

**DRAFT SERVICE DELIVERY
AND BUDGET
IMPLEMENTATION PLAN
(SDBIP)
2026/27**

George Municipality

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TOP LAYER (TL) SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2026/2027: PER STRATEGIC OBJECTIVE(SO).....	51

Declaration

Herewith, is the Draft Top Layer Service Delivery and Budget Implementation Plan (SDBIP) for the **2026/2027** financial year.



Acting Municipal Manager: Mr Bevan Ellman

Date: 24/03/2026



Executive Mayor: Ald Brownen Johnson

Date:

The Draft Service Delivery and Budget Implementation Plan for **2026/2027** is hereby acknowledged and will follow due process for approval by the Mayor of George Municipality, Ald. Brownen Johnson in terms of section 53(1)(C)(ii) of the MFMA and Chapter 4 of the Municipal Systems Act.

Executive Summary

The Municipality is required to produce a Service Delivery and Budget Implementation Plan to show the following;

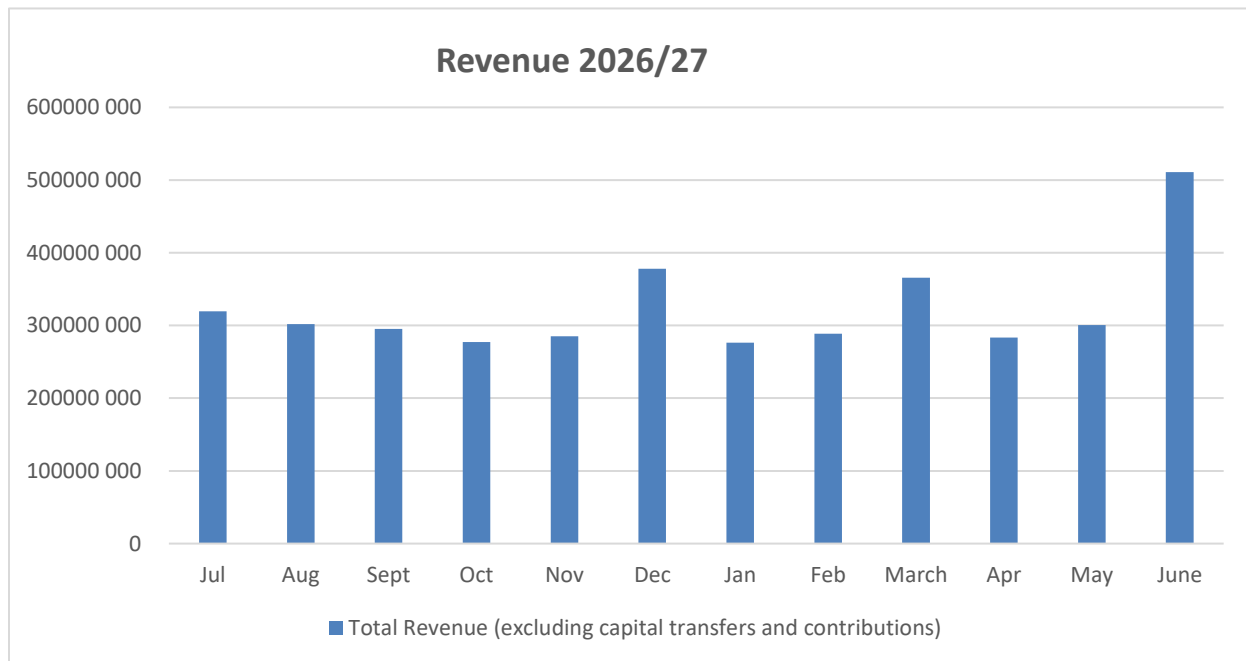
- Monthly projections of revenue and expenditure for the operating and capital budgets
- Quarterly service delivery targets and performance indicators.

Each month the Municipal Manager must present the Mayor with a report showing how income and spending is progressing against these projections.

Every quarter the Mayor must report to Council on the progress of the budget.

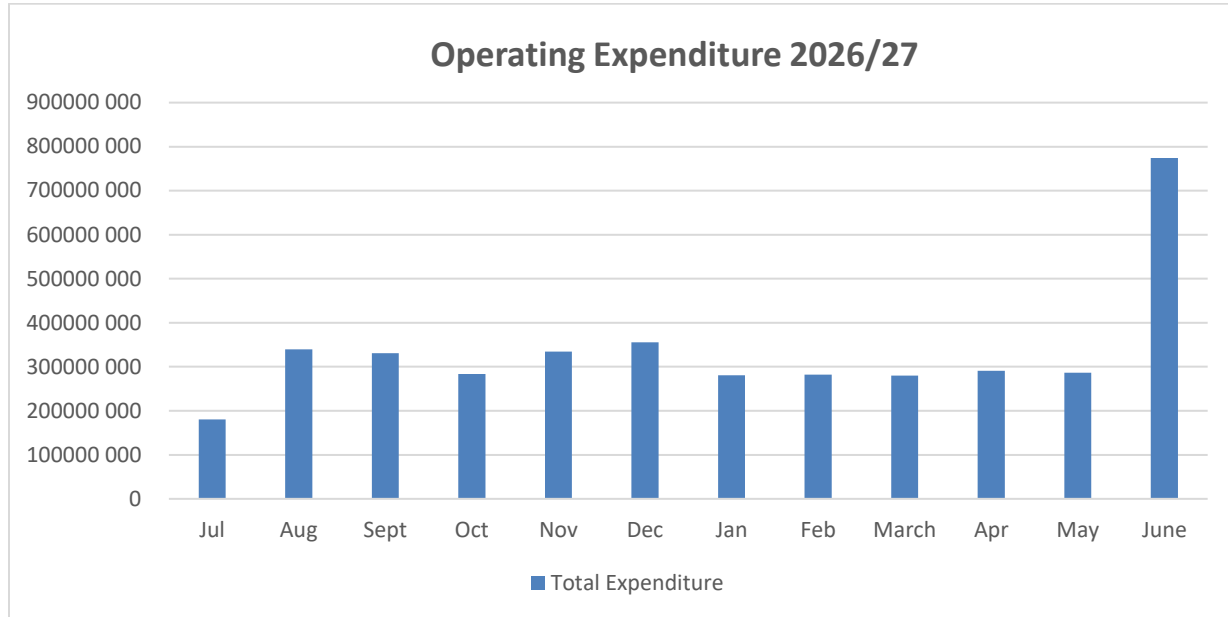
Revenue Projections 2026/27

The following graph shows how the Municipality's operating revenue is expected to accrue over the financial year.



Operating Expenditure

The following graph shows how the Municipality's operating budget is expected to be spent over the financial year.



Service Delivery Targets and Performance Indicators

Each Directorate must provide quarterly targets so that performance can be monitored throughout the year. The Municipal Manager's and Director's performance contracts must contain these targets. The targets cannot be changed during the year unless Council approves the changes. The performance targets for 2026/27 are contained in the accompanying Estimates Annexure document.

Introduction

As a high-capacity municipality in terms of implementation of the Municipal Finance Management Act, George produced its first Service Delivery and Budget Implementation Plan for 2005/06.

A Service Delivery and Budget Implementation Plan is defined in chapter 1 of the Act as a detailed plan approved by the Executive Mayor for implementing the municipality's delivery of municipal services and its annual budget.

Essentially a business plan, the SDBIP is an integral part of the financial planning process. Although its approval is required after the budget its preparation has occurred in tandem with the budget process. The SDBIP is the connection between the budget and management performance agreements, and it includes detailed information on how the budget will be implemented – by means of forecast cash flows – and service delivery targets and performance indicators.

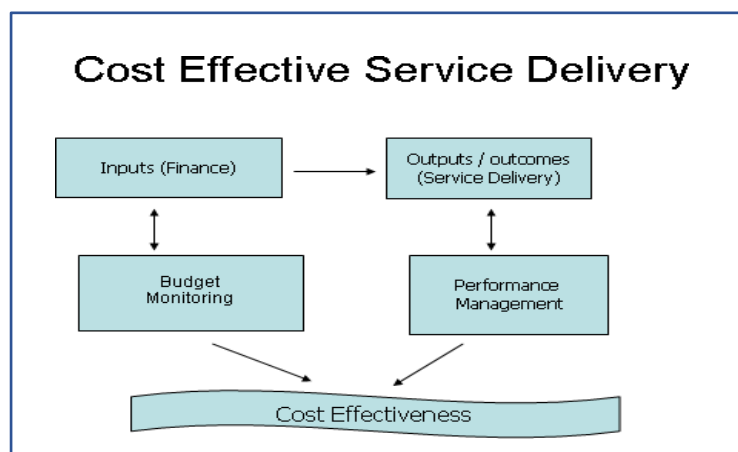
The Components of a SDBIP

The five necessary components of a SDBIP are

1. Monthly projections of revenue to be collected for each source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Capital works plans.

The SDBIP is the formal link between organisational performance and the budget. It also provides a means to measure cost effective service delivery by linking the inputs – the budget – to the service outputs and outcomes.

Budgetary control and performance monitoring combine to measure the cost effectiveness of service delivery.



The SDBIP Concept

National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months.

It is a management, implementation and monitoring tool that will assist the Executive Mayor, Councilors, Municipal Manager, Senior Managers and community. It is also a performance monitoring tool that enables the Municipal Manager to monitor the performance of senior managers. The MFMA requires that the performance agreements of senior managers be linked to the measurable performance objectives in the SDBIP.

As a vital monitoring tool, the SDBIP should help enable the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP is considered as a layered plan. Whilst only the top layer is made public at council, the budget and performance targets should be broken down into smaller targets and cascaded to middle-level and junior managers. Directorates should be producing their own SDBIP's which roll up into the municipality's SDBIP.

MFMA requirement - Approval of the SDBIP

Under the MFMA the process for approval of the SDBIP is covered under Chapter 7 - Responsibilities of Mayors and Chapter 8 - Responsibilities of municipal officials.

Under chapter 8 the Accounting Officer must submit a draft of the SDBIP to the Executive Mayor within 14 days of the budget being approved as well as drafts of the annual performance agreements required in the Municipal Systems Act.

Chapter 7 of the MFMA requires the Executive Mayor to "take all reasonable steps" to ensure that the SDBIP is approved by the mayor within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that.

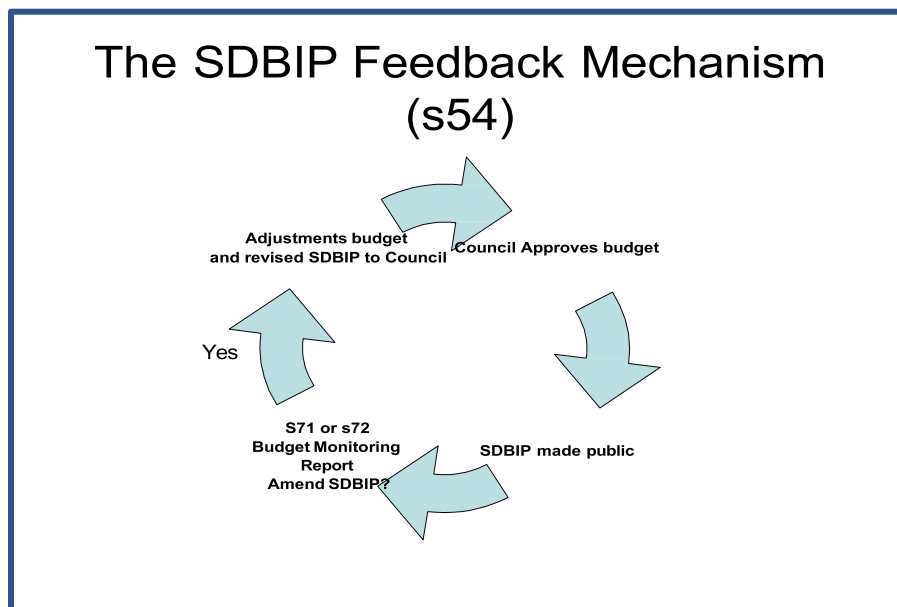
National Treasury' MFMA circular 55 requires that municipalities should submit and table a draft SDBIP together with the Draft Budget and IDP.

