



MUNICIPALITY

Office of the Speaker
Civic Centre
GEORGE
6530

17 April 2026

SPECIAL COUNCIL MEETING

Notice is given that a Special e-Council meeting will be held on MS Teams on Wednesday, 22 April 2026 at 14:00.	Kennis geskied dat 'n Spesiale e-Raadsvergadering op MS Teams op Woensdag, 22 April 2026 om 14:00 gehou sal word.	Oku kukwazisa ukuba intlanganiso eYodwa yeBhunga ebanjwa kusetyenziswa I-intanethi iya kubanjwa kuMaqela eMS ngo Lwesithathu, umhla wama- 22 uTshazimpunzi 2026 ngeye -14:00.
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S SNYMAN
SPEAKER
USOMLOMO



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4. **REPORTS TO COUNCIL**

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4.4	ATTENDANCE OF INTERNATIONAL WATER WEEK AND SWAN WORKSHOP IN SINGAPORE, JUNE 2026	68 - 76



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

4.1 | QUARTERLY BUDGET MONITORING REPORT FOR JANUARY TO MARCH 2026

File number / Verwysingsnommer: <9/1/2/3>
Meeting date / Vergadering datum: <22 April 2026>
Report by / Verslag deur: < Riaan du Plessis >

PURPOSE OF REPORT / DOEL VAN VERSLAG

To report to the Council on the implementation of the budget and the financial state of affairs of the municipality for the 3rd quarter of the 2025/26 financial year.

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

The Mayor, who must provide general political guidance over the fiscal and financial affairs of the Municipality, is required by Section 52 (d) of the Municipal Finance Management Act to submit a report to the council within 30 days after the end of each quarter, on the implementation of the budget and the financial state of affairs of the Municipality.

This report is a summary of the main budget issues arising from the in-year monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP).

Furthermore, it compares the quarterly projections for service delivery targets and performance indicators contained in the SDBIP, against the actual outcomes of the municipality's performance in service delivery for the 3rd quarter.

In terms of National Treasury's MFMA Circular No.13, the purpose of in-year monitoring is *"to pick up major problems only and aimed at ensuring that the Mayor and Municipal Manager are taking corrective steps when any unanticipated problems arise."* Circular No.13 continues with: *"The council should reserve its oversight role over performance at the end of the financial year, when the Mayor tables the Annual Report of the Municipality."*

MOTIVATION

The submission of this report forms part of the general responsibilities of the Mayor of a Municipality and is intended to inform and enable the council to fulfil its oversight responsibility.

Attached to the agenda is the Quarterly Budget Monitoring Report for the 3rd quarter of 2025/26.

FINANCIAL IMPLICATIONS

N/A



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COMMENTS: MUNICIPAL MANAGER

The Accounting Officer notes the Quarterly Budget Monitoring Report for the period 01 January to 31 March 2026, submitted in terms of Section 52(d) of the Municipal Finance Management Act, reporting on the implementation of the budget and the financial state of affairs of the municipality.

It is noted that the report forms part of the in-year monitoring process and is intended to inform Council's oversight role, with a focus on identifying material variances and emerging issues, as contemplated in National Treasury MFMA Circular No. 13. Operational and corrective actions arising from in-year monitoring are addressed by the Mayor and the administration in accordance with the approved Service Delivery and Budget Implementation Plan.

The noting of this report does not replace Council's formal oversight at year-end when the Annual Report is tabled.

Accordingly, the Accounting Officer submits the report for noting by Council.

COMMENTS: DIRECTOR: FINANCIAL SERVICES

N/A |

COMMENTS: DIRECTOR: CORPORATE SERVICES

N/A |

COMMENTS: DIRECTOR: CIVIL ENGINEERING SERVICES

N/A |

COMMENTS: DIRECTOR: ELECTRO-TECHNICAL SERVICES

N/A |

COMMENTS: DIRECTOR: HUMAN SETTLEMENTS, PLANNING & DEVELOPMENT AND PROPERTIES

N/A |

COMMENTS: DIRECTOR: COMMUNITY SERVICES

N/A |

COMMENTS: LEGAL SERVICES

N/A |

COMMENTS: OTHER

N/A |

SUMMARY/OPSOMMING

N/A |



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RECOMMENDATION

That the Council take note of the Quarterly Budget Monitoring Report for the 3rd quarter of the financial year as contained in the attached document. |

IZINDULULO

Kukuba iBhunga lithathele ingqalelo iNgxelo yeKota yokuBeka iliso kuHlahlo lwabiwo-mali lwekota yesi-3 yonyaka-mali njengoko iqulethwe kolu xwebhu luqhotyoshelweyo.

ATTACHMENTS / STAWENDE DOKUMENTE

< Annexure "A" : Quarterly Budget Monitoring Report – Quarter 3 of 2025/26 >|



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

ITEM 4.1 ANNEXURE "A"



Quarterly Budget Monitoring Report January to March 2026



ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

Legislative framework

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere’s ability to deliver basic services by facilitating improved financial sustainability and better medium-term planning and policy choices on service delivery.

This report has been prepared in terms of the following legislative framework:

- The Municipal Finance Management Act – No. 56 of 2003, Sections 71 & 52,
- and The Municipal Budget and Reporting Regulations

The MBRR highlights the format of the monthly budget statements.

28. The monthly budget statement of a municipality must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.



ITEM 4.1 ANNEXURE "A" CONTINUED

Quarterly Budget Monitoring Report

Report of the Executive Mayor

In accordance with Section 52(d) of the Municipal Finance Management Act, I submit a report to the council within 30 days after the end of the first quarter of 2025/26, on the implementation of the budget and the financial state of affairs of the George Municipality.

The submission of this report forms part of the general responsibilities of the Mayor of a Municipality and is intended to inform and enable the council to fulfil its oversight responsibility.

EXECUTIVE MAYOR

Recommendations

- (a) Council notes the contents of this report and supporting documentation for the 3rd quarter of 2025/26 financial year.
- (b) The directors ensure that the budget is implemented in accordance with the Service Delivery and Budget Implementation Plan projections and that spending of funds and that revenue collection proceeds in accordance with the budget.



ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

Part 1: Executive Summary

1.1 Consolidated performance

This report is a summary of the main budget issues arising from the in-year monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP).

Furthermore, it compares the quarterly projections for service delivery targets and performance indicators contained in the SDBIP, against the actual outcomes of the municipality’s performance in service delivery for the 3rd quarter of 2025/26.

The following table summarises the overall position on the capital and operating budgets. Take note that the Operating Expenditure only reflects the direct expenditure and exclude all indirect expenditure e.g. Administrative Recharges.

Rand Thousands	Capital Expenditure	Operating Income	Operating Expenditure
Original Budget	907 018	3 989 271	3 907 341
Adjustments Budget	1 259 308	4 335 304	4 017 387
Plan to Date (SDBIP)	659 517	2 491 988	2 516 957
Actual	660 234	2 311 726	2 282 830
Variance to SDBIP	717	-180 262	-234 127
% Variance to SDBIP	0.11%	-7%	-9%
% Spend of Adjustments budget 2025/26	52%	53%	57%



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

1.1.1 Operating Revenue by sources

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
Property Rates	511 914 606	514 539 414	397 272 913	390 199 987	(7 072 926)	-2%
Service Charges – Electricity	1 276 802 822	1 267 396 641	758 544 586	815 423 045	56 878 459	7%
Service Charges – Water	250 718 151	257 636 835	172 275 333	183 505 736	11 230 403	7%
Service Charges – Sewerage	205 720 538	207 851 959	106 934 111	155 802 281	48 868 170	46%
Service Charges – Refuse Removal	187 751 125	191 580 217	151 916 222	142 386 881	(9 529 341)	-6%
Fines, Penalties and Forfeits	98 075 957	98 275 957	73 496 305	14 179 289	(59 317 016)	-81%
Licences or permits	5 412 327	5 412 327	4 059 261	1 657 224	(2 402 037)	-59%
	Reason for variance:					
	<ul style="list-style-type: none"> Collections from licences or permits has a slight underperformance due to timing differences in renewal of licences. 					
Income for Agency Services	21 653 152	21 653 152	16 239 861	276 510	(15 963 351)	-98%
	Reason for variance:					
	<ul style="list-style-type: none"> Income from Agency Services has a high negative variance due to the timing differences in the capturing of transactions. This variance will be investigated and corrections done if necessary. 					
Rent of Facilities and Equipment	5 679 512	5 679 512	4 259 646	5 348 548	1 088 902	26%
Grants and Subsidies Received – Capital	119 582 420	390 940 373	181 087 415	91 850 561	(89 236 854)	-49%
	Reason for variance:					



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Variance
	<ul style="list-style-type: none"> Revenue recognition is depended on whether conditions for the grant was met. Under recognition is due to capital projects progressing slower than planned. 					
Grants and Subsidies Received – Operating	765 030 580	800 856 191	406 921 066	295 599 958	(111 321 108)	-27%
	Reason for variance: <ul style="list-style-type: none"> Revenue recognition is depended on whether conditions for the grant was met. Lower revenue recognition is due to delays in programme implementations. 					
Interest Earned – External Investments	32 395 000	65 000 000	43 516 676	73 007 791	29 491 115	68%
	Reason for variance: <ul style="list-style-type: none"> Higher than anticipated returns due to higher average cash balances and favourable interest rate environment. 					
Interest Earned – Outstanding Debtors	23 367 729	36 759 784	25 244 379	32 360 485	7 116 106	28%
	Reason for variance: <ul style="list-style-type: none"> Increase attributable to improved interest calculation process. While the increase looks favourable from a revenue perspective, this also indicates rising debtor levels. 					
Other Revenue	70 936 415	60 360 415	45 120 384	29 703 364	(15 417 020)	-34%
GIPTN Fare Revenue	121 734 154	118 864 520	71 272 691	61 252 270	(10 020 421)	-14%
Sale of Erven	5 053 180	5 053 180	3 789 882	532 909	(3 256 973)	-86%
Development Charges	40 049 489	40 049 489	30 037 122	18 638 664	(11 398 458)	-38%
Gain on Disposal of PPE	247 394 166	247 394 166	-	-	-	0%
Total Revenue	3 989 271 323	4 335 304 132	2 491 987 853	2 311 725 503	(180 262 350)	-7%



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

1.1.2 Operating expenditure by type

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure (SDBIP)	Actual Expenditure	Variance	% Variance
Employee Related Costs	866 774 679	871 861 004	622 968 153	592 309 350	(30 658 803)	-5%
	Reason for variance: <ul style="list-style-type: none"> The underspending is attributed to budgeted posts that remain vacant and have not yet been filled. 					
Remuneration of Councillors	32 675 643	32 675 643	24 506 766	23 844 108	(662 658)	-3%
	Reason for variance: <ul style="list-style-type: none"> The underspending is due to budgeted provision for the yearly increase in remuneration that has not been implemented yet. 					
Contracted Services	873 084 798	938 122 971	640 766 696	506 785 566	(133 981 130)	-21%
Bulk Purchases	987 428 180	946 966 118	652 383 647	622 296 224	(30 087 423)	-5%
Operating Leases	5 836 993	6 300 853	3 526 833	3 383 072	(143 761)	-4%
Operational Cost	185 576 179	193 784 358	124 772 307	115 562 734	(9 209 573)	-7%
Depreciation and Amortisation	265 906 624	316 128 414	199 596 582	199 596 582	-	0%
Loss on disposal of PPE	155 512 877	155 512 877	51 988 536	-	(51 988 536)	0%
Bad Debts	11 854 229	11 854 229	8 890 677	26 656 317	17 765 640	200%
	Reason for variance: <ul style="list-style-type: none"> The variance is due to an incorrect write-off journal processed that will be corrected. 					
Transfers and Subsidies Paid	105 770 024	118 408 019	32 539 664	62 380 518	29 840 854	92%



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure (SDBIP)	Actual Expenditure	Variance	% Variance
Inventory Consumed	347 150 909	335 574 663	100 191 616	84 848 771	(15 342 845)	-15%
Interest Expense	69 769 674	90 197 979	54 825 610	45 166 370	(9 659 240)	-18%
Total Expenditure	3 907 340 809	4 017 387 110	2 051 451 187	1 966 420 832	(85 030 355)	-4%

***** Contracted Services**

Contracted Services	Adjustments Budget	Actual to date	% Spend
Consultants and Professional Services	98 563 380.00	43 585 841.93	44%
Contractors	393 026 062.00	221 702 981.28	56%
Outsourced Services	446 421 849.00	241 496 743.18	54%
Total	938 011 291.00	506 785 566.39	54%

Consultants and Professional Services

The expenditure mainly consists of the following items:

- Collection costs (credit control) – R6.2m
- Human Resources (training) – R1.96m
- Legal Advice and Litigation – R10.5m
- Engineering services: Civil – R8.4m



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ITEM 4.1 ANNEXURE "A" CONTINUED

Quarterly Budget Monitoring Report

Contractors

The expenditure mainly consists of the following items:

- Contractors: Building (Housing) – R15.3m
- Maintenance of buildings and facilities (Maintenance of council facilities) – R39.5m
- Prepaid Electricity vendors – R17.4m
- Maintenance of unspecified assets (Maintenance of service assets and transport assets) – R112.2m

Outsourced Services

The expenditure mainly consists of the following items:

- Security services – R25m
- Transport services – R187.2m
- Professional staff (Credit control and IT services) – R8.5m
- Grass cutting services – R3.7m
- Animal care – R2.2m



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

1.1.3 Capital expenditure

Directorate	Original Budget	Adjusted Budget	Planned (SDBIP)	Actual	Variance	Variance (%)
Municipal Manager	90 000	115 000	74 516	67 860	(6 656)	-9%
Corporate Services	4 692 000	6 876 692	4 799 002	5 042 736	243 734	5%
Civil Engineering Services	666 799 440	1 063 818 738	563 921 008	581 983 670	18 062 662	3%
Electrotechnical Services	140 552 391	80 542 844	29 327 851	20 451 882	(8 875 969)	-30%
Planning and Development	17 052 391	16 936 843	6 097 677	3 522 396	(2 575 281)	-42%
Community Safety and Mobility	19 423 000	19 875 219	12 671 315	10 616 011	(2 055 304)	-16%
Community Services	33 626 000	39 986 375	21 368 043	18 906 379	(2 461 664)	-12%
Financial Services	24 783 204	31 155 813	21 257 434	19 642 803	(1 614 631)	-8%
Total Budget	907 018 426	1 259 307 524	659 516 846	660 233 738	716 892	0.11%

The capital commitments amount to R58 212 548.81.



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

Part 2: In-year budget statement tables

2.1.1 Table C1: Monthly budget Statement Summary

WC044 George - Table C1 Monthly Budget Statement Summary - M09 March

Description	2024/25		Budget Year 2025/26						
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	478 380	511 915	514 539	39 915	390 200	397 273	(7 073)	-2%	514 539
Service charges	1 713 213	1 896 616	1 896 554	114 413	1 280 799	1 171 200	109 600	9%	1 896 554
Investment revenue	116 822	32 395	65 000	24 886	73 008	43 517	29 491	68%	65 000
Transfers and subsidies - Operational	705 334	765 031	800 856	3 395	295 600	408 955	(113 355)	(0)	800 856
Other own revenue	349 222	663 733	667 414	24 789	180 268	477 536	(297 268)	-62%	667 414
Total Revenue (excluding capital transfers and contributions)	3 362 972	3 869 689	3 944 364	207 397	2 219 875	2 498 480	(278 605)	-11%	3 944 364
Employee costs	719 827	866 553	871 782	64 315	592 309	632 903	(40 594)	-6%	871 782
Remuneration of Councillors	27 697	32 676	32 676	6 175	23 844	24 507	(663)	-3%	32 676
Depreciation and amortisation	283 029	266 128	316 128	22 177	199 597	199 597	-	-	316 128
Interest	48 659	69 770	90 198	(235)	45 166	54 826	(9 659)	-18%	90 198
Inventory consumed and bulk purchases	1 019 051	1 334 579	1 285 197	142 846	707 043	897 198	(190 154)	-21%	1 285 197
Transfers and subsidies	103 174	105 770	118 408	1 020	62 381	32 540	29 841	92%	118 408
Other expenditure	1 103 147	1 231 865	1 302 998	61 232	636 255	891 678	(255 423)	-29%	1 302 998
Total Expenditure	3 304 584	3 907 341	4 017 387	297 530	2 266 595	2 733 248	(466 652)	-17%	4 017 387
Surplus/(Deficit)	58 388	(37 652)	(73 023)	(90 133)	(46 721)	(234 767)	188 047	-80%	(73 023)
Transfers and subsidies - capital (monetary allocations)	952 679	119 582	390 940	8 371	91 851	181 087	(89 237)	-49%	390 940
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	1 011 066	81 931	317 917	(81 761)	45 130	(53 680)	98 810	-184%	317 917
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	1 011 066	81 931	317 917	(81 761)	45 130	(53 680)	98 810	-184%	317 917
Capital expenditure & funds sources									
Capital expenditure	1 358 508	907 018	1 259 308	69 958	658 951	655 178	3 773	1%	1 259 308
Capital transfers recognised	870 303	143 106	345 386	23 008	151 922	166 559	(14 637)	-9%	345 386
Borrowing	430 962	563 940	599 839	43 142	441 893	408 910	32 983	8%	599 839
Internally generated funds	57 243	199 973	314 083	3 808	65 136	79 709	(14 573)	-18%	314 083
Total sources of capital funds	1 358 508	907 018	1 259 308	69 958	658 951	655 178	3 773	1%	1 259 308
Financial position									
Total current assets	1 671 360	2 126 529	1 674 824		1 439 747				1 674 824
Total non current assets	5 368 187	6 811 897	6 871 556		6 308 476				6 871 556
Total current liabilities	1 147 821	1 593 930	4 096 443		1 226 289				4 096 443
Total non current liabilities	709 179	1 605 469	1 879 470		1 250 374				1 879 470
Community wealth/Equity	5 008 558	5 739 027	5 564 533		5 270 817				5 564 533
Cash flows									
Net cash from (used) operating	6 949 078	533 290	2 380 547	560 633	1 500 464	(350 405)	(1 850 870)	528%	2 380 547
Net cash from (used) investing	716 048	(907 018)	(1 446 083)	(75 579)	(636 222)	(1 084 562)	(448 340)	41%	(1 446 083)
Net cash from (used) financing	355 531	490 432	(92 722)	4 021	(35 238)	(69 542)	(34 304)	49%	(92 246)
Cash/cash equivalents at the month/year end	9 377 677	809 896	2 169 128	489 075	2 156 561	(177 124)	(2 333 685)	1318%	2 169 775
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	215 918	33 946	29 474	23 771	36 568	17 793	16 824	377 287	751 580
Creditors Age Analysis									
Total Creditors	28 712	33 238	303	4 797	1 895	160	302	-	69 408



