



Quarterly Budget Monitoring Report January to March 2024

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Legislative framework

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium-term planning and policy choices on service delivery.

This report has been prepared in terms of the following legislative framework:

- The Municipal Finance Management Act – No. 56 of 2003, Sections 71 & 52,
- and The Municipal Budget and Reporting Regulations

The MBRR highlights the format of the monthly budget statements.

28. The monthly budget statement of a municipality must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.

Report of the Executive Mayor

In accordance with Section 52(d) of the Municipal Finance Management Act, I submit a report to the council within 30 days after the end of the third quarter of 2023/24, on the implementation of the budget and the financial state of affairs of the George Municipality.

The submission of this report forms part of the general responsibilities of the Mayor of a Municipality and is intended to inform and enable the council to fulfil its oversight responsibility.

EXECUTIVE MAYOR

Recommendations

- (a) That Council notes the contents of this report and supporting documentations for the 3rd quarter of 2023/24 financial year.

Part 1: Executive Summary

1.1 Consolidated performance

This report is a summary of the main budget issues arising from the in-year monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP).

Furthermore, it compares the quarterly projections for service delivery targets and performance indicators contained in the SDBIP, against the actual outcomes of the municipality's performance in service delivery for the 3rd quarter of 2023/24.

The following table summarises the overall position on the capital and operating budgets. Take note that the Operating Expenditure only reflects the direct expenditure and exclude all indirect expenditure e.g. Administrative Recharges.

Rand Thousands	Capital Expenditure	Operating Income	Operating Expenditure
Original Budget	1 023 043	3 579 931	3 065 058
Adjustment Budget	1 269 441	4 046 757	3 144 163
Plan to Date (SDBIP)	514 989	2 092 915	1 649 934
Actual	524 039	2 096 059	1 680 802
Orders / Shadows	137 355	0	49 037
Variance to SDBIP	9 050	3 144	30 868
% Variance to SDBIP	2%	0%	2%
% of Adjusted budget 2023/24	41%	52%	53%
% of Adjusted budget 23/24 including shadows	52%	N/A	55%

Performance against annual budget (reasons for variances), material variances from SDBIP and remedial or corrective steps:

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1.1.1 Operating Revenue by sources

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Property Rates	441 577 886	441 877 370	301 265 574	336 062 276	34 796 703	12%
	Reason for variance: <ul style="list-style-type: none"> There is a 14% or R42million increase in comparison to the to March 2023 (2023: R293 665 423) which is in line with the anticipated values of the general valuation roll. 					
Service Charges – Electricity	919 999 999	906 668 681	640 693 438	640 395 717	(297 721)	0%
	Reason for variance: <ul style="list-style-type: none"> There is a 16% or R88 million increase in comparison to March 2023 (2023: R551 856 672) which is attributed to the annual tariff increase for ESKOM, market demand adjustments (battery storage etc) and the slightly lower levels of loadshedding recently in comparison to the same period last year. 					
Service Charges – Water	229 656 561	237 851 413	166 847 651	168 357 500	1 509 848	1%
	Reason for variance: <ul style="list-style-type: none"> There is a 15% or R22 million increase in comparison to March 2023 (2023: R146 217 554) mainly due to the emergency water tariffs that are in place. 					
Service Charges – Sewerage	165 693 080	166 997 000	126 140 242	121 769 943	(4 370 299)	-3%
Service Charges – Refuse Removal	156 469 520	157 348 010	102 581 685	114 877 908	12 296 223	12%
Fines, Penalties and Forfeits	89 083 270	88 533 460	15 628 225	10 794 054	(4 834 172)	-31%
	Reason for variance: <ul style="list-style-type: none"> Less fines issued than anticipated. 					

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Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Licences or permits	4 838 117	4 904 117	2 856 831	1 839 270	(1 017 562)	-36%
Income for Agency Services	19 734 020	19 734 020	12 030 776	11 944 878	(85 898)	-1%
Rent of Facilities and Equipment	5 231 360	4 329 360	3 152 109	3 122 574	(29 535)	-1%
Grants and Subsidies Received – Capital	462 093 890	840 501 245	313 242 942	313 980 910	737 968	0%
	Reason for variance: <ul style="list-style-type: none"> Capital grant revenue is recognized as and when expenditure takes place on the capital budget and timing of expenditure is affected by various factors including the roll-over applications. 					
Grants and Subsidies Received – Operating	635 582 098	708 514 391	513 203 238	504 063 105	(9 140 133)	-2%
	Reason for variance: <ul style="list-style-type: none"> Operating grant revenue is recognized as and when expenditure takes place on the operational budget. 					
Interest Earned – External Investments	42 414 834	57 414 834	46 119 179	61 805 757	15 686 578	34%
	Reason for variance: <ul style="list-style-type: none"> More interest is being realised as surplus funds are being invested on a short-term basis. 					
Interest Earned – Outstanding Debtors	11 724 200	20 998 430	13 991 449	15 835 967	1 844 518	13%
	Reason for variance: <ul style="list-style-type: none"> Provisions as included in the Customer Care, Credit Control and Debt Collection Policy are implemented on a daily and monthly basis to ensure that all monies and deposits due and payable to the municipality are collected and used to deliver services in the best interest of the community, residents, and customers, and in a financially sustainable manner. 					
Other Revenue	34 088 550	26 097 950	16 674 238	25 445 032	8 770 794	53%

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
GIPTN Fare Revenue	91 097 474	71 737 907	53 678 421	61 175 008	7 496 587	14%
Sale of Erven	2 226 000	4 906 000	2 842 623	2 987 388	144 765	5%
	Reason for variance: <ul style="list-style-type: none"> The sale of erven was more than anticipated for the financial year. 					
Development Charges	30 610 035	36 326 065	33 233 351	34 599 470	1 366 119	4%
	Reason for variance: <ul style="list-style-type: none"> More development charges were realised than anticipated, which is indicative of growth and development that takes place within George. 					
Gain on Disposal of PPE	237 810 407	237 810 407	(11 717)	(11 717)	-	0%
Total Revenue	3 579 931 301	4 032 550 660	2 364 170 254	2 429 045 039	64 874 785	3%
% of Annual Budget Billed	60%					

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1.1.2 Operating expenditure by type

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance
Employee Related Costs	708 327 172	698 773 043	488 018 582	502 165 504	14 146 923	3%
Remuneration of Councillors	30 568 078	29 923 188	22 524 248	19 154 523	(3 369 725)	-15%
Contracted Services	694 978 057	772 204 817	465 977 514	473 564 248	7 586 734	2%
	Reason for variance: <ul style="list-style-type: none"> R33.5 million is on order as 31 March 2024 					
Bulk Purchases	707 250 400	696 200 400	420 621 597	468 171 575	47 549 978	11%
Operating Leases	4 208 334	5 247 207	3 036 666	2 973 566	(63 101)	-2%
	Reason for variance: <ul style="list-style-type: none"> Invoices for lease payments are paid one month in arrears. R70 518 is on order as 31 March 2024 					
Operational Cost	177 724 343	142 246 524	91 027 921	88 400 239	(2 627 682)	-3%
	Reason for variance: <ul style="list-style-type: none"> R7.1 million is on order as at 31 March 2024. 					
Depreciation & Amortisation	187 800 195	187 800 195	140 848 893	140 850 146	1 253	0%
Loss on Disposal of PPE	142 929 880	103 297 968	(646 267)	(723 667)	(77 400)	12%
Bad Debts	8 772 450	48 404 362	73 629 878	75 118 615	1 488 737	2%
	Reason for variance:					

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure to Date (SDBIP)	Actual Expenditure to Date	Variance	% Variance
	<ul style="list-style-type: none"> Provisions as included in the Customer Care, Credit Control and Debt Collection Policy are implemented on a daily and monthly basis to ensure that all monies and deposits due and payable to the municipality are collected and used to deliver services in the best interest of the community, residents, and customers; and, in a financially sustainable manner. R47.5million was written off during August 2023 related to historical water losses at indigent households. 					
Transfers and Subsidies Paid	40 657 687	82 865 699	49 957 624	47 919 465	(2 038 159)	-4%
Inventory Consumed	321 453 777	336 811 653	93 977 489	92 489 926	(1 487 563)	-2%
	Reason for variance: <ul style="list-style-type: none"> R10.3 million is on order as 31 March 2024 					
Interest Expense	40 388 003	40 388 003	20 298 505	16 932 472	(3 366 033)	-17%
Total Expenditure	3 065 058 376	3 144 163 059	1 869 272 651	1 927 016 613	57 743 962	3%
% of Annual Budget Spent	61%					

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1.1.3 Capital expenditure

Directorate	Original Budget	Adjusted Budget	Planned (SDBIP)	Actual	Orders Placed	% spent excluding Orders	% spent including Orders
Municipal Manager	110 000	94 061	45 655	70 465	70 500	75%	150%
Corporate Services	16 978 000	16 051 420	3 497 793	3 604 876	2 622 134	22%	39%
	Reasons for variance: <ul style="list-style-type: none"> Corporate Services planned to spend R3 497 793 by March 2024. Invoices to the amount of R3 604 876 was paid and R2 622 134 is on order. 						
Civil Engineering Services	636 472 033	975 943 110	401 508 523	399 754 922	53 564 054	41%	46%
	Reasons for variance: <ul style="list-style-type: none"> Civil Engineering Services planned to spend R401 508 523 by March 2024. Invoices to the amount of R399 754 922 was paid and R53 564 054 is on order. 						
Electrotechnical Services	260 705 762	168 769 686	50 950 005	59 691 088	62 331 892	35%	72%
	Reasons for variance: <ul style="list-style-type: none"> Electrotechnical Services planned to spend R50 950 005 by March 2024. Invoices to the amount of R59 691 088 was paid and R62 331 892 is on order. 						
Human Settlements, Planning and Development and Property Management	27 890 500	26 307 585	7 540 041	8 587 808	5 087 633	33%	52%
	Reasons for variance: <ul style="list-style-type: none"> Human Settlements, Planning and Development and Property Management planned to spend R7 540 041 by March 2024. Invoices to the amount of R8 587 808 was paid and R5 087 633 is on order. 						
Community Services	77 899 283	79 288 426	48 872 822	50 042 188	13 297 634	63%	80%

Directorate	Original Budget	Adjusted Budget	Planned (SDBIP)	Actual	Orders Placed	% spent excluding Orders	% spent including Orders
	Reasons for variance: <ul style="list-style-type: none"> Community Services planned to spend R48 872 822 by March 2024. Invoices to the amount of R50 042 188 was paid and R13 297 634 is on order. 						
Financial Services	2 987 000	2 987 000	2 574 619	2 287 585	380 929	77%	89%
	Reasons for variance: <ul style="list-style-type: none"> Financial Services planned to spend R2 574 619 by March 2024. Invoices to the amount of R2 287 585 was paid and R380 929 is on order. 						
Total Budget	1 023 042 578	1 269 441 288	514 989 459	524 038 932	137 354 776	41%	52%

Part 2: In-year budget statement tables

2.1.1 Table C1: Monthly budget Statement Summary

George Local Municipality - Table C1 Monthly Budget Statement Summary - M09 March

Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	384 703	441 578	441 877	34 839	336 062	441 750	(105 688)	-24%	441 877
Service charges	1 296 512	1 454 149	1 446 140	124 054	1 024 859	1 446 410	(421 551)	-29%	1 446 140
Investment revenue	60 659	42 415	57 415	9 262	55 381	57 415	(2 034)	-4%	57 415
Transfers and subsidies - Operational	644 948	635 102	708 034	94 223	503 614	637 351	(133 737)	-21%	708 034
Other own revenue	301 310	544 593	552 789	17 735	183 828	271 184	(87 356)	-32%	552 789
Total Revenue (excluding capital transfers and contributions)	2 688 131	3 117 837	3 206 255	280 113	2 103 745	2 854 110	(750 365)	-26%	3 206 255
Employee costs	645 081	708 327	699 197	51 099	499 852	662 201	(162 349)	-25%	699 197
Remuneration of Councillors	25 557	30 568	29 923	2 075	19 155	29 859	(10 704)	-36%	29 923
Depreciation and amortisation	188 175	187 804	187 804	15 650	140 850	140 842	9	0%	187 804
Interest	45 065	40 388	40 388	-	16 932	30 294	(13 362)	-44%	40 388
Inventory consumed and bulk purchases	729 898	1 028 704	1 031 950	59 604	559 887	951 705	(391 819)	-41%	1 031 950
Transfers and subsidies	45 757	40 658	82 866	29 028	47 919	61 869	(13 950)	-23%	82 866
Other expenditure	995 792	1 028 609	1 072 036	81 421	634 365	951 177	(316 812)	-33%	1 072 036
Total Expenditure	2 875 324	3 065 058	3 144 163	238 877	1 918 960	2 827 947	(908 987)	-32%	3 144 163
Surplus/(Deficit)	12 807	52 779	62 092	41 236	184 785	26 163	158 622	606%	62 092
Transfers and subsidies - capital (monetary allocations)	400 438	462 094	840 501	41 555	313 981	641 791	(327 810)	-51%	840 501
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	413 245	514 873	902 594	82 791	498 765	667 954	(169 189)	-25%	902 594
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	413 245	514 873	902 594	82 791	498 765	667 954	(169 189)	-25%	902 594
Capital expenditure & funds sources									
Capital expenditure	722 909	1 023 043	1 269 441	62 563	519 871	1 240 017	(720 146)	-58%	1 269 441
Capital transfers recognised	200 796	397 578	734 465	33 686	277 991	719 663	(441 672)	-61%	734 465
Borrowing	234 206	376 685	294 504	16 705	139 244	291 000	(151 756)	-52%	294 504
Internally generated funds	(90 137)	248 780	240 472	12 171	102 637	229 354	(126 718)	-55%	240 472
Total sources of capital funds	344 865	1 023 043	1 269 441	62 563	519 871	1 240 017	(720 146)	-58%	1 269 441
Financial position									
Total current assets	1 073 918	741 250	547 345		2 166 746				547 345
Total non current assets	4 029 045	4 325 127	4 571 525		4 425 622				4 571 525
Total current liabilities	1 124 533	527 020	191 793		1 477 475				191 793
Total non current liabilities	178 250	945 713	945 713		793 045				945 713
Community wealth/Equity	3 817 624	3 593 644	3 981 364		4 321 848				3 981 364
Cash flows									
Net cash from (used) operating	650 372	527 482	914 202	99 054	1 451 963	878 191	(573 772)	-65%	914 202
Net cash from (used) investing	(677 250)	(1 023 043)	(1 264 641)	(69 597)	(634 271)	956 881	1 591 152	166%	1 274 241
Net cash from (used) financing	(17)	266 204	266 204	-	193 317	-	(193 317)		266 204
Cash/cash equivalents at the month/year end	565 637	614 523	759 645	-	1 854 889	2 678 951	824 063	31%	3 298 527
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	153 727	20 294	17 637	15 904	14 405	13 225	60 349	187 873	483 414
Creditors Age Analysis									
Total Creditors	107 046	1 911	541	311	60	-	-	-	109 869

