

# **DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2025/26**

**30 May 2025**

**George Municipality**



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## Executive Summary

The Municipality is required to produce a Service Delivery and Budget Implementation Plan to show the following;

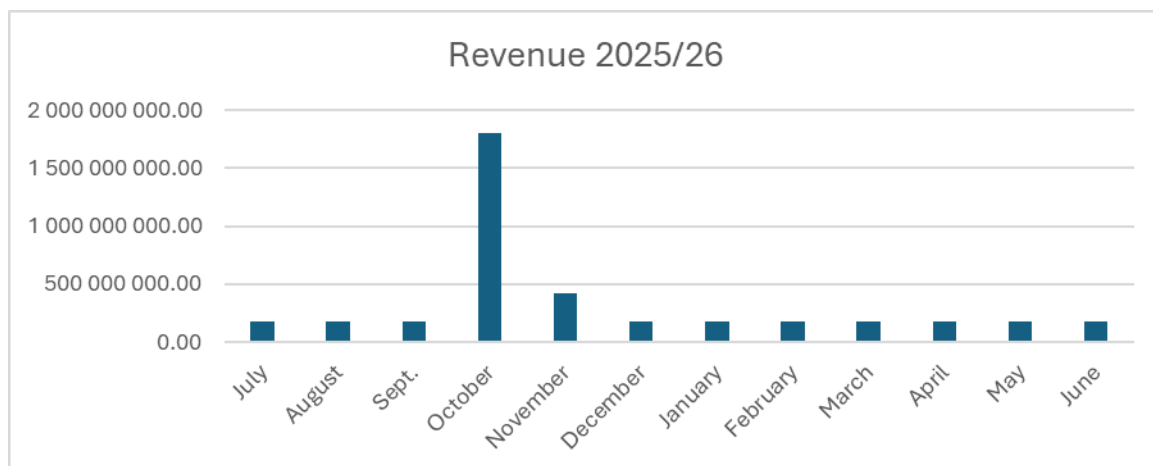
- Monthly projections of revenue and expenditure for the operating and capital budgets
- Quarterly service delivery targets and performance indicators.

Each month the Municipal Manager must present the Mayor with a report showing how income and spending is progressing against these projections.

Every quarter the Mayor must report to Council on the progress of the budget.

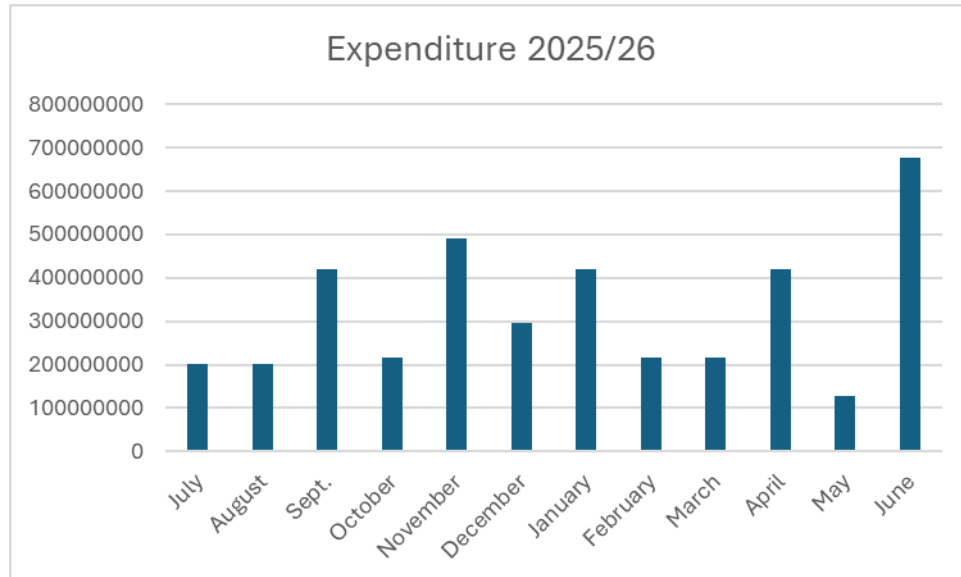
## Revenue Projections 2025/26

The following graph shows how the Municipality's operating revenue is expected to accrue over the financial year.



## Operating Expenditure

The following graph shows how the Municipality's operating budget is expected to be spent over the financial year.



## Service Delivery Targets and Performance Indicators

Each Directorate must provide quarterly targets so that performance can be monitored throughout the year. The Municipal Manager's and Director's performance contracts must contain these targets. The targets cannot be changed during the year unless Council approves the changes. The performance targets for 2025/26 are contained in the accompanying Estimates Annexure document.

## Introduction

As a high-capacity municipality in terms of implementation of the Municipal Finance Management Act, George produced its first Service Delivery and Budget Implementation Plan for 2005/06.

A Service Delivery and Budget Implementation Plan is defined in chapter 1 of the Act as a detailed plan approved by the Executive Mayor for implementing the municipality's delivery of municipal services and its annual budget.

Essentially a business plan, the SDBIP is an integral part of the financial planning process. Although its approval is required after the budget its preparation has occurred in tandem with the budget process. The SDBIP is the connection between the budget and management performance agreements, and it includes detailed information on how the budget will be implemented – by means of forecast cash flows – and service delivery targets and performance indicators.

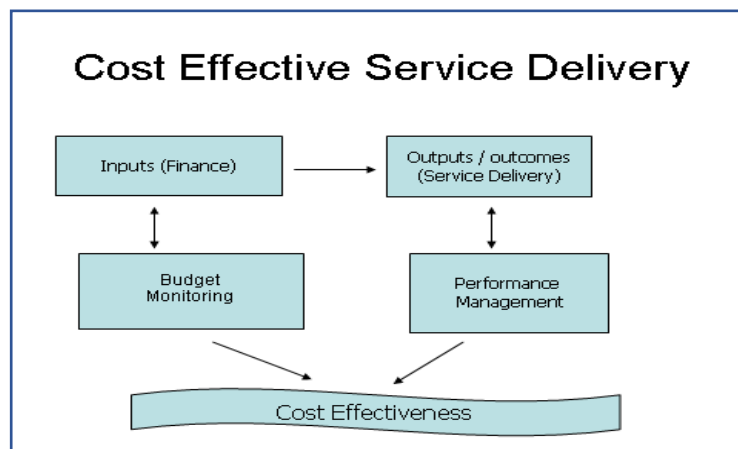
## The Components of a SDBIP

The five necessary components of a SDBIP are

1. Monthly projections of revenue to be collected for each source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Capital works plans.

The SDBIP is the formal link between organisational performance and the budget. It also provides a means to measure cost effective service delivery by linking the inputs – the budget – to the service outputs and outcomes.

Budgetary control and performance monitoring combine to measure the cost effectiveness of service delivery.



## **The SDBIP Concept**

National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months.

It is a management, implementation and monitoring tool that will assist the Executive Mayor, Councilors, Municipal Manager, Senior Managers and community. It is also a performance monitoring tool that enables the Municipal Manager to monitor the performance of senior managers. The MFMA requires that the performance agreements of senior managers be linked to the measurable performance objectives in the SDBIP.

As a vital monitoring tool, the SDBIP should help enable the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP is considered as a layered plan. Whilst only the top layer is made public at council, the budget and performance targets should be broken down into smaller targets and cascaded to middle-level and junior managers. Directorates should be producing their own SDBIP's which roll up into the municipality's SDBIP.

## **MFMA requirement - Approval of the SDBIP**

Under the MFMA the process for approval of the SDBIP is covered under Chapter 7 - Responsibilities of Mayors and Chapter 8 - Responsibilities of municipal officials.

Under chapter 8 the Accounting Officer must submit a draft of the SDBIP to the Executive Mayor within 14 days of the budget being approved as well as drafts of the annual performance agreements required in the Municipal Systems Act.

Chapter 7 of the MFMA requires the Executive Mayor to "take all reasonable steps" to ensure that the SDBIP is approved by the mayor within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that.

National Treasury' MFMA circular 55 requires that municipalities should submit and table a draft SDBIP together with the Draft Budget and IDP.

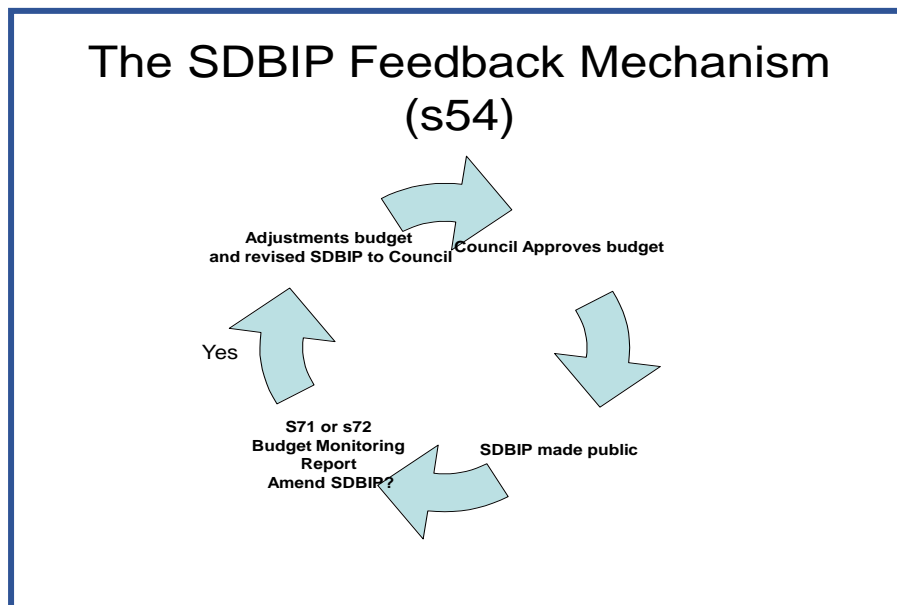
## MFMA requirement – Implementation & monitoring

Section 54 sets out the responsibilities of the Executive Mayor regarding budgetary control and the early identification of financial problems.

When a budget monitoring report is received under section 71 or 72 of the MFMA, the Executive Mayor must check whether the budget is being implemented in accordance with the SDBIP. If it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators must be made with the approval of council following an adjustments budget. The Executive Mayor must issue instructions to the accounting officer to ensure that the budget is implemented in terms of the SDBIP.

The revised SDBIP must be promptly made available to the public.

The following diagram illustrates this process;



## The SDBIP process in George

The production of the SDBIP has been coordinated in the Financial Services Directorate although all directorates have been involved with its development.

The detailed budget monthly estimates and the detailed quarterly performance indicators are contained in the SDBIP estimates annexure.

## Operating Expenditure

The annual operating budget has been broken down into monthly projections by applying the trends of previous years' spending to each line item in the budget.

The projections in the estimates annexure are shown by Service Delivery Unit and by expenditure type.

The following should be considered in the Final SDBIP;

- ✱ There is a risk of building into the plan undesirable trends. For example, the graph above shows a high-level of spending anticipated in the final month of the financial year. This is a regular and common occurrence in municipal finance but not necessarily desirable.
- ✱ The estimates are based on percentage spending per month and do not consider any over or under spending on particular items.
- ✱ The projections for the draft SDBIP indicates expenditure will be spent and revenue will be received evenly throughout the twelve months.

The operating expenditure budget, excluding recharges, for 2025/26 is R3,904 billion.

## Operating Income

Previous year trends have been used to provide the estimates for 2025/26 and the previous comments on the shortcomings in this methodology apply to revenue as well. The information is shown by department and by the national standard for showing revenue source. The estimates are based on budgeted income rather than cash collected.

The operating income budget for 2025/26 is R3,989 billion.

## Capital Expenditure

As far as the cash flow forecasts of the Capital Expenditure for 2025/26 are concerned, the projections contained in this document are speculative. The cash flow forecasts will be revised and refined in the finalization of the final SDBIP for 2025/26.

The Capital budget for 2025/26 is R907 million.



## **Service Delivery Targets and Performance Indicators**

Several meetings were held with directorates and the performance indicators and targets developed. These targets have been included in the 2025/26 SDBIP.

The targets and indicators attempt to measure a range of activities in the municipality. It will be the responsibility of directorates to provide information on progress towards achieving these targets on a quarterly basis.

## **Definition of a Vote**

The MFMA requires that operational and capital expenditure by vote is shown in the SDBIP. The MFMA defines a vote as one of the main sections of the budget.

A circular from National Treasury clarifies this further by providing details of the Government Finance Statistics classifications which aims to provide a consistent basis for defining a vote so that information can be gathered for comparative purposes.

The SDBIP shows the projections by George Service Delivery Unit as these are the most relevant for monitoring purposes and is in line with the municipality's new virement policy. However, the SDBIP estimates annexure also includes a table for each directorate showing where each Service Delivery Unit sits in relation to the GFS service classification.

## **Monitoring and the adjustments budget process**

The section 71 and 72 budget monitoring reports required under the MFMA should provide a consolidated analysis of the Municipality's financial position including year-end projections.

As detailed earlier, the Executive Mayor must consider these reports under s54 of the MFMA and then decide as to whether the SDBIP should be amended.

The Adjustments Budget concept is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the municipality's finances.

In simple terms, funds can be transferred within a vote but any movements between votes can only be agreed by an adjustments budget.

Appendix 1 sets out the protocol for monitoring the budgets agreed as part of the 2025/26 SDBIP.

## Appendix 1 – Protocol for revision of SDBIP

The Executive Mayor must decide on receipt of a section 71 or 72 budget monitoring report whether to amend the SDBIP in the light of the information received.

This protocol sets out the various steps that should be followed to allow the Executive Mayor's obligations under section 54 of the MFMA to be fulfilled.

### Protocol

Financial Services (Budget Office) will provide the Municipal Manager with information as required under section 71 and 72 of the MFMA and this information will be submitted to the Executive Mayor by the 10<sup>th</sup> working day of each month.

The information will show a comparison of actual performance against the planned income and expenditure included in the SDBIP.

For capital projects, each variance of  $\pm 10\%$  or R10, 000 whichever is the greater will be highlighted. The Executive Mayor will then ask the Director responsible for that project for a written report covering;

- ✳ The reason for the variance
- ✳ If necessary, what corrective measures have been put in place.
- ✳ Whether the start and finish dates of the capital project need amending.
- ✳ Whether the project specification will need to be amended.
- ✳ Revised monthly estimates of expenditure for the project.

The Director must supply this information within one week of the request from the Executive Mayor.

Following the receipt of these reports the Executive Mayor will make one of the following decisions;

- ✳ Note the report of the Director.
- ✳ Note the report of the Director and keep the project under review.
- ✳ Request the Director to attend a Performance Review meeting with the Executive Mayor, Municipal Manager and Director Financial Services to examine the reasons for the variation, the potential for bringing the project back on track and the likely impact on service delivery. Following this meeting, the Executive Mayor will then decide whether the SDBIP should be amended.

If it is decided to amend the capital programme and SDBIP, to maintain overall service delivery, Directors will be asked to put forward schemes currently scheduled for year 2 or 3 of the capital programme that can be implemented sooner. The financial implications of these suggestions will be assessed by the Director of Financial Services and a recommendation made to the Executive Mayor as to which ones would be possible to proceed with and an adjustments budget prepared.

For operating expenditure and revenue, the Executive Mayor will review the variances in the monthly budget monitoring report and, notwithstanding the requirements for an adjustments budget, request from Directors an explanation of all variances  $\pm 10\%$  of the monthly budget forecast. Directors will be asked to explain whether the service delivery targets included in the SDBIP can still be achieved.

The Executive Mayor will then decide whether the SDBIP should be amended in the light of these explanations.

At the end of each quarter, Directors must supply the Municipal Manager with the actual performance against each of the performance indicator targets. This information must be submitted to the Executive Mayor by the 10<sup>th</sup> working day after each quarter along with the budget monitoring information for that quarter as provided by Financial Services (Budget Office).

If the actual performance on any indicator varies from the planned performance the Executive Mayor can ask the responsible Director for a written report asking for an explanation of the variance and, if the performance is worse than projected, what measures have been put in place to ensure that the projected level of performance can be met in the future.

The Executive Mayor will then review these reports and decide whether the SDBIP should be amended.

## Requirements of Municipal Finance Management Act

### **Chapter 1 - Definitions**

SDBIP means a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

**(a)** projections for each month of-

Revenue to be collected, by source; and

Operational and capital expenditure by vote

**(b)** service delivery targets and performance indicators for each quarter and

**(c)** any other matters that may be prescribed.

and includes any revisions of such plan by the mayor in terms of section 54 (1) (c)

### **Chapter 8 – Responsibilities of Municipal Officials**

#### **Section 69 Budget Implementation**

Section 69 (3) The Accounting Officer must no later than 14 days after the approval of the budget submit to the mayor

**(a)** A draft service delivery and budget implementation plan for the budget year; and

**(b)** Drafts of the annual performance agreements as required in terms of section 57 (1) (b) of the Municipal Systems Act for the municipal manager and all senior managers

### **Chapter 7 – Responsibilities of Mayors**

#### **Section 53 – Budget Processes and related matters**

Section 53 (1) (c) The mayor of a municipality must take all reasonable steps to ensure-

**(ii)** That the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget; and

**(iii)** That the annual performance agreements as required in terms of section 57 (1) (b) of the Municipal Systems Act for the Municipal Manager and all senior managers-

**(bb)** are linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan.

Section 53 (3)

**(a)** The mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan.

Section 54 Budgetary control and early identification of financial problems

On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72 the mayor must-

**(1) (b)** check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;

**(c)** consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that all revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of council following the approval of an adjustments budget

**(d)** issue any appropriate instructions to the accounting officer to ensure-

**(i)** that the budget is implemented in accordance with the service delivery and budget implementation plan

**(3)** The mayor must ensure that any revisions of the service delivery and budget implementation plan are made public promptly.



