

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2025/26

George Municipality

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Executive Summary

The Municipality is required to produce a Service Delivery and Budget Implementation Plan to show the following;

Monthly projections of revenue and expenditure for the operating and capital budgets

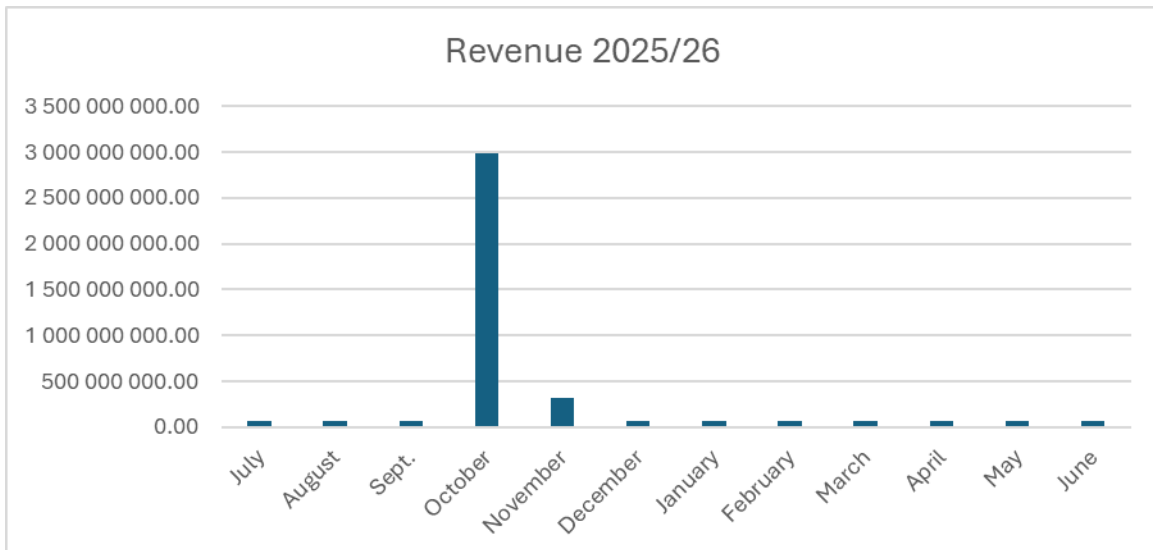
Quarterly service delivery targets and performance indicators.

Each month the Municipal Manager must present the Mayor with a report showing how income and spending is progressing against these projections.

Every quarter the Mayor must report to Council on the progress of the budget.

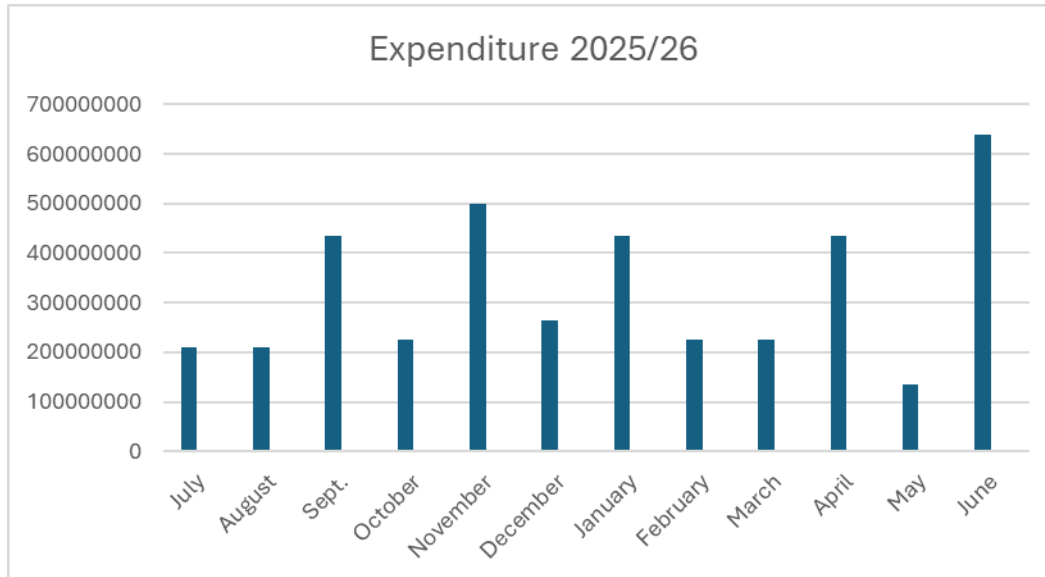
Revenue Projections 2025/26

The following graph shows how the Municipality's operating revenue is expected to accrue over the financial year.



Operating Expenditure

The following graph shows how the Municipality's operating budget is expected to be spent over the financial year.



Service Delivery Targets and Performance Indicators

Each Directorate must provide quarterly targets so that performance can be monitored throughout the year. The Municipal Manager's and Director's performance contracts must contain these targets. The targets cannot be changed during the year unless Council approves the changes. The performance targets for 2025/26 are contained in the accompanying Estimates Annexure document.

Introduction

As a high-capacity municipality in terms of implementation of the Municipal Finance Management Act, George produced its first Service Delivery and Budget Implementation Plan for 2005/06.

A Service Delivery and Budget Implementation Plan is defined in chapter 1 of the Act as a detailed plan approved by the Executive Mayor for implementing the municipality's delivery of municipal services and its annual budget.

Essentially a business plan, the SDBIP is an integral part of the financial planning process. Although its approval is required after the budget its preparation has occurred in tandem with the budget process. The SDBIP is the connection between the budget and management performance agreements, and it includes detailed information on how the budget will be implemented – by means of forecast cash flows – and service delivery targets and performance indicators.

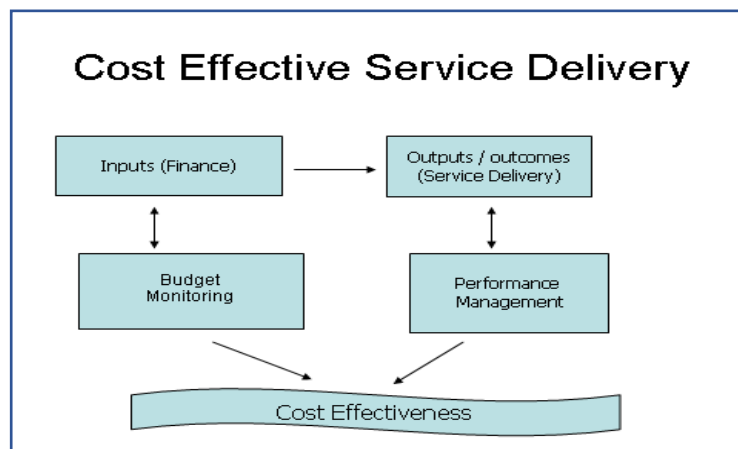
The Components of a SDBIP

The five necessary components of a SDBIP are

1. Monthly projections of revenue to be collected for each source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Capital works plans.

The SDBIP is the formal link between organisational performance and the budget. It also provides a means to measure cost effective service delivery by linking the inputs – the budget – to the service outputs and outcomes.

Budgetary control and performance monitoring combine to measure the cost effectiveness of service delivery.



The SDBIP Concept

National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months.

It is a management, implementation and monitoring tool that will assist the Executive Mayor, Councilors, Municipal Manager, Senior Managers and community. It is also a performance monitoring tool that enables the Municipal Manager to monitor the performance of senior managers. The MFMA requires that the performance agreements of senior managers be linked to the measurable performance objectives in the SDBIP.

As a vital monitoring tool, the SDBIP should help enable the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP is considered as a layered plan. Whilst only the top layer is made public at council, the budget and performance targets should be broken down into smaller targets and cascaded to middle-level and junior managers. Directorates should be producing their own SDBIP's which roll up into the municipality's SDBIP.

MFMA requirement - Approval of the SDBIP

Under the MFMA the process for approval of the SDBIP is covered under Chapter 7 - Responsibilities of Mayors and Chapter 8 - Responsibilities of municipal officials.

Under chapter 8 the Accounting Officer must submit a draft of the SDBIP to the Executive Mayor within 14 days of the budget being approved as well as drafts of the annual performance agreements required in the Municipal Systems Act.

Chapter 7 of the MFMA requires the Executive Mayor to "take all reasonable steps" to ensure that the SDBIP is approved by the mayor within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that.

National Treasury' MFMA circular 55 requires that municipalities should submit and table a draft SDBIP together with the Draft Budget and IDP.

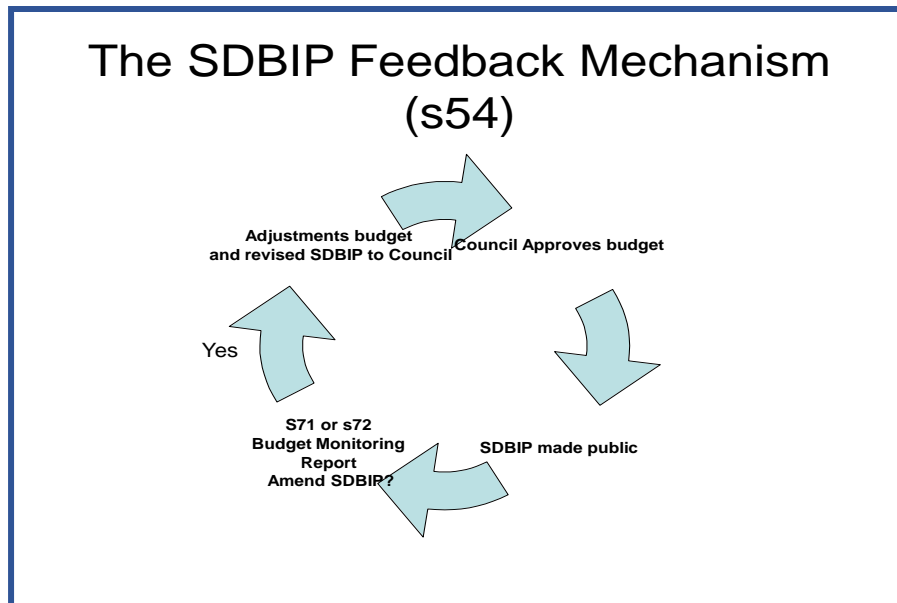
MFMA requirement – Implementation & monitoring

Section 54 sets out the responsibilities of the Executive Mayor regarding budgetary control and the early identification of financial problems.

When a budget monitoring report is received under section 71 or 72 of the MFMA, the Executive Mayor must check whether the budget is being implemented in accordance with the SDBIP. If it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators must be made with the approval of council following an adjustments budget. The Executive Mayor must issue instructions to the accounting officer to ensure that the budget is implemented in terms of the SDBIP.

The revised SDBIP must be promptly made available to the public.

The following diagram illustrates this process;



The SDBIP process in George

The production of the SDBIP has been coordinated in the Financial Services Directorate although all directorates have been involved with its development.

The detailed budget monthly estimates and the detailed quarterly performance indicators are contained in the SDBIP estimates annexure.

Operating Expenditure

The annual operating budget has been broken down into monthly projections by applying the trends of previous years' spending to each line item in the budget.

The projections in the estimates annexure are shown by Service Delivery Unit and by expenditure type.

The following should be considered in the Final SDBIP;

There is a risk of building into the plan undesirable trends. For example, the graph above shows a high-level of spending anticipated in the final month of the financial year. This is a regular and common occurrence in municipal finance but not necessarily desirable.

The estimates are based on percentage spending per month and do not consider any over or under spending on particular items.

The projections for the draft SDBIP indicates expenditure will be spent and revenue will be received evenly throughout the twelve months.

The operating expenditure budget, excluding recharges, for 2025/26 is R3,939 billion.

Operating Income

Previous year trends have been used to provide the estimates for 2025/26 and the previous comments on the shortcomings in this methodology apply to revenue as well. The information is shown by department and by the national standard for showing revenue source. The estimates are based on budgeted income rather than cash collected.

The operating income budget for 2025/26 is R4,029 billion.

Capital Expenditure

As far as the cash flow forecasts of the Capital Expenditure for 2025/26 are concerned, the projections contained in this document are speculative. The cash flow forecasts will be revised and refined in the finalization of the final SDBIP for 2025/26.

The Capital budget for 2025/26 is R871 million.

Service Delivery Targets and Performance Indicators

Several meetings were held with directorates and the performance indicators and targets developed. These targets have been included in the 2025/26 SDBIP.

The targets and indicators attempt to measure a range of activities in the municipality. It will be the responsibility of directorates to provide information on progress towards achieving these targets on a quarterly basis.

Definition of a Vote

The MFMA requires that operational and capital expenditure by vote is shown in the SDBIP. The MFMA defines a vote as one of the main sections of the budget.

A circular from National Treasury clarifies this further by providing details of the Government Finance Statistics classifications which aims to provide a consistent basis for defining a vote so that information can be gathered for comparative purposes.

The SDBIP shows the projections by George Service Delivery Unit as these are the most relevant for monitoring purposes and is in line with the municipality's new virement policy. However, the SDBIP estimates annexure also includes a table for each directorate showing where each Service Delivery Unit sits in relation to the GFS service classification.

Monitoring and the adjustments budget process

The section 71 and 72 budget monitoring reports required under the MFMA should provide a consolidated analysis of the Municipality's financial position including year-end projections.

As detailed earlier, the Executive Mayor must consider these reports under s54 of the MFMA and then decide as to whether the SDBIP should be amended.

The Adjustments Budget concept is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the municipality's finances.

In simple terms, funds can be transferred within a vote but any movements between votes can only be agreed by an adjustments budget.

Appendix 1 sets out the protocol for monitoring the budgets agreed as part of the 2025/26 SDBIP.

Appendix 1 – Protocol for revision of SDBIP

The Executive Mayor must decide on receipt of a section 71 or 72 budget monitoring report whether to amend the SDBIP in the light of the information received.

This protocol sets out the various steps that should be followed to allow the Executive Mayor's obligations under section 54 of the MFMA to be fulfilled.

Protocol

Financial Services (Budget Office) will provide the Municipal Manager with information as required under section 71 and 72 of the MFMA and this information will be submitted to the Executive Mayor by the 10th working day of each month.

The information will show a comparison of actual performance against the planned income and expenditure included in the SDBIP.

For capital projects, each variance of $\pm 10\%$ or R10, 000 whichever is the greater will be highlighted. The Executive Mayor will then ask the Director responsible for that project for a written report covering;

- The reason for the variance

- If necessary, what corrective measures have been put in place.

- Whether the start and finish dates of the capital project need amending.

- Whether the project specification will need to be amended.

- Revised monthly estimates of expenditure for the project.

The Director must supply this information within one week of the request from the Executive Mayor.

Following the receipt of these reports the Executive Mayor will make one of the following decisions;

- Note the report of the Director.

- Note the report of the Director and keep the project under review.

- Request the Director to attend a Performance Review meeting with the Executive Mayor, Municipal Manager and Director Financial Services to examine the reasons for the variation, the potential for bringing the project back on track and the likely impact on service delivery. Following this meeting, the Executive Mayor will then decide whether the SDBIP should be amended.

If it is decided to amend the capital programme and SDBIP, to maintain overall service delivery, Directors will be asked to put forward schemes currently scheduled for year 2 or 3 of the capital programme that can be implemented sooner. The financial implications of these suggestions will be assessed by the Director of Financial Services and a recommendation made to the Executive Mayor as to which ones would be possible to proceed with and an adjustments budget prepared.

For operating expenditure and revenue, the Executive Mayor will review the variances in the monthly budget monitoring report and, notwithstanding the requirements for an adjustments budget, request from Directors an explanation of all variances $\pm 10\%$ of the monthly budget forecast. Directors will be asked to explain whether the service delivery targets included in the SDBIP can still be achieved.

The Executive Mayor will then decide whether the SDBIP should be amended in the light of these explanations.

At the end of each quarter, Directors must supply the Municipal Manager with the actual performance against each of the performance indicator targets. This information must be submitted to the Executive Mayor by the 10th working day after each quarter along with the budget monitoring information for that quarter as provided by Financial Services (Budget Office).

If the actual performance on any indicator varies from the planned performance the Executive Mayor can ask the responsible Director for a written report asking for an explanation of the variance and, if the performance is worse than projected, what measures have been put in place to ensure that the projected level of performance can be met in the future.

The Executive Mayor will then review these reports and decide whether the SDBIP should be amended.

Requirements of Municipal Finance Management Act

Chapter 1 - Definitions

SDBIP means a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

(a) projections for each month of-

Revenue to be collected, by source; and

Operational and capital expenditure by vote

(b) service delivery targets and performance indicators for each quarter and

(c) any other matters that may be prescribed.

and includes any revisions of such plan by the mayor in terms of section 54 (1) (c)

Chapter 8 – Responsibilities of Municipal Officials

Section 69 Budget Implementation

Section 69 (3) The Accounting Officer must no later than 14 days after the approval of the budget submit to the mayor

(a) A draft service delivery and budget implementation plan for the budget year; and

(b) Drafts of the annual performance agreements as required in terms of section 57 (1) (b) of the Municipal Systems Act for the municipal manager and all senior managers

Chapter 7 – Responsibilities of Mayors

Section 53 – Budget Processes and related matters

Section 53 (1) (c) The mayor of a municipality must take all reasonable steps to ensure-

(ii) That the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget; and

(iii) That the annual performance agreements as required in terms of section 57 (1) (b) of the Municipal Systems Act for the Municipal Manager and all senior managers-

(bb) are linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan.

Section 53 (3)

(a) The mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan.

Section 54 Budgetary control and early identification of financial problems

On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72 the mayor must-

(1) (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;

(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that all revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of council following the approval of an adjustments budget

(d) issue any appropriate instructions to the accounting officer to ensure-

(i) that the budget is implemented in accordance with the service delivery and budget implementation plan

(3) The mayor must ensure that any revisions of the service delivery and budget implementation plan are made public promptly.