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.1.2 Table C2: Monthly Operating Budget Statement by standard classification

WC044 George - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M09 March

Description	Ref	2024/25		Budget Year 2025/26						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue - Functional										
<i>Governance and administration</i>		640 566	597 745	639 262	66 378	485 526	483 272	2 254	0%	639 262
Executive and council		7 117	5	5	-	-	3	(3)	-100%	5
Finance and administration		633 449	597 740	639 258	66 378	485 526	483 268	2 257	0%	639 258
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		143 528	216 228	202 633	1 727	29 684	139 466	(109 782)	-79%	202 633
Community and social services		16 413	24 311	25 853	113	7 503	19 390	(11 887)	-61%	25 853
Sport and recreation		28 533	37 320	37 320	46	742	27 990	(27 247)	-97%	37 320
Public safety		84 177	103 030	92 254	1 229	12 318	69 191	(56 872)	-82%	92 254
Housing		14 380	51 375	47 015	336	9 103	22 752	(13 649)	-60%	47 015
Health		26	192	192	2	17	144	(126)	-88%	192
<i>Economic and environmental services</i>		1 000 348	666 776	974 193	21 501	326 078	421 448	(95 370)	-23%	974 193
Planning and development		23 581	29 712	29 712	1 101	11 770	22 284	(10 514)	-47%	29 712
Road transport		976 665	636 878	944 095	20 400	314 267	399 025	(84 758)	-21%	944 095
Environmental protection		102	185	385	-	40	139	(99)	-71%	385
<i>Trading services</i>		2 526 419	2 507 803	2 518 545	126 162	1 470 182	1 634 878	(164 697)	-10%	2 518 545
Energy sources		1 194 493	1 348 613	1 339 120	61 890	842 161	811 986	30 175	4%	1 339 120
Water management		732 905	598 511	610 168	25 977	230 539	436 673	(206 134)	-47%	610 168
Waste water management		350 174	309 694	313 241	21 937	218 719	185 976	32 743	18%	313 241
Waste management		248 847	250 985	256 017	16 358	178 763	200 244	(21 481)	-11%	256 017
<i>Other</i>	4	4 789	719	671	-	257	503	(247)	-49%	671
Total Revenue - Functional	2	4 315 651	3 989 271	4 335 304	215 769	2 311 726	2 679 568	(367 842)	-14%	4 335 304
Expenditure - Functional										
<i>Governance and administration</i>		487 714	636 723	620 622	23 680	366 318	429 969	(63 651)	-15%	620 622
Executive and council		80 434	78 620	78 693	10 105	45 372	58 944	(13 573)	-23%	78 693
Finance and administration		384 707	495 876	480 268	10 394	287 128	332 082	(44 954)	-14%	480 268
Internal audit		22 573	62 228	61 661	3 181	33 818	38 943	(5 124)	-13%	61 661
<i>Community and public safety</i>		293 543	310 447	320 741	17 944	170 810	230 666	(59 855)	-26%	320 741
Community and social services		54 468	56 318	60 498	5 772	44 333	42 959	1 374	3%	60 498
Sport and recreation		46 672	43 233	48 203	3 002	32 401	32 248	153	0%	48 203
Public safety		147 992	156 785	158 700	5 575	62 921	116 712	(53 791)	-46%	158 700
Housing		37 091	44 785	43 146	3 275	25 136	31 875	(6 739)	-21%	43 146
Health		7 320	9 326	10 194	319	6 020	6 873	(853)	-12%	10 194
<i>Economic and environmental services</i>		644 400	729 612	777 441	47 883	411 373	493 136	(81 763)	-17%	777 441
Planning and development		47 935	58 608	61 596	3 696	38 989	44 421	(5 432)	-12%	61 596
Road transport		591 066	663 214	708 211	43 860	368 719	443 134	(74 414)	-17%	708 211
Environmental protection		5 399	7 790	7 633	327	3 665	5 581	(1 916)	-34%	7 633
<i>Trading services</i>		1 858 951	2 210 438	2 278 710	207 116	1 305 106	1 565 195	(260 090)	-17%	2 278 710
Energy sources		1 040 023	1 214 907	1 191 105	152 131	763 106	820 515	(57 409)	-7%	1 191 105
Water management		281 437	505 491	530 946	21 036	195 559	376 652	(181 093)	-48%	530 946
Waste water management		375 183	332 612	399 334	23 931	236 310	254 021	(17 712)	-7%	399 334
Waste management		162 308	157 428	157 325	10 017	110 131	114 007	(3 876)	-3%	157 325
<i>Other</i>		19 977	20 121	19 874	907	12 988	14 282	(1 294)	-8%	19 874
Total Expenditure - Functional	3	3 304 584	3 907 341	4 017 387	297 530	2 266 595	2 733 248	(466 652)	-17%	4 017 387
Surplus (Deficit) for the year		1 011 066	81 931	317 917	(81 761)	45 130	(53 680)	98 810	-184.07%	317 917



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.1.3 Table C3: Monthly Operating Budget Statement by municipal vote

WC044 George - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M09 March

Vote Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - Office of the Municipal Manager	1	7 134	-	-	-	-	-	-	-	-
Vote 2 - Corporate Services		7 248	8 167	8 453	72	2 814	6 215	(3 401)	-54.7%	8 453
Vote 3 - Community Services		292 225	309 724	316 497	16 452	185 725	245 454	(59 729)	-24.3%	316 497
Vote 4 - Civil Engineering Services		1 503 516	918 256	951 713	49 657	452 398	643 877	(191 479)	-29.7%	951 713
Vote 5 - Electrotechnical Services		1 194 493	1 348 613	1 339 120	61 890	842 161	811 986	30 175	3.7%	1 339 120
Vote 6 - Financial Services		627 690	584 754	625 528	66 365	481 829	473 096	8 733	1.8%	625 528
Vote 7 - Planning And Development		41 559	87 748	83 677	1 445	22 536	50 249	(27 713)	-55.2%	83 677
Vote 8 - Community Safety & Mobility		641 783	732 010	1 010 318	19 888	324 263	448 691	(124 429)	-27.7%	1 010 318
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	4 315 646	3 989 271	4 335 304	215 769	2 311 726	2 679 568	(367 842)	-13.7%	4 335 304
Expenditure by Vote										
Vote 1 - Office of the Municipal Manager	1	26 839	31 634	35 640	2 409	25 560	25 682	(121)	-0.5%	35 640
Vote 2 - Corporate Services		198 614	216 217	221 338	525	119 330	160 167	(40 837)	-25.5%	221 338
Vote 3 - Community Services		257 774	253 431	260 761	17 932	182 616	185 915	(3 299)	-1.8%	260 761
Vote 4 - Civil Engineering Services		695 316	894 525	992 168	49 535	471 927	672 396	(200 468)	-29.8%	992 168
Vote 5 - Electrotechnical Services		1 060 045	1 239 351	1 213 180	153 781	778 584	835 128	(56 544)	-6.8%	1 213 180
Vote 6 - Financial Services		169 625	238 974	215 002	12 474	135 132	143 842	(8 711)	-6.1%	215 002
Vote 7 - Planning And Development		102 632	154 343	153 032	9 218	89 054	105 878	(16 824)	-15.9%	153 032
Vote 8 - Community Safety & Mobility		793 731	878 865	926 267	51 656	464 392	604 241	(139 848)	-23.1%	926 267
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	3 304 576	3 907 341	4 017 387	297 530	2 266 595	2 733 248	(466 652)	-17.1%	4 017 387
Surplus/ (Deficit) for the year	2	1 011 069	81 931	317 917	(81 761)	45 130	(53 680)	98 810	-184.1%	317 917

Revenue generated from property rates and service charges forms a significant percentage of the revenue source of the municipality. The table below excludes revenue foregone arising from discounts and rebates associated with the tariff policy of the Municipality.



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.1.4 Table C4: Monthly Operating Budget Statement by type

WC044 George - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M09 March

Description	Ref	2024/25			Budget Year 2025/26			YTD variance	YTD variance %	Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget			
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		1 122 369	1 272 286	1 257 051	60 279	807 740	751 776	55 964	7%	1 257 051
Service charges - Water		223 808	242 591	250 330	23 143	179 913	168 267	11 646	7%	250 330
Service charges - Waste Water Management		192 586	200 295	203 900	15 993	152 819	103 970	48 848	47%	203 900
Service charges - Waste management		174 450	181 444	185 273	14 997	140 327	147 186	(6 858)	-5%	185 273
Sale of Goods and Rendering of Services		126 335	156 916	144 528	3 314	79 803	90 370	(10 567)	-12%	144 528
Agency services		14 899	21 653	21 653	7 956	277	16 240	(15 963)	-98%	21 653
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		26 474	23 368	31 038	5 284	28 755	23 225	5 530	24%	31 038
Interest from Current and Non Current Assets		116 822	32 395	65 000	24 886	73 008	43 517	29 491	68%	65 000
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		5 443	5 680	5 680	430	5 349	4 260	1 089	26%	5 680
Licence and permits		1 188	847	847	255	1 097	635	461	73%	847
Special rating levies		-	-	-	-	-	-	-	-	-
Operational Revenue		65 143	80 857	79 800	4 056	30 324	59 850	(29 526)	-49%	79 800
Non-Exchange Revenue										
Property rates		478 380	511 915	514 539	39 915	390 200	397 273	(7 073)	-2%	514 539
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		81 319	98 076	98 276	1 285	14 179	73 496	(59 317)	-81%	98 276
Licence and permits		1 402	4 565	4 565	86	561	3 424	(2 863)	-84%	4 565
Transfers and subsidies - Operational		705 334	765 031	800 856	3 395	295 600	408 955	(113 355)	-28%	800 856
Interest		-	-	5 722	824	3 605	2 020	1 586	79%	5 722
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		27 018	24 377	27 911	1 299	16 319	18 471	(2 152)	-12%	27 911
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-
Other Gains		-	247 394	247 394	-	-	185 546	(185 546)	-100%	247 394
Discontinued Operations		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		3 362 972	3 869 689	3 944 364	207 397	2 219 875	2 498 480	(278 605)	-11%	3 944 364
Expenditure By Type										
Employee related costs		719 827	866 553	871 782	64 315	592 309	632 903	(40 594)	-6%	871 782
Remuneration of councillors		27 697	32 676	32 676	6 175	23 844	24 507	(663)	-3%	32 676
Bulk purchases - electricity		831 301	987 428	946 966	134 458	622 296	652 384	(30 087)	-5%	946 966
Inventory consumed		187 750	347 151	338 231	8 388	84 747	244 814	(160 067)	-65%	338 231
Debt impairment		122 773	104 898	104 898	-	-	69 625	(69 625)	-100%	104 898
Depreciation and amortisation		283 029	266 128	316 128	22 177	199 597	199 597	-	-	316 128
Interest		48 659	69 770	90 198	(235)	45 166	54 826	(9 659)	-18%	90 198
Contracted services		742 114	873 085	936 212	71 274	510 036	640 317	(130 281)	-20%	936 212
Transfers and subsidies		103 174	105 770	118 408	1 020	62 381	32 540	29 841	92%	118 408
Irrecoverable debts written off		50 404	11 854	11 854	-	26 656	8 891	17 766	200%	11 854
Operational costs		148 730	191 413	199 418	(10 042)	99 433	134 885	(35 452)	-26%	199 418
Losses on Disposal of Assets		1 243	-	-	-	-	-	-	-	-
Other Losses		37 883	50 615	50 615	-	130	37 961	(37 831)	-100%	50 615
Total Expenditure		3 304 584	3 907 341	4 017 387	297 530	2 266 595	2 733 248	(466 652)	-17%	4 017 387
Surplus/(Deficit)		58 388	(37 652)	(73 023)	(90 133)	(46 721)	(234 767)	188 047	(0)	(73 023)
Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind)		952 679	119 582	390 940	8 371	91 851	181 087	(89 237)	(0)	390 940
Surplus/(Deficit) after capital transfers & contributions		1 011 066	81 931	317 917	(81 761)	45 130	(53 680)	98 810	(0)	317 917
Income Tax		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		1 011 066	81 931	317 917	(81 761)	45 130	(53 680)	98 810	(0)	317 917
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		1 011 066	81 931	317 917	(81 761)	45 130	(53 680)	98 810	(0)	317 917
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-
Intersub/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		1 011 066	81 931	317 917	(81 761)	45 130	(53 680)	98 810	(0)	317 917



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.1.5 Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding

WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M09 March

Vote Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		–	90	115	–	68	75	(7)	-9%	115
Vote 2 - Corporate Services		–	4 692	6 877	216	5 043	4 799	244	5%	6 877
Vote 3 - Community Services		–	33 626	39 986	9	19 001	20 168	(1 168)	-6%	39 986
Vote 4 - Civil Engineering Services		–	666 799	1 063 819	64 927	579 880	563 921	15 959	3%	1 063 819
Vote 5 - Electrotechnical Services		–	140 552	80 543	1 991	21 157	29 328	(8 171)	-28%	80 543
Vote 6 - Financial Services		–	24 783	31 156	2 038	19 643	21 257	(1 615)	-8%	31 156
Vote 7 - Planning And Development		–	17 052	16 937	317	3 522	6 098	(2 575)	-42%	16 937
Vote 8 - Community Safety & Mobility		–	19 423	19 875	460	10 638	9 532	1 106	12%	19 875
Total Capital Multi-year expenditure	4,7	–	907 018	1 259 308	69 958	658 951	655 178	3 773	1%	1 259 308
Single Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		75	–	–	–	–	–	–	–	–
Vote 2 - Corporate Services		5 957	–	–	–	–	–	–	–	–
Vote 3 - Community Services		74 612	–	–	–	–	–	–	–	–
Vote 4 - Civil Engineering Services		1 139 358	–	–	–	–	–	–	–	–
Vote 5 - Electrotechnical Services		64 087	–	–	–	–	–	–	–	–
Vote 6 - Financial Services		3 086	–	–	–	–	–	–	–	–
Vote 7 - Planning And Development		41 521	–	–	–	–	–	–	–	–
Vote 8 - Community Safety & Mobility		29 811	–	–	–	–	–	–	–	–
Total Capital single-year expenditure	4	1 358 508	–	–	–	–	–	–	–	–
Total Capital Expenditure		1 358 508	907 018	1 259 308	69 958	658 951	655 178	3 773	1%	1 259 308
Capital Expenditure - Functional Classification										
Governance and administration		13 243	40 896	48 796	2 057	30 933	31 798	(866)	-3%	48 796
Executive and council		–	15	15	–	–	3	(3)	-100%	15
Finance and administration		13 232	40 826	48 708	2 057	30 880	31 739	(859)	-3%	48 708
Internal audit		12	55	73	–	53	57	(4)	-7%	73
Community and public safety		84 181	30 082	31 536	667	13 117	13 992	(875)	-6%	31 536
Community and social services		8 520	3 660	2 740	201	1 502	–	1 502	#DIV/0!	2 740
Sport and recreation		45 132	6 230	6 939	5	3 646	4 494	(849)	-19%	6 939
Public safety		27 075	15 752	16 687	460	7 953	8 675	(722)	-8%	16 687
Housing		2 572	840	1 170	–	17	239	(222)	-93%	1 170
Health		882	3 600	4 000	–	–	583	(583)	-100%	4 000
Economic and environmental services		567 322	197 041	604 641	32 023	288 405	258 904	29 501	11%	604 641
Planning and development		36 834	11 212	10 295	317	1 550	2 609	(1 060)	-41%	10 295
Road transport		530 489	185 829	594 345	31 706	286 855	256 295	30 560	12%	594 345
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		693 438	638 999	573 921	35 212	326 497	350 449	(23 952)	-7%	573 921
Energy sources		64 087	140 552	80 543	1 991	21 157	29 328	(8 171)	-28%	80 543
Water management		446 598	232 825	242 140	21 716	155 179	164 961	(9 783)	-6%	242 140
Waste water management		161 569	243 772	222 801	11 505	137 480	141 846	(4 366)	-3%	222 801
Waste management		21 183	21 850	28 437	–	12 681	14 314	(1 632)	-11%	28 437
Other		324	–	413	–	–	36	(36)	-100%	413
Total Capital Expenditure - Functional Classification	3	1 358 508	907 018	1 259 308	69 958	658 951	655 178	3 773	1%	1 259 308
Funded by:										
National Government		883 971	142 410	344 408	23 008	151 922	166 443	(14 521)	-9%	344 408
Provincial Government		(13 669)	696	977	–	–	116	(116)	-100%	977
District Municipality allocations (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private		–	–	–	–	–	–	–	–	–
Transfers recognised - capital		870 303	143 106	345 386	23 008	151 922	166 559	(14 637)	-9%	345 386
Borrowing	6	430 962	563 940	599 839	43 142	441 893	408 910	32 983	8%	599 839
Internally generated funds		57 243	199 973	314 083	3 808	65 136	79 709	(14 573)	-18%	314 083
Total Capital Funding		1 358 508	907 018	1 259 308	69 958	658 951	655 178	3 773	1%	1 259 308