2.1.2 Table C2: Monthly Operating Budget Statement by standard classification

George Local Municipality - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - MD9 March

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	Year TD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		876 094	519 326	541 289	46 007	412 470	535 796	(123 326)	-23%	541 289
Executive and council		31 720	4	4	-	5	4	1	30%	4
Finance and administration		844 374	519 321	541 285	46 007	412 466	535 792	(123 327)	-23%	541 285
Internal audit		-	-	-	-	-	-	-		-
<i>Community and public safety</i>		90 477	150 505	158 560	2 736	27 156	125 002	(97 846)	-78%	158 560
Community and social services		15 847	22 922	22 687	1 239	11 915	19 847	(7 932)	-40%	22 687
Sport and recreation		1 537	17 427	20 838	314	5 133	15 630	(10 496)	-67%	20 838
Public safety		66 243	86 582	87 439	693	7 854	65 579	(57 725)	-88%	87 439
Housing		6 845	23 399	27 420	491	2 252	23 815	(21 563)	-91%	27 420
Health		4	175	175	-	1	131	(131)	-99%	175
<i>Economic and environmental services</i>		513 085	521 454	587 309	99 926	419 474	557 892	(138 418)	-25%	587 309
Planning and development		19 482	23 498	24 292	2 478	15 265	19 552	(4 287)	-22%	24 292
Road transport		493 600	497 932	562 877	97 448	404 108	538 203	(134 096)	-25%	562 877
Environmental protection		3	24	140	-	101	137	(36)	-26%	140
<i>Trading services</i>		1 608 682	2 388 040	2 759 215	172 983	1 558 495	2 276 924	(718 429)	-32%	2 759 215
Energy sources		844 666	979 286	981 044	81 320	696 537	967 712	(271 175)	-28%	981 044
Water management		317 024	884 915	1 014 865	48 882	446 904	644 623	(197 719)	-31%	1 014 865
Waste water management		241 429	303 074	541 068	32 823	241 896	455 926	(214 030)	-47%	541 068
Waste management		205 563	220 765	222 239	9 957	173 158	208 663	(35 505)	-17%	222 239
<i>Other</i>	4	232	606	383	16	131	287	(156)	-54%	383
Total Revenue - Functional	2	3 088 569	3 579 931	4 046 757	321 668	2 417 726	3 495 901	#####	-31%	4 046 757
Expenditure - Functional										
<i>Governance and administration</i>		376 081	441 691	442 102	31 966	317 133	401 097	(83 965)	-21%	442 102
Executive and council		58 470	54 895	49 882	3 227	38 314	49 192	(10 878)	-22%	49 882
Finance and administration		309 895	378 770	382 514	27 917	265 519	341 972	(76 453)	-22%	382 514
Internal audit		7 716	8 026	9 706	821	13 299	9 933	3 366	34%	9 706
<i>Community and public safety</i>		294 841	316 368	308 341	19 506	171 912	276 095	(104 183)	-38%	308 341
Community and social services		41 382	56 188	52 650	3 776	37 823	49 763	(11 940)	-24%	52 650
Sport and recreation		40 350	42 512	45 194	3 094	27 044	38 896	(11 852)	-30%	45 194
Public safety		162 604	153 311	138 352	9 116	74 722	127 007	(52 285)	-41%	138 352
Housing		44 366	57 211	64 134	3 062	27 342	53 415	(26 072)	-49%	64 134
Health		6 140	7 145	8 010	458	4 981	7 015	(2 034)	-29%	8 010
<i>Economic and environmental services</i>		585 277	571 680	620 019	82 483	387 990	575 385	(187 395)	-33%	620 019
Planning and development		43 182	51 091	49 508	3 603	30 924	46 073	(15 149)	-33%	49 508
Road transport		538 135	515 929	563 971	78 568	354 032	523 776	(169 744)	-32%	563 971
Environmental protection		3 960	4 661	6 541	311	3 035	5 536	(2 502)	-45%	6 541
<i>Trading services</i>		1 400 119	1 714 401	1 754 154	103 629	1 029 802	1 558 184	(528 382)	-34%	1 754 154
Energy sources		701 226	858 820	833 708	52 746	514 413	814 783	(300 370)	-37%	833 708
Water management		248 481	443 433	487 645	21 756	211 884	388 673	(176 789)	-45%	487 645
Waste water management		322 469	287 808	298 101	18 287	208 158	243 378	(35 220)	-14%	298 101
Waste management		127 942	124 339	134 700	10 841	95 347	111 349	(16 003)	-14%	134 700
<i>Other</i>		19 006	20 919	19 546	1 294	12 123	17 226	(5 103)	-30%	19 546
Total Expenditure - Functional	3	2 675 324	3 065 058	3 144 163	238 877	1 918 960	2 827 988	(909 027)	-32%	3 144 163
Surplus/ (Deficit) for the year		413 245	514 873	902 594	82 791	498 766	667 914	(169 148)	-25%	902 594

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2.1.3 Table C3: Monthly Operating Budget Statement by municipal vote

George Local Municipality - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M09 March

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Office of the Municipal Manager		-	-	-	-	-	-	-		-
Vote 2 - Corporate Services		13 427	17 995	17 760	1 090	10 216	16 152	(5 936)	-36.8%	17 760
Vote 3 - Corporate Services		3 303	4 165	3 243	447	2 183	2 455	(273)	-11.1%	3 243
Vote 4 - Corporate Services		31 779	3 434	3 732	19	88	2 799	(2 712)	-96.9%	3 732
Vote 5 - Community Services		3 048	21 270	25 173	456	6 493	18 881	(12 388)	-65.6%	25 173
Vote 6 - Community Services		281 005	332 248	334 579	11 467	193 857	292 919	(99 062)	-33.8%	334 579
Vote 7 - Community Services		382	1 100	1 100	31	2 519	825	1 694	205.3%	1 100
Vote 8 - Civil Engineering Services		578 974	1 199 432	1 591 815	81 864	690 816	1 128 414	(437 597)	-38.8%	1 591 815
Vote 9 - Civil Engineering Services		453 891	464 790	505 430	97 090	387 898	495 101	(107 203)	-21.7%	505 430
Vote 10 - Electro-technical Services		845 656	981 561	983 151	81 430	697 808	969 819	(272 010)	-28.0%	983 151
Vote 11 - Financial Services		397 805	458 308	462 756	35 841	346 985	459 856	(112 871)	-24.5%	462 756
Vote 12 - Financial Services		436 577	44 288	59 289	9 348	57 000	58 821	(1 821)	-3.1%	59 289
Vote 13 - Human Settlements, Planning and Development ar		30 656	51 340	58 728	3 100	21 792	49 860	(28 068)	-56.3%	58 728
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Revenue by Vote	2	3 076 501	3 579 931	4 046 757	322 183	2 417 655	3 495 901	#####	-30.8%	4 046 757
Expenditure by Vote	1									
Vote 1 - Office of the Municipal Manager		25 314	28 709	28 889	1 194	19 262	25 974	(6 712)	-25.8%	28 889
Vote 2 - Corporate Services		55 936	73 920	68 096	4 267	42 190	63 552	(21 362)	-33.6%	68 096
Vote 3 - Corporate Services		34 850	46 805	50 089	3 962	31 542	44 113	(12 571)	-28.5%	50 089
Vote 4 - Corporate Services		97 979	96 483	92 777	4 896	52 338	85 366	(33 028)	-38.7%	92 777
Vote 5 - Community Services		67 002	72 559	76 592	5 035	49 479	67 341	(17 862)	-26.5%	76 592
Vote 6 - Community Services		300 382	297 362	300 967	21 877	186 537	268 246	(81 708)	-30.5%	300 967
Vote 7 - Community Services		1 015	980	1 568	108	1 172	1 514	(342)	-22.6%	1 568
Vote 8 - Civil Engineering Services		564 602	722 310	779 467	38 667	405 512	632 680	(227 168)	-35.9%	779 467
Vote 9 - Civil Engineering Services		499 506	499 692	545 968	77 443	343 311	507 228	(163 916)	-32.3%	545 968
Vote 10 - Electro-technical Services		793 495	926 511	896 935	61 454	599 810	867 266	(267 456)	-30.8%	896 935
Vote 11 - Financial Services		83 262	123 198	126 598	8 050	83 228	111 376	(28 148)	-25.3%	126 598
Vote 12 - Financial Services		47 414	56 965	57 396	3 396	36 620	47 991	(11 372)	-23.7%	57 396
Vote 13 - Human Settlements, Planning and Development ar		101 268	119 565	118 821	8 526	67 947	105 300	(37 353)	-35.5%	118 821
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Expenditure by Vote	2	2 672 025	3 065 058	3 144 163	238 877	1 918 948	2 827 947	(908 999)	-32.1%	3 144 163
Surplus/ (Deficit) for the year	2	404 476	514 873	902 594	83 307	498 706	667 954	(169 248)	-25.3%	902 594

2.1.4 Table C4: Monthly Operating Budget Statement by revenue source and expenditure type

George Local Municipality - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M09 March

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue		1 526 803	1 692 433	1 701 564	148 611	1 235 042	1 682 769	(447 727)	-27%	1 701 564
Service charges - Electricity		785 777	916 429	903 644	76 043	634 623	903 390	(268 767)	-30%	903 644
Service charges - Water		211 953	218 058	227 636	22 022	157 597	228 160	(70 563)	-31%	227 636
Service charges - Waste Water Management		157 408	163 193	161 680	13 345	117 760	161 680	(43 920)	-27%	161 680
Service charges - Waste management		141 374	156 470	153 180	12 644	114 878	153 180	(38 302)	-25%	153 180
Sale of Goods and Rendering of Services		84 165	113 628	94 142	8 336	74 893	88 715	(13 822)	-16%	94 142
Agency services		14 188	19 734	19 734	986	11 372	14 801	(3 429)	-23%	19 734
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		17 093	11 724	20 998	1 879	15 836	20 896	(5 059)	-24%	20 998
Interest earned from Current and Non Current Assets		60 659	42 415	57 415	9 262	55 381	57 415	(2 034)	-4%	57 415
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		4 341	5 231	5 071	291	3 497	3 961	(464)	-12%	5 071
Licence and permits		523	677	743	39	548	605	(57)	-9%	743
Operational Revenue		49 322	44 874	57 319	3 765	48 656	49 968	(1 311)	-3%	57 319
Non-Exchange Revenue		1 161 329	1 425 404	1 504 691	131 502	868 703	1 171 341	(302 638)	-26%	1 504 691
Property rates		384 703	441 578	441 877	34 839	336 062	441 750	(105 688)	-24%	441 877
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		73 157	89 083	90 083	1 289	10 701	67 959	(57 258)	-84%	90 083
Licence and permits		1 603	4 161	4 161	(703)	1 252	3 122	(1 870)	-60%	4 161
Transfer and subsidies - Operational		644 948	635 102	708 034	94 223	503 614	637 351	(133 737)	-21%	708 034
Interest		-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		22 312	17 670	22 725	1 854	17 086	21 159	(4 073)	-19%	22 725
Gains on disposal of Assets		2 894	-	-	-	-	-	-	-	-
Other Gains		31 711	237 810	237 810	-	(12)	-	(12)	-	237 810
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		2 688 131	3 117 837	3 206 255	280 113	2 103 745	2 854 110	(750 365)	-26%	3 206 255
Expenditure By Type										
Employee related costs		645 081	708 327	699 197	51 099	499 852	662 201	(162 349)	-25%	699 197
Remuneration of councillors		25 557	30 568	29 923	2 075	19 155	29 859	(10 704)	-36%	29 923
Bulk purchases - electricity		598 225	707 250	696 200	47 550	468 172	696 200	(228 029)	-33%	696 200
Inventory consumed		131 673	321 454	335 749	12 054	91 715	255 505	(163 790)	-64%	335 749
Debt impairment		121 569	95 146	55 514	-	-	54 357	(54 357)	-100%	55 514
Depreciation and amortisation		188 175	187 804	187 804	15 650	140 850	140 842	9	0%	187 804
Interest		45 065	40 388	40 388	-	16 932	30 294	(13 362)	-44%	40 388
Contracted services		676 326	694 978	772 807	92 626	469 996	699 173	(229 178)	-33%	772 807
Transfers and subsidies		45 757	40 658	82 866	29 028	47 919	61 869	(13 950)	-23%	82 866
Irrecoverable debts written off		29 039	8 772	48 404	1 903	75 119	47 162	27 957	59%	48 404
Operational costs		162 152	181 933	147 530	(13 108)	89 974	114 649	(24 675)	-22%	147 530
Losses on Disposal of Assets		3 065	750	750	-	-	563	(563)	-100%	750
Other Losses		3 041	47 030	47 030	-	(724)	35 272	(35 996)	-102%	47 030
Total Expenditure		2 675 324	3 065 058	3 144 163	238 877	1 918 960	2 827 947	(908 987)	-32%	3 144 163
Surplus/(Deficit)		12 807	52 779	62 092	41 236	184 785	26 163	158 622	0	62 092
Transfers and subsidies - capital (monetary allocations)		400 438	462 094	840 501	41 555	313 981	641 791	(327 810)	(0)	840 501
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		413 245	514 873	902 594	82 791	498 765	667 954			902 594
Income Tax		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		413 245	514 873	902 594	82 791	498 765	667 954			902 594
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		413 245	514 873	902 594	82 791	498 765	667 954			902 594
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-
Intercompany /Parent subsidiary transactions		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		413 245	514 873	902 594	82 791	498 765	667 954			902 594

Revenue generated from property rates and service chargers forms a significant percentage of the revenue source of the municipality. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policy of the Municipality.

