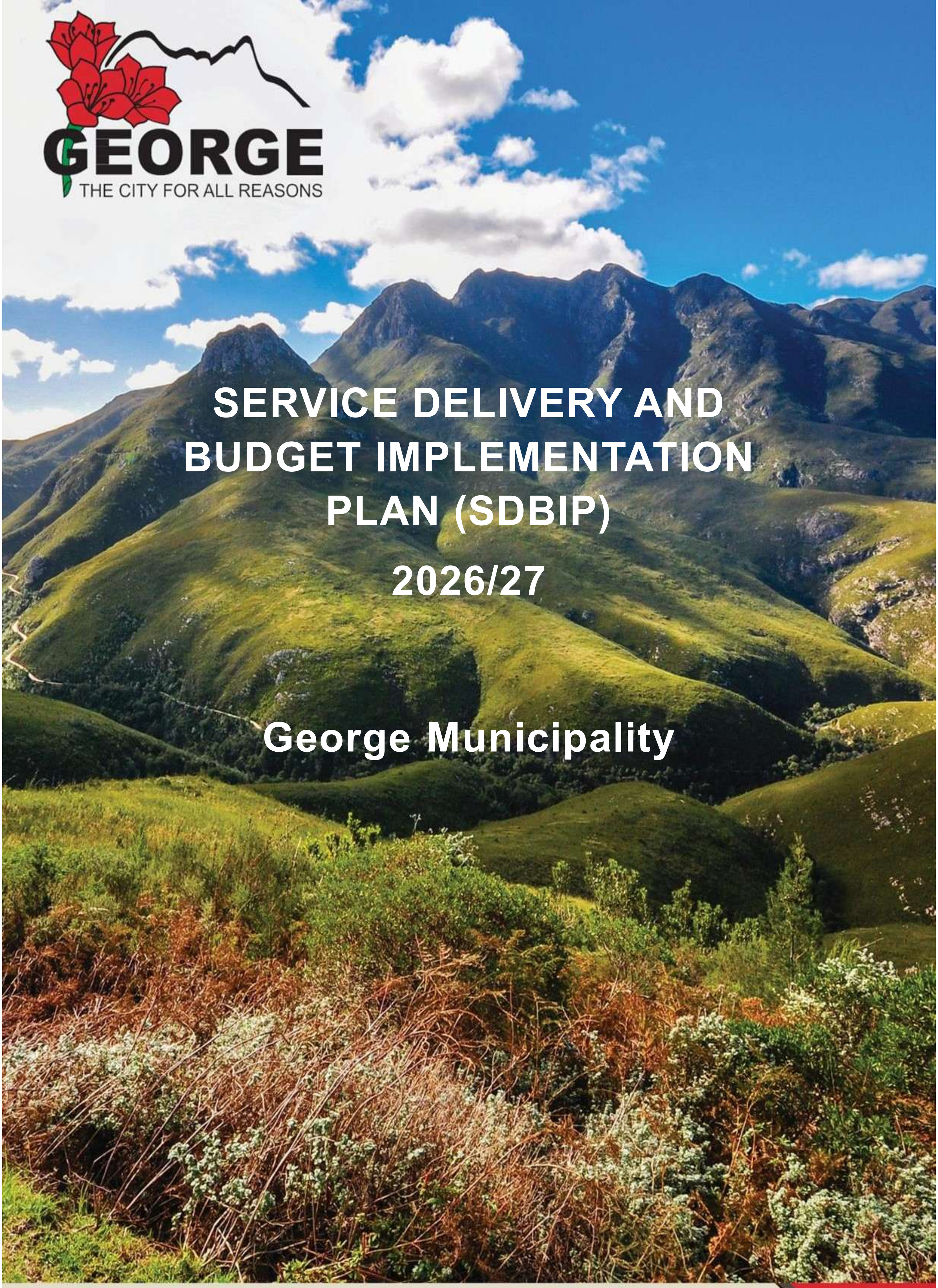
GEORGE
THE CITY FOR ALL REASONS



SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2026/27

George Municipality

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TOP LAYER (TL) SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2026/2027

Declaration

Herewith, are the Top Layer Service Delivery and Budget Implementation Plan (SDBIP) for the **2026/2027** financial year.

Recommended by:

BR Ellman

Acting Municipal Manager: Mr Bevan Ellman

Date: 24/06/2026

Approved by:

Executive Mayor: Ald Browen Johnson

Date: 25 Jun 2026

The Service Delivery and Budget Implementation Plan for **2026/2027** is hereby acknowledged and will follow due process for approval by the Mayor of George Municipality, Ald. Browen Johnson in terms of section 53(1)(C)(ii) of the MFMA and Chapter 4 of the Municipal Systems Act.

Executive Summary

The Municipality is required to produce a Service Delivery and Budget Implementation Plan to show the following;

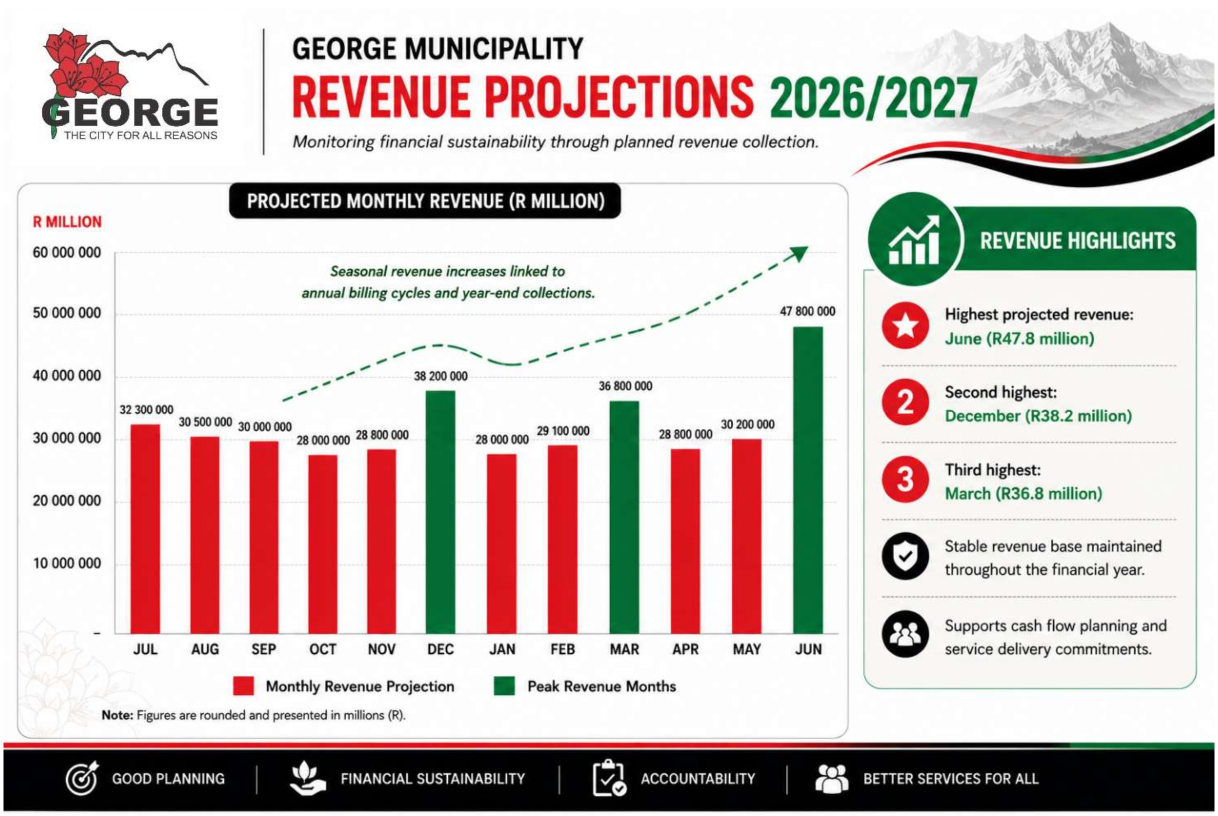
- Monthly projections of revenue and expenditure for the operating and capital budgets
- Quarterly service delivery targets and performance indicators.

Each month the Municipal Manager must present the Mayor with a report showing how income and spending is progressing against these projections.

Every quarter the Mayor must report to Council on the progress of the budget.

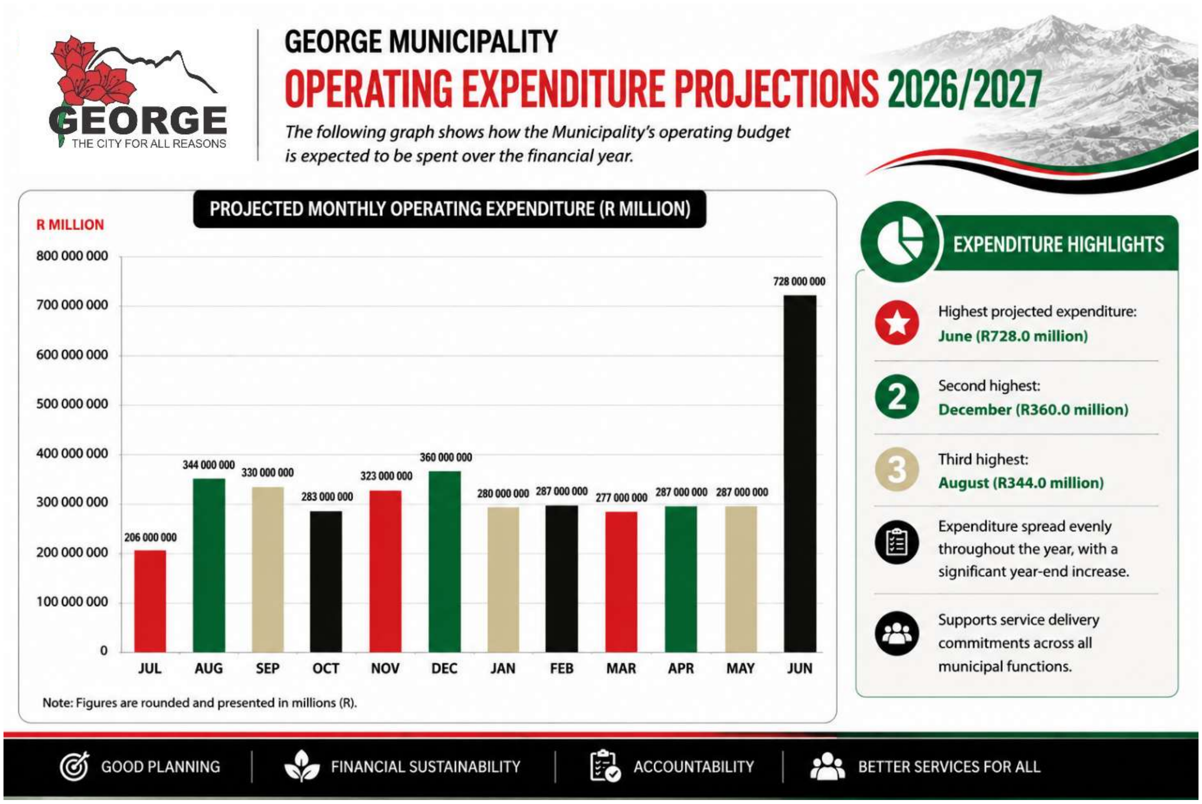
Revenue Projections 2026/27

The following graph shows how the Municipality's operating revenue is expected to accrue over the **2026/2027** financial year.



Operating Expenditure

The following graph shows how the Municipality’s operating budget is expected to be spent over the **2026/2027** financial year.



Service Delivery Targets and Performance Indicators

Each Directorate must provide quarterly targets so that performance can be monitored throughout the year. The Municipal Manager’s and Director’s performance contracts must contain these targets. The targets cannot be changed during the year unless Council approves the changes.

Introduction

As a high-capacity municipality in terms of implementation of the Municipal Finance Management Act, George produced its first Service Delivery and Budget Implementation Plan for 2005/06.

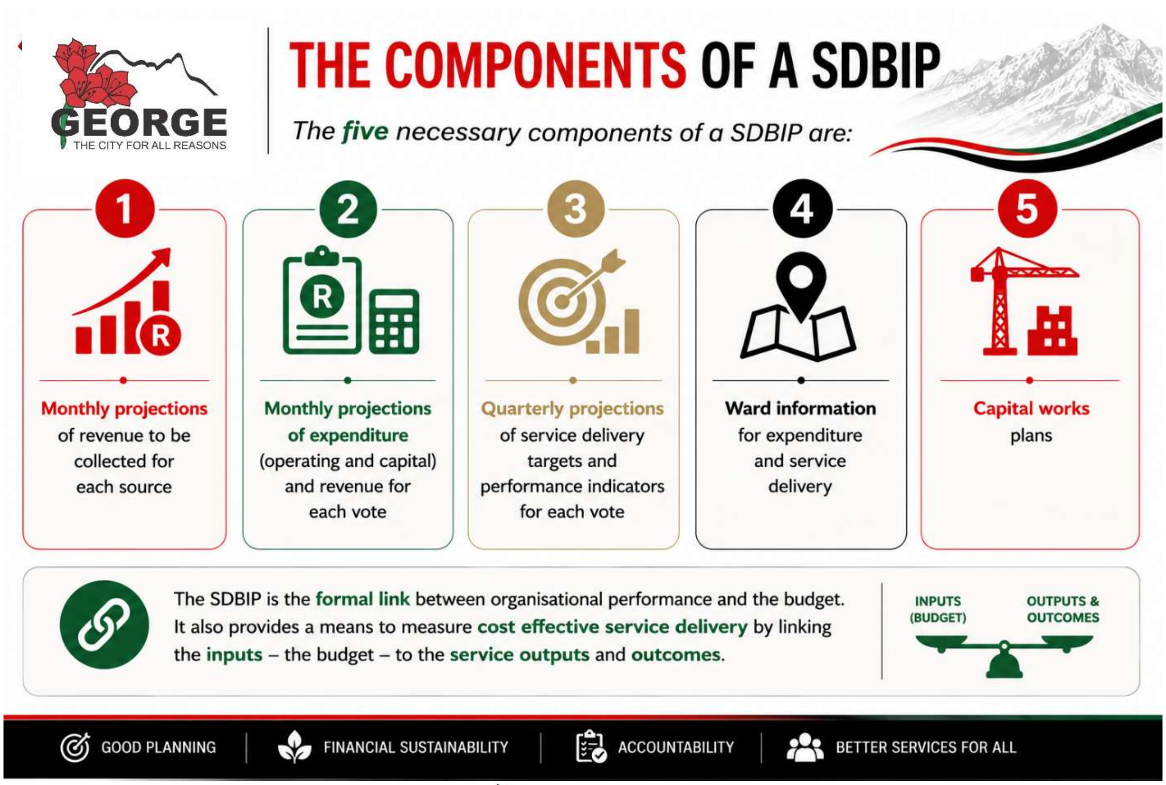
A Service Delivery and Budget Implementation Plan is defined in chapter 1 of the Act as a detailed plan approved by the Executive Mayor for implementing the municipality's delivery of municipal services and its annual budget.

Essentially a business plan, the SDBIP is an integral part of the financial planning process. Although its approval is required after the budget its preparation has occurred in tandem with the budget process. The SDBIP is the connection between the budget and management performance agreements, and it includes detailed information on how the budget will be implemented – by means of forecast cash flows – and service delivery targets and performance indicators.