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Quarterly Budget Monitoring Report

2.1.6 Table C6: Monthly Budget Statement: Financial Position

WC044 George - Table C6 Monthly Budget Statement - Financial Position - M09 March

Description	Ref	Budget Year 2025/26				
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		1 327 556	809 896	575 615	858 644	575 615
Trade and other receivables from exchange transactions		125 348	159 213	556 376	246 394	556 376
Receivables from non-exchange transactions		43 683	7 777	142 761	47 514	142 761
Current portion of non-current receivables		2 283	2 958	2 237	346	2 237
Inventory		87 449	136 182	359 178	135 985	359 178
VAT		152 348	966 269	108 217	80 195	108 217
Other current assets		(67 307)	44 234	(69 561)	70 669	(69 561)
Total current assets		1 671 360	2 126 529	1 674 824	1 439 747	1 674 824
Non current assets						
Investments		–	–	–	–	–
Investment property		143 583	143 418	143 413	143 583	143 413
Property, plant and equipment		5 144 359	6 657 653	6 639 211	6 155 123	6 639 211
Biological assets		–	–	–	–	–
Living and non-living resources		–	–	–	–	–
Heritage assets		4 236	4 236	4 236	4 236	4 236
Intangible assets		(8 358)	6 528	360	360	360
Trade and other receivables from exchange transactions		84 319	–	84 319	5 167	84 319
Non-current receivables from non-exchange transactions		47	61	16	8	16
Other non-current assets		–	–	–	–	–
Total non current assets		5 368 187	6 811 897	6 871 556	6 308 476	6 871 556
TOTAL ASSETS		7 039 547	8 938 426	8 546 380	7 748 224	8 546 380
LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Financial liabilities		84 594	85 749	31 975	41 284	31 975
Consumer deposits		49 824	45 936	49 348	55 748	49 348
Trade and other payables from exchange transactions		329 176	733 861	3 385 952	188 032	3 385 952
Trade and other payables from non-exchange transactions		459 672	91 331	460 969	746 208	460 969
Provision		99 934	104 057	89 172	88 217	89 172
VAT		124 622	532 996	79 027	106 800	79 027
Other current liabilities		–	–	–	–	–
Total current liabilities		1 147 821	1 593 930	4 096 443	1 226 289	4 096 443
Non current liabilities						
Financial liabilities		445 266	1 328 644	1 389 466	760 370	1 389 466
Provision		67 567	67 567	279 942	279 942	279 942
Long term portion of trade payables		–	–	–	–	–
Other non-current liabilities		196 347	209 258	210 062	210 062	210 062
Total non current liabilities		709 179	1 605 469	1 879 470	1 250 374	1 879 470
TOTAL LIABILITIES		1 857 001	3 199 399	5 975 913	2 476 663	5 975 913
NET ASSETS	2	5 182 546	5 739 027	2 570 467	5 271 561	2 570 467
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		5 062 032	5 415 591	5 379 947	5 086 231	5 379 947
Reserves and funds		(53 474)	323 436	184 585	184 585	184 585
Other		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	5 008 558	5 739 027	5 564 533	5 270 817	5 564 533



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.1.7 Table C7: Monthly Budget Statement: Cash Flow

WC044 George - Table C7 Monthly Budget Statement - Cash Flow - M09 March

Description	Ref	Budget Year 2025/26								
		2024/25 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		9 036 496	547 846	493 958	6 349	2 516 714	98 940	2 417 774	2444%	493 958
Service charges		627 552	2 303 190	2 093 796	51 720	317 617	522 818	(205 201)	-39%	2 093 796
Other revenue		213 411	366 949	913 858	483 850	609 577	685 393	(75 817)	-11%	913 858
Transfers and Subsidies - Operational		953 355	833 785	989 709	136 208	1 503 455	742 282	761 173	103%	989 709
Transfers and Subsidies - Capital		(422 242)	85 828	390 940	-	47 470	293 205	(245 735)	-84%	390 940
Interest		-	32 395	(685 000)	275 121	231 819	(513 750)	745 569	-145%	(685 000)
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(3 459 494)	(3 468 761)	(1 816 713)	(392 615)	(3 726 188)	(2 179 294)	(1 546 894)	71%	(1 816 713)
Interest		-	(70 813)	-	-	-	-	-		-
Transfers and Subsidies		-	(97 129)	-	-	-	-	-		-
NET CASH FROM/(USED) OPERATING ACTIVITIES		6 949 078	533 290	2 380 547	560 633	1 500 464	(350 405)	1 850 870	-528%	2 380 547
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		183	-	-	3 988	4 521	-	4 521	#DIV/0!	-
Decrease (increase) in non-current receivables		14 957	-	-	-	79 161	-	79 161	#DIV/0!	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		700 908	(907 018)	(1 446 083)	(79 566)	(719 904)	(1 084 562)	364 659	-34%	(1 446 083)
NET CASH FROM/(USED) INVESTING ACTIVITIES		716 048	(907 018)	(1 446 083)	(75 579)	(636 222)	(1 084 562)	448 340	-41%	(1 446 083)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		345 645	563 940	-	-	-	-	-		-
Increase (decrease) in consumer deposits		-	(476)	(738)	(216)	521	(553)	1 074	-194%	(261)
Payments										
Repayment of borrowing		9 887	(73 031)	(91 984)	4 236	(35 758)	(68 988)	33 230	-48%	(91 984)
NET CASH FROM/(USED) FINANCING ACTIVITIES		355 531	490 432	(92 722)	4 021	(35 238)	(69 542)	34 304	-49%	(92 246)
NET INCREASE/ (DECREASE) IN CASH HELD										
		8 020 658	116 704	841 742	489 075	829 005	(1 504 509)			842 218
Cash/cash equivalents at beginning:		1 357 019	693 192	1 327 386	-	1 327 556	1 327 386			1 327 556
Cash/cash equivalents at month/year end:		9 377 677	809 896	2 169 128	489 075	2 156 561	(177 124)			2 169 775

This statement reflects the actual cash that is received and spent by the municipality. Cash payments and receipts will not coincide with Table C4, because Table C4 is partly based on billed income and expenditure.



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

The table below provides a breakdown of the outstanding commitments against the cash and cash equivalents at end of March 2026.

Cash and cash equivalents commitments - 31 March 2026	
	R'000
Cash and Cash Equivalents	1 358 603 446
Less: Ringfenced and Invested	1 203 246 246
Repayments of Loans - short term portion	31 975 000
Capital Replacement Reserve	97 033 116
Provision for Rehabilitation of Landfill Site	70 070 274
Compensation Provision - GIPTN Buy-ins and Buy Outs	16 309 666
Unspent Conditional Grants	297 650 798
Housing Development Fund	33 897 510
Trade debtors - deposits	69 851 776
Investments	586 458 107
Working Capital	155 357 200

Financial problems or risks facing the municipality:

The working capital amounted to R155 357 200 at the end of March 2026.

No financial problems or risks are facing the municipality currently. The municipality shows a healthy cash position although the Working Capital has decreased since last month.



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

Supporting documentation

2.2.1 Table SC3: Debtors Age Analysis

WC044 George - Supporting Table SC3 Monthly Budget Statement - aged debtors - M09 March

Description	NT Code	Budget Year 2025/26									Total over 90 days
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	
R thousands											
Debtors Age Analysis By Income Source											
Trade and Other Receivables from Exchange Transactions - Water	1200	50 310	10 862	9 236	6 768	10 618	4 733	5 118	120 770	218 416	148 007
Trade and Other Receivables from Exchange Transactions - Electricity	1300	83 079	7 268	5 439	4 755	6 195	3 543	3 224	38 318	151 821	56 035
Receivables from Non-exchange Transactions - Property Rates	1400	45 772	2 885	2 088	1 610	2 760	1 097	955	24 009	81 175	30 431
Receivables from Exchange Transactions - Waste Water Management	1500	30 574	6 387	5 609	5 107	7 744	3 780	3 332	79 237	141 769	99 200
Receivables from Exchange Transactions - Waste Management	1600	27 431	5 910	5 324	4 973	7 646	3 563	3 198	75 976	134 021	95 356
Receivables from Exchange Transactions - Property Rental Debtors	1700	642	136	92	7	123	35	30	661	1 725	855
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-
Other	1900	(21 890)	498	1 686	551	1 482	1 041	967	38 316	22 653	42 358
Total By Income Source	2000	215 918	33 946	29 474	23 771	36 568	17 793	16 824	377 287	751 580	472 243
Debtors Age Analysis By Customer Group											
Organs of State	2200	11 921	3 206	2 120	2 009	1 443	904	641	5 950	28 193	10 947
Commercial	2300	87 828	5 287	3 391	1 938	3 277	1 588	1 484	40 795	145 586	49 081
Households	2400	116 040	25 165	23 793	19 636	31 741	15 238	14 642	327 114	573 370	408 372
Other	2500	129	288	170	189	108	62	57	3 427	4 431	3 843
Total By Customer Group	2600	215 918	33 946	29 474	23 771	36 568	17 793	16 824	377 287	751 580	472 243



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

The Debtors age analysis includes only those consumer amounts which have become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and service charges on an instalment basis.

At the end of March 2026, an amount of R751.5 million (gross debtors – the provision for bad debt has not been considered) was outstanding for debtors, with R472.2 million outstanding for longer than 90 days.

The following graph compares the debtor’s age analysis end of March 2026 to the same period last year:



Debtors Collection rate:

Month	Net Debtors Opening Balance as per Age Analysis (Sec.71)	Billed Revenue	Net Debtors Closing Balance as per Age Analysis (Sec.71)	Bad Debts Written off	Cash Collected	Annual Debtors Collection Rate: Last 12 Mths Receipts/ Last 12 Mths Billing
Jan-26	R 700 162 511.26	R 190 444 008.13	R 727 657 565.81	R 1 788 894.46	R 161 160 059.12	96.58%
Feb-26	R 727 657 565.81	R 187 259 039.59	R 734 637 348.78	R 3 519 390.58	R 176 759 866.04	96.19%
Mar-26	R 734 637 348.78	R 175 325 793.22	R 751 666 830.64	R 6 532 183.36	R 151 764 128.00	94.61%

The collection ratio as at 31 March 2026 is 94.61% which is slightly lower than the norm of 95%. The annual debtors’ collection rate is calculated by dividing the last twelve months receipts over the last twelve months billing.

The municipality is putting in endless effort to make sure that performance is gradually monitored in order reach the required ratio in the range of 95 %



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.2.2 Table SC4: Creditors Age Analysis

The creditor’s age analysis only includes those creditors that fall due within the next month.

WC044 George - Supporting Table SC4 Monthly Budget Statement - aged creditors - M09 March

Description	NT Code	Budget Year 2025/26									Prior year totals for chart (same period)	
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total		
Creditors Age Analysis By Customer Type												
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	26 892	31 470	297	316	1 893	160	302	-	61 330	-	
Auditor General	0800	-	-	-	-	-	-	-	-	-	-	
Other	0900	1 820	1 768	7	4 481	2	-	-	-	8 078	-	
Medical Aid deductions	0950	-	-	-	-	-	-	-	-	-	-	
Total By Customer Type	1000	28 712	33 238	303	4 797	1 895	160	302	-	69 408	-	



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ITEM 4.1 ANNEXURE "A" CONTINUED

Quarterly Budget Monitoring Report

No.	INV. TERM	INVEST DATE	MATURE DATE	RATES	ACC NO	ACB CREDITOR NUMBER	BANKING INSTITUTION	401010200	401010201	401010202	401010203	CHARGES	CLOSING BALANCE	NOT YET POSTED ON GL	1/0600/100490000	DATE PAID BY BANK TO IBM	RECEIPT DATE	REFERENCE		
								OPENING BALANCE	DEPOSIT	WITHDRAW	INTEREST CAPITALISED				INTEREST RECEIVED					
								133467	133494	135766	135764/ 133495	135765			133782					
								IA001001002000002001	IA00100100200100100200	IA00100100200100100300	IA001001002001001004	IA001001002001001005			IB0020002003002003000					
								000000000000000000	0000000000000000	0000000000000000	0000000000000000	0000000000000000			0000000000000000					
INVESTMENTS WITH COUNCIL'S BANKER - ESKOM GUARANTEE																				
Opening Balance 1 July 2025								84,000,000.00					84,000,000.00			6,295,413.29				
Movement 1 July 2025 to 30 June 2026																				
-	-	07/08/2025	-	7.45%	76206720370	FNB			84,000,000.00				84,000,000.00			710,156.71				
								84,000,000.00		84,000,000.00						-7,005,600.00				
Amount re-invested																				
-	-	07/08/2025	-	7.45%	76206720370	FNB			84,000,000.00				84,000,000.00			7,805,600.00		07/08/2025 Receipt 13550		
Balance as at 31 March 2026								84,000,000.00	84,000,000.00	84,000,000.00			84,000,000.00							
Balance as at 31 March 2026								686,337,254.44	1,384,000,000.00	1,484,000,000.00	130,852.24		586,458,106.68			31,152,753.60				

OPGESTEL DEUR: Therese Keville DATUM: 09-Apr-26 GOEDGEKUR DEUR: Carla Nell *Nell* DATUM: 09-Apr-26

Section 9 (1) of the Budget and Reporting regulations states that the accounting officer of a municipality must report on the investment portfolio of the municipality at the end of the month. The cash flow of the municipality is monitored regularly and from time-to-time cash flow surpluses are invested at financial institutions in order to maximise the interest yield.