Revenue by Sources / Expenditure by Type 2025/26

WC044 George - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2025/26											Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand																
Revenue																
Exchange Revenue																
Service charges - Electricity		109 580	109 580	109 580	66 909	109 580	109 580	109 580	109 580	109 580	109 580	109 580	109 580	1 272 286	1 410 965	1 564 760
Service charges - Water		4 005	4 005	4 005	198 541	4 005	4 005	4 005	4 005	4 005	4 005	4 005	4 005	242 591	254 691	267 438
Service charges - Waste Water Management		4 971	4 971	4 971	145 615	4 971	4 971	4 971	4 971	4 971	4 971	4 971	4 971	200 295	210 310	220 826
Service charges - Waste Management		4 642	4 642	4 642	130 380	4 642	4 642	4 642	4 642	4 642	4 642	4 642	4 642	181 444	190 516	200 042
Sale of Goods and Rendering of Services		10 145	10 145	10 145	45 326	10 145	10 145	10 145	10 145	10 145	10 145	10 145	10 145	156 916	168 384	173 987
Agency services		1 804	1 804	1 804	1 804	1 804	1 804	1 804	1 804	1 804	1 804	1 804	1 804	21 653	22 628	23 646
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		2	2	2	23 348	2	2	2	2	2	2	2	2	23 368	24 536	25 763
Interest earned from Current and Non Current Assets		2 700	2 700	2 700	2 700	2 700	2 700	2 700	2 700	2 700	2 700	2 700	2 700	32 395	33 853	35 376
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		2	2	2	5 658	2	2	2	2	2	2	2	2	5 680	5 935	6 202
Licence and permits		-	-	-	847	-	-	-	-	-	-	-	-	847	885	925
Special rating levies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		3 359	3 359	3 359	43 906	3 359	3 359	3 359	3 359	3 359	3 359	3 359	3 359	80 857	84 584	88 560
Non-Exchange Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Property rates		39	39	39	511 488	39	39	39	39	39	39	39	39	511 915	537 510	564 386
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		344	344	344	94 291	344	344	344	344	344	344	344	344	98 076	102 489	107 101
Licences or permits		27	27	27	4 264	27	27	27	27	27	27	27	27	4 565	4 771	4 985
Transfer and subsidies - Operational		32 972	32 972	32 972	402 335	32 972	32 972	32 972	32 972	32 972	32 972	32 972	32 972	765 031	692 750	769 021
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		828	828	828	15 264	828	828	828	828	828	828	828	829	24 377	25 891	27 469
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	247 394	247 394	249 868	252 367
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		175 420	175 420	175 420	1 692 676	175 420	175 420	175 420	175 420	175 420	175 420	175 420	422 814	3 869 689	4 020 567	4 332 855

Revenue by Sources / Expenditure by Type 2025/26

WC044 George - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>Expenditure</b>																
Employee related costs		85 159	85 159	85 160	85 160	85 160	91 003	85 160	85 160	85 160	85 160	4 556	4 556	866 553	911 473	963 256
Remuneration of councillors		5	5	8 160	5	5	5	8 160	5	5	8 160	5	8 160	32 676	34 309	36 025
Bulk purchases - electricity		82 286	82 286	82 286	82 286	82 286	82 286	82 286	82 286	82 286	82 286	82 286	82 286	987 428	1 099 205	1 223 635
Inventory consumed		30 317	30 317	30 317	30 317	30 317	30 317	30 317	30 317	30 317	30 317	21 990	21 991	347 151	353 833	360 426
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	104 898	104 898	110 143	115 650
Depreciation and amortisation		2 995	2 995	2 995	2 995	2 995	2 995	2 995	2 995	2 995	2 995	2 995	246 294	279 237	293 198	307 858
Interest		8	8	8	8	8	34 843	8	8	8	8	8	34 843	69 770	73 258	76 921
Contracted services		3 502	3 502	198 595	3 502	3 502	5 002	198 595	3 502	3 502	198 595	3 502	247 783	873 085	811 405	887 200
Transfers and subsidies		4	4	4	4	105 724	4	4	4	4	4	4	4	105 770	105 706	111 510
Irrecoverable debts written off		-	-	-	-	11 854	-	-	-	-	-	-	-	11 854	12 447	13 069
Operational costs		2 463	2 463	16 762	16 762	16 762	19 642	16 762	16 762	16 762	16 762	16 762	19 642	178 305	185 608	192 292
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	(91 881)	-	-	-	-	-	-	142 496	50 615	51 121	51 632
<b>Total Expenditure</b>		<b>206 739</b>	<b>206 739</b>	<b>424 287</b>	<b>221 038</b>	<b>246 731</b>	<b>266 097</b>	<b>424 287</b>	<b>221 038</b>	<b>221 038</b>	<b>424 287</b>	<b>132 108</b>	<b>912 953</b>	<b>3 907 341</b>	<b>4 041 706</b>	<b>4 339 475</b>
<b>Surplus/(Deficit)</b>		<b>(31 319)</b>	<b>(31 319)</b>	<b>(248 867)</b>	<b>1 471 638</b>	<b>(71 311)</b>	<b>(90 677)</b>	<b>(248 867)</b>	<b>(45 618)</b>	<b>(45 618)</b>	<b>(248 867)</b>	<b>43 312</b>	<b>(490 139)</b>	<b>(37 652)</b>	<b>(21 139)</b>	<b>(6 621)</b>
Transfers and subsidies - capital (monetary allocations)		700	700	700	111 879	700	700	700	700	700	700	700	700	119 582	75 896	74 569
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>(30 618)</b>	<b>(30 618)</b>	<b>(248 166)</b>	<b>1 583 517</b>	<b>(70 611)</b>	<b>(89 977)</b>	<b>(248 166)</b>	<b>(44 918)</b>	<b>(44 918)</b>	<b>(248 166)</b>	<b>44 012</b>	<b>(489 439)</b>	<b>81 931</b>	<b>54 757</b>	<b>67 948</b>
Income Tax		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after income tax</b>		<b>(30 618)</b>	<b>(30 618)</b>	<b>(248 166)</b>	<b>1 583 517</b>	<b>(70 611)</b>	<b>(89 977)</b>	<b>(248 166)</b>	<b>(44 918)</b>	<b>(44 918)</b>	<b>(248 166)</b>	<b>44 012</b>	<b>(489 439)</b>	<b>81 931</b>	<b>54 757</b>	<b>67 948</b>
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>		<b>(30 618)</b>	<b>(30 618)</b>	<b>(248 166)</b>	<b>1 583 517</b>	<b>(70 611)</b>	<b>(89 977)</b>	<b>(248 166)</b>	<b>(44 918)</b>	<b>(44 918)</b>	<b>(248 166)</b>	<b>44 012</b>	<b>(489 439)</b>	<b>81 931</b>	<b>54 757</b>	<b>67 948</b>
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>(30 618)</b>	<b>(30 618)</b>	<b>(248 166)</b>	<b>1 583 517</b>	<b>(70 611)</b>	<b>(89 977)</b>	<b>(248 166)</b>	<b>(44 918)</b>	<b>(44 918)</b>	<b>(248 166)</b>	<b>44 012</b>	<b>(489 439)</b>	<b>81 931</b>	<b>54 757</b>	<b>67 948</b>

Revenue by Vote / Expenditure by Vote 2025/26

WC044 George - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand																
<b>Revenue by Vote</b>																
Vote 1 - Office of the Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Corporate Services		575	575	575	12 520	575	575	575	575	575	575	575	575	18 847	6 368	6 655
Vote 3 - Corporate Services		-	-	-	3 329	-	-	-	-	-	-	-	-	3 329	2 536	2 610
Vote 4 - Corporate Services		-	-	-	2 769	-	-	-	-	-	-	-	-	2 769	2 940	3 073
Vote 5 - Community Services		2	2	2	42 093	2	2	2	2	2	2	2	2	42 114	44 509	47 154
Vote 6 - Community Services		6 545	6 545	6 545	308 921	6 545	6 545	6 545	6 545	6 545	6 545	6 545	6 545	380 916	399 699	418 714
Vote 7 - Community Services		-	-	-	1 206	-	-	-	-	-	-	-	-	1 206	1 260	1 317
Vote 8 - Civil Engineering Services		11 813	11 813	11 813	540 919	259 207	11 813	11 813	11 813	11 813	11 813	11 813	11 813	918 256	922 017	957 132
Vote 9 - Civil Engineering Services		42 375	42 375	42 375	134 717	42 375	42 375	42 375	42 375	42 375	42 375	42 375	42 375	600 845	541 442	568 007
Vote 10 - Electro-technical Services		111 692	111 692	111 692	120 001	111 692	111 692	111 692	111 692	111 692	111 692	111 692	111 692	1 348 613	1 491 978	1 650 258
Vote 11 - Financial Services		335	335	335	545 406	335	335	335	335	335	335	335	335	549 089	576 400	605 026
Vote 12 - Financial Services		2 701	2 701	2 701	5 479	2 701	2 701	2 701	2 701	2 701	2 701	2 701	2 701	35 194	36 793	38 459
Vote 13 - Planning and Development		82	82	82	87 195	82	82	82	82	82	82	82	82	88 093	70 523	109 019
Vote 14 - Community Safety and Mobility		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Community Safety and Mobility		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		176 120	176 120	176 120	1 804 555	423 514	176 120	176 120	176 120	176 120	176 120	176 120	176 120	3 989 271	4 096 463	4 407 424
<b>Expenditure by Vote to be appropriated</b>																
Vote 1 - Office of the Municipal Manager		816	816	2 940	1 808	1 808	1 836	2 940	1 808	1 808	2 940	957	2 223	22 697	26 024	27 424
Vote 2 - Corporate Services		4 544	4 544	6 326	4 741	8 826	7 413	6 326	4 741	4 741	6 326	(227)	8 354	66 654	68 940	72 392
Vote 3 - Corporate Services		1 789	1 789	6 465	3 155	3 155	4 511	6 465	3 155	3 155	6 465	(559)	2 648	42 190	43 635	46 813
Vote 4 - Corporate Services		2 884	2 884	14 416	3 944	4 094	4 212	14 416	3 944	3 944	14 416	(891)	10 424	78 690	83 842	89 218
Vote 5 - Community Services		8 147	8 147	11 199	8 490	8 490	9 912	11 199	8 490	8 490	11 199	2 360	9 566	105 689	109 371	113 777
Vote 6 - Community Services		23 634	23 634	36 168	24 539	89 434	27 705	36 168	24 539	24 539	36 168	6 126	35 611	388 264	403 597	420 238
Vote 7 - Community Services		189	189	215	195	195	230	215	195	195	215	14	153	2 199	2 315	2 439
Vote 8 - Civil Engineering Services		46 419	46 419	80 383	48 115	124 902	97 106	80 383	48 115	48 115	80 383	25 028	230 520	955 890	979 016	1 011 029
Vote 9 - Civil Engineering Services		1 951	1 951	109 793	3 887	104 742	4 505	109 793	3 887	3 887	109 793	3 081	179 501	636 771	603 188	640 405
Vote 10 - Electro-technical Services		93 824	93 824	108 156	94 945	107 202	101 892	108 156	94 945	94 945	108 156	86 650	121 746	1 214 441	1 338 251	1 475 529
Vote 11 - Financial Services		7 305	7 305	15 968	7 696	21 125	10 115	15 968	7 696	7 696	15 968	814	17 236	134 888	136 676	142 943
Vote 12 - Financial Services		1 514	1 514	6 377	5 182	5 182	16 774	6 377	5 182	5 182	6 377	2 983	16 762	79 408	83 336	87 440
Vote 13 - Planning and Development		9 271	9 271	21 093	9 890	10 521	11 173	21 093	9 890	9 890	21 093	1 322	41 748	176 255	162 161	208 436
Vote 14 - Community Safety and Mobility		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Community Safety and Mobility		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		202 287	202 287	419 497	216 587	489 674	297 385	419 497	216 587	216 587	419 497	127 656	676 494	3 904 035	4 040 354	4 338 082
Surplus/(Deficit) before assoc.		(26 167)	(26 167)	(243 377)	1 587 968	(66 160)	(121 265)	(243 377)	(40 467)	(40 467)	(243 377)	48 464	(500 373)	85 237	56 109	69 341
Surplus/(Deficit) after income tax		-	-	-	-	-	-	-	-	-	-	-	81 931	81 931	54 757	67 948
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	(26 167)	(26 167)	(243 377)	1 587 968	(66 160)	(121 265)	(243 377)	(40 467)	(40 467)	(243 377)	48 464	(500 373)	85 237	56 109	69 341

Revenue by GFS / Expenditure by GFS 2025/26

WC044 George - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
R thousand																
Revenue - Functional																
Governance and administration		3 027	3 027	3 027	564 447	3 027	3 027	3 027	3 027	3 027	3 027	3 027	3 027	597 745	626 179	657 256
Executive and council		–	–	–	5	–	–	–	–	–	–	–	–	5	5	5
Finance and administration		3 027	3 027	3 027	564 442	3 027	3 027	3 027	3 027	3 027	3 027	3 027	3 027	597 740	626 174	657 251
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		653	653	653	209 050	653	653	653	653	653	653	653	653	216 228	191 529	239 866
Community and social services		575	575	575	17 984	575	575	575	575	575	575	575	575	24 311	11 917	12 449
Sport and recreation		2	2	2	37 298	2	2	2	2	2	2	2	2	37 320	40 020	42 463
Public safety		66	66	66	102 300	66	66	66	66	66	66	66	66	103 030	107 667	112 512
Housing		9	9	9	51 275	9	9	9	9	9	9	9	9	51 375	31 725	72 232
Health		–	–	–	192	–	–	–	–	–	–	–	–	192	200	209
Economic and environmental services		44 274	44 274	44 274	179 764	44 274	44 274	44 274	44 274	44 274	44 274	44 274	44 274	666 776	603 385	629 095
Planning and development		67	67	67	28 979	67	67	67	67	67	67	67	67	29 712	31 735	29 482
Road transport		44 207	44 207	44 207	150 599	44 207	44 207	44 207	44 207	44 207	44 207	44 207	44 207	636 878	571 457	599 410
Environmental protection		–	–	–	185	–	–	–	–	–	–	–	–	185	194	202
Trading services		128 152	128 152	128 152	850 740	375 546	128 152	128 152	128 152	128 152	128 152	128 152	128 152	2 507 803	2 674 807	2 880 619
Energy sources		111 692	111 692	111 692	120 001	111 692	111 692	111 692	111 692	111 692	111 692	111 692	111 692	1 348 613	1 491 978	1 650 258
Water management		5 054	5 054	5 054	295 529	252 448	5 054	5 054	5 054	5 054	5 054	5 054	5 054	598 511	611 312	630 945
Waste water management		6 759	6 759	6 759	235 340	6 759	6 759	6 759	6 759	6 759	6 759	6 759	6 760	309 694	307 929	322 937
Waste management		4 647	4 647	4 647	199 871	4 647	4 647	4 647	4 647	4 647	4 647	4 647	4 647	250 985	263 588	276 479
Other		15	15	15	554	15	15	15	15	15	15	15	15	719	563	589
Total Revenue - Functional		176 120	176 120	176 120	1 804 555	423 514	176 120	176 120	176 120	176 120	176 120	176 120	176 120	3 989 271	4 096 463	4 407 424
Expenditure - Functional																
Governance and administration		33 767	33 767	73 020	41 965	55 544	58 709	73 020	41 965	41 965	73 020	9 273	46 059	582 076	587 800	658 135
Executive and council		3 424	3 424	12 754	4 395	4 545	4 500	12 754	4 395	4 395	12 754	1 015	(10 116)	58 238	62 235	66 446
Finance and administration		29 700	29 700	52 219	35 941	49 370	52 566	52 219	35 941	35 941	52 219	6 672	40 044	472 534	492 576	517 793
Internal audit		643	643	8 047	1 629	1 629	1 643	8 047	1 629	1 629	8 047	1 585	16 131	51 305	32 988	73 896
Community and public safety		17 386	17 386	28 784	18 410	82 957	21 184	28 784	18 410	18 410	28 784	2 648	42 151	325 294	334 176	347 870
Community and social services		3 847	3 847	5 826	4 023	8 108	4 803	5 826	4 023	4 023	5 826	326	(1 288)	49 191	50 670	53 402
Sport and recreation		2 755	2 755	4 982	2 877	2 877	3 549	4 982	2 877	2 877	4 982	1 025	10 591	47 130	48 812	50 575
Public safety		7 736	7 736	10 620	8 161	68 623	8 966	10 620	8 161	8 161	10 620	918	21 583	171 905	178 906	186 525
Housing		2 390	2 390	6 081	2 667	2 667	3 019	6 081	2 667	2 667	6 081	356	10 677	47 740	46 051	47 199
Health		658	658	1 276	681	681	846	1 276	681	681	1 276	23	588	9 328	9 739	10 170
Economic and environmental services		8 905	8 905	119 568	11 147	112 432	12 469	119 568	11 147	11 147	119 568	3 474	197 944	736 272	699 693	742 136
Planning and development		4 897	4 897	6 348	5 144	5 574	5 726	6 348	5 144	5 144	6 348	377	7 247	63 195	66 168	69 942
Road transport		3 559	3 559	112 022	5 519	106 374	6 259	112 022	5 519	5 519	112 022	3 036	189 747	665 156	625 294	663 639
Environmental protection		449	449	1 197	484	484	485	1 197	484	484	1 197	61	949	7 921	8 231	8 556
Trading services		145 572	145 572	199 836	148 294	241 771	172 419	199 836	148 294	148 294	199 836	116 599	376 094	2 242 417	2 398 021	2 568 356
Energy sources		94 261	94 261	107 982	94 886	107 143	101 013	107 982	94 886	94 886	107 982	89 572	86 252	1 181 106	1 303 123	1 437 999
Water management		28 612	28 612	40 114	29 271	100 380	34 393	40 114	29 271	29 271	40 114	22 612	100 462	523 225	536 112	549 372
Waste water management		12 104	12 104	33 589	13 047	18 725	24 781	33 589	13 047	13 047	33 589	943	167 259	375 825	390 844	406 481
Waste management		10 595	10 595	18 151	11 090	15 523	12 232	18 151	11 090	11 090	18 151	3 472	22 120	162 261	167 943	174 504
Other		1 108	1 108	3 080	1 221	1 421	1 316	3 080	1 221	1 221	3 080	113	3 312	21 282	22 016	22 978
Total Expenditure - Functional		206 739	206 739	424 287	221 038	494 125	266 097	424 287	221 038	221 038	424 287	132 108	665 559	3 907 341	4 041 706	4 339 475
Surplus/(Deficit) before assoc.		(30 618)	(30 618)	(248 166)	1 583 517	(70 611)	(89 977)	(248 166)	(44 918)	(44 918)	(248 166)	44 012	(489 439)	81 931	54 757	67 948
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	(30 618)	(30 618)	(248 166)	1 583 517	(70 611)	(89 977)	(248 166)	(44 918)	(44 918)	(248 166)	44 012	(489 439)	81 931	54 757	67 948