Revenue by Sources / Expenditure by Type 2025/26

WC044 George - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand																
Revenue																
Exchange Revenue																
Service charges - Electricity		3 556	3 556	3 556	1 237 990	3 556	3 556	3 556	3 556	3 556	3 556	3 556	3 556	1 277 104	1 421 673	1 582 606
Service charges - Water		4 005	4 005	4 005	198 541	4 005	4 005	4 005	4 005	4 005	4 005	4 005	4 005	242 591	254 691	267 438
Service charges - Waste Water Management		4 971	4 971	4 971	145 615	4 971	4 971	4 971	4 971	4 971	4 971	4 971	4 971	200 295	210 310	220 826
Service charges - Waste Management		4 642	4 642	4 642	130 380	4 642	4 642	4 642	4 642	4 642	4 642	4 642	4 642	181 444	190 516	200 042
Sale of Goods and Rendering of Services		10 145	10 145	10 145	45 326	10 145	10 145	10 145	10 145	10 145	10 145	10 145	10 145	156 916	168 384	173 987
Agency services		1 804	1 804	1 804	1 804	1 804	1 804	1 804	1 804	1 804	1 804	1 804	1 804	21 653	22 628	23 646
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		2	2	2	23 348	2	2	2	2	2	2	2	2	23 368	24 536	25 763
Interest earned from Current and Non Current Assets		2 700	2 700	2 700	2 700	2 700	2 700	2 700	2 700	2 700	2 700	2 700	2 700	32 395	33 853	35 376
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		2	2	2	5 658	2	2	2	2	2	2	2	2	5 680	5 935	6 202
Licence and permits		-	-	-	847	-	-	-	-	-	-	-	-	847	885	925
Special rating levies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		3 359	3 359	3 359	43 906	3 359	3 359	3 359	3 359	3 359	3 359	3 359	3 359	80 857	84 584	88 560
Non-Exchange Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Property rates		39	39	39	511 488	39	39	39	39	39	39	39	39	511 915	537 510	564 386
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		344	344	344	94 291	344	344	344	344	344	344	344	344	98 076	102 489	107 101
Licences or permits		27	27	27	4 264	27	27	27	27	27	27	27	27	4 565	4 771	4 985
Transfer and subsidies - Operational		35 956	35 956	35 956	405 318	35 956	35 956	35 956	35 956	35 956	35 956	35 956	35 956	800 831	692 750	769 021
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		452	452	452	19 421	452	452	452	452	452	452	452	452	24 394	25 929	27 532
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	247 394	247 394	249 868	252 367
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		72 003	72 003	72 003	2 870 897	72 003	72 003	72 003	72 003	72 003	72 003	72 003	319 397	3 910 324	4 031 313	4 350 764

Revenue by Sources / Expenditure by Type 2025/26

WC044 George - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Expenditure																
Employee related costs		85 673	85 673	85 674	85 674	85 674	85 674	85 674	85 674	85 674	85 674	4 158	4 158	865 054	909 773	961 343
Remuneration of councillors		5	5	8 160	5	5	5	8 160	5	5	8 160	5	8 160	32 676	34 309	36 025
Bulk purchases - electricity		82 286	82 286	82 286	82 286	82 286	82 286	82 286	82 286	82 286	82 286	82 286	82 286	987 428	1 099 205	1 223 635
Inventory consumed		30 318	30 318	30 318	30 318	30 318	30 318	30 318	30 318	30 318	30 318	21 988	21 988	347 151	353 833	360 426
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	104 898	104 898	110 143	115 650
Depreciation and amortisation		2 995	2 995	2 995	2 995	2 995	2 995	2 995	2 995	2 995	2 995	2 995	246 294	279 237	293 198	307 858
Interest		8	8	8	8	8	34 843	8	8	8	8	8	34 843	69 770	73 258	76 921
Contracted services		4 935	4 935	204 998	4 935	4 935	4 935	204 998	4 935	4 935	204 998	4 935	252 117	906 591	810 834	886 544
Transfers and subsidies		4	4	4	4	105 724	4	4	4	4	4	4	4	105 770	105 706	111 510
Irrecoverable debts written off		-	-	-	-	11 854	-	-	-	-	-	-	-	11 854	12 447	13 069
Operational costs		2 345	2 345	16 764	16 764	16 764	19 644	16 764	16 764	16 764	16 764	16 764	19 644	178 089	185 372	192 035
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	(91 881)	-	-	-	-	-	-	142 496	50 615	51 121	51 632
Total Expenditure		208 568	208 568	431 206	222 988	248 681	260 704	431 206	222 988	222 988	431 206	133 142	916 888	3 939 132	4 039 200	4 336 649
Surplus/(Deficit)		(136 565)	(136 565)	(359 203)	2 647 910	(176 678)	(188 701)	(359 203)	(150 985)	(150 985)	(359 203)	(61 139)	(597 491)	(28 808)	(7 887)	14 114
Transfers and subsidies - capital (monetary allocations)		634	634	634	111 812	634	634	634	634	634	634	634	634	118 782	75 896	74 569
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(135 931)	(135 931)	(358 569)	2 759 722	(176 044)	(188 067)	(358 569)	(150 351)	(150 351)	(358 569)	(60 505)	(596 857)	89 974	68 009	88 683
Income Tax		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		(135 931)	(135 931)	(358 569)	2 759 722	(176 044)	(188 067)	(358 569)	(150 351)	(150 351)	(358 569)	(60 505)	(596 857)	89 974	68 009	88 683
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		(135 931)	(135 931)	(358 569)	2 759 722	(176 044)	(188 067)	(358 569)	(150 351)	(150 351)	(358 569)	(60 505)	(596 857)	89 974	68 009	88 683
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	(135 931)	(135 931)	(358 569)	2 759 722	(176 044)	(188 067)	(358 569)	(150 351)	(150 351)	(358 569)	(60 505)	(596 857)	89 974	68 009	88 683

Revenue by Vote / Expenditure by Vote 2025/26

WC044 George - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand																
Revenue by Vote																
Vote 1 - Office of the Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Corporate Services		642	642	642	12 587	642	642	642	642	642	642	642	642	19 647	6 368	6 655
Vote 3 - Corporate Services		-	-	-	3 329	-	-	-	-	-	-	-	-	3 329	2 536	2 610
Vote 4 - Corporate Services		-	-	-	2 769	-	-	-	-	-	-	-	-	2 769	2 940	3 073
Vote 5 - Community Services		2	2	2	42 093	2	2	2	2	2	2	2	2	42 114	44 509	47 154
Vote 6 - Community Services		6 545	6 545	6 545	308 921	6 545	6 545	6 545	6 545	6 545	6 545	6 545	6 545	380 916	399 699	418 714
Vote 7 - Community Services		-	-	-	1 206	-	-	-	-	-	-	-	-	1 206	1 260	1 317
Vote 8 - Civil Engineering Services		11 813	11 813	11 813	540 919	259 207	11 813	11 813	11 813	11 813	11 813	11 813	11 813	918 256	922 017	957 132
Vote 9 - Civil Engineering Services		45 292	45 292	45 292	137 634	45 292	45 292	45 292	45 292	45 292	45 292	45 292	45 292	635 845	541 442	568 007
Vote 10 - Electro-technical Services		5 292	5 292	5 292	1 295 238	5 292	5 292	5 292	5 292	5 292	5 292	5 292	5 292	1 353 448	1 502 723	1 668 167
Vote 11 - Financial Services		335	335	335	545 407	335	335	335	335	335	335	335	335	549 089	576 400	605 026
Vote 12 - Financial Services		2 701	2 701	2 701	5 479	2 701	2 701	2 701	2 701	2 701	2 701	2 701	2 701	35 194	36 793	38 459
Vote 13 - Human Settlements, Planning and Development		15	15	15	87 128	15	15	15	15	15	15	15	15	87 293	70 523	109 019
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		72 637	72 637	72 637	2 982 710	320 031	72 637	72 637	72 637	72 637	72 637	72 637	72 637	4 029 107	4 107 209	4 425 333
Expenditure by Vote to be appropriated																
Vote 1 - Office of the Municipal Manager		1 451	1 451	4 069	2 540	2 540	2 568	4 069	2 540	2 540	4 069	1 090	(2 923)	26 003	27 376	28 816
Vote 2 - Corporate Services		5 037	5 037	6 819	5 234	9 319	5 781	6 819	5 234	5 234	6 819	266	3 683	65 279	66 746	70 177
Vote 3 - Corporate Services		4 205	4 205	8 881	5 571	5 571	6 735	8 881	5 571	5 571	8 881	1 857	(18 088)	47 840	49 631	53 176
Vote 4 - Corporate Services		4 840	4 840	16 434	5 901	6 051	6 057	16 434	5 901	5 901	16 434	1 066	(11 514)	78 347	83 492	88 862
Vote 5 - Community Services		6 159	6 159	12 465	6 501	6 501	7 183	12 465	6 501	6 501	12 465	342	21 757	104 999	108 663	113 049
Vote 6 - Community Services		21 750	21 750	34 637	22 655	87 550	23 976	34 637	22 655	22 655	34 637	3 954	54 786	385 642	401 003	417 353
Vote 7 - Community Services		181	181	207	187	187	187	207	187	187	207	6	238	2 164	2 280	2 404
Vote 8 - Civil Engineering Services		44 867	44 867	78 830	46 562	123 349	62 266	78 830	46 562	46 562	78 830	23 476	247 599	922 602	945 634	977 547
Vote 9 - Civil Engineering Services		4 799	4 799	112 641	6 736	107 590	7 353	112 641	6 736	6 736	112 641	5 929	183 168	671 771	603 188	640 405
Vote 10 - Electro-technical Services		100 220	100 220	114 553	101 341	113 599	107 019	114 553	101 341	101 341	114 553	93 047	87 125	1 248 912	1 372 681	1 509 916
Vote 11 - Financial Services		6 882	6 882	15 545	7 273	20 702	7 398	15 545	7 273	7 273	15 545	391	20 384	131 093	134 245	140 369
Vote 12 - Financial Services		2 199	2 199	8 326	5 890	5 890	17 187	8 326	5 890	5 890	8 326	3 691	5 298	79 113	83 024	87 109
Vote 13 - Human Settlements, Planning and Development		8 777	8 777	20 598	9 396	10 027	9 791	20 598	9 396	9 396	20 598	828	47 183	175 367	161 234	207 467
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		211 368	211 368	434 006	225 788	498 875	263 503	434 006	225 788	225 788	434 006	135 942	638 696	3 939 132	4 039 200	4 336 649
Surplus/(Deficit) before assoc.		(138 731)	(138 731)	(361 369)	2 756 922	(178 844)	(190 867)	(361 369)	(153 151)	(153 151)	(361 369)	(63 305)	(566 059)	89 974	68 009	88 683
Surplus/(Deficit) after income tax		-	-	-	-	-	-	-	-	-	-	-	89 974	89 974	68 009	88 683
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	(138 731)	(138 731)	(361 369)	2 756 922	(178 844)	(190 867)	(361 369)	(153 151)	(153 151)	(361 369)	(63 305)	(566 059)	89 974	68 009	88 683

Revenue by GFS / Expenditure by GFS 2025/26

WC044 George - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue - Functional																
Governance and administration		3 027	3 027	3 027	564 448	3 027	3 027	3 027	3 027	3 027	3 027	3 027	3 027	597 745	626 179	657 256
Executive and council		—	—	—	5	—	—	—	—	—	—	—	—	5	5	5
Finance and administration		3 027	3 027	3 027	564 443	3 027	3 027	3 027	3 027	3 027	3 027	3 027	3 027	597 740	626 174	657 251
Internal audit		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Community and public safety		719	719	719	209 116	719	719	719	719	719	719	719	719	217 028	191 529	239 866
Community and social services		642	642	642	18 051	642	642	642	642	642	642	642	642	25 111	11 917	12 449
Sport and recreation		2	2	2	37 298	2	2	2	2	2	2	2	2	37 320	40 020	42 463
Public safety		66	66	66	102 300	66	66	66	66	66	66	66	66	103 030	107 667	112 512
Housing		9	9	9	51 275	9	9	9	9	9	9	9	9	51 375	31 725	72 232
Health		—	—	—	192	—	—	—	—	—	—	—	—	192	200	209
Economic and environmental services		47 124	47 124	47 124	182 614	47 124	47 124	47 124	47 124	47 124	47 124	47 124	47 124	700 976	603 385	629 095
Planning and development		—	—	—	28 912	—	—	—	—	—	—	—	—	28 912	31 735	29 482
Road transport		47 124	47 124	47 124	153 516	47 124	47 124	47 124	47 124	47 124	47 124	47 124	47 124	671 878	571 457	599 410
Environmental protection		—	—	—	185	—	—	—	—	—	—	—	—	185	194	202
Trading services		21 752	21 752	21 752	2 025 978	269 146	21 752	21 752	21 752	21 752	21 752	21 752	21 752	2 512 639	2 685 553	2 898 528
Energy sources		5 292	5 292	5 292	1 295 238	5 292	5 292	5 292	5 292	5 292	5 292	5 292	5 292	1 353 448	1 502 723	1 668 167
Water management		5 054	5 054	5 054	295 529	252 448	5 054	5 054	5 054	5 054	5 054	5 054	5 054	598 511	611 312	630 945
Waste water management		6 759	6 759	6 759	235 340	6 759	6 759	6 759	6 759	6 759	6 759	6 759	6 760	309 694	307 929	322 937
Waste management		4 647	4 647	4 647	199 871	4 647	4 647	4 647	4 647	4 647	4 647	4 647	4 647	250 985	263 588	276 479
Other		15	15	15	554	15	15	15	15	15	15	15	15	719	563	589
Total Revenue - Functional		72 637	72 637	72 637	2 982 710	320 031	72 637	72 637	72 637	72 637	72 637	72 637	72 637	4 029 107	4 107 209	4 425 333
Expenditure - Functional																
Governance and administration		33 794	33 794	74 529	42 112	55 691	55 123	74 529	42 112	42 112	74 529	8 820	44 685	581 830	589 180	659 650
Executive and council		3 384	3 384	12 776	4 356	4 506	4 462	12 776	4 356	4 356	12 776	976	(10 101)	58 007	62 004	66 216
Finance and administration		29 766	29 766	53 550	36 030	49 459	48 922	53 550	36 030	36 030	53 550	6 761	39 105	472 519	494 188	519 539
Internal audit		643	643	8 203	1 726	1 726	1 740	8 203	1 726	1 726	8 203	1 083	15 681	51 305	32 988	73 896
Community and public safety		16 339	16 339	31 164	17 363	81 909	19 026	31 164	17 363	17 363	31 164	1 304	41 114	321 612	329 719	343 118
Community and social services		3 766	3 766	6 128	3 943	8 028	4 460	6 128	3 943	3 943	6 128	246	(2 939)	47 539	48 202	50 917
Sport and recreation		1 862	1 862	6 960	1 984	1 984	2 629	6 960	1 984	1 984	6 960	122	11 927	47 221	48 901	50 663
Public safety		7 662	7 662	10 719	8 088	68 549	8 396	10 719	8 088	8 088	10 719	556	20 949	170 195	177 258	184 621
Housing		2 390	2 390	6 081	2 667	2 667	2 822	6 081	2 667	2 667	6 081	356	10 590	47 456	45 755	46 890
Health		658	658	1 276	681	681	719	1 276	681	681	1 276	23	588	9 201	9 604	10 027
Economic and environmental services		11 814	11 814	122 476	14 055	115 340	14 896	122 476	14 055	14 055	122 476	6 364	200 737	770 559	698 951	741 364
Planning and development		4 897	4 897	6 348	5 144	5 574	5 313	6 348	5 144	5 144	6 348	377	7 221	62 756	65 704	69 452
Road transport		6 476	6 476	114 939	8 436	109 290	9 106	114 939	8 436	8 436	114 939	5 953	192 594	700 017	625 151	663 491
Environmental protection		441	441	1 189	476	476	477	1 189	476	476	1 189	34	922	7 786	8 096	8 421
Trading services		145 513	145 513	199 958	148 236	241 713	170 366	199 958	148 236	148 236	199 958	116 541	379 708	2 243 935	2 399 420	2 569 628
Energy sources		94 261	94 261	107 982	94 886	107 143	100 506	107 982	94 886	94 886	107 982	89 572	121 680	1 216 027	1 338 013	1 472 857
Water management		28 612	28 612	40 114	29 271	100 380	34 095	40 114	29 271	29 271	40 114	22 612	85 604	508 069	520 938	534 179
Waste water management		12 104	12 104	33 589	13 047	18 725	23 854	33 589	13 047	13 047	33 589	943	150 509	358 149	373 111	388 690
Waste management		10 536	10 536	18 273	11 032	15 465	11 910	18 273	11 032	11 032	18 273	3 414	21 914	161 690	167 357	173 901
Other		1 108	1 108	3 080	1 221	1 421	1 293	3 080	1 221	1 221	3 080	113	3 250	21 196	21 929	22 890
Total Expenditure - Functional		208 568	208 568	431 206	222 988	496 075	260 704	431 206	222 988	222 988	431 206	133 142	669 494	3 939 132	4 039 200	4 336 649
Surplus/(Deficit) before assoc.		(135 931)	(135 931)	(358 569)	2 759 722	(176 044)	(188 067)	(358 569)	(150 351)	(150 351)	(358 569)	(60 505)	(596 857)	89 974	68 009	88 683
Intercompany /Parent subsidiary transactions		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit)	1	(135 931)	(135 931)	(358 569)	2 759 722	(176 044)	(188 067)	(358 569)	(150 351)	(150 351)	(358 569)	(60 505)	(596 857)	89 974	68 009	88 683

