



MUNICIPALITY

Office of the Speaker
Civic Centre
GEORGE
6530

22 July 2026

SPECIAL COUNCIL MEETING

Notice is given that a Special e-Council meeting will be held on MS Teams on Monday, 27 July 2026 at 10:30.	Kennis geskied dat 'n Spesiale e-Raadsvergadering op MS Teams op Maandag, 27 Julie 2026 om 10:30 gehou sal word.	Oku kukwazisa ukuba intlanganiso eYodwa yeBhunga ebanjwa kusetyenziswa l-intanethi iya kubanjwa kuMaqela eMS ngo Mvulo, umhla we- 27 eyesilimela 2026 ngeye -10:30.
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S SNYMAN
SPEAKER
USOMLOMO

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4. **REPORTS TO COUNCIL**

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**4.1 QUARTERLY BUDGET MONITORING AND PERFORMANCE ASSESSMENT
REPORT FOR APRIL TO JUNE 2026**

File number / Verwysingsnommer: 9/1/2/3
Meeting date / Vergadering datum: 27 July 2026
Report by / Verslag deur: C A du Plessis

PURPOSE OF REPORT / DOEL VAN VERSLAG

To report to the Council on the implementation of the budget and the financial state of affairs of the municipality as well as the progress made with the implementation of the Key Performance Indicators (KPI's) for the 4th quarter of the 2025/26 financial year.

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

The Mayor, who must provide general political guidance over the fiscal and financial affairs of the Municipality, is required by Section 52 (d) of the Municipal Finance Management Act to submit a report to the council within 30 days after the end of each quarter, on the implementation of the budget and the financial state of affairs of the Municipality.

This report is a summary of the main budget issues arising from the in-year monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP).

Furthermore, it compares the quarterly projections for service delivery targets and performance indicators contained in the SDBIP, against the actual outcomes of the municipality's performance in service delivery for the 4th quarter.

In terms of National Treasury's MFMA Circular No.13, the purpose of in-year monitoring is *"to pick up major problems only and aimed at ensuring that the Mayor and Municipal Manager are taking corrective steps when any unanticipated problems arise."* Circular No.13 continues with: *"The council should reserve its oversight role over performance at the end of the financial year, when the Mayor tables the Annual Report of the Municipality."*

Section 41(1)(e) of the Local Government: Municipal Systems Act, 32 (Act 32 of 2000) (MSA), prescribes that a process must be established of regular reporting to Council.

MOTIVATION

The submission of this report forms part of the general responsibilities of the Mayor of a Municipality and is intended to inform and enable the council to fulfil its oversight responsibilities.

It should be noted that the fourth quarter includes the financial year-end closing



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process for the Annual Financial Statements. As a result, various year-end adjustments and closing journals are processed to finalise the financial figures. These adjustments will inevitably have an impact on the figures reflected in the Section 52 report.

Attached to the agenda as Annexure A, is the Quarterly Budget Monitoring Report for the 4th quarter of 2025/26 as well as the Quarterly Performance Assessment Report, **Annexure “B”** to the agenda. |

FINANCIAL IMPLICATIONS

N/A |

COMMENTS: MUNICIPAL MANAGER

The report is noted.

The submission is in fulfilment of the reporting requirements contained in section 52(d) of the Municipal Finance Management Act, 56 of 2003, and section 41 of the Local Government: Municipal Systems Act, 32 of 2000, regarding regular reporting on budget implementation, financial performance and service delivery performance.

It is acknowledged that the fourth quarter reporting period coincides with the financial year-end closure process and that year-end accounting adjustments may impact the final financial figures reflected in the report. The information contained in the report provides Council with an opportunity to exercise its oversight responsibilities regarding the implementation of the approved budget and the achievement of service delivery targets as contained in the SDBIP.

Council is requested to note the report, subject to consideration of the detailed information contained in Annexures A and B and any corrective measures identified by the administration where performance variances or financial risks have been reported.

The item may be submitted to Council for consideration and noting.

COMMENTS: DIRECTOR: FINANCIAL SERVICES

N/A |

COMMENTS: DIRECTOR: CORPORATE SERVICES

N/A |

COMMENTS: DIRECTOR: CIVIL ENGINEERING SERVICES

N/A |

COMMENTS: DIRECTOR: ELECTRO-TECHNICAL SERVICES

N/A |



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COMMENTS: DIRECTOR: HUMAN SETTLEMENTS, PLANNING & DEVELOPMENT AND PROPERTIES

N/A |

COMMENTS: DIRECTOR: COMMUNITY SERVICES

N/A |

COMMENTS: LEGAL SERVICES

N/A |

COMMENTS: OTHER

N/A |

SUMMARY/OPSOMMING

N/A |

RECOMMENDATION

That the Council take note of the Quarterly Budget Monitoring and Performance Assessment Report for the 4th quarter of the financial year as contained in the attached document. |

ISINDULULO

Kukuba iBhunga lithathe ingqalelo yeNgxelo yoHlobo loHlahlo lwabiwo-mali kunye noVavanyo lweNtsebenzo yekota yesine yonyaka-mali, njengoko iqulethwe kuxwebhu oluqhotyoshelweyo