Capital by Vote (Multi-year and Single -year 2032/24

WC044 George - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>Multi-year expenditure to be appropriated</b>	1															
Vote 1 - Office of the Municipal Manager		3	3	3	3	3	3	3	3	3	3	3	3	40	20	20
Vote 2 - Corporate Services		177	177	177	177	177	177	177	177	177	177	177	177	2 125	1 823	1 235
Vote 3 - Corporate Services		170	170	170	170	170	170	170	170	170	170	170	170	2 041	1 414	1 821
Vote 4 - Corporate Services		73	73	73	73	73	73	73	73	73	73	73	73	875	165	775
Vote 5 - Community Services		805	805	805	805	805	805	805	805	805	805	805	805	9 656	17 260	17 590
Vote 6 - Community Services		3 047	3 047	3 647	3 047	3 047	4 422	3 047	3 047	3 647	3 047	3 047	4 427	40 517	30 675	23 950
Vote 7 - Community Services		59	59	59	59	59	59	59	59	59	59	59	79	726	1 292	1 350
Vote 8 - Civil Engineering Services		51 320	51 320	59 220	51 320	51 320	59 220	51 320	51 320	59 220	51 320	51 320	61 970	650 189	486 608	424 358
Vote 9 - Civil Engineering Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Electro-technical Services		7 466	7 466	7 466	7 466	7 466	7 466	7 466	7 466	7 466	7 466	7 466	7 466	89 592	77 178	94 156
Vote 11 - Financial Services		2 009	2 009	2 009	2 009	2 009	2 109	2 009	2 009	2 009	2 009	2 009	2 209	24 408	19 569	3 789
Vote 12 - Financial Services		-	-	94	-	-	94	-	-	94	-	-	94	375	-	-
Vote 13 - Planning and Development		1 454	1 454	1 454	1 454	1 454	1 454	1 454	1 454	1 454	1 454	1 454	1 454	17 443	21 839	14 680
Vote 14 - Community Safety and Mobility		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Community Safety and Mobility		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	2	<b>66 582</b>	<b>66 582</b>	<b>75 176</b>	<b>66 582</b>	<b>66 582</b>	<b>76 051</b>	<b>66 582</b>	<b>66 582</b>	<b>75 176</b>	<b>66 582</b>	<b>66 582</b>	<b>78 927</b>	<b>837 988</b>	<b>657 843</b>	<b>583 723</b>
<b>Single-year expenditure to be appropriated</b>																
Vote 1 - Office of the Municipal Manager		4	4	4	4	4	4	4	4	4	4	4	4	50	50	15
Vote 2 - Corporate Services		1	1	1	1	1	1	1	1	1	1	1	1	10	336	105
Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Community Services		42	42	42	42	42	42	42	42	42	42	42	242	700	-	853
Vote 6 - Community Services		-	-	-	-	-	-	-	-	-	-	-	410	410	500	-
Vote 7 - Community Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - Civil Engineering Services		-	-	25	-	-	25	-	-	25	-	-	4 335	4 410	1 610	800
Vote 9 - Civil Engineering Services		-	-	5	-	-	5	-	-	5	-	-	5	20	-	-
Vote 10 - Electro-technical Services		4 247	4 247	4 247	4 247	4 247	4 247	4 247	4 247	4 247	4 247	4 247	4 247	50 960	63 400	23 250
Vote 11 - Financial Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Financial Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Planning and Development		23	23	23	23	23	23	23	23	23	23	23	23	270	160	30
Vote 14 - Community Safety and Mobility		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Community Safety and Mobility		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>	2	<b>4 316</b>	<b>4 316</b>	<b>4 346</b>	<b>4 316</b>	<b>4 316</b>	<b>4 346</b>	<b>4 316</b>	<b>4 316</b>	<b>4 346</b>	<b>4 316</b>	<b>4 316</b>	<b>9 266</b>	<b>56 830</b>	<b>66 056</b>	<b>25 053</b>
<b>Total Capital Expenditure</b>	2	<b>70 898</b>	<b>70 898</b>	<b>79 522</b>	<b>70 898</b>	<b>70 898</b>	<b>80 397</b>	<b>70 898</b>	<b>70 898</b>	<b>79 522</b>	<b>70 898</b>	<b>70 898</b>	<b>88 193</b>	<b>894 818</b>	<b>723 899</b>	<b>608 776</b>

Capital Expenditure - Functional 2025/26

WC044 George - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
<b>Capital Expenditure - Functional</b>	1															
<i>Governance and administration</i>		3 249	3 249	3 343	3 249	3 249	3 843	3 249	3 249	3 343	3 249	3 249	4 378	40 896	38 560	22 358
Executive and council		1	1	1	1	1	1	1	1	1	1	1	1	15	35	15
Finance and administration		3 243	3 243	3 337	3 243	3 243	3 837	3 243	3 243	3 337	3 243	3 243	4 372	40 826	38 490	22 323
Internal audit		5	5	5	5	5	5	5	5	5	5	5	5	55	35	20
<i>Community and public safety</i>		2 490	2 490	2 490	2 490	2 490	2 490	2 490	2 490	2 490	2 490	2 490	2 690	30 082	29 755	27 520
Community and social services		305	305	305	305	305	305	305	305	305	305	305	305	3 660	8 600	3 550
Sport and recreation		519	519	519	519	519	519	519	519	519	519	519	519	6 230	2 900	10 820
Public safety		1 296	1 296	1 296	1 296	1 296	1 296	1 296	1 296	1 296	1 296	1 296	1 496	15 752	10 755	11 700
Housing		70	70	70	70	70	70	70	70	70	70	70	70	840	1 950	300
Health		300	300	300	300	300	300	300	300	300	300	300	300	3 600	5 550	1 150
<i>Economic and environmental services</i>		15 223	15 223	17 978	15 223	15 223	17 978	15 223	15 223	17 978	15 223	15 223	21 328	197 041	207 419	171 967
Planning and development		934	934	934	934	934	934	934	934	934	934	934	934	11 212	18 023	10 722
Road transport		14 288	14 288	17 043	14 288	14 288	17 043	14 288	14 288	17 043	14 288	14 288	20 393	185 829	189 396	161 245
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		50 953	50 953	56 728	50 953	50 953	57 103	50 953	50 953	56 728	50 953	50 953	60 814	638 999	491 477	415 331
Energy sources		11 713	11 713	11 713	11 713	11 713	11 713	11 713	11 713	11 713	11 713	11 713	11 713	140 552	140 578	117 406
Water management		17 676	17 676	22 851	17 676	17 676	22 851	17 676	17 676	22 851	17 676	17 676	22 861	232 825	138 066	138 347
Waste water management		20 006	20 006	20 006	20 006	20 006	20 006	20 006	20 006	20 006	20 006	20 006	23 706	243 772	197 313	150 278
Waste management		1 558	1 558	2 158	1 558	1 558	2 533	1 558	1 558	2 158	1 558	1 558	2 533	21 850	15 520	9 300
<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	520	1 600
<b>Total Capital Expenditure - Functional</b>	2	71 915	71 915	80 539	71 915	71 915	81 414	71 915	71 915	80 539	71 915	71 915	89 210	907 018	767 731	638 776
<b>Funded by:</b>																
National Government		11 868	11 868	11 868	11 868	11 868	11 868	11 868	11 868	11 868	11 868	11 868	11 868	142 410	67 301	66 147
Provincial Government		58	58	58	58	58	58	58	58	58	58	58	58	696	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>		11 925	11 925	11 925	11 925	11 925	11 925	11 925	11 925	11 925	11 925	11 925	11 926	143 106	67 301	66 147
<b>Public contributions &amp; donations</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Borrowing</b>		44 007	44 007	52 032	44 007	44 007	52 032	44 007	44 007	52 032	44 007	44 007	55 783	563 940	500 430	382 984
<b>Internally generated funds</b>		15 982	15 982	16 581	15 982	15 982	17 456	15 982	15 982	16 581	15 982	15 982	21 501	199 973	200 000	189 645
<b>Total Capital Funding</b>		71 915	71 915	80 539	71 915	71 915	81 414	71 915	71 915	80 539	71 915	71 915	89 210	907 018	767 731	638 776

### 3 Year Capital Plan 2025/26 - 2026/27

Directorate	Department	Project Description	Project Code	Funding	Function	Responsible Person	Start date	End date	2025/26	2026/27	2027/28
Civil Engineering Services	SCIENTIFIC SERVICES	BUILDINGS	1773	FUTURE LOAN TO BE TAKEN UP	Laboratory Services	Director	1 July 2025	30 June 2026	1 500 000	3 000 000	100 000
Civil Engineering Services	SCIENTIFIC SERVICES	FURNITURE AND FITTINGS - LABORATORY	1786	Transfer from Operational Revenue	Laboratory Services	Director	1 July 2025	30 June 2026	100 000	50 000	50 000
Civil Engineering Services	SCIENTIFIC SERVICES	INSTRUMENTATION	1793	Transfer from Operational Revenue	Laboratory Services	Director	1 July 2025	30 June 2026	2 000 000	2 500 000	1 000 000
Civil Engineering Services	SECRETARIAT CIVIL ENGINEERING SERVICES	ENDUSER EQUIPMENT	1916	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	100 000	100 000	100 000
Civil Engineering Services	SECRETARIAT CIVIL ENGINEERING SERVICES	FURNITURE AND FITTINGS - CIVIL ADMIN	1917	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	100 000	100 000	100 000
Civil Engineering Services	SECRETARIAT CIVIL ENGINEERING SERVICES	Old Town Hall Building Upgrades	3689	FUTURE LOAN TO BE TAKEN UP	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	800 000	2 000 000	5 000 000
Civil Engineering Services	SECRETARIAT CIVIL ENGINEERING SERVICES	PAVING OF STREETS(DMA)	1918	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	75 000	-
Civil Engineering Services	STORM WATER AND STORES	1TON SC 4X4 LDV	1832	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	800 000	1 200 000	1 200 000
Civil Engineering Services	STORM WATER AND STORES	4 TON TIPPER TRUCKS	1833	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	2 500 000	2 500 000	-
Civil Engineering Services	STORM WATER AND STORES	BAKKIES	20CS065	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	600 000	600 000	600 000
Civil Engineering Services	STORM WATER AND STORES	BUILDING OF CONCRETE CANALS & DRAINS	1838	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	-	470 000	480 000
Civil Engineering Services	STORM WATER AND STORES	CONSTRUCTION OF SIDEWALKS: GEORGE AREA	1842	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	1 000 000	7 500 000	7 500 000
Civil Engineering Services	STORM WATER AND STORES	DEPOT UPGRADE	1844	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	10 000	100 000	100 000
Civil Engineering Services	STORM WATER AND STORES	DIGGER LOADER - DMA	1845	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	-	1 400 000	-
Civil Engineering Services	STORM WATER AND STORES	GIPITN ROAD REHABILITATION	17CE026	Public Transport Network Grant	Roads	Director	1 July 2025	30 June 2026	68 754 416	10 000 000	10 000 000
Civil Engineering Services	STORM WATER AND STORES	HOPE STREET RECONSTRUCTION	1852	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	500 000	4 000 000	-
Civil Engineering Services	STORM WATER AND STORES	IUDG: UPGRADE OF STORMWATER: ROSEMOOR: PH1	1853	Integrated Urban Development Grant	Roads	Director	1 July 2025	30 June 2026	8 500 000	8 500 000	8 500 000

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Civil Engineering Services	STORMWATER AND STORES	IUDG: UPGRADE OF STORMWATER: ROSEMOOR: PH1	1853	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	850 000	-	-
Civil Engineering Services	STORM WATER AND STORES	MECHANICAL BROOM	1855	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	-	6 000 000	-
Civil Engineering Services	STORM WATER AND STORES	NGCANI STREET	1857	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	11 850 000	-	-
Civil Engineering Services	STORM WATER AND STORES	PW BOTHA BOULEVARD	1863	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	-	11 723 807	-
Civil Engineering Services	STORM WATER AND STORES	Rand Street Extension	2405	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	-	-	1 000 000
Civil Engineering Services	STORMWATER AND STORES	REBUILDING OF STREETS: GREATER GEORGE	1865	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	11 000 000	24 000 000	-
Civil Engineering Services	STORM WATER AND STORES	REBUILDING OF STREETS: GREATER GEORGE	1865	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	-	-	27 000 000
Civil Engineering Services	STORM WATER AND STORES	Rehabilitation_BL_York Street Parking	3446	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	-	1 384 830	-
Civil Engineering Services	STORM WATER AND STORES	Rehabilitation_BL_York Street Parking 9	3447	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	-	-	155 790
Civil Engineering Services	STORM WATER AND STORES	Rehabilitation_BLR_21st Street	3450	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	-	8 820	-
Civil Engineering Services	STORM WATER AND STORES	Rehabilitation_BLR_24th Street	3451	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	-	32 830	-
Civil Engineering Services	STORM WATER AND STORES	Rehabilitation_BLR_Epenet a Jantjie Street	3461	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	-	14 700	-
Civil Engineering Services	STORM WATER AND STORES	Rehabilitation_HEAVY REH_Courtenay Street	3489	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	-	517 742	440 655
Civil Engineering Services	STORMWATER AND STORES	ROOIDRAAI ROAD: REPAIRS TO SLIP FAILURE	1888	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	10 000 000	5 000 000	-
Civil Engineering Services	STORM WATER AND STORES	SIT-ON ROLLER COMPACTOR	1887	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	250 000	1 500 000	1 500 000
Civil Engineering Services	STORM WATER AND STORES	STREET RESEALING: GREATER GEORGE	1891	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	15 000 000	-	-
Civil Engineering Services	STORM WATER AND STORES	STREET RESEALING: GREATER GEORGE	1891	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	-	20 000 000	21 000 000
Civil Engineering Services	STORM WATER AND STORES	STREETS AND STORM WATER GENERAL	1892	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	2 000 000	-	-
Civil Engineering Services	STORM WATER AND STORES	TOOLS AND EQUIPMENT - STREETS	1894	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	200 000	200 000	100 000
Civil Engineering Services	STORM WATER AND STORES	TRAILERS - STREETS	1895	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	-	-	100 000



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Civil Engineering Services	STORM WATER AND STORES	UPGRADE HAARLEM STORMWATER	1896	Integrated Urban Development Grant	Roads	Director	1 July 2025	30 June 2026	750 000	3 896 104	6 926 407
Civil Engineering Services	STORM WATER AND STORES	Upgrade Nelson Mandela Boulevard Thembalethu	2422	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	-	1 500 000	2 000 000
Civil Engineering Services	STORM WATER AND STORES	Upgrade Nelson Mandela Boulevard Thembalethu	2422	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	250 000	-	-
Civil Engineering Services	STORM WATER AND STORES	UPGRADE OF STORMWATER: ROSEMOOR: PH2	1898	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	3 038 503	-	-
Civil Engineering Services	STORM WATER AND STORES	UPGRADE OF STORMWATER: ROSEMOOR: PH2	1898	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	5 400 000	-	-
Civil Engineering Services	STORM WATER AND STORES	UPGRADE THEMBALETHU STORMWATER	1901	Integrated Urban Development Grant	Roads	Director	1 July 2025	30 June 2026	750 000	4 329 004	10 822 511
Civil Engineering Services	STORM WATER AND STORES	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	1902	Integrated Urban Development Grant	Roads	Director	1 July 2025	30 June 2026	750 000	4 329 004	6 493 506
Civil Engineering Services	STORM WATER AND STORES	UPGRADE UNIONDALE STORMWATER	1903	Integrated Urban Development Grant	Roads	Director	1 July 2025	30 June 2026	750 000	5 627 706	6 926 407
Civil Engineering Services	STORM WATER AND STORES	UPGRADING OF EXISTING ROADS - DELVILLE PARK	1904	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	4 000 000	-	-
Civil Engineering Services	STORM WATER AND STORES	UPGRADING OF EXISTING STORMWATER INFRASTRUCTURE	1905	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	2 500 000	7 400 000	9 800 000
Civil Engineering Services	STORM WATER AND STORES	UPGRADING OF EXISTING STORMWATER INFRASTRUCTURE (THEMBALETHU)	1906	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	-	480 000	-
Civil Engineering Services	STORM WATER AND STORES	UPGRADING OF HANSMOESKRAAL ROAD	1907	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	14 000 000	-	-
Civil Engineering Services	STORM WATER AND STORES	UPGRADING OF HANSMOESKRAAL ROAD	1907	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	1 000 000	-	-
Civil Engineering Services	STORM WATER AND STORES	UPGRADING OF JONGA STREET	1908	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	50 000	-	-
Civil Engineering Services	STORM WATER AND STORES	UPGRADING OF PIENAAR/FOTHERINGHAM STREET	1909	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	1 500 000	4 500 000	-
Civil Engineering Services	STORM WATER AND STORES	UPGRADING STORMWATER INFRASTRUCTURE (GEORGE SOUTH)	1913	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	2 500 000	2 000 000	7 100 000