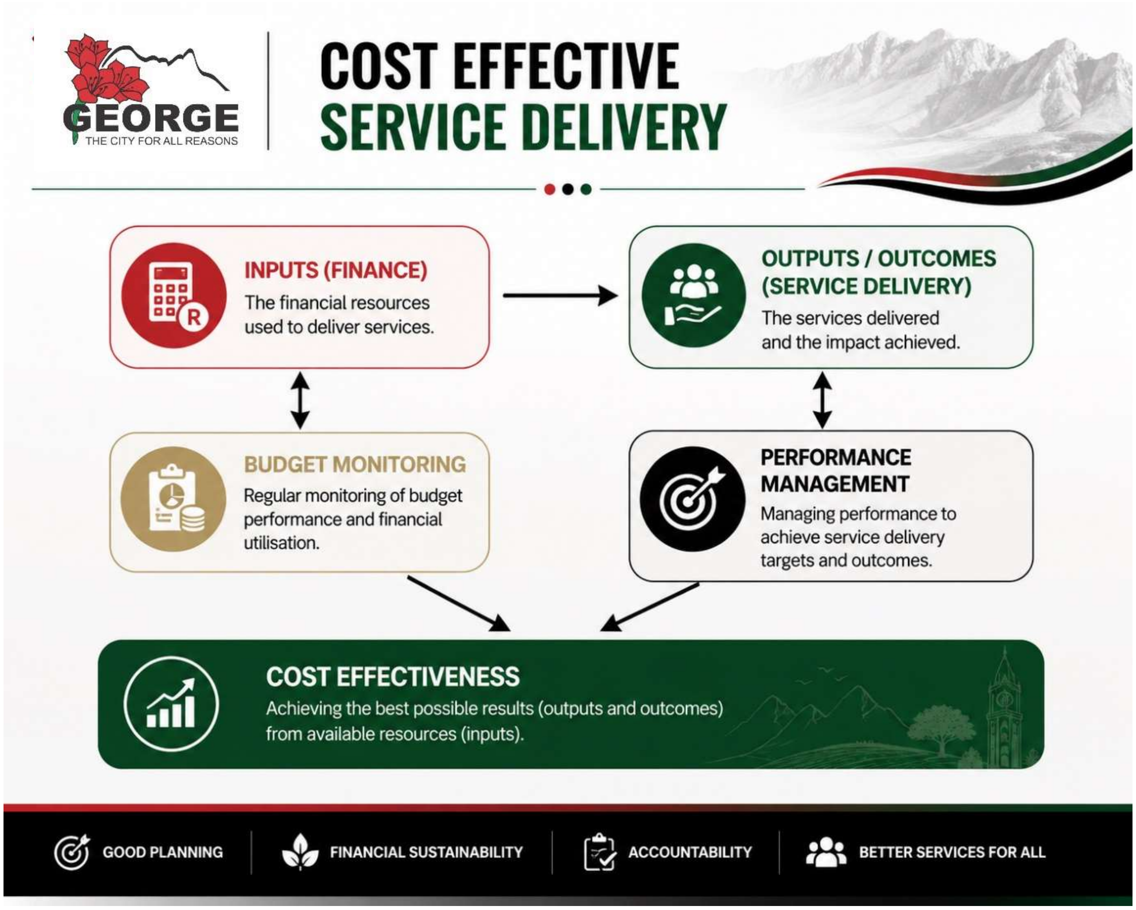
Each Key Performance Indicator contained in the Top Layer SDBIP is supported by an approved Technical Indicator Description (TID), which defines the indicator, method of calculation, source of evidence, frequency of reporting, responsibilities and verification requirements to ensure credible and consistent performance reporting throughout the organisation.

The Components of a SDBIP

The following graph depicts the components of the SDBIP as per the MFMA, circular 13 of 2003.



Budgetary control and performance monitoring combine to measure the cost effectiveness of service delivery



The SDBIP Concept

National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months.

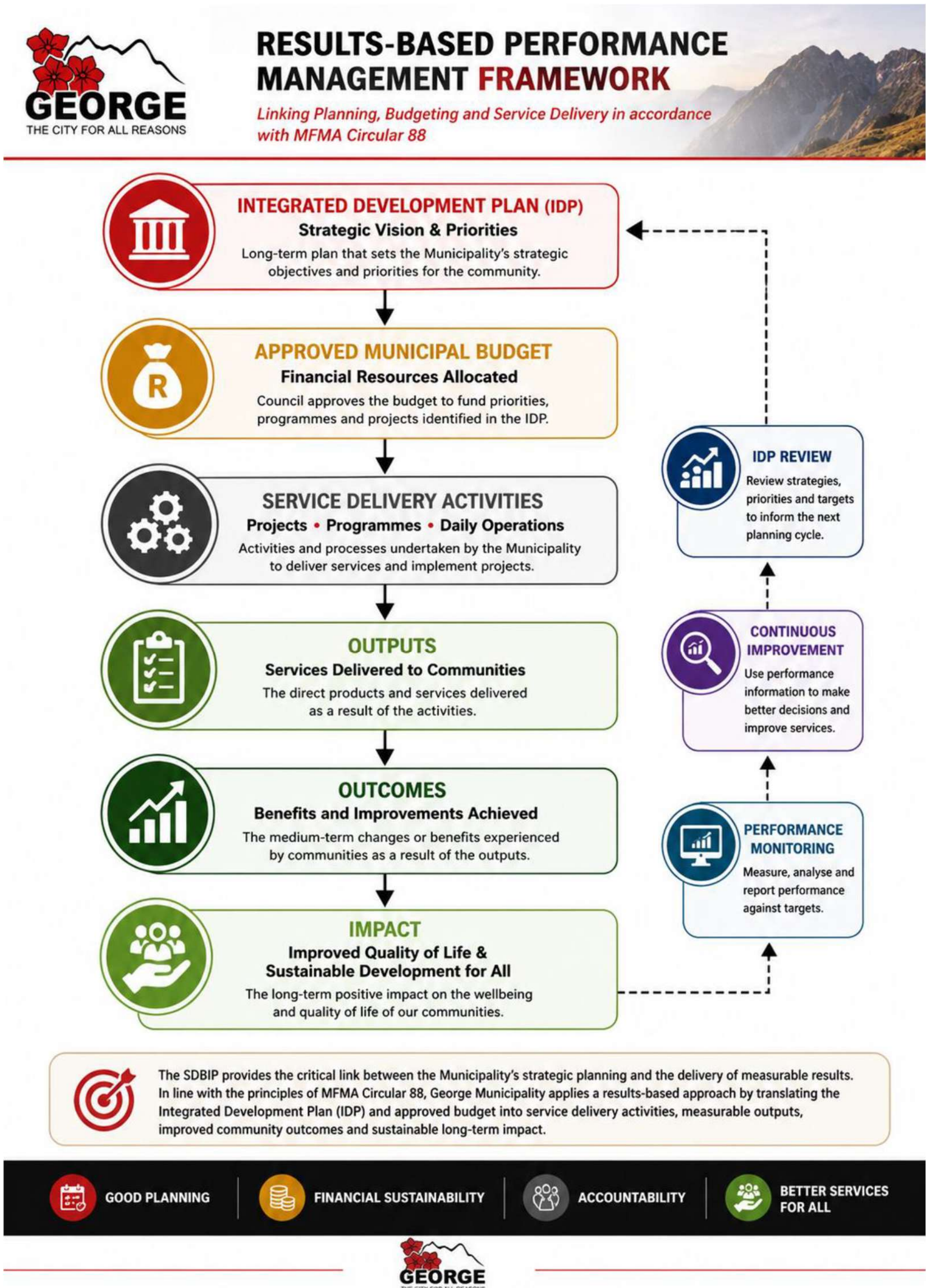
It is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Senior Managers and community. It is also a performance monitoring tool that enables the Municipal Manager to monitor the performance of senior managers. The MFMA requires that the performance agreements of senior managers be linked to the measurable performance objectives in the SDBIP.

As a vital monitoring tool, the SDBIP should help enable the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP is considered as a layered plan. Whilst only the top layer is made public at council, the budget and performance targets should be broken down into smaller targets and cascaded to middle-level and junior managers. Directorates should be producing their own SDBIP's which roll up into the municipality's SDBIP.

Results-Based Performance Management

MFMA Circular 88 reinforces the principle that municipal performance management should focus on achieving measurable results rather than simply reporting on activities undertaken. The Service Delivery and Budget Implementation Plan (SDBIP) therefore links the Municipality's financial resources (inputs) to the services delivered (outputs), the improvements achieved (outcomes) and the long-term impact on the community. The Top Layer SDBIP enables George Municipality to monitor whether public funds are being utilised efficiently, effectively and economically to achieve the strategic objectives contained in the Integrated Development Plan (IDP)



George Municipality's Results-Based Performance Management Framework illustrating the relationship between strategic planning, budgeting, service delivery, performance monitoring and continuous improvement in accordance with MFMA Circular 88.

MFMA requirement - Approval of the SDBIP

Under the MFMA the process for approval of the SDBIP is covered under Chapter 7 - Responsibilities of Mayors and Chapter 8 - Responsibilities of municipal officials.

Under chapter 8 the Accounting Officer must submit a draft of the SDBIP to the Executive Mayor within 14 days of the budget being approved as well as drafts of the annual performance agreements required in the Municipal Systems Act.

Chapter 7 of the MFMA requires the Executive Mayor to “take all reasonable steps” to ensure that the SDBIP is approved by the mayor within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that.

National Treasury’s MFMA circular 55 requires that municipalities should submit and table a draft SDBIP together with the Draft Budget and IDP

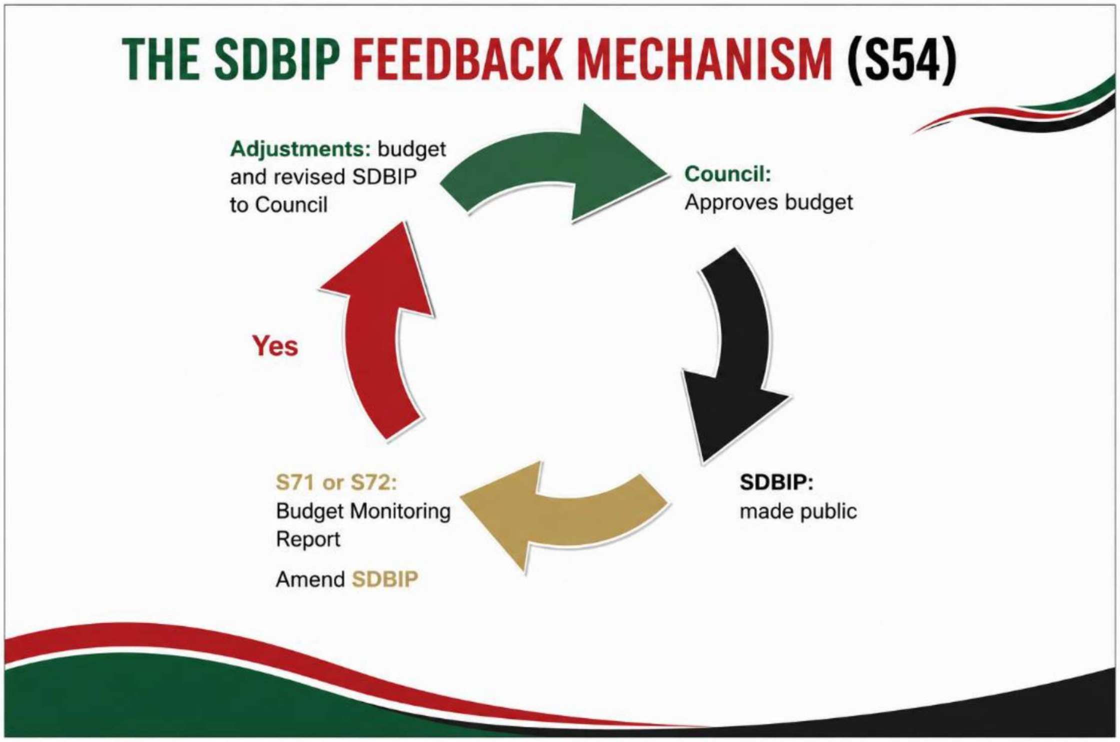
In line with the principles of MFMA Circular 88, the SDBIP promotes results-based performance management by linking financial inputs to measurable service delivery outputs and outcomes.

MFMA requirement – Implementation & monitoring

Section 54 sets out the responsibilities of the Executive Mayor regarding budgetary control and the early identification of financial problems.

When a budget monitoring report is received under section 71 or 72 of the MFMA, the Executive Mayor must check whether the budget is being implemented in accordance with the SDBIP. If it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators must be made with the approval of council following an adjustments budget. The Executive Mayor must issue instructions to the accounting officer to ensure that the budget is implemented in terms of the SDBIP.

The revised SDBIP must be promptly made available to the public. The following diagram illustrates this process;



The SDBIP Process in George Municipality

The production of the 2026/2027 Service Delivery and Budget Implementation Plan (SDBIP) was coordinated by the Integrated Development Planning and Performance Management (IDP & PMS) Unit in collaboration with the Financial Services Directorate. Although these units facilitated and consolidated the process, all municipal directorates contributed to the development of the SDBIP through the submission of relevant financial information, service delivery targets and performance indicators within their respective areas of responsibility.

The collective involvement of all directorates ensures that the SDBIP serves as an integrated implementation tool that translates the Municipality's strategic objectives and approved budget into measurable actions aimed at delivering services effectively and efficiently to the communities of George.

Operating Expenditure

The annual operating budget has been broken into monthly projections by applying the trends of previous years' spending to each line item in the budget as per component 2 of the MFMA, circular 13 of 2003.

The projections in the estimate's annexure are shown by Service Delivery Unit and by expenditure type.

The following should be considered in the Final SDBIP;

- There is a risk of building into the plan undesirable trends. For example, the graph above shows a high level of spending anticipated in the final month of the financial year. This is a regular and common occurrence in municipal finance but not necessarily desirable.
- The estimates are based on percentage spending per month and do not consider any over or under spending on particular items.
- The projections for the draft SDBIP indicate expenditure will be spent and revenue will be received evenly throughout the twelve months.

The operating expenditure budget for 2026/27 amounts to R4 billion.

Operating Income

Previous year trends have been used to provide the estimates for 2026/27 and the previous comments on the shortcomings in this methodology apply to revenue as well. The information is shown by department and by the national standard for showing revenue sources. The estimates are based on budgeted income rather than cash collected as per component 2 of the MFMA, circular 13 of 2003.

The operating income before capital transfers and contributions budget for 2026/27 is R3.9 billion.

Capital Expenditure

As far as the cash flow forecasts for the Capital Expenditure for 2026/27 are concerned, the projections contained in this document are speculative. The cash flow forecasts will be revised and refined during the finalization of the final SDBIP for 2026/27 as per component 2 of the MFMA, circular 13 of 2003.

The capital budget for 2026/27 is R797 million

Service Delivery Targets and Performance Indicators

Several meetings were held with directorates and the performance indicators and targets developed. These targets have been included in the 2026/27 SDBIP as per component 3 of the MFMA, circular 13 of 2003.

The targets and indicators attempt to measure a range of activities in the municipality. It will be the responsibility of directorates to provide information on progress towards achieving these targets on a quarterly basis.

Definition of a Vote

The MFMA requires that operational and capital expenditure by vote is shown in the SDBIP. The MFMA defines a vote as one of the main sections of the budget.

A circular from National Treasury clarifies this further by providing details of the Government Finance Statistics classifications which aims to provide a consistent basis for defining a vote so that information can be gathered for comparative purposes.

The SDBIP shows the projections by George Service Delivery Unit as these are the most relevant for monitoring purposes and is in line with the municipality's new virement policy. However, the SDBIP estimates annexure also includes a table for each directorate showing where each Service Delivery Unit sits in relation to the GFS service classification.

Monitoring and the adjustments budget process

The section 71 and 72 budget monitoring reports required under the MFMA should provide a consolidated analysis of the Municipality's financial position including year-end projections.