ATTACHMENTS / STAWENDE DOKUMENTE

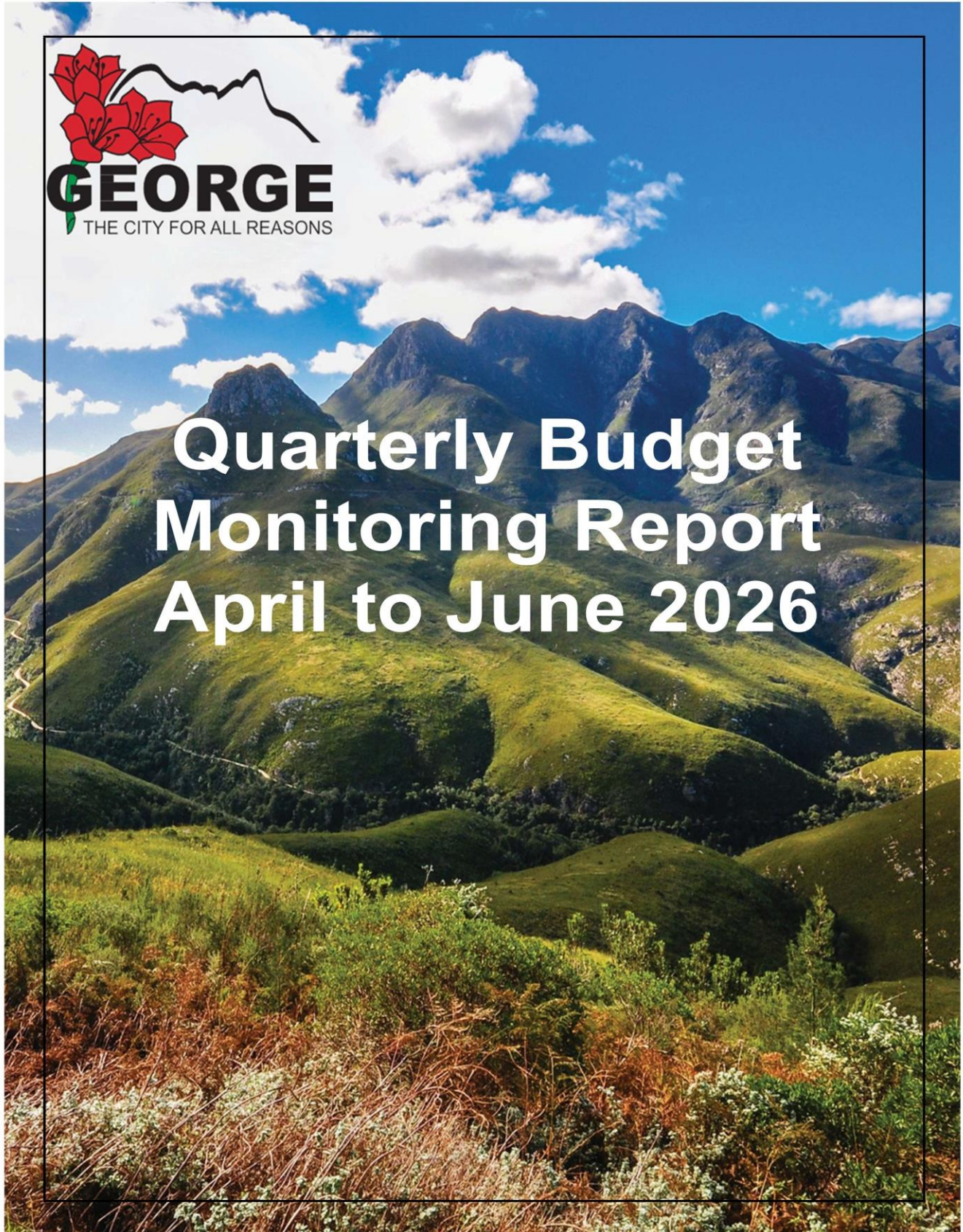
Annexure “A” : Quarterly Budget Monitoring Report – Quarter 4 of 2025/26.

Annexure “B” : Quarterly Performance Assessment Report – Quarter 4 of 2025/26. |



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ITEM 4.1 ANNEXURE “A”





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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

Legislative framework

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere’s ability to deliver basic services by facilitating improved financial sustainability and better medium-term planning and policy choices on service delivery.

This report has been prepared in terms of the following legislative framework:

- The Municipal Finance Management Act – No. 56 of 2003, Sections 71 & 52,
- and The Municipal Budget and Reporting Regulations

The MBRR highlights the format of the monthly budget statements.

28. The monthly budget statement of a municipality must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

Report of the Executive Mayor

In accordance with Section 52(d) of the Municipal Finance Management Act, I submit a report to the council within 30 days after the end of the fourth quarter of 2025/26, on the implementation of the budget and the financial state of affairs of the George Municipality.

The submission of this report forms part of the general responsibilities of the Mayor of a Municipality and is intended to inform and enable the council to fulfil its oversight responsibility.

EXECUTIVE MAYOR

Recommendations

- (a) Council notes the contents of this report and supporting documentation for the 4th quarter of 2025/26 financial year.
- (b) The directors ensure that the budget is implemented in accordance with the Service Delivery and Budget Implementation Plan projections and that spending of funds and that revenue collection proceeds in accordance with the budget.



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

Part 1: Executive Summary

1.1 Consolidated performance

This report is a summary of the main budget issues arising from the in-year monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP).

Furthermore, it compares the quarterly projections for service delivery targets and performance indicators contained in the SDBIP, against the actual outcomes of the municipality’s performance in service delivery for the 4th quarter of 2025/26.

The following table summarises the overall position on the capital and operating budgets. Take note that the Operating Expenditure only reflects the direct expenditure and exclude all indirect expenditure e.g. Administrative Recharges.

Rand Thousands	Capital Expenditure	Operating Income	Operating Expenditure
Original Budget	907 018	3 989 271	3 907 341
Adjustments Budget	1 164 114	4 348 842	4 028 456
Plan to Date (SDBIP)	1 164 114	4 348 842	4 028 456
Actual	1 049 027	3 698 627	3 460 916
Variance to SDBIP	-115 087	-650 215	-567 539
% Variance to SDBIP	-9.89%	-15%	-14%
% Spend of Adjustments budget 2025/26	90%	85%	86%