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.2.4 Table SC6: Transfers and grants receipts

WC044 George - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M09 March

Description	Ref	2024/25		Budget Year 2025/26						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		404 357	439 901	443 778	1 314	160 859	240 199	(79 340)	-33.0%	443 778
Equitable Share		230 473	247 778	247 778	—	103 241	185 834	(82 593)	-44.4%	247 778
Expanded Public Works Programme Integrated Grant		1 647	2 677	2 677	—	391	2 008	(1 617)	-80.5%	2 677
Infrastructure Skills Development Grant		4 287	6 000	6 000	31	2 041	4 500	(2 459)	-54.7%	6 000
Integrated Urban Development Grant		—	—	—	—	—	—	—	—	—
Local Government Financial Management Grant		1 800	1 900	1 900	—	198	1 425	(1 227)	-86.1%	1 900
Public Transport Network Grant	3	160 149	181 546	185 423	1 283	54 988	46 433	8 555	18.4%	185 423
Regional Bulk Infrastructure Grant		6 000	—	—	—	—	—	—	—	—
Other transfers and grants [insert description]		—	—	—	—	—	—	—	—	—
Provincial Government:		1 612	31 060	23 972	18	1 693	12 925	(11 232)	-86.9%	23 972
Capacity 003		—	—	412	—	—	309	(309)	-100.0%	412
Capacity 004		—	11 816	11 816	—	1 027	8 862	(7 835)	-88.4%	11 816
Capacity 005		1 368	19 000	11 500	—	404	3 571	(3 167)	-88.7%	11 500
Capacity 006	4	150	150	150	—	109	113	(4)	-3.4%	150
Capacity 007		94	94	94	—	41	70	(30)	-42.3%	94
Capacity 011		—	—	—	18	112	—	112	#DIV/0!	—
Capacity 012		97	1 086	1 158	—	645	838	—	—	1 158
Infrastructure 001		1 267	20 688	23 681	162	7 123	10 336	—	—	23 681
Infrastructure 002		293 644	263 075	297 548	—	121 959	136 743	—	—	297 548
Infrastructure 003		250	656	1 034	—	—	775	—	—	1 034
Infrastructure 004		450	7 765	7 765	1 727	2 054	5 824	—	—	7 765
Infrastructure 006		—	—	—	174	174	—	—	—	—
Specify (Add grant description)		2 305	—	—	—	—	—	—	—	—
District Municipality:		69	—	120	—	—	90	(90)	-100.0%	120
Specify (Add grant description)		69	—	120	—	—	90	(90)	-100.0%	120
		—	—	—	—	—	—	—	—	—
Other grant providers:		1 283	800	1 800	—	1 092	1 225	(133)	-10.9%	1 800
Local Government, Water and Related Service SETA		1 283	800	1 800	—	1 092	1 225	(133)	-10.9%	1 800
Total Operating Transfers and Grants	5	407 321	471 761	469 671	1 332	163 644	254 439	(90 796)	-35.7%	469 671
Capital Transfers and Grants										
National Government:		1 237 398	118 458	389 816	8 371	91 851	180 244	(88 394)	-49.0%	389 816
Integrated National Electrification Programme Grant		—	3 700	3 700	—	—	2 775	(2 775)	-100.0%	3 700
Integrated Urban Development Grant		74 419	73 504	73 504	943	19 917	55 128	(35 211)	-63.9%	73 504
Municipal Disaster Recovery Grant		112 267	—	18 254	160	268	13 690	(13 422)	-98.0%	18 254
Neighbourhood Development Partnership Grant		4 514	7 500	7 500	—	—	5 625	(5 625)	-100.0%	7 500
Public Transport Network Grant		604 407	33 754	286 859	7 268	71 665	103 026	(31 361)	-30.4%	286 859
Regional Bulk Infrastructure Grant		439 990	—	—	—	—	—	—	—	—
Water Services Infrastructure Grant		1 800	—	—	—	—	—	—	—	—
Other capital transfers [insert description]		—	—	—	—	—	—	—	—	—
Provincial Government:		442	1 124	1 124	—	—	843	(843)	-100.0%	1 124
Infrastructure 003		442	324	324	—	—	243	(243)	-100.0%	324
Infrastructure 004		—	800	800	—	—	600	(600)	-100.0%	800
Specify (Add grant description)		—	—	—	—	—	—	—	—	—
District Municipality:		—	—	—	—	—	—	—	—	—
[insert description]		—	—	—	—	—	—	—	—	—
		—	—	—	—	—	—	—	—	—
Other grant providers:		—	—	—	—	—	—	—	—	—
[insert description]		—	—	—	—	—	—	—	—	—
Total Capital Transfers and Grants	5	1 237 840	119 582	390 940	8 371	91 851	181 087	(89 237)	-49.3%	390 940
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	1 645 161	591 343	860 611	9 703	255 494	435 527	(180 033)	-41.3%	860 611



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.2.5 Table SC7 (1): Transfers and grants expenditure

W044 - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M09 March

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		194 315	231 747	235 702	17 483	151 740	111 099	40 641	36.6%	235 702
Equitable Share		27 583	39 799	39 799	7 697	43 253	28 885	14 368	49.7%	39 799
Expanded Public Works Programme Integrated Grant		1 647	2 677	2 677	822	4 643	2 008	2 636	131.3%	2 677
Infrastructure Skills Development Grant		4 233	5 995	5 995	1 068	7 107	4 497	2 610	58.0%	5 995
Local Government Financial Management Grant		1 659	1 730	2 230	43	407	1 673	(1 266)	-75.7%	2 230
Public Transport Network Grant		159 193	181 546	185 000	7 854	96 330	74 037	22 293	30.1%	185 000
Public Transport Network Grant								-		
Other transfers and grants [insert description]								-		
Provincial Government:		294 581	292 314	330 159	6 516	215 961	227 885	(11 924)	-5.2%	330 159
1		1 591	20 688	23 681	1 122	14 164	15 985	(1 821)	-11.4%	23 681
2		292 160	263 075	297 548	3 874	193 909	205 203	(11 294)	-5.5%	297 548
3		250	656	1 034	-	-	775	(775)	-100.0%	1 034
4		450	7 765	7 765	1 502	7 765	5 824	1 941	33.3%	7 765
6		130	130	130	18	123	98	25	25.7%	130
6		1 368	19 000	11 500	152	1 146	4 086			11 500
7		83	81	81	-	35	61			81
11		97	1 086	1 158	16	991	905			1 158
6		1 368	19 000	11 500	152	1 146	4 086			11 500
7		83	81	81	-	35	61			81
11		97	1 086	1 158	16	991	905			1 158
District Municipality:		416	800	1 800	-	185	181	4	2.2%	1 800
Local Government, Water and Related Service SETA		416	800	1 800	-	185	181	4	2.2%	1 800
<i>Specify (Add grant description)</i>										
Other grant providers:		416	800	1 800	-	185	181	4	2.2%	1 800
Local Government, Water and Related Service SETA		416	800	1 800	-	185	181	4	2.2%	1 800
<i>Local Government, Water and Related Service SETA</i>										
Total operating expenditure of Transfers and Grants:		489 729	525 662	569 461	23 999	368 071	339 347	28 725	8.5%	569 461
Integrated Urban Development Grant		65 956	63 917	60 973	4 733	34 541	35 949			60 973
Neighbourhood Development Partnership Grant		3 925	6 522	6 522	73	610	1 087	(32 516)	-2991.5%	6 522
Public Transport Network Grant		283 087	68 754	257 824	17 652	111 629	126 886	(15 258)	-12.0%	257 824
Integrated Urban Development Grant		65 956	63 917	60 973	4 733	34 541	35 949	(1 408)	-3.9%	60 973
Neighbourhood Development Partnership Grant		3 925	6 522	6 522	73	610	1 087	(477)	-43.9%	6 522
Public Transport Network Grant		283 087	68 754	257 824	17 652	111 629	126 886	(15 258)	-12.0%	257 824
6		-	696	696	-	-	116	(116)	-100.0%	696
Other capital transfers [insert description]										
Provincial Government:		-	696	696	-	-	116	(116)	-100.0%	696
6		-	696	696	-	-	116	(116)	-100.0%	696
0										
District Municipality:		-	-	-	-	-	-	-	-	-
0										
Other grant providers:		-	-	-	-	-	-	-	-	-
0										
Total capital expenditure of Transfers and Grants		3 925	7 217	7 217	73	610	1 203	(32 632)	-2712.8%	7 217
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		493 654	532 879	576 678	24 071	368 681	340 550	(3 908)	-1.1%	576 678



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ITEM 4.1 ANNEXURE "A" CONTINUED

Quarterly Budget Monitoring Report

2.2.7 Table SC8: Councillor and staff benefits

WC044 George - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M09 March

Category of Employee and Councillor remuneration	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		19 550	22 368	22 368	5 394	17 621	16 776	845	5%	22 368
Pension and UIF Contributions		375	417	417	42	317	313	4	1%	417
Medical Aid Contributions		236	267	267	24	188	201	(14)	-7%	267
Motor Vehicle Allowance		-	-	-	-	7	-	7	#DIV/0!	-
Cellphone Allowance		2 361	2 996	2 996	194	1 737	2 247	(510)	-23%	2 996
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		5 175	6 626	6 626	522	3 976	4 970	(993)	-20%	6 626
Sub Total - Councillors		27 697	32 676	32 676	6 175	23 544	24 597	(663)	-3%	32 676
% increase	4		18.8%	18.8%						18.8%
Senior Managers of the Municipality										
Basic Salaries and Wages		6 165	14 892	14 182	819	9 408	10 484	(1 076)	-10%	14 182
Pension and UIF Contributions		654	91	130	63	597	98	499	511%	130
Medical Aid Contributions		170	-	59	21	154	44	110	247%	59
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		688	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		571	512	462	51	487	332	155	47%	462
Cellphone Allowance		263	348	333	28	236	243	(6)	-3%	333
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		1	56	56	11	47	42	5	13%	56
Payments in lieu of leave		-	-	0	-	136	-	136	#DIV/0!	0
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	144	40	-	-	-	-	-	40
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		-	-	-	-	-	-	-	-	-
Acting and post related allowance		146	195	195	-	-	146	(146)	-100%	195
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		6 657	16 226	15 456	993	11 065	11 388	(323)	-3%	15 456
% increase	4		87.4%	78.5%						78.5%
Other Municipal Staff										
Basic Salaries and Wages		425 959	536 144	537 599	40 569	363 442	389 150	(25 708)	-7%	537 599
Pension and UIF Contributions		87 509	101 054	101 125	8 135	73 352	75 842	(2 490)	-3%	101 125
Medical Aid Contributions		29 441	48 000	48 000	5 619	31 889	36 000	(4 111)	-11%	48 000
Overtime		44 998	52 561	52 309	4 056	35 086	38 535	(3 449)	-9%	52 309
Performance Bonus		33 305	38 000	37 930	-	35 680	28 512	7 168	25%	37 930
Motor Vehicle Allowance		18 935	19 266	20 495	1 800	15 806	15 144	663	4%	20 495
Cellphone Allowance		2 260	2 619	2 913	245	2 135	2 139	(4)	0%	2 913
Housing Allowances		2 286	4 043	4 043	223	1 989	3 032	(1 044)	-34%	4 043
Other benefits and allowances		17 432	17 644	18 062	1 651	13 223	13 472	(249)	-2%	18 062
Payments in lieu of leave		-	-	-	-	0	-	0	#DIV/0!	-
Long service awards		-	5 843	5 594	557	3 183	4 225	(1 042)	-25%	5 594
Post-retirement benefit obligations	2	45 186	20 640	23 452	49	2 124	11 890	(9 766)	-82%	23 452
Entertainment		-	-	-	-	-	-	-	-	-
Scarcity		1 474	1 646	1 951	213	1 774	1 464	311	21%	1 951
Acting and post related allowance		2 384	2 867	2 854	206	1 561	2 109	(548)	-26%	2 854
In kind benefits		-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		711 170	850 327	856 326	63 322	561 244	621 515	(40 271)	-6%	856 326
% increase	4		19.6%	20.4%						20.4%
Total Parent Municipality		747 525	899 229	904 458	70 490	616 153	657 410	(41 257)	-6%	904 458
			20.3%	21.0%						21.0%
TOTAL SALARY, ALLOWANCES & BENEFITS										
		747 525	899 229	904 458	70 490	616 153	657 410	(41 257)	-6%	904 458
% increase	4		20.3%	21.0%						21.0%
TOTAL MANAGERS AND STAFF		719 827	866 553	871 782	64 315	592 309	632 903	(40 594)	-6%	871 782



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.2.8 Overtime table per department

COMMUNITY SERVICES												
Department	PPID	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	2ND QUARTER	JAN	FEB	March	3RD QUARTER	Available
BEACHES	103653	Non Structured	300 000	300 000	283 752	46 792	73 985	62 127	80 385	40 483	162 985	16 248
BEACHES	131790	Structured	0	0	0	0	0	0	0	0	0	0
BEACHES	138195	Non Structured	0	0	49 469	0	12 440	23 920	5 749	7 360	37 029	-49 469
CEMETERIES, ALIEN VEGETATION & OPEN SPACES	109662	Non Structured	510 140	510 140	532 392	90 194	144 286	127 371	110 855	59 686	297 912	-22 252
CEMETERIES, ALIEN VEGETATION & OPEN SPACES	131810	Structured	0	0	0	0	0	0	0	0	0	0
CEMETERIES, ALIEN VEGETATION & OPEN SPACES	135635	Non Structured	0	0	36 917	0	12 133	10 631	6 739	7 414	24 784	-36 917
COMMUNITY DEVELOPMENT	103233	Non Structured	73 400	40 400	24 618	11 345	4 420	1 107	5 654	2 092	8 852	15 782
COMMUNITY DEVELOPMENT	131805	Structured	0	0	0	0	0	0	0	0	0	0
COMMUNITY DEVELOPMENT	139944	Non Structured	0	1	2 704	0	245	0	88	2 390	2 459	-2 703
COMMUNITY DEVELOPMENT	141436	Non Structured	0	0	3 839	0	807	1 111	1 212	709	3 032	-3 839
COMMUNITY SERVICES ADMIN SUPPORT	107973	Non Structured	36 840	16 840	2 785	0	0	0	0	2 785	2 785	14 055
LANDFILL SITE	108258	Non Structured	237 690	237 690	115 920	18 688	34 487	23 734	23 319	15 691	62 744	121 770
LANDFILL SITE	131814	Structured	0	0	0	0	0	0	0	0	0	0
PARKS	104011	Non Structured	650 000	650 000	698 056	99 834	170 082	174 873	139 026	114 232	428 130	-48 056
PARKS	131815	Structured	0	0	0	0	0	0	0	0	0	0
PARKS	134629	Non Structured	0	0	50 920	0	18 014	17 918	6 823	8 168	32 906	-50 920
PUBLIC ABLUTION FACILITIES	109627	Non Structured	277 370	277 370	56 060	5 722	14 306	17 752	10 198	8 083	36 033	221 310
PUBLIC ABLUTION FACILITIES	131799	Structured	0	0	0	0	0	0	0	0	0	0
REFUSE REMOVAL	108600	Non Structured	4 083 020	3 983 020	2 223 445	426 189	718 429	506 209	282 460	290 159	1 078 828	1 759 575
REFUSE REMOVAL	131791	Structured	0	0	0	0	0	0	0	0	0	0
REFUSE REMOVAL	133611	Non Structured	0	0	394 042	0	129 321	126 755	67 912	60 054	254 721	-394 042
REFUSE REMOVAL	134625	Non Structured	0	0	187 988	0	66 651	51 387	24 364	25 586	101 337	-187 988
REFUSE REMOVAL	138196	Non Structured	0	0	1 418	0	1 418	0	0	0	0	-1 418
SPORT MAINTENANCE	110612	Non Structured	291 640	291 640	230 593	30 233	88 014	0	83 191	29 144	112 335	61 057
SPORT MAINTENANCE	133397	Structured	0	0	0	0	0	0	0	0	0	0
SPORT MAINTENANCE	139945	Non Structured	0	1	30 991	0	6 988	6 535	8 021	9 447	24 003	-30 990
SPORT MAINTENANCE	142176	Shift Additional Remuneration	0	0	2 253	0	0	2 253	0	0	2 253	-2 253
SPORTS FACILITIES	103705	Non Structured	16 000	16 000	34 863	5 863	10 519	0	14 725	3 756	18 481	-18 863
SPORTS FACILITIES	133396	Structured	0	0	0	0	0	0	0	0	0	0
STREET CLEANING	109746	Non Structured	2 355 000	2 295 000	682 410	344 982	203 959	52 423	37 650	43 387	133 460	1 612 590
STREET CLEANING	131792	Structured	0	0	0	0	0	0	0	0	0	0
STREET CLEANING	133612	Non Structured	0	0	626 731	0	246 636	207 196	91 965	80 935	380 095	-626 731
STREET CLEANING	134626	Non Structured	0	0	79 625	0	23 913	29 206	14 175	12 530	55 911	-79 625
STREET CLEANING	142419	Non Structured	0	0	675	0	675	0	0	0	675	-675
		% SPENT	8 831 100	8 618 102	6 322 656	1 079 853	1 981 042	1 443 180	994 493	824 088	3 261 761	2 296 446
			73%									