Capital by Vote (Multi-year and Single -year 2032/24

WC044 George - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand																
Multi-year expenditure to be appropriated	1															
Vote 1 - Office of the Municipal Manager		3	3	3	3	3	3	3	3	3	3	3	3	40	20	20
Vote 2 - Corporate Services		110	110	110	110	110	110	110	110	110	110	110	110	1 325	2 723	1 235
Vote 3 - Corporate Services		170	170	170	170	170	170	170	170	170	170	170	170	2 041	1 414	1 821
Vote 4 - Corporate Services		73	73	73	73	73	73	73	73	73	73	73	73	875	165	775
Vote 5 - Community Services		871	871	871	871	871	871	871	871	871	871	871	871	10 456	16 360	17 590
Vote 6 - Community Services		3 047	3 047	3 647	3 047	3 047	4 422	3 047	3 047	3 647	3 047	3 047	4 427	40 517	30 675	23 950
Vote 7 - Community Services		59	59	59	59	59	59	59	59	59	59	59	79	726	1 292	1 350
Vote 8 - Civil Engineering Services		47 315	47 315	50 065	47 315	47 315	50 065	47 315	47 315	50 065	47 315	47 315	86 570	615 289	486 608	424 358
Vote 9 - Civil Engineering Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Electro-technical Services		7 466	7 466	7 466	7 466	7 466	7 466	7 466	7 466	7 466	7 466	7 466	7 466	89 592	77 178	94 156
Vote 11 - Financial Services		2 009	2 009	2 009	2 009	2 009	2 109	2 009	2 009	2 009	2 009	2 009	2 209	24 408	19 569	3 789
Vote 12 - Financial Services		-	-	94	-	-	94	-	-	94	-	-	94	375	-	-
Vote 13 - Human Settlements, Planning and Development		1 396	1 396	1 396	1 396	1 396	1 396	1 396	1 396	1 396	1 396	1 396	1 396	16 748	21 839	14 680
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	62 520	62 520	65 964	62 520	62 520	66 839	62 520	62 520	65 964	62 520	62 520	103 469	802 393	657 843	583 723
Single-year expenditure to be appropriated																
Vote 1 - Office of the Municipal Manager		4	4	4	4	4	4	4	4	4	4	4	4	50	50	15
Vote 2 - Corporate Services		1	1	1	1	1	1	1	1	1	1	1	1	10	336	105
Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Community Services		42	42	42	42	42	42	42	42	42	42	42	242	700	-	853
Vote 6 - Community Services		-	-	-	-	-	-	-	-	-	-	-	410	410	500	-
Vote 7 - Community Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - Civil Engineering Services		-	-	-	-	-	-	-	-	-	-	-	4 310	4 310	1 610	800
Vote 9 - Civil Engineering Services		-	-	5	-	-	5	-	-	5	-	-	5	20	-	-
Vote 10 - Electro-technical Services		4 247	4 247	4 247	4 247	4 247	4 247	4 247	4 247	4 247	4 247	4 247	4 247	50 960	63 400	23 250
Vote 11 - Financial Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Financial Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Human Settlements, Planning and Development		23	23	23	23	23	23	23	23	23	23	23	23	270	160	30
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	4 316	4 316	4 321	4 316	4 316	4 321	4 316	4 316	4 321	4 316	4 316	9 241	56 730	66 056	25 053
Total Capital Expenditure	2	66 836	66 836	70 284	66 836	66 836	71 159	66 836	66 836	70 284	66 836	66 836	112 710	859 123	723 899	608 776

Capital Expenditure - Functional 2025/26

WC044 George - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital Expenditure - Functional	1															
<i>Governance and administration</i>		3 249	3 249	3 343	3 249	3 249	3 843	3 249	3 249	3 343	3 249	3 249	4 378	40 896	38 560	22 358
Executive and council		1	1	1	1	1	1	1	1	1	1	1	1	15	35	15
Finance and administration		3 243	3 243	3 337	3 243	3 243	3 837	3 243	3 243	3 337	3 243	3 243	4 372	40 826	38 490	22 323
Internal audit		5	5	5	5	5	5	5	5	5	5	5	5	55	35	20
<i>Community and public safety</i>		2 490	2 490	2 490	2 490	2 490	2 490	2 490	2 490	2 490	2 490	2 490	2 690	30 082	29 755	27 520
Community and social services		238	238	238	238	238	238	238	238	238	238	238	238	2 860	9 500	3 550
Sport and recreation		586	586	586	586	586	586	586	586	586	586	586	586	7 030	2 000	10 820
Public safety		1 296	1 296	1 296	1 296	1 296	1 296	1 296	1 296	1 296	1 296	1 296	1 496	15 752	10 755	11 700
Housing		70	70	70	70	70	70	70	70	70	70	70	70	840	1 950	300
Health		300	300	300	300	300	300	300	300	300	300	300	300	3 600	5 550	1 150
<i>Economic and environmental services</i>		9 435	9 435	12 190	9 435	9 435	12 190	9 435	9 435	12 190	9 435	9 435	49 295	161 346	207 419	171 967
Planning and development		876	876	876	876	876	876	876	876	876	876	876	876	10 517	18 023	10 722
Road transport		8 559	8 559	11 314	8 559	8 559	11 314	8 559	8 559	11 314	8 559	8 559	48 418	150 829	189 396	161 245
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		52 678	52 678	53 278	52 678	52 678	53 653	52 678	52 678	53 278	52 678	52 678	57 364	638 999	491 477	415 331
Energy sources		11 713	11 713	11 713	11 713	11 713	11 713	11 713	11 713	11 713	11 713	11 713	11 713	140 552	140 578	117 406
Water management		18 951	18 951	18 951	18 951	18 951	18 951	18 951	18 951	18 951	18 951	18 951	18 961	227 425	138 066	138 347
Waste water management		20 456	20 456	20 456	20 456	20 456	20 456	20 456	20 456	20 456	20 456	20 456	24 156	249 172	197 313	150 278
Waste management		1 558	1 558	2 158	1 558	1 558	2 533	1 558	1 558	2 158	1 558	1 558	2 533	21 850	15 520	9 300
<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	520	1 600
Total Capital Expenditure - Functional	2	67 852	67 852	71 301	67 852	67 852	72 176	67 852	67 852	71 301	67 852	67 852	113 727	871 323	767 731	638 776
Funded by:																
National Government		6 138	6 138	6 138	6 138	6 138	6 138	6 138	6 138	6 138	6 138	6 138	39 892	107 410	67 301	66 147
Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital		6 138	6 138	6 138	6 138	6 138	6 138	6 138	6 138	6 138	6 138	6 138	39 892	107 410	67 301	66 147
Public contributions & donations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing		45 566	45 566	48 916	45 566	45 566	48 916	45 566	45 566	48 916	45 566	45 566	52 666	563 940	500 430	382 984
Internally generated funds		16 148	16 148	16 247	16 148	16 148	17 122	16 148	16 148	16 247	16 148	16 148	21 168	199 973	200 000	189 645
Total Capital Funding		67 852	67 852	71 301	67 852	67 852	72 176	67 852	67 852	71 301	67 852	67 852	113 727	871 323	767 731	638 776

3 Year Capital Plan 2025/26 - 2026/27

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Civil Engineering Services	SCIENTIFIC SERVICES	1773	BUILDINGS	1 July 2025	30 June 2026	Director	Laboratory Services	Whole of the Municipality	1 500 000	3 000 000	100 000
Civil Engineering Services	SCIENTIFIC SERVICES	1786	FURNITURE AND FITTINGS - LABORATORY	1 July 2025	30 June 2026	Director	Laboratory Services	Administrative or Head Office (Including Satellite Offices)	100 000	50 000	50 000
Civil Engineering Services	SCIENTIFIC SERVICES	1793	INSTRUMENTATION	1 July 2025	30 June 2026	Director	Laboratory Services	Administrative or Head Office (Including Satellite Offices)	2 000 000	2 500 000	1 000 000
Civil Engineering Services	SECRETARIAT CIVIL ENGINEERING SERVICES	1916	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - CIVIL	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	100 000	100 000	100 000
Civil Engineering Services	SECRETARIAT CIVIL ENGINEERING SERVICES	1917	FURNITURE AND FITTINGS - CIVIL ADMIN	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	100 000	100 000	100 000
Civil Engineering Services	SECRETARIAT CIVIL ENGINEERING SERVICES	1918	PAVING OF STREETS(DMA)	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	WC044 George	-	75 000	-
Civil Engineering Services	SECRETARIAT CIVIL ENGINEERING SERVICES	3689	Old Town Hall Building Upgrades	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	WC044 George	800 000	2 000 000	5 000 000
Civil Engineering Services	STORM WATER AND STORES	1735	WALK BEHIND ROLLER COMPACTOR	1 July 2025	30 June 2026	Director	Roads	WC044 George	-	1 800 000	1 500 000
Civil Engineering Services	STORM WATER AND STORES	1772	BAKKIES	1 July 2025	30 June 2026	Director	Roads	Administrative or Head Office (Including Satellite Offices)	-	-	-
Civil Engineering Services	STORM WATER AND STORES	1832	1TON SC 4X4 LDV	1 July 2025	30 June 2026	Director	Roads	Administrative or Head Office (Including Satellite Offices)	800 000	1 200 000	1 200 000
Civil Engineering Services	STORM WATER AND STORES	1833	4 TON TIPPER TRUCKS	1 July 2025	30 June 2026	Director	Roads	WC044 George	2 500 000	2 500 000	-
Civil Engineering Services	STORM WATER AND STORES	1838	BUILDING OF CONCRETE CANALS & DRAINS	1 July 2025	30 June 2026	Director	Roads	WC044 George	-	470 000	480 000

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Civil Engineering Services	STORM WATER AND STORES	1842	CONSTRUCTION OF SIDEWALKS: GEORGE AREA	1 July 2025	30 June 2026	Director	Roads	WC044 George	1 000 000	7 500 000	7 500 000
Civil Engineering Services	STORM WATER AND STORES	1844	DEPOT UPGRADE	1 July 2025	30 June 2026	Director	Roads	WC044 George	10 000	100 000	100 000
Civil Engineering Services	STORM WATER AND STORES	1845	DIGGER LOADER - DMA	1 July 2025	30 June 2026	Director	Roads	WC044 George	-	1 400 000	-
Civil Engineering Services	STORM WATER AND STORES	1852	HOPE STREET RECONSTRUCTION	1 July 2025	30 June 2026	Director	Roads	WC044 George	500 000	4 000 000	-
Civil Engineering Services	STORM WATER AND STORES	1853	IUDG: UPGRADE OF STORMWATER: ROSEMOOR: PH1	1 July 2025	30 June 2026	Director	Roads	Rosemoor	9 350 000	8 500 000	8 500 000
Civil Engineering Services	STORM WATER AND STORES	1855	MECHANICAL BROOM	1 July 2025	30 June 2026	Director	Roads	Administrative or Head Office (Including Satellite Offices)	-	6 000 000	-
Civil Engineering Services	STORM WATER AND STORES	1857	NGCANI STREET	1 July 2025	30 June 2026	Director	Roads	WC044 George	11 850 000	-	-
Civil Engineering Services	STORM WATER AND STORES	1863	PW BOTHA BOULEVARD	1 July 2025	30 June 2026	Director	Roads	WC044 George	-	11 723 807	-
Civil Engineering Services	STORM WATER AND STORES	1865	REBUILDING OF STREETS: GREATER GEORGE	1 July 2025	30 June 2026	Director	Roads	WC044 George	11 000 000	24 000 000	27 000 000
Civil Engineering Services	STORM WATER AND STORES	1887	SIT-ON ROLLER COMPACTOR	1 July 2025	30 June 2026	Director	Roads	WC044 George	250 000	1 500 000	1 500 000
Civil Engineering Services	STORM WATER AND STORES	1888	ROOIDRAAI ROAD: REPAIRS TO SLIP FAILURE	1 July 2025	30 June 2026	Director	Roads	WC044 George	10 000 000	5 000 000	-
Civil Engineering Services	STORM WATER AND STORES	1891	STREET RESEALING: GREATER GEORGE	1 July 2025	30 June 2026	Director	Roads	WC044 George	15 000 000	20 000 000	21 000 000
Civil Engineering Services	STORM WATER AND STORES	1892	STREETS AND STORM WATER GENERAL	1 July 2025	30 June 2026	Director	Roads	WC044 George	2 000 000	-	-
Civil Engineering Services	STORM WATER AND STORES	1894	TOOLS AND EQUIPMENT - STREETS	1 July 2025	30 June 2026	Director	Roads	Administrative or Head Office (Including Satellite Offices)	200 000	200 000	100 000
Civil Engineering Services	STORM WATER AND STORES	1895	TRAILERS - STREETS	1 July 2025	30 June 2026	Director	Roads	Administrative or Head Office (Including Satellite Offices)	-	-	100 000
Civil Engineering Services	STORM WATER AND STORES	1896	UPGRADE HAARLEM STORMWATER	1 July 2025	30 June 2026	Director	Roads	Haarlem	750 000	3 896 104	6 926 407

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Civil Engineering Services	STORM WATER AND STORES	1898	UPGRADE OF STORMWATER: ROSEMOOR: PH2	1 July 2025	30 June 2026	Director	Roads	Rosemoor	8 438 503	-	-
Civil Engineering Services	STORM WATER AND STORES	1901	UPGRADE THEMBALETHU STORMWATER	1 July 2025	30 June 2026	Director	Roads	Herolds bay	750 000	4 329 004	10 822 511
Civil Engineering Services	STORM WATER AND STORES	1902	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	1 July 2025	30 June 2026	Director	Roads	Zone 9	750 000	4 329 004	6 493 506
Civil Engineering Services	STORM WATER AND STORES	1903	UPGRADE UNIONDALE STORMWATER	1 July 2025	30 June 2026	Director	Roads	Uniondale	750 000	5 627 706	6 926 407
Civil Engineering Services	STORM WATER AND STORES	1904	UPGRADING OF EXISTING ROADS - DELVILLE PARK	1 July 2025	30 June 2026	Director	Roads	Delville Park	4 000 000	-	-
Civil Engineering Services	STORM WATER AND STORES	1905	UPGRADING OF EXISTING STORMWATER INFRASTRUCTURE	1 July 2025	30 June 2026	Director	Roads	WC044 George	2 500 000	7 400 000	9 800 000
Civil Engineering Services	STORM WATER AND STORES	1906	UPGRADING OF EXISTING STORMWATER INFRASTRUCTURE (THEMBALETHU)	1 July 2025	30 June 2026	Director	Roads	Zone 9	-	480 000	-
Civil Engineering Services	STORM WATER AND STORES	1907	UPGRADING OF HANSMOESKRAAL ROAD	1 July 2025	30 June 2026	Director	Roads	Hansmoeskraal 202	15 000 000	-	-
Civil Engineering Services	STORM WATER AND STORES	1908	UPGRADING OF JONGA STREET	1 July 2025	30 June 2026	Director	Roads	WC044 George	50 000	-	-
Civil Engineering Services	STORM WATER AND STORES	1909	UPGRADING OF PIENAAR/FOTHERINGHAM STREET	1 July 2025	30 June 2026	Director	Roads	WC044 George	1 500 000	4 500 000	-
Civil Engineering Services	STORM WATER AND STORES	1913	UPGRADING STORMWATER INFRASTRUCTURE(GEORGE SOUTH)	1 July 2025	30 June 2026	Director	Roads	WC044 George	2 500 000	2 000 000	7 100 000
Civil Engineering Services	STORM WATER AND STORES	2405	Rand Street Extension	1 July 2025	30 June 2026	Director	Roads	WC044 George	-	-	1 000 000
Civil Engineering Services	STORM WATER AND STORES	2422	Upgrade Nelson Mandela Boulevard Thembaletu	1 July 2025	30 June 2026	Director	Roads	WC044 George	250 000	1 500 000	2 000 000
Civil Engineering Services	STORM WATER AND STORES	3446	Rehabilitation_BL_York Street Parking	1 July 2025	30 June 2026	Director	Roads	WC044 George	-	1 384 830	-