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

1.1.1 Operating Revenue by sources

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Actual Per Rev Source
Property Rates	511 914 606	514 539 414	514 539 414	515 960 719	1 421 305	100%
Service Charges – Electricity	1 276 802 822	1 267 396 641	1 267 396 641	1 183 975 976	(83 420 665)	93%
	Reason for variance: A portion of the June 2025 usage will be billed during July and written back to the current financial year and thus will address the under collection on electricity revenue.					
Service Charges – Water	250 718 151	257 636 835	257 636 835	282 871 402	25 234 567	110%
Service Charges – Sewerage	205 720 538	207 851 959	207 851 959	206 395 787	(1 456 172)	99%
Service Charges – Refuse Removal	187 751 125	191 580 217	191 580 217	190 182 435	(1 397 782)	99%
Fines, Penalties and Forfeits	98 075 957	98 275 957	98 275 957	18 243 385	(80 032 572)	19%
	Reason for variance: Recognition of fine revenue, fines issued during the financial year, will be done as part of the financial year-end processes.					
Licences or permits	5 412 327	5 412 327	5 412 327	2 027 855	(3 384 472)	37%
	Reason for variance: Collections from licences or permits has an underperformance due to timing differences in renewal of licences. Furthermore, financial allocations in the system will also be verified for financial year-end purposes.					
Income for Agency Services	21 653 152	21 653 152	21 653 152	15 537 467	(6 115 685)	72%
Rent of Facilities and Equipment	5 679 512	5 679 512	5 679 512	7 215 838	1 536 326	127%



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Actual Per Rev Source
Grants and Subsidies Received – Capital	119 582 420	412 899 358	412 899 358	385 512 763	(27 386 595)	93%
Grants and Subsidies Received – Operating	765 030 580	778 735 127	778 735 127	575 738 359	(202 996 768)	74%
	Reason for variance: The 2nd roll-over of the PTNG was declined and therefore the amount was set off against the Equitable Share allocation. The amount that was not paid over will be off set against the unspent PTNG grant and then recognised as revenue from Equitable Share.					
Interest Earned – External Investments	32 395 000	78 700 000	78 700 000	92 682 248	13 982 248	118%
	Reason for variance: Higher than anticipated returns due to higher average cash balances and favourable interest rate environment.					
Interest Earned – Outstanding Debtors	23 367 729	36 759 784	36 759 784	47 123 376	10 363 592	128%
	Reason for variance: Increase attributable to improved interest calculation process. While the increase looks favourable from a revenue perspective, this also indicates rising debtor levels.					
Other Revenue	70 936 415	60 360 415	60 360 415	47 073 270	(13 287 145)	78%
GIPTN Fare Revenue	121 734 154	118 864 520	118 864 520	96 324 760	(22 539 760)	81%
Sale of Erven	5 053 180	5 053 180	5 053 180	532 909	(4 520 271)	11%
Development Charges	40 049 489	40 049 489	40 049 489	28 692 005	(11 357 484)	72%
Gain on Disposal of PPE	247 394 166	247 394 166	247 394 166	2 536 191	(244 857 975)	1%
	Reason for variance: The accounting for the system input value, as part of the water inventory calculation (GRAP 12) has not been done at the reporting period. This will be accounted for as part of the financial year-end processes					



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

Revenue by Source	Original Budget	Adjustments Budget	Planned Income to Date (SDBIP)	Actual Income to Date	Variance	% Actual Per Rev Source
Total Revenue	3 989 271 323	4 348 842 053	4 348 842 053	3 698 626 744	(650 215 309)	85%

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

1.1.2 Operating expenditure by type

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure (SDBIP)	Actual Expenditure	Variance	% SPENT PER EXP TYPE
Employee Related Costs	866 774 679	860 212 968	860 212 957	788 347 599	(71 865 358)	92%
Reason for variance: The underspending is attributed to budgeted posts that remain vacant and have not yet been filled.						
Remuneration of Councillors	32 675 643	32 584 545	32 584 543	31 955 442	(629 101)	98%
Contracted Services	873 084 798	957 993 944	957 993 944	873 245 493	(84 748 451)	91%
Reason for variance: Contracted Services at the GIPTN Cost Centre contribute to more the R100 million for Transport Services.						
Bulk Purchases	987 428 180	944 466 118	944 466 118	933 757 077	(10 709 041)	99%
Operating Leases	5 836 993	6 808 153	6 808 153	5 374 115	(1 434 038)	79%
Operational Cost	185 576 179	202 019 705	202 019 705	179 051 962	(22 967 743)	89%
Depreciation and Amortisation	265 906 624	316 128 414	316 128 414	286 824 087	(29 304 328)	91%
Impairment Loss	104 898 151	104 898 151	104 898 151	-	(104 898 151)	0%
Reason for variance: The accounting for Impairment losses will be done as part of the financial year-end processes.						
Other Losses	50 614 726	50 614 726	50 614 726	895 441	(49 719 285)	2%
Reason for variance: The accounting for water losses, as part of the water inventory calculation (GRAP 12) has not been done at the reporting period. This will be accounted for as part of the financial year-end processes.						



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

Expenditure by Type	Original Budget	Adjustments Budget	Planned Expenditure (SDBIP)	Actual Expenditure	Variance	% SPENT PER EXP TYPE
Irrecoverable Debt Written Off	11 854 229	11 854 229	11 854 229	26 656 317	14 802 088	225%
Reason for variance: The variance is due to an incorrect write-off journal processed that is in the process of being corrected.						
Transfers and Subsidies Paid	105 770 024	116 596 347	116 596 347	115 754 638	(841 709)	99%
Inventory Consumed	347 150 909	334 080 410	334 080 410	132 013 816	(202 066 594)	40%
Reason for variance: The accounting for potable water billed (or used by consumers), as part of the water inventory calculation (GRAP 12) has not been done at the reporting period. This will be accounted for as part of the financial year-end processes.						
Interest Expense	69 769 674	90 197 979	90 197 979	87 040 216	(3 157 763)	96%
Total Expenditure	3 907 340 809	4 028 455 689	4 028 455 676	3 460 916 202	(567 539 474)	86%

***** Contracted Services**

Contracted Services	Adjustments Budget	Actual to date	% Spend
Consultants and Professional Services	103 417 032	80 203 252	78%
Contractors	405 377 111	365 457 498	90%
Outsourced Services	449 199 801	427 584 743	95%
Total	957 993 944	873 245 493	91%

Consultants and Professional Services



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

The expenditure mainly consists of the following items:

- Collection costs (credit control) – R8.2m
- Human Resources (training) – R3.9m
- Legal Advice and Litigation – R18.3m
- Engineering services: Civil – R19.4m

Contractors

The expenditure mainly consists of the following items:

- Contractors: Building (Housing) – R20.4m
- Maintenance of buildings and facilities (Maintenance of council facilities) – R64.4m
- Prepaid Electricity vendors – R24.3m
- Maintenance of unspecified assets (Maintenance of service assets and transport assets) – R194.3m

Outsourced Services

The expenditure mainly consists of the following items:

- Security services – R38.8m
- Transport services – R336.8m
- Professional staff (Credit control and IT services) – R14.6m
- Grass cutting services – R5.6m
- Animal care – R3.2 m



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

1.1.3 Capital expenditure

Directorate	Original Budget	Adjusted Budget	Planned (SDBIP)	Actual	Variance	% Capital spent per vote
Office of the Municipal Manager	90 000	111 101	111 101	107 749	(3 352)	97%
Corporate Services	4 692 000	6 876 692	6 876 692	6 757 628	(119 064)	98%
Civil Engineering Services	666 799 440	983 261 818	983 261 818	895 748 846	(87 512 972)	91%
Electrotechnical Services	140 552 391	73 686 209	73 686 209	64 515 135	(9 171 074)	88%
Planning And Development	17 052 391	16 936 843	16 936 843	5 832 822	(11 104 021)	34%
Community Safety & Mobility	19 423 000	19 133 693	19 133 693	17 595 076	(1 538 617)	92%
Community Services	33 626 000	39 952 175	39 952 175	36 145 937	(3 806 238)	90%
Financial Services	24 783 204	24 155 813	24 155 813	22 323 842	(1 831 971)	92%
Total Budget	907 018 426	1 164 114 344	1 164 114 344	1 049 027 034	(115 087 310)	90%

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

Part 2: In-year budget statement tables

2.1.1 Table C1: Monthly budget Statement Summary

WC044 George - Table C1 Monthly Budget Statement Summary - Q4 Fourth Quarter

Description	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	478 380	511 915	514 539	42 030	515 961	514 539	1 421	0%	514 539
Service charges	1 713 213	1 896 616	1 896 554	306 568	1 843 818	1 896 554	(52 736)	-3%	1 896 554
Investment revenue	116 822	32 395	78 700	10 826	92 682	78 700	13 982	18%	78 700
Transfers and subsidies - Operational	705 334	765 031	778 735	244 879	575 738	778 735	(202 997)	(0)	778 735
Other own revenue	349 222	663 733	667 414	50 226	285 164	667 414	(382 250)	-57%	667 414
Total Revenue (excluding capital transfers and contributions)	3 362 972	3 869 689	3 935 943	654 529	3 313 363	3 935 943	(622 579)	-16%	3 935 943
Employee costs	719 827	866 553	862 189	69 204	788 348	862 189	(73 841)	-9%	862 189
Remuneration of Councillors	27 697	32 676	32 585	2 751	31 955	32 585	(629)	-2%	32 585
Depreciation and amortisation	283 029	266 128	316 128	42 872	286 824	316 128	(29 304)	-9%	316 128
Interest	48 659	69 770	90 198	41 874	87 040	90 198	(3 158)	-4%	90 198
Inventory consumed and bulk purchases	1 019 051	1 334 579	1 282 915	197 950	1 065 771	1 282 915	(217 144)	-17%	1 282 915
Transfers and subsidies	103 174	105 770	117 218	37 423	115 755	117 218	(1 464)	-1%	117 218
Other expenditure	1 103 805	1 231 865	1 327 223	263 683	1 085 751	1 327 223	(241 472)	-18%	1 327 223
Total Expenditure	3 305 243	3 907 341	4 028 456	655 756	3 461 444	4 028 456	(567 012)	-14%	4 028 456
Surplus/(Deficit)	57 729	(37 652)	(92 513)	(1 227)	(148 081)	(92 513)	(55 568)	60%	(92 513)
Transfers and subsidies - capital (monetary)	952 679	119 582	412 899	275 408	385 513	412 899	####	-7%	412 899
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	1 010 407	81 931	320 386	274 181	237 432	320 386	(82 954)	-26%	320 386
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	1 010 407	81 931	320 386	274 181	237 432	320 386	(82 954)	-26%	320 386
Capital expenditure & funds sources									
Capital expenditure	1 358 508	907 018	1 164 114	259 461	1 049 611	1 164 114	(114 504)	-10%	1 164 114
Capital transfers recognised	870 303	143 106	366 755	128 271	344 777	366 755	(21 979)	-6%	366 755
Borrowing	430 962	563 940	504 310	(49 317)	441 948	504 310	(62 362)	-12%	504 310
Internally generated funds	57 243	199 973	293 049	180 507	262 886	293 049	(30 163)	-10%	293 049
Total sources of capital funds	1 358 508	907 018	1 164 114	259 461	1 049 611	1 164 114	(114 504)	-10%	1 164 114
Financial position									
Total current assets	1 671 888	2 126 529	1 000 386		1 677 023				1 000 386
Total non current assets	5 418 220	6 811 897	6 776 363		6 526 330				6 776 363
Total current liabilities	1 147 821	1 593 930	4 545 476		907 882				4 545 476
Total non current liabilities	1 054 430	1 605 469	1 200 313		1 811 423				1 200 313
Community wealth/Equity	6 018 966	5 820 957	5 887 389		5 721 480				5 887 389
Cash flows									
Net cash from (used) operating	6 949 078	533 290	2 963 177	(255 695)	1 796 666	1 877 041	80 375	4%	2 963 177
Net cash from (used) investing	716 048	(907 018)	(1 338 732)	(301 293)	(1 076 108)	(1 338 732)	(262 624)	20%	(1 338 732)
Net cash from (used) financing	355 531	490 432	(91 984)	(34 292)	(69 370)	(91 984)	(22 615)	25%	(91 508)
Cash/cash equivalents at the month/year end	9 377 677	809 896	2 859 847	(591 279)	1 978 745	1 773 710	(205 035)	-12%	2 860 493
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	131 476	33 017	29 983	26 640	22 693	22 971	19 192	412 680	698 651
Creditors Age Analysis									
Total Creditors	228 564	1 353	1 764	822	1 038	70	1 692	-	235 303