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

COMMUNITY SAFETY AND MOBILITY													Available	% Budget Spent
Department	PPID	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	2ND QUARTER	JAN	FEB	FEB	3RD QUARTER	Available	% Budget Spent	
FIRE & DISASTER MANAGEMENT	111023	Night Shift	2 402 237	2 402 237	707 148	303 769	250 062	54 385	49 383	49 549	153 317	1 695 089	29%	
FIRE & DISASTER MANAGEMENT	111024	Non Structured	972 400	972 400	315 444	58 717	61 438	122 780	61 832	10 678	195 290	656 956	32%	
FIRE & DISASTER MANAGEMENT	111025	Structured	949 867	949 867	543 861	361 678	182 183	0	0	0	0	406 006	57%	
FIRE & DISASTER MANAGEMENT	131550	Shift Additional Remuneration	0	0	1 377 024	0	458 233	401 040	303 325	214 426	918 791	-1 377 024	0%	
FLEET MANAGEMENT	108476	Non Structured	250 000	250 000	13 707	2 895	0	10 812	0	0	10 812	236 293	5%	
LAW ENFORCEMENT	104489	Non Structured	1 500 000	1 470 000	1 000	1 000	0	0	0	0	0	1 469 000	0%	
LAW ENFORCEMENT	104490	Structured	350 000	350 000	1 737	0	1 737	0	0	0	0	348 263	0%	
LAW ENFORCEMENT	134788	Night Shift	0	10 000	0	0	0	0	0	0	0	10 000	0%	
LAW ENFORCEMENT	135027	Night Shift	0	0	6 832	0	3 416	1 068	1 495	854	3 416	-6 832	0%	
LAW ENFORCEMENT	135029	Shift Additional Remuneration	0	0	14 716	0	4 634	5 931	2 965	1 188	10 082	-14 716	0%	
LAW ENFORCEMENT	142175	Non Structured	0	0	66 454	0	0	43 534	22 919	0	66 454	-66 454	0%	
MVRA	106930	Non Structured	205 180	205 180	31 885	10 060	12 314	4 648	3 404	1 459	9 511	173 295	16%	
MVRA	131797	Structured	0	0	0	0	0	0	0	0	0	0	0%	
SECURITY SERVICES	103983	Night Shift	350 000	350 000	346 685	44 983	155 019	52 958	49 469	44 256	146 683	3 315	99%	
SECURITY SERVICES	103984	Non Structured	3 032 000	2 882 000	600 064	54 103	10 098	304 992	223 643	7 227	535 862	2 281 936	21%	
SECURITY SERVICES	103985	Structured	550 000	550 000	208 019	70 029	137 990	0	0	0	0	341 981	38%	
SECURITY SERVICES	131868	Shift Additional Remuneration	0	0	571 361	0	172 479	208 040	114 092	76 750	398 882	-571 361	0%	
SECURITY SERVICES	141435	Non Structured	0	0	478 558	0	187 392	186 142	102 407	2 617	291 166	-478 558	0%	
TRAFFIC ADMINISTRATION	107555	Non Structured	208 060	108 060	41 173	8 459	15 808	3 783	5 829	7 294	16 905	66 867	38%	
TRAFFIC ADMINISTRATION	131798	Structured	0	0	0	0	0	0	0	0	0	0	0%	
TRAFFIC OPERATIONS	110154	Night Shift	343 580	343 580	15 414	0	0	11 329	2 343	1 742	15 414	328 166	4%	
TRAFFIC OPERATIONS	110155	Non Structured	3 189 580	2 864 580	1 654 746	248 189	414 239	454 453	421 646	116 220	992 319	1 209 834	58%	
TRAFFIC OPERATIONS	113601	Structured	43 800	43 800	34 020	3 735	30 285	0	0	0	0	9 780	78%	
TRAFFIC OPERATIONS	131871	Shift Additional Remuneration	0	0	119 023	0	0	83 577	33 522	1 923	119 023	-119 023	0%	
TRAFFIC OPERATIONS	140048	Non Structured	0	1	31 325	0	6 579	14 650	4 925	5 170	24 745	-31 324	3132450%	
VTS: GEORGE	107566	Non Structured	35 090	0	0	0	0	0	0	0	0	0	0%	
			14 381 794	13 751 705	7 180 196	1 167 618	2 103 906	1 964 121	1 403 200	541 351	3 908 672	6 571 509	52%	
		% SPENT	52%											



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

ELECTROTECHNICAL SERVICES													
Department	PPID	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	2ND QUARTER	JAN	FEB	FEB	3RD QUARTER	Available	% Budget Spent
ELECTRICAL DISTRIBUTION	108121	Non Structured	8 053 540	8 335 072	5 869 781	1 484 966	1 883 090	859 807	819 987	821 931	2 501 724	2 465 291	70%
ELECTRICAL DISTRIBUTION	131807	Structured	0	0	0	0	0	0	0	0	0	0	0%
ELECTRICAL DISTRIBUTION	133614	Non Structured	0	0	55 534	0	15 824	14 100	9 686	15 925	39 710	-55 534	0%
ELECTRICAL DISTRIBUTION	142177	Shift Additional Remuneration	0	0	0	0	0	0	0	0	0	0	0%
ELECTRICAL ENGINEERING ADMIN SUPPORT	105893	Non Structured	399 910	399 910	42 078	12 719	7 645	0	12 647	9 067	21 714	357 832	11%
ELECTRICAL ENGINEERING ADMIN SUPPORT	131813	Structured	0	0	0	0	0	0	0	0	0	0	0%
			8 453 450	8 734 982	5 967 393	1 497 685	1 906 560	873 906	842 320	846 923	2 563 149	2 767 589	68%
		% SPENT	68%										
CORPORATE SERVICES													
Department	PPID	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	2ND QUARTER	JAN	FEB	FEB	3RD QUARTER	Available	% Budget Spent
BUILDING MAINTENANCE	105734	Non Structured	481 500	481 500	289 438	64 932	118 360	0	61 269	44 877	106 146	192 062	60%
BUILDING MAINTENANCE	131794	Structured	0	0	0	0	0	0	0	0	0	0	0%
CIVIC CENTRE	107782	Non Structured	314 490	314 490	193 800	51 050	94 188	15 642	16 762	16 158	48 562	120 690	62%
CIVIC CENTRE	131808	Structured	0	0	0	0	0	0	0	0	0	0	0%
CONVILLE HALL	108710	Non Structured	25 920	25 920	11 570	2 482	5 037	0	1 752	2 299	4 051	14 351	45%
CONVILLE HALL	131809	Structured	0	0	0	0	0	0	0	0	0	0	0%
CORPORATE SERVICES ADMIN SUPPORT	135336	Non Structured	0	0	9 134	0	7 010	418	209	1 497	2 123	-9 134	0%
HUMAN RESOURCES MANAGEMENT (HRM)	143712	Non Structured	0	0	6 515	0	0	1 960	0	4 556	6 515	-6 515	0%
OFFICE OF THE EXECUTIVE MAYOR	107749	Non Structured	50 000	50 000	16 817	4 292	0	0	6 022	6 504	12 526	33 183	34%
OFFICE OF THE EXECUTIVE MAYOR	142492	Non Structured	0	0	18 683	0	0	18 683	0	0	18 683	-18 683	0%
THEMBALETHU HALL	109056	Non Structured	20 000	20 000	0	0	0	0	0	0	0	20 000	0%
UNIONDALE & HAARLEM	108830	Non Structured	52 460	52 460	951	152	799	0	0	0	0	51 509	2%
UNIONDALE & HAARLEM	133615	Non Structured	0	0	5 515	0	3 226	596	759	934	2 289	-5 515	0%
			944 370	944 370	552 422	122 907	228 619	37 298	86 773	76 825	200 895	391 948	58%
		% SPENT	58%										



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

CIVIL ENGINEERING													
Department	PPID	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	2ND QUARTER	JAN	FEB	FEB	3RD QUARTER	Available	% Budget Spent
CIVIL ENGINEERING SERVICES													
ADMINISTRATIVE SUPPORT	105514	Non Structured	32 180	32 180	85 488	6 269	29 618	22 534	20 832	6 235	49 602	-53 308	266%
CIVIL ENGINEERING SERVICES													
ADMINISTRATIVE SUPPORT	131812	Structured	0	0	0	0	0	0	0	0	0	0	0%
LABORATORY SERVICES	103216	Non Structured	22 700	22 700	457	0	457	0	0	0	0	22 243	2%
LABORATORY SERVICES	138194	Non Structured	0	0	181	0	73	108	0	0	108	-181	0%
PUMP STATION MAINTENANCE	106587	Non Structured	690 660	690 660	318 449	80 136	136 265	31 372	19 592	51 085	102 049	372 211	46%
PUMP STATION MAINTENANCE	131793	Structured	0	0	0	0	0	0	0	0	0	0	0%
ROADS & STORMWATER SERVICES	108990	Non Structured	1 637 100	1 637 100	862 518	134 037	387 457	118 356	74 316	148 351	341 024	774 582	53%
ROADS & STORMWATER SERVICES	131811	Structured	0	0	0	0	0	0	0	0	0	0	0%
ROADS & STORMWATER SERVICES	134627	Non Structured	0	0	45 520	0	29 436	3 392	9 439	3 254	16 085	-45 520	0%
WASTE WATER NETWORK	110553	Non Structured	5 758 220	5 758 220	4 155 681	1 188 470	1 372 430	615 531	546 324	432 926	1 594 781	1 602 539	72%
WASTE WATER NETWORK	131802	Structured	0	0	0	0	0	0	0	0	0	0	0%
WASTE WATER NETWORK	133613	Non Structured	0	0	207 654	0	123 825	38 464	20 616	24 750	83 829	-207 654	0%
WASTEWATER TREATMENT	106394	Night Shift	371 820	371 820	287 379	69 400	109 931	38 340	37 067	32 641	108 048	84 441	77%
WASTEWATER TREATMENT	106395	Non Structured	1 821 180	1 821 180	1 064 606	287 878	376 957	149 023	137 556	113 193	399 771	756 574	58%
WASTEWATER TREATMENT	106396	Structured	340 470	340 470	106 194	67 459	38 735	0	0	0	0	234 276	31%
WASTEWATER TREATMENT	131870	Shift Additional Remuneration	0	0	191 066	0	59 175	65 847	38 502	27 542	131 891	-191 066	0%
WASTEWATER TREATMENT	134628	Non Structured	0	0	22 750	0	7 802	5 918	5 397	3 634	14 948	-22 750	0%
WATER NETWORK	105799	Non Structured	5 683 970	5 683 970	4 655 504	998 903	1 811 174	570 631	748 661	526 135	1 845 426	1 028 466	82%
WATER NETWORK	131787	Structured	0	0	0	0	0	0	0	0	0	0	0%
WATER NETWORK	135633	Non Structured	0	0	3 791	0	2 509	0	574	709	1 283	-3 791	0%
WATER NETWORK	135634	Non Structured	0	0	18 164	0	5 020	2 360	2 142	8 641	13 144	-18 164	0%
WATER PURIFICATION	105819	Night Shift	427 960	427 960	296 300	71 325	106 374	49 662	36 416	32 523	118 601	131 660	69%
WATER PURIFICATION	105820	Non Structured	2 038 750	2 038 750	1 988 451	449 751	697 763	361 831	214 104	265 001	840 937	50 299	98%
WATER PURIFICATION	105821	Structured	445 210	445 210	122 571	82 586	39 985	0	0	0	0	322 639	28%
WATER PURIFICATION	131869	Shift Additional Remuneration	0	0	214 623	0	64 422	71 734	48 184	30 284	150 201	-214 623	0%
WATER PURIFICATION	138197	Non Structured	0	0	3 869	0	1 011	1 038	0	1 820	2 858	-3 869	0%
			19 270 220	19 270 220	14 651 218	3 436 213	5 400 418	2 146 141	1 959 722	1 708 725	5 814 587	4 619 002	76%
		% SPENT	76%										



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

PLANNING AND DEVELOPMENT													
Department	PPID	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	2ND QUARTER	JAN	FEB	MAR	3RD QUARTER	Available	% Budget Spent
ECONOMIC DEVELOPMENT	103813	Non Structured	156 940	156 940	68 454	5 824	29 333	10 822	6 698	15 777	33 297	88 486	44%
Integrated Human Settlements	131806	Structured	0	0	0	0	0	0	0	0	0		
ECONOMIC DEVELOPMENT	113597	Non Structured	35 000	35 000	0	0	0	0	0	0	0	35 000	0%
			191 940	191 940	68 454	5 824	29 333	10 822	6 698	15 777	33 297	123 486	36%
		% SPENT	36%										
MUNICIPAL MANAGER													
Department	PPID	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	2ND QUARTER	JAN	FEB	FEB	3RD QUARTER	Available	% Budget Spent
COMMUNICATION & INTERGOVERNMENTAL RELATIONS (IGR)	107488	Non Structured	20 000	20 000	5 326	4 422	903	0	0	0	0	14 674	27%
COMMUNICATION & INTERGOVERNMENTAL RELATIONS (IGR)	135335	Non Structured	0	0	13 473	0	2 897	1 500	4 713	4 362	10 576	-13 473	0%
OFFICE OF THE MUNICIPAL MANAGER ADMINISTRATIVE SUPPORT	137455	Non Structured	0	0	1 661	0	1 020	502	0	139	642	-1 661	0%
			20 000	20 000	20 460	4 422	4 820	2 002	4 713	4 502	11 217	-460	102%
		% SPENT	102%										



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

FINANCIAL SERVICES													
Department	PPID	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	2ND QUARTER	JAN	FEB	FEB	3RD QUARTER	Available	% Budget Spent
ACQUISITIONS/ DEMAND MANAGEMENT	142174	Non Structured	0	54 000	26 019	0	0	11 993	9 776	4 250	26 019	27 981	48%
BILLING SERVICES	105669	Non Structured	95 860	95 860	75 649	3 882	21 064	8 437	26 450	15 816	50 703	20 211	79%
BILLING SERVICES	139943	Non Structured	0	1	0	0	0	0	0	0	0	1	0%
CREDIT CONTROL & INDIGENT MANAGEMENT	105115	Non Structured	156 810	356 810	143 892	28 256	86 617	0	17 434	11 586	29 019	212 918	40%
CREDIT CONTROL & INDIGENT MANAGEMENT	142375	Non Structured	0	0	6 979	0	0	4 813	642	1 324	6 979	-6 979	0%
CREDITORS ADMINISTRATION	110858	Non Structured	82 820	82 820	24 794	0	11 305	10 969	2 520	0	13 489	58 028	30%
CREDITORS ADMINISTRATION	131801	Structured	0	0	0	0	0	0	0	0	0	0	0%
CUSTOMER RELATIONS MANAGEMENT (CRM)	105536	Non Structured	40 000	40 000	4 613	353	4 260	0	0	0	0	35 387	12%
INFORMATION MANAGEMENT SYSTEMS & TECHNOLOGY	109422	Non Structured	6 630	6 630	3 425	0	1 312	0	480	1 632	2 112	3 205	52%
INFORMATION MANAGEMENT SYSTEMS & TECHNOLOGY	131803	Structured	0	0	0	0	0	0	0	0	0	0	0%
LOGISTICS	109030	Non Structured	49 610	49 610	16 954	3 752	5 876	1 107	3 025	3 194	7 326	32 656	34%
PAYROLL ADMINISTRATION	109721	Non Structured	27 580	27 580	20 476	0	7 435	0	13 042	0	13 042	7 104	74%
VALUATIONS	107102	Non Structured	9 180	9 180	0	0	0	0	0	0	0	9 180	0%
		% SPENT	45%										
Grand Total			52 561 364	52 253 810	35 085 600	7 350 765	11 792 567	6 514 789	5 371 487	4 055 991	15 942 268	17 168 210	67%

67%

Notes: An amount of **R36 085 600** has been paid out to date, which constitutes **67%** of the overtime budget



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report


2.2.9 Deviations

GEORGE MUNICIPALITY DEVIATIONS - MARCH 2026							
DIRECTORATE	SERVICES/GOODS	AWARDED TO	AMOUNT	VOTE/JOB COSTING	VOTE DESCRIPTION	REASON	OTHER SUPPLIERS
Office of the Municipal Manager	Forensic Investigation	Blue Top Consulting	Various Rates	20250702057669	Contracted Services: Consultants and Professional Services	Exceptional case and it is impractical or impossible to follow the official procurement processes	N.A.
Office of the Municipal Manager	Forensic Investigation	Riskwise CC t/a CS Forensics	Various Rates	20250702057669	Contracted Services: Consultants and Professional Services	Exceptional case and it is impractical or impossible to follow the official procurement processes	N.A.
Corporate Services (HR)	Training Course: Examiner for Driving Licences, Grade A	The Gene Louw Traffic College	R36 756.40	20220703042661	Contracted Services: Consultants and Professional Services	Exceptional case and it is impractical or impossible to follow the official procurement processes	N.A.
Electrical Engineering Services	Calibration, Service and Repair of Metes Devices	KoCos Measurement and Control (Pty) Ltd	R6 926.68	9103310105	General: Contractors	Sole Supplier	N.A.
Financial Services	Hosting and Maintenance of Municipal Website	LMK Digital Holdings (Pty) Ltd	R95 000.03	20220703046233	Website: Information Services	Exceptional case and it is impractical or impossible to follow the official procurement processes	N.A.
Community Safety & Mobility	Emergency Maintenance and Calibration of Play Detector (VTS)	Maha South Africa (Pty) Ltd	R2 530.00	20220703043024	Contracted Services: Maintenance of Equipment	Sole Supplier	N.A.
Community Safety & Mobility	Security Services for period 1 April 2026 to 30 September 2026	JFH Holding (Pty) Ltd and Bokwe Security Services	Various Rates	Various Votes	Various Votes	Exceptional case and it is impractical or impossible to follow the official procurement processes	N.A.