2.1.5 Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding

George Local Municipality - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M09 March

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		80	60	73	16	51	41	9	22%	73
Vote 2 - Corporate Services		534	6 150	5 351	-	62	4 973	(4 911)	-99%	5 351
Vote 3 - Corporate Services		-	850	890	-	4	890	(886)	-100%	890
Vote 4 - Corporate Services		21	510	881	(0)	18	731	(713)	-98%	881
Vote 5 - Community Services		5 685	4 100	7 008	509	4 110	6 570	(2 459)	-37%	7 008
Vote 6 - Community Services		12 049	30 630	23 565	6 260	26 766	23 520	3 246	14%	23 565
Vote 7 - Community Services		1 095	-	-	-	-	-	-		-
Vote 8 - Civil Engineering Services		237 928	271 575	536 600	10 075	139 429	535 642	(396 213)	-74%	536 600
Vote 9 - Civil Engineering Services		-	42	42	29	29	42	(14)	-32%	42
Vote 10 - Electro-technical Services		54 755	141 590	71 424	6 004	27 596	69 893	(42 297)	-61%	71 424
Vote 11 - Financial Services		792	770	1 113	213	600	1 083	(484)	-45%	1 113
Vote 12 - Financial Services		595	1 250	1 847	12	1 674	1 390	284	20%	1 847
Vote 13 - Human Settlements, Planning and Development and Property Management		5 079	24 458	22 067	2 584	5 055	21 534	(16 479)	-77%	22 067
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	318 614	481 985	670 861	25 701	205 393	666 310	(460 917)	-69%	670 861
Single Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		47	50	21	10	20	11	9	89%	21
Vote 2 - Corporate Services		3 568	7 913	7 906	379	2 470	7 776	(5 305)	-68%	7 906
Vote 3 - Corporate Services		1 768	610	449	216	292	449	(157)	-35%	449
Vote 4 - Corporate Services		51	945	574	58	215	557	(342)	-61%	574
Vote 5 - Community Services		6 940	20 667	20 641	713	6 868	13 884	(7 016)	-51%	20 641
Vote 6 - Community Services		30 397	21 538	27 470	2 759	11 709	17 275	(5 566)	-32%	27 470
Vote 7 - Community Services		1 217	965	605	(0)	547	810	(263)	-32%	605
Vote 8 - Civil Engineering Services		233 840	359 238	438 966	29 492	258 588	432 700	(174 112)	-40%	438 966
Vote 9 - Civil Engineering Services		2 291	5 616	335	31	239	335	(96)	-29%	335
Vote 10 - Electro-technical Services		84 420	119 116	97 346	2 839	31 744	95 670	(63 926)	-67%	97 346
Vote 11 - Financial Services		862	167	27	-	14	24	(11)	-43%	27
Vote 12 - Financial Services		36 093	800	-	-	-	0	(0)	-100%	-
Vote 13 - Human Settlements, Planning and Development and Property Management		2 802	3 433	4 241	365	1 772	4 217	(2 446)	-58%	4 241
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	40 429	541 057	598 580	36 862	314 479	573 708	(259 229)	-45%	598 580
Total Capital Expenditure	3	722 909	1 023 043	1 269 441	62 563	519 871	1 240 017	(720 146)	-58%	1 269 441

2.1.6 Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding (continue)

George Local Municipality - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M09 March

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands	1									
Capital Expenditure - Functional Classification										
Governance and administration		308 363	10 310	8 155	278	3 485	7 083	(3 599)	-51%	8 155
Executive and council		(16 937)	-	-	-	-	-	-	-	-
Finance and administration		325 259	10 250	8 102	262	3 434	7 057	(3 623)	-51%	8 102
Internal audit		42	60	53	16	51	27	24	91%	53
Community and public safety		8 382	78 935	80 005	11 319	40 289	70 942	(30 653)	-43%	80 005
Community and social services		(22 123)	15 645	14 333	653	2 679	14 145	(11 467)	-81%	14 333
Sport and recreation		8 796	20 027	25 164	1 205	10 614	18 013	(7 399)	-41%	25 164
Public safety		18 972	34 680	35 028	8 952	23 427	33 503	(10 076)	-30%	35 028
Housing		2 303	7 309	4 100	509	2 981	3 932	(951)	-24%	4 100
Health		434	1 275	1 379	(1)	588	1 348	(760)	-56%	1 379
Economic and environmental services		121 488	120 580	276 234	7 835	84 980	274 925	(189 945)	-69%	276 234
Planning and development		5 283	20 657	22 457	2 412	4 297	22 282	(17 985)	-81%	22 457
Road transport		116 205	99 903	253 776	5 423	80 682	252 643	(171 960)	-68%	253 776
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		284 527	812 417	904 730	43 115	391 056	886 749	(495 693)	-56%	904 730
Energy sources		136 313	259 846	168 720	8 843	59 337	165 512	(106 175)	-64%	168 720
Water management		38 208	380 291	487 188	19 184	240 257	487 652	(247 395)	-51%	487 188
Waste water management		103 753	155 343	232 894	15 024	76 433	226 460	(150 027)	-66%	232 894
Waste management		6 252	16 938	15 928	64	15 029	7 125	7 904	111%	15 928
Other		148	820	319	16	62	319	(257)	-80%	319
Total Capital Expenditure - Functional Classification	3	722 909	1 023 043	1 269 441	62 563	519 871	1 240 017	(720 146)	-58%	1 269 441
Funded by:										
National Government		197 136	397 578	721 394	28 272	268 532	706 623	(438 091)	-62%	721 394
Provincial Government		2 793	-	13 071	5 415	9 459	13 040	(3 581)	-27%	13 071
District Municipality		867	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat/ Prov Departm		-	-	-	-	-	-	-	-	-
Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		200 796	397 578	734 465	33 686	277 991	719 663	(441 672)	-61%	734 465
Borrowing	6	234 206	376 685	294 504	16 705	139 244	291 000	(151 756)	-52%	294 504
Internally generated funds		(90 137)	248 780	240 472	12 171	102 637	229 354	(126 718)	-55%	240 472
Total Capital Funding	7	344 865	1 023 043	1 269 441	62 563	519 871	1 240 017	(720 146)	-58%	1 269 441

2.1.7 Table C6: Monthly Budget Statement: Financial Position

George Local Municipality - Table C6 Monthly Budget Statement - Financial Position - M09 March

Description	Ref	2022/23	Budget Year 2023/24			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD Actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		843 876	473 532	288 372	1 854 889	288 372
Trade and other receivables from ex change transactions		80 247	60 168	82 432	138 187	82 432
Receivables from non-ex change transactions		11 548	54 057	37 912	39 088	37 912
Current portion of non-current receivables		1 968	1 731	1 731	1 129	1 731
Inventory		121 908	122 851	108 535	125 415	108 535
VAT		34 681	36 644	36 644	107 583	36 644
Other current assets		(20 311)	(7 734)	(8 282)	(99 544)	(8 282)
Total current assets		1 073 918	741 250	547 345	2 166 746	547 345
Non current assets						
Investment property		143 912	143 347	143 347	143 912	143 347
Property, plant and equipment		3 817 949	4 124 060	4 366 406	4 215 774	4 366 406
Biological assets		(1)	(1)	(1)	–	(1)
Heritage assets		4 236	4 236	4 236	4 236	4 236
Intangible assets		914	3 009	7 061	1 976	7 061
Trade and other receivables from ex change transactions		61 925	50 281	50 281	59 639	50 281
Non-current receivables from non-ex change transactions		111	195	195	86	195
Total non current assets		4 029 045	4 325 127	4 571 525	4 425 622	4 571 525
TOTAL ASSETS		5 102 963	5 066 377	5 118 870	6 592 368	5 118 870
LIABILITIES						
Current liabilities						
Financial liabilities		308 716	47 794	47 794	24 068	47 794
Consumer deposits		39 764	40 744	40 744	43 080	40 744
Trade and other payables from ex change transactions		228 702	219 567	283 019	152 962	283 019
Trade and other payables from non-ex change transactions		441 184	86 251	(312 428)	1 133 274	(312 428)
Provision		157 449	153 342	153 342	90 771	153 342
VAT		(51 282)	(20 678)	(20 678)	33 319	(20 678)
Total current liabilities		1 124 533	527 020	191 793	1 477 475	191 793
Non current liabilities						
Financial liabilities		(0)	743 068	743 068	477 886	743 068
Provision		1	–	–	315 159	–
Other non-current liabilities		178 249	202 645	202 645	–	202 645
Total non current liabilities		178 250	945 713	945 713	793 045	945 713
TOTAL LIABILITIES		1 302 783	1 472 733	1 137 506	2 270 520	1 137 506
NET ASSETS	2	3 800 180	3 593 644	3 981 364	4 321 848	3 981 364
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		3 650 694	3 472 087	3 859 807	4 286 119	3 859 807
Reserves and funds		166 930	121 557	121 557	35 729	121 557
TOTAL COMMUNITY WEALTH/EQUITY	2	3 817 624	3 593 644	3 981 364	4 321 848	3 981 364

2.1.8 Table C7: Monthly Budget Statement: Cash Flow

George Local Municipality - Table C7 Monthly Budget Statement - Cash Flow - M09 March

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		384 703	441 578	441 877	34 839	336 062	441 750	(105 688)	-24%	441 877
Service charges		1 296 512	1 454 149	1 446 140	124 054	1 024 859	1 446 410	(421 551)	-29%	1 446 140
Other revenue		176 455	205 975	203 897	14 567	905 945	182 329	723 616	397%	203 897
Transfers and Subsidies - Operational		644 948	635 102	708 034	94 223	503 614	637 351	(133 737)	-21%	708 034
Transfers and Subsidies - Capital		400 438	462 094	840 501	41 555	313 981	641 791	(327 810)	-51%	840 501
Interest		77 752	54 139	78 413	11 141	71 217	78 310	(7 093)	-9%	78 413
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(2 239 614)	(2 644 510)	(2 681 407)	(192 296)	(1 638 863)	(2 457 588)	(818 724)	33%	(2 681 407)
Interest		(45 065)	(40 388)	(40 388)	-	(16 932)	(30 294)	(13 362)	44%	(40 388)
Transfers and Subsidies		(45 757)	(40 658)	(82 866)	(29 028)	(47 919)	(61 869)	(13 950)	23%	(82 866)
NET CASH FROM(USED) OPERATING ACTIVITIES		650 372	527 482	914 202	99 054	1 451 963	878 191	(573 772)	-65%	914 202
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	4 800	51	2 861	4 800	(1 939)	-40%	4 800
Decrease (increase) in non-current receivables		11 560	-	-	144	(59 109)	-	(59 109)	0%	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		(688 811)	(1 023 043)	(1 269 441)	(69 793)	(578 024)	952 081	#####	161%	1 269 441
NET CASH FROM(USED) INVESTING ACTIVITIES		(677 250)	(1 023 043)	(1 264 641)	(69 597)	(634 271)	956 881	#####	166%	1 274 241
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	266 204	266 204	-	215 929	-	215 929	0%	266 204
Increase (decrease) in consumer deposits		(17)	-	-	-	79	-	79	0%	-
Payments										
Repayment of borrowing		-	-	-	-	(22 690)	-	22 690	0%	-
NET CASH FROM(USED) FINANCING ACTIVITIES		(17)	266 204	266 204	-	193 317	-	(193 317)	0%	266 204
NET INCREASE/(DECREASE) IN CASH HELD		(26 896)	(229 356)	(84 235)	29 457	1 011 009	1 835 072			2 454 648
Cash/cash equivalents at beginning:		592 533	843 879	843 879		843 879	843 879			843 879
Cash/cash equivalents at month/year end:		565 637	614 523	759 645		1 854 889	2 678 951			3 298 527

This statement reflects the actual cash that is received and spent by the municipality. Cash payments and receipts will not coincide with Table C4, because Table C4 is partly based on billed income and expenditure.

Quarterly Budget Monitoring Report

The table below provides a breakdown of the outstanding commitments against the cash and cash equivalents at end of December 2023.

Cash and cash equivalents commitments - 31 March 2024	
	R'000
Cash and Cash Equivalents	1 854 888 588
Less: Ringfenced and Invested	1 421 532 794
Repayments of Loans - short term portion	24 068 029
Capital Replacement Reserve	69 879 536
Provision for Rehabilitation of Landfill Site	17 295 482
Compensation Provision - GIPTN Buy-ins and Buy Outs	24 166 861
Unspent External Loans	76 684 689
Unspent Conditional Grants	564 345 632
Housing Development Fund	34 485 161
Trade debtors - deposits	10 607 403
Investments	600 000 000
Working Capital	433 355 795

Financial problems or risks facing the municipality:

The working capital amounted to R433 million at the end of March 2024.

No financial problems or risks are facing the municipality currently. The municipality shows a healthy cash position.