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Civil Engineering Services	STORM WATER AND STORES	WALK BEHIND ROLLER COMPACTOR	1735	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	-	1 800 000	1 500 000
Civil Engineering Services	STORM WATER AND STORES	Water Truck (18000 litre)	3703	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	2 500 000	2 500 000	-
Civil Engineering Services	STREETS AND STORMWATER	PW BOTHA BOULEVARD	1863	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	-	7 276 193	-
Civil Engineering Services	STREETS AND STORMWATER	RAND STREET EXTENTION	1864	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	6 000 000	2 155 000	-
Civil Engineering Services	STREETS AND STORMWATER	UPGRADE STORMWATER - HEROLDS BAY	1900	Transfer from Operational Revenue	Roads	Director	1 July 2025	30 June 2026	5 000 000	3 800 000	-
Civil Engineering Services	STREETS AND STORMWATER	UPGRADING OF JONGA STREET	1908	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	-	15 000 000	10 000 000
Civil Engineering Services	STREETS AND STORMWATER	UPGRADING OF STREETS HAARLEM	1911	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	-	7 500 000	7 500 000
Civil Engineering Services	STREETS AND STORMWATER	UPGRADING OF WHITES ROAD	1912	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	1 200 000	600 000	5 000 000
Civil Engineering Services	STREETS AND STORMWATER	UPGRADING STREETS UNIONDALE	1914	FUTURE LOAN TO BE TAKEN UP	Roads	Director	1 July 2025	30 June 2026	-	7 500 000	7 500 000
Civil Engineering Services	WASTE WATER NETWORKS	BAKKIE - DMA COMMUNITY	1771	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	-	600 000	-
Civil Engineering Services	WASTE WATER NETWORKS	BAKKIES	1772	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	600 000	-	-
Civil Engineering Services	WASTE WATER NETWORKS	Blanco Densification Outfall Sewer	2464	Transfer from Operational Revenue	Sewerage	Director	1 July 2025	30 June 2026	-	112 100	-
Civil Engineering Services	WASTE WATER NETWORKS	CRANE TRUCK - ELEC	1775	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	150 000	-	-
Civil Engineering Services	WASTE WATER NETWORKS	EBB AND FLOW SEWER PIPE BRIDGE	1776	Transfer from Operational Revenue	Sewerage	Director	1 July 2025	30 June 2026	1 200 000	3 000 000	3 000 000
Civil Engineering Services	WASTE WATER NETWORKS	ERF 325 WEST INTERNAL SEWER PUMPSTATION & RISING MAIN	1777	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	-	1 400 000	1 400 000
Civil Engineering Services	WASTE WATER NETWORKS	GENERATOR	1787	Transfer from Operational Revenue	Sewerage	Director	1 July 2025	30 June 2026	-	285 000	-
Civil Engineering Services	WASTE WATER NETWORKS	George Biosolids Beneficiation Facility	2582	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	2 000 000	4 200 000	15 800 000
Civil Engineering Services	WASTE WATER NETWORKS	HEROLDS BAY PUMP STATION 1	1790	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	3 300 000	13 750 000	16 750 000
Civil Engineering Services	WASTE WATER NETWORKS	HONEY SUCKERS TRUCKS FOR PUMPSTATIONS	1792	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	1 600 000	-	-
Civil Engineering Services	WASTE WATER NETWORKS	IUDG: Upgrade of Sewer Reticulation network: Rosemoor	3603	Integrated Urban Development Grant	Sewerage	Director	1 July 2025	30 June 2026	12 932 900	3 500 000	2 750 000

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Civil Engineering Services	WASTE WATER NETWORKS	IUDG: Upgrade of Sewer Reticulation network: Rosemoor	3603	Transfer from Operational Revenue	Sewerage	Director	1 July 2025	30 June 2026	1 500 000	-	-
Civil Engineering Services	WASTE WATER NETWORKS	NETWORK REHAB-SEWERAGE	1797	Transfer from Operational Revenue	Sewerage	Director	1 July 2025	30 June 2026	3 470 000	6 000 000	8 000 000
Civil Engineering Services	WASTE WATER NETWORKS	NETWORK REHABILITATION	1798	Transfer from Operational Revenue	Sewerage	Director	1 July 2025	30 June 2026	3 970 000	5 000 000	-
Civil Engineering Services	WASTE WATER NETWORKS	PACALTS DORP PUMPSTATION 3 UPGRADE	1803	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	25 000 000	40 650 000	-
Civil Engineering Services	WASTE WATER NETWORKS	SCHAAPKOP PUMPSTATION (INSTALL INLET SCREENS)	1807	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	34 000 000	-	-
Civil Engineering Services	WASTE WATER NETWORKS	SECURITY FENCING	1808	Transfer from Operational Revenue	Sewerage	Director	1 July 2025	30 June 2026	10 000	1 850 000	-
Civil Engineering Services	WASTE WATER NETWORKS	SUPER SUCKER - SEWER	1809	Transfer from Operational Revenue	Sewerage	Director	1 July 2025	30 June 2026	10 000	-	-
Civil Engineering Services	WASTE WATER NETWORKS	TELEMETRY AND SERVICE NETWORK SYSTEM	1810	Transfer from Operational Revenue	Sewerage	Director	1 July 2025	30 June 2026	130 000	500 000	500 000
Civil Engineering Services	WASTE WATER NETWORKS	THEM UISP PHASE 3 AREA 5, 6A&B- EXTENSION OF SEWER MAIN TOWARDS AREA 2	1811	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	15 000 000	15 000 000	10 000 000
Civil Engineering Services	WASTE WATER NETWORKS	THEMBALETHU EASTERN BULK SEWER	1813	Integrated Urban Development Grant	Sewerage	Director	1 July 2025	30 June 2026	223 371	4 526 403	4 535 246
Civil Engineering Services	WASTE WATER NETWORKS	THEMBALETHU EASTERN BULK SEWER	1813	Transfer from Operational Revenue	Sewerage	Director	1 July 2025	30 June 2026	-	3 000 000	-
Civil Engineering Services	WASTE WATER NETWORKS	THEMBALETHU P/S 6	1814	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	21 600 000	23 000 000	-
Civil Engineering Services	WASTE WATER NETWORKS	THEMBALETHU P/S 6	1814	Integrated Urban Development Grant	Sewerage	Director	1 July 2025	30 June 2026	12 760 250	4 329 004	-
Civil Engineering Services	WASTE WATER NETWORKS	TOOLS AND EQUIPMENT	1817	Transfer from Operational Revenue	Sewerage	Director	1 July 2025	30 June 2026	50 000	50 000	60 000
Civil Engineering Services	WASTE WATER NETWORKS	TWO-WAY RADIO SYSTEMS	1819	Transfer from Operational Revenue	Sewerage	Director	1 July 2025	30 June 2026	50 000	50 000	40 000
Civil Engineering Services	WASTE WATER NETWORKS	UNIONDALE SEWER NETWORK	1821	Transfer from Operational Revenue	Sewerage	Director	1 July 2025	30 June 2026	1 480 000	3 000 000	1 500 000
Civil Engineering Services	WASTE WATER NETWORKS	UPGRADE ELECTRICAL SWITCH GEAR AT SEWER PUMP STATIONS	1823	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	2 300 000	3 000 000	3 500 000
Civil Engineering Services	WASTE WATER NETWORKS	UPGRADE KLEINKRANTZ PUMPSTATION	1824	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	1 000 000	3 000 000	5 000 000

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Civil Engineering Services	WASTE WATER NETWORKS	UPGRADE PUMPSTATIONS - SEWER	1825	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	15 750 000	18 000 000	18 000 000
Civil Engineering Services	WASTE WATER NETWORKS	UPGRADE WILDERNESS EAST PUMPSTATION	1826	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	800 000	2 000 000	5 000 000
Civil Engineering Services	WASTE WATER NETWORKS	UPGRADING DEPOT FACILITIES	1827	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	5 000 000	1 900 000	2 000 000
Civil Engineering Services	WASTE WATER NETWORKS	UPGRADING OF ACCESS ROADS & FENCING (PUMP STATIONS)	1828	Transfer from Operational Revenue	Sewerage	Director	1 July 2025	30 June 2026	920 000	1 000 000	1 000 000
Civil Engineering Services	WASTE WATER NETWORKS	UPGRADING OF EDEN PUMPSTATION (MECHANICAL)	1829	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	27 000 000	-	-
Civil Engineering Services	WASTE WATER NETWORKS	UPGRADING OF MEUL STREET PUMPSTATION	1830	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	8 600 000	-	-
Civil Engineering Services	WASTE WATER NETWORKS	WILDERNESS KLEINKRANTZ MAIN SEWER LINE UPGRADE	1831	FUTURE LOAN TO BE TAKEN UP	Sewerage	Director	1 July 2025	30 June 2026	80 000	-	-
Civil Engineering Services	WASTE WATER TREATMENT	Gwaing WWTW Upgrade - Phase 2	1788	FUTURE LOAN TO BE TAKEN UP	Waste Water Treatment	Director	1 July 2025	30 June 2026	18 600 000	5 460 000	500 000
Civil Engineering Services	WASTE WATER TREATMENT	Herolds Bay WWTW	2616	FUTURE LOAN TO BE TAKEN UP	Waste Water Treatment	Director	1 July 2025	30 June 2026	3 000 000	5 000 000	40 000 000
Civil Engineering Services	WASTE WATER TREATMENT	KLEINKRANTZ WWTW: DEWATERING FACILITY	1795	FUTURE LOAN TO BE TAKEN UP	Waste Water Treatment	Director	1 July 2025	30 June 2026	600 000	14 000 000	8 800 000
Civil Engineering Services	WASTE WATER TREATMENT	OUTENIQUA 10ML ADDITION - WWTW	1800	Transfer from Operational Revenue	Waste Water Treatment	Director	1 July 2025	30 June 2026	400 000	-	-
Civil Engineering Services	WASTE WATER TREATMENT	UF PLANT - REHABILITATION	1820	FUTURE LOAN TO BE TAKEN UP	Waste Water Treatment	Director	1 July 2025	30 June 2026	6 850 000	2 100 000	500 000
Civil Engineering Services	WASTE WATER TREATMENT	Union Street bulk sewer diversion	3687	FUTURE LOAN TO BE TAKEN UP	Waste Water Treatment	Director	1 July 2025	30 June 2026	1 500 000	3 000 000	500 000
Civil Engineering Services	WATER CONTAMINATION CONTROL	FENCE - OUTENIQUA WWTW	1778	Transfer from Operational Revenue	Waste Water Treatment	Director	1 July 2025	30 June 2026	-	1 000 000	-
Civil Engineering Services	WATER CONTAMINATION CONTROL	FENCE AT GWAING WWTW	18CE059	Transfer from Operational Revenue	Waste Water Treatment	Director	1 July 2025	30 June 2026	3 700 000	1 000 000	-
Civil Engineering Services	WATER CONTAMINATION CONTROL	FENCING - HEROLDSBAY WWTW	1781	Transfer from Operational Revenue	Waste Water Treatment	Director	1 July 2025	30 June 2026	1 000 000	-	-
Civil Engineering Services	WATER CONTAMINATION CONTROL	FENCING - UNIONDALE WWTW	1782	Transfer from Operational Revenue	Waste Water Treatment	Director	1 July 2025	30 June 2026	1 900 000	-	-
Civil Engineering Services	WATER CONTAMINATION CONTROL	HAARLEM WWTW- OFFICE	1789	FUTURE LOAN TO BE TAKEN UP	Waste Water Treatment	Director	1 July 2025	30 June 2026	350 000	500 000	-



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Civil Engineering Services	WATER CONTAMINATION CONTROL	OUTENIQUA WWTW-OFFICE	1802	Transfer from Operational Revenue	Waste Water Treatment	Director	1 July 2025	30 June 2026	500 000	1 500 000	-
Civil Engineering Services	WATER CONTAMINATION CONTROL	PAVING - GWAING WWTW	1804	FUTURE LOAN TO BE TAKEN UP	Waste Water Treatment	Director	1 July 2025	30 June 2026	1 705 000	-	-
Civil Engineering Services	WATER CONTAMINATION CONTROL	REFURBISHMENT OF BELT PRESSES AT GWAING WWTW	1806	Transfer from Operational Revenue	Waste Water Treatment	Director	1 July 2025	30 June 2026	980 000	1 000 000	-
Civil Engineering Services	WATER CONTAMINATION CONTROL	TOOLS AND EQUIPMENT - WWTW	1818	Transfer from Operational Revenue	Waste Water Treatment	Director	1 July 2025	30 June 2026	50 000	50 000	80 000
Civil Engineering Services	WATER DISTRIBUTION	4 TON TIPPER TRUCK - DMA	1695	FUTURE LOAN TO BE TAKEN UP	Water Distribution	Director	1 July 2025	30 June 2026	-	450 000	-
Civil Engineering Services	WATER DISTRIBUTION	AIRCONDITIONING / AIRCONDITIONERS	1696	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	-	600 000	600 000
Civil Engineering Services	WATER DISTRIBUTION	AIRPORT MAINLINE UPGRADE	1697	FUTURE LOAN TO BE TAKEN UP	Water Distribution	Director	1 July 2025	30 June 2026	5 000 000	11 225 807	16 174 055
Civil Engineering Services	WATER DISTRIBUTION	BAKKIES	1701	FUTURE LOAN TO BE TAKEN UP	Water Distribution	Director	1 July 2025	30 June 2026	350 000	1 200 000	1 200 000
Civil Engineering Services	WATER DISTRIBUTION	BAKKIES - WATER DISTRIBUTION	1702	FUTURE LOAN TO BE TAKEN UP	Water Distribution	Director	1 July 2025	30 June 2026	-	600 000	-
Civil Engineering Services	WATER DISTRIBUTION	Burst control valves	2636	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	3 000 000	-	-
Civil Engineering Services	WATER DISTRIBUTION	FURNITURE AND OFFICE EQUIPMENT	1712	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	-	60 000	60 000
Civil Engineering Services	WATER DISTRIBUTION	George-George Main-George Sub Western Bulk Supply	2760	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	-	183 260	-
Civil Engineering Services	WATER DISTRIBUTION	INSTALLATION OF BULK METERS	1715	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	2 000 000	5 400 000	4 500 000
Civil Engineering Services	WATER DISTRIBUTION	INSTALLATION OF BURST CONTROL VALVES	1716	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	1 200 000	2 200 000	-
Civil Engineering Services	WATER DISTRIBUTION	INSTALLATION OF NEW	1717	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	980 000	740 000	-
Civil Engineering Services	WATER DISTRIBUTION	INSTALLATION OF NEW WATER CONNECTIONS	1718	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	980 000	800 000	800 000
Civil Engineering Services	WATER DISTRIBUTION	INSTALLATION OF SMART METERS	1719	FUTURE LOAN TO BE TAKEN UP	Water Distribution	Director	1 July 2025	30 June 2026	5 500 000	15 000 000	15 000 000
Civil Engineering Services	WATER DISTRIBUTION	IUDG: Upgrade Water Reticulation: Rosemoor	3602	Integrated Urban Development Grant	Water Distribution	Director	1 July 2025	30 June 2026	1 500 000	1 561 905	687 662
Civil Engineering Services	WATER DISTRIBUTION	IUDG: Upgrade Water Reticulation: Rosemoor	3602	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	500 000	-	-

Directorate	Department	Project Description	Project Code	Funding	Function	Responsible Person	Start date	End date	2025/26	2026/27	2027/28
Civil Engineering Services	WATER DISTRIBUTION	KAAIMANSTRANSNET BRIDGE & WATER PIPELINE UPGRADING	1721	FUTURE LOAN TO BE TAKEN UP	Water Distribution	Director	1 July 2025	30 June 2026	500 000	2 500 000	5 000 000
Civil Engineering Services	WATER DISTRIBUTION	NETWORK REHABILITATION - WATER	1724	FUTURE LOAN TO BE TAKEN UP	Water Distribution	Director	1 July 2025	30 June 2026	12 500 000	16 500 000	16 500 000
Civil Engineering Services	WATER DISTRIBUTION	PACALTS DORP LINK (ERF 325 EAST)	1730	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	-	-	485 589
Civil Engineering Services	WATER DISTRIBUTION	PRESSURE REDUCING VALVES	1732	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	2 300 000	5 300 000	5 700 000
Civil Engineering Services	WATER DISTRIBUTION	TELEMETRY AND LOGGERS - WATER DISTRIBUTION	1738	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	490 000	420 000	410 000
Civil Engineering Services	WATER DISTRIBUTION	TOOLS AND EQUIPMENT - WATER	20CE038	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	10 000	10 000	200 000
Civil Engineering Services	WATER DISTRIBUTION	TOOLS AND EQUIPMENT (DMA)	1743	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	-	25 000	-
Civil Engineering Services	WATER DISTRIBUTION	TRAILERS FOR TOOLS AND EQUIPMENT	1744	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	135 000	-	-
Civil Engineering Services	WATER DISTRIBUTION	TWO-WAY RADIO SYSTEMS	1745	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	50 000	50 000	80 000
Civil Engineering Services	WATER DISTRIBUTION	Upgrade eastern bulk outflow mains at George Main reservoirs	2986	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	-	99 911	99 911
Civil Engineering Services	WATER DISTRIBUTION	UPGRADING DEPOT FACILITIES	1749	FUTURE LOAN TO BE TAKEN UP	Water Distribution	Director	1 July 2025	30 June 2026	5 000 000	-	-
Civil Engineering Services	WATER DISTRIBUTION	UPGRADING DEPOT FACILITIES	1749	Transfer from Operational Revenue	Water Distribution	Director	1 July 2025	30 June 2026	-	3 000 000	3 000 000
Civil Engineering Services	WATER DISTRIBUTION	UPGRADING OF PACALTS DORP WATER (ANDERSONVILLE): PHASE 1	1754	FUTURE LOAN TO BE TAKEN UP	Water Distribution	Director	1 July 2025	30 June 2026	1 000 000	-	-
Civil Engineering Services	WATER DISTRIBUTION	UPGRADING OF PACALTS DORP WATER (ANDERSONVILLE): PHASE 1	1754	Integrated Urban Development Grant	Water Distribution	Director	1 July 2025	30 June 2026	12 500 000	2 500 000	-
Civil Engineering Services	WATER DISTRIBUTION	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	1757	FUTURE LOAN TO BE TAKEN UP	Water Distribution	Director	1 July 2025	30 June 2026	1 000 000	-	-
Civil Engineering Services	WATER DISTRIBUTION	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	1757	Integrated Urban Development Grant	Water Distribution	Director	1 July 2025	30 June 2026	12 500 000	2 500 000	-
Civil Engineering Services	WATER TREATMENT		0 1709	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026		-	-

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Civil Engineering Services	WATER TREATMENT		018CE032	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026		-	-
Civil Engineering Services	WATER TREATMENT		019CE050	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026		-	-
Civil Engineering Services	WATER TREATMENT		021CE007	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026		-	-
Civil Engineering Services	WATER TREATMENT	ALL WATER PUMP STATIONS (SPECTRUM) PEPPERSPRAY	1698	Transfer from Operational Revenue	Water Treatment	Director	1 July 2025	30 June 2026	470 000	300 000	-
Civil Engineering Services	WATER TREATMENT	ALTERNATIVE ENERGY PROJECT	1699	Transfer from Operational Revenue	Water Treatment	Director	1 July 2025	30 June 2026	-	80 000	-
Civil Engineering Services	WATER TREATMENT	BALANCING DAM	1703	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	18 000 000	-	-
Civil Engineering Services	WATER TREATMENT	DAM SAFETY CONSTRUCTION	1706	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	-	1 900 000	2 300 000
Civil Engineering Services	WATER TREATMENT	DAM SAFETY CONSTRUCTION	1706	Transfer from Operational Revenue	Water Treatment	Director	1 July 2025	30 June 2026	-	1 800 000	2 300 000
Civil Engineering Services	WATER TREATMENT	EQUIPMENT OF GROUNDWATER RESOURCES	1708	Transfer from Operational Revenue	Water Treatment	Director	1 July 2025	30 June 2026	-	490 000	1 200 000
Civil Engineering Services	WATER TREATMENT	EXTENSION OF WATERWORKS 20ML	1709	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	18 000 000		
Civil Engineering Services	WATER TREATMENT	EXTENSION OF WATERWORKS 20ML	1709	Transfer from Operational Revenue	Water Treatment	Director	1 July 2025	30 June 2026	2 000 000		
Civil Engineering Services	WATER TREATMENT	FENCING AT RESERVOIRS	1710	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	490 000	500 000	500 000
Civil Engineering Services	WATER TREATMENT	FILTER SAND AT WATERWORKS	18CE032	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	100 000		
Civil Engineering Services	WATER TREATMENT	GENERATORS - WATER PURIFICATION	1713	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	-	3 500 000	1 000 000
Civil Engineering Services	WATER TREATMENT	Groundwater exploration	3617	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	1 500 000	4 900 000	5 000 000
Civil Engineering Services	WATER TREATMENT	INSTRUMENTATION	1720	Transfer from Operational Revenue	Water Treatment	Director	1 July 2025	30 June 2026	-	210 000	200 000
Civil Engineering Services	WATER TREATMENT	KAAIMANS WATER PUMP STATION REHABILITATION	19CE050	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	300 000		
Civil Engineering Services	WATER TREATMENT	NEW POTABLE WATER STORAGE RESERVOIR	1725	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	3 600 000	13 500 000	15 000 000
Civil Engineering Services	WATER TREATMENT	PACALTS DORP (EAST) 3MI RESERVOIR, 300 kl TOWER AND PUMP STATION	1728	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	9 998 226	-	-