MFMA requirement – Implementation & monitoring

Section 54 sets out the responsibilities of the Executive Mayor regarding budgetary control and the early identification of financial problems.

When a budget monitoring report is received under section 71 or 72 of the MFMA, the Executive Mayor must check whether the budget is being implemented in accordance with the SDBIP. If it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators must be made with the approval of council following an adjustments budget. The Executive Mayor must issue instructions to the accounting officer to ensure that the budget is implemented in terms of the SDBIP.

The revised SDBIP must be promptly made available to the public. The following diagram illustrates this process;



The SDBIP process in George

The production of the SDBIP has been coordinated in the Financial Services Directorate although all directorates have been involved with its development.

The detailed budget monthly estimates and the detailed quarterly performance indicators are contained in the SDBIP estimates.

Operating Expenditure

The annual operating budget has been broken down into monthly projections by applying the trends of previous years' spending to each line item in the budget.

The projections in the estimates annexure are shown by Service Delivery Unit and by expenditure type.

The following should be considered in the Final SDBIP;

- There is a risk of building into the plan undesirable trends. For example, the graph above shows a high-level of spending anticipated in the final month of the financial year. This is a regular and common occurrence in municipal finance but not necessarily desirable.
- The estimates are based on percentage spending per month and do not consider any over or under spending on particular items.
- The projections for the draft SDBIP indicates expenditure will be spent and revenue will be received evenly throughout the twelve months.

The operating expenditure budget for 2026/27 amounts to R4 billion.

Operating Income

Previous year trends have been used to provide the estimates for 2026/27 and the previous comments on the shortcomings in this methodology apply to revenue as well. The information is shown by department and by the national standard for showing revenue source. The estimates are based on budgeted income rather than cash collected.

The operating income budget for 2026/27 is R3.9 billion.

Capital Expenditure

As far as the cash flow forecasts for the Capital Expenditure for 2026/27 are concerned, the projections contained in this document are speculative. The cash flow forecasts will be revised and refined during the finalization of the final SDBIP for 2026/27.

The capital budget for 2026/27 is R797 million.

Service Delivery Targets and Performance Indicators

Several meetings were held with directorates and the performance indicators and targets developed. These targets have been included in the 2026/27 SDBIP.

The targets and indicators attempt to measure a range of activities in the municipality. It will be the responsibility of directorates to provide information on progress towards achieving these targets on a quarterly basis.

Definition of a Vote

The MFMA requires that operational and capital expenditure by vote is shown in the SDBIP. The MFMA defines a vote as one of the main sections of the budget.

A circular from National Treasury clarifies this further by providing details of the Government Finance Statistics classifications which aims to provide a consistent basis for defining a vote so that information can be gathered for comparative purposes.

The SDBIP shows the projections by George Service Delivery Unit as these are the most relevant for monitoring purposes and is in line with the municipality's new virement policy. However, the SDBIP estimates annexure also includes a table for each directorate showing where each Service Delivery Unit sits in relation to the GFS service classification.

Monitoring and the adjustments budget process

The section 71 and 72 budget monitoring reports required under the MFMA should provide a consolidated analysis of the Municipality's financial position including year-end projections.

As detailed earlier, the Executive Mayor must consider these reports under s54 of the MFMA and then decide as to whether the SDBIP should be amended.

The Adjustments Budget concept is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the municipality's finances.

In simple terms, funds can be transferred within a vote but any movements between votes can only be agreed by an adjustments budget.

Appendix 1 sets out the protocol for monitoring the budgets agreed as part of the 2026/27 SDBIP.

Appendix 1 – Protocol for revision of SDBIP

The Executive Mayor must decide on receipt of a section 71 or 72 budget monitoring report whether to amend the SDBIP in the light of the information received.

This protocol sets out the various steps that should be followed to allow the Executive Mayor's obligations under section 54 of the MFMA to be fulfilled.

Protocol

Financial Services (Budget Office) will provide the Municipal Manager with information as required under section 71 and 72 of the MFMA and this information will be submitted to the Executive Mayor by the 10th working day of each month.

The information will show a comparison of actual performance against the planned income and expenditure included in the SDBIP.

For capital projects, each variance of $\pm 10\%$ or R10, 000 whichever is the greater will be highlighted. The Executive Mayor will then ask the Director responsible for that project for a written report covering;

- The reason for the variance
- If necessary, what corrective measures have been put in place.
Whether the start and finish dates of the capital project need amending. Whether the project specification will need to be amended.
- Revised monthly estimates of expenditure for the project.

The Director must supply this information within one week of the request from the Executive Mayor.

Following the receipt of these reports the Executive Mayor will make one of the following decisions;

- Note the report of the Director.
- Note the report of the Director and keep the project under review.
- Request the Director to attend a Performance Review meeting with the Executive Mayor, Municipal Manager and Director Financial Services to examine the reasons for the variation, the potential for bringing the project back on track and the likely impact on service delivery. Following this meeting, the Executive Mayor will then decide whether the SDBIP should be amended.

If it is decided to amend the capital programme and SDBIP, to maintain overall service delivery, Directors will be asked to put forward schemes currently scheduled for year 2 or 3 of the capital programme that can be implemented sooner. The financial implications of these suggestions will be assessed by the Director of Financial Services and a recommendation made to the Executive Mayor as to which ones would be possible to proceed with and an adjustments budget prepared.

For operating expenditure and revenue, the Executive Mayor will review the variances in the monthly budget monitoring report and, notwithstanding the requirements for an adjustments budget, request from Directors an explanation of all variances $\pm 10\%$ of the monthly budget forecast. Directors will be asked to explain whether the service delivery targets included in the SDBIP can still be achieved.

The Executive Mayor will then decide whether the SDBIP should be amended in the light of these explanations.

At the end of each quarter, Directors must supply the Municipal Manager with the actual performance against each of the performance indicator targets. This information must be submitted to the Executive Mayor by the 10th working day after each quarter along with the budget monitoring information for that quarter as provided by Financial Services (Budget Office).

If the actual performance on any indicator varies from the planned performance the Executive Mayor can ask the responsible Director for a written report asking for an explanation of the variance and, if the performance is worse than projected, what measures have been put in place to ensure that the projected level of performance can be met in the future.

The Executive Mayor will then review these reports and decide whether the SDBIP should be amended.

Requirements of Municipal Finance Management Act

Chapter 1 - Definitions

SDBIP means a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

(a) projections for each month of-

Revenue to be collected, by source; and

Operational and capital expenditure by vote

(b) service delivery targets and performance indicators for each quarter and

(c) any other matters that may be prescribed.

and includes any revisions of such plan by the mayor in terms of section 54 (1) (c)

Chapter 8 – Responsibilities of Municipal Officials

Section 69 Budget Implementation

Section 69 (3) The Accounting Officer must no later than 14 days after the approval of the budget submit to the mayor

(a) A draft service delivery and budget implementation plan for the budget year; and

(b) Drafts of the annual performance agreements as required in terms of section 57 (1) (b) of the Municipal Systems Act for the municipal manager and all senior managers

Chapter 7 – Responsibilities of Mayors

Section 53 – Budget Processes and related matters

Section 53 (1) (c) The mayor of a municipality must take all reasonable steps to ensure-

(ii) That the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget; and

(iii) That the annual performance agreements as required in terms of section 57 (1) (b) of the Municipal Systems Act for the Municipal Manager and all senior managers-

(bb) are linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan.

Section 53 (3)

(a) The mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan.

Section 54 Budgetary control and early identification of financial problems

On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72 the mayor must-

(1) (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;

(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that all revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of council following the approval of an adjustments budget

(d) issue any appropriate instructions to the accounting officer to ensure-

(i) that the budget is implemented in accordance with the service delivery and budget implementation plan

(3) The mayor must ensure that any revisions of the service delivery and budget implementation plan are made public promptly.

Revenue by Sources / Expenditure by Type 2026/27

Description													Draft 2026/27 MTREF		
	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	Apr	May	June	2026/27	2027/28	2028/29
Revenue															
Exchange Revenue															
Service Charges - Electricity	135 972 759	63 520 932	125 362 613	111 554 197	114 251 588	119 554 898	107 511 825	110 607 926	108 432 261	115 336 492	121 123 626	193 598 558	1 426 827 676	1 540 973 890	1 664 251 801
Service Charges - Water	17 946 745	3 133 831	20 276 600	20 069 519	18 767 032	20 616 186	24 889 963	24 455 700	22 809 817	21 577 554	24 108 224	40 941 111	259 592 282	280 359 665	302 788 438
Service Charges - Waste Water Management	16 145 886	16 499 386	16 210 413	16 742 817	16 259 814	17 217 751	17 274 493	17 344 614	18 265 605	18 639 140	18 257 194	17 775 500	206 632 613	223 163 222	241 016 280
Service Charges - Waste Management	14 789 072	14 716 891	14 699 688	14 904 833	14 598 724	15 600 281	15 541 520	15 703 805	16 155 660	17 029 327	16 452 123	16 222 736	186 414 660	201 327 833	217 434 059
Sale of Goods and Rendering of Services	8 946 504	9 358 733	9 890 768	9 961 245	12 760 868	9 132 927	9 158 434	10 342 897	9 443 311	8 684 624	11 449 712	29 122 873	138 252 897	147 865 380	158 226 380
Agency services	2 371 190	888 076	1 498 589	2 371 190	1 229 790	1 871 193	1 766 826	2 726 710	1 871 193	1 133 184	1 517 166	3 209 211	22 454 319	23 285 129	24 146 679
Interest earned from Receivables	388 462	2 704 357	2 917 085	2 017 082	2 930 401	3 456 432	1 560 896	3 115 314	1 723 136	2 316 515	3 713 964	5 342 973	32 186 617	33 377 523	34 612 491
Interest from Current and Non Current Assets	628 704	10 590 918	11 603 648	7 622 130	11 616 084	10 088 703	5 423 401	10 505 378	5 990 950	5 897 884	9 402 067	6 930 133	96 300 000	97 626 000	98 978 520
Rental from Fixed Assets	2 110 145	255 868	255 868	255 868	482 758	255 868	482 758	255 868	275 868	255 868	482 758	423 604	5 793 099	5 908 962	6 027 140
Licence and permits	71 999	71 999	71 999	71 999	71 999	71 999	71 999	71 999	71 999	71 999	71 999	71 992	863 981	881 263	898 887
Development Charges	3 809 543	3 581 165	3 555 258	3 425 552	3 509 721	3 464 887	3 509 376	3 354 581	3 288 784	3 274 791	3 431 719	3 325 944	41 531 321	58 067 980	59 661 495
Operational Revenue	1 581 614	2 042 039	2 067 728	1 936 442	2 184 631	2 221 643	1 708 395	2 393 290	1 819 444	1 730 342	1 765 896	19 093 797	40 545 261	41 356 164	42 183 288
Non-Exchange Revenue															
Property rates	69 781 545	41 907 416	42 087 411	42 031 718	41 957 887	42 125 682	42 327 449	43 162 651	43 170 005	42 420 417	43 049 380	42 906 694	536 928 256	590 621 082	649 683 190
Fines, penalties and forfeits	980 347	1 017 259	950 844	929 620	1 145 283	1 105 993	1 378 043	1 196 110	1 321 077	1 606 452	2 253 648	88 027 493	101 912 168	105 682 919	109 593 188
Licence and permits	388 050	388 050	388 050	388 050	388 050	388 050	388 050	388 050	388 050	388 050	388 050	388 043	4 656 593	4 749 724	4 844 719
Transfers and subsidies - Operational	40 220 669	127 995 336	40 220 669	40 220 669	40 220 669	127 995 336	40 220 669	40 220 669	127 995 336	40 220 669	40 220 669	40 220 641	745 972 000	745 403 999	754 033 000
Interest	453 750	460 013	445 298	439 619	442 559	423 327	470 739	438 138	471 320	492 871	496 048	899 595	5 933 279	6 152 811	6 380 465
Operational Revenue	2 736 286	2 572 249	2 553 640	2 460 477	2 520 933	2 488 729	2 520 685	2 409 500	2 362 240	2 352 189	2 464 906	2 388 931	29 830 764	29 342 242	29 929 087
Discontinued Operations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Revenue (excluding capital transfers and contributions)	319 323 270	301 704 517	295 056 170	277 403 029	285 338 791	378 079 885	276 205 522	288 693 200	365 856 055	283 428 370	300 649 150	510 889 829	3 882 627 786	4 136 145 788	4 404 689 107