Supporting documentation

2.2.1 Table SC3: Debtors Age Analysis

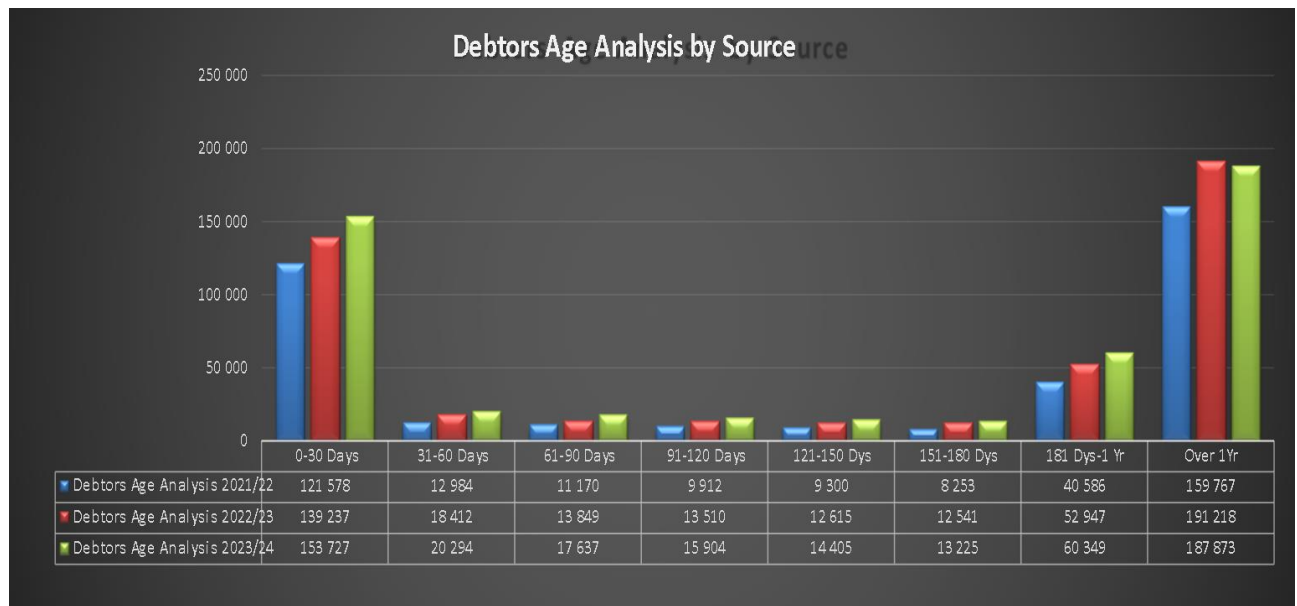
Description		Budget Year 2023/24											
	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	38 243	7 385	5 958	6 304	5 152	4 955	20 104	57 811	145 913	94 326	1 552	–
Trade and Other Receivables from Exchange Transactions - Electricity	1300	52 378	3 487	2 429	1 687	1 571	1 591	5 101	8 090	76 334	18 040	106	–
Receivables from Non-exchange Transactions - Property Rates	1400	31 852	2 313	1 740	1 323	1 083	946	5 263	16 903	61 423	25 517	125	–
Receivables from Exchange Transactions - Waste Water Management	1500	21 788	3 366	2 980	2 727	2 598	2 339	11 968	34 333	82 099	53 965	664	–
Receivables from Exchange Transactions - Waste Management	1600	20 943	3 332	2 894	2 672	2 542	2 284	11 857	31 367	77 892	50 723	658	–
Receivables from Exchange Transactions - Property Rental Debtors	1700	45	6	5	5	5	5	31	129	231	176	–	–
Interest on Arrear Debtor Accounts	1810	1 615	291	331	415	450	490	3 486	25 352	32 430	30 192	–	–
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	–	–	–	–	–	–	–	–	–	–	–	–
Other	1900	(13 138)	114	1 301	771	1 004	615	2 538	13 888	7 093	18 816	26	–
Total By Income Source	2000	153 727	20 294	17 637	15 904	14 405	13 225	60 349	187 873	483 414	291 755	3 131	–
2022/23 - totals only		139 237	18 412	13 849	13 510	12 615	12 541	52 947	191 218	454 329	282 830	2 617	–
2021/22 - totals only		121 578	12 984	11 170	9 912	9 300	8 253	40 586	159 767	373 550	227 818	2 450	–
Debtors Age Analysis By Customer Group													
Government	2200	7 719	1 531	1 448	535	457	487	1 645	379	14 200	3 503		–
Commercial	2300	47 398	2 248	1 017	678	582	644	4 074	14 509	71 149	20 487		
Households	2400	98 636	16 462	15 123	14 554	13 301	12 047	54 353	171 388	395 865	265 644	3 131	
Other	2500	(26)	54	49	137	66	46	277	1 596	2 199	2 122		
Total By Customer Group	2600	153 727	20 294	17 637	15 904	14 405	13 225	60 349	187 873	483 414	291 755	3 131	

Quarterly Budget Monitoring Report

The Debtors age analysis includes only those consumer amounts which have become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and service charges on an instalment basis.

At the end of March 2024, an amount of R483 million (gross debtors – the provision for bad debt has not been considered) was outstanding for debtors, with R291 million outstanding for longer than 90 days.

The following graph compares the debtor's age analysis end of March 2024 to the same period last year:



Debtors Collection rate:

The collection rate at the end of March 2024 was **93.60%**

Debtors Collection Rate Calculation 2023/24								
Month	Gross Debtors Opening Balance	Billed Revenue	Gross Debtors Closing Balance	Bad Debts Written off	Cash Collected	Monthly Report	Quarterly Report	YTD
Jul 23	R 473 692 028.75	R 171 077 502.34	R 527 071 047.73	R 3 940 702.94	R 113 757 780.42	66.49%	91.51%	
Aug 23	R 527 071 047.73	R 156 575 425.33	R 478 512 535.01	R 48 613 358.35	R 156 520 579.70	99.96%		
Sep 23	R 478 512 535.01	R 159 906 194.06	R 455 296 919.07	R 7 223 158.52	R 175 898 651.48	110.00%		
Oct 23	R 455 296 919.07	R 144 281 051.59	R 444 604 283.96	R 4 455 859.55	R 150 517 827.15	104.32%	95.52%	
Nov 23	R 444 604 283.96	R 151 230 080.41	R 448 665 671.13	R 7 809 139.15	R 139 359 554.09	92.15%		
Dec 23	R 448 665 671.13	R 147 380 371.25	R 459 177 249.00	R 3 678 426.21	R 133 190 367.17	90.37%		
Jan 24	R 459 177 249.00	R 150 096 902.49	R 470 069 348.20	R 1 750 551.11	R 137 454 252.18	91.58%	93.13%	93.33%
Feb 24	R 470 069 348.20	R 150 127 215.22	R 476 820 588.06	R 1 932 929.54	R 141 443 045.82	94.22%		
Mar 24	R 476 820 588.06	R 151 984 907.50	R 483 413 672.79	R 3 130 895.91	R 142 260 926.86	93.60%		

2.2.2 Table SC4: Creditors Age Analysis

The creditor's age analysis only includes those creditors that fall due within the next month.

George Local Municipality - Supporting Table SC4 Monthly Budget Statement - aged creditors - M09 March

Description	NT Code	Budget Year 2023/24								
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total
R thousands										
Creditors Age Analysis By Customer Type										
Bulk Electricity	0100	54 994	–	–	–	–	–	–	–	54 994
Bulk Water	0200	–	–	–	–	–	–	–	–	–
PAYE deductions	0300	8 971	–	–	–	–	–	–	–	8 971
VAT (output less input)	0400	–	–	–	–	–	–	–	–	–
Pensions / Retirement deductions	0500	–	–	–	–	–	–	–	–	–
Loan repayments	0600	–	–	–	–	–	–	–	–	–
Trade Creditors	0700	43 081	1 911	541	311	60	–	–	–	45 904
Auditor General	0800	–	–	–	–	–	–	–	–	–
Other	0900	–	–	–	–	–	–	–	–	–
Total By Customer Type	1000	107 046	1 911	541	311	60	–	–	–	109 869

Reasons for creditors outstanding longer than 30 days:

- There are no disputes to be resolved.

2.2.3 Table SC5: Investment Portfolio

INVESTMENT REGISTER															
No.	INV. TERM	INVEST DATE	MATURE DATE	RATES	ACC NO	ACS CREDITOR NUMBER	BANKING INSTITUTION	428179923 INVESTMENT AMOUNT	428179921 INVESTMENT AMOUNT	428179925 AMOUNT RECEIVED	428179926-5 Balance of Investment	1038911648889 INTEREST RECEIVED	DATE PAID BY BANK TO GM	RECEIPT DATE	REFERENCE
Investments carried forward 30 June 2023															
41	91	03 04 2023	03 07 2023	8,800%	708763278-025	90582004	STB	200 000 000,00	-	200 000 000,00	-	96 438,36	03 07 2023	12 07 2023	Kwit. 0000175581
42	91	06 04 2023	06 07 2023	8,858%	1766000029	90582050	NEDBANK	100 000 000,00	-	100 000 000,00	-	121 342,47	06 07 2023	12 07 2023	Kwit 0000175580
43	90	20 04 2023	20 07 2023	8,900%	2081033668	90582536	ABSA	100 000 000,00	-	100 000 000,00	-	463 287,68	20 07 2023	21 07 2023	Kwit. 0000175899
Movement 1 July 2023 to 31 March 2024															
44	61	27 07 2023	26 09 2023	9,150%	708763278-026	90585947	STB	-	100 000 000,00	100 000 000,00	-	1 529 178,08	26 09 2023	28 09 2023	Kwit 0000178807
45	61	27 07 2023	27 09 2023	9,150%	76203604840	90585950	FNB	-	100 000 000,00	100 000 000,00	-	1 554 246,57	27 09 2023	28 09 2023	Kwit 0000178838
46	91	27 07 2023	26 10 2023	9,250%	708763278-027	90585948	STB	-	100 000 000,00	100 000 000,00	-	2 306 164,38	26 10 2023	30 10 2023	Kwit 0000180096
47	91	27 07 2023	27 10 2023	9,250%	76203604931	90585952	FNB	-	100 000 000,00	100 000 000,00	-	2 331 506,84	27 10 2023	30 10 2023	Kwit 0000180093
48	91	15 08 2023	15 11 2023	9,200%	76203785727	90586349	FNB	-	200 000 000,00	200 000 000,00	-	4 637 808,21	15 11 2023	16 11 2023	Kwit 0000180818
49	61	11 10 2023	11 12 2023	9,000%	76204251442	90588339	FNB	-	100 000 000,00	100 000 000,00	-	1 504 109,58	11 12 2023	12 12 2023	Kwit 0000181610
50	91	11 10 2023	11 01 2024	9,050%	76204251301	90588340	FNB	-	100 000 000,00	100 000 000,00	-	2 281 095,89	11 01 2024	12 01 2024	Kwit 0000182459
51	61	08 12 2023	07 02 2024	9,056%	037881061561	90590593	NED	-	100 000 000,00	100 000 000,00	-	1 513 468,49	07 02 2024	12 02 2024	Kwit 0000183373
52	90	08 12 2023	07 03 2024	9,230%	2081344948	90590594	ABSA	-	200 000 000,00	200 000 000,00	-	4 551 780,82	07 03 2024	08 03 2024	Kwit 0000184561
53	64	28 02 2024	02 05 2024	9,150%	037881061561	90592905	NED	-	100 000 000,00	-	100 000 000,00	-	TBA	TBA	TBA
54	90	28 02 2024	28 05 2024	9,220%	2081477557	90592908	ABSA	-	200 000 000,00	-	200 000 000,00	-	TBA	TBA	TBA
55	61	14 03 2024	14 06 2024	9,075%	708763278	90593345	STD	-	100 000 000,00	-	100 000 000,00	-	TBA	TBA	TBA
56	90	14 03 2024	14 06 2024	9,180%	2081501641	90593347	ABSA	-	200 000 000,00	-	200 000 000,00	-	TBA	TBA	TBA
Balance as at 31 March 2024								400 000 000,00	1 700 000 000,00	1 500 000 000,00	500 000 000,00	22 896 427,37			

OPGESTEL DEUR:

Thesne Renne

DATUM:

04.04.2024

GOEDGEKEUR DEUR:

Carla Nell

DATUM:

04.04.2024

Section 9 (1) of the Budget and Reporting regulations states that the accounting officer of a municipality must report on the investment portfolio of the municipality at the end of the month.

The cash flow of the municipality is monitored regularly and from time to time cash flow surpluses are invested at financial institutions in order to maximise the interest yield.

2.2.4 Table SC6: Transfers and grants receipts

WC044 George - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M09 March 2024

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		354 703	371 567	366 037	110 709	362 825	364 048	(1 223)	-0.3%	366 037
Operational Revenue: General Revenue: Equitable Share		193 460	214 691	214 691	54 072	213 468	214 691	(1 223)	-0.6%	214 691
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		1 990	4 420	4 173	-	2 184	2 184	-		4 173
Infrastructure Skills Development Grant [Schedule 5B]		5 850	6 500	6 217	-	6 217	6 217	-		6 217
Local Government Financial Management Grant [Schedule 5B]		1 721	1 771	1 771	-	1 771	1 771	-		1 771
Neighbourhood Development Partnership Grant		-	5 000	-				-		-
Municipal Infrastructure Grant [Schedule 5B]		750						-		-
Public Transport Network Grant [Schedule 5B]		148 029	139 185	139 185	56 637	139 185	139 185	-		139 185
Regional Bulk Infrastructure Grant		2 903	-	-	-	-	-	-		-
Integrated Urban Development Grant		-	2 024	2 024	2 024	2 024	2 024	-		2 024
Provincial Government:		251 100	256 844	316 844	-	234 026	234 120	56	0.0%	316 844
Human Settlements Development Grant (Beneficiaries)		1 078						-		-
Financial Assistance to Municipalities for Maintenance and Construction of Transport Infrastructure		22 153	1 245	1 245				-		1 245
Community Library Service Grant		11 101	11 288	11 288	-	3 669	3 763	(94)	-2.5%	11 288
Community Development Workers (CDW) Operational Support Grant		94	94	94	-	94	94	-		94
George Integrated Public Transport Network Operations		214 811	228 868	288 868	-	228 868	228 868	-		288 868
Financial Management Capacity Building Grant		1 450	1 000	1 000	-	1 000	1 000	-		1 000
Thusong Services Centres Grant		-	150	150	-	150	150	150	100.0%	150
Municipal Accreditation and Capacity Building Grant		412	491	491	-	245	245	-		491
Inform Settlements Upgrading Partnership Grant: Provinces (Beneficiaries)		-	12 000	12 000				-		12 000
Title Deeds Restoration Grant		-	1 708	1 708				-		1 708
District Municipality:		-	-	155	-	-	-	-		-
Community Safety Plan Initiatives		-	-	155	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		-
Departmental Agencies and Accounts		-	-	-	-	-	-	-		-
Total Operating Transfers and Grants	5	605 803	628 411	683 036	110 709	596 851	598 168	(1 167)	-0.2%	682 891
Capital Transfers and Grants										
National Government:		875 979	456 369	450 023	533 148	943 798	445 023	498 775	112.1%	450 023
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		38 036	6 346	5 000	2 846	6 346	5 000	1 346	26.9%	5 000
Municipal Infrastructure Grant [Schedule 5B]		44 758						-		-
Neighbourhood Development Partnership Grant [Schedule 5B]		-		5 000				-		5 000
Public Transport Infrastructure Grant [Schedule 5B]		89 071						-		-
Integrated Urban Development Grant [Schedule 4B]		-	65 427	65 427	17 346	57 856	65 427	(7 571)	-11.6%	65 427
Energy Efficiency and Demand Side Management Grant		2 500						-		-
Public Transport Network Grant [Schedule 5B]		89 071	5 638	5 638	510 638	510 638	5 638	505 000	8956.4%	5 638
Regional Bulk Infrastructure Grant [Schedule 5B]		374 896	375 138	365 138	-	365 138	365 138	-		365 138
Water Services Infrastructure Grant [Schedule 5B]			3 820	3 820	2 318	3 820	3 820	-		3 820
Infrastructure Skills Development Grant [Schedule 5B]		150						-		-
Municipal Disaster Relief Grant		237 497						-		-
Provincial Government:		15 940	750	750	-	750	750	-		750
Library Grant		820						-		-
Development of Sport and Recreation facilities		800	750	750	-	750	750	-		750
Emergency Municipal Load-Shedding Relief Grant		14 220						-		-
District Municipality:		-	-	-	-	-	-	-		-
JDMA - Microprise Facilities at Paolatsdorp		-	-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		-
Departmental Agencies and Accounts		-	-	-	-	-	-	-		-
Total Capital Transfers and Grants	5	891 819	457 119	450 773	533 148	944 548	445 773	498 775	111.9%	450 773
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	1 497 622	1 085 530	1 133 809	643 857	1 541 399	1 043 941	497 608	47.7%	1 133 654