As detailed earlier, the Executive Mayor must consider these reports under s54 of the MFMA and then decide as to whether the SDBIP should be amended.

The Adjustments Budget concept is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the municipality's finances.

In simple terms, funds can be transferred within a vote but any movements between votes can only be agreed by an adjustments budget.

Appendix 1 sets out the protocol for monitoring the budgets agreed as part of the 2026/27 SDBIP.

Appendix 1 – Protocol for revision of SDBIP

The Executive Mayor must decide on receipt of a section 71 or 72 budget monitoring report whether to amend the SDBIP in the light of the information received.

This protocol sets out the various steps that should be followed to allow the Executive Mayor's obligations under section 54 of the MFMA to be fulfilled.

Protocol

Financial Services (Budget Office) will provide the Municipal Manager with information as required under section 71 and 72 of the MFMA and this information will be submitted to the Executive Mayor by the 10th working day of each month.

The information will show a comparison of actual performance against the planned income and expenditure included in the SDBIP.

For capital projects, each variance of ±10% or R10 000 whichever is the greater will be highlighted. The Executive Mayor will then ask the Director responsible for that project for a written report covering;

- The reason for the variance
- If necessary, what corrective measures have been put in place. Whether the start and finish dates of the capital project need amending. Whether the project specification will need to be amended.
- Revised monthly estimates of expenditure for the project.

The Director must supply this information within one week of the request from the Executive Mayor.

Following the receipt of these reports the Executive Mayor will make one of the following decisions;

- Note the report of the Director.
- Note the report of the Director and keep the project under review.
- Request the Director to attend a Performance Review meeting with the Executive Mayor, Municipal Manager and Director Financial Services to examine the reasons for the variation, the potential for bringing the project back on track and the likely impact on service delivery. Following this meeting, the Executive Mayor will then decide whether the SDBIP should be amended.

If it is decided to amend the capital programme and SDBIP, to maintain overall service delivery, Directors will be asked to put forward schemes currently scheduled for year 2 or 3 of the capital programme that can be implemented sooner. The financial implications of these suggestions will be assessed by the Director of Financial Services and a recommendation made to the Executive Mayor as to which ones would be possible to proceed with and an adjustments budget prepared.

For operating expenditure and revenue, the Executive Mayor will review the variances in the monthly budget monitoring report and, notwithstanding the requirements for an adjustments budget, request from Directors an explanation of all variances ±10% of the monthly budget forecast. Directors will be asked to explain whether the service delivery targets included in the SDBIP can still be achieved.

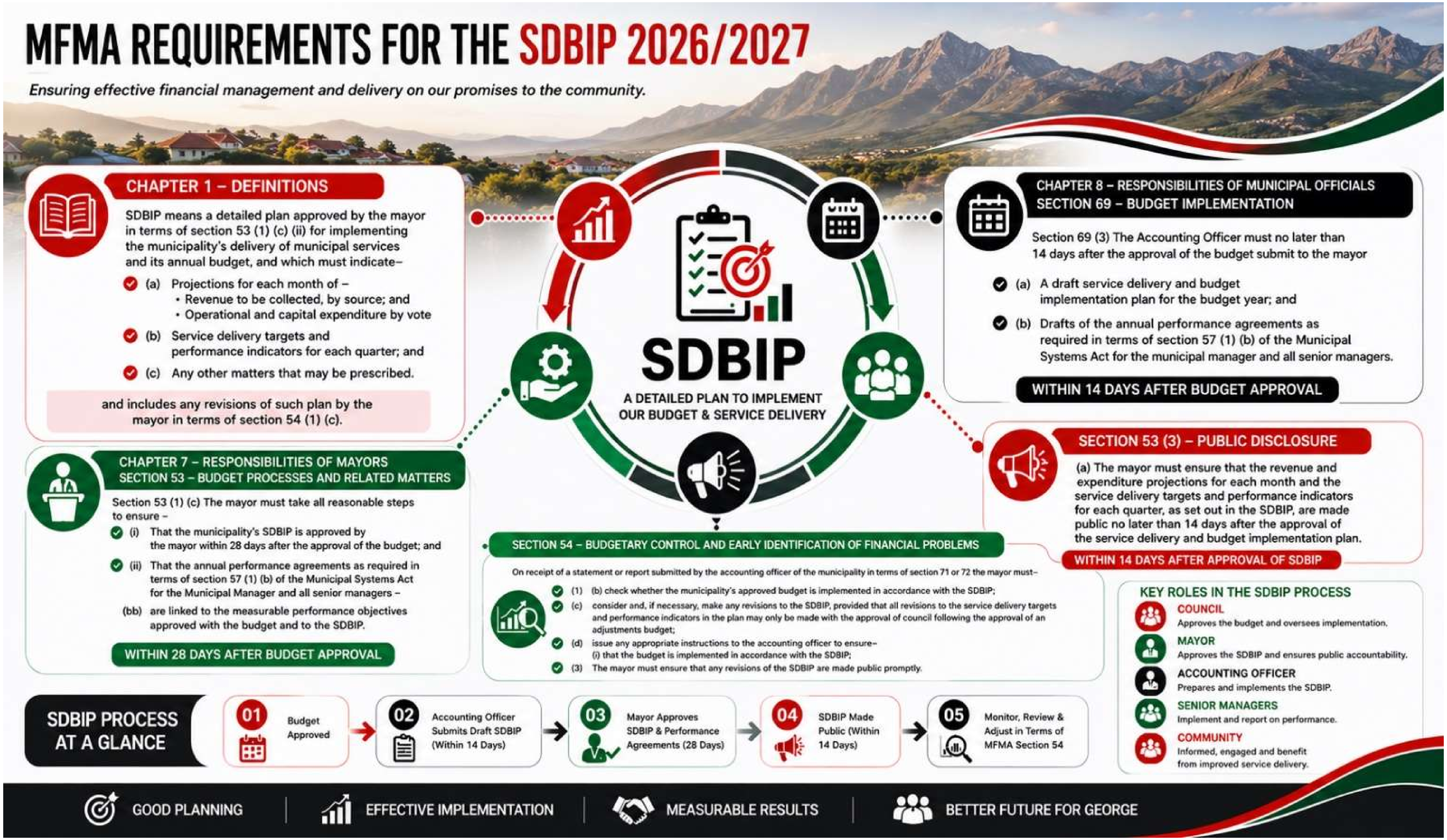
The Executive Mayor will then decide whether the SDBIP should be amended in the light of these explanations.

At the end of each quarter, Directors must supply the Municipal Manager with the actual performance against each of the performance indicator targets. This information must be submitted to the Executive Mayor by the 10th working day after each quarter along with the budget monitoring information for that quarter as provided by Financial Services (Budget Office).

If the actual performance on any indicator varies from the planned performance the Executive Mayor can ask the responsible Director for a written report asking for an explanation of the variance and, if the performance is worse than projected, what measures have been put in place to ensure that the projected level of performance can be met in the future.

The Executive Mayor will then review these reports and decide whether the SDBIP should be amended.

MFMA REQUIREMENTS FOR THE SDBIP



TOP LAYER (TL) SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2026/2027: PER DIRECTORATE

1. MUNICIPAL MANAGER

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO3: Affordable Quality Services	The percentage of the municipal original capital budget spent on capital projects by 30 June 2027 {(Actual amount spent on projects/Total amount budgeted for capital projects less savings) X100}	Output	Percentage of the municipal original capital budget actually spent on capital projects by 30 June 2027	95%	85%	All	GM	0%	0%	0%	85%
TBC	SO4: Good Governance and Human Capital	Submit the draft strategic risk register to the Risk Management Committee by 31 March	Output	Register submitted	1	1	All	GM	0	0	1	0
TBC	SO4: Good Governance and Human Capital	Review the 3-year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 June 2027	Output	Number of RBAP (Risk Based Audit Plan) reviewed and submitted to Audit Committee by 30 June 2027	1	1	All	GM	0	0	0	1

2. FINANCIAL SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of residential water meters which are connected to the municipal water infrastructure network	38 816	39 000	All	GM	0	0	0	39 000
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of residential electricity meters connected to the municipal electrical infrastructure network	46 424	46 600	All	GM	0	0	0	46 600
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of residential account holders which are billed for sewerage	40 632	40 800	All	GM	0	0	0	40 800
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of residential account holders which are billed for refuse removal	42 379	42 500	All	GM	0	0	0	42 500
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of indigent account holders receiving free basic water	7 162	9 200	All	GM	9 500	9 500	9 500	9 200
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of indigent account holders receiving free basic electricity	11 341	13 300	All	GM	14 000	14 000	14 000	13 300
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of indigent account holders receiving free basic sanitation	7 137	9 200	All	GM	9 200	9 200	9 200	9 200
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of indigent account holders receiving free basic refuse removal	7 189	9 200	All	GM	9 200	9 200	9 200	9 200
TBC	SO3: Affordable Quality Services	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2027 {(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) X 100}	Output	Percentage Debt to Revenue obligations met as at 30 June 2027	28.99%	45%	All	GM	0%	0%	0%	45%
TBC	SO3: Affordable Quality Services	Financial viability measured in terms of the outstanding service debtors as at 30 June 2027 [(Total outstanding service debtors/ revenue received for services) x 100]	Output	Percentage Service debtors as at 30 June 2027	12.01%	16%	All	GM	0%	0%	0%	16%

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO3: Affordable Quality Services	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2027 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment)/Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Output	Number of months it takes to cover fix operating expenditure with available cash as at 30 June 2027	3.68	2	All	GM	0	0	0	2
TBC	SO3: Affordable Quality Services	Achieve a payment percentage of 95% by 30 June 2027 (Annual Debtors Collection Rate (Last 12 months receipts / last 12 months billing)	Output	Percentage of payment achieved by 30 June 2027	92.43%	95%	All	GM	0%	0%	0%	95%

3. CORPORATE SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO4: Good Governance and Human Capital	Percentage of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	Output	% of people from employment equity target groups employed	77,78%	67%	All	GM	0%	0%	0%	67%
TBC	SO4: Good Governance and Human Capital	Spend 0.33% of personnel budget on training by 30 June 2027 {(Actual total training expenditure divided by total personnel budget)x100}	Output	Percentage of the personnel training budget actually spent on training	0.46%	0.33%	All	GM	0%	0%	0%	0.33%

4. CIVIL ENGINEERING SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO2: Safe, Clean and Green	Achieve 95% water quality compliance as per SANS 241:2015 by 30 June 2027	Output	Percentage of water quality compliance achieved as measured against the SANS 241:2015 by 30 June 2027	97,42%	95%	All	GM	0%	0%	0%	95%
TBC	SO3: Affordable Quality Services	Limit water network losses to less than 30% measured annually by 30 June 2027	Output	Percentage of water network losses on 30 June 2027	30%	30%	All	GM	0%	0%	0%	30%
TBC	SO3: Affordable Quality Services	Refurbish and /or replace existing water pipelines of George Municipality by 30 June 2027	Output	Kilometres of water pipelines	3	3	All	GM	0	0	1	2
TBC	SO3: Affordable Quality Services	Refurbish and/or replace existing sewer pipelines of George Municipality by 30 June 2027	Output	Kilometres of sewer pipelines	3	3	All	GM	0	0	1	2
TBC	SO3: Affordable Quality Services	Rehabilitate and/or resurface existing roads of George Municipality by 30 June 2027	Output	Kilometres of roads	5	5	All	GM	0	1	2	2

5. COMMUNITY SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO5: Participative Partnerships	Review and submit the IWMP to Council by 30 June 2027	Output	Number of IWPM reviewed and submitted to Council by 30 June 2027	0	1	All	GM	0	0	0	1
TBC	SO2: Safe, Clean and Green	Develop a Master Plan for the Replacement of Trees and Greening of the City and submit to the Section 80 Committee by 30 June 2027	Output	Master Plan for the Replacement of Trees and Greening of City developed and submitted	0	1	All	GM	0	0	0	1
TBC	SO1: Develop & Grow George	Develop a Community Development Strategy and submit to Section 80 Committee by 30 June 2027	Output	Community Development Strategy developed and submitted	0	1	All	GM	0	0	0	1

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO1: Develop & Grow George	Complete the composting facility at George landfill site by 31 March 2027	Output	Number of composting sites completed	0	1	All	GM	0	0	1	0
TBC	SO1: Develop & Grow George	Complete the waste transfer facility at George by 31 March 2027	Output	Number of waste transfer facilities completed	0	1	All	GM	0	0	1	0

6. COMMUNITY SAFETY AND MOBILITY SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO2: Safe, Clean and Green	Review the Disaster Management Plan and submit to Council by 31 March 2027	Output	Disaster Management Plan reviewed and submitted to Council by 31 March 2027	1	1	All	GM	0	0	1	0
TBC	SO2: Safe, Clean and Green	Increase Go George passenger trips with 5% (compared to 2024/25) by 30 June 2027	Output	% increase in passenger trips	NEW KPI	5%	All	GM	0%	0%	0%	5%
TBC	SO2: Safe, Clean and Green	Develop a Community Safety and Mobility Strategic Plan and submit to Section 80 Committee by 31 May 2027	Output	Number of Community Safety and Mobility Strategic Plans developed and submitted	1	1	All	GM	0	0	0	1

7. PLANNING AND DEVELOPMENT

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO1: Develop & Grow George	Submit the revised MSDF to Council by 31 May 2027	Output	Number of revised MSDF to Council by 31 May 2027	1	1	All	GM	0	0	0	1
TBC	SO5: Participative Partnerships	Submit the IDP to Council by 31 May 2027	Output	Number of IDPs submitted to Council by 31 May 2027	1	1	All	GM	0	0	0	1
TBC	SO4: Good Governance and Human Capital	Submit the Final Annual Report and Oversight Report to Council by 31 March 2027	Output	Number of Final Annual Reports and Oversight Report submitted by 31 March 2027	1	1	All	GM	0	0	1	0
TBC	SO1: Develop & Grow George	Job creation through the Municipality's EPWP projects (NKPI Proxy - MFMA, Reg. S10(d)	Output	Number of EPWP job opportunities created by 30 June 2027	807	1000	All	GM	350	350	150	150

8. ELECTRICAL ENGINEERING SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO3: Affordable Quality Services	Limit annual average electricity losses to less than 12% by 30 June 2027 {(Number of units purchased - Number of units Sold (incl. free basic electricity) / Number of units purchased) X100})	Output	Percentage electricity losses at 30 June 2027	8,52%	12%	All	GM	0%	0%	0%	12%
TBC	SO3: Affordable Quality Services	Update 66kV Master Plan and submit to Section 80 Committee by 30 June	Output	Master Plan updated and submitted	1	1	All	GM	0	0	0	1
TBC	SO3: Affordable Quality Services	Appoint a Service Provider for Skaapkop Substation upgrades by 30 June 2027	Output	Number of Service Providers appointed for the Skaapkop Substation upgrades	0	1	All	GM	0	0	0	1