Directorate	Department	Project Description	Project Code	Funding	Function	Responsible Person	Start date	End date	2025/26	2026/27	2027/28
Civil Engineering Services	WATER TREATMENT	PACALTS DORP (EAST) 3MI RESERVOIR, 300 kl TOWER AND PUMPSTATION	1728	Transfer from Operational Revenue	Water Treatment	Director	1 July 2025	30 June 2026	6 001 774	-	-
Civil Engineering Services	WATER TREATMENT	PACALTS DORP 14,5ML RESERVOIR AND 1ST PHASE NEW PUMPSTATION	1729	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	38 000 000	-	-
Civil Engineering Services	WATER TREATMENT	PIPEWORK REHABILITATION: GARDEN ROUTE DAM	1731	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	11 800 000	20 000 000	13 000 000
Civil Engineering Services	WATER TREATMENT	REHABILITATION OF OLD WTW 6MI MODULE	21CE007	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	300 000		
Civil Engineering Services	WATER TREATMENT	TELEMETRY - WATER PURIFICATION	1737	Transfer from Operational Revenue	Water Treatment	Director	1 July 2025	30 June 2026	210 000	200 000	410 000
Civil Engineering Services	WATER TREATMENT	THEMBALETHU EAST 8 MI RESERVOIR, 1 MI TOWER AND PUMPSTATION	1739	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	28 600 000	-	-
Civil Engineering Services	WATER TREATMENT	THEMBALETHU PUMPSTATION & 6MI RESERVOIR	1740	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	9 000 000	-	-
Civil Engineering Services	WATER TREATMENT	TOOLS AND EQUIPMENT	1741	Transfer from Operational Revenue	Water Treatment	Director	1 July 2025	30 June 2026	-	10 000	190 000
Civil Engineering Services	WATER TREATMENT	UNIONDALE FORT KOPPIE RESERVOIR (500kl) PHASE 1	1746	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	10 000 000	10 250 000	19 250 000
Civil Engineering Services	WATER TREATMENT	UPGRADING OF EBB N FLOW PIPE BRIDGE	1753	Transfer from Operational Revenue	Water Treatment	Director	1 July 2025	30 June 2026	2 460 000	2 500 000	2 500 000
Civil Engineering Services	WATER TREATMENT	UPGRADING OF WATER PUMP STATIONS	1758	FUTURE LOAN TO BE TAKEN UP	Water Treatment	Director	1 July 2025	30 June 2026	3 000 000	5 000 000	5 000 000
Community Safety and Mobility	ANTI LAND INVASION UNIT	DOUBLE CAB 4X4	2040	FUTURE LOAN TO BE TAKEN UP	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	700 000	-	750 000
Community Safety and Mobility	ANTI LAND INVASION UNIT	LAPTOPS	2041	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	20 000	42 000	-
Community Safety and Mobility	ANTI LAND INVASION UNIT	OFFICE FURNITURE - LAW ENFORCEMENT	2044	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	50 000	600 000
Community Safety and Mobility	ANTI LAND INVASION UNIT	SINGLE CABS - 4X4	2045	FUTURE LOAN TO BE TAKEN UP	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	700 000	-
Community Safety and Mobility	GIPTN - Auxillary cost	Upgrade of garden of Go George hub in Blanco, some plants impractical - rock garden option	2391	Transfer from Operational Revenue	Public Transport	Director	1 July 2025	30 June 2026	20 000	-	-



Directorate	Department	Project Description	Project Code	Funding	Function	Responsible Person	Start date	End date	2025/26	2026/27	2027/28
Community Safety and Mobility	LAW ENFORCEMENT	ACCESS CONTROL - CCTV	2012	Transfer from Operational Revenue	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	-	200 000	-
Community Safety and Mobility	LAW ENFORCEMENT	CCTV Camera UPS and boxes in George	3044	Transfer from Operational Revenue	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	-	400 000	450 000
Community Safety and Mobility	LAW ENFORCEMENT	CCTV: EXTENSION OF CAMERA SYSTEM	2013	Transfer from Operational Revenue	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	2 097 000	1 480 000	-
Community Safety and Mobility	LAW ENFORCEMENT	CCTV: EXTENSION OF CCTV BUILDING	2014	Transfer from Operational Revenue	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	3 500 000	-	-
Community Safety and Mobility	LAW ENFORCEMENT	CCTV: FURNITURE	2015	Transfer from Operational Revenue	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	750 000	200 000	-
Community Safety and Mobility	LAW ENFORCEMENT	CCTV: OPTIC FIBRE	2016	Transfer from Operational Revenue	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	2 000 000	2 500 000	2 100 000
Community Safety and Mobility	LAW ENFORCEMENT	CCTV: SAFETY EQUIPMENT: MAIN BUILDING	2025	Transfer from Operational Revenue	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	-	-	50 000
Community Safety and Mobility	LAW ENFORCEMENT	COMMUNICATION SYSTEM	2017	Transfer from Operational Revenue	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	-	1 000 000	720 000
Community Safety and Mobility	LAW ENFORCEMENT	CTV INCIDENT COMMAND CENTRE - FRIDGE	3615	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	10 000	-	-
Community Safety and Mobility	LAW ENFORCEMENT	FIBRE LINK - N2	2019	Transfer from Operational Revenue	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	-	-	5 500 000
Community Safety and Mobility	LAW ENFORCEMENT	FURNITURE - SECURITY SERVICES	2020	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	500 000	-
Community Safety and Mobility	LAW ENFORCEMENT	IT EQUIPMENT/SCREENS - CONTROL ROOM	24CS060	Transfer from Operational Revenue	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	500 000	400 000	-
Community Safety and Mobility	LAW ENFORCEMENT	MINIBUS - LAW ENFORCEMENT	2023	FUTURE LOAN TO BE TAKEN UP	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	-	900 000	-
Community Safety and Mobility	LAW ENFORCEMENT	New Project - CCTV: END USER EQUIPMENT	3621	Transfer from Operational Revenue	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	85 000	90 000	-
Community Safety and Mobility	LAW ENFORCEMENT	RECORDER AND HARD DRIVES - CCTV	2024	Transfer from Operational Revenue	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	400 000	300 000	-



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Community Safety and Mobility	LAW ENFORCEMENT	UPS AND BOXES	2026	Transfer from Operational Revenue	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	-	750 000	680 000
Community Safety and Mobility	LAW ENFORCEMENT	VEHICLES	2027	FUTURE LOAN TO BE TAKEN UP	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	2 000 000	1 500 000	1 500 000
Community Safety and Mobility	MOTOR VEHICLE REGISTRATION	INSTALLATION OF CAMERA SYSTEM	1999	Transfer from Operational Revenue	Road and Traffic Regulation	Director	1 July 2025	30 June 2026	50 000	50 000	-
Community Safety and Mobility	TRAFFIC SERVICES	ARCHIVING FACILITY	1991	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	500 000	-	2 350 000
Community Safety and Mobility	TRAFFIC SERVICES	BATTERY PACK - DRIVERS LICENCES	1992	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	5 000	-	-
Community Safety and Mobility	TRAFFIC SERVICES	END-USER EQUIPMENT	1997	Transfer from Operational Revenue	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	200 000	100 000	-
Community Safety and Mobility	TRAFFIC SERVICES	FIREARMS - TRAFFIC	1998	Transfer from Operational Revenue	Civil Defence	Director	1 July 2025	30 June 2026	85 000	85 000	-
Community Safety and Mobility	TRAFFIC SERVICES	SAFETY EQUIPMENT - TRAFFIC SERVICES	2006	Transfer from Operational Revenue	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	50 000	50 000	-
Community Safety and Mobility	TRAFFIC SERVICES	VEHICLES	2010	FUTURE LOAN TO BE TAKEN UP	Police Forces, Traffic and Street Parking Control	Director	1 July 2025	30 June 2026	2 600 000	800 000	-
Community Safety and Mobility	VEHICLE TESTING STATION	Equipment	3071	Transfer from Operational Revenue	Road and Traffic Regulation	Director	1 July 2025	30 June 2026	6 000	-	-
Community Safety and Mobility	VEHICLE TESTING STATION	WAITING AREA AND PUBLIC TOILETS - VEHICLE TESTING STATION	2011	Transfer from Operational Revenue	Road and Traffic Regulation	Director	1 July 2025	30 June 2026	-	500 000	-
Community Services	BRANCH LIBRARIES	END USER EQUIPMENT	2063	Transfer from Operational Revenue	Libraries and Archives	Director	1 July 2025	30 June 2026	-	100 000	100 000
Community Services	CEMETERIES	NEW CEMETERY - GEORGE	1945	Transfer from Operational Revenue	Cemeteries, Funeral Parlours and Crematoriums	Director	1 July 2025	30 June 2026	660 000	3 500 000	-
Community Services	CEMETERIES	NEW CEMETERY - UNIONDALE	1946	Transfer from Operational Revenue	Cemeteries, Funeral Parlours and Crematoriums	Director	1 July 2025	30 June 2026	1 000 000	3 000 000	3 000 000
Community Services	ENVIRONMENTAL HEALTH	SOUND LEVEL METER	1971	Transfer from Operational Revenue	Control of Public Nuisances	Director	1 July 2025	30 June 2026	200 000	-	-
Community Services	FIRE SERVICES	Breathing apparatus	3351	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	300 000	300 000	-
Community Services	FIRE SERVICES	FIRE TRUCK	2030	FUTURE LOAN TO BE TAKEN UP	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	4 000 000	-

Directorate	Department	Project Description	Project Code	Funding	Function	Responsible Person	Start date	End date	2025/26	2026/27	2027/28
Community Services	FIRE SERVICES	FURNITURE AND FITTINGS - FIRE STATION	2031	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	50 000	600 000
Community Services	FIRE SERVICES	Land cruisers x2	3350	FUTURE LOAN TO BE TAKEN UP	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	2 200 000	-	-
Community Services	FIRE SERVICES	LAPTOP FIRE	2033	Transfer from Operational Revenue	Information Technology	Director	1 July 2025	30 June 2026	60 000	-	-
Community Services	FIRE SERVICES	TOOLS AND EQUIPMENT	2035	Transfer from Operational Revenue	Fire Fighting and Protection	Director	1 July 2025	30 June 2026	550 000	-	700 000
Community Services	FIRE SERVICES	UPGRADING OF RADIO COMMUNICATION - GEORGE	2037	Transfer from Operational Revenue	Fire Fighting and Protection	Director	1 July 2025	30 June 2026	735 000	-	-
Community Services	LANDFILL SITE	1.6 BAKKIES - MAINTENANCE AT TRANSFER STATION	1922	FUTURE LOAN TO BE TAKEN UP	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	400 000	-	-
Community Services	LANDFILL SITE	Building of Compost Plant	3025	Transfer from Operational Revenue	Recycling	Director	1 July 2025	30 June 2026	-	1 000 000	1 000 000
Community Services	LANDFILL SITE	CHIPPER- UNIONDALE TRANSFER STATION	1977	Transfer from Operational Revenue	Solid Waste Disposal (Landfill Sites)	Director	1 July 2025	30 June 2026	-	500 000	-
Community Services	LANDFILL SITE	Extension and refurbishment of George Waste Transfer Station	3042	Transfer from Operational Revenue	Solid Waste Disposal (Landfill Sites)	Director	1 July 2025	30 June 2026	3 000 000	1 000 000	-
Community Services	LANDFILL SITE	MINI TRANSFER STATION	1943	Transfer from Operational Revenue	Solid Waste Disposal (Landfill Sites)	Director	1 July 2025	30 June 2026	3 000 000	-	-
Community Services	LANDFILL SITE	OPEN TOP SKIPS AND REFURBISHMENT OF COMPACTOR BINS	1948	Transfer from Operational Revenue	Solid Waste Disposal (Landfill Sites)	Director	1 July 2025	30 June 2026	750 000	-	-
Community Services	LANDFILL SITE	ROOF TRANSFER STATION UNIONDALE	1966	Transfer from Operational Revenue	Solid Waste Disposal (Landfill Sites)	Director	1 July 2025	30 June 2026	-	720 000	-
Community Services	LANDFILL SITE	SKIPS TRUCK	1970	FUTURE LOAN TO BE TAKEN UP	Solid Waste Disposal (Landfill Sites)	Director	1 July 2025	30 June 2026	2 000 000	2 000 000	-
Community Services	LANDFILL SITE	TRUCKS WITH TRAILERS	1979	FUTURE LOAN TO BE TAKEN UP	Solid Waste Disposal (Landfill Sites)	Director	1 July 2025	30 June 2026	2 500 000	2 500 000	-
Community Services	LANDFILL SITE	WASTE RAMP: GEORGE TRANSFER STATION	1989	Transfer from Operational Revenue	Solid Waste Disposal (Landfill Sites)	Director	1 July 2025	30 June 2026	-	-	1 000 000
Community Services	PARKS	AERIAL PLATFORM 18M	1923	FUTURE LOAN TO BE TAKEN UP	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	2 400 000	-
Community Services	PARKS	BAKKIES	1924	FUTURE LOAN TO BE TAKEN UP	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	400 000	-
Community Services	PARKS	CHIPPER (NEW)	1931	FUTURE LOAN TO BE TAKEN UP	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	300 000	300 000
Community Services	PARKS	CREWCAB	1934	FUTURE LOAN TO BE TAKEN UP	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	1 000 000	-	-

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Community Services	PARKS	Decorative & Innovative	3034	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	56 000	-	-
Community Services	PARKS	NEW CAMP : PARKS CAMP	1944	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	3 000 000	3 000 000
Community Services	PARKS	REPLACEMENT OF ASBESTOS ROOF: PARKS FACILITIES	1961	Transfer from Operational Revenue	Community Halls and Facilities	Director	1 July 2025	30 June 2026	-	1 700 000	-
Community Services	PARKS	UPGRADE OF BOTANICAL GARDEN	1981	Transfer from Operational Revenue	Community Halls and Facilities	Director	1 July 2025	30 June 2026	1 000 000	-	-
Community Services	PUBLIC TOILETS	Conversion of Ablution	3037	Transfer from Operational Revenue	Public Toilets	Director	1 July 2025	30 June 2026	-	-	403 000
Community Services	PUBLIC TOILETS	Upgrade & Extension Facilities	3040	Transfer from Operational Revenue	Public Toilets	Director	1 July 2025	30 June 2026	-	-	200 000
Community Services	PUBLIC TOILETS	UPGRADE PUBLIC TOILETS	1984	Transfer from Operational Revenue	Public Toilets	Director	1 July 2025	30 June 2026	150 000	-	-
Community Services	PUBLIC TOILETS	Upgrading Toilets - Beach Areas	3041	Transfer from Operational Revenue	Public Toilets	Director	1 July 2025	30 June 2026	-	-	460 000
Community Services	REFUSE REMOVAL	BULK REFUSE CONTAINERS: TRANSFER STATION	1928	Transfer from Operational Revenue	Solid Waste Removal	Director	1 July 2025	30 June 2026	300 000	300 000	300 000
Community Services	REFUSE REMOVAL	NEW CAGE TIPPER TRUCKS	1955	FUTURE LOAN TO BE TAKEN UP	Street Cleaning	Director	1 July 2025	30 June 2026	2 400 000	-	-
Community Services	REFUSE REMOVAL	NEW WASTE MANAGEMENT CAMP (REFUSE REMOVAL DEPOT)	1947	Transfer from Operational Revenue	Solid Waste Removal	Director	1 July 2025	30 June 2026	-	3 000 000	3 000 000
Community Services	REFUSE REMOVAL	REPLACE REFUSE TRUCK COMPACTER CAW 14575	1960	FUTURE LOAN TO BE TAKEN UP	Solid Waste Removal	Director	1 July 2025	30 June 2026	-	-	4 000 000
Community Services	REFUSE REMOVAL	REPLACE REFUSE TRUCK COMPACTER CAW 14989	1958	FUTURE LOAN TO BE TAKEN UP	Solid Waste Removal	Director	1 July 2025	30 June 2026	-	4 000 000	-
Community Services	REFUSE REMOVAL	REPLACE REFUSE TRUCK COMPACTER CAW 91334	1957	FUTURE LOAN TO BE TAKEN UP	Solid Waste Removal	Director	1 July 2025	30 June 2026	3 700 000	-	-
Community Services	REFUSE REMOVAL	REPLACE REFUSE TRUCK COMPACTER CAW 91335	1956	FUTURE LOAN TO BE TAKEN UP	Solid Waste Removal	Director	1 July 2025	30 June 2026	3 700 000	-	-
Community Services	REFUSE REMOVAL	SKIPS	1969	Transfer from Operational Revenue	Solid Waste Removal	Director	1 July 2025	30 June 2026	500 000	500 000	-
Community Services	SECRETARIAT COMMUNITY SERVICES	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) -CS	1921	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	60 000	60 000	60 000
Community Services	SOCIAL SERVICES	END-USER EQUIPMENT	2064	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	20 000	30 000	-
Community Services	SOCIAL SERVICES	FURNITURE AND EQUIPMENT - SOCIAL	2067	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	58 000	50 000