2.2.5 Table SC7 (1): Transfers and grants expenditure

WC044 George - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M09 March 2024

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government		336 525	373 590	368 060	69 413	308 481	310 826	(2 345)	-0.8%	368 060
Operational Revenue: General Revenue: Equitable Share		193 460	214 691	214 691	54 072	213 468	214 691	(1 223)	-0.6%	214 691
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		1 990	4 420	4 173	266	1 955	1 960	(5)	-0.2%	4 173
Infrastructure Skills Development Grant [Schedule 5B]		4 613	6 500	6 217	371	3 732	3 672	60	1.6%	6 217
Local Government Financial Management Grant [Schedule 5B]		1 721	1 771	1 771	164	1 093	1 076	17	1.6%	1 771
Neighbourhood Development Partnership Grant		-	5 000	-	-	-	-	-		-
Municipal Infrastructure Grant [Schedule 5B]		750	-	-	-	-	-	-		-
Public Transport Network Grant [Schedule 5B]		131 087	139 185	139 185	14 540	88 233	89 427	(1 194)	-1.3%	139 185
Regional Bulk Infrastructure Grant		2 903	-	-	-	-	-	-		-
Integrated Urban Development Grant		-	2 024	2 024	-	-	-	-		2 024
Provincial Government		250 089	256 844	316 844	76 878	242 558	238 612	3 946	1.7%	316 844
Human Settlements Development Grant (Beneficiaries)		934	-	-	-	-	-	-		-
Financial Assistance to Municipalities for Maintenance and Construction of Transport Infrastructure		22 239	1 245	1 245	-	487	487	-		1 245
Community Library Service Grant		10 329	11 288	11 288	901	8 150	8 472	(321)	-3.8%	11 288
Community Development Workers (CDWM) Operational Support Grant		94	94	94	2	20	24	(4)	-16.6%	94
George Integrated Public Transport Network Operations		214 811	228 868	288 868	75 654	231 275	227 130	4 145	1.8%	288 868
Financial Management Capacity Building Grant		738	1 000	1 000	(1)	791	792	(1)	-0.1%	1 000
Thusong Services Centres Grant		-	150	150	-	127	139	(12)	-9.0%	150
Municipal Accreditation and Capacity Building Grant		275	491	491	-	122	163	(41)	-25.0%	491
Inform Settlements Upgrading Partnership Grant: Provinces (Beneficiaries)		671	12 000	12 000	-	1 194	1 194	-		12 000
Title Deeds Restoration Grant		-	1 708	1 708	323	391	210	181	85.9%	1 708
District Municipality:		120	-	155	-	-	-	-		155
Community Safety Plan Initiatives		120	-	155	-	-	-	-		155
Other grant providers:		-	-	-	-	-	-	-		-
Departmental Agencies and Accounts		-	-	-	-	-	-	-		-
Total operating expenditure of Transfers and Grants:		586 734	630 434	685 059	146 292	551 038	549 438	1 601	0.3%	685 059
Capital expenditure of Transfers and Grants										
National Government		379 236	456 369	450 023	27 615	252 443	255 345	(2 902)	-1.1%	450 023
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		37 931	6 346	5 000	1 339	3 668	2 329	1 339	57.5%	5 000
Municipal Infrastructure Grant [Schedule 5B]		41 565	-	-	-	-	-	-		-
Neighbourhood Development Partnership Grant [Schedule 5B]		-	-	5 000	783	783	-	783	#DIV/0!	5 000
Public Transport Infrastructure Grant [Schedule 5B]		-	-	-	-	-	-	-		-
Integrated Urban Development Grant [Schedule 4B]		-	65 427	65 427	3 922	27 213	26 087	1 127	4.3%	65 427
Energy Efficiency and Demand Side Management Grant		2 100	-	-	-	-	-	-		-
Public Transport Network Grant [Schedule 5B]		51 867	5 638	5 638	54	262	157	105	67.3%	5 638
Regional Bulk Infrastructure Grant (Schedule 5B)		237 108	375 138	365 138	20 701	216 771	223 268	(6 497)	-2.9%	365 138
Water Services Infrastructure Grant [Schedule 5B]		-	3 820	3 820	816	3 747	3 505	241	6.9%	3 820
Infrastructure Skills Development Grant [Schedule 5B]		144	-	-	-	-	-	-		-
Municipal Disaster Relief Grant		8 519	-	-	-	-	-	-		-
Provincial Government		1 686	750	750	-	3	3	-		750
Library Grant		242	-	-	-	-	-	-		-
Development of Sport and Recreation facilities		97	750	750	-	3	3	-		750
EmergencyMunicipal Load-Shedding Relief Grant		1 348	-	-	-	-	-	-		-
District Municipality:		998	-	-	-	-	-	-		-
JDMA - Microprise Facilities at Pacaltsdorp		998	-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		-
Departmental Agencies and Accounts		-	-	-	-	-	-	-		-
Total capital expenditure of Transfers and Grants		381 920	457 119	450 773	27 615	252 447	255 348	(2 902)	-1.1%	450 773
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		968 653	1 087 553	1 135 832	173 907	803 485	804 786	(1 301)	-0.2%	1 135 832

2.2.6 Table SC7(2) Expenditure against approved rollovers

WC044 George - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M09 March 2024

Description	Ref	Budget Year 2023/24					SC7(2)	Check Import Sheet
		Approved Rollover 2022/23	Monthly actual	YearTD actual	YTD variance	YTD variance %		
R thousands						%		
EXPENDITURE								
Operating expenditure of Approved Roll-overs								
National Government:		-	-	-	-		1500	
Specify (Add grant description)			-	-	-		1550	SC7(2) 1550
Provincial Government		-	-	-	-		1600	
Specify (Add grant description)			-	-	-		1606-15	SC7(2) 1606-15
District Municipality:		-	-	-	-		1700	
Specify (Add grant description)			-	-	-		1700-02	SC7(2) 1700-02
Other grant providers:		-	-	-	-		1900	
Parent Municipality / Entity			-	-	-		1840	SC7(2) 1840
Total operating expenditure of Approved Roll-overs		-	-	-	-		0	
							0	
Capital expenditure of Approved Roll-overs							0	
National Government:		394 869	4 009	55 109	(329 690)	-83.7%	2500	
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		105	-	-	(105)	-100.0%	2501	SC7(2) 2501
Municipal Infrastructure Grant [Schedule 5B]		1 960	898	1 934	(26)	-1.3%	2502	SC7(2) 2502
Public Transport Infrastructure Grant [Schedule 5B]		24 305	-	7 595	(16 710)	-68.8%	2505	SC7(2) 2505
Municipal Disaster Recovery Grant [Schedule 4B]		229 095	3 992	45 660	(183 435)	-80.1%	2512	SC7(2) 2512
Regional Bulk Infrastructure Grant (Schedule 5B)		129 404	-	-	(129 404)	-100.0%	2519	SC7(2) 2519
Provincial Government		13 878	6 227	10 874	(3 003)	-21.6%	2600	
Development of Sport and Recreation facilities		693	-	-	(693)		2602-07	SC7(2) 2602-07
Emergency Load Shedding Grant		12 872	6 227	10 874	(1 998)		2602-08	SC7(2) 2602-08
Community Library Service Grant		312	-	-	(312)		2602-09	SC7(2) 2602-09
District Municipality:		-	-	-	-		2700	
Specify (Add grant description)			-	-	-		2700-29	SC7(2) 2700-29
Other grant providers:		-	-	-	-		2800	
Specify (Add grant description)							2840	SC7(2) 2840
Total capital expenditure of Approved Roll-overs		398 747	11 116	66 063	(332 683)	-83.4%		
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		398 747	11 116	66 063	(332 683)	-83.4%		

Quarterly Budget Monitoring Report

2.2.7 Table SC8: Councillor and staff benefits

George Local Municipality - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M09 March

Summary of Employee and Councillor remuneration	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actual	YearTD Actual	YearTD Budget	YTD Variance	YTD Variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		17 749	19 104	20 484	1 414	13 091	20 484	(7 393)	-36%	20 484
Pension and UIF Contributions		269	943	382	24	235	382	(147)	-39%	382
Medical Aid Contributions		271	501	245	19	159	245	(86)	-35%	245
Motor Vehicle Allowance		4 930	7 175	6 069	431	3 912	6 069	(2 156)	-36%	6 069
Cellphone Allowance		2 338	2 846	2 744	187	1 757	2 679	(922)	-34%	2 744
Housing Allowances		-	-	-	-	-	-	-		-
Other benefits and allowances		-	-	-	-	-	-	-		-
Sub Total - Councillors		25 557	30 568	29 923	2 075	19 155	29 859	(10 704)	-36%	29 923
% increase	4		19.6%	17.1%						17.1%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		8 264	9 599	8 446	662	6 178	8 446	(2 268)	-27%	8 446
Pension and UIF Contributions		370	481	531	42	382	520	(138)	-26%	531
Medical Aid Contributions		224	244	136	8	107	136	(28)	-21%	136
Overtime		-	-	-	-	-	-	-		-
Performance Bonus		763	1 734	1 457	-	-	1 093	(1 093)	-100%	1 457
Motor Vehicle Allowance		475	459	653	54	489	614	(125)	-20%	653
Cellphone Allowance		246	257	234	18	169	234	(65)	-28%	234
Housing Allowances		-	-	-	-	-	-	-		-
Other benefits and allowances		320	358	226	3	34	209	(175)	-84%	226
Payments in lieu of leave		-	-	-	-	-	-	-		-
Long service awards		-	-	-	-	-	-	-		-
Post-retirement benefit obligations		-	-	-	-	-	-	-		-
Entertainment		-	-	-	-	-	-	-		-
Scarcity		-	-	-	-	-	-	-		-
Acting and post related allowance		-	-	-	-	-	-	-		-
In kind benefits		-	-	-	-	-	-	-		-
Sub Total - Senior Managers of Municipality		10 663	13 132	11 683	788	7 359	11 252	(3 893)	-35%	11 683
% increase	4		23.2%	9.6%						9.6%
Other Municipal Staff										
Basic Salaries and Wages		365 534	431 460	417 140	33 356	299 046	402 114	(103 068)	-26%	417 140
Pension and UIF Contributions		68 605	75 601	73 630	6 040	54 230	73 408	(19 178)	-26%	73 630
Medical Aid Contributions		25 503	36 901	38 636	2 648	26 853	38 526	(11 673)	-30%	38 636
Overtime		74 425	58 312	65 719	4 641	48 112	51 735	(3 623)	-7%	65 719
Performance Bonus		-	-	-	-	-	-	-		-
Motor Vehicle Allowance		15 797	19 040	19 110	1 549	13 921	18 548	(4 627)	-25%	19 110
Cellphone Allowance		1 697	1 923	1 860	147	1 319	1 747	(428)	-25%	1 860
Housing Allowances		2 349	2 785	2 541	196	1 809	2 428	(619)	-26%	2 541
Other benefits and allowances		45 200	47 080	46 711	1 326	41 514	45 850	(4 336)	-9%	46 711
Payments in lieu of leave		-	-	-	-	-	-	-		-
Long service awards		-	3 251	3 314	331	3 530	2 471	1 059	43%	3 314
Post-retirement benefit obligations		35 308	18 842	18 854	76	2 159	14 121	(11 962)	-85%	18 854
Entertainment		-	-	-	-	-	-	-		-
Scarcity		-	-	-	-	-	-	-		-
Acting and post related allowance		-	-	-	-	-	-	-		-
In kind benefits		-	-	-	-	-	-	-		-
Sub Total - Other Municipal Staff		634 418	695 195	687 515	50 312	492 493	650 949	(158 456)	-24%	687 515
% increase	4		9.6%	8.4%						8.4%
Total Parent Municipality		670 637	738 895	729 120	53 174	519 007	692 060	(173 053)	-25%	729 120
TOTAL SALARY, ALLOWANCES & BENEFITS		670 637	738 895	729 120	53 174	519 007	692 060	(173 053)	-25%	729 120
% increase	4		10.2%	8.7%						8.7%
TOTAL MANAGERS AND STAFF		645 081	708 327	699 197	51 099	499 852	662 201	(162 349)	-25%	699 197

2.2.8 Overtime table per department

Notes: An amount of R38 224 121 has been paid out to date, which constitutes **75.12%** of the overtime budget.

