. However, no response was received from NT on the cashflow revision request, which resulted in the CES directorate having to slow down certain aspects of projects so as not to exceed the available funding. The R134.2 million</p>		

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							Target	Actual	R			
										<p>funding for the revised cashflows were gazetted and transferred in March 2023. The affected BFI projects will be accelerated to expend the funds.</p> <p>The MDRG relates to the major storm damage suffered by George on 21 November 2021. The application for disaster grant funding covers 34 different projects, some of which are quite complex. It took some time for the National Disaster Management Centre to finalise the application and allocate the funding. It was obviously not possible to complete these 34 projects before June 2023, but most projects have already commenced.</p> <p>The funds for the PTNG and Loadshedding Relief Grants are fully committed and will</p>		

Affordable Quality Services												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
										be fully expensed within the next financial year. Of the R134.2 million additional RBIG funding, R19.2 million has already been used and R115 million will be added to the 2023/24 planned expenditures for the various BFI projects. Of the R237.5 million MDRG, R229 million will be rolled-over for spending during the next and subsequent financial year as these funds cover 34 different projects for storm damage affected areas in the George Municipal area. George has experienced heavier than normal rainfalls since January 2023. Along with the international shipment and supply chain delays caused by the war in Ukraine, compounded by the persistent high levels of loadshedding in		

Affordable Quality Services												
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							Target	Actual	R			
										<p>South Africa, these external factors have further contributed to causing delays to capital projects.</p> <p>Overall, 91.74% of the original budget and 64.05% of the adjusted capital expenditure budget was expensed by year-end of 30 June 2023. By excluding the above mentioned four additional grants funding received late in the financial year, the spending percentage increases to 93.03%. Actual expenditure on capital projects has increased to R722 million, up by 364% since the 2019/20 year when actual spending was only R156 million.</p>		

b) Develop and Grow George

Develop and Grow George												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
TL12	To revitalise the current community facilities to increase the access to services for the public	Spend 95% of the approved capital budget for all sport projects by 30 June 2023 [(Capital budget actually spent / Capital budgeted allocated less savings)x100]	Percentage of approved capital budget for all sport projects by 30 June 2023	73.45%	95%	95%	95%	71.10%	R	Several projects experienced delays due to non- responsiveness of tenderers and legal appeals lodged which has since been resolved.	Request to roll-over grant funding has been submitted to NT. All contracts have been awarded and work is in progress and will be completed in the 2023/24 financial year	Roll over of Grant funding approved and projects in progress. 1.Steel structure pavilions – partially completed 2.Thembaletu Clubhouse – partially completed 3.Tartan Track – Bid Evaluation stage

c) Good Governance and Human Capital

Good Governance and Human Capital												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
TL23	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	The percentage of a municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2023 {(Actual total training expenditure divided by total personnel budget) x100}	Percentage of municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2023	0.29%	0.51%	0.51%	0.15%	0.24%	R	The training budget was R 1748 858 and expenditure of R1699 689 was achieved equating to 97.19%. The target of 0.51% however was formulated in relation to expenditure against the total personnel budget of R695 679 718. Given that the budget was only R1748 858 which equates to 0.24% of the wage bill, the target could not have been achieved.	The target has been reformulated in the new financial year to consider workplace skills expenditure.	<p>The target was amended to read as follows: Spend 95% of operational budget on training by 30 June 2024 {(Actual total training expenditure divided by total operational budget) x100}.</p> <p>Expenditure on training is in progress and final expenditure needs to be reported as at 30 June 2024</p>
TL24	To realign the organisational structure to be more responsive to community needs, more service and efficiency orientated and to fulfil goals identified in the 5 year plan	Complete the review of the micro structure of the staff establishment and submit to Council for approval by 31 August 2022	Review completed and submitted for approval	New KPI	1	1	1	0	R	The completion of the evaluation of the microstructure was hindered by the need for additional advice from the Department of Cooperative Governance and Traditional Affairs (COGTA) owing to the intricate nature of the procedure. The Human Resources department was confronted with capacity challenges and made it a priority to apply the Performance	The completion of the evaluation of the microstructure will be further facilitated by the engagement of a service provider.	Agito Minds was appointed in July 2023, to conduct a review of the organizational structure. As at 30 December 2023, the draft Macro Structure was completed and consultations with all Directorates regarding the Micro Structure, was held.

Good Governance and Human Capital												
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							Target	Actual	R			
										Management Staffing standards.		

d) Safe, Clean and Green

Safe, Clean and Green												
Ref	Pre-determined Objectives	KPI	Unit of Measurement	Previous Year Performance	Annual Target	Revised Target	Overall Performance for 01 July 2022 to 30 June 2023			Performance comments / Reason(s) for deviation from target (under and over performance)	Improvement Plan(s) to correct deviation from target (under performance)	Progress as at 31 December 2023
							Target	Actual	R			
TL19	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Review and submit a Disaster Management Plan to Council by 31 March 2023	Number of Disaster Management Plans Reviewed and submitted to Council by 31 March 2023	1	1	1	1	0	R	Disaster Management Plan was due to serve before council by 31 March 2023. Due to operational reasons item could not be concluded for approval by 31 March 2023	Disaster Management Plan approved at Ordinary Council meeting held 29 June 2023	Disaster Management Plan approved by Council on 29 June 2023
TL21	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Develop an Integrated Community Safety Plan for the Greater George Municipality and submit to Council by 31 May 2023	Number of Integrated Community Safety Plans developed for the Greater George Municipality submitted to Council by 31 May 2023	New KPI	1	1	1	0	R	The item was due to serve before council by 31 May 2023, but due to operational reasons item could not be concluded for approval of Community Safety Plan on 31 May 2023,	The item will serve at the next Ordinary council - August 2023	Community Safety Plan approved by Council 25 August 2023