9. Revenue by Sources / Expenditure by Type 2026/27

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue																
Exchange Revenue																
Service charges - Electricity		135 973	63 521	125 363	111 554	114 252	119 555	107 512	110 608	108 432	115 337	121 124	193 599	1 426 829	1 540 976	1 664 254
Service charges - Water		17 947	3 134	20 277	20 070	18 767	20 616	24 890	24 456	22 810	21 578	24 108	40 941	259 592	280 360	302 788
Service charges - Waste Water Management		16 146	16 499	16 210	16 743	16 260	17 218	17 274	17 345	18 266	18 639	18 257	17 776	206 633	223 163	241 016
Service charges - Waste Management		14 789	14 717	14 700	14 905	14 599	15 600	15 542	15 704	16 156	17 029	16 452	16 223	186 415	201 328	217 434
Sale of Goods and Rendering of Services		11 646	11 646	11 646	11 646	11 646	11 646	11 646	11 646	11 646	11 646	11 646	11 646	139 753	149 355	159 706
Agency services		2 371	888	1 499	2 371	1 230	1 871	1 767	2 727	1 871	1 133	1 517	3 209	22 454	23 285	24 147
Interest		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned from Receivables		388	2 704	2 917	2 017	2 930	3 456	1 561	3 115	1 723	2 317	3 714	5 343	32 187	33 378	34 612
Interest earned from Current and Non Current Assets		629	10 591	11 604	7 622	11 616	10 089	5 423	10 505	5 991	5 898	9 402	6 930	96 300	97 626	98 979
Dividends		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rent on Land		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		2 110	256	256	256	483	256	483	256	276	256	483	424	5 793	5 909	6 027
Licence and permits		72	72	72	72	72	72	72	72	72	72	72	72	864	881	899
Special rating levies		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Construction Contract Revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Development Charges		3 810	3 581	3 555	3 426	3 510	3 465	3 509	3 355	3 289	3 275	3 432	3 326	41 531	58 068	59 661
Operational Revenue		3 379	3 379	3 379	3 379	3 379	3 379	3 379	3 379	3 379	3 379	3 379	3 379	40 545	41 356	42 183
Non-Exchange Revenue																
Property rates		69 776	41 905	42 085	42 030	41 956	42 124	42 325	43 160	43 168	42 418	43 047	42 934	536 928	590 621	649 683
Surcharges and Taxes		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		980	1 017	951	930	1 145	1 106	1 378	1 196	1 321	1 606	2 254	88 027	101 912	105 683	109 593
Licences or permits		388	388	388	388	388	388	388	388	388	388	388	388	4 657	4 750	4 845
Transfer and subsidies - Operational		40 221	127 995	40 221	40 221	40 221	127 995	40 221	40 221	127 995	40 221	40 221	40 221	745 972	745 404	754 033
Interest		454	460	445	440	443	423	471	438	471	493	496	900	5 933	6 153	6 380
Fuel Levy		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue		2 736	2 572	2 554	2 460	2 521	2 489	2 521	2 409	2 362	2 352	2 465	2 389	29 831	29 342	29 929
Gains on disposal of Fixed and Intangible Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Gains		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Discontinued Operations		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		**323 814**	**305 327**	**298 121**	**280 528**	**285 416**	**381 748**	**280 362**	**290 980**	**369 616**	**288 036**	**302 456**	**477 726**	**3 884 129**	**4 137 637**	**4 406 171**

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Expenditure																
Employee related costs		68 665	68 665	68 665	68 665	108 017	68 665	68 665	68 665	68 665	68 665	68 665	94 807	889 475	944 177	1 000 755
Remuneration of councillors		2 859	2 859	2 859	2 859	2 859	2 859	2 859	2 859	2 859	2 859	2 859	2 859	34 309	36 025	37 826
Bulk purchases - electricity		–	137 328	128 877	75 705	77 363	72 987	74 179	77 530	71 358	77 036	75 474	164 451	1 032 288	1 083 902	1 138 097
Inventory consumed		8 784	8 784	8 784	8 784	8 784	8 784	8 784	8 784	8 784	8 784	8 784	100 415	197 044	221 035	220 522
Debt impairment		–	–	–	–	–	–	–	–	–	–	–	112 899	112 899	118 544	124 471
Depreciation, amortisation and impairment		31 463	31 463	31 463	31 463	31 463	31 463	31 463	31 463	31 463	31 463	31 463	31 463	377 561	385 127	456 178
Interest, Dividends and Rent on Land		–	–	–	–	–	77 928	–	–	–	–	–	77 928	155 857	193 050	223 944
Contracted services		68 913	69 785	69 785	69 785	69 785	69 785	69 785	72 285	72 285	74 785	74 209	89 637	870 822	858 159	865 715
Transfers and subsidies		8 844	8 844	8 844	8 844	8 844	8 844	8 844	8 844	8 844	8 844	8 856	8 981	106 273	110 447	115 504
Irrecoverable debts written off		180	501	569	522	237	372	135	448	633	512	767	7 571	12 447	13 069	13 723
Operational costs		16 282	16 349	16 437	18 351	19 036	18 908	17 339	16 965	16 315	16 442	16 616	19 788	208 827	210 357	212 651
Disposal of Fixed and Intangible Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Losses		–	–	–	–	–	–	–	–	–	–	–	19 269	19 269	28 523	38 035
Total Expenditure		**205 990**	**344 578**	**336 283**	**284 978**	**326 388**	**360 596**	**282 054**	**287 843**	**281 207**	**289 390**	**287 694**	**730 070**	**4 017 072**	**4 202 415**	**4 447 422**

10. Capital by Vote (Multi-year and Single Year 2026/2027)

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Vote 1 - Office of the Municipal Manager	9	9	9	9	9	9	9	9	9	9	9	14	119	50	–
Vote 2 - Corporate Services	673	673	673	673	673	673	673	673	673	673	673	673	8 080	11 498	10 060
Vote 3 - Community Services	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	53 290	18 060	14 100
Vote 4 - Civil Engineering Services	42 871	42 871	42 871	42 871	42 871	42 871	42 871	42 871	42 871	42 871	42 871	42 871	514 450	594 949	529 270
Vote 5 - Electrotechnical Services	10 173	10 173	10 173	10 173	10 173	10 173	10 173	10 173	10 173	10 173	10 173	10 173	122 074	151 900	156 800
Vote 6 - Financial Services	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	18 589	10 789	11 059
Vote 7 - Planning And Development	903	903	903	903	903	903	903	903	903	903	903	903	10 830	9 994	21 400
Vote 8 - Community Safety & Mobility	5 810	5 810	5 810	5 810	5 810	5 810	5 810	5 810	5 810	5 810	5 810	5 810	69 720	29 004	25 704
Total Capital Expenditure	**66 429**	**66 429**	**66 429**	**66 429**	**66 429**	**66 429**	**66 429**	**66 429**	**66 429**	**66 429**	**66 429**	**66 434**	**797 151**	**826 244**	**768 393**

11. Three Year Capital Plan 2025/26 – 2026/27

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Civil Engineering Services	Civil Engineering Services Administrative Support	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - CIVIL	CRR	800 000	250 000	250 000
Civil Engineering Services	Civil Engineering Services Administrative Support	FURNITURE AND FITTINGS - CIVIL ADMIN	CRR	200 000	300 000	500 000
Civil Engineering Services	Civil Engineering Services Administrative Support	Old Town Hall Building Upgrades	EFF	5 000 000	7 500 000	10 000 000
Civil Engineering Services	Laboratory Services	BUILDINGS_New	EFF	300 000	0	0
Civil Engineering Services	Laboratory Services	INSTRUMENTATION_New	EFF	2 500 000	0	0
Civil Engineering Services	Roads & Stormwater Services	BAKKIES	EFF	600 000	0	0
Civil Engineering Services	Roads & Stormwater Services	CONSTRUCTION OF SIDEWALKS: GEORGE AREA	EFF	6 500 000	0	0
Civil Engineering Services	Roads & Stormwater Services	DEPOT UPGRADE	CRR	100 000	0	0
Civil Engineering Services	Roads & Stormwater Services	DIGGER LOADER - DMA	EFF	1 400 000	0	0
Civil Engineering Services	Roads & Stormwater Services	HOPE STREET RECONSTRUCTION	EFF	4 000 000	0	0
Civil Engineering Services	Roads & Stormwater Services	IUDG: UPGRADE OF STORMWATER: ROSEMOOR: PH1	Grants	7 045 533	8 484 783	8 260 870
Civil Engineering Services	Roads & Stormwater Services	MECHANICAL BROOM	EFF	0	6 000 000	0
Civil Engineering Services	Roads & Stormwater Services	RAND STREET EXTENTION	EFF	8 000 000	15 000 000	0
Civil Engineering Services	Roads & Stormwater Services	RAND STREET EXTENTION	CRR	0	0	10 000 000
Civil Engineering Services	Roads & Stormwater Services	REBUILDING OF STREETS: GREATER GEORGE	EFF	12 000 000	0	0
Civil Engineering Services	Roads & Stormwater Services	ROAD REHAB: PW BOTHA: YORK-NMB	CRR	7 428 424	0	0
Civil Engineering Services	Roads & Stormwater Services	ROOIDRAAI ROAD: REPAIRS TO SLIP FAILURE	EFF	1 400 000	4 000 000	6 600 000
Civil Engineering Services	Roads & Stormwater Services	STREET RESEALING: GREATER GEORGE	EFF	20 000 000	0	0
Civil Engineering Services	Roads & Stormwater Services	TOOLS AND EQUIPMENT - STREETS	CRR	400 000	0	0
Civil Engineering Services	Roads & Stormwater Services	UPGRADE HAARLEM STORMWATER	Grants	3 434 783	4 347 824	4 347 826
Civil Engineering Services	Roads & Stormwater Services	UPGRADE HAARLEM STORMWATER	EFF	2 750 000	8 000 000	5 000 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU STORMWATER	Grants	1 739 130	6 086 957	6 489 565
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU STORMWATER	EFF	2 500 000	2 500 000	2 500 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	Grants	1 072 072	2 144 143	2 144 143

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	Grants	131 391	262 782	262 782
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	Grants	138 980	277 959	277 959
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	Grants	820 262	1 640 525	1 640 525
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	Grants	11 208	22 417	22 417
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	EFF	1 232 882	1 232 882	1 232 882
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	EFF	151 100	151 100	151 100
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	EFF	159 827	159 827	159 827
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	EFF	943 302	943 302	943 302
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	EFF	12 890	12 890	12 890
Civil Engineering Services	Roads & Stormwater Services	UPGRADE UNIONDALE STORMWATER	Grants	5 652 174	4 347 826	0
Civil Engineering Services	Roads & Stormwater Services	UPGRADE UNIONDALE STORMWATER	EFF	2 500 000	5 000 000	7 500 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADING OF EXISTING STORMWATER INFRASTRUCTURE	EFF	4 000 000	0	0
Civil Engineering Services	Roads & Stormwater Services	UPGRADING OF JONGA STREET	EFF	1 000 000	0	0
Civil Engineering Services	Roads & Stormwater Services	UPGRADING OF STREETS HAARLEM	EFF	6 500 000	5 000 000	5 000 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADING OF WHITES ROAD	EFF	100 000	5 000 000	11 400 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADING STORMWATER INFRASTUCTURE(GEORGE SOUTH)	EFF	1 500 000	15 000 000	15 000 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADING STREETS UNIONDALE	EFF	5 000 000	2 500 000	2 500 000
Civil Engineering Services	Roads & Stormwater Services	Rehabilitation_BL_York Street Parking	EFF	2 500 000	0	0
Civil Engineering Services	Roads & Stormwater Services	Upgrade Nelson Mandela Boulevard Thembalethu	EFF	3 600 000	1 500 000	1 500 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADING OF HANSMOESKRAAL ROAD	CRR	500 000	0	0
Civil Engineering Services	Roads & Stormwater Services	ROAD REHAB: HAYDN (ROSE-HEATHER), HEATHER AND ROSE (HINISCUS-HAYDN) STREETS	CRR	5 667 692	0	0
Civil Engineering Services	Roads & Stormwater Services	ROAD REHAB: GENESIS - PHASE 1	CRR	11 598 051	0	0
Civil Engineering Services	Roads & Stormwater Services	UPGRADE ROSEMOOR STORMWATER	CRR	3 000 000	3 000 000	3 000 000
Civil Engineering Services	Roads & Stormwater Services	ROAD REHAB: CRADOCK STREET: HIBERNIA - MARKET	CRR	1 992 919	0	0
Civil Engineering Services	Roads & Stormwater Services	TRAILERS - STREETS_New	CRR	800 000	0	0
Civil Engineering Services	Roads & Stormwater Services	4 Ton CRANE TRUCK	EFF	1 000 000	0	0
Civil Engineering Services	Roads & Stormwater Services	TIPPER TRUCKS	EFF	800 000	0	0
Civil Engineering Services	Roads & Stormwater Services	IT EQUIPMENT/ SCREENS	CRR	70 000	0	0

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Civil Engineering Services	Roads & Stormwater Services	GIPTN Roads Infrastructure	CRR	21 885 598	0	0
Civil Engineering Services	Roads & Stormwater Services	GIPTN - Shelter, Transfer location & Sidewalks	CRR	6 700 902	0	0
Civil Engineering Services	Roads & Stormwater Services	GIPTN - Shelter, Transfer location & Sidewalks	CRR	1 799 097	0	0
Civil Engineering Services	Roads & Stormwater Services	Go George Permanent Depot (phase 1)	CRR	13 000 000	0	0
Civil Engineering Services	Roads & Stormwater Services	Plattner Street Phase 1	CRR	7 304 982	0	0
Civil Engineering Services	Roads & Stormwater Services	IUDG: ROAD REHABILITATION	Grants	0	0	347 826
Civil Engineering Services	Roads & Stormwater Services	Resealing of Binne Streets: George	EFF	15 000 000	0	0
Civil Engineering Services	Roads & Stormwater Services	Tarred streets - Resealing of Hood Street, Hospital Street, Victoria Street, Aberdeen Street and Gardener Street	CRR	5 000 000	0	0
Civil Engineering Services	Waste water Network	BAKKIES	EFF	600 000	750 000	750 000
Civil Engineering Services	Waste water Network	HONEY SUCKERS TRUCKS FOR PUMPSTATIONS	EFF	1 800 000	1 900 000	0
Civil Engineering Services	Waste water Network	JETMACHINE (DMA)	EFF	900 000	1 000 000	0
Civil Engineering Services	Waste water Network	NETWORK REHAB - SEWERAGE	EFF	6 000 000	8 000 000	9 000 000
Civil Engineering Services	Waste water Network	NETWORK REHABILITATION	EFF	5 000 000	5 500 000	6 000 000
Civil Engineering Services	Waste water Network	PACALTSDORP PUMPSTATION 3 UPGRADE	EFF	14 600 000	71 000 000	0
Civil Engineering Services	Waste water Network	TELEMETRY AND SERVICE NETWORK SYSTEM	CRR	500 000	500 000	500 000
Civil Engineering Services	Waste water Network	THEMBALETHU P/S 6	EFF	32 000 000	0	0
Civil Engineering Services	Waste water Network	THEMBALETHU P/S 6	Grants	217 391	0	0
Civil Engineering Services	Waste water Network	TOOLS AND EQUIPMENT	CRR	50 000	50 000	50 000
Civil Engineering Services	Waste water Network	TWO-WAY RADIO SYSTEMS	CRR	20 000	20 000	20 000
Civil Engineering Services	Waste water Network	UNIONDALE SEWER NETWORK	EFF	3 000 000	1 500 000	0
Civil Engineering Services	Waste water Network	UPGRADE ELECTRICAL SWITCH GEAR AT SEWER PUMP STATIONS	EFF	3 000 000	3 500 000	0
Civil Engineering Services	Waste water Network	UPGRADE KLEINKRANTZ PUMPSTATION	EFF	2 500 000	8 500 000	27 000 000
Civil Engineering Services	Waste water Network	UPGRADE PUMPSTATIONS - SEWER	EFF	17 700 000	18 000 000	0
Civil Engineering Services	Waste water Network	UPGRADE PUMPSTATIONS - SEWER	CRR	0	0	20 000 000
Civil Engineering Services	Waste water Network	UPGRADING DEPOT FACLITIES	EFF	4 000 000	0	0
Civil Engineering Services	Waste water Network	UPGRADING OF ACCESS ROADS & FENCING (PUMP STATIONS)	EFF	1 000 000	1 000 000	1 000 000
Civil Engineering Services	Waste water Network	EBB AND FLOW SEWER PIPE BRIDGE	EFF	700 000	2 000 000	6 800 000
Civil Engineering Services	Waste water Network	HEROLDS BAY PUMP STATION 1	EFF	500 000	5 500 000	18 000 000
Civil Engineering Services	Waste water Network	IUDG: Upgrade of Sewer Reticulation network: Rosemoor	Grants	6 515 985	2 759 520	4 778 390
Civil Engineering Services	Waste water Network	IUDG: Upgrade of Sewer Reticulation network: Rosemoor	Grants	5 754	2 437	4 219