COMMUNITY SERVICES										
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Quarter 3	Available	% Budget Spent
Community Services										
SECRETARIAT COMMUNITY SERVICES	20220703044960	Overtime:Non Structured	25 200	84 550	76 756	42 621	8 552	25 583	7 794	91%
SWIMMING POOL	20220703044961	Overtime:Non Structured	13 500	30 000	13 516	-	-	13 516	16 484	45%
SPORT MAINTENANCE	20220703044968	Overtime:Non Structured	28 900	255 920	154 949	43 588	23 135	88 226	100 971	61%
CUSTOMER RELATIONS MANAGEMENT	20220703044973	Overtime:Non Structured	27 200	10 000	5 021	-	-	5 021	4 979	50%
REFUSE REMOVAL	20220703044979	Overtime:Non Structured	4 607 800	4 283 350	2 923 685	972 620	1 022 644	906 493	1 359 665	68%
STREET CLEANING	20220703044980	Overtime:Non Structured	655 000	1 300 850	1 182 174	332 514	370 795	440 571	118 676	91%
PUBLIC TOILETS	20220703044984	Overtime:Non Structured	381 500	348 950	139 872	56 099	42 526	41 247	209 078	40%
LANDFILL SITE	20220703044988	Overtime:Non Structured	241 500	233 030	180 674	32 514	69 479	77 736	52 356	78%
CEMETERIES	20220703044995	Overtime:Non Structured	142 700	492 690	434 805	56 105	99 193	279 508	57 885	88%
WILDERNESS AND VICTORIA BAY RECREATION	20220703044998	Overtime:Non Structured	366 700	492 370	500 310	67 244	112 511	315 225	-7 940	102%
PARKS	20220703045010	Overtime:Non Structured	293 000	713 510	692 357	110 816	178 329	402 739	21 153	97%
Sub-total: Community Services			6 783 000	8 245 220	6 304 119	1 714 121	1 927 165	2 595 864	1 941 101	76%
Protection Services										
VEHICLE TESTING STATION	20220703044967	Overtime:Non Structured	48 200	34 400	18 830	4 211	7 910	6 709	15 570	55%
SECURITY SERVICES	20220703044978	Overtime:Non Structured	1 512 000	2 597 840	2 449 766	371 560	641 560	1 436 646	148 074	94%
TRAFFIC SERVICES	20220703044981	Overtime:Non Structured	184 200	203 980	188 127	33 542	83 638	70 947	15 853	92%
FIRE SERVICES	20220703044989	Overtime:Non Structured	457 200	953 330	704 365	84 531	320 417	299 417	248 965	74%
MOTOR VEHICLE REGISTRATION	20220703044994	Overtime:Non Structured	432 700	303 900	131 434	34 484	32 785	64 166	172 466	43%
LAW ENFORCEMENT	20220703045008	Overtime:Non Structured	1 000 000	1 670 000	1 023 708	171 959	342 317	509 432	646 292	61%
TRAFFIC LAW ENFORCEMENT	20220703045015	Overtime:Non Structured	4 814 500	5 397 040	3 643 810	738 427	1 325 937	1 579 446	1 753 230	68%
FIRE SERVICES	20220703045022	Overtime:Structured	1 213 900	878 530	716 893	160 787	197 443	358 663	161 637	82%
TRAFFIC LAW ENFORCEMENT	20220703045024	Overtime:Night Shift	157 400	5 000	170 657	32 321	65 020	73 316	-165 657	3413%
FIRE SERVICES	20220703045025	Overtime:Night Shift	2 367 200	1 943 370	1 408 925	361 580	485 919	561 427	534 445	72%
SECURITY SERVICES	20220703045026	Overtime:Night Shift	138 400	109 900	96 441	21 670	32 105	42 667	13 459	88%
Sub-total: Protection Services			12 325 700	14 097 290	10 552 956	2 015 071	3 535 049	5 002 835	3 544 334	75%
Total for Directorate			19 108 700	22 342 510	16 857 075	3 729 192	5 462 214	7 598 700	5 485 435	75%
% SPENT					75.45%					

Quarterly Budget Monitoring Report

ELECTROTECHNICAL SERVICES										
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Quarter 3	Available	% Budget Spent
FLEET MANAGEMENT	20220703044999	Overtime:Non Structured	123 200	258 080	202 297	35 529	59 738	107 029	55 783	78%
SECRETARIAT ELECTROTECHNICAL SERVICE	20220703045001	Overtime:Non Structured	150 000	160 500	210 596	108 301	73 055	29 239	-50 096	131%
DISTRIBUTION	20220703045003	Overtime:Non Structured	6 472 000	7 125 040	6 177 192	1 629 680	2 456 894	2 081 379	947 848	87%
		TOTAL	6 745 200	7 543 620	6 590 084	1 773 510	2 589 687	2 217 648	953 536	87%
		% SPENT			87%					
CORPORATE SERVICES										
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Quarter 3	Available	% Budget Spent
SOCIAL SERVICES	20220703044958	Overtime:Non Structured	139 700	8 070	12 843	2 703	3 844	6 296	-4 773	159%
THEMBALETHU HALL	20220703044965	Overtime:Non Structured	16 800	-	-	-	-	-	-	0%
SECRETARIAL/ COMMITTEE SERVICES	20220703044970	Overtime:Non Structured	10 800	-	-	-	-	-	-	0%
BLANCO HALL	20220703044971	Overtime:Non Structured	5 500	-	-	-	-	-	-	0%
DMA AREA	20220703044972	Overtime:Non Structured	16 700	51 430	54 030	5 518	8 976	39 536	-2 600	105%
OFFICE OF THE EXECUTIVE MAYOR	20220703044990	Overtime:Non Structured	1 200	-	-	-	-	-	-	0%
CONVILLE HALL	20220703044993	Overtime:Non Structured	12 000	5 800	3 520	3 520	-	-	2 280	61%
CIVIC CENTRE	20220703044997	Overtime:Non Structured	10 000	60 700	48 303	14 278	10 605	23 420	12 397	80%
		TOTAL	212 700	126 000	118 697	26 020	23 425	69 251	7 303	94%
		% SPENT			94%					
CIVIL ENGINEERING SERVICES										
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Quarter 3	Available	% Budget Spent
GIPTN - Auxillary cost	20220703044949	Non Structured	-	-	-	-	-	-	-	0%
GIPTN - Auxillary cost	20220829923975	Structured	-	200 000	-	-	-	-	200 000	0%
SECRETARIAT CIVIL ENGINEERING SERVICES	20220703044951	Non Structured	88 900	20 210	6 604	2 707	1 085	2 813	13 606	33%
SCIENTIFIC SERVICES	20220703044952	Non Structured	70 000	22 250	27 634	-	1 046	26 588	-5 384	124%
STORM WATER AND STORES	20220703044954	Non Structured	1 500 000	1 605 000	1 373 134	309 076	696 670	367 388	231 866	86%
WATER TREATMENT	20220703044955	Non Structured	2 100 000	1 915 970	1 672 802	467 616	551 898	653 288	243 168	87%
WATER DISTRIBUTION	20220703044956	Non Structured	5 749 000	5 572 520	3 798 545	1 168 057	1 446 567	1 183 921	1 773 975	68%
WATER AND SANITATION PROJECTS	20220703044957	Non Structured	1 700 000	1 785 470	1 142 283	275 513	452 472	412 213	643 187	64%
WASTE WATER NETWORKS	20220703044959	Non Structured	5 800 000	6 373 540	4 439 321	1 223 109	1 546 286	1 656 283	1 934 219	70%
MECHANICAL ENGINEERING SERVICES	20220703044996	Non Structured	299 300	1 020 250	635 716	179 992	246 910	208 814	384 535	62%
WATER AND SANITATION PROJECTS	20220703045019	Structured	400 000	333 790	253 779	42 435	85 969	125 376	80 011	76%
WATER TREATMENT	20220703045021	Structured	512 600	436 480	314 014	76 810	98 825	138 379	122 466	72%
WATER AND SANITATION PROJECTS	20220703045027	Night Shift	418 000	364 530	239 030	47 281	101 998	89 751	125 500	66%
WATER TREATMENT	20220703045029	Night Shift	411 500	419 570	322 959	88 649	117 464	116 845	96 611	77%
		TOTAL	19 049 300	20 069 580	14 225 821	3 881 243	5 347 190	4 981 659	5 843 759	71%
		% SPENT			71%					

FINANCIAL SERVICES										
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Quarter 3	Available	% Budget Spent
IT SERVICES NETWORK	20220703044962	Overtime:Non Structured	6 500	6 500	5 254	-	995	4 259	1 246	81%
LOGISTICS (STORES)	20220703044982	Overtime:Non Structured	65 700	48 640	44 697	10 155	15 884	18 657	3 943	92%
CREDIT CONTROL	20220703044985	Overtime:Non Structured	10 700	146 730	86 845	39 419	34 765	12 661	59 885	59%
BILLING AND CLIENT SERVICES	20220703044987	Overtime:Non Structured	8 600	67 510	41 468	36 773	4 695	-	26 042	61%
CREDITORS AND CHEQUE ADMINISTRATION	20220703044991	Overtime:Non Structured	7 400	81 200	22 437	3 504	-	18 932	58 763	28%
VALUATIONS	20230519050713	Overtime:Non Structured	-	9 000	8 805	6 199	-	-	195	98%
PAYROLL ADMINISTRATION	20220829923970	Overtime:Non Structured	7 430	7 430	577	577	-	-	6 853	8%
		TOTAL	106 330	367 010	210 082	96 627	56 339	54 509	156 928	57%
		% SPENT			57%					

HUMAN SETTLEMENTS, PLANNING AND PROPERTY MANAGEMENT										
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Quarter 3	Available	% Budget Spent
MAINTENANCE	20220703044969	Overtime:Non Structured	-	200 000	159 324	118 731	1 978	38 614	40 676	80%
HOUSING ADMINISTRATION	20220703045002	Overtime:Non Structured	382 400	232 290	63 039	47 001	10 178	5 860	169 251	27%
		TOTAL	464 650	432 290	222 362	165 732	12 156	44 474	209 928	51%
		% SPENT			51%					

MUNICIPAL MANAGER										
Department Name	Ukey	Item Name	Original Budget	Adjusted Budget	Year-to-date Actual	Quarter 1	Quarter 2	Quarter 3	Available	% Budget Spent
Office of the Municipal Manager	20220703045013	Overtime:Non Structured	28 000	-	-	-	-	-	-	0%
		TOTAL	28 000	-	-	-	-	-	-	0%
		% SPENT			0%					
		GRAND TOTAL	45 714 880	50 881 010	38 224 121	9 672 325	13 491 012	14 966 242	12 656 889	75%
		% SPENT			75.12%					


2.2.9 Deviations

YEAR	MONTH	DIRECTORATE	SERVICE/GOODS	AWARDED TO	AMOUNT	VOTE/ JOB COSTING	VOTE DESCRIPTION	REASON	OTHER SUPPLIERS
2024	March	Civil Engineering Services	Chemical water testing	SABS Commercial	50 011.61	20220703042710	Laboratory Services	Sole Supplier:SABS is the sole supplier of the Proficiency Testing Scheme.	
		Community Services	Green coast fees	WESSA	10 000.00	20220703046393	Professional and Regulatory Bodies	Impossible to follow the official procurement process.WESSA is the only entity administering the Green Coast Programme.	
		Community Services	Repairs to garage doors at fire station	Secure Home Fencing	4 887.50	20220703042991	Maintenance of Buildings and Facilities	Emergency:The engine bay doors were not full functioning that affected response time.	

YEAR	MONTH	DIRECTORATE	SERVICE/GOODS	AWARDED TO	AMOUNT	VOTE/ JOB COSTING	VOTE DESCRIPTION	REASON	OTHER SUPPLIERS
		Corporate Services	Appointment of an attorney	Fairbridges Wertheim Becker Inc	Rates	20220703042714	Legal Cost	Exceptional case and it is impractical to follow the official procurement processes. The sensitivity and confidentiality of this matter necessitates the appointment of an attorney who is not on our panel of Attorneys.	
		Corporate Services	Appointment of an independent and external law firm	Herold Gie Attorneys	Rates	20220703042714	Legal Cost	Exceptional case and it is impractical to follow the official procurement processes. The confidentiality and urgency of the matter requires an independent and external law firm to be appointed.	
				TOTAL	64 899.11				

SUMMARY OF DEVIATIONS MARCH 2024	
DIRECTORATE	AMOUNT
CIVIL SERVICES	50011.61
COMMUNITY SERVICES	14 887.50
CORPORATE SERVICES	RATES
TOTAL	64 899.11

2.2.10 Withdrawals from municipal bank account

PROVINCIAL TREASURY Withdrawals from Municipal Bank Accounts In accordance with Section 11, Sub-section 1 (b) to (j)		
NAME OF MUNICIPALITY:	George Municipality	
MUNICIPAL DEMARCATION CODE:	WC044	
QUARTER ENDED:	31 Mar 24	
MFMA section 11. (1) Only the accounting officer or the chief financial officer of a municipality, or any other senior financial official of the municipality acting on the written authority of the accounting officer may withdraw money or authorise the withdrawal of money from any of the municipality's bank accounts, and may do so only -	Amount	Reason for withdrawal
(b) to defray expenditure authorised in terms of section 26(4);		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12, to make payments from the account in accordance with subsection (4) of that section;	R -	Donations made approved by Mayor, Municipal Manager and CFO
(e) to pay over to a person or organ of state money received by the municipality on behalf of that person or organ of state, including -	R 20 172 262.88	Transfer made to the Department of Transport and Public works for motor registration costs
(i) money collected by the municipality on behalf of that person or organ of state by agreement; or		
(ii) any insurance or other payments received by the municipality for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and security deposits;	R 3 354 903.91	Refunds made ie. Deposits as well as refund of monies incorrectly paid into the bank account
(h) for cash management and investment purposes in accordance with section 13;	R 600 000 000.00	Investments made
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be prescribed.		
(4) The accounting officer must within 30 days after the end of each quarter -	Name and Surname: Leon E Wallace	
(a) table in the municipal council a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that quarter; and	Rank/Position: Deputy Director: Financial Management	
(b) submit a copy of the report to the relevant provincial treasury and the Auditor-General.	Signature: 	
Tel number	Fax number	Email Address
044 801 9036	044 801 9175	lcwallace@pgwc.gov.za
The completed form must reach Mr Wesley Baatjies at the Provincial Treasury, Private Bag x 9165, 7 Wale Street, Cape Town, 8000, Tel: 021 483 5007, Fax 021 483 8623, Email: wbaatjie@pgwc.gov.za on or before the 15th of the month following the end of each quarter.		

2.2.11 Loans and Borrowings for 3rd quarter

SAMRAS Loan ID	Lending institution	Original Capital Amount	Balance 01/03/2024	Repayments March 2024	Interest Capitalised March 2024	Balance 31/03/2024	Percentage
1062	DBSA	35 800 000	5 475 884			5 475 884	9.41%
1065	DBSA	46 000 000	11 239 900			11 239 900	9.41%
1066	DBSA	45 700 000	14 784 178			14 784 178	9.18%
1069	DBSA	54 182 000	23 590 615			23 590 615	11.10%
1070	DBSA	39 743 000	20 735 187			20 735 187	11.86%
1071	DBSA	20 000 000	1 035 747			1 035 747	6.75%
1074	DBSA	81 300 000	45 547 072			45 547 072	12.15%
1075	DBSA	15 450 000	1 573 660			1 573 660	6.75%
1078	FNB	65 000 000	15 663 728			15 663 728	11.01%
1146	STANDARD BANK	16 380 000	1 967 861			1 967 861	9.38%
1147	DBSA	53 485 389	36 180 272			36 180 272	9.82%
1150	STANDARD BANK	4 744 057	3 481 069			3 481 069	7.84%
1151	STANDARD BANK	111 973 726	104 750 097			104 750 097	9.52%
1152	NEDBANK	174 593 000	174 593 000			174 593 000	9.52%
1153	ABSA Bank	41 336 000	41 336 000			41 336 000	7.84%
	TOTAL		501 954 271	0	0	501 954 271	

Total external loans outstanding as at 31 March 2024 amounted to R 501.9 million.