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.2.10 Withdrawals from municipal bank account

PROVINCIAL TREASURY		
Withdrawals from Municipal Bank Accounts		
In accordance with Section 11, Sub-section 1 (b) to (j)		
NAME OF MUNICIPALITY:	George Municipality	
MUNICIPAL DEMARCATION CODE:	WC044	
QUARTER ENDED:	31-Mar-26	
MFMA section 11. (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a <i>municipality</i> , or any other senior financial <i>official</i> of the <i>municipality</i> acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the <i>municipality's</i> bank accounts, and may do so only -	Amount	Reason for withdrawal
(b) to defray expenditure authorised in terms of section 26(4);		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section;	R -	Donations made approved by Mayor, Municipal Manager and CFO
(e) to pay over to a person or organ of state money received by the <i>municipality</i> on behalf of that person or organ of state, including -	R 16 812 973.55	Transfers made to the Department of Transport and Public works for motor registration costs
(i) money collected by the <i>municipality</i> on behalf of that person or organ of state by agreement; or		
(ii) any insurance or other payments received by the <i>municipality</i> for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and <i>security</i> deposits;	R 3 113 308.00	Refunds made ie. Deposits as well as refund of monies incorrectly paid into the bank account
(h) for cash management and <i>investment</i> purposes in accordance with section 13;	R 500 000 000.00	Investments made
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be <i>prescribed</i> .		
(4) The <i>accounting officer</i> must within 30 days after the end of each <i>quarter</i> -	Name and Surname: Leon E Wallace	
(a) table in the <i>municipal council</i> a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that <i>quarter</i> ; and	Rank/Position: Deputy Director: Financial Management	
(b) submit a copy of the report to the relevant <i>provincial treasury</i> and the <i>Auditor-General</i> .	Signature: 	
Tel number	Fax number	Email Address
044 801 9036	044 801 9175	lew Wallace@george.gov.za
<p>The completed form must reach Mr Wesley Baatjies at the Provincial Treasury, Private Bag x 9165, 7 Wale Street, Cape Town, 8000, Tel: 021 483 5007, Fax 021 483 8623, Email: wbaatjie@pgwc.gov.za on or before the 15th of the month following the end of each quarter.</p>		



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.2.11 Loans and Borrowings for 3rd quarter

Lending institution	Inception Date	Original Capital Amount	Balance 01/12/2025	Repayments Dec 2025	Interest Capitalised Dec 2025	Balance 31/12/2025	Percentage
DBSA	30/June/2006	46 000 000	4 808 080	0	0	4 808 080	9.41%
DBSA	29/June/2007	45 700 000	9 011 152	0	0	9 011 152	9.18%
DBSA	30/June/2008	54 182 000	16 960 423	0	0	16 960 423	11.10%
DBSA	30/June/2009	39 743 000	16 310 771	0	0	16 310 771	11.86%
DBSA	11/December/2009	81 300 000	36 977 186	14 680 570	4 834 137	22 296 616	12.15%
DBSA	30/June/2019	53 485 389	28 103 946	0	1 353 221	28 103 946	9.82%
FNB	03/January/2011	65 000 000	4 236 321	4 236 321	235 126	0	11.01%
ABSA Bank		224 580	0	0	0	0	9.77%
Nedbank		19 900 000	0	0	0	0	7.78%
STANDARD BANK	30/June/2022	4 744 057	2 133 027	0	103 302	2 133 027	7.84%
STANDARD BANK	30/June/2022	111 973 726	99 345 691	0	5 713 085	99 345 691	9.52%
STANDARD BANK	24/June/2025	345 250 894	345 250 894	6 570 726	19 421 545	338 680 168	10.75%
NEDBANK	29/January/2024	174 593 000	165 829 285	6 537 534	9 705 511	159 291 751	11.61%
Nedbank	25/June/2025	48 796 167	48 796 167	0	2 205 814	48 796 167	8.73%
ABSA Bank	14/February/2024	41 336 000	30 652 070	3 733 217	1 598 972	26 918 853	10.13%
TOTAL			808 415 013	35 758 367	45 170 713	772 656 646	

Total external loans outstanding as of 31 March 2026 amounted to R772 656 646.



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ITEM 4.1 ANNEXURE "A" CONTINUED

Quarterly Budget Monitoring Report

2.2.12 George Municipality: Charitable and Relief Fund



Statement Enquiry

BIO CASE 28306019



Wed, 1 Apr, 2026 at 08:48:10 AM

Account 9149554208 - GEORGE MUNICIPALITY: RELIEF AND CHARITABLE FUND

Branch MIDLANDS PUBLIC SECTOR

Start Date 20260401 End Date 20260401

Entry

Event No	Date	Description	Site	Amount	Balance
00	260401	BALANCE B/FORWARD		0.00	4950.38 ✓
1365	260401	CREDIT INTEREST	EC PUBL SE	15.77	4966.15



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.2.13 Cost Containment Report

Cost Containment Report			
Cost Containment Measure	Budget	Total Expenditure	Savings
Use of consultants	R98 563 380	R43 585 842	R54 977 538
Vehicles used for political office-bearers	R0	R0	R0
Travel and subsistence	R1 692 905	R331 590	R1 361 315
Domestic accommodation	R1 776 307	R988 491	R787 816
Sponsorships, events and catering	R24 793 065	R9 533 394	R15 259 671
Communication	R894 180	R440 581	R453 599
Other related expenditure items	R0	R0	R0
Total	R127 719 837	R54 879 898	R72 839 939



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ITEM 4.1 ANNEXURE "A" CONTINUED

Quarterly Budget Monitoring Report

QUALITY CERTIFICATE

I, **Bevan Ellman**, the acting municipal manager of **GEORGE MUNICIPALITY**, hereby certify that –

(mark as appropriate)

The Quarterly Budget Monitoring Report

For the quarter ended **March 2026** has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print name: **Bevan Ellman**

Acting Municipal Manager of **GEORGE (WC044)**

Signature *BR Ellman*

Date 16/04/2026



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

**4.2 SECTION S52 (MFMA) - QUARTERLY PERFORMANCE ASSESSMENT REPORT
- 2025/26 QUARTER 3**

File number / Verwysingsnommer: <9/1/3/1>
Meeting date / Vergadering datum: <16/04/2026>
Report by / Verslag deur: <S GWEVA >

PURPOSE OF REPORT / DOEL VAN VERSLAG

The purpose of this report is for Council to note the progress made with the implementation of the Key Performance Indicators (KPIs) in the realisation of the development priorities and objectives as determined in the Municipality's Integrated Development Plan (IDP) as well as in the Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) for the third quarter (01 January – 31 March 2026) of the 2025/2026 financial year.

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

The SDBIP is defined in terms of Section 1 of the Local Government: Municipal Finance Management Act, 56 (Act 56 of 2003) (MFMA), and the format of the SDBIP is prescribed by the MFMA Circular 13.

Section 41(1)(e) of the Local Government: Municipal Systems Act, 32 (Act 32 of 2000) (MSA), prescribes that a process must be established of regular reporting to Council).

This report is required in terms of Section 52 of the MFMA which requires for:

- (i) The Executive Mayor, to submit to council within 30 days of the end of each quarter, a report on the implementation of the budget and financial state of affairs of the municipality
- (ii) The Accounting Officer, while conducting the above, must consider:
 - a. Section 71 Reports; and the
 - b. Performance in line with the SDBIP.

FINANCIAL IMPLICATIONS

none

LEGAL IMPLICATIONS

The recommendations in this report comply with Council's Performance Management Framework and all applicable legislation.



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COMMENTS: MUNICIPAL MANAGER

The Quarterly Performance Assessment Report for the third quarter of the 2025/26 financial year is submitted in compliance with Section 52 of the MFMA. The report provides an overview of performance against the approved Top Layer SDBIP and IDP priorities for the reporting period. Council is requested to note the contents of the report, which will be dealt with in accordance with the prescribed reporting and oversight processes.

COMMENTS: DIRECTOR: FINANCIAL SERVICES

N/A |

COMMENTS: DIRECTOR: CORPORATE SERVICES

N/A |

COMMENTS: DIRECTOR: CIVIL ENGINEERING SERVICES

N/A |

COMMENTS: DIRECTOR: ELECTRO-TECHNICAL SERVICES

N/A |

COMMENTS: DIRECTOR: HUMAN SETTLEMENTS, PLANNING & DEVELOPMENT AND PROPERTIES

N/A |

COMMENTS: DIRECTOR: COMMUNITY SERVICES

N/A |

COMMENTS: LEGAL SERVICES

N/A |

COMMENTS: OTHER

The recommendations in this report comply with Council's Performance Management Framework and all applicable legislation. |

SUMMARY/OPSOMMING

N/A |

RECOMMENDATION (AUTHORITY: COUNCIL) |

- (a) That Council notes the Quarterly Performance Assessment Report (MFMA Section 52 report) for the quarter ending 31 March 2026 on the implementation of the 2025/26 Top Layer SDBIP;



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

- (b) That the Quarterly Performance Assessment Report be published on the Municipal Website; and
- (c) That the Quarterly Performance Assessment Report be submitted to the Internal Audit Unit (for notification); Department of Local Government: Western Cape; Provincial Treasury: Western Cape; the Auditor General (AG) of South Africa; and National Treasury.

IZINDULULO (IGUNYA: IBHUNGA)

- (a) Kukuba IBhunga liqaphele iNgxelo yoVavanyo lweNtsebenzo yeKota (ingxelo yeMFMA yeCandelo lama-52) yekota ephela ngomhla wama-31 eyoKwindla 2026 ngokuphunyezwa kweSDBIP ka-2025/26 yaBaphathi abaPhezulu;
- (b) Kukub iNgxelo yoVavanyo lweNtsebenzo yeKota ipapashwe kwiwebhusayithi kaMasipala; kwaye
- (c) Kukuba iNgxelo yoVavanyo lweNtsebenzo yeKota ingeniswe kwiYunithi yoPhicotho -ziNcwadi lwaNgaphakathi (malunga nokwazisa); iSebe likaRhulumente waseKhaya: eNtshona Koloni; uLawulo-mali lwePhondo: eNtshona Koloni; uMphicothi-zincwadi Jikelele (AG) waseMzantsi Afrika; kunye noLawulo-mali Lwesizwe.

ATTACHMENTS / STAWENDE DOKUMENTE

- Annexure A: Quarterly Performance Assessment Report (MFMA Section 52 report);



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

ITEM 4.2 ANNEXURE “A”

ANNEXURE A

GEORGE
THE CITY FOR ALL REASONS

Section 52 (MFMA) Quarterly Performance Assessment Report

Top Layer (TL) Service Delivery Budget Implementation
Report (SDBIP)

2025/2026

Quarter 1 (01 January – 31 March 2026)

71 York Street, George 044 801 9111 gmun@george.gov.za www.george.gov.za

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AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

ITEM 4.2 ANNEXURE “A” CONTINUED

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 71 York Street
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 George
 6530

Phone: 044 801 9111 • Email: gmun@george.gov.za

Disclaimer

This Quarterly Performance Assessment Report is based on reported information only and is un-audited. This report is subject to change on finalisation of the internal Performance Audit Report for the 3rd Quarter of the 2025/2026 financial year.

ITEM 4.2 ANNEXURE “A” CONTINUED

1. Purpose

The purpose of this report is to inform Council of the progress made with the implementation of the Key Performance Indicators (KPIs) in the realisation of the development priorities and objectives as determined in the Municipality’s Integrated Development Plan (IDP) as well as in the Revised Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) for the third quarter (01 January – 31 March 2026) of the 2025/26 financial year.

2. Legislative Requirements

2.1 The SDBIP is defined in terms of Section 1 of the Local Government: Municipal Finance Management Act, 56 (Act 56 of 2003) (MFMA), and the format of the SDBIP is prescribed by the MFMA Circular 13.

2.2 Section 41(1)(e) of the Local Government: Municipal Systems Act, 32 (Act 32 of 2000) (MSA), prescribes that a process must be established of regular reporting to Council.

2.3 This report is a requirement in terms of Section 52 of the MFMA which provides for:

2.3.1 The Executive Mayor, to submit to council within 30 days of the end of each quarter, a report on the implementation of the budget and financial state of affairs of the municipality.

2.3.2 The Accounting Officer, while conducting the above, must consider:

- a. Section 71 Reports; and the
- b. Performance in line with the SDBIP.

3. Performance Assessment Process

3.1 The SDBIP consists of a Top Level as well as a Departmental Plan for each department.

3.2 For purposes of reporting, the TL SDBIP is used to report on the organisational performance of the Municipality to Council and the Community.

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ITEM 4.2 ANNEXURE “A” CONTINUED

- 3.3 The TL SDBIP measures the achievement of performance indicators with regards to the provision of basic services as prescribed by Section 10 of the Local Government Municipal Planning and Performance Regulations of 2001, National Key Performance Areas and Strategic Objectives as detailed in the IDP of the Municipality. The TL SDBIP 2025/26 was approved by the Executive Mayor in June 2025 and was revised in February 2026.
- 3.4 The Departmental SDBIP measures the achievement of pre-determined performance indicators that are based on operational service delivery requirements aligned to the TL SDBIP. The Departmental Plans have been approved by the Municipal Manager.
- 3.5 The Quarterly Performance Assessment Report is structured to report on the following five (5) Strategic Objectives (SOs):
- Develop and Grow George (SO 1);
 - Safe, Clean and Green (SO 2);
 - Affordable Quality Services (SO 3);
 - Participative Partnerships (SO 4); and
 - Good Governance and Human Capital(SO 5)
- 3.6 The overall assessment of actual performance against targets set for the KPIs as documented in the SDBIP are illustrated in terms of the following assessment methodology:

Table 1: Explanation of Colour Codes

Colour	Rating	Category	Percentage/Score
	1	Unacceptable Performance	0% >= Actual/Target < 75% 0% >= Actual/Target < 75%
	2	Not fully Effective	75% >= Actual/Target < 100%
	3	Fully Effective	Actual/Target = 100%
	4	Above Expectation	100% > Actual/Target < 150%
	5	Outstanding Performance	Actual/Target >= 150%

- 3.7 The Performance Management System is a web-based system, and it uses, as its basis, the approved SDBIP. The SDBIP is a layered plan comprising of the TL SDBIP and Departmental SDBIPs.
- 3.8 Performance reports on the TL SDBIP are submitted to the Mayoral Committee and Council on a quarterly, half yearly (Mid-Year Budget and Performance



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ITEM 4.2 ANNEXURE “A” CONTINUED

Assessment Report) and annual basis (annual amendments to the TL SDBIP must be approved by Council following the submission of the Mid-Year Budget and Performance Assessment Report and the approval of the adjustments budget).

4. Performance Management System

- 4.1 The Municipality utilises an electronic web-based system that is monthly updated with actual performance.
- 4.2 The system closes every month between the 10th to the 15th day for updates of the previous month’s actual performance as a control measure to ensure that performance is updated and monitored on a monthly basis. No access is available to a month’s performance indicators after closure of the system. This is to ensure that the level of performance is consistent for a particular period in the various levels at which reporting takes place. Departments must motivate to the Municipal Manager should they require the system to be re-opened once the system is closed.
- 4.3 The system provides management information in graphs and indicates actual performance against targets. The graphs provide a good indication of performance progress and where corrective action is required.
- 4.4 The system requires KPI owners to update performance comments for each actual result captured, which provides a clear indication of how the actual was calculated/reached and serves as part of the Portfolio of Evidence (PoE) for auditing purposes.
- 4.5 In terms of Section 46(1)(a)(iii) of the MSA, the Municipality must reflect annually in the Annual Performance Report on measures taken to improve performance, in other words targets not achieved. The system utilised requires corrective actions to be captured for targets not achieved.

5. Actual Performance for the Third Quarter (01 January – 31 March 2026)

- 5.1 The Revised TL SDBIP contains performance indicators per KPA and comments with corrective measures with regard to targets not achieved.
- 5.2 A detailed analysis of actual performance for the third quarter of the financial year 2025/26 is provided for in section 7 of this report.