Revenue by Sources / Expenditure by Type 2026/27

Expenditure By Type																
Employee related costs	68 859 545	68 859 545	68 859 545	68 859 545	108 211 548	68 859 545	68 859 545	68 859 545	68 859 545	68 859 545	68 859 545	97 871 895	894 678 893	948 359 626	1 005 261 195	
Remuneration of councillors	2 859 121	2 859 121	2 859 121	2 859 121	2 859 121	2 859 121	2 859 121	2 859 121	2 859 121	2 859 121	2 859 121	2 859 096	34 309 427	36 024 899	37 826 144	
Bulk purchases - electricity	0	137 328 110	128 876 936	75 704 582	77 362 592	72 987 142	74 179 352	77 529 803	71 358 073	77 036 379	75 473 591	164 451 207	1 032 287 765	1 083 902 153	1 138 097 261	
Inventory consumed	8 852 217	8 852 217	8 852 217	8 852 217	8 852 217	8 852 217	8 852 217	8 852 217	8 852 217	8 852 217	8 852 217	100 483 032	197 857 419	221 911 194	231 410 738	
Debt impairment	0	0	0	0	0	0	0	0	0	0	0	112 899 106	112 899 106	118 544 062	124 471 265	
Depreciation and amortisation	31 463 391	31 463 391	31 463 391	31 463 391	31 463 391	31 463 391	31 463 391	31 463 391	31 463 391	31 463 391	31 463 391	31 463 337	377 560 638	385 127 171	456 177 660	
Interest	0	0	0	0	0	77 928 430	0	0	0	0	0	77 928 430	155 856 859	193 050 249	223 944 401	
Contracted services	44 320 206	69 221 537	69 221 537	69 221 537	69 221 537	69 221 537	69 221 537	71 721 537	71 721 537	74 221 537	73 646 287	113 103 910	864 064 236	853 773 429	861 229 110	
Transfers and subsidies	8 843 608	4 856 941	4 856 941	8 843 608	8 843 608	4 856 941	8 843 608	4 856 941	8 843 608	8 843 608	8 856 108	24 927 754	106 273 274	110 447 353	115 504 266	
Irrecoverable debts written off	179 764	500 609	568 803	521 878	237 392	371 707	135 478	448 459	633 056	511 506	767 455	7 570 833	12 446 941	13 069 289	13 722 754	
Operational costs	15 191 611	15 258 737	15 347 200	17 261 041	27 445 846	17 817 913	16 248 838	15 874 414	15 225 151	18 351 611	15 525 402	21 198 115	210 745 878	212 385 229	214 683 024	
Losses on Disposal of Assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Other Losses	0	0	0	0	0	0	0	0	0	0	0	19 269 404	19 269 404	28 522 783	38 035 247	
Total Expenditure	180 569 463	339 200 207	330 905 692	283 586 920	334 497 252	355 217 943	280 663 087	282 465 428	279 815 699	290 998 915	286 303 116	774 026 120	4 018 249 840	4 205 117 437	4 460 363 065	
Surplus/(Deficit)	138 753 807	-37 495 691	-35 849 522	-6 183 891	-49 158 461	22 861 941	-4 457 564	6 227 773	86 040 356	-7 570 545	14 346 034	-263 136 290	-135 622 054	-68 971 649	-55 673 958	
Transfers and subsidies - capital (monetary allocations)	58 333	2 558 333	58 333	5 058 333	6 178 333	9 558 333	6 178 333	8 858 333	5 058 333	9 655 833	7 590 083	55 913 087	116 724 000	59 454 000	60 283 000	
Transfers and subsidies - capital (in-kind)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Surplus/ (Deficit) for the year	138 812 140	-34 937 358	-35 791 189	-1 125 558	-42 980 128	32 420 274	1 720 769	15 086 106	91 098 689	2 085 288	21 936 117	-207 223 203	-18 898 054	-9 517 649	4 609 042	

Revenue and Expenditure by Vote 2026/27

Description													Draft 2026/27 MTREF		
	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	Apr	May	June	2026/27	2027/28	2028/29
Revenue By Vote															
Civil Engineering Services	38 219 251	69 176 572	42 131 518	46 715 450	46 758 976	94 791 622	52 948 391	56 198 726	92 172 587	51 309 353	54 577 882	84 092 444	729 092 771	765 485 742	813 606 464
Community Safety & Mobility	45 370 144	44 336 172	45 412 305	46 334 160	48 208 045	45 182 217	45 375 408	47 337 821	45 707 685	45 521 365	48 292 630	185 431 646	692 509 597	676 467 018	702 814 195
Community Services	17 319 274	38 777 776	17 802 206	17 769 640	17 697 430	39 825 110	18 308 937	18 823 276	39 934 068	19 943 273	19 728 300	19 876 574	285 805 864	301 240 978	320 532 768
Corporate Services	461 266	1 440 156	461 266	461 266	461 266	1 440 156	461 266	461 266	1 440 156	461 266	461 266	461 278	8 471 874	8 473 428	8 727 714
Electrotechnical Services	138 708 102	86 639 412	128 032 407	114 103 547	116 892 125	142 625 241	110 099 557	113 154 616	131 322 290	117 803 025	123 747 904	200 262 117	1 523 390 343	1 649 884 422	1 778 578 644
Financial Services	72 654 271	56 131 077	56 479 784	52 282 283	56 477 375	56 012 188	50 168 389	56 360 572	52 555 919	50 798 405	55 006 844	65 518 469	680 445 575	736 714 770	798 451 154
Office of the Municipal Manager	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Planning And Development	6 649 294	7 761 684	4 795 017	4 795 017	5 021 907	7 761 684	5 021 907	5 215 257	7 781 684	7 247 517	6 424 407	11 160 388	79 635 762	57 333 430	42 261 168
Total Revenue	319 381 603	304 262 850	295 114 503	282 461 362	291 517 124	387 638 218	282 383 855	297 551 533	370 914 388	293 084 203	308 239 233	566 802 916	3 999 351 786	4 195 599 788	4 464 972 107
Expenditure By Vote															
Civil Engineering Services	33 601 153	33 750 319	33 782 024	33 760 208	42 630 956	66 197 398	33 580 564	33 726 074	33 811 896	33 755 386	33 874 381	201 988 079	614 458 438	720 819 524	841 923 848
Community Safety & Mobility	37 055 546	57 970 210	57 970 210	61 956 877	68 413 214	58 373 433	61 956 877	57 970 210	61 956 877	61 956 877	61 956 877	166 692 575	814 229 782	838 499 173	876 377 740
Community Services	23 377 549	23 402 817	23 408 188	23 404 493	28 181 823	24 856 551	23 374 062	23 398 710	23 413 248	23 403 676	23 423 833	29 097 542	292 742 493	298 251 287	307 504 465
Corporate Services	16 386 259	16 386 259	16 386 259	16 386 259	20 962 714	16 413 846	16 386 259	16 386 259	16 386 259	16 386 259	16 398 759	45 563 974	230 429 364	237 721 242	246 455 519
Electrotechnical Services	15 914 323	153 312 298	144 875 975	91 693 402	97 785 571	99 412 319	90 084 031	93 502 635	87 371 102	93 022 940	91 515 886	202 603 478	1 261 093 961	1 327 589 334	1 404 969 666
Financial Services	19 710 392	19 846 937	19 553 206	19 552 011	34 946 009	51 012 876	19 690 826	20 024 495	19 798 535	22 949 536	20 140 599	70 284 614	337 510 035	349 862 398	386 571 187
Office of the Municipal Manager	1 888 553	1 895 679	2 294 142	4 197 983	5 336 015	4 454 855	2 954 780	2 321 356	1 942 093	1 888 553	1 932 344	4 318 056	35 424 408	36 049 242	36 987 234
Planning And Development	32 635 688	32 635 688	32 635 688	32 635 688	36 240 950	34 496 665	32 635 688	35 135 688	35 135 688	37 635 688	37 060 438	53 477 802	432 361 359	396 325 237	359 573 406
Total Expenditure	180 569 463	339 200 207	330 905 692	283 586 920	334 497 252	355 217 943	280 663 087	282 465 428	279 815 699	290 998 915	286 303 116	774 026 120	4 018 249 840	4 205 117 437	4 460 363 065
Surplus/ (Deficit) for the year	138 812 140	-34 937 358	-35 791 189	-1 125 558	-42 980 128	32 420 274	1 720 769	15 086 106	91 098 689	2 085 288	21 936 117	-207 223 203	-18 898 054	-9 517 649	4 609 042

Capital by Vote

Capital Budget by Directorate	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	Apr	May	June	Draft Budget 2026/2027	Draft Budget 2027/2028	Draft Budget 2028/2029
Civil Engineering Services	36 904 146	38 004 146	39 287 480	41 320 813	41 795 813	40 295 813	40 412 479	44 545 813	43 979 146	20 182 135	18 032 135	109 689 764	514 449 681	594 948 838	529 270 000
Electrical Engineering Services	3 085 959	3 170 377	4 021 197	5 597 805	9 107 579	15 033 477	19 008 050	19 424 515	19 342 452	13 927 358	5 632 282	4 722 861	122 073 913	151 900 000	156 800 000
Community Safety and Mobility	3 143 358	3 143 358	3 143 358	3 143 358	3 143 358	3 143 358	3 143 358	3 143 358	3 143 358	1 820 334	1 820 334	37 789 414	69 720 304	29 004 000	25 704 000
Community Services	4 277 501	4 277 501	4 277 501	4 277 501	4 277 501	4 688 930	4 272 263	4 872 263	4 272 263	2 073 929	2 413 929	9 308 919	53 290 000	18 060 000	14 100 000
Financial Services	799 062	799 062	874 062	799 062	1 199 062	799 062	874 062	1 999 062	874 062	2 322 498	3 299 062	3 950 635	18 588 753	10 789 347	11 058 983
Planning and Development	496 695	496 695	496 695	496 695	501 695	696 695	496 695	646 695	1 001 695	1 305 028	1 456 695	2 738 365	10 830 343	9 993 608	21 400 000
Corporate Services	21 833	72 833	108 833	478 833	1 045 833	495 833	20 833	890 833	997 500	2 555 833	1 070 833	320 170	8 080 000	11 498 000	10 060 000
Office of the Municipal Manager	0	0	0	10 000	50 000	0	0	0	50 000	3 500	1 500	3 500	118 500	50 000	0
Grand Total	48 728 554	49 963 972	52 209 126	56 124 067	61 120 841	65 153 167	68 227 740	75 522 539	73 660 476	44 190 614	33 726 770	168 523 629	797 151 494	826 243 793	768 392 983