2.2.12 George Municipality: Charitable and Relief Fund



Statement Enquiry

BIO CASE 28306019



Tue, 2 Apr, 2024 at 08:32:10 AM

Account 9149554208 - GEORGE MUNICIPALITY: RELIEF AND CHARITABLE FUND

Branch MIDLANDS PUBLIC SECTOR

Start Date 20240401 End Date 20240401

Entry

Event

No	Date	Description	Site	Amount	Balance
00	240401	BALANCE B/FORWARD		0.00	6168.14
1183	240401	CREDIT INTEREST	EC PUBL SE	27.50	6195.64

2.2.13 Cost Containment Report

	Cost Containment In -Year Report					
Measures	Budget	Q1	Q2	Q3	Q4	Savings
	R'000	R'000	R'000	R'000	R'000	R'000
Use of consultants	R60 318 507.00	R7 583 716.41	R12 419 090.34	R11 431 887.44		R28 883 812.81
Vehicles used for political office-bearers	R39 140.00	R2 194.16	R12 648.62	R0.00		R24 297.22
Travel and subsistence	R1 204 236.00	R144 765.60	R212 913.49	R210 401.99		R636 154.92
Domestic accommodation	R1 095 530.00	R140 512.93	R165 175.62	R67 163.67		R722 677.78
Sponsorships, events and catering	R18 715 146.00	R3 479 188.15	R5 085 532.74	R3 961 148.97		R6 189 276.14
Communication	R1 081 620.00	R166 329.79	R275 430.27	R175 960.11		R463 899.83
Other related expenditure items	R0.00	R0.00				R0.00
Total	R82 454 179.00	R11 516 707.04	R18 170 791.08	R15 846 562.18	R0.00	R36 920 118.70

QUALITY CERTIFICATE

I, **DR MICHELE GRATZ**, the municipal manager of **GEORGE MUNICIPALITY**, hereby certify that –

(mark as appropriate)

☒

The Quarterly Budget Monitoring Report

For the quarter ended **MARCH 2024** has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print name: **DR MICHELE GRATZ**

Municipal Manager of **GEORGE WC044**

Signature.....

Date

Section 52 (MFMA) Quarterly Performance Assessment Report

Top Layer (TL) Service Delivery Budget Implementation
Report (SDBIP)

2023/2024

Quarter 3 (01 January – 31 March 2024)



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Disclaimer

This Quarterly Performance Assessment Report is based on reported information only and is un-audited. This report is subject to change on finalisation of the internal Performance Audit Report for the 3rd Quarter of the 2023/2024 financial year.

1. Purpose

The purpose of this report is to inform Council of the progress made with the implementation of the Key Performance Indicators (KPIs) in the realisation of the development priorities and objectives as determined in the Municipality's Integrated Development Plan (IDP) as well as in the Revised Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) for the third quarter (01 January – 31 March 2024) of the 2023/2024 financial year.

2. Legislative Requirements

- 2.1 The SDBIP is defined in terms of Section 1 of the Local Government: Municipal Finance Management Act, 56 (Act 56 of 2003) (MFMA), and the format of the SDBIP is prescribed by the MFMA Circular 13.
- 2.2 Section 41(1)(e) of the Local Government: Municipal Systems Act, 32 (Act 32 of 2000) (MSA), prescribes that a process must be established of regular reporting to Council.
- 2.3 This report is a requirement in terms of Section 52 of the MFMA which provides for:
 - 2.3.1 The Executive Mayor, to submit to council within 30 days of the end of each quarter, a report on the implementation of the budget and financial state of affairs of the municipality.
 - 2.3.2 The Accounting Officer, while conducting the above, must consider:
 - a. Section 71 Reports; and the
 - b. Performance in line with the SDBIP.

3. Performance Assessment Process

- 3.1 The SDBIP consists of a TL as well as a Departmental Plan for each department.
- 3.2 For purposes of reporting, the TL SDBIP is used to report on the organisational performance of the Municipality to Council and the Community.

- 3.3 The TL SDBIP measures the achievement of performance indicators with regards to the provision of basic services as prescribed by Section 10 of the Local Government Municipal Planning and Performance Regulations of 2001, National Key Performance Areas and Strategic Objectives as detailed in the IDP of the Municipality. The Revised TL SDBIP 2023/2024 was approved by the Executive Mayor on 19 February 2024.
- 3.4 The Departmental SDBIP measures the achievement of pre-determined performance indicators that are based on operational service delivery requirements aligned to the TL SDBIP. The Departmental Plans have been approved by the Municipal Manager.
- 3.5 The Quarterly Performance Assessment Report is structured to report on the following five (5) Strategic Objectives (SOs):
- Develop and Grow George (SO 1);
 - Safe, Clean and Green (SO 2);
 - Affordable Quality Services (SO 3);
 - Participative Partnerships (SO 4); and
 - Good Governance and Human Capital(SO 5)
- 3.6 The overall assessment of actual performance against targets set for the KPIs as documented in the SDBIP are illustrated in terms of the following assessment methodology:

Table 1: Explanation of Colour Codes

Colour	Rating	Category	Percentage/Score
	1	Unacceptable Performance	0% >= Actual/Target < 75%0% >= Actual/Target < 75%
	2	Not fully Effective	75% >= Actual/Target < 100%
	3	Fully Effective	Actual/Target = 100%
	4	Above Expectation	100% > Actual/Target < 150%
	5	Outstanding Performance	Actual/Target >= 150%

- 3.7 The Performance Management System is a web-based system, and it uses, as its basis, the approved SDBIP. The SDBIP is a layered plan comprising of the TL SDBIP and Departmental SDBIPs.
- 3.8 Performance reports on the TL SDBIP are submitted to the Mayoral Committee and Council on a quarterly, half yearly (Mid-Year Budget and Performance

Assessment Report) and annual basis (annual amendments to the TL SDBIP must be approved by Council following the submission of the Mid-Year Budget and Performance Assessment Report and the approval of the adjustments budget).

4. Performance Management System

- 4.1 The Municipality utilises an electronic web-based system that is monthly updated with actual performance.
- 4.2 The system closes every month between the 10th to the 15th day for updates of the previous month's actual performance as a control measure to ensure that performance is updated and monitored on a monthly basis. No access is available to a month's performance indicators after closure of the system. This is to ensure that the level of performance is consistent for a particular period in the various levels at which reporting takes place. Departments must motivate to the Municipal Manager should they require the system to be re-opened once the system is closed.
- 4.3 The system provides management information in graphs and indicates actual performance against targets. The graphs provide a good indication of performance progress and where corrective action is required.
- 4.4 The system requires KPI owners to update performance comments for each actual result captured, which provides a clear indication of how the actual was calculated/reached and serves as part of the Portfolio of Evidence (PoE) for auditing purposes.
- 4.5 In terms of Section 46(1)(a)(iii) of the MSA, the Municipality must reflect annually in the Annual Performance Report on measures taken to improve performance, in other words targets not achieved. The system utilised requires corrective actions to be captured for targets not achieved.

5. Actual Performance for the Third Quarter (01 January – 31 March 2024)

- 5.1 The Revised TL SDBIP contains performance indicators per KPA and comments with corrective measures with regard to targets not achieved.
- 5.2 A detailed analysis of actual performance for the third quarter of the financial year 2023/2024 is provided for in section 7 of this report.

6. George Performance per Municipal SO (01 January – 31 March 2024)

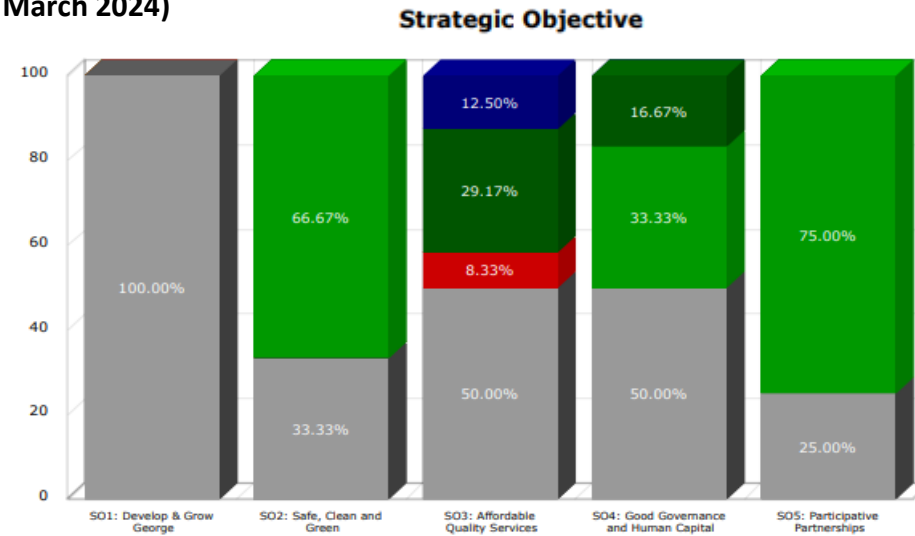
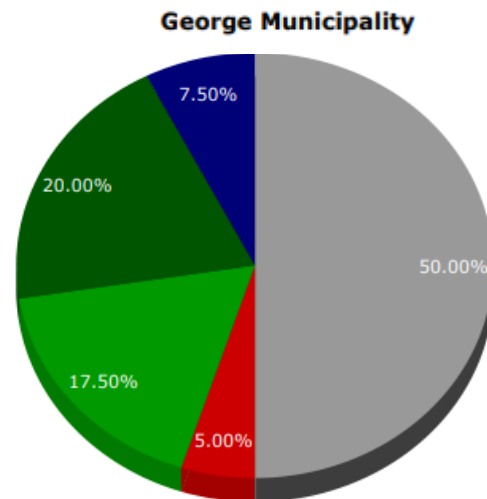


Table 2: Overall Performance per SO (01 January – 31 March 2024)

		Municipal SO				
		SO 1: Develop and Grow George	SO 2: Safe, Clean and Green	SO 3: Affordable Quality Services	SO 4: Participative Partnerships	SO5: Good Governance and Human Capital
Not yet Applicable	20 (50.00%)	3 (100.00%)	1 (33.33%)	12 (50.00%)	4 (100.00%)	3 (50.00%)
Unacceptable Performance	2 (5.00%)	-	-	2 (8.33%)	-	-
Not Fully Effective	-	-	-	-	-	-
Fully Effective	7 (17.50%)	-	2 (66.67%)	-	-	2 (33.33%)
Above Expectation	8 (20.00%)	-	-	7 (29.17%)	-	1 (16.67%)
Outstanding Performance	3 (7.50%)	-	-	3 (12.50%)	-	-
Total:	40 (100.00%)	3 (7.50%)	3 (7.50%)	24 (60.00%)	4 (10.00%)	6 (15.00%)

7. Actual Strategic Performance and Corrective Measures That Will Be Implemented

7.1 DEVELOP AND GROW GEORGE

DEVELOP AND GROW GEORGE (SO1)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2024			
								Target	Actual	R	YTD Actual
TL17	To maximise job creation opportunities through government expenditure	Create Full Time Equivalents (FTE's) through government expenditure by 30 June 2024	Create Full-Time Equivalents (FTE's) created through government expenditure by 30 June 2024	Whole Municipal Area: All	625	1400	400	N/A	N/A	N/A	N/A
TL35	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Develop a draft Integrated Economic Development Strategy by 30 June 2024	Number of Draft Integrated Economic Development Strategies developed by 30 June 2024	Whole Municipal Area: All	New KPI	1	1	N/A	N/A	N/A	N/A
TL36	To undertake strategic planning in order to address service delivery challenges in coordinated manner	Establish One-Stop-Shop Information Receptacle by 30 June 2024	Number of One-Stop-Shop Information Receptacles established by 30 June 2024	Whole Municipal Area: All	New KPI	1	n./a	N/A	N/A	N/A	0

Table 3: Summary of Results: Develop and Grow George (SO1)

	Not Applicable Yet	KPIs with no targets or actuals in the selected period.	3
	Unacceptable Performance	0% >= Actual/Target < 75%0% >= Actual/Target < 75%	0
	Not Fully Effective	75% >= Actual/Target < 100%	0
	Fully Effective	Actual/Target = 100%	0
	Above Expectation	100% > Actual/Target < 150%	0
	Outstanding Performance	Actual/Target >= 150%	0
Total KPIs			3

7.2 SAFE, CLEAN AND GREEN

SAFE, CLEAN AND GREEN (SO2)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2024			
								Target	Actual	R	YTD Actual
TL40	To revitalise the current community facilities to increase the access to services for the public	Obtain Blue Flag status for at least 3 beaches by 30 November 2023	Number of Blue Flag status beaches obtained	Whole Municipal Area: All	2	0	2	0	0	N/A	0
TL41	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Review and submit a Disaster Management Plan to Council by 31 March 2024	Number of Disaster Management Plans Reviewed and submitted to Council by 31 March 2024	Whole Municipal Area: All	1	0	1	0	1	G	1
TL31	To ensure Infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	Implement renewable energy projects by 30 June 2024	Number of renewable energy projects submitted by 30 June 2024	Whole Municipal Area: All	NEW KPI	5	5	1	1	G	1

Table 4: Summary of Results: Safe, Clean and Green (SO 2)

	Not Applicable Yet	KPIs with no targets or actuals in the selected period.	1
	Unacceptable Performance	0% \geq Actual/Target < 75%0% \geq Actual/Target < 75%	0
	Not Fully Effective	75% \geq Actual/Target < 100%	0
	Fully Effective	Actual/Target = 100%	2
	Above Expectation	100% > Actual/Target < 150%	0
	Outstanding Performance	Actual/Target \geq 150%	0
Total KPIs			3

7.3 AFFORDABLE QUALITY SERVICES

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2024			
								Target	Actual	R	YTD Actual
TL24	To provide world-class water services in George to promote development and fulfil basic needs	Achieve water quality compliance as per SANS 241:2015 by 30 June 2025	Percentage water quality compliance achieved as measured against the SANS 241:2015	Whole Municipal Area: All	97.42%	95%	95%	N/A	0	N/A	0
TL20	To explore and implement measures to preserve resources and ensure sustainable development	Limit water network losses to less than 24% measured annually (limit unaccounted for water to less than 24% by 30 June 2024 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100})	Percentage of water losses at 30 June 2025	Whole Municipal Area: All	27.22%	<24%	<24%	N/A	0	N/A	0
TL28	To explore and implement measures to preserve resources and ensure sustainable development	Limit the electricity losses to less than 10% annually (Limit unaccounted for electricity to less than 10% as at 30 June 2024{(Number of units purchased - Number of units Sold (incl. free basic electricity) / Number of units purchased) X100})	Percentage of electricity losses as at 30 June 2025	Whole Municipal Area: All	8.25%	<10%	<10%	<10%	9.68%	B	9.68%