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Civil Engineering Services	Waste water Network	IUDG: Upgrade of Sewer Reticulation network: Rosemoor	EFF	999 118	2 997 353	2 997 353
Civil Engineering Services	Waste water Network	IUDG: Upgrade of Sewer Reticulation network: Rosemoor	EFF	882	2 647	2 647
Civil Engineering Services	Waste water Network	THEMBALETHU EASTERN BULK SEWER	Grants	2 377 208	2 377 208	3 803 533
Civil Engineering Services	Waste water Network	THEMBALETHU EASTERN BULK SEWER	Grants	1 970 618	1 970 618	3 152 987
Civil Engineering Services	Waste water Network	THEMBALETHU EASTERN BULK SEWER	EFF	1 585 598	410 068	0
Civil Engineering Services	Waste water Network	THEMBALETHU EASTERN BULK SEWER	EFF	1 314 402	339 932	0
Civil Engineering Services	Waste water Network	UPGRADE WILDERNESS EAST PUMPSTATION	EFF	3 000 000	1 000 000	17 200 000
Civil Engineering Services	Waste water Network	THEM UISP PHASE 3 AREA 5, 6A&B- EXTENSION OF SEWER MAIN TOWARDS AREA 2	EFF	0	11 959 930	0
Civil Engineering Services	Waste water Network	THEM UISP PHASE 3 AREA 5, 6A&B- EXTENSION OF SEWER MAIN TOWARDS AREA 2	EFF	0	35 635	0
Civil Engineering Services	Waste water Network	THEM UISP PHASE 3 AREA 5, 6A&B- EXTENSION OF SEWER MAIN TOWARDS AREA 2	EFF	0	504 435	0
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 3&6	EFF	0	2 851	2 851
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 3&6	EFF	0	956 794	956 794
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 3&6	EFF	0	40 355	40 355
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 3&6	Grants	7 437	3 099	3 099
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 3&6	Grants	2 495 986	1 039 994	1 039 994
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 3&6	Grants	105 273	43 864	43 864
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 4 & 5	Grants	3 718	7 437	7 437
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 4 & 5	Grants	1 247 993	2 495 986	2 495 986
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 4 & 5	Grants	52 637	105 273	105 273
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 4 & 5	EFF	0	2 851	2 851
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 4 & 5	EFF	0	956 794	956 794
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 4 & 5	EFF	0	40 355	40 355
Civil Engineering Services	Waste water Network	IUDG: Upgrade Sewer Haarlem	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Waste water Network	IUDG: Upgrade Sewer Haarlem	Grants	2 173 913	1 304 348	1 304 348
Civil Engineering Services	Waste water Network	IUDG: Upgrade Sewer Reticulation: Blanco	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Waste water Network	IUDG: Upgrade Sewer Reticulation: Blanco	Grants	1 304 348	0	0
Civil Engineering Services	Waste water Network	IUDG: Upgrade Sewer: Uniondale	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Waste water Network	IUDG: Upgrade Sewer: Uniondale	Grants	1 304 348	1 304 348	1 304 348
Civil Engineering Services	Waste Water Treatment	KLEINKRANTZ WWTW: DEWATERING FACILITY	EFF	1 000 000	5 000 000	4 000 000

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Civil Engineering Services	Waste Water Treatment	UF PLANT - REHABILITATION	EFF	8 500 000	8 500 000	0
Civil Engineering Services	Waste Water Treatment	UF PLANT - REHABILITATION	CRR	0	0	10 000 000
Civil Engineering Services	Waste Water Treatment	George Biosolids Beneficiation Facility	CRR	0	90 000 000	90 000 000
Civil Engineering Services	Waste Water Treatment	George Biosolids Beneficiation Facility	EFF	4 000 000	0	0
Civil Engineering Services	Waste Water Treatment	Herolds Bay WWTW	EFF	2 000 000	2 000 000	15 000 000
Civil Engineering Services	Waste Water Treatment	Union Street bulk sewer diversion	CRR	0	500 000	0
Civil Engineering Services	Waste Water Treatment	Union Street bulk sewer diversion	EFF	5 000 000	0	0
Civil Engineering Services	Waste Water Treatment	Gwaing WWTW Upgrade - Phase 2	CRR	0	20 000 000	20 000 000
Civil Engineering Services	Waste Water Treatment	Gwaing WWTW Upgrade - Phase 2	EFF	14 000 000	0	0
Civil Engineering Services	Water Contamination Control	FENCE - OUTENIQUA WWTW	CRR	1 000 000	0	0
Civil Engineering Services	Water Contamination Control	FENCING - HEROLDSBAY WWTW	CRR	1 000 000	0	0
Civil Engineering Services	Water Contamination Control	FENCING - UNIONDALE WWTW	CRR	2 000 000	0	0
Civil Engineering Services	Water Contamination Control	FURNITURE AND OFFICE EQUIPMENT	CRR	80 000	50 000	0
Civil Engineering Services	Water Contamination Control	HAARLEM WWTW- OFFICE	EFF	200 000	500 000	0
Civil Engineering Services	Water Contamination Control	HAARLEM WWTW- OFFICE	CRR	0	0	350 000
Civil Engineering Services	Water Contamination Control	OUTENIQUA WWTW- OFFICE	CRR	500 000	750 000	0
Civil Engineering Services	Water Contamination Control	REFURBISHMENT OF BELT PRESSES AT GWAIING WWTW	CRR	1 000 000	1 000 000	1 000 000
Civil Engineering Services	Water Contamination Control	TOOLS AND EQUIPMENT - WWTW	CRR	600 000	70 000	50 000
Civil Engineering Services	Water Contamination Control	FENCE AT GWAING WWTW	EFF	3 700 000	1 000 000	0
Civil Engineering Services	Water Contamination Control	KLEINKRANTZ WWTW- OFFICE	CRR	0	500 000	350 000
Civil Engineering Services	Water Contamination Control	OFFICES - STORE - UNIONDALE WWTW	CRR	0	500 000	0
Civil Engineering Services	Water Contamination Control	BAKKIES - WATER CONTAMINATION CONTROL	EFF	600 000	750 000	0
Civil Engineering Services	Water Contamination Control	TELEMETRY - WASTE WATER TREATMENT	CRR	500 000	500 000	350 000
Civil Engineering Services	Water Distribution	AIRPORT MAINLINE UPGRADE	EFF	1 000 000	0	0
Civil Engineering Services	Water Distribution	AIRPORT MAINLINE UPGRADE	CRR	0	6 374 055	6 700 000
Civil Engineering Services	Water Distribution	BAKKIES - WATER DISTRIBUTION	EFF	1 200 000	0	0
Civil Engineering Services	Water Distribution	INSTALLATION OF BULK METERS	EFF	5 000 000	4 500 000	0
Civil Engineering Services	Water Distribution	INSTALLATION OF BURST CONTROL VALVES	EFF	2 200 000	2 200 000	0
Civil Engineering Services	Water Distribution	INSTALLATION OF NEW METERS - WATER DISTRIBUTION	CRR	740 000	750 000	0
Civil Engineering Services	Water Distribution	INSTALLATION OF NEW WATER CONNECTIONS	CRR	800 000	800 000	0

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Civil Engineering Services	Water Distribution	INSTALLATION OF SMART METERS	EFF	5 000 000	15 000 000	15 000 000
Civil Engineering Services	Water Distribution	NETWORK REHABILITATION - WATER	CRR	0	16 500 000	16 500 000
Civil Engineering Services	Water Distribution	NETWORK REHABILITATION - WATER	EFF	14 600 000	0	0
Civil Engineering Services	Water Distribution	PRESSURE REDUCING VALVES	EFF	3 000 000	3 000 000	3 000 000
Civil Engineering Services	Water Distribution	TELEMETRY AND LOGGERS - WATER DISTRIBUTION	EFF	3 000 000	3 000 000	0
Civil Engineering Services	Water Distribution	TOOLS AND EQUIPMENT - WATER	CRR	30 000	0	0
Civil Engineering Services	Water Distribution	TOOLS AND EQUIPMENT (DMA)	CRR	10 000	10 000	10 000
Civil Engineering Services	Water Distribution	UPGRADING DEPOT FACLITIES	EFF	4 000 000	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSDORP WATER (ANDERSONVILLE): PHASE 1	Grants	873 230	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSDORP WATER (ANDERSONVILLE): PHASE 1	Grants	1 014 496	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSDORP WATER (ANDERSONVILLE): PHASE 1	Grants	18 586	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSDORP WATER (ANDERSONVILLE): PHASE 1	EFF	3 716 303	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSDORP WATER (ANDERSONVILLE): PHASE 1	EFF	4 317 507	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSDORP WATER (ANDERSONVILLE): PHASE 1	EFF	79 099	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	Grants	7 805 406	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	Grants	1 015 374	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	Grants	707 155	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	EFF	2 516 388	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	EFF	327 347	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	EFF	227 980	0	0
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Rosemoor	Grants	1 568 191	690 430	695 428
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Rosemoor	Grants	505	222	224
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Rosemoor	EFF	0	0	1 499 517
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Rosemoor	EFF	0	0	483
Civil Engineering Services	Water Distribution	KAAIMANS TRANSNET BRIDGE & WATER PIPELINE UPGRADING	EFF	1 000 000	0	7 000 000
Civil Engineering Services	Water Distribution	KAAIMANS TRANSNET BRIDGE & WATER PIPELINE UPGRADING	CRR	0	7 000 000	0
Civil Engineering Services	Water Distribution	Liebenstraum reservoir 2 (2 000 kL)	EFF	2 000 000	1 500 000	7 500 000
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Blanco	Grants	691 524	0	652 174
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Blanco	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Haarlem	EFF	0	1 000 000	1 000 000

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Haarlem	Grants	4 782 609	1 304 348	1 304 348
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Thembalethu Zn 3 & 6	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Thembalethu Zn 3 & 6	Grants	1 739 130	1 086 957	1 086 957
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Thembalethu Zn 4 & 5	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Thembalethu Zn 4 & 5	Grants	1 304 348	1 739 130	1 739 130
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Uniondale	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Uniondale	Grants	2 608 696	1 304 348	1 304 348
Civil Engineering Services	Water Purification	ALL WATER PUMP STATIONS (SPECTRUM) PEPPERSPRAY	CRR	100 000	100 000	0
Civil Engineering Services	Water Purification	FENCING AT RESERVOIRS	EFF	500 000	500 000	0
Civil Engineering Services	Water Purification	NEW POTABLE WATER STORAGE RESERVOIR	EFF	1 500 000	0	0
Civil Engineering Services	Water Purification	NEW POTABLE WATER STORAGE RESERVOIR	CRR	0	30 000 000	15 000 000
Civil Engineering Services	Water Purification	PIPEWORK REHABILITATION: GARDEN ROUTE DAM	EFF	2 000 000	0	0
Civil Engineering Services	Water Purification	PIPEWORK REHABILITATION: GARDEN ROUTE DAM	CRR	0	35 000 000	25 000 000
Civil Engineering Services	Water Purification	TELEMETRY - WATER PURIFICATION	CRR	200 000	200 000	0
Civil Engineering Services	Water Purification	TOOLS AND EQUIPMENT	CRR	20 000	20 000	20 000
Civil Engineering Services	Water Purification	UPGRADING OF EBB N FLOW PIPE BRIDGE	EFF	1 000 000	0	0
Civil Engineering Services	Water Purification	UPGRADING OF WATER PUMP STATIONS	EFF	5 000 000	0	0
Civil Engineering Services	Water Purification	UPGRADING OF WATER PUMP STATIONS	CRR	0	5 000 000	5 000 000
Civil Engineering Services	Water Purification	Groundwater exploration	EFF	8 000 000	20 000 000	20 000 000
Civil Engineering Services	Water Purification	UNIONDALE FORT KOPPIE RESERVOIR (500Kl) PHASE 1	EFF	1 000 000	0	0
Civil Engineering Services	Water Purification	UNIONDALE FORT KOPPIE RESERVOIR (500Kl) PHASE 1	CRR	0	5 000 000	5 750 000
Civil Engineering Services	Water Purification	Malgaskraal dam	EFF	2 000 000	3 000 000	4 000 000
Civil Engineering Services	Water Purification	Ebb n Flow WTW: New Sand Filters	CRR	500 000	2 500 000	0
Civil Engineering Services	Water Purification	New Lab Equipment Old WTW	CRR	100 000	0	0
Civil Engineering Services	Water Purification	New WTW Sludge Handling: Tipper truck	EFF	2 000 000	0	0
Civil Engineering Services	Water Purification	WTW: Bakkie Single Cab 4x4	CRR	600 000	700 000	0
Civil Engineering Services	Water Purification	Furniture New WTWs	CRR	60 000	0	0
Civil Engineering Services	Water Purification	Development and Equipping Alternative Water Sources	EFF	14 000 000	5 000 000	5 000 000
Civil Engineering Services	Water Purification	Skip container facility at the centrifuge plant	CRR	1 500 000	0	0
Civil Engineering Services	Water Purification	Haarlem WTW: Plant Upgrades	CRR	1 000 000	1 500 000	0
Civil Engineering Services	Water Purification	Uniondale WTW: Plant Upgrades	CRR	2 000 000	1 500 000	0

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Civil Engineering Services	Water Purification	Old WTW: Protective screed layer for settling tanks modules 1 & 2 rebars	CRR	1 000 000	1 500 000	0
Civil Engineering Services	Water Purification	New WTW: Protective screed layer for settling tanks modules 1 & 2 rebars	EFF	4 000 000	5 000 000	0
Community Safety & Mobility	Fire & Disaster Management	FIRE TRUCK	Grants	891 304	0	0
Community Safety & Mobility	Fire & Disaster Management	FURNITURE AND FITTINGS - FIRE STATION	CRR	100 000	0	0
Community Safety & Mobility	Fire & Disaster Management	LAPTOP FIRE	CRR	20 000	0	0
Community Safety & Mobility	Fire & Disaster Management	TOOLS AND EQUIPMENT	CRR	200 000	200 000	200 000
Community Safety & Mobility	Fire & Disaster Management	UPGRADING OF RADIO COMMUNICATION - GEORGE	CRR	200 000	200 000	200 000
Community Safety & Mobility	Fire & Disaster Management	FIRE TRUCK- Medium Pumper	EFF	4 000 000	0	0
Community Safety & Mobility	Fire & Disaster Management	REPLACE POLO CAW33809	CRR	550 000	0	0
Community Safety & Mobility	Fleet Management	END-USER EQUIPMENT	CRR	40 000	0	0
Community Safety & Mobility	Fleet Management	ROLL BACK RECOVERY VEHICLE FLEET	EFF	2 300 000	0	0
Community Safety & Mobility	GIPTN - Auxillary cost	Replace Sprinter Busses	Grants	32 000 000	0	0
Community Safety & Mobility	Law Enforcement	CCTV: EXTENSION OF CAMERA SYSTEM	CRR	4 500 000	4 500 000	1 500 000
Community Safety & Mobility	Law Enforcement	CCTV: FURNITURE	CRR	500 000	600 000	700 000
Community Safety & Mobility	Law Enforcement	CCTV: OPTIC FIBRE	CRR	0	2 500 000	2 500 000
Community Safety & Mobility	Law Enforcement	CCTV: OPTIC FIBRE	EFF	2 500 000	0	0
Community Safety & Mobility	Law Enforcement	COMMUNICATION SYSTEM	CRR	200 000	200 000	200 000
Community Safety & Mobility	Law Enforcement	FIBRE LINK - N2	CRR	5 500 000	5 500 000	5 500 000
Community Safety & Mobility	Law Enforcement	IT EQUIPMENT/SCREENS - CONTROL ROOM	CRR	500 000	500 000	500 000
Community Safety & Mobility	Law Enforcement	LAPTOPS / DESKTOPS - LAW ENFOR	CRR	144 000	144 000	144 000
Community Safety & Mobility	Law Enforcement	MINIBUS - LAW ENFORCEMENT	EFF	0	900 000	0
Community Safety & Mobility	Law Enforcement	RECORDER AND HARDDRIVES - CCTV	CRR	100 000	100 000	100 000
Community Safety & Mobility	Law Enforcement	UPS AND BOXES	CRR	100 000	100 000	100 000
Community Safety & Mobility	Law Enforcement	CCTV: SAFETY EQUIPMENT: MAIN BUILDING	CRR	100 000	100 000	100 000
Community Safety & Mobility	Law Enforcement	CCTV: Fibre Installation - R102 - TRANSFERSTATION	CRR	0	1 000 000	1 000 000
Community Safety & Mobility	Law Enforcement	SAFER CITY DRONES AND EQUIPMENT	CRR	800 000	500 000	1 000 000
Community Safety & Mobility	Law Enforcement	VEHICLES AND LDVs- LAW ENFORCEMENT	EFF	1 200 000	1 500 000	1 500 000
Community Safety & Mobility	Law Enforcement	CCTV: END USER EQUIPMENT	CRR	510 000	0	0
Community Safety & Mobility	Law Enforcement	COMMUNICATION SYSTEM - SAFER CITY	CRR	200 000	200 000	200 000
Community Safety & Mobility	Law Enforcement	RADIO COMMUNICATIONS	CRR	200 000	0	0