3 Year Capital Plan 2025/26 – 2026/27

Directorate	Department	Project Name	Funding Source	Draft Budget 2026/2027	Draft Budget 2027/2028	Draft Budget 2028/2029
Civil Engineering Services	Laboratory Services	BUILDINGS	EFF	300 000	0	0
Civil Engineering Services	Laboratory Services	INSTRUMENTATION	EFF	2 500 000	0	0
Civil Engineering Services	Roads and Stormwater Services	Resealing of Binne Streets: George	EFF	15 000 000	0	0
Civil Engineering Services	Roads and Stormwater Services	IT EQUIPMENT/SCREENS	CRR	70 000	0	0
Civil Engineering Services	Roads and Stormwater Services	DEPOT UPGRADE	CRR	100 000	0	0
Civil Engineering Services	Roads and Stormwater Services	STREET RESEALING: GREATER GEORGE	EFF	20 000 000	0	0
Civil Engineering Services	Roads and Stormwater Services	UPGRADE ROSEMOOR STORMWATER	CRR	3 000 000	3 000 000	3 000 000
Civil Engineering Services	Roads and Stormwater Services	TIPPER TRUCKS	EFF	800 000	0	0
Civil Engineering Services	Roads and Stormwater Services	BAKKIES	EFF	600 000	0	0
Civil Engineering Services	Roads and Stormwater Services	CONSTRUCTION OF SIDEWALKS: GEORGE AREA	EFF	6 500 000	0	0
Civil Engineering Services	Roads and Stormwater Services	DIGGER LOADER - DMA	EFF	1 400 000	0	0
Civil Engineering Services	Roads and Stormwater Services	HOPE STREET RECONSTRUCTION	EFF	4 000 000	0	0
Civil Engineering Services	Roads and Stormwater Services	IUDG: UPGRADE OF STORMWATER: ROSEMOOR: PH1	Grants	7 045 533	8 484 783	8 260 870
Civil Engineering Services	Roads and Stormwater Services	MECHANICAL BROOM	EFF	0	6 000 000	0
Civil Engineering Services	Roads and Stormwater Services	RAND STREET EXTENTION	EFF	8 000 000	15 000 000	0
Civil Engineering Services	Roads and Stormwater Services	RAND STREET EXTENTION	CRR	0	0	10 000 000
Civil Engineering Services	Roads and Stormwater Services	REBUILDING OF STREETS: GREATER GEORGE	EFF	12 000 000	0	0
Civil Engineering Services	Roads and Stormwater Services	ROOIDRAAI ROAD: REPAIRS TO SLIP FAILURE	EFF	1 400 000	4 000 000	6 600 000
Civil Engineering Services	Roads and Stormwater Services	TOOLS AND EQUIPMENT - STREETS	CRR	400 000	0	0
Civil Engineering Services	Roads and Stormwater Services	TRAILERS - STREETS	CRR	800 000	0	0
Civil Engineering Services	Roads and Stormwater Services	UPGRADE HAARLEM STORMWATER	Grants	3 434 783	4 347 824	4 347 826
Civil Engineering Services	Roads and Stormwater Services	UPGRADE HAARLEM STORMWATER	EFF	2 750 000	8 000 000	5 000 000
Civil Engineering Services	Roads and Stormwater Services	UPGRADE THEMBALETHU STORMWATER	Grants	1 739 130	6 086 957	6 489 565
Civil Engineering Services	Roads and Stormwater Services	UPGRADE THEMBALETHU STORMWATER	EFF	2 500 000	2 500 000	2 500 000

Directorate	Department	Project Name	Funding Source	Draft Budget 2026/2027	Draft Budget 2027/2028	Draft Budget 2028/2029
Civil Engineering Services	Roads and Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	EFF	2 500 000	2 500 000	2 500 000
Civil Engineering Services	Roads and Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	Grants	2 173 913	4 347 826	4 347 826
Civil Engineering Services	Roads and Stormwater Services	IUDG:Road rehabilitation	Grants	0	0	347 826
Civil Engineering Services	Roads and Stormwater Services	UPGRADE UNIONDALE STORMWATER	Grants	5 652 174	4 347 826	0
Civil Engineering Services	Roads and Stormwater Services	UPGRADE UNIONDALE STORMWATER	EFF	2 500 000	5 000 000	7 500 000
Civil Engineering Services	Roads and Stormwater Services	UPGRADING OF EXISTING STORMWATER INFRASTRUCTURE	EFF	4 000 000	0	0
Civil Engineering Services	Roads and Stormwater Services	UPGRADING OF JONGA STREET	EFF	1 000 000	0	0
Civil Engineering Services	Roads and Stormwater Services	UPGRADING OF STREETS HAARLEM	EFF	6 500 000	5 000 000	5 000 000
Civil Engineering Services	Roads and Stormwater Services	4 TON CRANE TRUCK	EFF	1 000 000	0	0
Civil Engineering Services	Roads and Stormwater Services	UPGRADING OF WHITES ROAD	EFF	100 000	5 000 000	11 400 000
Civil Engineering Services	Roads and Stormwater Services	UPGRADING STORMWATER INFRASTRUCTURE(GEORGE SOUTH)	EFF	1 500 000	15 000 000	15 000 000
Civil Engineering Services	Roads and Stormwater Services	UPGRADING STREETS UNIONDALE	EFF	5 000 000	2 500 000	2 500 000
Civil Engineering Services	Roads and Stormwater Services	Tarred streets - Resealing of Hood Street, Hospital Street, Victoria Street, Aberdeen Street and Gardener Street	CRR	5 000 000	0	0
Civil Engineering Services	Roads and Stormwater Services	Upgrade Nelson Mandela Boulevard Thembaletu	EFF	3 600 000	1 500 000	1 500 000
Civil Engineering Services	Roads and Stormwater Services	Rehabilitation BL York Street Parking	EFF	2 500 000	0	0
Civil Engineering Services	Roads and Stormwater Services	Upgrading of Hansmoeskraal Road	CRR	500 000	0	0
Civil Engineering Services	Roads and Stormwater Services	ROAD REHAB: GENESIS - PHASE 1	CRR	11 598 051	0	0
Civil Engineering Services	Roads and Stormwater Services	ROAD REHAB: PLATTNER STREET PHASE 1	CRR	7 304 982	0	0
Civil Engineering Services	Roads and Stormwater Services	ROAD REHAB: HAYDN (ROSE-HEATHER), HEATHER AND ROSE (HINISCUS-HAYDN) STREETS	CRR	5 667 692	0	0
Civil Engineering Services	Roads and Stormwater Services	ROAD REHAB: PW BOTHA STREET	CRR	7 428 424	0	0
Civil Engineering Services	Roads and Stormwater Services	ROAD REHAB: CRADOCK STREET: HIBERNIA - MARKET	CRR	1 992 919	0	0
Civil Engineering Services	Roads and Stormwater Services	Go George Permanent Depot (Phase 1)	CRR	13 000 000	0	0
Civil Engineering Services	Roads and Stormwater Services	GIPTN: Shelters, Bus Stops, Transfer Locations, Sidewalks	CRR	8 500 000	0	0
Civil Engineering Services	Roads and Stormwater Services	GIPTN infrastructure	CRR	21 885 598	0	0
Civil Engineering Services	Secretariat Civil Engineering Services	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - CIVIL	CRR	800 000	250 000	250 000
Civil Engineering Services	Secretariat Civil Engineering Services	FURNITURE AND FITTINGS - CIVIL ADMIN	CRR	200 000	300 000	500 000
Civil Engineering Services	Secretariat Civil Engineering Services	Old Town Hall Building Upgrades	EFF	5 000 000	7 500 000	10 000 000
Civil Engineering Services	Waste Water Networks	NETWORK REHABILITATION	EFF	5 000 000	5 500 000	6 000 000
Civil Engineering Services	Waste Water Networks	TELEMETRY AND SERVICE NETWORK SYSTEM	CRR	500 000	500 000	500 000
Civil Engineering Services	Waste Water Networks	TWO-WAY RADIO SYSTEMS	CRR	20 000	20 000	20 000
Civil Engineering Services	Waste Water Networks	BAKKIES	EFF	600 000	750 000	750 000
Civil Engineering Services	Waste Water Networks	EBB AND FLOW SEWER PIPE BRIDGE	EFF	700 000	2 000 000	6 800 000
Civil Engineering Services	Waste Water Networks	HONEY SUCKERS TRUCKS FOR PUMPSTATIONS	EFF	1 800 000	1 900 000	0
Civil Engineering Services	Waste Water Networks	JETMACHINE (DMA)	EFF	900 000	1 000 000	0
Civil Engineering Services	Waste Water Networks	NETWORK REHAB - SEWERAGE	EFF	6 000 000	8 000 000	9 000 000
Civil Engineering Services	Waste Water Networks	PACALTSORP PUMPSTATION 3 UPGRADE	EFF	14 600 000	71 000 000	0
Civil Engineering Services	Waste Water Networks	THEM UISP PHASE 3 AREA 5, 6A&B- EXTENSION OF SEWER MAIN TOWARDS AREA 2	EFF	0	12 500 000	0
Civil Engineering Services	Waste Water Networks	THEMBALETHU EASTERN BULK SEWER	EFF	2 900 000	750 000	0
Civil Engineering Services	Waste Water Networks	THEMBALETHU EASTERN BULK SEWER	Grants	4 347 826	4 347 826	6 956 520