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ITEM 4.2 ANNEXURE “A” CONTINUED

6. George Performance per Municipal SO (01 January – 31 March 2026)

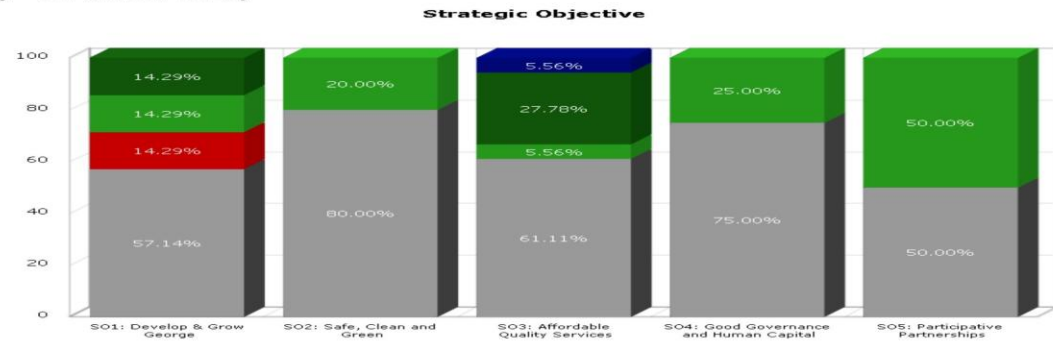
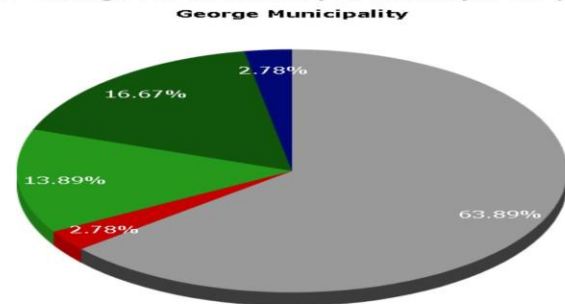


Table 2: Overall Performance per SO (01 January – 31 March 2026)

	Municipal SO					
	SO1: Develop & Grow George	SO2: Safe, Clean and Green	SO3: Affordable Quality Services	SO4: Good Governance and Human Capital	SO5: Participative Partnerships	
Not yet Applicable	23 (63.89%)	4 (57.14%)	4 (80.00%)	11 (61.11%)	3 (75.00%)	1 (50.00%)
Unacceptable Performance	1 (2.78%)	1 (14.29%)	-	-	-	-
Not Fully Effective	-	-	-	-	-	-
Fully Effective	5 (13.89%)	1 (14.29%)	1 (20.00%)	1 (5.56%)	1 (25.00%)	1 (50.00%)
Above Expectation	6 (16.67%)	1 (14.29%)	-	5 (27.78%)	-	-
Outstanding Performance	1 (2.78%)	-	-	1 (5.56%)	-	-
Total:	(36)100%	(7)19.44%	(5)13.89%	(18)50.00%	(4)11.11%	(2)5.56%



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

ITEM 4.2 ANNEXURE “A” CONTINUED

7. Actual Strategic Performance and Corrective Measures That Will Be Implemented

7.1 DEVELOP AND GROW GEORGE

Ref	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2026			
							Target	Actual	R	YTD Actual
TL23	Spend 85% of the original BFI/RBIG capital budget (less savings and changes made in the mid-year adjustment Budget)	Percentage of BFI/RBIG original capital budget spent by 30 June	[Unspecified]	85%	85%	85%	50%	72.87%	G2	72.87%
TL25	Submit the revised MSDF to Council by 31 May 2026	Number of revised MSDF to Council by 31 May 2026	[Unspecified]	1	1	1	0	0	N/A	0
TL28	Job creation through the Municipality’s EPWP projects (NKPI Proxy – MFMA, Reg. S10(d))	Number of EPWP job opportunities created by 30 June 2026	[Unspecified]	625	1 400	1 400	500	105	R	1 113
Performance Comment		[D407] Director: Planning and Development: Reasons why the targets were not achieved - are due to a lack of project prioritisation from the user departments/ budget holders, as well as the unrealistic targets of 500 Work Opportunities (WOs) per quarter. The absence of measurable commitments from the user departments on the projects planned, funding, and realistic timelines also contributed to the difficulty in reaching the set targets. (March 2026)								
Corrective Action		[D407] Director: Planning and Development: Corrective measures – the EPWP commitments will have to be linked with each directorate's departmental SDBIP to ensure there are realistic project plans, budgets, and timelines for the 2026-2027 FY. Currently, the EPWP office does not have control or authority over registered projects and the spending by user departments. It was also observed that some departments register projects in the business plan and never initiate or account for why those projects were registered and not started. (March 2026)								
TL30	Submit the Development Plan for Uniondale cemetery to DEDAT by 30 June 2026	Development Plan for Uniondale cemetery submitted	[Unspecified]	0	1	1	0	0	N/A	0
TL33	Review the IWMP Phase 1 (Waste Characterization Report) and submit to the Section 80 Committee by 30 June 2026	The IWSMP Phase 1 reviewed (Waste Characterisation Report) and submitted	[Unspecified]	1	1	1	0	0	N/A	0
TL34	Develop a Community Development Strategy and submit to Section 80 Committee by 30 June 2026	Community Development Strategy developed and submitted	[Unspecified]	0	1	1	0	0	N/A	0
TL35	Review the Sports Master Plan and submit to Section 80 Committee by 31 March 2026	Sports Master Plan reviewed and submitted	[Unspecified]	1	1	1	1	1	G	1

Table 3: Summary of Results: Develop and Grow George (SO1)

Not Applicable Yet	KPIs with no targets or actuals in the selected period.	4
Unacceptable Performance	0% <= Actual/Target <= 74.999%	1
Not Fully Effective	75.000% <= Actual/Target <= 99.999%	0
Fully Effective	Actual meets Target (Actual/Target = 100%)	1
Above Expectation	100.001% <= Actual/Target <= 149.999%	1
Outstanding Performance	150.000% <= Actual/Target	0
Total KPIs		7

7.2 SAFE, CLEAN AND GREEN



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

ITEM 4.2 ANNEXURE “A” CONTINUED

Ref	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2026			
							Target	Actual	R	YTD Actual
TL18	Achieve 95% water quality compliance as per SANS 241:2015 by 30 June 2026	Percentage of water quality compliance achieved as measured against the SANS 241:2015 by 30 June 2026	[Unspecified]	97.42%	95%	95%	0%	0%	N/A	0%
TL31	Develop a Master Plan for the Replacement of Trees and Greening of the City and submit to the Section 80 Committee by 30 June 2026	Master Plan for the Replacement of Trees and Greening of City submitted	[Unspecified]	0	1	1	0	0	N/A	0
TL32	Review and submit the Alien Invasive Plan to Council by 30 June 2026	Alien Invasive Plan submitted	[Unspecified]	1	1	1	0	0	N/A	0
TL37	Review the Disaster Management Plan and submit to Council by 31 March 2026	Disaster Management Plan reviewed and submitted to Council by 31 March 2026	[Unspecified]	1	1	1	1	1	G	1
TL38	Increase Go George passenger trips with 5% (compared to 2024/25) by 30 June 2026	% increase in passenger trips	[Unspecified]	0%	5%	5%	0%	0%	N/A	0%

Table 4: Summary of Results: Safe, Clean and Green (SO 2)

Not Applicable Yet	KPIs with no targets or actuals in the selected period.	4
Unacceptable Performance	0% <= Actual/Target <= 74.999%	0
Not Fully Effective	75.000% <= Actual/Target <= 99.999%	0
Fully Effective	Actual meets Target (Actual/Target = 100%)	1
Above Expectation	100.001% <= Actual/Target <= 149.999%	0
Outstanding Performance	150.000% <= Actual/Target	0
Total KPIs		5



AGENDA SPECIAL e-COUNCIL MEETING 22 APRIL 2026

ITEM 4.2 ANNEXURE “A” CONTINUED

7.3 AFFORDABLE QUALITY SERVICES

Ref	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2026			
							Target	Actual	R	YTD Actual
TL1	The percentage of the municipal original capital budget actually spent on capital projects by 30 June 2026 ((Actual amount spent on projects/Total amount budgeted for capital projects less savings)X100)	Percentage of the municipal original capital budget actually spent on capital projects by 30 June 2026	[Unspecified]	64.05%	85%	85%	0%	0%	N/A	0%
TL3	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of residential water meters which are connected to the municipal water infrastructure network	[Unspecified]	37 600	37 600	38 000	0	0	N/A	0
TL4	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of residential electricity meters connected to the municipal electrical infrastructure network	[Unspecified]	44 500	44 500	44 500	0	0	N/A	0
TL5	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of residential account holders which are billed for sewerage	[Unspecified]	39 100	39 100	39 500	0	0	N/A	0
TL6	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of residential account holders which are billed for refuse removal	[Unspecified]	40 500	40 500	41 000	0	0	N/A	0
TL7	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic water	[Unspecified]	10 488	10 500	8 500	8 500	8 556	G2	8 556
TL8	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic electricity	[Unspecified]	15 439	14 000	13 200	13 200	13 640	G2	13 640
TL9	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic sanitation	[Unspecified]	10 500	10 500	8 500	8 500	8 867	G2	8 867
TL10	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic refuse removal	[Unspecified]	10 318	10 500	8 500	8 500	8 869	G2	8 869
TL11	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2026 ((Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) X 100)	Percentage Debt to Revenue obligations met as at 30 June 2026	[Unspecified]	10.19%	45%	45%	0%	0%	N/A	0%
TL12	Financial viability measured in terms of the outstanding service debtors as at 30 June 2026 [(Total outstanding service debtors/ revenue received for services) x 100]	Percentage Service debtors as at 30 June 2026	[Unspecified]	13.72%	16%	16%	0%	0%	N/A	0%
TL13	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2026 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment)/Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and	Number of months it takes to cover fix operating expenditure with available cash as at 30 June 2026	[Unspecified]	2.19	2	2	0	0	N/A	0



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ITEM 4.2 ANNEXURE “A” CONTINUED

Ref	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2026				
							Target	Actual	R	YTD Actual	
	Provision for Bad Debts, Impairment and Loss on Disposal of Assets))										
TL14	Achieve a payment percentage of 95% by 30 June 2026 (Annual Debtors Collection Rate (Last 12 months receipts / last 12 months billing)	Percentage of payment achieved by 30 June 2026	[Unspecified]	91.87%	95%	95%	0%	0%	N/A	0%	
TL19	Limit water network losses to less than 30% measured annually by 30 June 2026	Percentage of water network losses at 30 June 2026	[Unspecified]	0.30%	30%	30%	0%	0%	N/A	0%	
TL20	Refurbish and replace existing water pipelines of George Municipality by 30 June 2026	Kilometres of water pipelines refurbished or replaced	[Unspecified]	0	3	3	1	1	G	1	
TL21	Refurbish and replace existing sewer pipelines of George Municipality by 30 June 2026	Kilometres of sewer pipelines refurbished or replaced	[Unspecified]	0	3	3	1	5.01	B	5.01	
Performance comment		Overachievement due to proactive replacements and additional replacements subsequent to emergency works									
TL22	Rehabilitate and resurface existing roads of George Municipality by 30 June 2026	Kilometres of roads rehabilitated / resurfaced or new	[Unspecified]	0	5	5	2	2.50	G2	3.50	
TL24	Limit annual average electricity losses to less than 12% by 30 June 2026 (Number of units purchased - Number of units Sold (incl. free basic electricity) / Number of units purchased) X100))	Percentage electricity losses at 30 June 2026	[Unspecified]	8.52%	12%	12%	0%	0%	N/A	0%	

Table 5: Summary of Results: Affordable Quality Services (SO 3)

Not Applicable Yet	KPIs with no targets or actuals in the selected period.	11
Unacceptable Performance	0% <= Actual/Target <= 74.999%	0
Not Fully Effective	75.000% <= Actual/Target <= 99.999%	0
Fully Effective	Actual meets Target (Actual/Target = 100%)	1
Above Expectation	100.001% <= Actual/Target <= 149.999%	5
Outstanding Performance	150.000% <= Actual/Target	1
Total KPIs		18



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ITEM 4.2 ANNEXURE “A” CONTINUED

7.4 GOOD GOVERNANCE AND HUMAN CAPITAL

Ref	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2026			
							Target	Actual	R	YTD Actual
TL2	Review the 3 year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 June 2026	Number of RBAP (Risk Based Audit Plan) reviewed and submitted to Audit Committee by 30 June 2026	[Unspecified]	1	1	1	0	0	N/A	0
TL16	Percentage of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	% of people from employment equity target groups employed	[Unspecified]	0%	67%	67%	0%	0%	N/A	0%
TL17	Spend 0.33% of personnel budget on training by 30 June 2026 $\{(\text{Actual total training expenditure divided by total personnel budget}) \times 100\}$	Percentage of the personnel budget actually spent on training	[Unspecified]	0.29%	0.48%	0.33%	0%	0%	N/A	0%
TL27	Submit the Final Annual Report and Oversight Report to Council by 31 March 2026	Number of Final Annual Reports and Oversight Report submitted by 31 March 2026	[Unspecified]	1	1	1	1	1	G	1

Table 6: Summary of Results: Good Governance and Human Capital (SO 4)

Not Applicable Yet	KPIs with no targets or actuals in the selected period.	3
Unacceptable Performance	0% <= Actual/Target <= 74.999%	0
Not Fully Effective	75.000% <= Actual/Target <= 99.999%	0
Fully Effective	Actual meets Target (Actual/Target = 100%)	1
Above Expectation	100.001% <= Actual/Target <= 149.999%	0
Outstanding Performance	150.000% <= Actual/Target	0
Total KPIs		4



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ITEM 4.2 ANNEXURE “A” CONTINUED

7.5 PARTICIPATIVE PARTNERSHIPS

Ref	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 January – 31 March 2026			
							Target	Actual	R	YTD Actual
TL26	Submit the Draft IDP to Council by 31 March 2026	Number of Draft IDPs submitted to Council by 31 March 2026	[Unspecified]	1	1	1	1	1	G	1
TL29	Submit NEMA Section 24 G application with all necessary specialist studies(application must include public participation) by 30 June 2026	Submit NEMA Section 24 G application with all necessary specialist studies(application must include public participation) by 30 June 2026	[Unspecified]	0	1	1	0	0	N/A	0

Table 7: Summary of Results: Participative Partnerships (SO 5)

	Not Applicable Yet	KPIs with no targets or actuals in the selected period.	1
	Unacceptable Performance	0% <= Actual/Target <= 74.999%	0
	Not Fully Effective	75.000% <= Actual/Target <= 99.999%	0
	Fully Effective	Actual meets Target (Actual/Target = 100%)	1
	Above Expectation	100.001% <= Actual/Target <= 149.999%	0
	Outstanding Performance	150.000% <= Actual/Target	0
Total KPIs			2



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ITEM 4.2 ANNEXURE “A” CONTINUED

8. Conclusion

The Revised TL SDBIP 2025/26 comprises of 36 KPIs. Table 8 below depicts the performance for the third quarter ending 31 March 2026:

Table 8: Performance for the Third Quarter

No KPI Target This Quarter	23
Unacceptable Performance	1
Not Fully Effective	0
Fully Effective	5
Above Expectation	6
Outstanding Performance	1
Total KPIs	37

BR ELLMAN

**MR BEVAN ELLMAN
ACTING MUNICIPAL MANAGER**

DATE: 16 APRIL 2026



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4.3 IUDG: APPROVAL OF IUDG PROJECT IMPLEMENTATION PLAN (IP)

File number / Verwysingsnommer: 9/1/2/7

Meeting date / Vergadering datum: 23 April 2026

Report by / Verslag deur: L Mooiman / A van Molendorff

PURPOSE OF REPORT / DOEL VAN VERSLAG

To request Council approval for the IUDG (Integrated Urban Development Grant) Implementation Plan (IP) for the Municipality's 2026/2027 financial year allocation.

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

The Municipality moved from the annual Municipal Infrastructure Grant (MIG) from 01 July 2023, as it had qualified as an Intermediate, or Secondary, City and now receives the Integrated Urban Development Grant (IUDG). This is similar to the MIG, the IUDG also only provides grant funding to subsidise infrastructure to poor households and the Municipality must provide counter-funding from own financial resources to cover the proportional cost for non-poor households. However, the IUDG includes a performance incentive component that provides additional funding if certain criteria are met by the Municipality. The requirements for the Performance incentive are based on three criteria measured on the municipal budget, namely: Grant dependency, allocation on the annual budget for maintenance of infrastructure, and asset management plans that are in place for services. Currently this Performance Incentive amounts to R21,382 million, marginally down from the previous financial year, and is over and above the equivalent MIG allocation. Similar to the MIG, the Municipality must submit an Implementation Plan, or IP (previously the Detailed Project Implementation Plan or DPIP) annually in April as per the requirements of the DORA. The IP includes the list of projects, with the projected expenditure per month for each project, to be implemented in the coming financial year and that are to be funded from the IUDG allocation, as well as the projects to be implemented over the three-year MTREF. This set of projects in the IP must be approved by Council and as such is now presented to Council. The 2026/2027 IUDG allocation with the Performance Incentive includes amounts to R 73 551 000.

In terms of the current IUDG allocation, an amount of R 73 504 000 for George Municipality was published in the 2025/2026 DORA. Due to the Municipality not achieving 45% expenditure of the 2025/26 IUDG allocation by 31 December 2024, there is a chance of a stoppage. The Municipality has appealed this and we are awaiting NT's final decision. This will require an adjustment budget and will be addressed under a separate Council Item, if and when required.



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The IUDG project stream includes concluding the initial phases of the Water pipe replacement in Andersonville (Pacaltsdorp), Zone 1 (Thembaletu). The Rosemoor; Sewer, Stormwater and Water Pipe replacement; Haarlem & Uniondale Sewer, Stormwater and Water Pipe replacement; Thembaletu Zone 3, 4, 5 & 6 Sewer, Stormwater and Water Pipe replacement projects will kick off in the coming financial year, while the preparation for the Thembaletu Eastern Bulk Sewer upgrade will also continue. Project planning will commence for the required infrastructure upgrades in Blanco, but this is considered a long term upgrade due to the amount of work required in the other areas. The Thembaletu Sewer Pumpstation No.6 upgrade will continue with Municipal counter-funding to be completed in the next financial year.

The IUDG allocation for 2027/2028 is provisionally indicated as R 54 228 000, and for 2028/2029 as R55 913 000. It is to be noted that the allocations for 2027/2028 and 2028/2029 exclude the Performance Incentive, as this is only added in the year of the publication of the DORA and following the performance evaluation that takes place in August each year. All IUDG grant amounts are inclusive of VAT. |

FINANCIAL IMPLICATIONS

N/A |

COMMENTS: MUNICIPAL MANAGER

The Accounting Officer supports the submission of the Integrated Urban Development Grant (IUDG) Implementation Plan (IP) for the 2026/2027 financial year for Council's approval.

The approval of the IUDG Implementation Plan is a statutory requirement in terms of the Division of Revenue Act and is necessary to enable the effective planning, implementation and expenditure of the grant allocation in the forthcoming financial year.

The Accounting Officer confirms that the projects contained in the Implementation Plan are aligned with the Municipality's approved budget framework and medium-term infrastructure planning, and that the submission of the IP supports compliance with National Treasury and sector reporting requirements.