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Community Safety & Mobility	Law Enforcement	SAFER CITY Precinct Building	EFF	8 000 000	0	0
Community Safety & Mobility	Law Enforcement	SAFER CITY Precinct Building	CRR	0	6 000 000	7 000 000
Community Safety & Mobility	MVRA	Invertor	CRR	100 000	0	0
Community Safety & Mobility	Traffic Administration	Fencing/gates Traffic Department (Pacaltsdorp)	CRR	1 000 000	1 000 000	0
Community Safety & Mobility	Traffic Operations	END-USER EQUIPMENT	CRR	115 000	60 000	60 000
Community Safety & Mobility	Traffic Operations	FIREARMS - TRAFFIC	CRR	100 000	0	0
Community Safety & Mobility	Traffic Operations	SAFETY EQUIPMENT - TRAFFIC SERVICES	CRR	50 000	0	0
Community Safety & Mobility	Traffic Operations	VEHICLES	EFF	2 800 000	3 000 000	3 000 000
Community Safety & Mobility	Traffic Operations	RADIO COMMUNICATION	CRR	200 000	200 000	200 000
Community Services	Branch Libraries	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - CO_New	CRR	20 000	0	0
Community Services	Branch Libraries	Blanco Library - Fencing	CRR	1 000 000	2 000 000	0
Community Services	Cemeteries; Alien Vegetation & Open Spaces	FENCING - CEMETERIES	CRR	2 000 000	1 000 000	0
Community Services	Cemeteries; Alien Vegetation & Open Spaces	Establishment Extension of Cemetries - George	CRR	5 000 000	1 000 000	0
Community Services	Cemeteries; Alien Vegetation & Open Spaces	Extension of New Cemetries - Uniondale	CRR	4 500 000	500 000	0
Community Services	Community Development	FURNITURE AND OFFICE EQUIPMENT	CRR	300 000	0	0
Community Services	Community Development	LAPTOPS	CRR	40 000	0	0
Community Services	Community Development	Air Conditioners	CRR	250 000	0	0
Community Services	Community Services Admin Support	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) -CS	CRR	60 000	60 000	0
Community Services	Community Services Admin Support	FURNITURE AND OFFICE EQUIPMENT	CRR	200 000	100 000	0
Community Services	Environmental Health	AIR QUALITY METER	CRR	250 000	0	0
Community Services	Landfill Site	FURNITURE AND OFFICE EQUIPMENT	CRR	70 000	0	0
Community Services	Landfill Site	Building of Compost Plant	EFF	5 000 000	0	0
Community Services	Landfill Site	CHIPPER- UNIONDALE TRANSFER STATION	CRR	500 000	0	0
Community Services	Landfill Site	Extension and refurbishment of George Waste Transfer Station Transfer Station	EFF	9 000 000	0	0
Community Services	Landfill Site	SKIPS TRUCK_New	EFF	2 000 000	0	0
Community Services	Landfill Site	Crushing Facility	CRR	4 000 000	0	0
Community Services	Parks	AERIAL PLATFORM 18M	EFF	0	0	2 400 000
Community Services	Parks	BAKKIES	EFF	600 000	0	0
Community Services	Parks	REPLACEMENT OF ASBESTOS ROOF: PARKS FACILITIES	CRR	1 700 000	2 000 000	2 000 000

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Community Services	Parks	STREET FURNITURE	CRR	300 000	500 000	500 000
Community Services	Refuse Removal	FURNITURE AND OFFICE EQUIPMENT	CRR	70 000	200 000	0
Community Services	Refuse Removal	Radios	CRR	250 000	0	0
Community Services	Refuse Removal	SKIPS	CRR	500 000	0	0
Community Services	Refuse Removal	NEW WASTE MANAGEMENT CAMP (REFUSE REMOVAL DEPOT)	CRR	0	6 000 000	3 000 000
Community Services	Refuse Removal	NEW WASTE MANAGEMENT CAMP (REFUSE REMOVAL DEPOT)	EFF	6 000 000	0	0
Community Services	Refuse Removal	BULK REFUSE CONTAINERS:	CRR	500 000	500 000	500 000
Community Services	Refuse Removal	Cage Trucks	EFF	2 000 000	0	0
Community Services	Refuse Removal	REFUSE COMPACTOR TRUCKS	EFF	3 500 000	3 700 000	3 700 000
Community Services	Sport Maintenance	ROSEMORE SPORTGROUND - TARTAN TRACK PHASE 2	CRR	1 480 000	0	0
Community Services	Sport Maintenance	UPGRADING - LAWAAIKAMP SPORT FACILITY	CRR	2 000 000	500 000	0
Community Services	Sport Maintenance	CONVILLE SWIMMING POOL: NEW DOME ROOF/Swimming infrastructure/heatpumps	CRR	0	0	2 000 000
Community Services	Sport Maintenance	Swimming pool Equipment	CRR	200 000	0	0
Corporate Services	Building Maintenance	1X BAKKIE: MAINTENANCE	EFF	600 000	800 000	800 000
Corporate Services	Building Maintenance	BUILDING EQUIPMENT AND TOOLS	CRR	50 000	50 000	0
Corporate Services	Building Maintenance	CHAIRS - MAINTENANCE SECTION	CRR	8 000	8 000	8 000
Corporate Services	Building Maintenance	CONSTRUCTION OF BUILDING: OFFICE SPACE (INDUSTRIAL AREA)	CRR	0	4 000 000	4 000 000
Corporate Services	Building Maintenance	FRIDGE	CRR	8 000	0	8 000
Corporate Services	Building Maintenance	FURNITURE - MAINTENANCE SECTION	CRR	10 000	10 000	150 000
Corporate Services	Building Maintenance	GAS CYLINDERS	CRR	40 000	0	0
Corporate Services	Building Maintenance	LOCKERS	CRR	0	0	80 000
Corporate Services	Building Maintenance	MICROWAVE	CRR	4 000	0	4 000
Corporate Services	Building Maintenance	REPLACE ASBESTOS ROOF :HOUSE 11TH AVENUE, DENNEOORD	CRR	0	0	500 000
Corporate Services	Building Maintenance	WATER HARVESTING PROJECTS	CRR	350 000	350 000	350 000
Corporate Services	Building Maintenance	WATER PUMPS	CRR	80 000	85 000	90 000
Corporate Services	Building Maintenance	ERECTION OF FENCE :POST OFFICE BUILDING- PACALTSDORP(MISSION STREET)	CRR	0	280 000	0
Corporate Services	Building Maintenance	CONTAINERS (MAINTENANCE)	CRR	200 000	200 000	0
Corporate Services	Building Maintenance	REMOVAL OF ASBESTOS ROOF: PACALTSDORP LIBRARY	CRR	850 000	0	0
Corporate Services	Building Maintenance	REMOVAL OF ASBESTOS ROOF: TOUWSRANTEN COMMUNITY HALL	CRR	900 000	0	0

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Corporate Services	Building Maintenance	LAWAAIKAMP BUILDING (Next to Lawaaikamp Hall) Asbestos Roof	CRR	600 000	0	0
Corporate Services	Building Maintenance	LAWAAIKAMP BUILDING (Next to Lawaaikamp Hall) Burglar Proofing	CRR	300 000	0	0
Corporate Services	Building Maintenance	ERECTION OF FENCE : TOUWSRANTEN CRECHE	CRR	650 000	0	0
Corporate Services	Civic Centre	UPGRADE COUNCIL CHAMBERS	CRR	200 000	0	100 000
Corporate Services	Civic Centre	INDUSTRIAL BUFFING MACHINE	CRR	250 000	0	0
Corporate Services	Civic Centre	SEDAN:CORPORATE	EFF	400 000	0	0
Corporate Services	Civic Centre	Rosedale Community Centre and Area Office	CRR	575 000	0	0
Corporate Services	Civic Centre	AIRCONDITIONER: PACALTSDORP COMMUNITY HALL	CRR	120 000	0	0
Corporate Services	Civic Centre	INSTALLATION OF NEW MID-WALL AIR CONDITIONER FOR COUNCIL CHAMBERS AND HR OFFICES	CRR	0	300 000	300 000
Corporate Services	Civic Centre	VEHICLES: AUXILLARY	EFF	800 000	450 000	450 000
Corporate Services	Corporate Services Admin Support	INDUSTRIAL SHREDDER: RECORDS	CRR	50 000	0	0
Corporate Services	Corporate Services Admin Support	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - CO	CRR	20 000	20 000	20 000
Corporate Services	Human Resources Management (HRM)	LAPTOPS	CRR	100 000	0	0
Corporate Services	Human Resources Management (HRM)	OFFICE FURNITURE	CRR	100 000	0	0
Corporate Services	Legal & Compliance Services	LAPTOPS	CRR	100 000	120 000	0
Corporate Services	Legal & Compliance Services	FURNITURE AND FITTINGS - LEGAL SERVICES	CRR	65 000	75 000	0
Corporate Services	Office Of The Speaker	TOOLS OF TRADE - COUNCIL	CRR	0	200 000	200 000
Corporate Services	Pacaltsdorp Hall	Airconditioner	CRR	200 000	0	0
Corporate Services	Pacaltsdorp Hall	Paving	CRR	250 000	0	0
Corporate Services	Parkdene Hall	PAVING: PARKDENE HALL	CRR	0	200 000	0
Corporate Services	Thembalethu Hall	COMMUNITY HALL: ASAZANI	CRR	0	4 000 000	3 000 000
Corporate Services	Touwsranten Hall	CLEARVIEW FENCE	CRR	0	350 000	0
Corporate Services	Uniondale & Haarlem	DMA - OFFICE FURNITURE AND EQUIPMENT	CRR	200 000	0	0
Electrotechnical Services	Electrical Distribution	OVERLOADED NETWORKS: REPLACEMENT - ELEC	CRR	500 000	500 000	500 000
Electrotechnical Services	Electrical Distribution	RETICULATION FILL IN SCHEMES - AD HOC	CRR	100 000	0	0
Electrotechnical Services	Electrical Distribution	RETICULATION SCHEMES - INFORMAL SETTLEMENTS	CRR	5 000 000	5 000 000	5 000 000
Electrotechnical Services	Electrical Distribution	STREETLIGHTS: UNIONDALE, HAARLEM AND HEROLD	CRR	10 000	0	0
Electrotechnical Services	Electrical Distribution	ADMIN Office Furniture & Fittings	CRR	50 000	50 000	50 000
Electrotechnical Services	Electrical Distribution	ADMIN Tools and Equipment	CRR	250 000	0	0

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Electrotechnical Services	Electrical Distribution	Eng Protection Upgrade - 5th Street	CRR	600 000	0	0
Electrotechnical Services	Electrical Distribution	ENG BTU's & Batteries Various SS	CRR	400 000	400 000	400 000
Electrotechnical Services	Electrical Distribution	LINE Hansmoekraal Thembalethu 66KV	CRR	0	500 000	500 000
Electrotechnical Services	Electrical Distribution	LINES Replacing and upgrading of redundant MV overhead lines & Cables	CRR	3 000 000	3 000 000	3 000 000
Electrotechnical Services	Electrical Distribution	LV Voortrekker Street OHL conversion	CRR	900 000	0	0
Electrotechnical Services	Electrical Distribution	Meters Smart Meters - City Wide	EFF	10 000 000	10 000 000	10 000 000
Electrotechnical Services	Electrical Distribution	MP: SS Table Top - SS Winery	CRR	600 000	0	0
Electrotechnical Services	Electrical Distribution	MS Replace Mini-subs	EFF	5 000 000	5 000 000	0
Electrotechnical Services	Electrical Distribution	MS Replace Mini-subs	CRR	0	0	5 000 000
Electrotechnical Services	Electrical Distribution	MS to be installed - Corner Beukes Clinic	CRR	1 000 000	0	0
Electrotechnical Services	Electrical Distribution	PFC - George SS	CRR	500 000	0	0
Electrotechnical Services	Electrical Distribution	PFC - Langenhoven SS	CRR	0	300 000	0
Electrotechnical Services	Electrical Distribution	PFC - Tamsui	CRR	0	300 000	0
Electrotechnical Services	Electrical Distribution	RMU Parkdene RMU relocate	CRR	700 000	0	0
Electrotechnical Services	Electrical Distribution	SL Nelson mandela Traffic Lights	EFF	25 314	25 314	0
Electrotechnical Services	Electrical Distribution	SL Nelson mandela Traffic Lights	EFF	74 686	74 686	0
Electrotechnical Services	Electrical Distribution	SL Street lights General	EFF	3 000 000	3 000 000	0
Electrotechnical Services	Electrical Distribution	SL Street lights General	CRR	0	0	3 500 000
Electrotechnical Services	Electrical Distribution	SS Completion of Uniondale Sub	CRR	300 000	2 000 000	0
Electrotechnical Services	Electrical Distribution	SS Glenwood Substation	EFF	500 000	0	0
Electrotechnical Services	Electrical Distribution	SS Langehoven SS - Erosion problem	CRR	1 000 000	1 000 000	0
Electrotechnical Services	Electrical Distribution	SS Proefplaas upgrade	EFF	3 500 000	0	0
Electrotechnical Services	Electrical Distribution	SS Protea 66/11KV Transformer	EFF	6 500 000	0	0
Electrotechnical Services	Electrical Distribution	SS Riverlea- Trf must be upgraded	CRR	500 000	0	0
Electrotechnical Services	Electrical Distribution	SS Upgrading of Tamsui SS	EFF	5 000 000	15 000 000	25 000 000
Electrotechnical Services	Electrical Distribution	TP Town Planning - Erf 8538 Pacs	CRR	500 000	0	0
Electrotechnical Services	Electrical Distribution	ADMIN Safety Equipment	CRR	300 000	0	0
Electrotechnical Services	Electrical Distribution	ENG - Testing Equipment	CRR	500 000	100 000	100 000
Electrotechnical Services	Electrical Distribution	MP: SS George - SS Table Top	CRR	1 000 000	0	0
Electrotechnical Services	Electrical Distribution	MP: SS Protea - SS Watertoring	CRR	2 000 000	0	0
Electrotechnical Services	Electrical Distribution	MP: SS Winery - SS Industries	CRR	700 000	0	0