Directorate	Department	Project Name	Funding Source	Draft Budget 2026/2027	Draft Budget 2027/2028	Draft Budget 2028/2029
Civil Engineering Services	Waste Water Networks	THEMBALETHU P/S 6	EFF	32 000 000	0	0
Civil Engineering Services	Waste Water Networks	THEMBALETHU P/S 6	Grants	217 391	0	0
Civil Engineering Services	Waste Water Networks	TOOLS AND EQUIPMENT	CRR	50 000	50 000	50 000
Civil Engineering Services	Waste Water Networks	UNIONDALE SEWER NETWORK	EFF	3 000 000	1 500 000	0
Civil Engineering Services	Waste Water Networks	UPGRADE ELECTRICAL SWITCH GEAR AT SEWER PUMP STATIONS	EFF	3 000 000	3 500 000	0
Civil Engineering Services	Waste Water Networks	UPGRADE KLEINKRANTZ PUMPSTATION	EFF	2 500 000	8 500 000	27 000 000
Civil Engineering Services	Waste Water Networks	UPGRADE PUMPSTATIONS - SEWER	EFF	17 700 000	18 000 000	0
Civil Engineering Services	Waste Water Networks	UPGRADE PUMPSTATIONS - SEWER	CRR	0	0	20 000 000
Civil Engineering Services	Waste Water Networks	UPGRADE WILDERNESS EAST PUMPSTATION	EFF	3 000 000	1 000 000	17 200 000
Civil Engineering Services	Waste Water Networks	UPGRADING OF ACCESS ROADS & FENCING (PUMP STATIONS)	EFF	1 000 000	1 000 000	1 000 000
Civil Engineering Services	Waste Water Networks	Herolds Bay Pump Station 1	EFF	500 000	5 500 000	18 000 000
Civil Engineering Services	Waste Water Networks	IUDG: Upgrade of Sewer Reticulation network: Rosemoor	Grants	6 521 739	2 761 957	4 782 609
Civil Engineering Services	Waste Water Networks	IUDG: Upgrade of Sewer Reticulation network: Rosemoor	EFF	1 000 000	3 000 000	3 000 000
Civil Engineering Services	Waste Water Networks	UPGRADING DEPOT FACILITIES	EFF	4 000 000	0	0
Civil Engineering Services	Waste Water Networks	IUDG: Upgrade Sewer Reticulation: Thembalethu: Zn 3 & 6	Grants	2 608 696	1 086 957	1 086 957
Civil Engineering Services	Waste Water Networks	IUDG: Upgrade Sewer Reticulation: Thembalethu: Zn 3 & 6	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Waste Water Networks	IUDG: Upgrade Sewer Reticulation: Thembalethu: Zn 4 & 5	Grants	1 304 348	2 608 696	2 608 696
Civil Engineering Services	Waste Water Networks	IUDG: Upgrade Sewer Reticulation: Thembalethu: Zn 4 & 5	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Waste Water Networks	IUDG: Upgrade Sewer Reticulation: Haarlem	Grants	2 173 913	1 304 348	1 304 348
Civil Engineering Services	Waste Water Networks	IUDG: Upgrade Sewer Reticulation: Haarlem	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Waste Water Networks	IUDG: Upgrade Sewer Reticulation: Uniondale	Grants	1 304 348	1 304 348	1 304 348
Civil Engineering Services	Waste Water Networks	IUDG: Upgrade Sewer Reticulation: Uniondale	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Waste Water Networks	IUDG: Upgrade Sewer Reticulation: Blanco	Grants	1 304 348	0	0
Civil Engineering Services	Waste Water Networks	IUDG: Upgrade Sewer Reticulation: Blanco	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Waste Water Treatment	Gwaing WWTW Upgrade - Phase 2	EFF	14 000 000	0	0
Civil Engineering Services	Waste Water Treatment	Gwaing WWTW Upgrade - Phase 2	CRR	0	20 000 000	20 000 000
Civil Engineering Services	Waste Water Treatment	KLEINKRANTZ WWTW: DEWATERING FACILITY	EFF	1 000 000	5 000 000	4 000 000
Civil Engineering Services	Waste Water Treatment	UF PLANT - REHABILITATION	EFF	8 500 000	8 500 000	0
Civil Engineering Services	Waste Water Treatment	UF PLANT - REHABILITATION	CRR	0	0	10 000 000
Civil Engineering Services	Waste Water Treatment	George Biosolids Beneficiation Facility	EFF	4 000 000	0	0
Civil Engineering Services	Waste Water Treatment	George Biosolids Beneficiation Facility	CRR	0	0	90 000 000
Civil Engineering Services	Waste Water Treatment	George Biosolids Beneficiation Facility	CRR	0	90 000 000	0
Civil Engineering Services	Waste Water Treatment	Herolds Bay WWTW	EFF	2 000 000	2 000 000	15 000 000
Civil Engineering Services	Waste Water Treatment	Union Street bulk sewer diversion	EFF	5 000 000	0	0
Civil Engineering Services	Waste Water Treatment	Union Street bulk sewer diversion	CRR	0	500 000	0
Civil Engineering Services	Water Contamination Control	OUTENIQUA WWTW- OFFICE	CRR	500 000	750 000	0
Civil Engineering Services	Water Contamination Control	REFURBISHMENT OF BELT PRESSES AT GWAING WWTW	CRR	1 000 000	1 000 000	1 000 000
Civil Engineering Services	Water Contamination Control	FENCE - OUTENIQUA WWTW	CRR	1 000 000	0	0
Civil Engineering Services	Water Contamination Control	FENCE AT GWAING WWTW	EFF	3 700 000	1 000 000	0
Civil Engineering Services	Water Contamination Control	HAARLEM WWTW- OFFICE	EFF	200 000	500 000	0
Civil Engineering Services	Water Contamination Control	HAARLEM WWTW- OFFICE	CRR	0	0	350 000
Civil Engineering Services	Water Contamination Control	TOOLS AND EQUIPMENT - WWTW	CRR	600 000	70 000	50 000
Civil Engineering Services	Water Contamination Control	Furniture and Office Equipment	CRR	80 000	50 000	0
Civil Engineering Services	Water Contamination Control	BAKKIES	EFF	600 000	750 000	0
Civil Engineering Services	Water Contamination Control	FENCE - HEROLDSBAY WWTW	CRR	1 000 000	0	0

Directorate	Department	Project Name	Funding Source	Draft Budget 2026/2027	Draft Budget 2027/2028	Draft Budget 2028/2029
Civil Engineering Services	Water Contamination Control	FENCE - UNIONDALE WWTW	CRR	2 000 000	0	0
Civil Engineering Services	Water Contamination Control	KLEINKRANTZ WWTW- OFFICE	CRR	0	500 000	350 000
Civil Engineering Services	Water Contamination Control	UNIONDALE WWTW -OFFICES - STORE	CRR	0	500 000	0
Civil Engineering Services	Water Contamination Control	TELEMETRY - WASTEWATER TREATMENT	CRR	500 000	500 000	350 000
Civil Engineering Services	Water Distribution	AIRPORT MAINLINE UPGRADE	EFF	1 000 000	0	0
Civil Engineering Services	Water Distribution	AIRPORT MAINLINE UPGRADE	CRR	0	6 374 055	6 700 000
Civil Engineering Services	Water Distribution	BAKKIES	EFF	1 200 000	0	0
Civil Engineering Services	Water Distribution	INSTALLATION OF BULK METERS	EFF	5 000 000	4 500 000	0
Civil Engineering Services	Water Distribution	INSTALLATION OF BURST CONTROL VALVES	EFF	2 200 000	2 200 000	0
Civil Engineering Services	Water Distribution	INSTALLATION OF NEW METERS - WATER DISTRIBUTION	CRR	740 000	750 000	0
Civil Engineering Services	Water Distribution	INSTALLATION OF NEW WATER CONNECTIONS	CRR	800 000	800 000	0
Civil Engineering Services	Water Distribution	INSTALLATION OF SMART METERS	EFF	5 000 000	15 000 000	15 000 000
Civil Engineering Services	Water Distribution	KAAIMANS TRANSNET BRIDGE & WATER PIPELINE UPGRADING	EFF	1 000 000	0	7 000 000
Civil Engineering Services	Water Distribution	KAAIMANS TRANSNET BRIDGE & WATER PIPELINE UPGRADING	CRR	0	7 000 000	0
Civil Engineering Services	Water Distribution	NETWORK REHABILITATION - WATER	EFF	14 600 000	0	0
Civil Engineering Services	Water Distribution	NETWORK REHABILITATION - WATER	CRR	0	16 500 000	16 500 000
Civil Engineering Services	Water Distribution	PRESSURE REDUCING VALVES	EFF	3 000 000	3 000 000	3 000 000
Civil Engineering Services	Water Distribution	TELEMETRY AND LOGGERS - WATER DISTRIBUTION	EFF	3 000 000	3 000 000	0
Civil Engineering Services	Water Distribution	TOOLS AND EQUIPMENT - WATER	CRR	30 000	0	0
Civil Engineering Services	Water Distribution	TOOLS AND EQUIPMENT (DMA)	CRR	10 000	10 000	10 000
Civil Engineering Services	Water Distribution	UPGRADING DEPOT FACILITIES	EFF	4 000 000	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSDORP WATER (ANDERSONVILLE): PHASE 1	Grants	1 906 311	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSDORP WATER (ANDERSONVILLE): PHASE 1	EFF	8 112 909	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	Grants	9 527 935	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	EFF	3 071 715	0	0
Civil Engineering Services	Water Distribution	Liebenstraum reservoir 2 (2 000 kL)	EFF	2 000 000	1 500 000	7 500 000
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Rosemoor	Grants	1 568 696	690 652	695 652
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Rosemoor	EFF	0	0	1 500 000
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Thembalethu: Zn 3 & 6	Grants	1 739 130	1 086 957	1 086 957
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Thembalethu: Zn 3 & 6	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Thembalethu: Zn 4 & 5	Grants	1 304 348	1 739 130	1 739 130
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Thembalethu: Zn 4 & 5	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Haarlem	Grants	4 782 609	1 304 348	1 304 348
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Haarlem	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Uniondale	Grants	2 608 696	1 304 348	1 304 348
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Uniondale	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Blanco	Grants	691 524	0	652 174
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Blanco	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Water Purification	ALL WATER PUMP STATIONS (SPECTRUM) PEPPERSPRAY	CRR	100 000	100 000	0
Civil Engineering Services	Water Purification	FENCING AT RESERVOIRS	EFF	500 000	500 000	0
Civil Engineering Services	Water Purification	NEW POTABLE WATER STORAGE RESERVOIR	EFF	1 500 000	0	0