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Civil Engineering Services	STORM WATER AND STORES	3447	Rehabilitation_BL_York Street Parking 9	1 July 2025	30 June 2026	Director	Roads	WC044 George	-	-	155 790
Civil Engineering Services	STORM WATER AND STORES	3450	Rehabilitation_BLR_21st Street	1 July 2025	30 June 2026	Director	Roads	WC044 George	-	8 820	-
Civil Engineering Services	STORM WATER AND STORES	3451	Rehabilitation_BLR_24th Street	1 July 2025	30 June 2026	Director	Roads	WC044 George	-	32 830	-
Civil Engineering Services	STORM WATER AND STORES	3461	Rehabilitation_BLR_Epeneta Jantjie Street	1 July 2025	30 June 2026	Director	Roads	WC044 George	-	14 700	-
Civil Engineering Services	STORM WATER AND STORES	3489	Rehabilitation_HEAVY REH_Courtenay Street	1 July 2025	30 June 2026	Director	Roads	WC044 George	-	517 742	440 655
Civil Engineering Services	STORM WATER AND STORES	3703	Water Truck (18000 litre)	1 July 2025	30 June 2026	Director	Roads	WC044 George	2 500 000	2 500 000	-
Civil Engineering Services	STORM WATER AND STORES	17CE026	GIPTN ROAD REHABILITATION	1 July 2025	30 June 2026	Director	Roads	WC044 George	33 754 416	10 000 000	10 000 000
Civil Engineering Services	STORM WATER AND STORES	20CS065	BAKKIES	1 July 2025	30 June 2026	Director	Roads	WC044 George	600 000	600 000	600 000
Civil Engineering Services	STREETS AND STORMWATER	1863	PW BOTHA BOULEVARD	1 July 2025	30 June 2026	Director	Roads	WC044 George	-	7 276 193	-
Civil Engineering Services	STREETS AND STORMWATER	1864	RAND STREET EXTENTION	1 July 2025	30 June 2026	Director	Roads	WC044 George	6 000 000	2 155 000	-
Civil Engineering Services	STREETS AND STORMWATER	1900	UPGRADE STORMWATER - HEROLDS BAY	1 July 2025	30 June 2026	Director	Roads	Herolds bay	5 000 000	3 800 000	-
Civil Engineering Services	STREETS AND STORMWATER	1908	UPGRADING OF JONGA STREET	1 July 2025	30 June 2026	Director	Roads	WC044 George	-	15 000 000	10 000 000
Civil Engineering Services	STREETS AND STORMWATER	1911	UPGRADING OF STREETS HAARLEM	1 July 2025	30 June 2026	Director	Roads	Haarlem	-	7 500 000	7 500 000
Civil Engineering Services	STREETS AND STORMWATER	1912	UPGRADING OF WHITES ROAD	1 July 2025	30 June 2026	Director	Roads	WC044 George	1 200 000	600 000	5 000 000
Civil Engineering Services	STREETS AND STORMWATER	1914	UPGRADING STREETS UNIONDALE	1 July 2025	30 June 2026	Director	Roads	Uniondale	-	7 500 000	7 500 000
Civil Engineering Services	WASTE WATER NETWORKS	1771	BAKKIE - DMA COMMUNITY	1 July 2025	30 June 2026	Director	Sewerage	Administrative or Head Office (Including Satellite Offices)	-	600 000	-
Civil Engineering Services	WASTE WATER NETWORKS	1772	BAKKIES	1 July 2025	30 June 2026	Director	Sewerage	Administrative or Head Office (Including Satellite Offices)	600 000	-	-

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Civil Engineering Services	WASTE WATER NETWORKS	1775	CRANE TRUCK - ELEC	1 July 2025	30 June 2026	Director	Sewerage	Administrative or Head Office (Including Satellite Offices)	150 000	-	-
Civil Engineering Services	WASTE WATER NETWORKS	1776	EBB AND FLOW SEWER PIPE BRIDGE	1 July 2025	30 June 2026	Director	Sewerage	Kleinkrantz	1 200 000	3 000 000	3 000 000
Civil Engineering Services	WASTE WATER NETWORKS	1777	ERF 325 WEST INTERNAL SEWER PUMPSTATION & RISING MAIN	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	-	1 400 000	1 400 000
Civil Engineering Services	WASTE WATER NETWORKS	1787	GENERATOR	1 July 2025	30 June 2026	Director	Sewerage	Administrative or Head Office (Including Satellite Offices)	-	285 000	-
Civil Engineering Services	WASTE WATER NETWORKS	1790	HEROLDS BAY PUMP STATION 1	1 July 2025	30 June 2026	Director	Sewerage	Herolds bay	3 300 000	13 750 000	16 750 000
Civil Engineering Services	WASTE WATER NETWORKS	1792	HONEY SUCKERS TRUCKS FOR PUMPSTATIONS	1 July 2025	30 June 2026	Director	Sewerage	Administrative or Head Office (Including Satellite Offices)	1 600 000	-	-
Civil Engineering Services	WASTE WATER NETWORKS	1797	NETWORK REHAB - SEWERAGE	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	3 470 000	6 000 000	8 000 000
Civil Engineering Services	WASTE WATER NETWORKS	1798	NETWORK REHABILITATION	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	3 970 000	5 000 000	-
Civil Engineering Services	WASTE WATER NETWORKS	1803	PACALTSDORP PUMPSTATION 3 UPGRADE	1 July 2025	30 June 2026	Director	Sewerage	Pacaltsdorp	25 000 000	40 650 000	-
Civil Engineering Services	WASTE WATER NETWORKS	1807	SCHAAPKOP PUMPSTATION (INSTALL INLET SCREENS)	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	36 000 000	-	-
Civil Engineering Services	WASTE WATER NETWORKS	1808	SECURITY FENCING	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	10 000	1 850 000	-
Civil Engineering Services	WASTE WATER NETWORKS	1809	SUPER SUCKER - SEWER	1 July 2025	30 June 2026	Director	Sewerage	Administrative or Head Office (Including Satellite Offices)	10 000	-	-
Civil Engineering Services	WASTE WATER NETWORKS	1810	TELEMETRY AND SERVICE NETWORK SYSTEM	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	130 000	500 000	500 000
Civil Engineering Services	WASTE WATER NETWORKS	1811	THEM UISP PHASE 3 AREA 5, 6A&B- EXTENSION OF SEWER MAIN TOWARDS AREA 2	1 July 2025	30 June 2026	Director	Sewerage	Hansmoeskraal 202	15 000 000	15 000 000	10 000 000

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Civil Engineering Services	WASTE WATER NETWORKS	1813	THEMBALETHU EASTERN BULK SEWER	1 July 2025	30 June 2026	Director	Sewerage	Ward 5	-	3 000 000	-
Civil Engineering Services	WASTE WATER NETWORKS	1813	THEMBALETHU EASTERN BULK SEWER	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	223 371	4 526 403	4 535 246
Civil Engineering Services	WASTE WATER NETWORKS	1814	THEMBALETHU P/S 6	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	34 360 250	27 329 004	-
Civil Engineering Services	WASTE WATER NETWORKS	1817	TOOLS AND EQUIPMENT	1 July 2025	30 June 2026	Director	Sewerage	Administrative or Head Office (Including Satellite Offices)	50 000	50 000	60 000
Civil Engineering Services	WASTE WATER NETWORKS	1819	TWO-WAY RADIO SYSTEMS	1 July 2025	30 June 2026	Director	Sewerage	Administrative or Head Office (Including Satellite Offices)	50 000	50 000	40 000
Civil Engineering Services	WASTE WATER NETWORKS	1821	UNIONDALE SEWER NETWORK	1 July 2025	30 June 2026	Director	Sewerage	Uniondale	1 480 000	3 000 000	1 500 000
Civil Engineering Services	WASTE WATER NETWORKS	1823	UPGRADE ELECTRICAL SWITCH GEAR AT SEWER PUMP STATIONS	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	2 300 000	3 000 000	3 500 000
Civil Engineering Services	WASTE WATER NETWORKS	1824	UPGRADE KLEINKRANTZ PUMPSTATION	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	1 000 000	3 000 000	5 000 000
Civil Engineering Services	WASTE WATER NETWORKS	1825	UPGRADE PUMPSTATIONS - SEWER	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	15 750 000	18 000 000	18 000 000
Civil Engineering Services	WASTE WATER NETWORKS	1826	UPGRADE WILDERNESS EAST PUMPSTATION	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	800 000	2 000 000	5 000 000
Civil Engineering Services	WASTE WATER NETWORKS	1827	UPGRADING DEPOT FACILITIES	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	5 000 000	1 900 000	2 000 000
Civil Engineering Services	WASTE WATER NETWORKS	1828	UPGRADING OF ACCESS ROADS & FENCING (PUMP STATIONS)	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	920 000	1 000 000	1 000 000
Civil Engineering Services	WASTE WATER NETWORKS	1829	UPGRADING OF EDEN PUMPSTATION (MECHANICAL)	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	29 000 000	-	-
Civil Engineering Services	WASTE WATER NETWORKS	1830	UPGRADING OF MEUL STREET PUMPSTATION	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	10 000 000	-	-

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Civil Engineering Services	WASTE WATER NETWORKS	1831	WILDERNESS KLEINKRANTZ MAIN SEWER LINE UPGRADE	1 July 2025	30 June 2026	Director	Sewerage	Ward 4	80 000	-	-
Civil Engineering Services	WASTE WATER NETWORKS	2464	Blanco Densification Outfall Sewer	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	-	112 100	-
Civil Engineering Services	WASTE WATER NETWORKS	2582	George Biosolids Beneficiation Facility	1 July 2025	30 June 2026	Director	Sewerage	WC044 George	2 000 000	4 200 000	15 800 000
Civil Engineering Services	WASTE WATER NETWORKS	3603	IUDG: Upgrade of Sewer Reticulation network: Rosemoor	1 July 2025	30 June 2026	Director	Sewerage	Rosemoor	14 432 900	3 500 000	2 750 000
Civil Engineering Services	WATER DISTRIBUTION	1695	4 TON TIPPER TRUCK - DMA	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	-	450 000	-
Civil Engineering Services	WATER DISTRIBUTION	1696	AIRCONDITIONING / AIRCONDITIONERS	1 July 2025	30 June 2026	Director	Water Distribution	Administrative or Head Office (Including Satellite Offices)	-	600 000	600 000
Civil Engineering Services	WATER DISTRIBUTION	1697	AIRPORT MAINLINE UPGRADE	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	5 000 000	11 225 807	16 174 055
Civil Engineering Services	WATER DISTRIBUTION	1701	BAKKIES	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	350 000	1 200 000	1 200 000
Civil Engineering Services	WATER DISTRIBUTION	1702	BAKKIES - WATER DISTRIBUTION	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	-	600 000	-
Civil Engineering Services	WATER DISTRIBUTION	1712	FURNITURE AND OFFICE EQUIPMENT	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	-	60 000	60 000
Civil Engineering Services	WATER DISTRIBUTION	1715	INSTALLATION OF BULK METERS	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	2 000 000	5 400 000	4 500 000
Civil Engineering Services	WATER DISTRIBUTION	1716	INSTALLATION OF BURST CONTROL VALVES	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	1 200 000	2 200 000	-
Civil Engineering Services	WATER DISTRIBUTION	1717	INSTALLATION OF NEW METERS - WATER DISTRIBUTION	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	980 000	740 000	-
Civil Engineering Services	WATER DISTRIBUTION	1718	INSTALLATION OF NEW WATER CONNECTIONS	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	980 000	800 000	800 000
Civil Engineering Services	WATER DISTRIBUTION	1719	INSTALLATION OF SMART METERS	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	5 500 000	15 000 000	15 000 000
Civil Engineering Services	WATER DISTRIBUTION	1721	KAAIMANS TRANSNET BRIDGE & WATER PIPELINE UPGRADING	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	500 000	2 500 000	5 000 000

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Civil Engineering Services	WATER DISTRIBUTION	1724	NETWORK REHABILITATION - WATER	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	12 500 000	16 500 000	16 500 000
Civil Engineering Services	WATER DISTRIBUTION	1730	PACALTS DORP LINK (ERF 325 EAST)	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	-	-	485 589
Civil Engineering Services	WATER DISTRIBUTION	1732	PRESSURE REDUCING VALVES	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	2 300 000	5 300 000	5 700 000
Civil Engineering Services	WATER DISTRIBUTION	1738	TELEMETRY AND LOGGERS - WATER DISTRIBUTION	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	490 000	420 000	410 000
Civil Engineering Services	WATER DISTRIBUTION	1743	TOOLS AND EQUIPMENT (DMA)	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	-	25 000	-
Civil Engineering Services	WATER DISTRIBUTION	1744	TRAILERS FOR TOOLS AND EQUIPMENT	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	135 000	-	-
Civil Engineering Services	WATER DISTRIBUTION	1745	TWO-WAY RADIO SYSTEMS	1 July 2025	30 June 2026	Director	Water Distribution	Administrative or Head Office (Including Satellite Offices)	50 000	50 000	80 000
Civil Engineering Services	WATER DISTRIBUTION	1749	UPGRADING DEPOT FACILITIES	1 July 2025	30 June 2026	Director	Water Distribution	Administrative or Head Office (Including Satellite Offices)	-	3 000 000	3 000 000
Civil Engineering Services	WATER DISTRIBUTION	1749	UPGRADING DEPOT FACILITIES	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	5 000 000	-	-
Civil Engineering Services	WATER DISTRIBUTION	1754	UPGRADING OF PACALTS DORP WATER (ANDERSONVILLE): PHASE 1	1 July 2025	30 June 2026	Director	Water Distribution	Andersonville	12 500 000	2 500 000	-
Civil Engineering Services	WATER DISTRIBUTION	1754	UPGRADING OF PACALTS DORP WATER (ANDERSONVILLE): PHASE 1	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	1 000 000	-	-
Civil Engineering Services	WATER DISTRIBUTION	1757	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	1 July 2025	30 June 2026	Director	Water Distribution	Zone 3	13 500 000	2 500 000	-
Civil Engineering Services	WATER DISTRIBUTION	2636	Burst control valves	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	3 000 000	-	-
Civil Engineering Services	WATER DISTRIBUTION	2760	George-George Main-George Sub Western Bulk Supply	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	-	183 260	-

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Civil Engineering Services	WATER DISTRIBUTION	2986	Upgrade eastern bulk outflow mains at George Main reservoirs	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	-	99 911	99 911
Civil Engineering Services	WATER DISTRIBUTION	3602	IUDG: Upgrade Water Reticulation: Rosemoor	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	2 000 000	1 561 905	687 662
Civil Engineering Services	WATER DISTRIBUTION	20CE038	TOOLS AND EQUIPMENT - WATER	1 July 2025	30 June 2026	Director	Water Distribution	Whole of the Municipality	10 000	10 000	200 000
Civil Engineering Services	WATER TREATMENT	1698	ALL WATER PUMP STATIONS (SPECTRUM) PEPPERSPRAY	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	470 000	300 000	-
Civil Engineering Services	WATER TREATMENT	1699	ALTERNATIVE ENERGY PROJECT	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	-	80 000	-
Civil Engineering Services	WATER TREATMENT	1703	BALANCING DAM	1 July 2025	30 June 2026	Director	Water Treatment	Haarlem	20 000 000	-	-
Civil Engineering Services	WATER TREATMENT	1706	DAM SAFETY CONSTRUCTION	1 July 2025	30 June 2026	Director	Water Treatment	Haarlem	-	1 800 000	2 300 000
Civil Engineering Services	WATER TREATMENT	1706	DAM SAFETY CONSTRUCTION	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	-	1 900 000	2 300 000
Civil Engineering Services	WATER TREATMENT	1708	EQUIPMENT OF GROUNDWATER RESOURCES	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	-	490 000	1 200 000
Civil Engineering Services	WATER TREATMENT	1710	FENCING AT RESERVOIRS	1 July 2025	30 June 2026	Director	Water Treatment	Haarlem	490 000	500 000	500 000
Civil Engineering Services	WATER TREATMENT	1713	GENERATORS - WATER PURIFICATION	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	-	3 500 000	1 000 000
Civil Engineering Services	WATER TREATMENT	1720	INSTRUMENTATION	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	-	210 000	200 000
Civil Engineering Services	WATER TREATMENT	1725	NEW POTABLE WATER STORAGE RESERVOIR	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	3 600 000	13 500 000	15 000 000
Civil Engineering Services	WATER TREATMENT	1728	PACALTS DORP (EAST) 3ML RESERVOIR, 300 kl TOWER AND PUMPSTATION	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	20 000 000	-	-
Civil Engineering Services	WATER TREATMENT	1729	PACALTS DORP 14,5ML RESERVOIR AND 1ST PHASE NEW PUMPSTATION	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	40 000 000	-	-

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Civil Engineering Services	WATER TREATMENT	1731	PIPEWORK REHABILITATION: GARDEN ROUTE DAM	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	11 100 000	20 000 000	13 000 000
Civil Engineering Services	WATER TREATMENT	1737	TELEMETRY - WATER PURIFICATION	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	210 000	200 000	410 000
Civil Engineering Services	WATER TREATMENT	1739	THEMALETHU EAST 8 MI RESERVOIR, 1 MI TOWER AND PUMP STATION	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	30 600 000	-	-
Civil Engineering Services	WATER TREATMENT	1740	THEMALETHU PUMPSTATION & 6 MI RESERVOIR	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	15 000 000	-	-
Civil Engineering Services	WATER TREATMENT	1741	TOOLS AND EQUIPMENT	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	-	10 000	190 000
Civil Engineering Services	WATER TREATMENT	1746	UNIONDALE FORT KOPPIE RESERVOIR (500KI) PHASE 1	1 July 2025	30 June 2026	Director	Water Treatment	Uniondale	10 000 000	10 250 000	19 250 000
Civil Engineering Services	WATER TREATMENT	1753	UPGRADING OF EBB N FLOW PIPE BRIDGE	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	2 460 000	2 500 000	2 500 000
Civil Engineering Services	WATER TREATMENT	1758	UPGRADING OF WATER PUMP STATIONS	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	3 000 000	5 000 000	5 000 000
Civil Engineering Services	WATER TREATMENT	3617	Groundwater exploration	1 July 2025	30 June 2026	Director	Water Treatment	Whole of the Municipality	1 500 000	4 900 000	5 000 000
Civil Engineering Services	WASTE WATER TREATMENT	1788	Gwaing WWTW Upgrade - Phase 2	1 July 2025	30 June 2026	Director	Waste Water Treatment	Whole of the Municipality	18 600 000	5 460 000	500 000
Civil Engineering Services	WASTE WATER TREATMENT	1795	KLEINKRANTZ WWTW: DEWATERING FACILITY	1 July 2025	30 June 2026	Director	Waste Water Treatment	Kleinkrantz	600 000	14 000 000	8 800 000
Civil Engineering Services	WASTE WATER TREATMENT	1800	OUTENIQUA 10ML ADDITION - WWTW	1 July 2025	30 June 2026	Director	Waste Water Treatment	Whole of the Municipality	400 000	-	-
Civil Engineering Services	WASTE WATER TREATMENT	1820	UF PLANT - REHABILITATION	1 July 2025	30 June 2026	Director	Waste Water Treatment	Whole of the Municipality	6 850 000	2 100 000	500 000
Civil Engineering Services	WASTE WATER TREATMENT	2616	Herolds Bay WWTW	1 July 2025	30 June 2026	Director	Waste Water Treatment	Herolds bay	3 000 000	5 000 000	40 000 000
Civil Engineering Services	WASTE WATER TREATMENT	3687	Union Street bulk sewer diversion	1 July 2025	30 June 2026	Director	Waste Water Treatment	Whole of the Municipality	1 500 000	3 000 000	500 000
Civil Engineering Services	WATER CONTAMINATION CONTROL	1778	FENCE - OUTENIQUA WWTW	1 July 2025	30 June 2026	Director	Waste Water Treatment	Whole of the Municipality	-	1 000 000	-