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Electrotechnical Services	Electrical Distribution	MS on Corner of 5th& Akasia Str	CRR	1 500 000	0	0
Electrotechnical Services	Electrical Distribution	LV CABLE Die Vleie Road LV Line Conversion	CRR	1 800 000	0	0
Electrotechnical Services	Electrical Distribution	Eng Protection Upgrade - SS Industria 1	CRR	0	0	600 000
Electrotechnical Services	Electrical Distribution	Meters AUTOMATED METERING SYTEM	CRR	300 000	50 000	0
Electrotechnical Services	Electrical Distribution	LV LINES Upgrading of low voltage lines & cables	CRR	0	0	2 500 000
Electrotechnical Services	Electrical Distribution	LV LINES Upgrading of low voltage lines & cables	EFF	2 500 000	2 500 000	0
Electrotechnical Services	Electrical Distribution	Rand St upgrades	CRR	0	107 929	0
Electrotechnical Services	Electrical Distribution	Rand St upgrades	CRR	0	662 941	0
Electrotechnical Services	Electrical Distribution	Rand St upgrades	CRR	0	229 129	0
Electrotechnical Services	Electrical Distribution	RMU Replacement of redundant RMU's and BMU's	CRR	0	1 000 000	1 000 000
Electrotechnical Services	Electrical Distribution	SS 11KV SWITCHGEAR AND EQUIPMENT - MOOIKLOOF	CRR	0	1 000 000	4 000 000
Electrotechnical Services	Electrical Distribution	ENG CONTROL CENTRE: 11KV SAFETY	CRR	0	500 000	250 000
Electrotechnical Services	Electrical Distribution	ADMIN MOBILE RADIOS - ELEC	CRR	100 000	100 000	100 000
Electrotechnical Services	Electrical Distribution	Cable MV from George SS to Fichat / Theron SS	EFF	3 500 000	0	0
Electrotechnical Services	Electrical Distribution	SL UPS FOR TRAFFIC LIGHTS	CRR	1 500 000	0	0
Electrotechnical Services	Electrical Distribution	SS GEORGE SUBSTATION UPGRADE	CRR	500 000	0	0
Electrotechnical Services	Electrical Distribution	ADMIN ENTRANCE CONTROL AND SECURITY MEASURES - ELEC	CRR	50 000	0	0
Electrotechnical Services	Electrical Distribution	ADMIN SAFETY ADDITIONS TO ELEC BUILDING (OHSA)	CRR	2 000 000	2 000 000	0
Electrotechnical Services	Electrical Distribution	RETIC FORMAL AREAS UNDERGROUND CONNECTION - UISP AREA	CRR	5 000 000	2 000 000	0
Electrotechnical Services	Electrical Distribution	RETIC Informals - Thembalethu	CRR	0	9 999 894	9 999 894
Electrotechnical Services	Electrical Distribution	RETIC Informals - Thembalethu	CRR	0	106	106
Electrotechnical Services	Electrical Distribution	RETIC Informals - Thembalethu	EFF	9 999 894	0	0
Electrotechnical Services	Electrical Distribution	RETIC Informals - Thembalethu	EFF	106	0	0
Electrotechnical Services	Electrical Distribution	RETIC METRO GROUNDS	Grants	3 493 913	0	0
Electrotechnical Services	Electrical Distribution	RETIC METRO GROUNDS	CRR	100 000	0	0
Electrotechnical Services	Electrical Distribution	SL FESTIVE LIGHTS	CRR	200 000	200 000	0
Electrotechnical Services	Electrical Distribution	SL HIGH MAST LIGHTING	EFF	2 500 000	2 500 000	0
Electrotechnical Services	Electrical Distribution	SS 11KV SWITCHGEAR AND EQUIPMENT - GROENKLOOF	CRR	1 000 000	3 000 000	8 000 000
Electrotechnical Services	Electrical Distribution	SS HEROLDS BAY SUBSTATION	EFF	12 000 000	0	0
Electrotechnical Services	Electrical Distribution	SS HEATHER PARK UPGRADE	EFF	1 000 000	20 000 000	20 000 000
Electrotechnical Services	Electrical Distribution	SS SCHAAPKOP 2ND 132/66KV TRANSFORMER	EFF	2 500 000	45 000 000	50 000 000

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Electrotechnical Services	Electrical Distribution	RMU REPLACE OVERLOADED 11KV SWITCHGEAR	CRR	1 000 000	3 000 000	5 500 000
Electrotechnical Services	Electrical Distribution	LINE - SS GEORGE TO SS GLENWOOD	EFF	1 500 000	10 000 000	0
Electrotechnical Services	Electrical Distribution	ENG COMMUNICATION SYSTEM	CRR	300 000	400 000	400 000
Electrotechnical Services	Electrical Distribution	ENG PROTECTION SYSTEM GENERAL	CRR	400 000	400 000	400 000
Electrotechnical Services	Electrical Distribution	SS FICHAT SS UPGRADE - 11KV SWITCHGEAR AND EQUIPMENT	EFF	2 000 000	0	0
Electrotechnical Services	Electrical Distribution	Civil Project assistance - Rosemore ph1A	CRR	1 000 000	1 000 000	1 000 000
Electrotechnical Services	Electrical Distribution	ADMIN SECURITY WALL AT MAJOR SUBSTATIONS	CRR	500 000	0	0
Electrotechnical Services	Electrical Distribution	SS THEMBALETHU/BALLOTS BAY 66/11KV SUBSTATION	CRR	500 000	0	0
Electrotechnical Services	Electrical Distribution	SS THERON SS UPGRADE - 11KV SWITCHGEAR AND EQUIPMENT	EFF	9 000 000	0	0
Electrotechnical Services	Electrical Engineering Admin Support	ADMIN END USER EQUIPMENT (PCS LAPTOP	CRR	120 000	0	0
Electrotechnical Services	Electrical Engineering Admin Support	ADMIN CONTAINER	CRR	200 000	0	0
Financial Services	Customer Relations Management (CRM)	OFFICE FURNITURE AND EQUIPMENT	CRR	200 000	0	0
Financial Services	Financial Services Administrative Support	AIRCONDITIONING - HAARLEM	CRR	120 000	0	90 000
Financial Services	Financial Services Administrative Support	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - FIN	CRR	700 000	400 000	400 000
Financial Services	Financial Services Administrative Support	OFFICE FURNITURE	CRR	200 000	0	0
Financial Services	Financial Services Administrative Support	Airconditioner	CRR	150 000	0	0
Financial Services	Financial Services Administrative Support	1X 2x4 D/C bakkies	EFF	600 000	0	0
Financial Services	Financial Services Administrative Support	4x4 D/C bakkie	EFF	600 000	0	0
Financial Services	Financial Services Administrative Support	Sedan: Credit Control	EFF	400 000	0	0
Financial Services	Financial Services Administrative Support	Sedan: Revenue Management	EFF	400 000	0	0
Financial Services	Financial Services Administrative Support	Erection of new Municipal Store	EFF	7 000 000	7 000 000	7 000 000
Financial Services	ICT Systems	MANAGEMENT INFORMATION SYSTEM	EFF	3 218 753	3 389 347	3 568 983
Financial Services	Information Management Systems & Technology	BIOMETRICS - IT	CRR	300 000	0	0
Financial Services	Information Management Systems & Technology	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) IT	CRR	700 000	0	0

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Financial Services	Information Management Systems & Technology	FIBRE AND NETWORK INFRASTRUCTURE	CRR	2 000 000	0	0
Financial Services	Information Management Systems & Technology	IT ARCHITECTURE ASSESSMENT AND UPGRADES	CRR	2 000 000	0	0
Office of the Municipal Manager	Communication & Intergovernmental Relations (IGR)	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) MM	CRR	25 000	0	0
Office of the Municipal Manager	Communication & Intergovernmental Relations (IGR)	FURNITURE AND FITTINGS	CRR	8 500	0	0
Office of the Municipal Manager	Governance & Risk Management	END-USER EQUIPMENT	CRR	4 000	0	0
Office of the Municipal Manager	Governance & Risk Management	FURNITURE AND FITTINGS	CRR	1 000	0	0
Office of the Municipal Manager	Internal Audit	COMPUTER HARDWARE - INTERNAL AUDIT	CRR	50 000	50 000	0
Office of the Municipal Manager	Internal Audit	FURNITURE & FITTINGS - INTERNAL AUDIT	CRR	15 000	0	0
Office of the Municipal Manager	Office of the Municipal Manager Administrative Support	FURNITURE AND FITTINGS - MM	CRR	15 000	0	0
Planning And Development	Economic Development	FURNITURE AND FITTINGS - LED	CRR	10 000	0	0
Planning And Development	Economic Development	PACALTSDORP SMME TRADING SITE	CRR	1 670 000	1 800 000	3 500 000
Planning And Development	Integrated Human Settlements	FURNITURE: EXISTING HOUSING	CRR	10 000	10 000	0
Planning And Development	Spatial Planning	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES)-PD	CRR	80 000	0	0
Planning And Development	Spatial Planning	ILISOLETHU NDPP INVESTMENT PLAN	Grants	4 721 739	4 544 348	3 800 000
Planning And Development	Spatial Planning	ILISOLETHU NDPP INVESTMENT PLAN	Grants	608 696	0	0
Planning And Development	Spatial Planning	METRO GROUNDS INDUSTRIAL	CRR	2 100 000	3 289 260	14 100 000
Planning And Development	Spatial Planning	SERVICES PROVISION STUDY: GWAYANG AREA	CRR	629 908	0	0
Planning And Development	Spatial Planning	CBD - ST MARKS -ACQUSITION OF LAND	CRR	0	350 000	0
Planning And Development	Tourism	FENCE, SIGN AND PARKING	CRR	800 000	0	0
Planning And Development	Tourism	BILLBOARDS	CRR	200 000	0	0
TOTAL CAPITAL BUDGET				**797 151 495**	**826 243 793**	**768 392 984**

12. Revenue by Vote/ Expenditure by Vote

Description	Budget Year 2026/27												Medium Term Revenue and Expenditure		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue by Vote															
Vote 1 - Office of the Municipal Manager	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - Corporate Services	457	457	457	457	457	457	457	457	457	457	457	457	5 482	5 350	5 419
Vote 3 - Community Services	17 444	38 903	17 927	17 895	17 822	39 950	18 434	18 948	40 059	20 068	19 853	20 002	287 306	302 731	322 013
Vote 4 - Civil Engineering Services	138 708	86 639	128 033	114 104	116 892	142 625	110 100	113 155	131 322	117 803	123 748	200 262	1 523 392	1 649 886	1 778 580
Vote 5 - Electrotechnical Services	7 070	8 182	5 215	5 215	5 442	8 182	5 442	5 215	8 202	7 668	6 845	6 958	79 636	57 333	42 261
Vote 6 - Financial Services	38 219	69 177	42 132	46 715	46 759	94 792	52 948	56 199	92 173	51 309	54 578	84 092	729 093	765 486	813 606
Vote 7 - Planning And Development	74 030	58 029	57 373	53 307	57 254	57 730	51 421	57 348	54 676	52 029	56 202	54 038	683 436	739 839	801 760
Vote 8 - Community Safety & Mobility	47 945	46 499	47 043	47 894	46 968	47 570	47 738	48 516	47 785	48 358	48 364	167 830	692 510	676 467	702 814
Total Revenue by Vote	**323 873**	**307 885**	**298 179**	**285 587**	**291 595**	**391 307**	**286 540**	**299 838**	**374 674**	**297 692**	**310 046**	**533 639**	**4 000 853**	**4 197 091**	**4 466 454**
Expenditure by Vote to be appropriated															
Vote 1 - Office of the Municipal Manager	1 895	1 902	2 301	4 205	5 343	4 461	2 961	2 328	1 949	1 895	1 939	(5 101)	26 077	26 664	27 577
Vote 2 - Corporate Services	16 935	16 935	16 935	16 935	21 357	16 963	16 935	16 935	16 935	16 935	16 948	(10 265)	180 483	188 937	196 680
Vote 3 - Community Services	24 157	24 183	24 188	24 184	28 962	25 636	24 154	24 178	24 193	24 183	24 204	54 340	326 562	329 286	324 983
Vote 4 - Civil Engineering Services	16 957	154 355	145 919	92 736	98 828	100 455	91 127	94 545	88 414	94 065	92 558	202 265	1 272 224	1 330 721	1 393 467
Vote 5 - Electrotechnical Services	14 623	14 623	14 623	14 623	18 228	16 484	14 623	17 123	17 123	19 623	19 048	54 304	235 046	214 829	193 929
Vote 6 - Financial Services	45 534	45 683	45 715	45 693	54 564	78 130	45 513	45 659	45 745	45 688	45 807	230 648	774 378	879 619	1 006 737
Vote 7 - Planning And Development	22 260	22 396	22 103	22 102	28 151	53 562	22 240	22 574	22 348	22 499	22 690	58 423	341 349	350 632	387 391
Vote 8 - Community Safety & Mobility	63 629	64 501	64 501	64 501	70 957	64 904	64 501	64 501	64 501	64 501	64 501	145 456	860 954	881 727	916 658
Total Expenditure by Vote	**205 990**	**344 578**	**336 283**	**284 978**	**326 388**	**360 596**	**282 054**	**287 843**	**281 207**	**289 390**	**287 694**	**730 070**	**4 017 072**	**4 202 415**	**4 447 422**