Directorate	Department	Project Name	Funding Source	Draft Budget 2026/2027	Draft Budget 2027/2028	Draft Budget 2028/2029
Civil Engineering Services	Water Purification	NEW POTABLE WATER STORAGE RESERVOIR	CRR	0	30 000 000	15 000 000
Civil Engineering Services	Water Purification	PIPEWORK REHABILITATION: GARDEN ROUTE DAM	EFF	2 000 000	0	0
Civil Engineering Services	Water Purification	PIPEWORK REHABILITATION: GARDEN ROUTE DAM	CRR	0	35 000 000	25 000 000
Civil Engineering Services	Water Purification	TELEMETRY - WATER PURIFICATION	CRR	200 000	200 000	0
Civil Engineering Services	Water Purification	TOOLS AND EQUIPMENT	CRR	20 000	20 000	20 000
Civil Engineering Services	Water Purification	UNIONDALE FORT KOPPIE RESERVOIR (500KI) PHASE 1	EFF	1 000 000	0	0
Civil Engineering Services	Water Purification	UNIONDALE FORT KOPPIE RESERVOIR (500KI) PHASE 1	CRR	0	5 000 000	5 750 000
Civil Engineering Services	Water Purification	UPGRADING OF EBB N FLOW PIPE BRIDGE	EFF	1 000 000	0	0
Civil Engineering Services	Water Purification	UPGRADING OF WATER PUMP STATIONS	EFF	5 000 000	0	0
Civil Engineering Services	Water Purification	UPGRADING OF WATER PUMP STATIONS	CRR	0	5 000 000	5 000 000
Civil Engineering Services	Water Purification	Groundwater exploration	EFF	8 000 000	20 000 000	20 000 000
Civil Engineering Services	Water Purification	Malgaskraal dam	EFF	2 000 000	3 000 000	4 000 000
Civil Engineering Services	Water Purification	New WTW: Protective screed layer for settling tanks modules 1 & 2 rebars	EFF	4 000 000	5 000 000	0
Civil Engineering Services	Water Purification	Old WTW: Protective screed layer for settling tanks modules 1 & 2 rebars	CRR	1 000 000	1 500 000	0
Civil Engineering Services	Water Purification	BAKKIES	CRR	600 000	700 000	0
Civil Engineering Services	Water Purification	Skip container facility at the centrifuge plant	CRR	1 500 000	0	0
Civil Engineering Services	Water Purification	New WTW Sludge Handling: Tipper truck	EFF	2 000 000	0	0
Civil Engineering Services	Water Purification	Furniture New WTWs	CRR	60 000	0	0
Civil Engineering Services	Water Purification	New Lab Equipment Old WTW	CRR	100 000	0	0
Civil Engineering Services	Water Purification	Ebb n Flow WTW: New Sand Filters	CRR	500 000	2 500 000	0
Civil Engineering Services	Water Purification	Uniondale WTW: Plant Upgrades	CRR	2 000 000	1 500 000	0
Civil Engineering Services	Water Purification	Haarlem WTW: Plant Upgrades	CRR	1 000 000	1 500 000	0
Civil Engineering Services	Water Purification	Development and Equipping Alternative Water Sources	EFF	14 000 000	5 000 000	5 000 000
Community Safety and Mobility	Drivers Licence Testing Centre	Fencing/gates Traffic Department (Pacaltsdorp)	CRR	1 000 000	1 000 000	0
Community Safety and Mobility	Fire Services	FIRE TRUCK- Medium Pumper	EFF	4 000 000	0	0
Community Safety and Mobility	Fire Services	FURNITURE AND FITTINGS - FIRE STATION	CRR	100 000	0	0
Community Safety and Mobility	Fire Services	LAPTOP FIRE	CRR	20 000	0	0
Community Safety and Mobility	Fire Services	TOOLS AND EQUIPMENT	CRR	200 000	0	0
Community Safety and Mobility	Fire Services	TOOLS AND EQUIPMENT	CRR	0	200 000	200 000
Community Safety and Mobility	Fire Services	UPGRADING OF RADIO COMMUNICATION - GEORGE	CRR	200 000	200 000	200 000
Community Safety and Mobility	Fire Services	REPLACE POLO CAW33809	CRR	550 000	0	0
Community Safety and Mobility	Fire Services	Fire Truck	Grants	891 304	0	0
Community Safety and Mobility	Fleet Management	ROLL BACK RECOVERY VEHICLE FLEET	EFF	2 300 000	0	0
Community Safety and Mobility	Fleet Management	END-USER EQUIPMENT	CRR	40 000	0	0
Community Safety and Mobility	GIPTN Auxiliary Cost	Replace Sprinter Busses	Grants	32 000 000	0	0
Community Safety and Mobility	Law Enforcement	CCTV: EXTENSION OF CAMERA SYSTEM	CRR	4 500 000	4 500 000	1 500 000
Community Safety and Mobility	Law Enforcement	CCTV: FURNITURE	CRR	500 000	600 000	700 000
Community Safety and Mobility	Law Enforcement	CCTV: OPTIC FIBRE	EFF	2 500 000	0	0
Community Safety and Mobility	Law Enforcement	CCTV: OPTIC FIBRE	CRR	0	2 500 000	2 500 000
Community Safety and Mobility	Law Enforcement	COMMUNICATION SYSTEM	CRR	200 000	200 000	200 000
Community Safety and Mobility	Law Enforcement	FIBRE LINK - N2	CRR	5 500 000	5 500 000	5 500 000
Community Safety and Mobility	Law Enforcement	IT EQUIPMENT/SCREENS - CONTROL ROOM	CRR	500 000	500 000	500 000
Community Safety and Mobility	Law Enforcement	LAPTOPS / DESKTOPS - LAW ENFOR	CRR	144 000	144 000	144 000
Community Safety and Mobility	Law Enforcement	MINIBUS - LAW ENFORCEMENT	EFF	0	900 000	0
Community Safety and Mobility	Law Enforcement	RECORDER AND HARDDRIVES - CCTV	CRR	100 000	100 000	100 000
Community Safety and Mobility	Law Enforcement	CCTV: SAFETY EQUIPMENT: MAIN BUILDING	CRR	100 000	100 000	100 000

Directorate	Department	Project Name	Funding Source	Draft Budget 2026/2027	Draft Budget 2027/2028	Draft Budget 2028/2029
Community Safety and Mobility	Law Enforcement	UPS AND BOXES	CRR	100 000	100 000	100 000
Community Safety and Mobility	Law Enforcement	Sedan	EFF	1 200 000	1 500 000	1 500 000
Community Safety and Mobility	Law Enforcement	SAFER CITY Precinct Building	EFF	8 000 000	0	0
Community Safety and Mobility	Law Enforcement	SAFER CITY Precinct Building	CRR	0	6 000 000	7 000 000
Community Safety and Mobility	Law Enforcement	CCTV: END USER EQUIPMENT	CRR	510 000	0	0
Community Safety and Mobility	Law Enforcement	CCTV: Fibre Installation - R102 - TRANSFERSTATION	CRR	0	1 000 000	1 000 000
Community Safety and Mobility	Law Enforcement	RADIO COMMUNICATIONS	CRR	200 000	0	0
Community Safety and Mobility	Law Enforcement	COMMUNICATION SYSTEM - SAFER CITY	CRR	200 000	200 000	200 000
Community Safety and Mobility	Law Enforcement	SAFER CITY DRONES AND EQUIPMENT	CRR	800 000	500 000	1 000 000
Community Safety and Mobility	Motor Vehicle Registration	Invertor	CRR	100 000	0	0
Community Safety and Mobility	Traffic Operations	END-USER EQUIPMENT	CRR	115 000	60 000	60 000
Community Safety and Mobility	Traffic Operations	FIREARMS - TRAFFIC	CRR	100 000	0	0
Community Safety and Mobility	Traffic Operations	SAFETY EQUIPMENT - TRAFFIC SERVICES	CRR	50 000	0	0
Community Safety and Mobility	Traffic Operations	Sedan	EFF	2 800 000	3 000 000	3 000 000
Community Safety and Mobility	Traffic Operations	RADIO COMMUNICATION	CRR	200 000	200 000	200 000
Community Services	Branch Libraries	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - CO	CRR	20 000	0	0
Community Services	Branch Libraries	Blanco Library - Fencing	CRR	1 000 000	2 000 000	0
Community Services	Cemeteries	FENCING - CEMETERIES	CRR	2 000 000	1 000 000	0
Community Services	Cemeteries	Establishment Extension of Cemeteries - George	CRR	5 000 000	1 000 000	0
Community Services	Cemeteries	Extension of New Cemeteries - Uniondale	CRR	4 500 000	500 000	0
Community Services	Environmental Health	AIR QUALITY METER	CRR	250 000	0	0
Community Services	Landfill Site	MINI TRANSFER STATION	CRR	4 000 000	0	0
Community Services	Landfill Site	SKIPS TRUCK	EFF	2 000 000	0	0
Community Services	Landfill Site	CHIPPER- UNIONDALE TRANSFER STATION	CRR	500 000	0	0
Community Services	Landfill Site	Building of Compost Plant	EFF	5 000 000	0	0
Community Services	Landfill Site	Extension and refurbishment of George Waste Transfer Station Transfer Station	EFF	9 000 000	0	0
Community Services	Landfill site	Office Furniture	CRR	70 000	0	0
Community Services	Parks and Recreation	AERIAL PLATFORM 18M	EFF	0	0	2 400 000
Community Services	Parks and Recreation	BAKKIES	EFF	600 000	0	0
Community Services	Parks and Recreation	REPLACEMENT OF ASBESTOS ROOF: PARKS FACILITIES	CRR	1 700 000	2 000 000	2 000 000
Community Services	Parks and Recreation	STREET FURNITURE	CRR	300 000	500 000	500 000
Community Services	Refuse Removal	BULK REFUSE CONTAINERS:	CRR	500 000	500 000	500 000
Community Services	Refuse Removal	NEW WASTE MANAGEMENT CAMP (REFUSE REMOVAL DEPOT)	EFF	6 000 000	0	0
Community Services	Refuse Removal	REFUSE COMPACTOR TRUCKS	EFF	3 500 000	3 700 000	3 700 000
Community Services	Refuse Removal	NEW WASTE MANAGEMENT CAMP (REFUSE REMOVAL DEPOT)	CRR	0	6 000 000	3 000 000
Community Services	Refuse Removal	SKIPS	CRR	500 000	0	0
Community Services	Refuse Removal	Radios	CRR	250 000	0	0
Community Services	Refuse Removal	Office Furniture	CRR	70 000	200 000	0
Community Services	Refuse Removal	Cage trucks	EFF	2 000 000	0	0
Community Services	Secretariat Community Services	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) -CS	CRR	60 000	60 000	0
Community Services	Secretariat Community Services	Furniture and Office Equipment	CRR	200 000	100 000	0
Community Services	Social Services	LAPTOPS	CRR	40 000	0	0
Community Services	Social Services	Air Conditioners	CRR	250 000	0	0
Community Services	Social Services	Furniture and Office Equipment	CRR	300 000	0	0
Community Services	Sport Facilities and Development	CONVILLE SWIMMING POOL: NEW DOME ROOF/Swimming infrastructure/heatpumps	CRR	0	0	2 000 000
Community Services	Sport Facilities and Development	ROSEMORE SPORTGROUND - TARTAN TRACK PHASE 2	CRR	1 480 000	0	0

Directorate	Department	Project Name	Funding Source	Draft Budget 2026/2027	Draft Budget 2027/2028	Draft Budget 2028/2029
Community Services	Sport Facilities and Development	UPGRADING - LAWAAIKAMP SPORT FACILITY	CRR	2 000 000	500 000	0
Community Services	Sport Facilities and Development	Swimming pool Equipment	CRR	200 000	0	0
Corporate Services	Civic Centre	Sedan	EFF	400 000	0	0
Corporate Services	Civic Centre	UPGRADE COUNCIL CHAMBERS	CRR	200 000	0	100 000
Corporate Services	Civic Centre	INSTALLATION OF NEW MID-WALL AIR CONDITIONER FOR COUNCIL CHAMBERS AND HR OFFICES	CRR	0	300 000	300 000
Corporate Services	Civic Centre	Sedan	EFF	800 000	450 000	450 000
Corporate Services	Civic Centre	INDUSTRIAL BUFFING MACHINE	CRR	250 000	0	0
Corporate Services	Civic Centre	ROSDALE COMMUNITY CENTRE AND AREA OFFICE	CRR	575 000	0	0
Corporate Services	Civic Centre	AIRCONDITIONER: PACALTSORP COMMUNITY HALL	CRR	120 000	0	0
Corporate Services	DMA	DMA- OFFICE FURNITURE AN DEQUIPMENT	CRR	200 000	0	0
Corporate Services	Human Resource Management	LAPTOPS	CRR	100 000	0	0
Corporate Services	Human Resource Management	OFFICE FURNITURE	CRR	100 000	0	0
Corporate Services	Legal and Compliance	FURNITURE AND FITTINGS - LEGAL SERVICES	CRR	65 000	75 000	0
Corporate Services	Legal and Compliance	LAPTOPS	CRR	100 000	120 000	0
Corporate Services	Maintenance	CONSTRUCTION OF BUILDING: OFFICE SPACE (INDUSTRIAL AREA)	CRR	0	4 000 000	4 000 000
Corporate Services	Maintenance	BAKKIES	EFF	600 000	800 000	800 000
Corporate Services	Maintenance	CHAIRS - MAINTENANCE SECTION	CRR	8 000	8 000	8 000
Corporate Services	Maintenance	ERECTION OF FENCE :POST OFFICE BUILDING- PACALTSORP(MISSION STREET)	CRR	0	280 000	0
Corporate Services	Maintenance	FRIDGE	CRR	8 000	0	8 000
Corporate Services	Maintenance	FURNITURE - MAINTENANCE SECTION	CRR	10 000	10 000	150 000
Corporate Services	Maintenance	GAS CYLINDERS	CRR	40 000	0	0
Corporate Services	Maintenance	LOCKERS	CRR	0	0	80 000
Corporate Services	Maintenance	MICROWAVE	CRR	4 000	0	4 000
Corporate Services	Maintenance	REPLACE ASBESTOS ROOF :HOUSE 11TH AVENUE, DENNEOORD	CRR	0	0	500 000
Corporate Services	Maintenance	WATER HARVESTING PROJECTS	CRR	350 000	350 000	350 000
Corporate Services	Maintenance	WATER PUMPS	CRR	80 000	0	0
Corporate Services	Maintenance	WATER PUMPS	CRR	0	85 000	90 000
Corporate Services	Maintenance	BUILDING EQUIPMENT AND TOOLS	CRR	50 000	50 000	0
Corporate Services	Maintenance	CONTAINERS (MAINTENANCE)	CRR	200 000	200 000	0
Corporate Services	Maintenance	REMOVAL OF ASBESTOS ROOF: PACALTSORP LIBRARY	CRR	850 000	0	0
Corporate Services	Maintenance	REMOVAL OF ASBESTOS ROOF: TOUWSRANTEN COMMUNITY HALL	CRR	900 000	0	0
Corporate Services	Maintenance	ERECTION OF FENCE : TOUWSRANTEN CRECHE	CRR	650 000	0	0
Corporate Services	Maintenance	LAWAAIKAMP BUILDING (Next to Lawaai kamp Hall) Burglar Proofing	CRR	300 000	0	0
Corporate Services	Maintenance	LAWAAIKAMP BUILDING (Next to Lawaai kamp Hall) Asbestos Roof	CRR	600 000	0	0
Corporate Services	Office of the Speaker	TOOLS OF TRADE - COUNCIL	CRR	0	200 000	200 000
Corporate Services	Pacaltsdorp Hall	Airconditioner	CRR	200 000	0	0
Corporate Services	Pacaltsdorp Hall	Paving	CRR	250 000	0	0
Corporate Services	Parkdene Hall	PAVING: PARKDENE HALL	CRR	0	200 000	0
Corporate Services	Secretarial Committee Services	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - CO	CRR	20 000	20 000	20 000
Corporate Services	Secretarial Committee Services	INDUSTRIAL SHREDDER: RECORDS	CRR	50 000	0	0
Corporate Services	Thembaletu Hall	COMMUNITY HALL: ASAZANI	CRR	0	4 000 000	3 000 000