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Civil Engineering Services	WATER CONTAMINATION CONTROL	1781	FENCING - HEROLDSBAY WWTW	1 July 2025	30 June 2026	Director	Waste Water Treatment	Herolds bay	1 000 000	-	-
Civil Engineering Services	WATER CONTAMINATION CONTROL	1782	FENCING - UNIONDALE WWTW	1 July 2025	30 June 2026	Director	Waste Water Treatment	Uniondale	1 900 000	-	-
Civil Engineering Services	WATER CONTAMINATION CONTROL	1789	HAARLEM WWTW- OFFICE	1 July 2025	30 June 2026	Director	Waste Water Treatment	Haarlem	350 000	500 000	-
Civil Engineering Services	WATER CONTAMINATION CONTROL	1802	OUTENIQUA WWTW- OFFICE	1 July 2025	30 June 2026	Director	Waste Water Treatment	Whole of the Municipality	500 000	1 500 000	-
Civil Engineering Services	WATER CONTAMINATION CONTROL	1804	PAVING - GWAING WWTW	1 July 2025	30 June 2026	Director	Waste Water Treatment	Whole of the Municipality	1 705 000	-	-
Civil Engineering Services	WATER CONTAMINATION CONTROL	1806	REFURBISHMENT OF BELT PRESSES AT GWAIING WWTW	1 July 2025	30 June 2026	Director	Waste Water Treatment	Administrative or Head Office (Including Satellite Offices)	980 000	1 000 000	-
Civil Engineering Services	WATER CONTAMINATION CONTROL	1818	TOOLS AND EQUIPMENT - WWTW	1 July 2025	30 June 2026	Director	Waste Water Treatment	Administrative or Head Office (Including Satellite Offices)	50 000	50 000	80 000
Civil Engineering Services	WATER CONTAMINATION CONTROL	18CE059	FENCE AT GWAING WWTW	1 July 2025	30 June 2026	Director	Waste Water Treatment	Whole of the Municipality	3 700 000	1 000 000	-
Community Safety and Mobility	ANTI LAND INVASION UNIT	2040	DOUBLE CAB 4X4	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	700 000	-	750 000
Community Safety and Mobility	ANTI LAND INVASION UNIT	2041	LAPTOPS	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	20 000	42 000	-
Community Safety and Mobility	ANTI LAND INVASION UNIT	2044	OFFICE FURNITURE - LAW ENFORCEMENT	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	-	50 000	600 000
Community Safety and Mobility	ANTI LAND INVASION UNIT	2045	SINGLE CABS - 4X4	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	WC044 George	-	700 000	-

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Community Safety and Mobility	GIPTN - Auxillary cost	2391	Upgrade of garden of Go George hub in Blanco, some plants impractical - rock garden option	1 July 2025	30 June 2026	Director	Public Transport	Ward 26	20 000	-	-
Community Safety and Mobility	LAW ENFORCEMENT	2012	ACCESS CONTROL - CCTV	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Administrative or Head Office (Including Satellite Offices)	-	200 000	-
Community Safety and Mobility	LAW ENFORCEMENT	2013	CCTV: EXTENSION OF CAMERA SYSTEM	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Whole of the Municipality	2 097 000	1 480 000	-
Community Safety and Mobility	LAW ENFORCEMENT	2014	CCTV: EXTENSION OF CCTV BUILDING	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Whole of the Municipality	3 500 000	-	-
Community Safety and Mobility	LAW ENFORCEMENT	2015	CCTV: FURNITURE	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Administrative or Head Office (Including Satellite Offices)	750 000	200 000	-
Community Safety and Mobility	LAW ENFORCEMENT	2016	CCTV: OPTIC FIBRE	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Administrative or Head Office (Including Satellite Offices)	2 000 000	2 500 000	2 100 000
Community Safety and Mobility	LAW ENFORCEMENT	2017	COMMUNICATION SYSTEM	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Whole of the Municipality	-	1 000 000	720 000
Community Safety and Mobility	LAW ENFORCEMENT	2019	FIBRE LINK - N2	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Whole of the Municipality	-	-	5 500 000
Community Safety and Mobility	LAW ENFORCEMENT	2020	FURNITURE - SECURITY SERVICES	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	-	500 000	-
Community Safety and Mobility	LAW ENFORCEMENT	2023	MINIBUS - LAW ENFORCEMENT	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Administrative or Head Office (Including Satellite Offices)	-	900 000	-
Community Safety and Mobility	LAW ENFORCEMENT	2024	RECORDER AND HARDDRIVES - CCTV	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Administrative or Head Office (Including Satellite Offices)	400 000	300 000	-
Community Safety and Mobility	LAW ENFORCEMENT	2025	CCTV: SAFETY EQUIPMENT: MAIN BUILDING	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Administrative or Head Office (Including Satellite Offices)	-	-	50 000

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Community Safety and Mobility	LAW ENFORCEMENT	2026	UPS AND BOXES	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Administrative or Head Office (Including Satellite Offices)	-	750 000	680 000
Community Safety and Mobility	LAW ENFORCEMENT	2027	VEHICLES	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Administrative or Head Office (Including Satellite Offices)	2 000 000	1 500 000	1 500 000
Community Safety and Mobility	LAW ENFORCEMENT	3044	CCTV Camera UPS and boxes in George	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Whole of the Municipality	-	400 000	450 000
Community Safety and Mobility	LAW ENFORCEMENT	3615	CTV INCIDENT COMMAND CENTRE - FRIDGE	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	10 000	-	-
Community Safety and Mobility	LAW ENFORCEMENT	3621	New Project - CCTV: END USER EQUIPMENT	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Administrative or Head Office (Including Satellite Offices)	85 000	90 000	-
Community Safety and Mobility	LAW ENFORCEMENT	24CS060	IT EQUIPMENT/SCREENS - CONTROL ROOM	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Administrative or Head Office (Including Satellite Offices)	500 000	400 000	-
Community Safety and Mobility	MOTOR VEHICLE REGISTRATION	1999	INSTALLATION OF CAMERA SYSTEM	1 July 2025	30 June 2026	Director	Road and Traffic Regulation	Whole of the Municipality	50 000	50 000	-
Community Safety and Mobility	TRAFFIC SERVICES	1991	ARCHIVING FACILITY	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	500 000	-	2 350 000
Community Safety and Mobility	TRAFFIC SERVICES	1992	BATTERY PACK - DRIVERS LICENCES	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	5 000	-	-
Community Safety and Mobility	TRAFFIC SERVICES	1997	END-USER EQUIPMENT	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Administrative or Head Office (Including Satellite Offices)	200 000	100 000	-
Community Safety and Mobility	TRAFFIC SERVICES	1998	FIREARMS - TRAFFIC	1 July 2025	30 June 2026	Director	Civil Defence	Administrative or Head Office (Including Satellite Offices)	85 000	85 000	-

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Community Safety and Mobility	TRAFFIC SERVICES	2006	SAFETY EQUIPMENT - TRAFFIC SERVICES	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Administrative or Head Office (Including Satellite Offices)	50 000	50 000	-
Community Safety and Mobility	TRAFFIC SERVICES	2010	VEHICLES	1 July 2025	30 June 2026	Director	Police Forces, Traffic and Street Parking Control	Administrative or Head Office (Including Satellite Offices)	2 600 000	800 000	-
Community Safety and Mobility	VEHICLE TESTING STATION	2011	WAITING AREA AND PUBLIC TOILETS - VEHICLE TESTING STATION	1 July 2025	30 June 2026	Director	Road and Traffic Regulation	Administrative or Head Office (Including Satellite Offices)	-	500 000	-
Community Safety and Mobility	VEHICLE TESTING STATION	3071	Equipment	1 July 2025	30 June 2026	Director	Road and Traffic Regulation	Whole of the Municipality	6 000	-	-
Community Services	BRANCH LIBRARIES	2063	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - CO	1 July 2025	30 June 2026	Director	Libraries and Archives	Whole of the Municipality	-	100 000	100 000
Community Services	CEMETERIES	1945	NEW CEMETERY - GEORGE	1 July 2025	30 June 2026	Director	Cemeteries, Funeral Parlours and Crematoriums	WC044 George	660 000	3 500 000	-
Community Services	CEMETERIES	1946	NEW CEMETERY - UNIONDALE	1 July 2025	30 June 2026	Director	Cemeteries, Funeral Parlours and Crematoriums	Uniondale	1 000 000	3 000 000	3 000 000
Community Services	ENVIRONMENTAL HEALTH	1971	SOUND LEVEL METER	1 July 2025	30 June 2026	Director	Control of Public Nuisances	WC044 George	200 000	-	-
Community Services	FIRE SERVICES	2030	FIRE TRUCK	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	WC044 George	-	4 000 000	-
Community Services	FIRE SERVICES	2031	FURNITURE AND FITTINGS - FIRE STATION	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	WC044 George	-	50 000	600 000
Community Services	FIRE SERVICES	2033	LAPTOP FIRE	1 July 2025	30 June 2026	Director	Information Technology	WC044 George	60 000	-	-
Community Services	FIRE SERVICES	2035	TOOLS AND EQUIPMENT	1 July 2025	30 June 2026	Director	Fire Fighting and Protection	WC044 George	550 000	-	700 000
Community Services	FIRE SERVICES	2037	UPGRADING OF RADIO COMMUNICATION - GEORGE	1 July 2025	30 June 2026	Director	Fire Fighting and Protection	WC044 George	735 000	-	-
Community Services	FIRE SERVICES	3350	Land cruisers x2	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	WC044 George	2 200 000	-	-
Community Services	FIRE SERVICES	3351	Breathing apparatus	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	WC044 George	300 000	300 000	-

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Community Services	LANDFILL SITE	1922	1.6 BAKKIES - MAINTENANCE AT TRANSFERSTATION	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	WC044 George	400 000	-	-
Community Services	LANDFILL SITE	1943	MINI TRANSFER STATION	1 July 2025	30 June 2026	Director	Solid Waste Disposal (Landfill Sites)	WC044 George	3 000 000	-	-
Community Services	LANDFILL SITE	1948	OPEN TOP SKIPS AND REFURBISHMENT OF COMPACTOR BINS	1 July 2025	30 June 2026	Director	Solid Waste Disposal (Landfill Sites)	Whole of the Municipality	750 000	-	-
Community Services	LANDFILL SITE	1966	ROOF TRANSFER STATION UNIONDALE	1 July 2025	30 June 2026	Director	Solid Waste Disposal (Landfill Sites)	WC044 George	-	720 000	-
Community Services	LANDFILL SITE	1970	SKIPS TRUCK	1 July 2025	30 June 2026	Director	Solid Waste Disposal (Landfill Sites)	Whole of the Municipality	2 000 000	2 000 000	-
Community Services	LANDFILL SITE	1977	CHIPPER- UNIONDALE TRANSFER STATION	1 July 2025	30 June 2026	Director	Solid Waste Disposal (Landfill Sites)	Uniondale	-	500 000	-
Community Services	LANDFILL SITE	1979	TRUCKS WITH TRAILERS	1 July 2025	30 June 2026	Director	Solid Waste Disposal (Landfill Sites)	Whole of the Municipality	2 500 000	2 500 000	-
Community Services	LANDFILL SITE	1989	WASTE RAMP: GEORGE TRANSFER STATION	1 July 2025	30 June 2026	Director	Solid Waste Disposal (Landfill Sites)	Whole of the Municipality	-	-	1 000 000
Community Services	LANDFILL SITE	3025	Building of Compost Plant	1 July 2025	30 June 2026	Director	Recycling	WC044 George	-	1 000 000	1 000 000
Community Services	LANDFILL SITE	3042	Extension and refurbishment of George Waste Transfer Station	1 July 2025	30 June 2026	Director	Solid Waste Disposal (Landfill Sites)	WC044 George	3 000 000	1 000 000	-
Community Services	PARKS	1923	AERIAL PLATFORM 18M	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Whole of the Municipality	-	2 400 000	-
Community Services	PARKS	1924	BAKKIES	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Whole of the Municipality	-	400 000	-
Community Services	PARKS	1931	CHIPPER (NEW)	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Whole of the Municipality	-	300 000	300 000
Community Services	PARKS	1934	CREWCAB	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Whole of the Municipality	1 000 000	-	-
Community Services	PARKS	1944	NEW CAMP : PARKS CAMP	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	-	3 000 000	3 000 000

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Community Services	PARKS	1961	REPLACEMENT OF ASBESTOS ROOF: PARKS FACILITIES	1 July 2025	30 June 2026	Director	Community Halls and Facilities	Whole of the Municipality	-	1 700 000	-
Community Services	PARKS	1981	UPGRADE OF BOTANICAL GARDEN	1 July 2025	30 June 2026	Director	Community Halls and Facilities	Whole of the Municipality	1 000 000	-	-
Community Services	PARKS	3034	Decorative & Innovative	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	56 000	-	-
Community Services	PUBLIC TOILETS	1984	UPGRADE PUBLIC TOILETS	1 July 2025	30 June 2026	Director	Public Toilets	Whole of the Municipality	150 000	-	-
Community Services	PUBLIC TOILETS	3037	Conversion of Ablution	1 July 2025	30 June 2026	Director	Public Toilets	Rosemoor	-	-	403 000
Community Services	PUBLIC TOILETS	3040	Upgrade & Extension Facilities	1 July 2025	30 June 2026	Director	Public Toilets	Whole of the Municipality	-	-	200 000
Community Services	PUBLIC TOILETS	3041	Upgrading Toilets - Beach Areas	1 July 2025	30 June 2026	Director	Public Toilets	Whole of the Municipality	-	-	460 000
Community Services	REFUSE REMOVAL	1928	BULK REFUSE CONTAINERS: TRANSFER STATION	1 July 2025	30 June 2026	Director	Solid Waste Removal	Whole of the Municipality	300 000	300 000	300 000
Community Services	REFUSE REMOVAL	1947	NEW WASTE MANAGEMENT CAMP (REFUSE REMOVAL DEPOT)	1 July 2025	30 June 2026	Director	Solid Waste Removal	Whole of the Municipality	-	3 000 000	3 000 000
Community Services	REFUSE REMOVAL	1955	NEW CAGE TIPPER TRUCKS	1 July 2025	30 June 2026	Director	Street Cleaning	WC044 George	2 400 000	-	-
Community Services	REFUSE REMOVAL	1956	REPLACE REFUSE TRUCK COMPACTER CAW 91335	1 July 2025	30 June 2026	Director	Solid Waste Removal	Whole of the Municipality	3 700 000	-	-
Community Services	REFUSE REMOVAL	1957	REPLACE REFUSE TRUCK COMPACTER CAW 91334	1 July 2025	30 June 2026	Director	Solid Waste Removal	Whole of the Municipality	3 700 000	-	-
Community Services	REFUSE REMOVAL	1958	REPLACE REFUSE TRUCK COMPACTER CAW 14989	1 July 2025	30 June 2026	Director	Solid Waste Removal	Whole of the Municipality	-	4 000 000	-
Community Services	REFUSE REMOVAL	1960	REPLACE REFUSE TRUCK COMPACTER CAW 14575	1 July 2025	30 June 2026	Director	Solid Waste Removal	Whole of the Municipality	-	-	4 000 000
Community Services	REFUSE REMOVAL	1969	SKIPS	1 July 2025	30 June 2026	Director	Solid Waste Removal	Whole of the Municipality	500 000	500 000	-

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Community Services	SECRETARIAT COMMUNITY SERVICES	1921	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) -CS	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	60 000	60 000	60 000
Community Services	SOCIAL SERVICES	2064	END-USER EQUIPMENT	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	20 000	30 000	-
Community Services	SOCIAL SERVICES	2067	FURNITURE AND EQUIPMENT - SOCIAL	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	-	58 000	50 000
Community Services	SOCIAL SERVICES	2069	LAPTOPS	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	-	100 000	-
Community Services	SOCIAL SERVICES	2079	SANDANEZWE CRECHE: CONTAINER	1 July 2025	30 June 2026	Director	Child Care Facilities	Administrative or Head Office (Including Satellite Offices)	-	200 000	-
Community Services	SOCIAL SERVICES	2080	SIEMBAMBA CRECHE - FENCING	1 July 2025	30 June 2026	Director	Child Care Facilities	Administrative or Head Office (Including Satellite Offices)	200 000	900 000	-
Community Services	SOCIAL SERVICES	3113	Work Opportunities- EPWP	1 July 2025	30 June 2026	Director	Education	Administrative or Head Office (Including Satellite Offices)	-	100 000	100 000
Community Services	SPORT MAINTENANCE	1932	UPGRADING OF PAVILLION ABLUTION/STOREROOMS AND CLUBHOUSE - ROSEMOOR SPORTGROUND	1 July 2025	30 June 2026	Director	Sports Grounds and Stadiums	Administrative or Head Office (Including Satellite Offices)	-	2 000 000	2 000 000
Community Services	SPORT MAINTENANCE	1933	CONVILLE SWIMMING POOL: NEW DOME ROOF/Swimming infrastructure/heatpumps	1 July 2025	30 June 2026	Director	Sports Grounds and Stadiums	WC044 George	-	-	5 000 000