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2024			
								Target	Actual	R	YTD Actual
TL3	To provide world-class water services in George to promote development and fulfil basic needs	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of residential water meters which are connected to the municipal water infrastructure network	Whole Municipal Area: All	37 586	37 250	37 250	N/A	0	N/A	0
TL4	To provide sufficient electricity for basic needs	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of residential electricity meters connected to the municipal electrical infrastructure network	Whole Municipal Area: All	47 555	48 580	44 580	N/A	0	N/A	0
TL5	To provide and maintain safe and sustainable sanitation management and infrastructure	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of residential account holders which are billed for sewerage	Whole Municipal Area: All	39 041	38 085	38 085	0	0	N/A	0

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2024			
								Target	Actual	R	YTD Actual
TL6	To provide integrated waste management services for the entire municipal area	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of residential account holders which are billed for refuse removal	Whole Municipal Area: All	40 452	37 173	37 137	0	0	N/A	0
TL7	To provide world class eater services in George to promote development and fulfil basic needs	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic water	Whole Municipal Area: All	10 488	11 500	11000	11 000	12 021	G2	12 021
TL8	To provide sufficient electricity for basic needs	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic electricity	Whole Municipal Area: All	15 439	16 500	14 000	14 000	16 625	G2	16 625

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2024			
								Target	Actual	R	YTD Actual
TL9	To provide and maintain safe and sustainable sanitation management and infrastructure	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic sanitation	Whole Municipal Area: All	10 228	11 500	11 000	11 100	11 797	G2	11 797
TL10	To provide integrated waste management services for the entire municipal area	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic refuse removal	Whole Municipal Area: All	10 318	11 500	11 000	11 100	11 896	G2	11 896
TL29	To provide sufficient electricity for basic needs	Submit Phase 2 of the MV Master Plan and submit to Council by 30 June 2024	Number of Phase 2 MV master plans submitted by 30 June 2024	Whole Municipal Area: All	1	1	1	N/A	0	N/A	0

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2024			
								Target	Actual	R	YTD Actual
TL22	To implement an Integrated Public Transport Network that will serve the communities of George	Spend 95% of the approved capital budget on the rehabilitation and upgrade of streets and storm water by 30 June 2024 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of streets and storm water by 30 June 2024	Whole Municipal Area: All	31.77%	95%	95%	60%	90.17%	B	90.17%
TL23	To implement an Integrated Public Transport Network that will serve the communities of George	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the public transport infrastructure by 30 June 2024{(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of the public transport infrastructure by 30 June 2024	Whole Municipal Area: All	62.34%	95%	95%	60%	100%	B	100%
TL24	To provide world class water services in George to promote development and fulfil basic needs	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water - Networks by 30 June 2024 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of Water - Networks by 30 June 2024	Whole Municipal Area: All	73.32%	95%	95%	60%	65.36%	G2	65.36%

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2024			
								Target	Actual	R	YTD Actual
TL25	To provide world class water services in George to promote development and fulfil basic needs	Spend 95% of the approved capital budget on the rehabilitation and upgrade of Water-Purification by 30 June 2024 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of Water-Purification by 30 June 2024	Whole Municipal Area: All	62.07%	95%	95%	60%	64.51%	G2	64.51%
TL26	To provide and maintain safe and sustainable sanitation management and infrastructure	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Networks by 30 June 2024 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of the Sewerage Networks by 30 June 2024	Whole Municipal Area: All	76.92%	95%	95%	60%	31.41%	R	31.41%
Performance Comment		There were delays with the Schaapkop PS Portion 1 (M&E). The tender/contract went through three BEC's and BAC's due to functionality issues and tender evaluation queries from a tenderer caused a further delay. Schaapkop PS Portion 2: the environmental authorisation process is still ongoing and the final approval is expected in July 2024 at the latest. The Thembaletu PS 6 external electrical ringfeed component is nearing completion. The civil, mechanical and electrical tender offers for the pumpstation upgrade component came in significantly higher than the consultant's estimated costs which will delay the appointment of the contractor, and the contract will be implemented over a longer period to align with budget availability. Savings on the works are being investigated as well as cost efficiencies. Eden PS: DFFE tree permit has delayed the project substantially and the delay is ongoing. Kleinkrantz Sewer Pipe: DFFE permit delayed the project commencement of the works by months.									
Corrective Action		The Schaapkop PS Portion 2 delay in the pipeline contract appointment will not delay the project to be completed by June 2025. Thembaletu project funding to be readjusted to allow appointment of the contractor and commencement to align with the available budget. This requires some project reprioritisation. The contract is also being scrutinised for cost efficiencies and possible savings. Eden PS: DFFE issue has already been escalated to Minister Creasy and no response received. We will escalate the matter to Department of Local Government to intervene, as the contractor is ready to commence as soon as permit is received. Kleinkrantz Sewer: DFFE permit received, contractor is on site working hard to make up some of the lost time. An item was submitted to Council to sensitize Council to these delays and the costs associated with the conditions in the DFFE permit eventually issued.									

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2024			
								Target	Actual	R	YTD Actual
TL27	To provide and maintain safe and sustainable sanitation management and infrastructure	Spend 95% of the approved capital budget on the rehabilitation and upgrade of the Sewerage Treatment Works by 30 June 2024 {(Actual expenditure divided by the total approved budget less savings) x 100}	Percentage of the approved capital budget spent on the rehabilitation and upgrade of the Sewerage Treatment Works by 30 June 2024	Whole Municipal Area: All	70.86%	95%	95%	60%	86.11%	G2	86.11%
TL30	To ensure infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	Spend 95% of the electricity capital budget by 30 June 2024 {(Actual capital expenditure divided by the total approved capital budget less savings) x100}	Percentage of the electricity capital budget spent by 30 June 2024	Whole Municipal Area: All	91.77%	95%	95%	60%	34.32%		34.32%
Performance Comment		Currently the complete budget spending is at approximately 38%. The delays with the substation projects are primarily due to the relocation of 15/20MVA transformers from Glenwood to Protea Substation, which is causing delays in the upgrade of existing 10MVA capacity at Protea Substation. We have ordered the 2 x 20MVA transformers for installation at Glenwood but due to delays on site the transformers cannot be delivered. This domino effect also impacts the Proefplaas Substation where a new 10MW transformer need to be installed. One of the delays was caused by the supplier of the 11kV switchgear, without which we could not energise the first 20MVA transformer, which was installed almost 12 months ago. Herold's Bay Substation, was delayed due to access issues with construction vehicles but this was addressed. The Thembaletu Substation is not ready to be energized as the 66kV overhead lines supplying the substation cannot be energised due to safety concerns as there are houses erected under the line inside the servitude. This will have a further domino effect delaying various projects as we cannot transfer load to Thembaletu and release Protea SS for the required upgrades. Engagements are under way to resolve. The DMRE allocated funds to the Municipality for Area 1 in Thembaletu, but civil works delays have hindered electrification. Some materials were bought in the meantime. The high mast lighting project is also a large portion of the budget. This project is ongoing and we are waiting for material delivery.									
Corrective Action		Reallocating some funds to projects where there are no delays, specifically the BESS tender and expediting programmes where ever possible. The 12 MWp project is out on tender in parallel with the last amendments required from the Department of Environmental Affairs and Department Planning (DeadP).									

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2024			
								Target	Actual	R	YTD Actual
TL1	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2024 {(Actual amount spent on projects/Total amount budgeted for capital projects less savings) X100}	Percentage of the municipal capital budget actually spent on capital projects by 30 June 2024	Whole Municipal Area: All	64.05%	95%	95%	N/A	0	N/A	0
TL11	To develop mechanisms to ensure viable financial management and control	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2024{(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) X 100}	Percentage Debt to Revenue obligations met as at 30 June 2024	Whole Municipal Area: All	10.19%	45%	95%	N/A	0	N/A	0
TL12	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Financial viability measured in terms of the outstanding service debtors as at 30 June 2024 [(Total outstanding service debtors/ revenue received for services) x 100]	Percentage Service debtors as at 30 June 2024	Whole Municipal Area: All	13.72%	16%	16%	N/A	0	N/A	0

AFFORDABLE QUALITY SERVICES (SO 3)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2024			
								Target	Actual	R	YTD Actual
TL13	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2024 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment)/Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months it takes to cover fix operating expenditure with available cash as at 30 June 2024	Whole Municipal Area: All	2.19	2	2	N/A	0	N/A	0
TL14	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Achieve a payment percentage of 95% by 30 June 2024 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	Percentage of payment achieved by 30 June 2024	Whole Municipal Area: All	91.87%	95% of payment achieved by 30 June 2024	95%	N/A	0	N/A	0

Table 5: Summary of Results: Affordable Quality Services (SO 3)

	Not Applicable Yet	KPIs with no targets or actuals in the selected period.	12
	Unacceptable Performance	0% \geq Actual/Target < 75% 0% \geq Actual/Target < 75%	2
	Not Fully Effective	75% \geq Actual/Target < 100%	0
	Fully Effective	Actual/Target = 100%	0
	Above Expectation	100% > Actual/Target < 150%	7
	Outstanding Performance	Actual/Target \geq 150%	3
Total KPIs			24

7.4 PARTICIPATIVE PARTNERSHIPS

PARTICIPATIVE PARTNERSHIPS(SO4)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2024			
								Target	Actual	R	YTD Actual
TL39	To undertake strategic planning in order to address service delivery challenges in a coordinated manner	Submit the revised MSDF to Council by 31 May 2024	Number of revised MSDF to Council by 31 May 2024	Whole Municipal Area: All	1	1	1	N/A	0	N/A	0
TL32	To increase different partnerships with different stakeholders to strengthen the public private partnerships in George	Develop a Sports Masterplan and submit to Council by 31 March 2024	Number of Sports Masterplans submitted to Council by 31 March 2024	Whole Municipal Area: All	New KPI	1	1	1	1	G	1
TL33	To increase different partnerships with different stakeholders to strengthen the public private partnerships in George	Develop a Pauper Burial Policy Masterplan by 31 March 2024	Number of Pauper Burial Policies submitted by 31 March 2024	Whole Municipal Area: All	New KPI	1	1	1	1	G	1

PARTICIPATIVE PARTNERSHIPS(SO4)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2024			
								Target	Actual	R	YTD Actual
TL34	To increase different partnerships with different stakeholders to strengthen the public private partnerships in George	Submit a Cemetery Masterplan to Council by 31 March 2024	Number of Cemetery Masterplans submitted to Council by 31 March 2024	Whole Municipal Area: All	New KPI	1	1	1	1	G	1

Table 6: Summary of Results: Participative Partnerships (SO 4)

	Unacceptable Performance	0% >= Actual/Target < 75%	0
	Not Fully Effective	75% >= Actual/Target < 100%	0
	Fully Effective	Actual/Target = 100%	3
	Above Expectation	100% > Actual/Target < 150%	0
	Outstanding Performance	Actual/Target >= 150%	0
Total KPIs			4

7.5 GOOD GOVERNANCE AND HUMAN CAPITAL

GOOD GOVERNANCE AND HUMAN CAPITAL (SO5)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2024			
								Target	Actual	R	YTD Actual
TL37	To undertake strategic planning in order to address service delivery challenges in a coordinated manner	Submit the Draft IDP to Council by 31 March 2024	Number of Draft IDPs submitted to Council by 31 March 2024	Whole Municipal Area: All	1	1	1	1	1	G	1
TL18	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	The percentage of people from employment equity target groups employed (newly appointed) in the three highest levels of management in compliance with the municipality's approved employment equity plan by 30 June 2024	The percentage of people from employment equity target groups employed (newly appointed) in the three highest levels of management in compliance with the municipality's approved employment equity plan by 30 June 2024	Whole Municipal Area: All	70%	2	70% per annum	N/A	0	N/A	0

GOOD GOVERNANCE AND HUMAN CAPITAL (SO5)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2024			
								Target	Actual	R	YTD Actual
TL19	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	Spend 95% of operational budget on training by 30 June 2024 {(Actual total training expenditure divided by total operational budget)x100}	Percentage of the Municipality's approved workplace skills budget actually spent on implementing its Workplace Skills Plan by 30 June 2024	Whole Municipal Area: All	0.29	98% per annum	95%	0	0	N/A	0
TL2	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Review the 3-year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 June 2024	Number of RBAP (Risk Based Audit Plan) reviewed and submitted to Audit Committee by 30 June 2024	Whole Municipal Area: All	1	1	1	0	0	N/A	0

GOOD GOVERNANCE AND HUMAN CAPITAL (SO5)											
Ref	Predetermined Objective	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2024			
								Target	Actual	R	YTD Actual
TL38	To undertake strategic planning in order to address service delivery challenges in a coordinated manner	Submit the Final Annual Report and Oversight Report to Council by 31 March 2024	Number of Final Annual Report and Oversight Report submitted to Council by 31 March 2024		1	1	1	1	1	G	1
TL16	To manage the municipal finances according to the Municipal Finance Management Act in an effective and efficient manner	Spend 95% RBIG funding allocated to George Municipality for BFI Projectsline with the conditions set out in the DoRA and the tranche schedule submitted to DWS	The percentage expenditure achieved in terms of the RBIG funding allocated to George Municipality for BFI Projects, in line with the conditions set out in the DoRA and the tranche schedule submitted to DWS	Whole Municipal Area: All	New KPI	95%	95%	50%	58%	G2	58%

Table 7: Summary of Results: Good Governance (SO 5)

	Not Applicable Yet	KPIs with no targets or actuals in the selected period.	3
	Unacceptable Performance	0% >= Actual/Target < 75%0% >= Actual/Target < 75%	0
	Not Fully Effective	75% >= Actual/Target < 100%	0
	Fully Effective	Actual/Target = 100%	2
	Above Expectation	100% > Actual/Target < 150%	1
	Outstanding Performance	Actual/Target >= 150%	0
Total KPIs			6

8. Conclusion

The Revised TL SDBIP 2023/2024 comprises of 40 KPIs. The table below depicts the performance for the third quarter:

Table 8: Performance for the Third Quarter

	No KPI Target This Quarter	20
	Unacceptable Performance	2
	Not Fully Effective	0
	Fully Effective	7
	Above Expectation	8
	Outstanding Performance	3
Total KPIs		40



LAUREN WARING
ACTING MUNICIPAL MANAGER

DATE: 16 APRIL 2024