Directorate	Department	Project Name	Funding Source	Draft Budget 2026/2027	Draft Budget 2027/2028	Draft Budget 2028/2029
Corporate Services	Touwsrante Hall	CLEARVIEW FENCE	CRR	0	350 000	0
Electrical Engineering Services	Distribution	SS 11KV SWITCHGEAR AND EQUIPMENT - GROENKLOOF	CRR	1 000 000	3 000 000	8 000 000
Electrical Engineering Services	Distribution	SS 11KV SWITCHGEAR AND EQUIPMENT - MOOIKLOOF	CRR	0	1 000 000	4 000 000
Electrical Engineering Services	Distribution	ENG COMMUNICATION SYSTEM	CRR	300 000	400 000	400 000
Electrical Engineering Services	Distribution	ENG CONTROL CENTRE: 11KV SAFETY	CRR	0	500 000	250 000
Electrical Engineering Services	Distribution	ADMIN ENTRANCE CONTROL AND SECURITY MEASURES - ELEC	CRR	50 000	0	0
Electrical Engineering Services	Distribution	SL FESTIVE LIGHTS	CRR	200 000	200 000	0
Electrical Engineering Services	Distribution	SS FICHAT SS UPGRADE - 11KV SWITCHGEAR AND EQUIPMENT	EFF	2 000 000	0	0
Electrical Engineering Services	Distribution	RETIC FORMAL AREAS UNDERGROUND CONNECTION - UISP AREA	CRR	5 000 000	2 000 000	0
Electrical Engineering Services	Distribution	SS GEORGE SUBSTATION UPGRADE	CRR	500 000	0	0
Electrical Engineering Services	Distribution	SS HEATHER PARK UPGRADE	EFF	1 000 000	20 000 000	20 000 000
Electrical Engineering Services	Distribution	SS HEROLDS BAY SUBSTATION	EFF	12 000 000	0	0
Electrical Engineering Services	Distribution	SL HIGH MAST LIGHTING	EFF	2 500 000	2 500 000	0
Electrical Engineering Services	Distribution	ADMIN MOBILE RADIOS - ELEC	CRR	100 000	100 000	0
Electrical Engineering Services	Distribution	ADMIN MOBILE RADIOS - ELEC	CRR	0	0	100 000
Electrical Engineering Services	Distribution	OVERLOADED NETWORKS: REPLACEMENT - ELEC	CRR	500 000	0	0
Electrical Engineering Services	Distribution	OVERLOADED NETWORKS: REPLACEMENT - ELEC	CRR	0	500 000	500 000
Electrical Engineering Services	Distribution	ENG PROTECTION SYSTEM GENERAL	CRR	400 000	400 000	400 000
Electrical Engineering Services	Distribution	RMU REPLACE OVERLOADED 11KV SWITCHGEAR	CRR	1 000 000	0	0
Electrical Engineering Services	Distribution	RMU REPLACE OVERLOADED 11KV SWITCHGEAR	CRR	0	3 000 000	5 500 000
Electrical Engineering Services	Distribution	RETICULATION FILL IN SCHEMES - AD HOC	CRR	100 000	0	0
Electrical Engineering Services	Distribution	RETIC METRO GROUNDS	CRR	100 000	0	0
Electrical Engineering Services	Distribution	RETICULATION SCHEMES - INFORMAL SETTLEMENTS	CRR	5 000 000	0	0
Electrical Engineering Services	Distribution	RETICULATION SCHEMES - INFORMAL SETTLEMENTS	CRR	0	5 000 000	5 000 000
Electrical Engineering Services	Distribution	ADMIN SAFETY ADDITIONS TO ELEC BUILDING (OHSA)	CRR	2 000 000	2 000 000	0
Electrical Engineering Services	Distribution	SS SCHAAPKOP 2ND 132/66KV TRANSFORMER	EFF	2 500 000	45 000 000	50 000 000
Electrical Engineering Services	Distribution	ADMIN SECURITY WALL AT MAJOR SUBSTATIONS	CRR	500 000	0	0
Electrical Engineering Services	Distribution	STREETLIGHTS: UNIONDALE, HAARLEM AND HEROLD	CRR	10 000	0	0
Electrical Engineering Services	Distribution	SS THEMBALETHU/BALLOTS BAY 66/11KV SUBSTATION	CRR	500 000	0	0
Electrical Engineering Services	Distribution	SS THERON SS UPGRADE - 11KV SWITCHGEAR AND EQUIPMENT	EFF	9 000 000	0	0
Electrical Engineering Services	Distribution	LINE - SS GEORGE TO SS GLENWOOD	EFF	1 500 000	10 000 000	0
Electrical Engineering Services	Distribution	SL UPS FOR TRAFFIC LIGHTS	CRR	1 500 000	0	0
Electrical Engineering Services	Distribution	SS Completion of Uniondale Sub	CRR	300 000	2 000 000	0
Electrical Engineering Services	Distribution	LINE Hansmoekraal Thembaletu 66KV	CRR	0	500 000	500 000
Electrical Engineering Services	Distribution	MS to be installed - Corner Beukes Clinic	CRR	1 000 000	0	0
Electrical Engineering Services	Distribution	SS Glenwood Substation	EFF	500 000	0	0
Electrical Engineering Services	Distribution	MS on Corner of 5th & Akasia Str	CRR	1 500 000	0	0
Electrical Engineering Services	Distribution	SS Proefplaas upgrade	EFF	3 500 000	0	0
Electrical Engineering Services	Distribution	SS Protea 66/11KV Transformer	EFF	6 500 000	0	0

Directorate	Department	Project Name	Funding Source	Draft Budget 2026/2027	Draft Budget 2027/2028	Draft Budget 2028/2029
Electrical Engineering Services	Distribution	SS Riverlea- Trf must be upgraded	CRR	500 000	0	0
Electrical Engineering Services	Distribution	MP: SS Protea - SS Watertoring	CRR	2 000 000	0	0
Electrical Engineering Services	Distribution	PFC - Langenhoven SS	CRR	0	300 000	0
Electrical Engineering Services	Distribution	PFC - Tamsui	CRR	0	300 000	0
Electrical Engineering Services	Distribution	PFC - George SS	CRR	500 000	0	0
Electrical Engineering Services	Distribution	SS Upgrading of Tamsui SS	EFF	5 000 000	15 000 000	25 000 000
Electrical Engineering Services	Distribution	Cable MV from George SS to Fichat / Theron SS	EFF	3 500 000	0	0
Electrical Engineering Services	Distribution	MP: SS George - SS Table Top	CRR	1 000 000	0	0
Electrical Engineering Services	Distribution	ADMIN Safety Equipment	CRR	300 000	0	0
Electrical Engineering Services	Distribution	ADMIN Tools and Equipment	CRR	250 000	0	0
Electrical Engineering Services	Distribution	ADMIN Office Furniture & Fittings	CRR	50 000	50 000	50 000
Electrical Engineering Services	Distribution	MP: SS Winery - SS Industries	CRR	700 000	0	0
Electrical Engineering Services	Distribution	SS Langehoven SS - Erosion problem	CRR	1 000 000	1 000 000	0
Electrical Engineering Services	Distribution	MP: SS Table Top - SS Winery	CRR	600 000	0	0
Electrical Engineering Services	Distribution	SL Street lights General	EFF	3 000 000	3 000 000	0
Electrical Engineering Services	Distribution	SL Street lights General	CRR	0	0	3 500 000
Electrical Engineering Services	Distribution	SL Nelson mandela Traffic Lights	EFF	100 000	100 000	0
Electrical Engineering Services	Distribution	RMU Parkdene RMU relocate	CRR	700 000	0	0
Electrical Engineering Services	Distribution	LV CABLE Die Vleie Road LV Line Conversion	CRR	1 800 000	0	0
Electrical Engineering Services	Distribution	TP Town Planning - Erf 8538 Pacs	CRR	500 000	0	0
Electrical Engineering Services	Distribution	RETIC Informals - Thembalethu	EFF	10 000 000	0	0
Electrical Engineering Services	Distribution	RETIC Informals - Thembalethu	CRR	0	10 000 000	10 000 000
Electrical Engineering Services	Distribution	Meters Smart Meters - City Wide	EFF	10 000 000	10 000 000	10 000 000
Electrical Engineering Services	Distribution	ENG - Testing Equipment	CRR	500 000	100 000	100 000
Electrical Engineering Services	Distribution	ENG BTU's & Batteries Various SS	CRR	400 000	400 000	400 000
Electrical Engineering Services	Distribution	RMU Replacement of redundant RMU's and BMU's	CRR	0	1 000 000	1 000 000
Electrical Engineering Services	Distribution	Eng Protection Upgrade - 5th Street	CRR	600 000	0	0
Electrical Engineering Services	Distribution	Eng Protection Upgrade - SS Industria 1	CRR	0	0	600 000
Electrical Engineering Services	Distribution	MS Replace Mini-sub	EFF	5 000 000	5 000 000	0
Electrical Engineering Services	Distribution	MS Replace Mini-sub	CRR	0	0	5 000 000
Electrical Engineering Services	Distribution	LINES Replacing and upgrading of redundant MV overhead lines & Cables	CRR	3 000 000	0	0
Electrical Engineering Services	Distribution	LINES Replacing and upgrading of redundant MV overhead lines & Cables	CRR	0	3 000 000	3 000 000
Electrical Engineering Services	Distribution	LV LINES Upgrading of low voltage lines & cables	EFF	2 500 000	2 500 000	0
Electrical Engineering Services	Distribution	LV LINES Upgrading of low voltage lines & cables	CRR	0	0	2 500 000
Electrical Engineering Services	Distribution	LV Voortrekker Street OHL conversion	CRR	900 000	0	0
Electrical Engineering Services	Distribution	Meters AUTOMATED METERING SYTEM	CRR	300 000	50 000	0
Electrical Engineering Services	Distribution	Civil Project assistance - Rosemore ph1A	CRR	1 000 000	1 000 000	1 000 000
Electrical Engineering Services	Distribution	Rand St upgrades	CRR	0	1 000 000	0
Electrical Engineering Services	Distribution	RETIC METRO GROUNDS	Grants	3 493 913	0	0
Electrical Engineering Services	Secretariat Electrical Engineering Services	ADMIN CONTAINER	CRR	200 000	0	0
Electrical Engineering Services	Secretariat Electrical Engineering Services	ADMIN END USER EQUIPMENT (PCS LAPTOP	CRR	120 000	0	0
Financial Services	Billing and Client Services	Sedan	EFF	400 000	0	0
Financial Services	Billing and Client Services	Office Furniture	CRR	100 000	0	0
Financial Services	Credit Control and Indigent Management	Office Furniture	CRR	100 000	0	0
Financial Services	Credit Control and Indigent Management	BAKKIES	EFF	600 000	0	0