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Community Services	SPORT MAINTENANCE	1950	UPGRADE PARKDENE SPORT GROUND	1 July 2025	30 June 2026	Director	Sports Grounds and Stadiums	Administrative or Head Office (Including Satellite Offices)	1 720 000	-	-
Community Services	SPORT MAINTENANCE	1951	PAVILLION FOR DORPSVELD - UNIONDALE	1 July 2025	30 June 2026	Director	Sports Grounds and Stadiums	Administrative or Head Office (Including Satellite Offices)	60 000	-	-
Community Services	SPORT MAINTENANCE	1968	ROSEMORE SPORTGROUND - TARTAN TRACK PHASE 2	1 July 2025	30 June 2026	Director	Sports Grounds and Stadiums	WC044 George	-	-	1 450 000
Community Services	SPORT MAINTENANCE	1980	UPGRADE CRICKET CLUBHOUSE- ROSEMOORE SPORT GROUNDS	1 July 2025	30 June 2026	Director	Recreational Facilities	Administrative or Head Office (Including Satellite Offices)	750 000	-	-
Community Services	SPORT MAINTENANCE	1986	UPGRADING - LAWAAIKAMP SPORT FACILITY	1 July 2025	30 June 2026	Director	Sports Grounds and Stadiums	Administrative or Head Office (Including Satellite Offices)	-	-	1 720 000
Community Services	SPORT MAINTENANCE	3053	Construction of cricket pitch and cricket nets - Uniondale (Lyonville sportground)	1 July 2025	30 June 2026	Director	Sports Grounds and Stadiums	Uniondale	-	-	200 000
Community Services	SPORT MAINTENANCE	3057	Upgrading Lawaaikamp Sport Grounds	1 July 2025	30 June 2026	Director	Sports Grounds and Stadiums	Ballotsview	-	-	450 000
Community Services	SPORT MAINTENANCE	3065	Rosemoor Tartan Track (Phase 2)	1 July 2025	30 June 2026	Director	Sports Grounds and Stadiums	WC044 George	4 000 000	-	-
Community Services	SPORT MAINTENANCE	3356	Radios- Sport Maintenance	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	-	-	200 000
Community Services	WILDERNESS AND VICTORIA BAY RECREATION	1925	BEACH INFRASTRUCTURE: BOARDWALKS,	1 July 2025	30 June 2026	Director	Beaches and Jetties	WC044 George	500 000	-	-
Corporate Services	CIVIC CENTRE	2055	SEDAN:CORPORATE	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Whole of the Municipality	400 000	-	-

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Corporate Services	CIVIC CENTRE	3659	INSTALLATION OF NEW MID-WALL AIR CONDITIONERD FOR COUNCIL CHAIMBERS AND HR OFFICES	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	300 000	300 000	-
Corporate Services	CIVIC CENTRE	3693	VEHICLES: AUXILLARY	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Whole of the Municipality	-	500 000	700 000
Corporate Services	CIVIC CENTRE	3694	INDUSTRIAL BUFFING MACHINE	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Whole of the Municipality	50 000	-	250 000
Corporate Services	DMA AREA	2093		1 July 2025	30 June 2026	Director	Information Technology	Administrative or Head Office (Including Satellite Offices)	-	-	-
Corporate Services	DMA AREA	3709	3 x 36 000 Btu Aircon Uniondale Community Hall	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Uniondale	-	-	80 000
Corporate Services	DMA AREA	3710	3 x 36 000 Btu Aircon vir Haarlem community Hall	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Haarlem	-	-	80 000
Corporate Services	DMA AREA	3711	3 X BOILING TABLE GAS-COMMERCIAL 3 BURNER + 9KG GAS AND CYLINDER	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Haarlem	-	-	40 000
Corporate Services	DMA AREA	3712	3 X URNS HALLS	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Uniondale	-	-	10 000
Corporate Services	DMA AREA	3713	AIRCON UNIONDALE OFFICE	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Uniondale	-	-	20 000
Corporate Services	DMA AREA	3714	BIOMETRICS	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Uniondale	50 000	-	-
Corporate Services	DMA AREA	3715	FENCING HAARLEM HALL - PHASE 2	1 July 2025	30 June 2026	Director	Community Halls and Facilities	Haarlem	-	-	250 000
Corporate Services	DMA AREA	3716	OUTDOOR SOUND SYSTEM	1 July 2025	30 June 2026	Director	Community Halls and Facilities	Uniondale	-	-	60 000
Corporate Services	DMA AREA	3717	WATER DISPENCER	1 July 2025	30 June 2026	Director	Community Halls and Facilities	Uniondale	-	-	40 000
Corporate Services	HUMAN RESOURCE MANAGEMENT	2101	LAPTOPS	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	100 000	100 000	-
Corporate Services	HUMAN RESOURCE MANAGEMENT	2102	OFFICE FURNITURE	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	100 000	100 000	-

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Corporate Services	LAWAAIKAMP HALL	3660	FENCING:LAWAAIKAMP COMMUNITY HALL	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Lawaaikamp	1 141 000	-	-
Corporate Services	LEGAL AND COMPLIANCE	2098	FURNITURE AND FITTINGS - LEGAL SERVICES	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	75 000	65 000	75 000
Corporate Services	LEGAL AND COMPLIANCE	2099	LAPTOPS	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	100 000	100 000	120 000
Corporate Services	MAINTENANCE	2256	1X BAKKIE: MAINTENANCE	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Whole of the Municipality	-	580 000	-
Corporate Services	MAINTENANCE	2259	ERECTION OF FENCE :POST OFFICE BUILDING- PACALTS DORP(MISSION STREET)	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	280 000	-	-
Corporate Services	MAINTENANCE	2260	FRIDGE	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	-	18 000	-
Corporate Services	MAINTENANCE	2261	FURNITURE - MAINTENANCE SECTION	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	-	150 000	50 000
Corporate Services	MAINTENANCE	2264	LOCKERS	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	-	20 000	-
Corporate Services	MAINTENANCE	2265	MICROWAVE	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	-	8 000	-
Corporate Services	MAINTENANCE	2267	REPLACE ASBESTOS ROOF :HOUSE 11TH AVENUE, DENNEOORD	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Denneoord	-	380 000	-
Corporate Services	MAINTENANCE	2270	TOILETS FOR DISABLED :KLIPHUIS GEBOU- PACALTS DORP(MISSION STREEET)	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Pacaltsdorp	-	50 000	-

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Corporate Services	MAINTENANCE	2271	WATER HARVESTING PROJECTS	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Whole of the Municipality	50 000	50 000	50 000
Corporate Services	MAINTENANCE	2272	WATER PUMPS	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Whole of the Municipality	20 000	20 000	20 000
Corporate Services	MAINTENANCE	3363	BUILDING EQUIPMENT AND TOOLS	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Whole of the Municipality	50 000	50 000	50 000
Corporate Services	MAINTENANCE	3623	TRAILER (MAINTENANCE)	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Whole of the Municipality	50 000	50 000	50 000
Corporate Services	MAINTENANCE	3624	Containers (Maintenance)	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Whole of the Municipality	211 000	100 000	-
Corporate Services	MAINTENANCE	18HS033	CHAIRS - MAINTENANCE SECTION	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Whole of the Municipality	-	30 000	-
Corporate Services	OFFICE OF THE SPEAKER	2196	TOOLS OF TRADE - COUNCIL	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	650 000	-	-
Corporate Services	PARKDENE HALL	3698	PARKDENE HALL:FENCING	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Parkdene	700 000	-	-
Corporate Services	PARKDENE HALL	3699	PAVING: PARKDENE HALL	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Parkdene	-	200 000	-
Corporate Services	ROSEMORE HALL	3697	FENCING : ROSEMOOR COMMUNITY HALL	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Rosemoor	280 000	-	-
Corporate Services	SECRETARIAL/ COMMITTEE SERVICES	2050	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - CO	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	WC044 George	20 000	20 000	20 000
Corporate Services	SECRETARIAL/ COMMITTEE SERVICES	2054	VACUUM CLEANERS - CORP ADMIN	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Whole of the Municipality	5 000	15 000	15 000
Corporate Services	SECRETARIAL/ COMMITTEE SERVICES	3691	INDUSTRIAL SHREDDER: RECORDS	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	50 000	-	-
Corporate Services	SECRETARIAL/ COMMITTEE SERVICES	3692	SEDAN: COMMITTEE SERVICES	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Whole of the Municipality	-	400 000	-
Corporate Services	SECRETARIAL/ COMMITTEE SERVICES	17CO002	FURNITURE & FITTINGS - CORP ADMIN	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	10 000	336 000	105 000

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Corporate Services	THEMBALETHU HALL	3690	COMMUNITY HALL: ASAZANI	1 July 2025	30 June 2026	Director	Asset Management	Zone 9	-	1 014 000	1 821 000
Electrical Engineering Services	DISTRIBUTION	2106	BESS O&M	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	500 000	500 000	-
Electrical Engineering Services	DISTRIBUTION	2161	RE SOLAR PV: Various buildings	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	300 000	300 000	300 000
Electrical Engineering Services	DISTRIBUTION	3123	SS Completion of Uniondale Sub	1 July 2025	30 June 2026	Director	Electricity	Uniondale	-	2 000 000	-
Electrical Engineering Services	DISTRIBUTION	3134	SL Flood lights in the green belt at Dormelsdrift and Camphersdrift	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	200 000	-	-
Electrical Engineering Services	DISTRIBUTION	3145	LINE Hansmoekraal Thembaletu 66KV	1 July 2025	30 June 2026	Director	Electricity	Hansmoeskraal 202	500 000	500 000	1 000 000
Electrical Engineering Services	DISTRIBUTION	3189	MS to be installed - Corner Beukes Clinic	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	2 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	3190	SS Glenwood Substation	1 July 2025	30 June 2026	Director	Electricity	Glenwood	3 000 000	500 000	-
Electrical Engineering Services	DISTRIBUTION	3191	MS on Corner of 5th& Akasia Str	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	2 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	3192	SL New streetlight for 16B Outeniqua Street, Denneoord	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	50 000	-	-
Electrical Engineering Services	DISTRIBUTION	3196	SS Proefplaas upgrade	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	2 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	3197	SS Protea 66/11KV Transformer	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	4 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	3206	SL Spotlights in Knysna Road from Engen to Mall	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	150 000	-	-
Electrical Engineering Services	DISTRIBUTION	3218	SS Riverlea- Trf must be upgraded	1 July 2025	30 June 2026	Director	Electricity	Riverlea	500 000	-	-
Electrical Engineering Services	DISTRIBUTION	3226	SL Streetlights (Bob Street, Nqwemesha Street)	1 July 2025	30 June 2026	Director	Electricity	Zone 6	320 000	-	-

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Electrical Engineering Services	DISTRIBUTION	3227	SL Streetlights upgrade in Blanco, Maitland Street, Peter Theron & Napier (very dark)	1 July 2025	30 June 2026	Director	Electricity	Blanco	400 000	-	-
Electrical Engineering Services	DISTRIBUTION	3315	MP: SS Protea - SS Watertoring	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	2 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	3316	RE Outeniqua WWTW PV Solar - O&M	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	250 000	250 000	250 000
Electrical Engineering Services	DISTRIBUTION	3319	RE 1MW PV Plant O&M	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	250 000	250 000	-
Electrical Engineering Services	DISTRIBUTION	3320	PFC - Langenhoven SS	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	-	500 000	-
Electrical Engineering Services	DISTRIBUTION	3321	PFC - Tamsui	1 July 2025	30 June 2026	Director	Electricity	Tamsui	-	500 000	-
Electrical Engineering Services	DISTRIBUTION	3322	PFC - George SS	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	750 000	-	-
Electrical Engineering Services	DISTRIBUTION	3323	SS Upgrading of Tamsui SS	1 July 2025	30 June 2026	Director	Electricity	Tamsui	1 000 000	10 000 000	15 000 000
Electrical Engineering Services	DISTRIBUTION	3324	Cable MV from George SS to Theron SS	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	3 500 000	3 500 000	-
Electrical Engineering Services	DISTRIBUTION	3325	MP: SS George - SS Table Top	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	1 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	3326	ADMIN Safety Equipment	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	300 000	50 000	-
Electrical Engineering Services	DISTRIBUTION	3327	ADMIN Tools and Equipment	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	250 000	250 000	250 000
Electrical Engineering Services	DISTRIBUTION	3328	ADMIN Office Furniture & Fittings	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	150 000	50 000	50 000
Electrical Engineering Services	DISTRIBUTION	3330	MP: SS Winery - SS Industries	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	700 000	-	-

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Electrical Engineering Services	DISTRIBUTION	3331	SS Langehoven SS - Erosion problem	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	1 000 000	2 000 000	-
Electrical Engineering Services	DISTRIBUTION	3332	MP: SS Table Top - SS Winery	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	600 000	-	-
Electrical Engineering Services	DISTRIBUTION	3333	RE Civic Centre PV Solar O&M	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	250 000	250 000	250 000
Electrical Engineering Services	DISTRIBUTION	3334	SL Streetlights for Nelson Mandela BLD	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	3 350 000	-	-
Electrical Engineering Services	DISTRIBUTION	3335	SL Streetlights for York Str	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	5 500 000	-	-
Electrical Engineering Services	DISTRIBUTION	3336	SL High Mast - PW Botha BLD	1 July 2025	30 June 2026	Director	Electricity	Dormehlsdrift	500 000	-	-
Electrical Engineering Services	DISTRIBUTION	3337	SL Street lights General	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	3 000 000	3 000 000	3 000 000
Electrical Engineering Services	DISTRIBUTION	3338	SL Nelson mandela Traffic Lights	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	2 000 000	2 000 000	2 000 000
Electrical Engineering Services	DISTRIBUTION	3340	RMU Parkdene RMU relocate	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	-	700 000	-
Electrical Engineering Services	DISTRIBUTION	3341	LV CABLE Die Vleie Road LV Line Conversion	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	1 800 000	-	-
Electrical Engineering Services	DISTRIBUTION	3345	RE Gwaing WWTW PV Solar	1 July 2025	30 June 2026	Director	Electricity	Gwayang 208	250 000	250 000	250 000
Electrical Engineering Services	DISTRIBUTION	3347	TP Town Planning - Erf 8538 Pacs	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	525 000	-	-
Electrical Engineering Services	DISTRIBUTION	3368	RETIC Informals - MDYWADINI - 20 units	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	600 000	-	-
Electrical Engineering Services	DISTRIBUTION	3369	RETIC Informals - Dube Village - 280 Units	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	4 500 000	-	-
Electrical Engineering Services	DISTRIBUTION	3370	RETIC Informals - Mandela Village - 500 units	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	10 000 000	10 000 000	5 000 000

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Electrical Engineering Services	DISTRIBUTION	3371	Meters Smart Meters - City Wide	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	5 000 000	5 000 000	35 000 000
Electrical Engineering Services	DISTRIBUTION	3373	ENG - Testing Equipment	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	500 000	300 000	-
Electrical Engineering Services	DISTRIBUTION	3374	ENG BTU's & Batteries Various SS	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	300 000	300 000	300 000
Electrical Engineering Services	DISTRIBUTION	3376	Eng Protection Upgrade - 5th Street	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	-	600 000	-
Electrical Engineering Services	DISTRIBUTION	3377	Eng Protection Upgrade - SS Industria 1	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	-	600 000	-
Electrical Engineering Services	DISTRIBUTION	3378	Eng Protection Upgrade - SS Sappi	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	300 000	-	-
Electrical Engineering Services	DISTRIBUTION	3379	Eng Protection Upgrade - SS Constantia	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	180 000	-	-
Electrical Engineering Services	DISTRIBUTION	3380	MS Replace Mini-sub	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	3 000 000	5 000 000	5 000 000
Electrical Engineering Services	DISTRIBUTION	3381	LINES Replacing and upgrading of redundant MV overhead lines & Cables	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	4 000 000	4 000 000	-
Electrical Engineering Services	DISTRIBUTION	3579	LV LINES Upgrading of low voltage lines & cables	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	2 500 000	2 500 000	2 500 000
Electrical Engineering Services	DISTRIBUTION	3582	LV Voortrekker Street OHL conversion	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	-	900 000	-
Electrical Engineering Services	DISTRIBUTION	3607	SL High Mast Light - Clinic Str Rosemore	1 July 2025	30 June 2026	Director	Electricity	Rosemoor	900 000	-	-
Electrical Engineering Services	DISTRIBUTION	3609	Retic 17 Units Haarlem	1 July 2025	30 June 2026	Director	Electricity	Haarlem	350 000	-	-
Electrical Engineering Services	DISTRIBUTION	3665	Meters AUTOMATED METERING SYTEM	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	500 000	300 000	50 000