Council approval of the IUDG Implementation Plan will enable the Municipality to proceed with implementation and to manage the grant in accordance with applicable legislative and regulatory prescripts.

COMMENTS: DIRECTOR: FINANCIAL SERVICES

N/A |

COMMENTS: DIRECTOR: CORPORATE SERVICES

N/A |



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COMMENTS: DIRECTOR: CIVIL ENGINEERING SERVICES

N/A |

COMMENTS: DIRECTOR: ELECTRO-TECHNICAL SERVICES

N/A |

COMMENTS: DIRECTOR: HUMAN SETTLEMENTS, PLANNING & DEVELOPMENT AND PROPERTIES

N/A |

COMMENTS: DIRECTOR: COMMUNITY SERVICES

N/A |

COMMENTS: LEGAL SERVICES

N/A |

COMMENTS: OTHER

N/A |

SUMMARY/OPSOMMING

Die Munisipaliteit is van 2023 opgradeer van die MIG toekenning na die IUDG toekenning. Die Raad moet elke jaar die IUDG toekenning se implementerings plan goedkeur.

RECOMMENDATION

That the Integrated Urban Development Grant (IUDG) Implementation Plan (IP) for the 2026/2027 financial year be approved, to ensure that full expenditure of the annual IUDG allocation can be achieved.

ISINDULULO

Kukuba iSicwangciso sokuPhunyezwa (IP) kweSibonelelo soPhuhliso lweDolophu esiHlanganisiweyo (IUDG) sonyaka-mali ka-2026/2027 samkelwe, ukuqinisekisa ukuba inkcitho ephelileyo yesabelo sonyaka se-IUDG sinokufezekiswa.

ATTACHMENTS / STAWENDE DOKUMENTE

ANNEXURE "A" - IUDG 2026/2027 Implementation Plan



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4.4 ATTENDANCE OF INTERNATIONAL WATER WEEK AND SWAN WORKSHOP IN SINGAPORE, JUNE 2026

File number / Verwysingsnommer: 9/1/2/7
Meeting date / Vergadering datum: 23 April 2026
Report by / Verslag deur: D De Jager

PURPOSE OF REPORT / DOEL VAN VERSLAG

Council is requested to consider and approve granting authority for Mr Deon de Jager to attend the Singapore International Water Week (SIWW) Convention and SWAN Workshop where he is invited to be a co-anchor Speaker for the Technical Programme session, to be held in Singapore in June 2026.

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

In terms of the applicable System of Delegations, authority is required to approve international travel for municipal officials attending Council-related activities, including conferences, technical engagements, and strategic partnerships.

The Civil Engineering Services Directorate seeks approval for Mr Deon de Jager to attend the Singapore International Water Week (SIWW) Water Convention and SWAN APAC Workshop, scheduled for June 2026, where he is invited to be a Co-Anchor Speaker.

SIWW is globally recognised as one of the leading water sector events, bringing together utilities, regulators, technology providers, and industry leaders. The programme includes technical sessions, strategic panels, and engagement opportunities with leading utilities such as PUB Singapore, widely regarded as a global benchmark utility.

The conference programme includes a SWAN APAC Workshop focused on digital transformation in water utilities, covering topics such as AI adoption, smart metering, data governance, and operational transformation.

Mr Deon de Jager has been invited to present jointly with Dr Alex (industry expert) on current initiatives and learnings relevant to digital water and smart utility transformation. This represents an opportunity to position George Municipality within a global community of practice and to share emerging work in South Africa.

In addition to the conference participation, the visit will include:

- Engagement with PUB Singapore, including exposure to control room operations and advanced digital water practices.
- Strategic discussions with global utility leaders and technology experts.



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- Participation in targeted sessions aligned to digital transformation, AI, and operational optimisation.

These engagements are not replicable through virtual attendance and require in-person participation to maximise knowledge transfer, relationship building, and strategic positioning, consistent with prior international engagements undertaken by South African municipalities.

Importantly, there is no financial cost to George Municipality for this trip.

All primary costs will be covered jointly by:

- The Innovation Consulting Company (TICC)
- GLS Consulting

This approach aligns with cost containment principles previously applied, where external funding or self-funding is used to reduce municipal financial burden.

Mr Deon de Jager will only be responsible for personal out-of-pocket expenses, in line with standard practice.

Attendance at SIWW 2026 will support George Municipality in:

1. Strengthening Digital Water Capability

Exposure to leading utilities will accelerate understanding of:

- Smart metering and IoT deployment strategies
- AI-driven operations and anomaly detection
- Integrated control room operations

2. Supporting Current and Future Initiatives

The knowledge gained will directly inform:

- Qatium adoption and digital twin development
- Smart water network implementation
- Data-driven decision-making and operational optimisation

3. Building International Partnerships

The conference provides access to:

- PUB Singapore (global benchmark utility)
- Leading utilities across Asia-Pacific, Europe, and the Americas
- Industry leaders in digital water transformation



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4. Positioning George Municipality Globally

Participation and presentation will:

- Showcase local innovation and progress
- Position George as an emerging leader in digital water in Africa
- Open opportunities for future collaboration and support

VALUE TO THE MUNICIPALITY

The expected return on investment includes:

- Accelerated adoption of global best practices in digital water;
- Improved understanding of AI and smart infrastructure deployment;
- Strengthened strategic partnerships with leading utilities;
- Direct knowledge transfer into ongoing municipal initiatives;
- Enhanced decision-making capability and operational efficiency.

Given the scale of future infrastructure and digital investments, even marginal improvements in design, implementation, or operations can yield significant long-term value, as demonstrated in prior international engagements.

The proposed attendance at SIWW 2026 represents a high-value, zero-cost opportunity for George Municipality to accelerate its digital water journey, build international partnerships, and position itself as a forward-looking utility.

FINANCIAL IMPLICATIONS

No cost to George Municipality.

Cost Item	Amount	Funding Source
Flights	R20,000	TICC + GLS
Accommodation	R20,000	TICC + GLS
Conference Ticket	R10,000	TICC + GLS
Total Trip Cost	R50,000	Fully externally funded

- Municipal Cost: R0.00
- Personal Out-of-Pocket Costs: To be covered by Mr Deon de Jager

This funding model aligns with prior approaches where costs are reduced or eliminated for the municipality through external support.



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COMMENTS: MUNICIPAL MANAGER

The Accounting Officer supports the submission to Council for consideration in terms of the approved System of Delegations relating to international travel.

The proposed attendance of Mr Deon de Jager at the Singapore International Water Week and SWAN APAC Workshop is directly related to the Municipality's water services mandate and ongoing digital water and smart utility initiatives. The invitation to participate as a co-anchor speaker provides an opportunity for structured knowledge exchange and positioning of the Municipality within an international community of practice.

The Accounting Officer notes that no financial cost will be incurred by George Municipality, that all primary costs are externally funded without conditions, and that the proposed attendance does not create any procurement, contractual, or preferential obligations for the Municipality.

Subject to Council's approval, the Accounting Officer notes that a feedback report will be submitted after the visit to ensure institutional learning and value realisation.

COMMENTS: DIRECTOR: FINANCIAL SERVICES

N/A |

COMMENTS: DIRECTOR: CORPORATE SERVICES

N/A |

COMMENTS: DIRECTOR: CIVIL ENGINEERING SERVICES

N/A |

COMMENTS: DIRECTOR: ELECTRO-TECHNICAL SERVICES

N/A |

COMMENTS: DIRECTOR: HUMAN SETTLEMENTS, PLANNING & DEVELOPMENT AND PROPERTIES

N/A |

COMMENTS: DIRECTOR: COMMUNITY SERVICES

N/A |

COMMENTS: LEGAL SERVICES

N/A |

COMMENTS: OTHER

N/A |



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SUMMARY/OPSOMMING

N/A

RECOMMENDATION

- (a) That approval be granted for Mr Deon de Jager to attend the Singapore International Water Week (SIWW) Water Convention and SWAN APAC Workshop in June 2026;
- (b) That it be noted that Mr Deon de Jager will present jointly with Dr Alex at the conference;
- (c) That it be noted that the trip will include strategic engagements with PUB Singapore and global industry leaders;
- (d) That it be noted that No financial cost will be incurred by George Municipality;
- (e) That a feedback report be compiled within two weeks of return, summarising key learnings, engagements, and recommended actions for the municipality.

IZINDULULO

- (a) Kukuba imvume inikezelwe kuMnu Deon de Jager ukuba aye kwiNgqungquthela yaManzi yeVeki yaManzi yaMazwe eHlabathi yaseSingapore (SIWW) kunye neNdibano yocweyo yeSWAN APAC ngeyeSilimela 2026;
- (b) Kukuba kuqatshelwe ukuba uMnu Deon de Jager uya kwenza intetho kunye noGqr Alex kwinkomfa;
- (c) Kukuba kuqatshelwe ukuba uhambo luya kubandakanya uthethathethwano lobuchule nePUB Singapore kunye neenkokheli zoshishino zehlabathi;
- (d) Kukuba kuqatshelwe ukuba Akukho ndleko yemali iya kwenziwa nguMasipala waseGeorge;
- (e) Kukuba ingxelo yohambo iqulunqwe kwisithuba seeveki ezimbini zokubuya, ishwankathela izinto ezifundiweyo ezingundoqo, iindibano, kunye namanyathelo acetyiswayo kumasipala.

ATTACHMENTS / STAWENDE DOKUMENTE
ANNEXURE "A"



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ITEM 4.4 ANNEXURE "A"

www.swan-forum.com



April 1, 2026

Deon de Jager
George Municipality

Re: Invitation to Attend SWAN APAC SIW/W Workshop, June 18, 2026

Dear Deon,

On behalf of the Smart Water Networks Forum ([SWAN](#)), I would like to invite you to attend our upcoming SWAN APAC SIW/W Workshop. The event will be held on June 18, 2026, at the Sands Expo & Convention Centre in Singapore, focused on the overall theme, *"Transforming Digital Water for Shared Progress."*

As the leading global hub in the smart water space, SWAN brings together key players – water utilities, regulators, solution providers, investors, researchers and industry experts – to create dialogue and shared knowledge to accelerate the awareness and adoption of data-driven technologies in water, wastewater and stormwater networks worldwide.

Over the years, our Workshops have attracted hundreds of delegates from across 40+ countries, including global utility speakers discussing their unique experiences and cross-industry panels sparking great debate.

You can access the [full workshop agenda here](#).

We hope you can join us in Singapore!

Sincerely,

Dr. Amir Cahn
CEO
SWAN Forum



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ITEM 4.4 ANNEXURE “A” CONTINUED

STATIC MODELS TO AN OPERATIONAL DIGITAL WATER NETWORK TWIN IN A MEDIUM-SIZED AFRICAN CITY: DATA QUALITY, OPERATIONAL RULE CAPTURE, AND EARLY OPERATIONAL INSIGHTS

A.N. Sinske*, J.B. Rudolph, T. Raiman*****

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***George Municipality, George, South Africa, TRaiman@george.gov.za

Corresponding author: Dr A.N. Sinske, Head of Technology, Alex.Sinske@gls.co.za, GLS Consulting, PO Box 814, Stellenbosch, South Africa, 7600, Tel +27218800388.

Type of presentation: Oral

Theme the paper is to be submitted for: 1. Water Network; 1.3 Asset Management & Operational Efficiency; 1.3.7 Digital twins for real-time operational insights.

SUMMARY

We present the development of an operational digital water network twin (DWN Twin) for George Municipality in South Africa. The twin couples a calibrated extended-period simulation (EPS) model with real-time telemetry, GIS layers, and warning thresholds on a cloud platform. Key challenges in a developing-region context included incomplete asset information, faulty or intermittent sensor data (negative/zero values, spikes, gaps), incomplete capture of daily operational rules, and the need for iterative calibration.

KEYWORDS

AMI; Anomaly Detection; Asset Management; Digital Twin; EPANET; Operational Rules; Water Distribution Networks

INTRODUCTION

Utilities are embracing AI-enabled analytics and digital twins to manage climate, demand, and workforce pressures while enhancing customer service. In water distribution, a digital twin is a dynamic representation that fuses physics-based models with static and dynamic data to support actionable decisions. Sector guidance emphasises iterative, scalable adoption grounded in data governance and human-centred workflows, not tooling alone [7]. Hydraulic EPS engines such as EPANET provide the physics foundation for pressure, flow, and water-quality simulation over 24-hour horizons [6].

METHODS

Legacy EPS model and cloud coupling

A previously calibrated EPS model was exported to EPANET format and ingested to the cloud DWN Twin, Qatium™ [5]. The EPS captured demands, pump curves, control rules, and head loss formulations; the cloud environment provided visualisation, scenario testing, and live-data synchronisation.



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ITEM 4.4 ANNEXURE “A” CONTINUED

Data architecture and flows

Figure 1.1 illustrates the data flow. The middleware performs on-the-fly screening and aggregates hourly uploads. Approximately 130 AMI bulk meters were connected. Metadata harmonisation linked each feed to GIS and model IDs. This aligns with global practices for scaling AMI/SCADA integration [2,8,9].

Data quality assurance and control

Developing-region deployments often exhibit negative/zero readings, spikes, gaps, and clock drift. We implemented a tiered QA/QC pipeline: (i) rule-based filters (range checks; cumulative monotonicity); (ii) statistical anomaly detection on residuals against the EPS baseline; and (iii) comms diagnostics to separate telemetry failures from hydraulic events - consistent with AMI guidance and anomaly-detection literature [4,8,9].

Operational rule capture and field validation

We codified daily operating rules - DMA isolations, pump schedules, valve status logic and warning thresholds - through operator workshops, shift-log extraction, back-casting of historical events, and field verification. This step proved decisive for reconciling model and telemetry [1,7].

ML-assisted calibration

Dedicated tools in the desktop environment used machine learning to infer candidate control windows and demand-pattern adjustments from time-series signatures. We drew on novelty-detection and time-series learning approaches established for water networks [3,8,9].

RESULTS AND DISCUSSION

Telemetry data quality and remediation

Approximately 30% of sensors required recalibration or communication fixes during the initial months, confirming that "garbage-in, garbage-out" is a first-order risk for operational twins [9]. The middleware flagged negative/zero values, spikes, and gaps in near-real time; issues were ticketed and tracked to closure. These observations mirror international AMI experience where data validation and estimation are mandatory precursors to advanced analytics [2,4,8,9].

Operational rule fidelity

Encoding DMA boundaries, inter-DMA isolations, daily pump schedules, and valve logic markedly improved EPS-to-telemetry agreement. This is consistent with documented digital twin implementations (e.g., Valencia) and readiness guidance emphasising rule capture and iterative tuning [1,7].

Human-in-the-loop ML

ML suggestions for control windows and demand patterns accelerated calibration but did not replace engineering judgement aligning with the literature on living/prototyping twins in utilities [4].

Field use and operator adoption

The DWN Twin is used on desktop and mobile for asset verification and isolation planning, with managers validating valve states in the field. Early operational benefits appeared even before full automation, echoing stepwise adoption recommended in industry guidance [1,7].

ITEM 4.4 ANNEXURE “A” CONTINUED

Scalability and generalisability

Where a robust EPS model exists, cloud deployment proceeds quickly; where models do not represent daily operations, expect exceptional manual calibration effort. The approach—legacy model → cloud twin → iterative data and rule refinement—offers a replicable blueprint for medium-sized cities in developing regions.

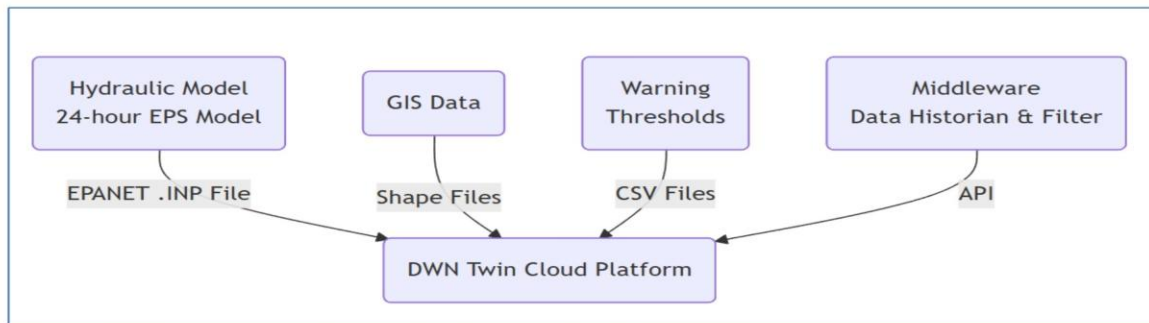


Figure 1.1. Data flow architecture for the operational DWN Twin

CONCLUSIONS

Start with a calibrated EPS model and iterate: the strongest predictor of rapid time-to-value is the quality of the legacy model. Treat telemetry QA/QC as a programme: systematic validation, historian filtering, and maintenance are prerequisites - not add-ons. Codify operations: machine-readable rules for DMA boundaries, pump/valve logic, and schedules are essential for twin fidelity. Use ML to accelerate - not replace - engineering: human-in-the-loop hybrid approaches proved robust. Build operator trust: field validation and co-designed alerts improved adoption and reduced nuisance.

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