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ITEM 4.1 ANNEXURE “A” CONTINUED

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2.1.2 Table C2: Monthly Operating Budget Statement by standard classification

WC044 George - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Q4 Fourth Quarter

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		640 566	597 745	653 066	57 104	644 819	653 066	(8 247)	-1%	653 066
Executive and council		7 117	5	5	—	—	5	(5)	-100%	5
Finance and administration		633 449	597 740	653 061	57 104	644 819	653 061	(8 242)	-1%	653 061
Internal audit		—	—	—	—	—	—	—	—	—
<i>Community and public safety</i>		143 528	216 228	167 633	4 432	40 468	167 633	(127 166)	-76%	167 633
Community and social services		16 413	24 311	25 853	382	12 073	25 853	(13 780)	-53%	25 853
Sport and recreation		28 533	37 320	2 320	546	1 389	2 320	(930)	-40%	2 320
Public safety		84 177	103 030	92 254	3 036	16 485	92 254	(75 769)	-82%	92 254
Housing		14 380	51 375	47 015	467	10 502	47 015	(36 513)	-78%	47 015
Health		26	192	192	—	18	192	(173)	-90%	192
<i>Economic and environmental services</i>		1 000 348	666 776	973 822	514 496	908 386	973 822	(65 436)	-7%	973 822
Planning and development		23 581	29 712	29 574	1 799	15 862	29 574	(13 712)	-46%	29 574
Road transport		976 665	636 878	943 863	512 695	892 481	943 863	(51 382)	-5%	943 863
Environmental protection		102	185	385	3	43	385	(342)	-89%	385
<i>Trading services</i>		2 526 419	2 507 803	2 553 650	353 894	2 104 888	2 553 650	(448 761)	-18%	2 553 650
Energy sources		1 194 493	1 348 613	1 339 224	252 977	1 217 703	1 339 224	(121 521)	-9%	1 339 224
Water management		732 905	598 511	640 733	58 893	367 630	640 733	(273 103)	-43%	640 733
Waste water management		350 174	309 694	317 675	26 067	290 561	317 675	(27 115)	-9%	317 675
Waste management		248 847	250 985	256 017	15 957	228 994	256 017	(27 022)	-11%	256 017
<i>Other</i>	4	4 789	719	671	10	315	671	(356)	-53%	671
Total Revenue - Functional	2	4 315 651	3 989 271	4 348 842	929 937	3 698 876	4 348 842	(649 966)	-15%	4 348 842
Expenditure - Functional										
<i>Governance and administration</i>		487 888	636 723	631 862	71 866	540 498	631 862	(91 364)	-14%	631 862
Executive and council		80 436	78 620	79 106	6 729	61 697	79 106	(17 409)	-22%	79 106
Finance and administration		384 880	495 876	489 467	61 840	435 415	489 467	(54 052)	-11%	489 467
Internal audit		22 573	62 228	63 289	3 297	43 386	63 289	(19 903)	-31%	63 289
<i>Community and public safety</i>		293 616	310 447	327 687	39 633	248 210	327 687	(79 477)	-24%	327 687
Community and social services		54 468	56 318	64 789	10 521	64 066	64 789	(722)	-1%	64 789
Sport and recreation		46 677	43 233	48 308	11 998	51 559	48 308	3 251	7%	48 308
Public safety		147 992	156 785	159 885	11 432	89 719	159 885	(70 166)	-44%	159 885
Housing		37 159	44 785	44 712	4 482	34 895	44 712	(9 817)	-22%	44 712
Health		7 320	9 326	9 994	1 201	7 972	9 994	(2 672)	-20%	9 994
<i>Economic and environmental services</i>		644 400	729 612	749 296	167 297	695 630	749 296	(53 667)	-7%	749 296
Planning and development		47 935	58 608	60 308	9 731	56 767	60 308	(3 541)	-6%	60 308
Road transport		591 066	663 214	681 947	156 696	633 312	681 947	(48 636)	-7%	681 947
Environmental protection		5 399	7 790	7 041	870	5 551	7 041	(1 490)	-21%	7 041
<i>Trading services</i>		1 859 362	2 210 438	2 299 498	365 839	1 949 727	2 299 498	(349 772)	-15%	2 299 498
Energy sources		1 040 023	1 214 907	1 186 038	194 262	1 124 097	1 186 038	(61 942)	-5%	1 186 038
Water management		281 437	505 491	541 092	34 173	270 386	541 092	(270 706)	-50%	541 092
Waste water management		375 594	332 612	405 254	115 345	396 696	405 254	(8 557)	-2%	405 254
Waste management		162 308	157 428	167 115	22 058	158 548	167 115	(8 567)	-5%	167 115
<i>Other</i>		19 977	20 121	20 111	11 120	27 379	20 111	7 268	36%	20 111
Total Expenditure - Functional	3	3 305 243	3 907 341	4 028 456	655 756	3 461 444	4 028 456	(567 012)	-14%	4 028 456
Surplus/ (Deficit) for the year		1 010 407	81 931	320 386	274 181	237 432	320 386	(82 954)	-25.89%	320 386

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Quarterly Budget Monitoring Report

2.1.3 Table C3: Monthly Operating Budget Statement by municipal vote

WC044 George - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q4 Fourth Quarter