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Community Services	SOCIAL SERVICES	LAPTOPS	2069	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	100 000	-
Community Services	SOCIAL SERVICES	SANDANEZWE CRECHE: CONTAINER	2079	Transfer from Operational Revenue	Child Care Facilities	Director	1 July 2025	30 June 2026	-	200 000	-
Community Services	SOCIAL SERVICES	SIEMBAMBA CRECHE - FENCING	2080	Transfer from Operational Revenue	Child Care Facilities	Director	1 July 2025	30 June 2026	1 000 000	-	-
Community Services	SOCIAL SERVICES	Work Opportunities- EPWP	3113	Transfer from Operational Revenue	Education	Director	1 July 2025	30 June 2026	-	100 000	100 000
Community Services	SPORT MAINTENANCE	Construction of cricket pitch and cricket nets - Uniondale (Lyonville sportground)	3053	Transfer from Operational Revenue	Sports Grounds and Stadiums	Director	1 July 2025	30 June 2026	-	-	200 000
Community Services	SPORT MAINTENANCE	CONVILLESWIMMING POOL: NEW DOME ROOF/Swimming infrastructure/heatpumps	1933	Transfer from Operational Revenue	Sports Grounds and Stadiums	Director	1 July 2025	30 June 2026	-	-	5 000 000
Community Services	SPORT MAINTENANCE	PAVILLION FOR DORPSVELD - UNIONDALE	1951	Transfer from Operational Revenue	Sports Grounds and Stadiums	Director	1 July 2025	30 June 2026	260 000	-	-
Community Services	SPORT MAINTENANCE	Radios- Sport Maintenance	3356	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	-	200 000
Community Services	SPORT MAINTENANCE	Rosemoor Tartan Track (Phase 2)	3065	Transfer from Operational Revenue	Sports Grounds and Stadiums	Director	1 July 2025	30 June 2026	3 200 000	900 000	-
Community Services	SPORT MAINTENANCE	ROSEMORE SPORTGROUND- TARTAN TRACK PHASE 2	1968	Transfer from Operational Revenue	Sports Grounds and Stadiums	Director	1 July 2025	30 June 2026	-	-	1 450 000
Community Services	SPORT MAINTENANCE	UPGRADE CRICKET CLUBHOUSE- ROSEMOORE SPORT GROUNDS	1980	Transfer from Operational Revenue	Recreational Facilities	Director	1 July 2025	30 June 2026	750 000	-	-
Community Services	SPORT MAINTENANCE	UPGRADE PARKDENE SPORT GROUND	1950	Transfer from Operational Revenue	Sports Grounds and Stadiums	Director	1 July 2025	30 June 2026	1 520 000	-	-
Community Services	SPORT MAINTENANCE	UPGRADING - LAWAAIKAMP SPORT FACILITY	1986	Transfer from Operational Revenue	Sports Grounds and Stadiums	Director	1 July 2025	30 June 2026	-	-	1 720 000
Community Services	SPORT MAINTENANCE	Upgrading Lawaaikamp Sport Grounds	3057	Transfer from Operational Revenue	Sports Grounds and Stadiums	Director	1 July 2025	30 June 2026	-	-	450 000
Community Services	SPORT MAINTENANCE	UPGRADING OF PAVILLION ABLUTION/STOREROOMS AND CLUBHOUSE - ROSEMOOR SPORTGROUND	1932	Transfer from Operational Revenue	Sports Grounds and Stadiums	Director	1 July 2025	30 June 2026	-	2 000 000	2 000 000



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Community Services	WILDERNESS AND VICTORIA BAY RECREATION	BEACH INFRASTRUCTURE: BOARDWALKS,	1925	Transfer from Operational Revenue	Beaches and Jetties	Director	1 July 2025	30 June 2026	500 000	-	-
Corporate Services	CIVIC CENTRE	INDUSTRIAL BUFFING MACHINE	3694	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	50 000	-	250 000
Corporate Services	CIVIC CENTRE	INSTALLATION OF NEW MID WALL AIR CONDITIONER FOR COUNCIL CHAMBERS AND HR OFFICES	3659	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	300 000	300 000	-
Corporate Services	CIVIC CENTRE	SEDAN: CORPORATE	2055	FUTURE LOAN TO BE TAKEN UP	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	400 000	-	-
Corporate Services	CIVIC CENTRE	VEHICLES: AUXILIARY	3693	FUTURE LOAN TO BE TAKEN UP	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	500 000	700 000
Corporate Services	DMA AREA		2093	Transfer from Operational Revenue	Information Technology	Director	1 July 2025	30 June 2026	-	-	-
Corporate Services	DMA AREA	3 x 36 000 Btu Aircon Uniondale Community Hall	3709	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	-	80 000
Corporate Services	DMA AREA	3 x 36 000 Btu Aircon vir Haarlem community Hall	3710	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	-	80 000
Corporate Services	DMA AREA	3 X BOILING TABLE GAS-COMMERCIAL 3 BURNER + 9KG GAS AND CYLINDER	3711	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	-	40 000
Corporate Services	DMA AREA	3 X URNS HALLS	3712	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	-	10 000
Corporate Services	DMA AREA	AIRCON UNIONDALE OFFICE	3713	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	-	20 000
Corporate Services	DMA AREA	BIOMETRICS	3714	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	50 000	-	-
Corporate Services	DMA AREA	FENCING HAARLEM HALL - PHASE 2	3715	Transfer from Operational Revenue	Community Halls and Facilities	Director	1 July 2025	30 June 2026	-	-	250 000
Corporate Services	DMA AREA	OUTDOOR SOUND SYSTEM	3716	Transfer from Operational Revenue	Community Halls and Facilities	Director	1 July 2025	30 June 2026	-	-	60 000
Corporate Services	DMA AREA	WATER DISPENSER	3717	Transfer from Operational Revenue	Community Halls and Facilities	Director	1 July 2025	30 June 2026	-	-	40 000
Corporate Services	HUMAN RESOURCE MANAGEMENT	LAPTOPS	2101	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	100 000	100 000	-
Corporate Services	HUMAN RESOURCE MANAGEMENT	OFFICE FURNITURE	2102	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	100 000	100 000	-
Corporate Services	LAWAAIKAMP HALL	FENCING: LAWAAIKAMP COMMUNITY HALL	3660	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	1 141 000	-	-



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Corporate Services	LEGAL AND COMPLIANCE	FURNITURE AND FITTINGS - LEGAL SERVICES	2098	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	75 000	65 000	75 000
Corporate Services	LEGAL AND COMPLIANCE	LAPTOPS	2099	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	100 000	100 000	120 000
Corporate Services	MAINTENANCE	1X BAKKIE: MAINTENANCE	2256	FUTURE LOAN TO BE TAKEN UP	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	580 000	-
Corporate Services	MAINTENANCE	BUILDING EQUIPMENT AND TOOLS	3363	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	50 000	50 000	50 000
Corporate Services	MAINTENANCE	CHAIRS - MAINTENANCE SECTION	18HS033	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	30 000	-
Corporate Services	MAINTENANCE	Containers ( Maintenance)	3624	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	211 000	100 000	-
Corporate Services	MAINTENANCE	ERECTION OF FENCE :POST OFFICE BUILDING- PACALTSDORP(MISSION STREET)	2259	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	280 000	-	-
Corporate Services	MAINTENANCE	FRIDGE	2260	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	18 000	-
Corporate Services	MAINTENANCE	FURNITURE - MAINTENANCE SECTION	2261	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	150 000	50 000
Corporate Services	MAINTENANCE	LOCKERS	2264	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	20 000	-
Corporate Services	MAINTENANCE	MICROWAVE	2265	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	8 000	-
Corporate Services	MAINTENANCE	REPLACE ASBESTOS ROOF :HOUSE 11TH AVENUE, DENNEOORD	2267	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	380 000	-
Corporate Services	MAINTENANCE	TOILETS FOR DISABLED :KLIPHUIS GEBOU- PACALTSDORP(MISSION STREEET)	2270	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	50 000	-
Corporate Services	MAINTENANCE	TRAILER (MAINTENANCE)	3623	FUTURE LOAN TO BE TAKEN UP	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	50 000	50 000	50 000
Corporate Services	MAINTENANCE	WATER HARVESTING PROJECTS	2271	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	50 000	50 000	50 000
Corporate Services	MAINTENANCE	WATER PUMPS	2272	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	20 000	20 000	20 000
Corporate Services	OFFICE OF THE SPEAKER	TOOLS OF TRADE - COUNCIL	2196	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	650 000	-	-
Corporate Services	PARKDENE HALL	PARKDENE HALL:FENCING	3698	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	700 000	-	-
Corporate Services	PARKDENE HALL	PAVING: PARKDENE HALL	3699	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	200 000	-

Directorate	Department	Project Description	Project Code	Funding	Function	Responsible Person	Start date	End date	2025/26	2026/27	2027/28
Corporate Services	ROSEMORE HALL	FENCING : ROSEMOOR COMMUNITY HALL	3697	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	280 000	-	-
Corporate Services	SECRETARIAL/ COMMITTEE SERVICES	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - CO	2050	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	20 000	20 000	20 000
Corporate Services	SECRETARIAL/ COMMITTEE SERVICES	FURNITURE & FITTINGS - CORP ADMIN	17CO002	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	10 000	336 000	105 000
Corporate Services	SECRETARIAL/ COMMITTEE SERVICES	INDUSTRIAL SHREDDER: RECORDS	3691	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	50 000	-	-
Corporate Services	SECRETARIAL/ COMMITTEE SERVICES	SEDAN: COMMITTEE SERVICES	3692	FUTURE LOAN TO BE TAKEN UP	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	400 000	-
Corporate Services	SECRETARIAL/ COMMITTEE SERVICES	VACUUM CLEANERS - CORP ADMIN	2054	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	5 000	15 000	15 000
Corporate Services	THEMBALETHU HALL	COMMUNITY HALL: ASAZANI	3690	FUTURE LOAN TO BE TAKEN UP	Asset Management	Director	1 July 2025	30 June 2026	-	1 014 000	1 821 000
Electrical Engineering Services	DISTRIBUTION	11KV SWITCHGEAR AND EQUIPMENT - GROENKLOOF	24EL004	FUTURE LOAN TO BE TAKEN UP	Electricity	Director	1 July 2025	30 June 2026	1 000 000	5 000 000	7 000 000
Electrical Engineering Services	DISTRIBUTION	11KV SWITCHGEAR AND EQUIPMENT - MOOIKLOOF	24EL003	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	-	500 000	3 500 000
Electrical Engineering Services	DISTRIBUTION	ADMIN Office Furniture & Fittings	3328	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	150 000	50 000	50 000
Electrical Engineering Services	DISTRIBUTION	ADMIN Safety Equipment	3326	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	300 000	50 000	-
Electrical Engineering Services	DISTRIBUTION	ADMIN Tools and Equipment	3327	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	250 000	250 000	250 000
Electrical Engineering Services	DISTRIBUTION	BESS O&M	2106	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	500 000	500 000	-
Electrical Engineering Services	DISTRIBUTION	Cable MV from George SS to Theron SS	3324	FUTURE LOAN TO BE TAKEN UP	Electricity	Director	1 July 2025	30 June 2026	3 500 000	3 500 000	-
Electrical Engineering Services	DISTRIBUTION	COMMUNICATION SYSTEM	17ET010	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	500 000	500 000	-
Electrical Engineering Services	DISTRIBUTION	CONTROL CENTRE: 11KV SAFETY	17ET011	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	-	-	1 250 000
Electrical Engineering Services	DISTRIBUTION	Eng Protection Upgrade - 5th Street	3376	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	-	600 000	-
Electrical Engineering Services	DISTRIBUTION	Eng Protection Upgrade - SS Constantia	3379	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	180 000	-	-
Electrical Engineering Services	DISTRIBUTION	Eng Protection Upgrade - SS Industria 1	3377	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	-	600 000	-
Electrical Engineering Services	DISTRIBUTION	Eng Protection Upgrade - SS Sappi	3378	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	300 000	-	-

Directorate	Department	Project Description	Project Code	Funding	Function	Responsible Person	Start date	End date	2025/26	2026/27	2027/28
Electrical Engineering Services	DISTRIBUTION	ENG - Testing Equipment	3373	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	500 000	300 000	-
Electrical Engineering Services	DISTRIBUTION	ENG BTU's & Batteries Various SS	3374	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	300 000	300 000	300 000
Electrical Engineering Services	DISTRIBUTION	ENTRANCE CONTROL AND SECURITY MEASURES - ELEC	17ET035	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	50 000	50 000	-
Electrical Engineering Services	DISTRIBUTION	FESTIVE LIGHTS	19ET001	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	200 000	200 000	200 000
Electrical Engineering Services	DISTRIBUTION	FICHAT SS UPGRADE - 11KV SWITCHGEAR AND EQUIPMENT	22ET001	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	3 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	FORMAL AREAS UNDERGROUND CONNECTION - UISP AREA	17ET075	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	7 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	FORMAL AREAS UNDERGROUND CONNECTION - UISP AREA - INEP	19ET006	Integrated National Electrification Programme Grant	Electricity	Director	1 July 2025	30 June 2026	3 217 391	3 478 260	3 635 652
Electrical Engineering Services	DISTRIBUTION	GEORGE SUBSTATION UPGRADE	20ET001	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	1 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	HEATHER PARK 2ND TRANSFORMER	17ET078	FUTURE LOAN TO BE TAKEN UP	Electricity	Director	1 July 2025	30 June 2026	5 000 000	20 000 000	20 000 000
Electrical Engineering Services	DISTRIBUTION	HEROLDS BAY SUBSTATION: TRANSFORMER	17ET065	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	1 500 000	-	-
Electrical Engineering Services	DISTRIBUTION	HIGH MAST LIGHTING	17CE008	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	1 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	LINE Hansmoekraal Thembaletu 66KV	3145	FUTURE LOAN TO BE TAKEN UP	Electricity	Director	1 July 2025	30 June 2026	500 000	500 000	1 000 000
Electrical Engineering Services	DISTRIBUTION	LINES Replacing and upgrading of redundant MV overhead lines & Cables	3381	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	4 000 000	4 000 000	-
Electrical Engineering Services	DISTRIBUTION	LV CABLE Die Vleie Road LV Line Conversion	3341	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	1 800 000	-	-
Electrical Engineering Services	DISTRIBUTION	LV LINES Upgrading of low voltage lines & cables	3579	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	2 500 000	2 500 000	2 500 000
Electrical Engineering Services	DISTRIBUTION	LV Voortrekker Street OHL conversion	3582	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	-	900 000	-
Electrical Engineering Services	DISTRIBUTION	Meters AUTOMATED METERING SYTEM	3665	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	500 000	300 000	50 000

Directorate	Department	Project Description	Project Code	Funding	Function	Responsible Person	Start date	End date	2025/26	2026/27	2027/28
Electrical Engineering Services	DISTRIBUTION	Meters Smart Meters - City Wide	3371	FUTURE LOAN TO BE TAKEN UP	Electricity	Director	1 July 2025	30 June 2026	5 000 000	5 000 000	-
Electrical Engineering Services	DISTRIBUTION	Meters Smart Meters - City Wide	3371	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	-	-	35 000 000
Electrical Engineering Services	DISTRIBUTION	MOBILE RADIOS - ELEC	17ET036	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	100 000	100 000	-
Electrical Engineering Services	DISTRIBUTION	MP: SS George - SS Table Top	3325	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	1 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	MP: SS Protea - SS Watertoring	3315	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	2 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	MP: SS Table Top - SS Winery	3332	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	600 000	-	-
Electrical Engineering Services	DISTRIBUTION	MP: SS Winery - SS Industries	3330	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	700 000	-	-
Electrical Engineering Services	DISTRIBUTION	MS on Corner of 5th& Akasia Str	3191	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	2 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	MS Replace Mini-sub	3380	FUTURE LOAN TO BE TAKEN UP	Electricity	Director	1 July 2025	30 June 2026	3 000 000	5 000 000	5 000 000
Electrical Engineering Services	DISTRIBUTION	MS to be installed - Corner Beukes Clinic	3189	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	2 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	OVERLOADED NETWORKS: REPLACEMENT	17ET019	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	3 000 000	1 140 000	-
Electrical Engineering Services	DISTRIBUTION	PFC - George SS	3322	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	750 000	-	-
Electrical Engineering Services	DISTRIBUTION	PFC - Langenhoven SS	3320	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	-	500 000	-
Electrical Engineering Services	DISTRIBUTION	PFC - Tamsui	3321	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	-	500 000	-
Electrical Engineering Services	DISTRIBUTION	PROTECTION SYSTEM	17ET012	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	500 000	500 000	500 000
Electrical Engineering Services	DISTRIBUTION	QOS	24EL002	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	50 000	-	-
Electrical Engineering Services	DISTRIBUTION	RE 1MW PV Plant O&M	3319	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	250 000	250 000	-
Electrical Engineering Services	DISTRIBUTION	RE Civic Centre PV Solar O&M	3333	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	250 000	250 000	250 000
Electrical Engineering Services	DISTRIBUTION	RE Gwaing WWTW PV Solar	3345	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	250 000	250 000	250 000
Electrical Engineering Services	DISTRIBUTION	RE Outeniqua WWTW PV Solar - O&M	3316	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	250 000	250 000	250 000
Electrical Engineering Services	DISTRIBUTION	RE SOLAR PV: Various buildings	2161	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	300 000	300 000	300 000
Electrical Engineering Services	DISTRIBUTION	REPLACE CHERRY PICKER TRUCK - ELEC	18ET093	FUTURE LOAN TO BE TAKEN UP	Electricity	Director	1 July 2025	30 June 2026	8 000 000	-	-