Directorate	Department	Project Name	Funding Source	Draft Budget 2026/2027	Draft Budget 2027/2028	Draft Budget 2028/2029
Financial Services	Credit Control and Indigent Management	Sedan	EFF	400 000	0	0
Financial Services	Customer Relations Management	OFFICE FURNITURE AND EQUIPMENT	CRR	200 000	0	0
Financial Services	ICT Systems	Management Information System	EFF	3 218 753	3 389 347	3 568 983
Financial Services	IT Services Network	BIOMETRICS - IT	CRR	300 000	0	0
Financial Services	IT Services Network	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) IT	CRR	700 000	0	0
Financial Services	IT Services Network	FIBRE AND NETWORK INFRASTRUCTURE	CRR	2 000 000	0	0
Financial Services	IT Services Network	IT ARCHITECTURE ASSESSMENT AND UPGRADES	CRR	2 000 000	0	0
Financial Services	Logistics Stores	Erection of new Municipal Store	EFF	7 000 000	7 000 000	7 000 000
Financial Services	Logistics Stores	BAKKIES	EFF	600 000	0	0
Financial Services	Secretariat Financial Services	AIRCONDITIONER	CRR	150 000	0	0
Financial Services	Secretariat Financial Services	AIRCONDITIONING - HAARLEM	CRR	120 000	0	90 000
Financial Services	Secretariat Financial Services	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - FIN	CRR	700 000	400 000	400 000
Office of the Municipal Manager	Communication	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) MM	CRR	25 000	0	0
Office of the Municipal Manager	Communication	FURNITURE AND FITTINGS	CRR	8 500	0	0
Office of the Municipal Manager	Internal Audit	COMPUTER HARDWARE - INTERNAL AUDIT	CRR	50 000	50 000	0
Office of the Municipal Manager	Internal Audit	FURNITURE & FITTINGS - INTERNAL AUDIT	CRR	15 000	0	0
Office of the Municipal Manager	Municipal Manager	FURNITURE AND FITTINGS - MM	CRR	20 000	0	0
Planning and Development	Economic Development LED	FURNITURE AND FITTINGS - LED	CRR	10 000	0	0
Planning and Development	Economic Development LED	PACALTSORP SMME TRADING SITE	CRR	1 670 000	1 800 000	3 500 000
Planning and Development	Integrated Human Settlements	FURNITURE: EXISTING HOUSING	CRR	10 000	10 000	0
Planning and Development	Spatial and Environmental Planning	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES)-PD	CRR	80 000	0	0
Planning and Development	Spatial and Environmental Planning	ILISOLETHU NDPP INVESTMENT PLAN	Grants	4 721 739	4 544 348	3 800 000
Planning and Development	Spatial and Environmental Planning	ILISOLETHU NDPP INVESTMENT PLAN	Grants	608 696	0	0
Planning and Development	Spatial and Environmental Planning	METRO GROUNDS INDUSTRIAL	CRR	2 100 000	3 289 260	14 100 000
Planning and Development	Spatial and Environmental Planning	CBD - ST MARKS -ACQUISITION OF LAND	CRR	0	350 000	0
Planning and Development	Spatial and Environmental Planning	SERVICES PROVISION STUDY: GWAYANG AREA	CRR	629 908	0	0
Planning and Development	Tourism	FENCE, SIGN AND PARKING	CRR	800 000	0	0
Planning and Development	Tourism	BILLBOARDS	CRR	200 000	0	0
TOTAL				797 151 494	826 243 793	768 392 983

TOP LAYER (TL) SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2026/2027: PER DIRECTORATE

MUNICIPAL MANAGER

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO3: Affordable Quality Services	The percentage of the municipal original capital budget actually spent on capital projects by 30 June 2027 $\{(\text{Actual amount spent on projects}/\text{Total amount budgeted for capital projects less savings}) \times 100\}$	Output	Percentage of the municipal original capital budget actually spent on capital projects by 30 June 2027	114,96%	85%	All	GM	0,00%	30,00%	0,00%	85%
TBC	SO4: Good Governance and Human Capital	Review the Annual Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 June 2027	Output	Number of Internal Audit Plans reviewed and submitted to Audit Committee by 30 June 2027	1	1	All	GM	0	0	0	1

FINANCIAL SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of residential water meters which are connected to the municipal water infrastructure network	37600	37 600	All	GM	0	0	0	37 600
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of residential electricity meters connected to the municipal electrical infrastructure network	44500	44 500	All	GM	0	0	0	44 500
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of residential account holders which are billed for sewerage	39100	39 100	All	GM	0	0	0	39 100

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of residential water meters which are connected to the municipal water infrastructure network	38 816	38 250	All	GM	0	38250	0	38 250
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of residential electricity meters connected to the municipal electrical infrastructure network	46 424	45 250	All	GM	0	45250	0	45 250
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of residential account holders which are billed for sewerage	40 632	39 750	All	GM	0	39750	0	39 750
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of residential account holders which are billed for refuse removal	42 379	41 500	All	GM	0	41500	0	41 500
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of indigent account holders receiving free basic water	7 162	9 500	All	GM	9 500	9 500	9 500	9 500
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of indigent account holders receiving free basic electricity	11 341	11 200	All	GM	11 200	11 200	11 200	11 200
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of indigent account holders receiving free basic sanitation	7 137	9 500	All	GM	9 500	9 500	9 500	9 500
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of indigent account holders receiving free basic refuse removal	7 189	9 500	All	GM	9 500	9 500	9 500	9 500
TBC	SO3: Affordable Quality Services	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2027 {(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) X 100}	Output	Percentage Debt to Revenue obligations met as at 30 June 2027	28,99%	45%	All	GM	0,00%	0,00%	0,00%	45%
TBC	SO3: Affordable Quality Services	Financial viability measured in terms of the outstanding service debtors as at 30 June 2027 [(Total outstanding service debtors/ revenue received for services) x 100]	Output	Percentage Service debtors as at 30 June 2027	12,01%	16%	All	GM	0,00%	0,00%	0,00%	16%
TBC	SO3: Affordable Quality Services	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2027 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment)/Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Output	Number of months it takes to cover fix operating expenditure with available cash as at 30 June 2027	3,68	2	All	GM	2	2	2	2

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO3: Affordable Quality Services	Achieve a payment percentage of 95% by 30 June 2027 (Annual Debtors Collection Rate (Last 12 months receipts / last 12 months billing))		Percentage of payment achieved by 30 June 2027	92,43%	95%	All	GM	95%	95%	95%	95%

CORPORATE SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO4: Good Governance and Human Capital	Percentage of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	Output	% of people from employment equity target groups employed	77,78%	67%	All	GM	0%	0%	0%	67%
TBC	SO4: Good Governance and Human Capital	Spend 0.55% of personnel budget on training by 30 June 2027 {(Actual total training expenditure divided by total personnel budget)x100}	Output	Percentage of the personnel training budget actually spent on training	0.46%	0.55%	All	GM	0%	0%	0%	0.55%

CIVIL ENGINEERING SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO2: Safe, Clean and Green	Achieve 95% water quality compliance as per SANS 241:2015 by 30 June 2027	Output	Percentage of water quality compliance achieved as measured against the SANS 241:2015 by 30 June 2027	98,40%	95%	All	GM	0%	0%	0%	95%
TBC	SO3: Affordable Quality Services	Limit water network losses to less than 30% measured annually by 30 June 2027	Output	Percentage of water network losses at 30 June 2027	24.61%	30%	All	GM	0%	0%	0%	30%
TBC	SO3: Affordable Quality Services	Refurbish and replace existing water pipelines of George Municipality by 30 June 2027	Output	Kilometres of water pipelines refurbished and replaced	0	1	All	GM	0	0	0	1
TBC	SO3: Affordable Quality Services	Refurbish and replace existing sewer pipelines of George Municipality by 30 June 2027	Output	Kilometres of sewer pipelines refurbished and replaced	0	1	All	GM	0	0	0	1

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO3: Affordable Quality Services	Rehabilitate and resurface existing roads of George Municipality by 30 June 2027	Output	Kilometres of roads rehabilitated and resurfaced.	0	1	All	GM	0	0	0	1

COMMUNITY SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO1: Develop & Grow George	Review the IWMP Phase 1 (Waste Characterization Report) and submit to the Section 80 Committee by 30 March 2027	Output	The IWSMP Phase 1 reviewed (Waste Characterisation Report) and submitted	1	1	All	GM	0	0	0	1
TBC	SO1: Develop & Grow George	Develop a Community Development Strategy and submit to Section 80 Committee by 30 June 2027	Output	Community Development Strategy developed and submitted	0	1	All	GM	0	0	0	1
TBC	SO1: Develop & Grow George	Review the Sports Master Plan and submit to Section 80 Committee by 31 March 2027	Output	Sports Master Plan reviewed and submitted	1	1	All	GM	0	0	1	0
TBC	SO1: Develop & Grow George	Obtain Blue Flag and Green Flag status for atleast 4 beaches by 30 November 2027	Output	Number of blue and green flag status beaches obtained by 30 November 2027	4	4	All	GM	0	4	0	0

COMMUNITY SAFETY AND MOBILITY SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO2: Safe, Clean and Green	Review the Disaster Management Plan and submit to Council by 31 March 2027	Output	Disaster Management Plan reviewed and submitted to Council by 31 March 2027	1	1	All	GM	0	0	1	0

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO2: Safe, Clean and Green	Increase Go George passenger trips with 5% (compared to 2024/25) by 30 June 2027	Output	% increase in pasenger trips	new	5%	All	GM	0%	0%	0%	5%

PLANNING AND DEVELOPMENT

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO1: Develop & Grow George	Submit the revised MSDF to Council by 31 May 2027	Output	Number of revised MSDF to Council by 31 May 2027	1	1	All	GM	0	0	0	1
TBC	SO5: Participative Partnerships	Submit the Draft IDP to Council by 31 March 2027	Output	Number of Draft IDPs submitted to Council by 31 March 2027	1	1	All	GM	0	0	1	0
TBC	SO4: Good Governance and Human Capital	Submit the Final Annual Report and Oversight Report to Council by 31 March 2027	Output	Number of Final Annual Reports and Oversight Report submitted by 31 March 2027	1	1	All	GM	0	0	1	0
TBC	SO1: Develop & Grow George	Job creation through the Municipality's EPWP projects (NKPI Proxy - MFMA, Reg. S10(d))	Output	Number of EPWP job opportunities created by 30 June 2027	807	800	All	GM	300	150	150	200

ELECTRICAL ENGINEERING SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO3: Affordable Quality Services	Limit annual average electricity losses to less than 12% by 30 June 2027 {(Number of units purchased - Number of units Sold (incl. free basic electricity) / Number of units purchased) X100}	Output	Percentage of electricity losses at 30 June 2027	9,73%	12%	All	GM	0%	0%	0%	12%