Vote Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Office of the Municipal Manager		7 134	—	—	—	—	—	—		
Vote 2 - Corporate Services		7 248	8 167	8 453	740	3 643	8 453	(4 809)	-56.9%	8 453
Vote 3 - Community Services		292 225	309 724	281 497	16 740	240 942	281 497	(40 556)	-14.4%	281 497
Vote 4 - Civil Engineering Services		1 503 516	918 256	986 746	103 254	679 727	986 746	(307 019)	-31.1%	986 746
Vote 5 - Electrotechnical Services		1 194 493	1 348 613	1 339 224	252 977	1 217 703	1 339 224	(121 521)	-9.1%	1 339 224
Vote 6 - Financial Services		627 690	584 754	639 228	56 295	640 281	639 228	1 053	0.2%	639 228
Vote 7 - Planning And Development		41 559	87 748	83 538	2 276	28 113	83 538	(55 425)	-66.3%	83 538
Vote 8 - Community Safety & Mobility		641 783	732 010	1 010 155	497 655	888 467	1 010 155	(121 689)	-12.0%	1 010 155
Total Revenue by Vote	2	4 315 646	3 989 271	4 348 842	929 937	3 698 876	4 348 842	(649 966)	-14.9%	4 348 842
Expenditure by Vote	1									
Vote 1 - Office of the Municipal Manager		26 840	31 634	37 463	2 208	31 895	37 463	(5 568)	-14.9%	37 463
Vote 2 - Corporate Services		198 744	216 217	225 392	35 512	204 984	225 392	(20 408)	-9.1%	225 392
Vote 3 - Community Services		257 778	253 431	273 040	40 415	264 610	273 040	(8 430)	-3.1%	273 040
Vote 4 - Civil Engineering Services		695 727	894 525	1 008 128	157 376	723 151	1 008 128	(284 977)	-28.3%	1 008 128
Vote 5 - Electrotechnical Services		1 060 046	1 239 351	1 205 230	196 003	1 144 625	1 205 230	(60 605)	-5.0%	1 205 230
Vote 6 - Financial Services		169 693	238 974	221 115	28 200	190 985	221 115	(30 130)	-13.6%	221 115
Vote 7 - Planning And Development		102 675	154 343	155 390	18 179	126 594	155 390	(28 796)	-18.5%	155 390
Vote 8 - Community Safety & Mobility		793 731	878 865	902 698	177 863	774 599	902 698	(128 099)	-14.2%	902 698
Total Expenditure by Vote	2	3 305 235	3 907 341	4 028 456	655 756	3 461 444	4 028 456	(567 012)	-14.1%	4 028 456
Surplus/ (Deficit) for the year	2	1 010 411	81 931	320 386	274 181	237 432	320 386	(82 954)	-25.9%	320 386

Revenue generated from property rates and service charges forms a significant percentage of the revenue source of the municipality. The table below excludes revenue foregone arising from discounts and rebates associated with the tariff policy of the Municipality.

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ITEM 4.1 ANNEXURE “A” CONTINUED

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2.1.4 Table C4: Monthly Operating Budget Statement by type

WC044 George - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q4 Fourth Quarter

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		1 122 369	1 272 286	1 257 051	249 950	1 173 942	1 257 051	(83 109)	-7%	1 257 051
Service charges - Water		223 808	242 591	250 330	25 405	278 664	250 330	28 333	11%	250 330
Service charges - Waste Water Management		192 586	200 295	203 900	15 797	203 088	203 900	(812)	0%	203 900
Service charges - Waste management		174 450	181 444	185 273	15 415	188 125	185 273	2 852	2%	185 273
Sale of Goods and Rendering of Services		126 335	156 916	144 528	17 176	124 579	144 528	(19 949)	-14%	144 528
Agency services		14 899	21 653	21 653	14 641	15 537	21 653	(6 116)	-28%	21 653
Interest		—	—	—	—	—	—	—	—	—
Interest earned from Receivables		26 474	23 368	31 038	3 797	41 772	31 038	10 734	35%	31 038
Interest from Current and Non Current Assets		116 822	32 395	78 700	10 826	92 682	78 700	13 982	18%	78 700
Dividends		—	—	—	—	—	—	—	—	—
Rent on Land		—	—	—	—	—	—	—	—	—
Rental from Fixed Assets		5 443	5 680	5 680	884	7 216	5 680	1 536	27%	5 680
Licence and permits		1 188	847	847	202	1 716	847	869	103%	847
Special rating levies		—	—	—	—	—	—	—	—	—
Operational Revenue		65 143	80 857	79 800	6 131	48 044	79 800	(31 756)	-40%	79 800
Non-Exchange Revenue										
Property rates		478 380	511 915	514 539	42 030	515 961	514 539	1 421	0%	514 539
Surcharges and Taxes		—	—	—	—	—	—	—	—	—
Fines, penalties and forfeits		81 319	98 076	98 276	2 875	18 243	98 276	(80 033)	-81%	98 276
Licence and permits		1 402	4 565	4 565	(8)	312	4 565	(4 254)	-93%	4 565
Transfers and subsidies - Operational		705 334	765 031	778 735	244 879	575 738	778 735	(202 997)	-26%	778 735
Interest		—	—	5 722	398	5 351	5 722	(370)	-6%	5 722
Fuel Levy		—	—	—	—	—	—	—	—	—
Operational Revenue		27 018	24 377	27 911	1 345	19 608	27 911	(8 304)	-30%	27 911
Gains on disposal of Assets		—	—	—	2 536	2 536	—	2 536	#DIV/0!	—
Other Gains		—	247 394	247 394	249	249	247 394	(247 145)	-100%	247 394
Discontinued Operations		—	—	—	—	—	—	—	—	—
Total Revenue (excluding capital transfers and contributions)		3 362 972	3 869 689	3 935 943	654 529	3 313 363	3 935 943	(622 579)	-16%	3 935 943
Expenditure By Type										
Employee related costs		719 827	866 553	862 189	69 204	788 348	862 189	(73 841)	-9%	862 189
Remuneration of councillors		27 697	32 676	32 585	2 751	31 955	32 585	(629)	-2%	32 585
Bulk purchases - electricity		831 301	987 428	944 466	172 409	933 757	944 466	(10 709)	-1%	944 466
Inventory consumed		187 750	347 151	338 448	25 540	132 014	338 448	(206 435)	-61%	338 448
Debt impairment		122 773	104 898	104 898	—	—	104 898	(104 898)	-100%	104 898
Depreciation and amortisation		283 029	266 128	316 128	42 872	286 824	316 128	(29 304)	-9%	316 128
Interest		48 659	69 770	90 198	41 874	87 040	90 198	(3 158)	-4%	90 198
Contracted services		742 114	873 085	951 659	227 364	873 694	951 659	(77 965)	-8%	951 659
Transfers and subsidies		103 174	105 770	117 218	37 423	115 755	117 218	(1 464)	-1%	117 218
Irrecoverable debts written off		50 404	11 854	11 854	—	26 656	11 854	14 802	125%	11 854
Operational costs		148 861	191 413	208 197	35 528	184 426	208 197	(23 771)	-11%	208 197
Losses on Disposal of Assets		1 770	—	—	711	711	—	711	#DIV/0!	—
Other Losses		37 883	50 615	50 615	80	264	50 615	(50 351)	-99%	50 615
Total Expenditure		3 305 243	3 907 341	4 028 456	655 756	3 461 444	4 028 456	(567 012)	-14%	4 028 456
Surplus/(Deficit)		57 729	(37 652)	(92 513)	(1 227)	(148 081)	(92 513)	(55 568)	0	(92 513)
Transfers and subsidies - capital (monetary allocations)		952 679	119 582	412 899	275 408	385 513	412 899	(27 387)	(0)	412 899
Transfers and subsidies - capital (in-kind)		—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after capital transfers & contributions		1 010 407	81 931	320 386	274 181	237 432	320 386	(82 954)	(0)	320 386
Income Tax		—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after income tax		1 010 407	81 931	320 386	274 181	237 432	320 386	(82 954)	(0)	320 386
Share of Surplus/Deficit attributable to Joint Venture		—	—	—	—	—	—	—	—	—
Share of Surplus/Deficit attributable to Minorities		—	—	—	—	—	—	—	—	—
Surplus/(Deficit) attributable to municipality		1 010 407	81 931	320 386	274 181	237 432	320 386	(82 954)	(0)	320 386
Share of Surplus/Deficit attributable to Associate		—	—	—	—	—	—	—	—	—
Intercompany/Parent subsidiary transactions		—	—	—	—	—	—	—	—	—
Surplus/ (Deficit) for the year		1 010 407	81 931	320 386	274 181	237 432	320 386	(82 954)	(0)	320 386