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Electrical Engineering Services	DISTRIBUTION	REPLACE OVERLOADED 11KV SWITCHGEAR	17ET020	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	5 000 000	5 000 000	-
Electrical Engineering Services	DISTRIBUTION	Retic 17 Units Haarlem	3609	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	350 000	-	-
Electrical Engineering Services	DISTRIBUTION	RETIC Informals - Dube Village - 280 Units	3369	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	4 500 000	-	-
Electrical Engineering Services	DISTRIBUTION	RETIC Informals - Mandela Village - 500 units	3370	FUTURE LOAN TO BE TAKEN UP	Electricity	Director	1 July 2025	30 June 2026	-	10 000 000	5 000 000
Electrical Engineering Services	DISTRIBUTION	RETIC Informals - Mandela Village - 500 units	3370	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	10 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	RETIC Informals - MDYWADINI - 20 units	3368	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	600 000	-	-
Electrical Engineering Services	DISTRIBUTION	RETICULATION FILL IN SCHEMES - AD HOC	17ET025	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	100 000	100 000	-
Electrical Engineering Services	DISTRIBUTION	RETICULATION OF METRO GROUNDS	24EL006	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	500 000	-	-
Electrical Engineering Services	DISTRIBUTION	RMU Parkdene RMU relocate	3340	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	-	700 000	-
Electrical Engineering Services	DISTRIBUTION	SAFETY ADDITIONS TO ELEC BUILDING (OHSA)	17ET043	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	2 550 000	50 000	-
Electrical Engineering Services	DISTRIBUTION	SCHAAPKOP 2ND 132/66KV TRANSFORMER	17ET070	FUTURE LOAN TO BE TAKEN UP	Electricity	Director	1 July 2025	30 June 2026	15 000 000	36 000 000	1 500 000
Electrical Engineering Services	DISTRIBUTION	SECURITY WALL AT MAJOR SUBSTATIONS	17ET044	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	500 000	500 000	-
Electrical Engineering Services	DISTRIBUTION	SL Flood lights in the green belt at Dormelsdrift and Camphersdrift	3134	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	200 000	-	-
Electrical Engineering Services	DISTRIBUTION	SL High Mast - PW Botha BLD	3336	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	500 000	-	-
Electrical Engineering Services	DISTRIBUTION	SL High Mast Light - Clinic Str Rosemore	3607	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	900 000	-	-
Electrical Engineering Services	DISTRIBUTION	SL Nelson mandela Traffic Lights	3338	FUTURE LOAN TO BE TAKEN UP	Electricity	Director	1 July 2025	30 June 2026	2 000 000	2 000 000	2 000 000
Electrical Engineering Services	DISTRIBUTION	SL New streetlight for 16B Outeniqua Street, Denneoord	3192	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	50 000	-	-
Electrical Engineering Services	DISTRIBUTION	SL Spotlights in Knysna Road from Engen to Mall	3206	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	150 000	-	-



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Electrical Engineering Services	DISTRIBUTION	SL Street lights General	3337	FUTURE LOAN TO BE TAKEN UP	Electricity	Director	1 July 2025	30 June 2026	3 000 000	3 000 000	3 000 000
Electrical Engineering Services	DISTRIBUTION	SL Streetlights (Bob Street, Nqwemesha Street)	3226	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	320 000	-	-
Electrical Engineering Services	DISTRIBUTION	SL Streetlights for Nelson Mandela BLD	3334	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	3 350 000	-	-
Electrical Engineering Services	DISTRIBUTION	SL Streetlights for York Str	3335	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	5 500 000	-	-
Electrical Engineering Services	DISTRIBUTION	SL Streetlights upgrade in Blanco, Maitland Street, Peter Theron & Napier (very dark)	3227	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	400 000	-	-
Electrical Engineering Services	DISTRIBUTION	SS Completion of Uniondale Sub	3123	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	-	2 000 000	-
Electrical Engineering Services	DISTRIBUTION	SS Glenwood Substation	3190	FUTURE LOAN TO BE TAKEN UP	Electricity	Director	1 July 2025	30 June 2026	3 000 000	500 000	-
Electrical Engineering Services	DISTRIBUTION	SS Langehoven SS - Erosion problem	3331	FUTURE LOAN TO BE TAKEN UP	Electricity	Director	1 July 2025	30 June 2026	1 000 000	2 000 000	-
Electrical Engineering Services	DISTRIBUTION	SS Proefplaas upgrade	3196	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	2 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	SS Protea 66/11KV Transformer	3197	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	4 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	SS Riverlea- Trf must be upgraded	3218	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	500 000	-	-
Electrical Engineering Services	DISTRIBUTION	SS Upgrading of Tamsui SS	3323	FUTURE LOAN TO BE TAKEN UP	Electricity	Director	1 July 2025	30 June 2026	1 000 000	10 000 000	15 000 000
Electrical Engineering Services	DISTRIBUTION	STREETLIGHTS: UNIONDALE, HAARLEM AND HEROLD	17CE010	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	10 000	10 000	-
Electrical Engineering Services	DISTRIBUTION	THEMBALETHU/BALLOTS BAY 66/11 SUBSTATION	17ET002	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	500 000	-	-
Electrical Engineering Services	DISTRIBUTION	THERON SS UPGRADE - 11KV SWITCHGEAR AND EQUIPMENT	22ET002	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	1 000 000	7 500 000	-
Electrical Engineering Services	DISTRIBUTION	TP Town Planning - Erf 8538 Pacs	3347	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	525 000	-	-
Electrical Engineering Services	DISTRIBUTION	UPGRADE OH LINE - SS GEORGE TO SS GLENWOOD	20ET002	FUTURE LOAN TO BE TAKEN UP	Electricity	Director	1 July 2025	30 June 2026	-	1 500 000	9 500 000
Electrical Engineering Services	DISTRIBUTION	UPGRADING OF BUILDINGS - ELEC	17ET042	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	1 000 000	-	-
Electrical Engineering Services	DISTRIBUTION	UPS FOR TRAFFIC LIGHTS	21ET003	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	1 500 000	1 500 000	-

Directorate	Department	Project Description	Project Code	Funding	Function	Responsible Person	Start date	End date	2025/26	2026/27	2027/28
Electrical Engineering Services	SECRETARIAT ELECTROTECHNICAL SERVICES	Admin End User Equipment (PC's) Laptop	3329	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	100 000	100 000	120 000
Electrical Engineering Services	SECRETARIAT ELECTROTECHNICAL SERVICES	CONTAINER	20CS070	Transfer from Operational Revenue	Electricity	Director	1 July 2025	30 June 2026	200 000	-	-
Financial Services	CREDITORS AND CHEQUE ADMINISTRATION		0 24FS008	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	-	-
Financial Services	ICT SYSTEMS	MANAGEMENT INFORMATION SYSTEM	3668	FUTURE LOAN TO BE TAKEN UP	Information Technology	Director	1 July 2025	30 June 2026	23 558 204	3 218 753	3 389 347
Financial Services	IT SERVICES NETWORK		0 24FS011	Transfer from Operational Revenue	Information Technology	Director	1 July 2025	30 June 2026	-	-	-
Financial Services	IT SERVICES NETWORK	BIOMETRICS - IT	2180	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	75 000	-	-
Financial Services	IT SERVICES NETWORK	IT ARCHITECTURE ASSESSMENT AND UPGRADES	2189	Transfer from Operational Revenue	Information Technology	Director	1 July 2025	30 June 2026	300 000	-	-
Financial Services	LOGISTICS (STORES)	ERECTION OF NEW MUNICIPAL STORES	3585	Transfer from Operational Revenue	Supply Chain Management	Director	1 July 2025	30 June 2026	150 000	15 850 000	-
Financial Services	SECRETARIAT FINANCIAL SERVICES		0 19CS052	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	-	-
Financial Services	SECRETARIAT FINANCIAL SERVICES		0 21FS002	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	-	-	-
Financial Services	SECRETARIAT FINANCIAL SERVICES	AIRCONDITIONER - CREDITORS	2178	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	100 000	100 000	-
Financial Services	SECRETARIAT FINANCIAL SERVICES	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - FIN	2183	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	400 000	400 000	400 000
Financial Services	SECRETARIAT FINANCIAL SERVICES	OFFICE FURNITURE - CFO	2191	Transfer from Operational Revenue	Administrative and Corporate Support	Director	1 July 2025	30 June 2026	200 000	-	-
Office of the Municipal Manager	COMMUNICATION	END-USER EQUIPMENT	20FS003	Transfer from Operational Revenue	Marketing, Customer Relations, Publicity and Media Co-	Director	1 July 2025	30 June 2026	20 000	-	-
Office of the Municipal Manager	INTERNAL AUDIT	COMPUTER HARDWARE - INTERNAL AUDIT	18MM007	Transfer from Operational Revenue	Governance Function	Director	1 July 2025	30 June 2026	40 000	20 000	20 000
Office of the Municipal Manager	INTERNAL AUDIT	FURNITURE AND FITTINGS - INTERNAL AUDIT (IN HOUSE UNIT)	19MM008	Transfer from Operational Revenue	Governance Function	Director	1 July 2025	30 June 2026	15 000	15 000	-
Office of the Municipal Manager	OFFICE OF THE MUNICIPAL MANAGER	END-USER EQUIPMENT	20FS003	Transfer from Operational Revenue	Municipal Manager, Town Secretary and Chief Executive	Director	1 July 2025	30 June 2026	-	20 000	-

Directorate	Department	Project Description	Project Code	Funding	Function	Responsible Person	Start date	End date	2025/26	2026/27	2027/28
Office of the Municipal Manager	OFFICE OF THE MUNICIPAL MANAGER	FURNITURE AND FITTINGS - MM	18MM010	Transfer from Operational Revenue	Municipal Manager, Town Secretary and Chief Executive	Director	1 July 2025	30 June 2026	15 000	15 000	15 000
Planning and Development	ECONOMIC GROWTH AND RURAL DEVELOPMENT (LED)	CONSTRUCTION OF NEW INFORMAL TRADING STANDS	2212	Transfer from Operational Revenue	Economic Development/Planning	Director	1 July 2025	30 June 2026	-	400 000	150 000
Planning and Development	ECONOMIC GROWTH AND RURAL DEVELOPMENT (LED)	FURNITURE AND FITTINGS - LED	2216	Transfer from Operational Revenue	Economic Development/Planning	Director	1 July 2025	30 June 2026	-	10 000	-
Planning and Development	ECONOMIC GROWTH AND RURAL DEVELOPMENT (LED)	LAPTOPS - LED	2222	Transfer from Operational Revenue	Economic Development/Planning	Director	1 July 2025	30 June 2026	-	60 000	-
Planning and Development	ECONOMIC GROWTH AND RURAL DEVELOPMENT (LED)	PACALTS DORP SMME TRADING SITE	2223	Transfer from Operational Revenue	Economic Development/Planning	Director	1 July 2025	30 June 2026	1 280 000	1 670 000	1 800 000
Planning and Development	ECONOMIC GROWTH AND RURAL DEVELOPMENT (LED)	TABLETS	2229	Transfer from Operational Revenue	Economic Development/Planning	Director	1 July 2025	30 June 2026	-	-	20 000
Planning and Development	ECONOMIC GROWTH AND RURAL DEVELOPMENT (LED)	UPGRADING OF MASAKHANE MALL	2230	Transfer from Operational Revenue	Economic Development/Planning	Director	1 July 2025	30 June 2026	300 000	200 000	300 000
Planning and Development	HOUSING ADMINISTRATION	BAKKIE - NEW HOUSING	2234	FUTURE LOAN TO BE TAKEN UP	Housing	Director	1 July 2025	30 June 2026	550 000	-	-
Planning and Development	HOUSING ADMINISTRATION	BRANDED WALL BANNERS	2237	Transfer from Operational Revenue	Housing	Director	1 July 2025	30 June 2026	-	-	30 000
Planning and Development	HOUSING ADMINISTRATION	BUILDING EQUIPMENT AND TOOLS	2238	Transfer from Operational Revenue	Housing	Director	1 July 2025	30 June 2026	-	60 000	30 000
Planning and Development	HOUSING ADMINISTRATION	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - HOUSING	2240	Transfer from Operational Revenue	Housing	Director	1 July 2025	30 June 2026	20 000	20 000	-
Planning and Development	HOUSING ADMINISTRATION	FURNITURE: EXISTING HOUSING	2245	Transfer from Operational Revenue	Housing	Director	1 July 2025	30 June 2026	-	10 000	10 000
Planning and Development	HOUSING ADMINISTRATION	FURNITURE: HOUSING (NEW)	2246	Transfer from Operational Revenue	Housing	Director	1 July 2025	30 June 2026	-	10 000	10 000
Planning and Development	HOUSING ADMINISTRATION	GAZEBOS	2248	Transfer from Operational Revenue	Housing	Director	1 July 2025	30 June 2026	-	-	20 000
Planning and Development	HOUSING ADMINISTRATION	PROVISION OF SERVICES: FLISP HOUSING - BLANCO BUFFERSTROOK	2251	Transfer from Operational Revenue	Housing	Director	1 July 2025	30 June 2026	-	1 500 000	200 000
Planning and Development	HOUSING ADMINISTRATION	SMALL HATCHBACK	2253	FUTURE LOAN TO BE TAKEN UP	Housing	Director	1 July 2025	30 June 2026	270 000	350 000	-

Directorate	Department	Project Description	Project Code	Funding	Function	Responsible Person	Start date	End date	2025/26	2026/27	2027/28
Planning and Development	INTEGRATED DEVELOPMENT PLAN (IDP) AND PERFORMANCE MANAGEMENT SYSTEM (PMS)	LAPTOPS	2221	Transfer from Operational Revenue	Economic Development/Planning	Director	1 July 2025	30 June 2026	-	-	20 000
Planning and Development	INTEGRATED DEVELOPMENT PLAN (IDP) AND PERFORMANCE MANAGEMENT SYSTEM (PMS)	SOUND EQUIPMENT - IDP	3362	Transfer from Operational Revenue	Economic Development/Planning	Director	1 July 2025	30 June 2026	-	-	40 000
Planning and Development	PROPERTY MANAGEMENT	Delville Park Residential Erven - Phase 2	3273	Transfer from Operational Revenue	Property Services	Director	1 July 2025	30 June 2026	-	-	1 867 740
Planning and Development	PROPERTY MANAGEMENT	UPGRADING OF YORK HOSTEL	2209	FUTURE LOAN TO BE TAKEN UP	Property Services	Director	1 July 2025	30 June 2026	5 000 000	-	-
Planning and Development	SECRETARIAT HUMAN SETTLEMENTS AND LAND AFFAIRS AND PLANNING	FURNITURE AND FITTINGS - YORK HOSTEL	2244	Transfer from Operational Revenue	Corporate Wide Strategic Planning (IDPs, LEDs)	Director	1 July 2025	30 June 2026	-	-	100 000
Planning and Development	SPACIAL PLANNING	CBD WALKWAY - ACQUISITION OF LAND	2199	Transfer from Operational Revenue	Town Planning, Building Regulations and Enforcement, and City Engineer	Director	1 July 2025	30 June 2026	-	3 280 000	-
Planning and Development	SPACIAL PLANNING	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES)-PD	18PH019	Transfer from Operational Revenue	Town Planning, Building Regulations and Enforcement, and City Engineer	Director	1 July 2025	30 June 2026	270 000	130 000	-
Planning and Development	SPACIAL PLANNING	Heritage: Signage in Precinct areas: CBD	3280	Transfer from Operational Revenue	Town Planning, Building Regulations and Enforcement, and City Engineer	Director	1 July 2025	30 June 2026	-	-	30 000
Planning and Development	SPACIAL PLANNING	Heritage: Signage in Precinct areas: Pacaltsdorp	3281	Transfer from Operational Revenue	Town Planning, Building Regulations and Enforcement, and City Engineer	Director	1 July 2025	30 June 2026	-	-	30 000
Planning and Development	SPACIAL PLANNING	ILISOLETHU NDPP INVESTMENT PLAN	2201	Neighbourhood Development Partnership Grant	Town Planning, Building Regulations and Enforcement, and City Engineer	Director	1 July 2025	30 June 2026	6 521 739	8 223 478	4 869 565

Directorate	Department	Project Description	Project Code	Funding	Function	Responsible Person	Start date	End date	2025/26	2026/27	2027/28
Planning and Development	SPACIAL PLANNING	ILISOLETHU NDPP INVESTMENT PLAN	24HS222	REGIONAL SOCIO-ECONOMIC PROJECTS (RSEP) PROGRAMME ? MUNICIPAL PROJECTS	Town Planning, Building Regulations and Enforcement, and City Engineer	Director	1 July 2025	30 June 2026	695 652		
Planning and Development	SPACIAL PLANNING	LAPTOPS	2250	Transfer from Operational Revenue	Town Planning, Building Regulations and Enforcement, and City Engineer	Director	1 July 2025	30 June 2026	-	-	60 000
Planning and Development	SPACIAL PLANNING	METRO GROUNDS INDUSTRIAL	2202	Transfer from Operational Revenue	Town Planning, Building Regulations and Enforcement, and City Engineer	Director	1 July 2025	30 June 2026	365 000	2 100 000	3 289 260
Planning and Development	SPACIAL PLANNING	OUTENIQUA PRECINCT - TOWN PLANNING AND ENVIRONMENTAL	2203	Transfer from Operational Revenue	Town Planning, Building Regulations and Enforcement, and City Engineer	Director	1 July 2025	30 June 2026	500 000	-	-
Planning and Development	SPACIAL PLANNING	PAVING CBD - ST MARKS	2204	Transfer from Operational Revenue	Town Planning, Building Regulations and Enforcement, and City Engineer	Director	1 July 2025	30 June 2026	-	350 000	-
Planning and Development	SPACIAL PLANNING	Riding Club PRECINCT - TOWN PLANNING AND ENVIRONMENTAL	2205	Transfer from Operational Revenue	Town Planning, Building Regulations and Enforcement, and City Engineer	Director	1 July 2025	30 June 2026	500 000	1 000 000	-
Planning and Development	SPACIAL PLANNING	SEDAN	2206	FUTURE LOAN TO BE TAKEN UP	Town Planning, Building Regulations and Enforcement, and City Engineer	Director	1 July 2025	30 June 2026	300 000	300 000	-
Planning and Development	SPACIAL PLANNING	SERVICES PROVISION STUDY: GWAYANG AREA	2207	Transfer from Operational Revenue	Town Planning, Building Regulations and Enforcement, and City Engineer	Director	1 July 2025	30 June 2026	480 000	300 000	-
Planning and Development	SPACIAL PLANNING	TABLETS FOR BC AND LUP	2208	Transfer from Operational Revenue	Town Planning, Building Regulations and Enforcement, and City Engineer	Director	1 July 2025	30 June 2026	-	-	13 000
Planning and Development	TOURISM	DIRECTIONAL SIGNAGE	2213	Transfer from Operational Revenue	Tourism	Director	1 July 2025	30 June 2026	-	20 000	-
Planning and Development	TOURISM	EVENT AND PROMOTIONAL BRANDING	2214	Transfer from Operational Revenue	Tourism	Director	1 July 2025	30 June 2026	-	-	100 000
Planning and Development	TOURISM	FENCE, SIGN AND PARKING	2215	Transfer from Operational Revenue	Tourism	Director	1 July 2025	30 June 2026	-	-	800 000