ANNEXURE 1: DEDICATED CIRCULAR 88 OUTPUT INDICATORS FOR REPORTING PURPOSES

C88 Code	Description	Baseline (Annual Performance for 2024/25)	Annual target for 2026/2027	1st Quarter planned output as per SDBIP	2nd Quarter planned output as per SDBIP	3rd Quarter planned output as per SDBIP	4th Quarter planned output as per SDBIP
EE1.11	**Number of dwellings provided with connections to mains electricity supply by the municipality**	744,00	700,00	100,00	200,00	200,00	200,00
EE1.11(1)	Number of new residential supply points energised by the municipality						
EE1.13	**Percentage of valid customer applications for new electricity connections processed in terms of municipal service standards**	95,0%	100,0%	100,0%	100,0%	100,0%	100,0%
EE1.13(1)	Number of valid customer applications for a new electricity connection processed within municipal standard timeframes						
EE1.13(2)	Total number of valid customer applications for a new electricity connection processed						
EE3.21	**Percentage of planned maintenance performed**	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%
EE3.21(1)	Actual number of maintenance 'jobs' for planned or preventative maintenance						
EE3.21(2)	Budgeted number of maintenance 'jobs' for planned or preventative maintenance						
EE3.11	**Percentage of unplanned outages that are restored to supply within industry standard timeframes**	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%
EE3.11(1)	Number of unplanned outages where 98% of affected customers are restored within 24 hours						
EE3.11(2)	Total number of unplanned outages						
ENV3.11	**Percentage of recognised informal settlements receiving basic waste removal services**	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
ENV3.11(1)	Number of informal settlements receiving receiving basic waste removal services						
ENV3.11(2)	The total number of recognised informal settlements						
HS2.22	**Average number of days taken to process building plan applications of less than 500 square meters**	14,93	30,00	30,00	30,00	30,00	30,00
HS2.22(1)	Sum of the number of days between the date of submission of a complete building plan application to the municipality and the communication of the adjudication result of the application, for all applications less than of 500 square meters						
HS2.22(2)	Number of building plan applications less than 500 square meters adjudicated						
TR4.21	**Percentage of municipal bus services 'on time'**	70,0%	80,0%	75,0%	77,0%	79,0%	80,0%
TR4.21(1)	Scheduled municipal bus departures 'on time'						
TR4.21(2)	Total scheduled municipal bus departures						
TR5.31	**Percentage of scheduled municipal bus trips that are universally accessible**	100%	100%	100%	100%	100%	100%
TR5.31(1)	Number of all scheduled municipal bus trips that are universally accessible						
TR5.31(2)	Total number of scheduled municipal bus trips						
TR6.12	**Percentage of surfaced municipal road lanes which has been resurfaced and resealed**	2,0%	0,2%	0,1%	0,1%	0,0%	0,0%
TR6.12(1)	Kilometres of municipal road lanes resurfaced and resealed						
TR6.12(2)	Kilometres of surfaced municipal road lanes						
TR6.13	**KMs of new municipal road network**	2,6	0,0	0,0	0,0	0,0	0,0
TR6.13(1)	Number of kilometres of surfaced road network built						
TR6.13(2)	Number of kilometres of unsurfaced road network built						
TR6.21	**Percentage of reported pothole complaints resolved within standard municipal response time**	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%
TR6.21(1)	Number of pothole complaints resolved within the standard time after being reported						
TR6.21(2)	Number of potholes reported						
WS1.11	**Number of new sewer connections meeting minimum standards**	7,00	16,00	4,00	4,00	4,00	4,00
WS1.11(1)	Number of new sewer connections to consumer units						
WS1.11(2)	Number of new sewer connections to communal toilet facilities.						
WS2.11	**Number of new water connections meeting minimum standards**	179,00	200,00	50,00	50,00	50,00	50,00
WS2.11(1)	Number of new water connections to piped (tap) water						
WS2.11(2)	Number of new water connections to public/communal facilities.						
WS3.11	**Percentage of callouts responded to within 48 hours (sanitation/wastewater)**	75,0%	100,0%	100,0%	100,0%	100,0%	100,0%
WS3.11(1)	Number of callouts responded to within 48 hours (sanitation/wastewater)						

C88 Code	Description	Baseline (Annual Performance for 2024/25)	Annual target for 2026/2027	1st Quarter planned output as per SDBIP	2nd Quarter planned output as per SDBIP	3rd Quarter planned output as per SDBIP	4th Quarter planned output as per SDBIP
WS3.11(2)	Total number of callouts (sanitation/wastewater)						
WS3.21	**Percentage of callouts responded to within 48 hours (water)**	65,0%	100,0%	100,0%	100,0%	100,0%	100,0%
WS3.21(1)	Number of callouts responded to within 48 hours (water)						
WS3.21(2)	Total water service callouts received						
GG1.21	**Staff vacancy rate**	18,0%	18,0%	18,0%	18,0%	18,0%	18,0%
GG1.21(1)	The number of employee posts on the approved organisational structure						
GG1.21(2)	The number of actual employees in the municipality						
GG1.22	**Percentage of vacant posts filled within 6 months**	55,0%	55,0%	55,0%	55,0%	55,0%	55,0%
GG1.22(1)	Number of vacant posts filled within 6 months since the date (dd/mm/yyyy) of authority to proceed with filling the vacancy						
GG1.22(2)	Number of vacant posts that have been filled						
GG2.11	**Percentage of ward committees with 6 or more ward committee members (excluding the ward councillor)**	96,0%	100,0%	100,0%	100,0%	100,0%	100,0%
GG2.11(1)	Total number of ward committees with 6 or more members						
GG2.11(2)	Total number of wards						
GG2.12	**Percentage of wards that have held a quarterly councillor-convened community meeting**	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
GG2.12(1)	Number of councillor convened ward community meetings						
GG2.12(2)	Total number of wards in the municipality						
GG2.12(3)	Reporting quarter						
GG2.31	**Percentage of official complaints responded to through the municipal complaint management system**	75,0%	100,0%	100,0%	100,0%	100,0%	100,0%
GG2.31(1)	Number of official complaints responded to according to municipal norms and standards						
GG2.31(2)	Number of official complaints received						
GG5.11	**Number of active suspensions longer than three months**	3,00	n/a	n/a	n/a	n/a	n/a
GG5.11(1)	Simple count of the number of active suspensions in the municipality lasting more than three months						
LED1.21	**Number of work opportunities created through Public Employment Programmes (incl. EPWP, CWP and other related employment programmes)**	807,00	1 400,00	200,00	500,00	500,00	200,00
LED1.21(1)	Number of work opportunities provided by the municipality through the Expanded Public Works Programme						
LED1.21(2)	Number of work opportunities provided through the Community Works Programme and other related infrastructure initiatives.						
LED2.12	**Percentage of the municipality's operating budget spent on indigent relief for free basic services**	2,8%	5,3%	2,8%	2,8%	2,8%	2,8%
LED2.12(1)	R-value of operating budget expenditure on free basic services						
LED2.12(2)	Total operating budget for the municipality						
FD1.11	**Percentage compliance with the required attendance time for structural firefighting incidents**	89,0%	100,0%	100,0%	100,0%	100,0%	100,0%
FD1.11(1)	Number of structural fire incidents where the attendance time was 14 minutes or less						
FD1.11(2)	Total number of distress calls for structural fire incidents received						
LED1.11	**Percentage of total municipal operating expenditure spent on contracted service providers physically residing within the municipal area**	73,0%	60,0%	60,0%	60,0%	60,0%	60,0%
LED1.11(1)	R-value of operating expenditure on contracted services within the municipal area						
LED1.11(2)	Total municipal operating expenditure on contracted services						
LED3.11	**Average time taken to finalise business license applications**	30,00	30,00	30,00	30,00	30,00	30,00
LED3.11(1)	Sum of the total working days per business application finalised						
LED3.11(2)	Number of business applications finalised						
LED3.31	**Average number of days from the point of advertising to the letter of award per 80/20 procurement process**	11,35	180,00	180,00	180,00	180,00	180,00

C88 Code	Description	Baseline (Annual Performance for 2024/25)	Annual target for 2026/2027	1st Quarter planned output as per SDBIP	2nd Quarter planned output as per SDBIP	3rd Quarter planned output as per SDBIP	4th Quarter planned output as per SDBIP
LED3.31(1)	Sum of the number of days from the point of advertising a tender in terms of the 80/20 procurement process to the issuing of the letter of award						
LED3.31(2)	Total number of 80/20 tenders awarded as per the procurement process						
LED3.32	**Percentage of municipal payments made to service providers who submitted complete forms within 30-days of invoice submission**	86,0%	80,0%	80,0%	80,0%	80,0%	80,0%
LED3.32(1)	Number of municipal payments within 30-days of complete invoice receipt made to service providers						
LED3.32(2)	Total number of complete invoices received (30 days or older)						
FM1.11	**Total Capital Expenditure as a percentage of Total Capital Budget**	71,0%	95,0%	12,8%	40,0%	75,0%	95,0%
FM1.11(1)	Actual Capital Expenditure						
FM1.11(2)	Budgeted Capital Expenditure						
FM1.12	**Total Operating Expenditure as a percentage of Total Operating Expenditure Budget**	79,0%	79,0%	19,9%	40,0%	60,0%	79,0%
FM1.12(1)	Actual Operating Expenditure						
FM1.12(2)	Budgeted Operating Expenditure						
FM1.13	**Total Operating Revenue as a percentage of Total Operating Revenue Budget**	79,0%	79,0%	24,0%	40,0%	60,0%	79,0%
FM1.13(1)	Actual Operating Revenue						
FM1.13(2)	Budgeted Operating Revenue						
FM1.14	**Service Charges and Property Rates Revenue as a percentage of Service Charges and Property Rates Revenue Budget**	96,0%	95,0%	31,7%	95,0%	95,0%	95,0%
FM1.14(1)	Actual Service Charges Revenue						
FM1.14(2)	Actual Property Rates Revenue						
FM1.14(3)	Budgeted Service Charges and Property Rates Revenue						
FM3.11	**Cash/Cost coverage ratio**	3,4	2,0	2,0	2,0	2,0	2,0
FM3.11(1)	Cash and cash equivalent						
FM3.11(2)	Unspent Conditional Grants						
FM3.11(3)	Overdraft						
FM3.11(4)	Short Term Investment						
FM3.11(5)	Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)						
FM3.13	**Trade payables to cash ratio**	10.35%	11,1%	11,1%	11,1%	11,1%	11,1%
FM3.13(2)	Trade payables						
FM3.13(1)	Cash and cash equivalents						
FM3.14	**Liquidity ratio**	1,9	0,5	0,5	0,5	0,5	0,5
FM3.14(1)	Cash and cash equivalents						
FM3.14(2)	Current liabilities						
FM4.31	**Creditors payment period**	2,7	30,0	30,0	30,0	30,0	30,0
FM4.31(1)	Trade Creditors Outstanding						
FM4.31(2)	Credit purchases (operating and capital)						
FM4.31(3)	Number of days in the reporting year to date						
FM5.11	**Percentage of total capital expenditure funded from own funding (Internally generated funds + Borrowings)**	41,0%	21,4%	21,4%	21,4%	21,4%	21,4%
FM5.11(1)	Internally Generated Funds						
FM5.11(2)	Borrowings						
FM5.11(3)	Total Capital Expenditure						
FM6.12	**Percentage of awarded tenders [over R200k], published on the municipality's website**	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
FM6.12(1)	Number of awarded tenders published on the municipality's website						

C88 Code	Description	Baseline (Annual Performance for 2024/25)	Annual target for 2026/2027	1st Quarter planned output as per SDBIP	2nd Quarter planned output as per SDBIP	3rd Quarter planned output as per SDBIP	4th Quarter planned output as per SDBIP
FM6.12(2)	Number of awarded tenders						
FM6.13	**Percentage of tender cancellations**	13,0%	0,0%	0,0%	0,0%	0,0%	0,0%
FM6.13(1)	Number of tenders cancelled						
FM6.13(2)	Total number of tenders advertised and closed						
FM7.11	**Debtors payment period**	50,0	35,0	35,0	35,0	35,0	35,0
FM7.11(1)	Gross Debtors						
FM7.11(2)	Bad Debt Provision						
FM7.11(3)	Billed Revenue						
FM7.11(4)	Number of days in the reporting period year to date						
FM7.12	**Collection rate ratio**	93,0%	95,0%	95,0%	95,0%	95,0%	95,0%
FM7.12(1)	Gross Debtors Opening Balance						
FM7.12(2)	Billed Revenue						
FM7.12(3)	Gross Debtors Closing Balance						
FM7.12(4)	Bad Debts Written Off						
OUTPUT INDICATORS FOR ANNUAL REPORTING							
ENV1.12	**Percentage of AQ monitoring stations providing adequate data over a reporting year**	100,0%	100,0%				100,0%
ENV1.12(1)	Number of fully operational AQ monitoring stations						
ENV1.12(2)	Total number of government owned (all spheres) monitoring stations within municipal area						
ENV4.11	**Percentage of biodiversity priority area within the municipality**	51,0%	51,0%				51,0%
ENV4.11(1)	Total land area in hectares classified as "biodiversity priority areas"						
ENV4.11(2)	Total municipal area in hectares						
ENV4.21	**Percentage of biodiversity priority areas protected**	39,0%	39,0%				39,0%
ENV4.21(1)	Area of priority biodiversity area in hectares which is protected						
ENV4.21(2)	Total area identified as a priority biodiversity area in hectares						
HS1.12	**Number of serviced sites**	0	0				0
HS1.12(1)	Number of all sites serviced receiving the specified basic services.						
HS1.31	**Number of informal settlements assessed (enumerated and classified)**	0	0				0
HS1.31(1)	Number of informal settlements enumerated and classified according to the UISP categorisation, or equivalent.						
HS2.21	**Number of residential properties developed through state-subsidised human settlements programmes entering the municipal valuation roll**	0	93				93
HS2.21(1)	Number of all residential properties that have benefited from state-subsidised human settlements programmes that have entered the municipal valuation roll						
TR5.11	**Number of scheduled public transport access points added**	5	0				0
TR5.11(1)	Number of scheduled public transport service access points added						
TR6.11	**Percentage of unsurfaced road graded**	60,0%	100,0%				100,0%
TR6.11(1)	Kilometres of municipal road graded						
TR6.11(2)	Kilometres of unsurfaced road network						
WS5.31	**Percentage of total water connections metered**	100,0%	100,0%				100,0%
WS5.31(1)	Number of water connections metered						
WS5.31(2)	Number of connections unmetered						
GG3.12	**Percentage of councillors who have declared their financial interests**	100,0%	100,0%				100,0%
GG3.12(1)	Number of councillors that have declared their financial interests						
GG3.12(2)	Total number of municipal councillors						
FM2.21	**Cash backed reserves reconciliation at year end**	R 308 455 243	R 1 964 096				R 1 964 096

C88 Code	Description	Baseline (Annual Performance for 2024/25)	Annual target for 2026/2027	1st Quarter planned output as per SDBIP	2nd Quarter planned output as per SDBIP	3rd Quarter planned output as per SDBIP	4th Quarter planned output as per SDBIP
FM2.21(1)	Actual Cash and Cash Equivalents						
FM2.21(2)	Long Term Investment						
FM2.21(3)	Unspent grants						
FM2.21(4)	Unspent borrowing						
FM2.21(5)	Statutory requirement						
FM2.21(6)	Working capital requirements						
FM2.21(7)	Other provisions						
FM2.21(8)	Long term investment committed						
FM2.21(9)	Reserves to be cash backed						
FM3.12	**Current ratio (current assets/current liabilities)**	2,40	1,35				1,35
FM3.12(1)	Current assets						
FM3.12(2)	Current liabilities						
FM5.12	**Percentage of total capital expenditure funded from capital conditional grants**	59,0%	15,8%				15,8%
FM5.12(1)	Total Capital Transfers (provincial and national capital conditional grants)						
FM5.12(2)	Total Capital Expenditure						
FM5.21	**Percentage of total capital expenditure on renewal/upgrading of existing assets**	56,0%	54,2%				54,2%
FM5.21(1)	Total costs of Renewal and Upgrading of Existing Assets						
FM5.21(2)	Total Capital Expenditure						
FM5.22	**Renewal/Upgrading of Existing Assets as a percentage of Depreciation/Asset impairment**	288,0%	176,0%				176,0%
FM5.22(1)	Total costs of Renewal and Upgrading of Existing Assets						
FM5.22(2)	Depreciation						
FM5.22(3)	Asset impairment)						
FM5.31	**Repairs and Maintenance as a percentage of property, plant, equipment and investment property**	4,0%	3,6%				3,6%
FM5.31(1)	Total Repairs and Maintenance Expenditure						
FM5.31(2)	Property, Plant and Equipment						
FM5.31(3)	Investment Property (Carrying Value)						
FM7.31	**Net Surplus /Deficit Margin for Electricity**	16,5%	9,9%				9,9%
FM7.31(1)	Total Electricity Revenue						
FM7.31(2)	Total Electricity Expenditure						
FM7.32	**Net Surplus /Deficit Margin for Water**	67,6%	15,5%				15,5%
FM7.32(1)	Total Water Revenue						
FM7.32(2)	Total Water Expenditure						
FM7.33	**Net Surplus /Deficit Margin for Wastewater**	3,9%	-7,4%				-7,4%
FM7.33(1)	Total Sanitation and Waste Water Revenue						
FM7.33(2)	Total Sanitation and Waste Water Expenditure						
FM7.34	**Net Surplus /Deficit Margin for Refuse**	39,4%	37,4%				37,4%
FM7.34(1)	Total Refuse Revenue						
FM7.34(2)	Total Refuse Expenditure						