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2.1.5 Table C5: Monthly Capital Budget Statement by municipal vote, standard classification and funding

WC044 George - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q4 Fourth Quarter

Vote Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		–	90	111	13	108	111	(3)	-3%	111
Vote 2 - Corporate Services		–	4 692	6 877	1 470	6 758	6 877	(119)	-2%	6 877
Vote 3 - Community Services		–	33 626	39 952	13 076	36 146	39 952	(3 806)	-10%	39 952
Vote 4 - Civil Engineering Services		–	666 799	983 237	201 879	895 749	983 237	(87 488)	-9%	983 237
Vote 5 - Electrotechnical Services		–	140 552	73 686	39 176	65 099	73 686	(8 587)	-12%	73 686
Vote 6 - Financial Services		–	24 783	24 156	(2 105)	22 324	24 156	(1 832)	-8%	24 156
Vote 7 - Planning And Development		–	17 052	16 937	2 130	5 833	16 937	(11 104)	-66%	16 937
Vote 8 - Community Safety & Mobility		–	19 423	19 159	3 822	17 595	19 159	(1 564)	-8%	19 159
Total Capital Multi-year expenditure	4,7	–	907 018	1 164 114	259 461	1 049 611	1 164 114	(114 504)	-10%	1 164 114
Single Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		75	–	–	–	–	–	–	–	–
Vote 2 - Corporate Services		5 957	–	–	–	–	–	–	–	–
Vote 3 - Community Services		74 612	–	–	–	–	–	–	–	–
Vote 4 - Civil Engineering Services		1 139 358	–	–	–	–	–	–	–	–
Vote 5 - Electrotechnical Services		64 087	–	–	–	–	–	–	–	–
Vote 6 - Financial Services		3 086	–	–	–	–	–	–	–	–
Vote 7 - Planning And Development		41 521	–	–	–	–	–	–	–	–
Vote 8 - Community Safety & Mobility		29 811	–	–	–	–	–	–	–	–
Total Capital single-year expenditure	4	1 358 508	–	–	–	–	–	–	–	–
Total Capital Expenditure		1 358 508	907 018	1 164 114	259 461	1 049 611	1 164 114	(114 504)	-10%	1 164 114
Capital Expenditure - Functional Classification										
Governance and administration		13 243	40 896	42 423	1 061	37 433	42 423	(4 990)	-12%	42 423
Executive and council		–	15	11	6	6	11	(4)	-41%	11
Finance and administration		13 232	40 826	42 340	1 054	37 354	42 340	(4 986)	-12%	42 340
Internal audit		12	55	73	–	73	73	(0)	0%	73
Community and public safety		84 181	30 082	28 511	8 042	25 008	28 511	(3 503)	-12%	28 511
Community and social services		8 520	3 660	2 814	407	2 150	2 814	(664)	-24%	2 814
Sport and recreation		45 132	6 230	7 095	2 785	6 985	7 095	(109)	-2%	7 095
Public safety		27 075	15 752	15 933	3 819	14 643	15 933	(1 290)	-8%	15 933
Housing		2 572	840	1 170	575	591	1 170	(579)	-49%	1 170
Health		882	3 600	1 500	456	639	1 500	(861)	-57%	1 500
Economic and environmental services		567 322	197 041	500 903	103 412	469 699	500 903	(31 204)	-6%	500 903
Planning and development		36 834	11 212	10 335	670	2 232	10 335	(8 103)	-78%	10 335
Road transport		530 489	185 829	490 568	102 743	467 467	490 568	(23 100)	-5%	490 568
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		693 438	638 999	591 903	146 945	517 470	591 903	(74 434)	-13%	591 903
Energy sources		64 087	140 552	73 686	39 176	65 099	73 686	(8 587)	-12%	73 686
Water management		446 598	232 825	263 132	55 554	228 577	263 132	(34 555)	-13%	263 132
Waste water management		161 569	243 772	226 188	41 984	197 548	226 188	(28 640)	-13%	226 188
Waste management		21 183	21 850	28 897	10 232	26 246	28 897	(2 651)	-9%	28 897
Other		324	–	373	–	–	373	(373)	-100%	373
Total Capital Expenditure - Functional Classification	3	1 358 508	907 018	1 164 114	259 461	1 049 611	1 164 114	(114 504)	-10%	1 164 114
Funded by:										
National Government		883 971	142 410	365 778	127 709	344 214	365 778	(21 564)	-6%	365 778
Provincial Government		(13 669)	696	977	563	563	977	(415)	-42%	977
District Municipality		–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm		–	–	–	–	–	–	–	–	–
Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		–	–	–	–	–	–	–	–	–
Transfers recognised - capital		870 303	143 106	366 755	128 271	344 777	366 755	(21 979)	-6%	366 755
Borrowing	6	430 962	563 940	504 310	(49 317)	441 948	504 310	(62 362)	-12%	504 310
Internally generated funds		57 243	199 973	293 049	180 507	262 886	293 049	(30 163)	-10%	293 049
Total Capital Funding		1 358 508	907 018	1 164 114	259 461	1 049 611	1 164 114	(114 504)	-10%	1 164 114