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Electrical Engineering Services	DISTRIBUTION	17CE008	HIGH MAST LIGHTING	1 July 2025	30 June 2026	Director	Electricity	Administrative or Head Office (Including Satellite Offices)	1 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	17CE010	STREETLIGHTS: UNIONDALE, HAARLEM AND HEROLD	1 July 2025	30 June 2026	Director	Electricity	Uniondale	10 000	10 000	-
Electrical Engineering Services	DISTRIBUTION	17ET002	THEMBALETHU/BALLOTS BAY 66/11 SUBSTATION	1 July 2025	30 June 2026	Director	Electricity	Zone 1	500 000	-	-
Electrical Engineering Services	DISTRIBUTION	17ET010	COMMUNICATION SYSTEM	1 July 2025	30 June 2026	Director	Electricity	Administrative or Head Office (Including Satellite Offices)	500 000	500 000	-
Electrical Engineering Services	DISTRIBUTION	17ET011	CONTROL CENTRE: 11KV SAFETY	1 July 2025	30 June 2026	Director	Electricity	Administrative or Head Office (Including Satellite Offices)	-	-	1 250 000
Electrical Engineering Services	DISTRIBUTION	17ET012	PROTECTION SYSTEM	1 July 2025	30 June 2026	Director	Electricity	Administrative or Head Office (Including Satellite Offices)	500 000	500 000	500 000
Electrical Engineering Services	DISTRIBUTION	17ET019	OVERLOADED NETWORKS: REPLACEMENT - ELEC	1 July 2025	30 June 2026	Director	Electricity	Administrative or Head Office (Including Satellite Offices)	3 000 000	1 140 000	-
Electrical Engineering Services	DISTRIBUTION	17ET020	REPLACE OVERLOADED 11KV SWITCHGEAR	1 July 2025	30 June 2026	Director	Electricity	Administrative or Head Office (Including Satellite Offices)	5 000 000	5 000 000	-
Electrical Engineering Services	DISTRIBUTION	17ET025	RETICULATION FILL IN SCHEMES - AD HOC	1 July 2025	30 June 2026	Director	Electricity	Administrative or Head Office (Including Satellite Offices)	100 000	100 000	-
Electrical Engineering Services	DISTRIBUTION	17ET035	ENTRANCE CONTROL AND SECURITY MEASURES - ELEC	1 July 2025	30 June 2026	Director	Electricity	Administrative or Head Office (Including Satellite Offices)	50 000	50 000	-
Electrical Engineering Services	DISTRIBUTION	17ET036	MOBILE RADIOS - ELEC	1 July 2025	30 June 2026	Director	Electricity	Administrative or Head Office (Including Satellite Offices)	100 000	100 000	-

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Electrical Engineering Services	DISTRIBUTION	17ET042	UPGRADING OF BUILDINGS - ELEC	1 July 2025	30 June 2026	Director	Electricity	George Industrial	1 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	17ET043	SAFETY ADDITIONS TO ELEC BUILDING (OHSA)	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	2 550 000	50 000	-
Electrical Engineering Services	DISTRIBUTION	17ET044	SECURITY WALL AT MAJOR SUBSTATIONS	1 July 2025	30 June 2026	Director	Electricity	George	500 000	500 000	-
Electrical Engineering Services	DISTRIBUTION	17ET065	HEROLDS BAY SUBSTATION: TRANSFORMER	1 July 2025	30 June 2026	Director	Electricity	Herolds bay	1 500 000	-	-
Electrical Engineering Services	DISTRIBUTION	17ET070	SCHAAPKOP 2ND 132/66KV TRANSFORMER	1 July 2025	30 June 2026	Director	Electricity	George Industrial	15 000 000	36 000 000	1 500 000
Electrical Engineering Services	DISTRIBUTION	17ET075	FORMAL AREAS UNDERGROUND CONNECTION - UISP AREA	1 July 2025	30 June 2026	Director	Electricity	Zone 1	7 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	17ET078	HEATHER PARK 2ND TRANSFORMER	1 July 2025	30 June 2026	Director	Electricity	Heather Park	5 000 000	20 000 000	20 000 000
Electrical Engineering Services	DISTRIBUTION	18ET093	REPLACE CHERRY PICKER TRUCK - ELEC	1 July 2025	30 June 2026	Director	Electricity	Administrative or Head Office (Including Satellite Offices)	8 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	19ET001	FESTIVE LIGHTS	1 July 2025	30 June 2026	Director	Electricity	Administrative or Head Office (Including Satellite Offices)	200 000	200 000	200 000
Electrical Engineering Services	DISTRIBUTION	19ET006	FORMAL AREAS UNDERGROUND CONNECTION - UISP AREA - INEP	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	3 217 391	3 478 260	3 635 652
Electrical Engineering Services	DISTRIBUTION	20ET001	GEORGE SUBSTATION UPGRADE	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	1 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	20ET002	UPGRADE OH LINE - SS GEORGE TO SS GLENWOOD	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	-	1 500 000	9 500 000
Electrical Engineering Services	DISTRIBUTION	21ET003	UPS FOR TRAFFIC LIGHTS	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	1 500 000	1 500 000	-

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Electrical Engineering Services	DISTRIBUTION	22ET001	FICHAT SS UPGRADE - 11KV SWITCHGEAR AND EQUIPMENT	1 July 2025	30 June 2026	Director	Electricity	Dormehlsdrift	3 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	22ET002	THERON SS UPGRADE - 11KV SWITCHGEAR AND EQUIPMENT	1 July 2025	30 June 2026	Director	Electricity	George	1 000 000	7 500 000	-
Electrical Engineering Services	DISTRIBUTION	24EL002	QOS	1 July 2025	30 June 2026	Director	Electricity	Administrative or Head Office (Including Satellite Offices)	50 000	-	-
Electrical Engineering Services	DISTRIBUTION	24EL003	11KV SWITCHGEAR AND EQUIPMENT - MOOIKLOOF	1 July 2025	30 June 2026	Director	Electricity	Groenkloof	-	500 000	3 500 000
Electrical Engineering Services	DISTRIBUTION	24EL004	11KV SWITCHGEAR AND EQUIPMENT - GROENKLOOF	1 July 2025	30 June 2026	Director	Electricity	Groenkloof	1 000 000	5 000 000	7 000 000
Electrical Engineering Services	DISTRIBUTION	24EL006	RETICULATION OF METRO GROUNDS	1 July 2025	30 June 2026	Director	Electricity	Metro Grounds	500 000	-	-
Electrical Engineering Services	SECRETARIAT ELECTROTECHNICAL SERVICES	3329	Admin End User Equipment (PC's) Laptop	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	100 000	100 000	120 000
Electrical Engineering Services	SECRETARIAT ELECTROTECHNICAL SERVICES	20CS070	CONTAINER	1 July 2025	30 June 2026	Director	Electricity	Whole of the Municipality	200 000	-	-
Financial Services	CREDITORS AND CHEQUE ADMINISTRATION	24FS008	0	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	-	-	-
Financial Services	ICT SYSTEMS	3668	MANAGEMENT INFORMATION SYSTEM	1 July 2025	30 June 2026	Director	Information Technology	Administrative or Head Office (Including Satellite Offices)	23 558 204	3 218 753	3 389 347
Financial Services	IT SERVICES NETWORK	2180	BIOMETRICS - IT	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	75 000	-	-
Financial Services	IT SERVICES NETWORK	2189	IT ARCHITECTURE ASSESSMENT AND UPGRADES	1 July 2025	30 June 2026	Director	Information Technology	Administrative or Head Office (Including Satellite Offices)	300 000	-	-

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Financial Services	IT SERVICES NETWORK	24FS011	0	1 July 2025	30 June 2026	Director	Information Technology	Administrative or Head Office (Including Satellite Offices)	-	-	-
Financial Services	LOGISTICS (STORES)	3585	ERECTION OF NEW MUNICIPAL STORES	1 July 2025	30 June 2026	Director	Supply Chain Management	Administrative or Head Office (Including Satellite Offices)	150 000	15 850 000	-
Financial Services	SECRETARIAT FINANCIAL SERVICES	2178	AIRCONDITIONER - CREDITORS	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	100 000	100 000	-
Financial Services	SECRETARIAT FINANCIAL SERVICES	2183	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - FIN	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	400 000	400 000	400 000
Financial Services	SECRETARIAT FINANCIAL SERVICES	2191	OFFICE FURNITURE - CFO	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	200 000	-	-
Financial Services	SECRETARIAT FINANCIAL SERVICES	19CS052	0	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	-	-	-
Financial Services	SECRETARIAT FINANCIAL SERVICES	21FS002	0	1 July 2025	30 June 2026	Director	Administrative and Corporate Support	Administrative or Head Office (Including Satellite Offices)	-	-	-
Office of the Municipal Manager	COMMUNICATION	20FS003	END-USER EQUIPMENT	1 July 2025	30 June 2026	Director	Marketing, Customer Relations, Publicity and Media Co-ordination	Administrative or Head Office (Including Satellite Offices)	20 000	-	-
Office of the Municipal Manager	INTERNAL AUDIT	18MM007	COMPUTER HARDWARE - INTERNAL AUDIT	1 July 2025	30 June 2026	Director	Governance Function	Administrative or Head Office (Including Satellite Offices)	40 000	20 000	20 000
Office of the Municipal Manager	INTERNAL AUDIT	19MM008	FURNITURE AND FITTINGS - INTERNAL AUDIT (IN HOUSE UNIT)	1 July 2025	30 June 2026	Director	Governance Function	Administrative or Head Office (Including Satellite Offices)	15 000	15 000	-

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Office of the Municipal Manager	OFFICE OF THE MUNICIPAL MANAGER	18MM010	FURNITURE AND FITTINGS - MM	1 July 2025	30 June 2026	Director	Municipal Manager, Town Secretary and Chief Executive	Administrative or Head Office (Including Satellite Offices)	15 000	15 000	15 000
Office of the Municipal Manager	OFFICE OF THE MUNICIPAL MANAGER	20FS003	END-USER EQUIPMENT	1 July 2025	30 June 2026	Director	Municipal Manager, Town Secretary and Chief Executive	Administrative or Head Office (Including Satellite Offices)	-	20 000	-
Planning and Development	ECONOMIC GROWTH AND RURAL DEVELOPMENT (LED)	2212	CONSTRUCTION OF NEW INFORMAL TRADING STANDS	1 July 2025	30 June 2026	Director	Economic Development/Planning	Whole of the Municipality	-	400 000	150 000
Planning and Development	ECONOMIC GROWTH AND RURAL DEVELOPMENT (LED)	2216	FURNITURE AND FITTINGS - LED	1 July 2025	30 June 2026	Director	Economic Development/Planning	Whole of the Municipality	-	10 000	-
Planning and Development	ECONOMIC GROWTH AND RURAL DEVELOPMENT (LED)	2222	LAPTOPS - LED	1 July 2025	30 June 2026	Director	Economic Development/Planning	Whole of the Municipality	-	60 000	-
Planning and Development	ECONOMIC GROWTH AND RURAL DEVELOPMENT (LED)	2223	PACALTS DORP SMME TRADING SITE	1 July 2025	30 June 2026	Director	Economic Development/Planning	Whole of the Municipality	1 280 000	1 670 000	1 800 000
Planning and Development	ECONOMIC GROWTH AND RURAL DEVELOPMENT (LED)	2229	TABLETS	1 July 2025	30 June 2026	Director	Economic Development/Planning	Whole of the Municipality	-	-	20 000
Planning and Development	ECONOMIC GROWTH AND RURAL DEVELOPMENT (LED)	2230	UPGRADING OF MASAKHANE MALL	1 July 2025	30 June 2026	Director	Economic Development/Planning	Whole of the Municipality	300 000	200 000	300 000
Planning and Development	HOUSING ADMINISTRATION	2234	BAKKIE - NEW HOUSING	1 July 2025	30 June 2026	Director	Housing	Whole of the Municipality	550 000	-	-
Planning and Development	HOUSING ADMINISTRATION	2237	BRANDED WALL BANNERS	1 July 2025	30 June 2026	Director	Housing	Whole of the Municipality	-	-	30 000
Planning and Development	HOUSING ADMINISTRATION	2238	BUILDING EQUIPMENT AND TOOLS	1 July 2025	30 June 2026	Director	Housing	Whole of the Municipality	-	60 000	30 000

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Planning and Development	HOUSING ADMINISTRATION	2240	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - HOUSING	1 July 2025	30 June 2026	Director	Housing	Whole of the Municipality	20 000	20 000	-
Planning and Development	HOUSING ADMINISTRATION	2245	FURNITURE: EXISTING HOUSING	1 July 2025	30 June 2026	Director	Housing	Whole of the Municipality	-	10 000	10 000
Planning and Development	HOUSING ADMINISTRATION	2246	FURNITURE: HOUSING (NEW)	1 July 2025	30 June 2026	Director	Housing	Whole of the Municipality	-	10 000	10 000
Planning and Development	HOUSING ADMINISTRATION	2248	GAZEBOS	1 July 2025	30 June 2026	Director	Housing	Whole of the Municipality	-	-	20 000
Planning and Development	HOUSING ADMINISTRATION	2251	PROVISION OF SERVICES: FLISP HOUSING - BLANCO BUFFERSTROOK	1 July 2025	30 June 2026	Director	Housing	Whole of the Municipality	-	1 500 000	200 000
Planning and Development	HOUSING ADMINISTRATION	2253	SMALL HATCHBACK	1 July 2025	30 June 2026	Director	Housing	Whole of the Municipality	270 000	350 000	-
Planning and Development	INTEGRATED DEVELOPMENT PLAN (IDP) AND PERFORMANCE MANAGEMENT SYSTEM (PMS)	2221	LAPTOPS	1 July 2025	30 June 2026	Director	Economic Development/Planning	Whole of the Municipality	-	-	20 000
Planning and Development	INTEGRATED DEVELOPMENT PLAN (IDP) AND PERFORMANCE MANAGEMENT SYSTEM (PMS)	3362	SOUND EQUIPMENT - IDP	1 July 2025	30 June 2026	Director	Economic Development/Planning	Whole of the Municipality	-	-	40 000
Planning and Development	PROPERTY MANAGEMENT	2209	UPGRADING OF YORK HOSTEL	1 July 2025	30 June 2026	Director	Property Services	Whole of the Municipality	5 000 000	-	-
Planning and Development	PROPERTY MANAGEMENT	3273	Delville Park Residential Erven - Phase 2	1 July 2025	30 June 2026	Director	Property Services	Whole of the Municipality	-	-	1 867 740
Planning and Development	SECRETARIAT HUMAN SETTLEMENTS LAND AFFAIRS AND PLANNING	2244	FURNITURE AND FITTINGS - YORK HOSTEL	1 July 2025	30 June 2026	Director	Corporate Wide Strategic Planning (IDPs, LEDs)	Whole of the Municipality	-	-	100 000
Planning and Development	SPACIAL PLANNING	2199	CBD WALKWAY - ACQUISITION OF LAND	1 July 2025	30 June 2026	Director	Town Planning, Building Regulations and Enforcement, and City Engineer	Whole of the Municipality	-	3 280 000	-

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Planning and Development	SPACIAL PLANNING	2201	ILISOLETHU NDPP INVESTMENT PLAN	1 July 2025	30 June 2026	Director	Town Planning, Building Regulations and Enforcement, and City Engineer	Whole of the Municipality	6 521 739	8 223 478	4 869 565
Planning and Development	SPACIAL PLANNING	2202	METRO GROUNDS INDUSTRIAL	1 July 2025	30 June 2026	Director	Town Planning, Building Regulations and Enforcement, and City Engineer	Whole of the Municipality	365 000	2 100 000	3 289 260
Planning and Development	SPACIAL PLANNING	2203	OUTENIQUA PRECINCT - TOWN PLANNING AND ENVIRONMENTAL	1 July 2025	30 June 2026	Director	Town Planning, Building Regulations and Enforcement, and City Engineer	Whole of the Municipality	500 000	-	-
Planning and Development	SPACIAL PLANNING	2204	PAVING CBD - ST MARKS	1 July 2025	30 June 2026	Director	Town Planning, Building Regulations and Enforcement, and City Engineer	Whole of the Municipality	-	350 000	-
Planning and Development	SPACIAL PLANNING	2205	Riding Club PRECINCT - TOWN PLANNING AND ENVIRONMENTAL	1 July 2025	30 June 2026	Director	Town Planning, Building Regulations and Enforcement, and City Engineer	Whole of the Municipality	500 000	1 000 000	-
Planning and Development	SPACIAL PLANNING	2206	SEDAN	1 July 2025	30 June 2026	Director	Town Planning, Building Regulations and Enforcement, and City Engineer	Whole of the Municipality	300 000	300 000	-
Planning and Development	SPACIAL PLANNING	2207	SERVICES PROVISION STUDY: GWAYANG AREA	1 July 2025	30 June 2026	Director	Town Planning, Building Regulations and Enforcement, and City Engineer	Whole of the Municipality	480 000	300 000	-
Planning and Development	SPACIAL PLANNING	2208	TABLETS FOR BC AND LUP	1 July 2025	30 June 2026	Director	Town Planning, Building Regulations and Enforcement, and City Engineer	Whole of the Municipality	-	-	13 000
Planning and Development	SPACIAL PLANNING	2250	LAPTOPS	1 July 2025	30 June 2026	Director	Town Planning, Building Regulations and Enforcement, and City Engineer	Whole of the Municipality	-	-	60 000

Directorate	Department	Project Code	Project desc	Start date	End date	Responsible person	Function	Region	2 025	2 026	2 027
Planning and Development	SPACIAL PLANNING	3280	Heritage: Sinage in Precinct areas: CBD	1 July 2025	30 June 2026	Director	Town Planning, Building Regulations and Enforcement, and City Engineer	Whole of the Municipality	-	-	30 000
Planning and Development	SPACIAL PLANNING	3281	Heritage: Sinage in Precinct areas: Pacaltsdorp	1 July 2025	30 June 2026	Director	Town Planning, Building Regulations and Enforcement, and City Engineer	Whole of the Municipality	-	-	30 000
Planning and Development	SPACIAL PLANNING	18PH019	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES)-PD	1 July 2025	30 June 2026	Director	Town Planning, Building Regulations and Enforcement, and City Engineer	Whole of the Municipality	270 000	130 000	-
Planning and Development	TOURISM	2213	DIRECTIONAL SIGNAGE	1 July 2025	30 June 2026	Director	Tourism	Whole of the Municipality	-	20 000	-
Planning and Development	TOURISM	2214	EVENT AND PROMOTIONAL BRANDING	1 July 2025	30 June 2026	Director	Tourism	Whole of the Municipality	-	-	100 000
Planning and Development	TOURISM	2215	FENCE, SIGN AND PARKING	1 July 2025	30 June 2026	Director	Tourism	Whole of the Municipality	-	-	800 000
Planning and Development	TOURISM	2218	FURNITURE AND FITTINGS - TOURISM OFFICES	1 July 2025	30 June 2026	Director	Tourism	Whole of the Municipality	-	-	150 000
Planning and Development	TOURISM	2220	HEROLDS BAY ACTIVATION PIECE	1 July 2025	30 June 2026	Director	Tourism	Whole of the Municipality	-	500 000	500 000
Planning and Development	TOURISM	2228	SIGNAGE	1 July 2025	30 June 2026	Director	Tourism	Whole of the Municipality	-	-	50 000
Grand Total									871 322 774	767 730 621	638 776 303