Directorate	Department	Project Description	Project Code	Funding	Function	Responsible Person	Start date	End date	2025/26	2026/27	2027/28
Planning and Development	TOURISM	FURNITURE AND FITTINGS - TOURISM OFFICES	2218	Transfer from Operational Revenue	Tourism	Director	1 July 2025	30 June 2026	0	0	150000
Planning and Development	TOURISM	HEROLDS BAY ACTIVATION PIECE	2220	Transfer from Operational Revenue	Tourism	Director	1 July 2025	30 June 2026	0	500000	500000
Planning and Development	TOURISM	SIGNAGE	2228	Transfer from Operational Revenue	Tourism	Director	1 July 2025	30 June 2026	0	0	50000
Total									G07 018 426	767 730 621	638 776 303

**DRAFT TOP LAYER (TL) SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2025/2026**

Ref	Responsible Directorate	Function	National Outcome	National KPA	NDP Objective	Provincial Objectives	Municipal KPA	Strategic objectives	KPI Name	Description of Unit of Measurement	KPI Concept	KPI Type	Ward	Responsible Owner	Baseline	Source of Evidence	Annual Target	Q1 Target	Q2 Target	Q3 Target	Q4 Target
TL1	Civil Engineering Services	Waste Water Management: Core Function: Waste Water Treatment	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Mobility and Spatial Transformation	Basic Service Delivery	SO2: Safe, Clean and Green	Achieve 95% water quality compliance as per SANS 241:2015 by 30 June 2026	Percentage of water quality compliance achieved as measured against the SANS 241:2015 by 30 June 2026	Output	Strategic	All	Director: Civil Engineering Services	97.42%	Certificate of analysis from Scientific services	95%	0%	0%	0%	95%
TL2	Civil Engineering Services	Water Management: Core Function: Water Distribution	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Innovation and Culture	Basic Service Delivery	SO3: Affordable Quality Services	Limit water network losses to less than 30% measured annually by 30 June 2026	Percentage of water network losses at 30 June 2026	Output	Strategic	All	Director: Civil Engineering Services	30%	Water Balance Report of the DWS	30%	0%	0%	0%	30%
TL3	Civil Engineering Services	Water Management: Core Function: Water Distribution	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Innovation and Culture	Basic Service Delivery	SO3: Affordable Quality Services	Refurbish and replace existing water pipelines of George Municipality by 30 June 2026	Kilometres of water pipelines refurbished and replaced	Output	Strategic	All	Director: Civil Engineering Services	0	Payment certificates					
TL4	Civil Engineering Services	Water Management: Core Function: Water Treatment	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Innovation and Culture	Basic Service Delivery	SO3: Affordable Quality Services	Refurbish and replace existing sewer pipelines of George Municipality by 30 June 2026	Kilometres of sewer pipelines refurbished and replaced	Output	Strategic	All	Director: Civil Engineering Services	0	Payment certificates					
TL5	Civil Engineering Services	Road Transport: Core Function: Roads	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Innovation and Culture	Basic Service Delivery	SO3: Affordable Quality Services	Rehabilitate and resurface existing roads of George Municipality by 30 June 2026	Kilometres of roads rehabilitated and resurfaced	Output	Strategic	All	Director: Civil Engineering Services	0	Payment certificates					
TL6	Civil Engineering Services	Planning and Development: Core Function: Project Management Unit	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Developing a capable and Development State	Innovation and Culture	Municipal Transformation and Institutional Development	SO1: Develop & Grow George	Spend 95% RRG funding allocated to George Municipality for BFI Projects in line with the conditions set out in the DoRA and the tranche schedule submitted to DWS	The percentage expenditure achieved in terms of the RRG funding allocated to George Municipality for BFI Projects in line with the conditions set out in the DoRA and the tranche schedule submitted to DWS by 30 June 2026	Output	Strategic	All	Director: Civil Engineering Services	95%	Financial reports from SAMRAS financial system	95%	20%	25%	50%	95%
TL7	Civil Engineering Services	Road Transport: Core Function: Public Transport	A development-orientated public service and inclusive citizenship	Basic Service Delivery	Nation Building and Social Cohesion	Mobility and Spatial Transformation	Basic Service Delivery	SO3: Affordable Quality Services	Number of scheduled public transport access points added by 30 June 2026	Number of access points added	Output	Operational	All	Director: Civil Engineering Services	0	Trip sheets/ GPS	10	0	0	0	10
TL8	Community Safety and Mobility Services	Community and Social Services: Non-core Function: Disaster Management	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Unspecified	Unspecified	Basic Service Delivery	SO2: Safe, Clean and Green	Review the Disaster Management Plan and submit to Council by 31 March 2026	Disaster Management Plan reviewed and submitted to Council by 31 March 2026	Output	Strategic	All	Director: Community Safety and Mobility	1	Proof of submission	1	0	0	1	0
TL9	Community Services	Sport and Recreation: Core Function: Beaches and Jetties	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Unspecified	Unspecified	Municipal Transformation and Institutional Development	SO2: Safe, Clean and Green	Obtain Blue Flag and Green Flag status for at least 4 beaches by 30 November 2025	Number of Blue and Green Flag status beaches obtained by 30 November 2025	Output	Strategic	All	Director: Community Services	2		4	0	4	0	0

Ref	Responsible Directorate	Function	National Outcome	National KPA	NDP Objective	Provincial Objectives	Municipal KPA	Strategic objectives	KPI Name	Description of Unit of Measurement	KPI Concept	KPI Type	Ward	Responsible Owner	Baseline	Source of Evidence	Annual	Q1	Q2	Q3	Q4
																	Target	Target	Target	Target	Target
TL10	Community Services	Waste Management: Core Function: Solid Waste Disposal (Landfill Sites)	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Mobility and Spatial Transformation	Basic Service Delivery	SO5: Participative Partnerships	Submit NEMA Section 24 G application with all necessary specialist studies( application must include public participation) by 30 June 2026	Submit NEMA Section 24 G application with all necessary specialist studies( application must include public participation) by 30 June 2026	Output	Strategic	All	Director: Community Services	0	Proof of submission	1	0	0	0	1
TL11	Community Services	Community and Social Services: Core Function: Cemeteries, Funeral Parlours and Crematoriums	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Mobility and Spatial Transformation	Basic Service Delivery	SO1: Develop & Grow George	Submit the Development Plan for Uniondale cemetery to DEDAT by 31 March 2026	Development Plan for Uniondale cemetery submitted	Output	Strategic	All	Director: Community Services	0	Item submission	1	0	0	1	0
TL12	Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Mobility and Spatial Transformation	Basic Service Delivery	SO2: Safe, Clean and Green	Develop a Master Plan for the Replacement of Trees and Greening of the City and submit to the Section 80 Committee by 30 June 2026	Master Plan for the Replacement of Trees and Greening of City submitted	Output	Strategic	All	Director: Community Services	0	Item submission	1	0	0	0	1
TL13	Community Services	Environmental Protection: Core Function: Biodiversity and Landscape	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Mobility and Spatial Transformation	Basic Service Delivery	SO2: Safe, Clean and Green	Review and submit the Alien Invasive Plan to Council by 30 June 2026	Alien Invasive Plan submitted	Output	Strategic	All	Director: Community Services	1	Item submission	1	0	0	0	1
TL14	Community Services	Waste Management: Core Function: Solid Waste Removal	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Mobility and Spatial Transformation	Basic Service Delivery	SO1: Develop & Grow George	Review the WMP Phase 1 (Waste Characterization Report) and submit to the Section 80 Committee by 30 June 2026	The IWSMP Phase 1 reviewed (Waste Characterisation Report) and submitted	Output	Strategic	All	Director: Community Services/ solid Waste	1	Item submission	1	0	0	0	1
TL15	Community Services	Planning and Development: Core Function: Corporate Wide Strategic Planning (IDPs, LEDs)	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Mobility and Spatial Transformation	Basic Service Delivery	SO1: Develop & Grow George	Develop a Community Development Strategy and submit to Section 80 Committee by 30 June 2026	Community Development Strategy developed and submitted	Output	Strategic	All	Director: Community Services	0	Item submission	1	0	0	0	1
TL16	Community Services	Community and Social Services: Core Function: Community Halls and Facilities	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Mobility and Spatial Transformation	Basic Service Delivery	SO1: Develop & Grow George	Review the Sports Master Plan and submit to Section 80 Committee by 31 March 2026	Sports Master Plan reviewed and submitted	Output	Strategic	All	Director: Community Services	1	Item submission	1	0	0	1	0
TL17	Corporate Services	Finance and Administration: Core Function: Human Resources	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Developing a capable and Development State	Empowering People	Municipal Transformation and Institutional Development	SO4: Good Governance and Human Capital	Percentage of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	% of people from employment equity target groups employed	Output	Strategic	All	Director: Corporate Services	0%	Proof of submission to the MM on the three highest levels of management.	67%	0%	0%	0%	67%

Ref	Responsible Directorate	Function	National Outcome	National KPA	NDP Objective	Provincial Objectives	Municipal KPA	Strategic objectives	KPI Name	Description of Unit of Measurement	KPI Concept	KPI Type	Ward	Responsible Owner	Baseline	Source of Evidence	Annual	Q1	Q2	Q3	Q4
																	Target	Target	Target	Target	Target
TL18	Corporate Services	Finance and Administration: Core Function: Human Resources	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Improving Education, training and innovation	Empowering People	Municipal Transformation and Institutional Development	SO4: Good Governance and Human Capital	Spend 1% of personnel budget on training by 30 June 2026 ((Actual total training expenditure divided by total personnel budget)x100)	Percentage of the personnel budget actually spent on training	Output	Strategic	All	Director: Corporate Services	0.29%	Financial reports from SAMRAS financial system	0.48%	0%	0%	0%	0.48%
TL19	Electro Technical Services	Energy Sources: Core Function: Electricity	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Innovation and Culture	Basic Service Delivery	SO3: Affordable Quality Services	Limit annual average electricity losses to less than 12% by 30 June 2026(Limit unaccounted for electricity to less than 12% as at 30 June 2025)(Number of units purchased - Number of units Sold (Incl. free basic electricity) / Number of units purchased) X100)	Percentage electricity losses at 30 June 2026	Output	Strategic	All	Director: Electro Technical Services	8.52%	Approved calculation supported by Eskom accounts, SAMRAS Report, Itron report, bulk meter report	12	0	0	0	12
TL20	Financial Services	Water Management: Core Function: Water Distribution	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Innovation and Culture	Basic Service Delivery	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of residential water meters which are connected to the municipal water infrastructure network	Output	Strategic	All	Director: Financial Services	37600	Reports from the SAMRAS Financial system	37 600	0	0	0	37 600
TL21	Financial Services	Energy Sources: Core Function: Electricity	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Innovation and Culture	Basic Service Delivery	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of residential electricity meters connected to the municipal electrical infrastructure network	Output	Strategic	All	Director: Financial Services	44500	Ontec reports and reports from the SAMRAS Financial system	44 500	0	0	0	44 500
TL22	Financial Services	Waste Water Management: Core Function: Sewerage	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Innovation and Culture	Basic Service Delivery	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of residential account holders which are billed for sewerage	Output	Strategic	All	Director: Financial Services	39100	Reports from the SAMRAS Financial system	39 100	0	0	0	39 100
TL23	Financial Services	Waste Management: Core Function: Solid Waste Removal	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Innovation and Culture	Basic Service Delivery	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of residential account holders which are billed for refuse removal	Output	Strategic	All	Director: Financial Services	40500	Reports from the SAMRAS Financial system	40 500	0	0	0	40 500
TL24	Financial Services	Water Management: Core Function: Water Distribution	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Innovation and Culture	Basic Service Delivery	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic water	Output	Strategic	All	Director: Financial Services	10 488	Reports from the SAMRAS Financial system	9 500	9 500	9 500	9 500	9 500
TL25	Financial Services	Energy Sources: Core Function: Electricity	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Innovation and Culture	Basic Service Delivery	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic electricity	Output	Strategic	All	Director: Financial Services	15 439	Ontec reports and reports from the SAMRAS Financial system	14 000	14 000	14 000	14 000	14 000



Ref	Responsible Directorate	Function	National Outcome	National KPA	NDP Objective	Provincial Objectives	Municipal KPA	Strategic objectives	KPI Name	Description of Unit of Measurement	KPI Concept	KPI Type	Ward	Responsible Owner	Baseline	Source of Evidence	Annual Target	Q1 Target	Q2 Target	Q3 Target	Q4 Target
TL26	Financial Services	Waste Water Management: Core Function: Sewerage	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Innovation and Culture	Basic Service Delivery	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic sanitation	Output	Strategic	All	Director: Financial Services	10 500	Reports from the SAMRAS Financial system	9 500	9 500	9 500	9 500	9 500
TL27	Financial Services	Waste Water Management: Core Function: Sewerage	A responsive and accountable, effective and efficient local government system	Basic Service Delivery	Developing a capable and Development State	Innovation and Culture	Basic Service Delivery	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic refuse removal	Output	Strategic	All	Director: Financial Services	10 318	Reports from the SAMRAS Financial system	9 500	9 500	9 500	9 500	9 500
TL28	Financial Services	Waste Management: Core Function: Solid Waste Removal	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Developing a capable and Development State	Innovation and Culture	Municipal Financial Viability and Management	SO3: Affordable Quality Services	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2026 ((Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) X 100)	Percentage Debt to Revenue obligations met as at 30 June 2026	Output	Strategic	All	Director: Financial Services	10.19%	Reports from the SAMRAS Financial system	45%	0%	0%	0%	45%
TL29	Financial Services	Finance and Administration: Core Function: Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Developing a capable and Development State	Innovation and Culture	Municipal Financial Viability and Management	SO3: Affordable Quality Services	Financial viability measured in terms of the outstanding service debtors as at 30 June 2026 ((Total outstanding service debtors/ revenue received for services) x 100)	Percentage Service debtors as at 30 June 2026	Output	Strategic	All	Director: Financial Services	13.72%	Reports from the SAMRAS Financial system	16%	0%	0%	0%	16%
TL30	Financial Services	Finance and Administration: Core Function: Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Developing a capable and Development State	Innovation and Culture	Municipal Financial Viability and Management	SO3: Affordable Quality Services	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2026 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment)/Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months it takes to cover fixed operating expenditure with available cash as at 30 June 2026	Output	Strategic	All	Director: Financial Services	2.19	Reports from the SAMRAS Financial system	2	0	0	0	2

Ref	Responsible Directorate	Function	National Outcome	National KPA	NDP Objective	Provincial Objectives	Municipal KPA	Strategic objectives	KPI Name	Description of Unit of Measurement	KPI Concept	KPI Type	Ward	Responsible Owner	Baseline	Source of Evidence	Annual Target	Q1 Target	Q2 Target	Q3 Target	Q4 Target
TL31	Financial Services	Finance and Administration: Core Function: Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Developing a capable and Development State	Innovation and Culture	Municipal Financial Viability and Management	SO3: Affordable Quality Services	Achieve a payment percentage of 95% by 30 June 2026 ((Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100)	Percentage of payment achieved by 30 June 2026	Output	Strategic	All	Director: Financial Services	91,87%	Reports from the SAMRAS Financial system	95%	0%	0%	0%	95%
TL32	Financial Services	Internal Audit: Core Function: Governance Function	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Developing a capable and Development State	Innovation and Culture	Municipal Transformation and Institutional Development	SO4: Good Governance and Human Capital	Develop a Municipal Audit Action Plan (MAAP) by 31 January 2026	Municipal Audit Action Plan (MAAP) developed by 31 January 2026	Output	Strategic	All	Director: Financial Services	1		1	0	0	1	0
TL33	Municipal Manager	Finance and Administration: Core Function: Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Developing a capable and Development State	Innovation and Culture	Municipal Financial Viability and Management	SO3: Affordable Quality Services	The percentage of the municipal original capital budget actually spent on capital projects by 30 June 2026 ((Actual amount spent on projects/Total amount budgeted for capital projects less savings)(X100)	Percentage of the municipal original capital budget actually spent on capital projects by 30 June 2026	Output	Strategic	All	Municipal Manager	64,05%	Section 71 Report	85%	0%	0%	0%	85%
TL34	Municipal Manager	Internal Audit: Core Function: Governance Function	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Developing a capable and Development State	Innovation and Culture	Municipal Transformation and Institutional Development	SO4: Good Governance and Human Capital	Review the 3 year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 June 2026	Number of RBAP (Risk Based Audit Plan) reviewed and submitted to Audit Committee by 30 June 2026	Output	Strategic	All	Municipal Manager	1	Minutes of Audit committee meeting and actual IA Plan	1	0	0	0	1
TL35	Planning and Development	Planning and Development: Core Function: Corporate Wide Strategic Planning (IDPs, LEDS)	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Economy and Development	Innovation and Culture	Good Governance and Public Participation	SO1: Develop & Grow George	Submit the revised MSDF to Council by 31 May 2026	Number of revised MSDF to Council by 31 May 2026	Output	Strategic	All	Director: Planning and Development	1	Agenda of Council Meeting	1	0	0	0	1
TL36	Planning and Development	Finance and Administration: Core Function: Human Resources	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Economy and Development	Innovation and Culture	Good Governance and Public Participation	SO5: Participative Partnerships	Submit the Draft IDP to Council by 31 March 2026	Number of Draft IDPs submitted to Council by 31 March 2026	Output	Strategic	All	Director: Planning and Development	1	Proof Of Submission	1	0	0	1	0
TL37	Planning and Development	Planning and Development: Core Function: Corporate Wide Strategic Planning (IDPs, LEDS)	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Developing a capable and Development State	Innovation and Culture	Good Governance and Public Participation	SO4: Good Governance and Human Capital	Submit the Final Annual Report and Oversight Report to Council by 31 March 2026	Number of Final Annual Reports and Oversight Report submitted by 31 March 2026	Output	Strategic	All	Director: Planning and Development	1	Proof of submission	1	0	0	1	0
TL38	Planning and Development	Planning and Development: Core Function: Economic Development/Planning	A responsive and accountable, effective and efficient local government system	Local Economic Development	Economy and Development	Growth and Jobs	Local Economic Development	SO1: Develop & Grow George	Job creation through the Municipality's EPWP projects (NKPI Proxy - MFMA, Reg. S10(d)	Number of EPWP job opportunities created by 30 June 2026	Output	Strategic	All	Director: Planning and Development	625	Signed appointment contracts, statistics submitted to Province	1400	200	500	500	200