TOP LAYER (TL) SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2024/2025: PER STRATEGIC OBJECTIVE(SO)

2.1 SO1: DEVELOP AND GROW GEORGE

TL Ref	KPA > Pre-determined Objective (PDO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2022/23)	5 Year Target	2024/2025	Wards	Funding Source	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2024/2025)			
										Q1	Q2	Q3	Q4
TBC	To maximise job creation opportunities through government expenditure	Job creation through the Municipality's EPWP projects (NKPI Proxy – MFMA, Reg. S10(d))	Output	Number of EPWP job opportunities created by 30 June 2025	625	1400 per annum	1400 EPWP Job opportunities created by 30 June 2025	All	GM	200 (200)	500 (700)	500 (1200)	200 (1400)
TBC	To undertake strategic planning in order to address service delivery challenges in coordinated manner.	Complete the final Integrated Economic Development Strategy by 30 June 2025	Output	Final Integrated Economic Development Strategy completed by 30 June 2025	New KPI	1 per annum	1 complete Integrated Economic Development Strategy by 30 June 2025	All	GM	N/A	N/A	N/A	1
TBC	To promote George as a sports tourism and business destination	Complete phase 1 of the Rosemoore Tartan Track project by 30 June 2025	Output	Percentage of Phase 1 of the project completed by 30 June 2025	New KPI	95% per annum	95% per annum	ALL	GM	20%	40%	60%	95%

2.2 SO2: SAFE, CLEAN AND GREEN

TL Ref	KPA > Pre-determined Objective (PDO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2022/23)	5 Year Target	2024/2025	Wards	Funding Source	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2024/2025)			
										Q1	Q2	Q3	Q4
TBC	To revitalise the current community facilities to increase access to services for the public	Obtain Blue Flag and Green Flag status for at least 4 beaches by 30 November 2024	Output	Number of Blue and Green Flag status beaches obtained by 30 November 2024	2	4 per annum	3 Blue flag and 1 Green Flag status beaches obtained by 30 November 2024	All	GM	0	4	0	0
TBC	To provide an effective and efficient law-enforcement and emergency services to all the communities of George in our quest to protect and promote the fundamental rights of life	Review the Disaster Management Plan and submit to Council by 31 March 2025	Output	Disaster Management Plan reviewed and submitted to Council by 31 March 2025	1	1per annum	1 Disaster Management Plan submitted by 31 March 2025	All	GM	0	0	1	0
TBC	To ensure infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	Develop a landfill rehabilitation plan by 30 June 2025		Landfill rehabilitation plan developed by 30 June 2025	New KPI	1 per annum	1 landfill rehabilitation plan developed by 30 June 2025	All	GM	N/A	N/A	N/A	1

2.3 SO3: AFFORDABLE QUALITY SERVICES

TL Ref	KPA > Pre-determined Objective (PDO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2022/23)	5 Year Target	2024/2025	Wards	Funding Source	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2024/2025)			
										Q1	Q2	Q3	Q4
TBC	To provide world-class water services in George to promote development and fulfil basic needs	Achieve water quality compliance as per SANS 241:2015 by 30 June 2025	Output	Percentage water quality compliance achieved as measured against the SANS 241:2015	97.42%	95% per annum	95% water quality level as per analysis certificate	All	GM	N/A	N/A	N/A	95%
TBC	To explore and implement measures to preserve resources and ensure sustainable development	Limit water network losses to less than 24% measured annually (limit unaccounted for water to less than 24% by 30 June 2025{(Number of Kilotres Water Purchased or Purified - Number of Kilotres Water Sold) / Number of Kilotres Water Purchased or Purified x 100})	Outcome	Percentage of water losses at 30 June 2025	27.22%	<20% average water losses per annum	<24% average percentage water losses by 30 June 2025	All	GM	N/A	N/A	N/A	<24%
TBC	To explore and implement measures to preserve resources and ensure sustainable development	Limit the electricity losses to less than 10% annually (Limit unaccounted for electricity to less than 10% as at 30 June 2025{(Number of units purchased - Number of units Sold (incl. free basic electricity) / Number of units purchased) X100})	Output	Percentage of electricity losses as at 30 June 2025	8.52%	<10% per annum (Less than)	<10% average electricity losses by 30 June 2025	All	GM	<10%	<10%	<10%	<10%

TL Ref	KPA > Pre-determined Objective (PDO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2022/23)	5 Year Target	2024/2025	Wards	Funding Source	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2024/2025)			
										Q1	Q2	Q3	Q4
TBC	To provide world-class water services in George to promote development and fulfil basic needs.	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Output	Number of residential water meters which are connected to the municipal water infrastructure network	37 586	37 600 per annum	37 600 residential meters connected to municipal infrastructure network	All	GM	N/A	N/A	N/A	37 600
TBC	To provide sufficient electricity for basic needs	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Output	Number of residential electricity meters connected to the municipal electrical infrastructure network	47 555	44 500 per annum	44 500 residential meters connected to electrical infrastructure network	All	GM	N/A	N/A	N/A	44 500
TBC	To provide and maintain safe and sustainable sanitation management and infrastructure.	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Output	Number of residential account holders which are billed for sewerage	39 041	39 100 per annum	39 100 account holders billed for sewerage	All	GM	N/A	N/A	N/A	39 100
TBC	To provide integrated waste management services for the entire municipal area	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Output	Number of residential account holders which are billed for refuse removal	40 452	40 500 per annum	40 500 account holders billed for refuse removal	All	GM	N/A	N/A	N/A	40 500
TBC	To provide world class water services in George to promote development and fulfil basic needs.	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Output	Number of indigent account holders receiving free basic water	10 488	10 500 per annum	10 500 indigent account holders receiving free basic water	All	GM	10 500	10 500	10 500	10 500

TL Ref	KPA > Pre-determined Objective (PDO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2022/23)	5 Year Target	2024/2025	Wards	Funding Source	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2024/2025)			
										Q1	Q2	Q3	Q4
TBC	To provide sufficient electricity for basic needs	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Output	Number of indigent account holders receiving free basic electricity	15 439	14 000 per annum	14 000 indigent account holders receiving free basic electricity	All	GM	14 000	14 000	14 000	14 000
TBC	To provide and maintain safe and sustainable sanitation management and infrastructure.	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Output	Number of indigent account holders receiving free basic sanitation	10 228	10 500 per annum	10 500 indigent account holders receiving free basic sanitation	All	GM	10 500	10 500	10 500	10 500
TBC	To provide integrated waste management services for the entire municipal area	Provision of basic service delivery to George Residents (NKPI Proxy – MFMA, Reg. S10(a))	Output	Number of indigent account holders receiving free basic refuse removal	10 318	10 500 per annum	10 500 of households with access to basic level of electricity measured quarterly	All	GM	10 500	10 500	10 500	10 500
TBC	To implement an Integrated Public Transport Network that will serve the communities of George	Complete Phase 3 of the upgrade of Rooidraai Road by 30 June 2025 (Roads Streets and stormwater)	Output	Project completed by 30 June 2025	New KPI	1 per annum	1 upgrade Phase 3 of Rooidraai Road completed by 30 June 2025	All	GM	N/A	N/A	N/A	1
TBC	To implement an Integrated Public Transport Network that will serve the communities of George	Complete the construction of the Public Transfer Station (York Hostel) by 30 June 2025 (Public Transport Infrastructure)	Output	Project completed by 30 June 2025	New KPI	1 per annum	1 Public Transfer Station (York Hostel) completed by 30 June 2025	All	GM	N/A	N/A	N/A	1

TL Ref	KPA > Pre-determined Objective (PDO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2022/23)	5 Year Target	2024/2025	Wards	Funding Source	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2024/2025)			
										Q1	Q2	Q3	Q4
TBC	To provide world class water services in George to promote development and fulfil basic needs	Complete the mechanical and electrical upgrade of the 20ML water extension by 30 June 2025 (Water Purification)	Output	Project completed by 30 June 2025	New KPI	1 per annum	1 mechanical and electrical upgrade of 20ML water extension completed by 30 June 2025	All	GM	N/A	N/A	N/A	1
TBC	To provide world class water services in George to promote development and fulfil basic needs	Complete the upgrade of the Parkdene water reticulation network by 30 June 2025 (Water Network)	Output	Project completed by 30 June 2025	New KPI	1 per annum	1 Upgrade of Parkdene water reticulation network by 30 June 2025	All	GM	N/A	N/A	N/A	1
TBC	To provide and maintain safe and sustainable sanitation management and infrastructure	Complete the upgrade of the Kleinkrantz/Wilderness bulk sewerage gravity main by 30 June 2025 (Sewerage)	Output	Project completed by 30 June 2025	New KPI	1 per annum	1 Kleinkrantz/Wilderness bulk sewerage gravity main upgrade completed by 30 June 2025	All	GM	N/A	N/A	N/A	1
TBC	To provide and maintain safe and sustainable sanitation management and infrastructure	Submit the Gwaiing wastewater treatment works masterplan by 28 February 2025 (Sewage treatment works)	Output	Gwaiing wastewater treatment works masterplan submitted by 28 February 2025	New KPI	1 per annum	1 Gwaiing wastewater treatment works masterplan submitted by 28 February 2025	All	GM	N/A	N/A	1	N/A
TBC	To ensure infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	Complete Phase 1 of the Schaapkop 2nd 132/66KV transformer by 30 June 2025	Output	Project completed by 30 June 2025	New KPI	Phase 1 completed	Phase 1 of the Schaapkop 2nd 132/66KV transformer by 30 June 2025	All	GM	N/A	N/A	N/A	1

TL Ref	KPA > Pre-determined Objective (PDO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2022/23)	5 Year Target	2024/2025	Wards	Funding Source	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2024/2025)			
										Q1	Q2	Q3	Q4
TBC	To ensure infrastructure planning and development keeps pace with growing city needs by aligning all strategic documents and efforts	Complete Phase 1 of the 12MW PV Solar Plant by 30 June 2025	Output	Project completed by 30 June 2025	New KPI	Phase 1 Completed	Phase 1 of 12 MW Solar Plant completed by 30 June 2025	All	GM	N/A	N/A	N/A	1
TBC	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2025 {(Actual amount spent on projects/Total amount budgeted for capital projects less savings) X100}	Output	Percentage of the municipal capital budget actually spent on capital projects by 30 June 2025	64.05%	95% per annum	95% of the municipal capital budget actually spent on capital projects by 30 June 2025	All	GM	N/A	N/A	N/A	95%
TBC	To develop mechanisms to ensure viable financial management and control	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2025{(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) X 100}	Output	Percentage Debt to Revenue obligations met as at 30 June 2025	10.19%	≤45% per annum	≤45% Debt to Revenue obligations met as at 30 June 2025	All	GM	N/A	N/A	N/A	≤45%

TL Ref	KPA > Pre-determined Objective (PDO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2022/23)	5 Year Target	2024/2025	Wards	Funding Source	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2024/2025)			
										Q1	Q2	Q3	Q4
TBC	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Financial viability measured in terms of the outstanding service debtors as at 30 June 2025 [(Total outstanding service debtors/ revenue received for services) x 100]	Output	Percentage Service debtors as at 30 June 2025	13.72%	16% per annum	16% Service debtors as at 30 June 2025	All	GM	N/A	N/A	N/A	16%
TBC	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2025 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment)/Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Output	Number of months it takes to cover fix operating expenditure with available cash as at 30 June 2025	2.19	2 per annum	2 months to cover fix operating expenditure with available cash as at 30 June 2025	All	GM	N/A	N/A	N/A	2
TBC	To manage the municipal finances according to the Municipal Management Act in an effective and efficient manner	Achieve a payment percentage of 95% by 30 June 2024 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	Output	Percentage of payment achieved by 30 June 2025	91.87%	95% per annum	95% of payment achieved by 30 June 2025	All	GM	N/A	N/A	N/A	95%

2.4 SO4: PARTICIPATIVE PARTNERSHIPS

TL Ref	KPA > Pre-determined Objective (PDO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2022/23)	5 Year Target	2024/2025	Wards	Funding Source	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2024/2025)			
										Q1	Q2	Q3	Q4
TBC	To undertake strategic planning in order to address service delivery challenges in a coordinated manner	Submit the revised MSDF to Council by 31 May 2025	Output	Number of revised MSDF to Council by 31 May 2025	1	1 per annum	1 revised MSDF to Council by 31 May 2025	All	GM	N/A	N/A	N/A	1
TBC	To improve communication with citizens on plans, achievements, successes and actions	Implement George Naturally Tourism Branding and Marketing Strategy	Output	Number of George Naturally Branding and Marketing Strategies implemented by 31 March 2025	New KPI	1 per annum	1 George Naturally Branding and Marketing Strategy implemented by 31 March 2025	All	GM	N/A	N/A	N/A	1
TBC	To improve communication with citizens on plans, achievements, successes and actions	Review the Information and Communication Technology (ICT) Strategic Plan by 31 March 2025	Output	ICT Strategic Plan reviewed by 31 March	New KPI	1 review per annum	1 ICT Strategic Plan reviewed by 31 March	All	GM	N/A	N/A	1	N/A
TBC	To improve communication with citizens on plans, achievements, successes and actions	Review identified standard operating procedures (SOPs) of Information and Communication Technology (ICT) by 30 June 2025	Output	Percentage of the identified ICT SOPs reviewed by 30 June	New KPI	100% review per annum	100% of identified ICT Standard Operating Procedures reviewed by 30 June	All	GM	N/A	N/A	N/A	100%

2.5 SO5: GOOD GOVERNANCE AND HUMAN CAPITAL

TL Ref	KPA > Pre-determined Objective (PDO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2022/23)	5 Year Target	2024/2025	Wards	Funding Source	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2024/2025)			
										Q1	Q2	Q3	Q4
TBC	To undertake strategic planning in order to address service delivery challenges in a coordinated manner	Submit the Draft IDP to Council by 31 March 2025	Output	Number of Draft IDPs submitted to Council by 31 March 2025	1	1 per annum	1 Draft IDPs submitted to Council by 31 March 2025	All	GM	N/A	N/A	1	N/A
TBC	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	Report on the number of people from previously disadvantaged groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan	Output	Number of reports on the EE Candidates employed in the three highest levels of management and report submitted to the Municipal Manager quarterly	New KPI	4 per annum	4 reports per annum	All	GM	1	1 (2)	1 (3)	1 (4)
TBC	To undertake regular human resource audits to determine skills gaps, staff diversity and develop skills programmes	Spend 95% of operational budget on training by 30 June 2025 {(Actual total training expenditure divided by total operational budget)x100}	Output	Percentage of the Municipality's approved workplace skills budget actually spent on implementing its Workplace Skills Plan by 30 June 2025	0.29	95% per annum	95% of the Municipality's approved Workplace skills budget actually spent on implementing its Workplace Skills Plan by 30 June 2025	All	GM	N/A	N/A	N/A	95%

TL Ref	KPA > Pre-determined Objective (PDO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2022/23)	5 Year Target	2024/2025	Wards	Funding Source	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2024/2025)			
										Q1	Q2	Q3	Q4
TBC	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Review the 3-year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 June 2025	Output	Number of RBAP (Risk Based Audit Plan) reviewed and submitted to Audit Committee by 30 June 2025	1	1 per annum	1 RBAP (Risk Based Audit Plan) reviewed and submitted to Audit Committee by 30 June 2025	All	GM	N/A	N/A	N/A	1
TBC	To undertake strategic planning in order to address service delivery challenges in a coordinated manner	Submit the Final Annual Report and Oversight Report to Council by 31 March 2025	Output	Number of Final Annual Report and Oversight Report submitted to Council by 31 March 2025	1	1 per annum	1 Annual Report and Oversight Report submitted by 31 March 2025	All	GM	0	0	1	0
TBC	To manage the municipal finances according to the Municipal Finance Management Act in an effective and efficient manner	Spend 95% RBIG funding allocated to George Municipality for BFI Projects line with the conditions set out in the DoRA and the tranche schedule submitted to DWS	Output	The percentage expenditure achieved in terms of the RBIG funding allocated to George Municipality for BFI Projects, in line with the conditions set out in the DoRA and the tranche schedule submitted to DWS	New KPI	95% per annum	95% budget spent by 30 June 2025	All	GM	20%	40%	60%	95%
TBC	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Develop a Municipal Audit Action Plan (MAAP) by 31 January 2025	Output	Municipal Audit Action Plan (MAAP) developed by 31 January 2025	New KPI	1 per annum	1 MAAP developed by 30 June 2025	All	GM	N/A	N/A	1	N/A

TL Ref	KPA > Pre-determined Objective (PDO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2022/23)	5 Year Target	2024/2025	Wards	Funding Source	TOP LAYER: Service Delivery and Budget Implementation Plan (SDBIP 2024/2025)			
										Q1	Q2	Q3	Q4
TBC	To evaluate the effectiveness of risk management, control and governance processes and develop actions to address key risks identified	Implement 4 Bylaws through the Municipal Court by 31 December 2024	Output	Number of Bylaws implemented through the municipal court by 31 December 2024	New KPI	4 per annum	4 Bylaws implemented through the municipal court by 31 December 2024	All	GM	N/A	4	N/A	N/A