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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.1.6 Table C6: Monthly Budget Statement: Financial Position

WC044 George - Table C6 Monthly Budget Statement - Financial Position - Q4 Fourth Quarter

Description	Ref	2024/25	Budget Year 2025/26			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		1 327 556	809 896	255 974	954 930	255 974
Trade and other receivables from exchange transactions		126 677	159 213	298 325	395 474	298 325
Receivables from non-exchange transactions		43 683	7 777	69 286	44 951	69 286
Current portion of non-current receivables		2 237	2 958	2 237	(1 096)	2 237
Inventory		86 694	136 182	358 901	132 019	358 901
VAT		152 348	966 269	85 224	111 304	85 224
Other current assets		(67 307)	44 234	(69 561)	39 440	(69 561)
Total current assets		1 671 888	2 126 529	1 000 386	1 677 023	1 000 386
Non current assets						
Investments		—	—	—	—	—
Investment property		143 583	143 418	143 413	143 421	143 413
Property, plant and equipment		5 194 605	6 657 653	6 544 018	6 454 567	6 544 018
Biological assets		—	—	—	—	—
Living and non-living resources		—	—	—	—	—
Heritage assets		4 236	4 236	4 236	4 236	4 236
Intangible assets		(8 571)	6 528	360	3 258	360
Trade and other receivables from exchange transactions		84 319	—	84 319	(79 153)	84 319
Non-current receivables from non-exchange transactions		47	61	16	0	16
Other non-current assets		—	—	—	—	—
Total non current assets		5 418 220	6 811 897	6 776 363	6 526 330	6 776 363
TOTAL ASSETS		7 090 108	8 938 426	7 776 749	8 203 353	7 776 749
LIABILITIES						
Current liabilities						
Bank overdraft		—	—	—	—	—
Financial liabilities		84 594	85 749	31 975	22 368	31 975
Consumer deposits		49 824	45 936	49 586	56 243	49 586
Trade and other payables from exchange transactions		329 176	733 861	3 866 161	457 236	3 866 161
Trade and other payables from non-exchange transactions		459 672	91 331	460 969	233 022	460 969
Provision		99 934	104 057	89 172	83 063	89 172
VAT		124 622	532 996	47 614	55 949	47 614
Other current liabilities		—	—	—	—	—
Total current liabilities		1 147 821	1 593 930	4 545 476	907 882	4 545 476
Non current liabilities						
Financial liabilities		790 517	1 328 644	710 309	1 309 639	710 309
Provision		67 567	67 567	279 942	283 124	279 942
Long term portion of trade payables		—	—	—	8 598	—
Other non-current liabilities		196 347	209 258	210 062	210 062	210 062
Total non current liabilities		1 054 430	1 605 469	1 200 313	1 811 423	1 200 313
TOTAL LIABILITIES		2 202 251	3 199 399	5 745 789	2 719 305	5 745 789
NET ASSETS	2	4 887 857	5 739 027	2 030 960	5 484 048	2 030 960
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		6 072 440	5 497 521	5 702 803	5 536 895	5 702 803
Reserves and funds		(53 474)	323 436	184 585	184 585	184 585
Other		—	—	—	—	—
TOTAL COMMUNITY WEALTH/EQUITY	2	6 018 966	5 820 957	5 887 389	5 721 480	5 887 389



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.1.7 Table C7: Monthly Budget Statement: Cash Flow

WC044 George - Table C7 Monthly Budget Statement - Cash Flow - Q4 Fourth Quarter

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		9 036 496	547 846	495 865	15 826	2 737 096	495 865	2 241 232	452%	495 865
Service charges		627 552	2 303 190	1 782 096	75 025	564 923	1 782 096	(1 217 173)	-68%	1 782 096
Other revenue		213 411	366 949	904 476	61 859	1 286 930	904 476	382 454	42%	904 476
Transfers and Subsidies - Operational		953 355	833 785	778 735	165 174	1 984 312	778 735	1 205 577	155%	778 735
Transfers and Subsidies - Capital		(422 242)	85 828	412 899	-	316 843	412 899	(96 057)	-23%	412 899
Interest		-	32 395	78 700	4 492	37 321	78 700	(41 379)	-53%	78 700
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees		(3 459 494)	(3 468 761)	(1 399 396)	(578 071)	(5 130 759)	(2 485 532)	(2 645 227)	106%	(1 399 396)
Interest		-	(70 813)	(90 198)	-	-	(90 198)	90 198	-100%	(90 198)
Transfers and Subsidies		-	(97 129)	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		6 949 078	533 290	2 963 177	(255 695)	1 796 666	1 877 041	(80 375)	-4%	2 963 177
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		183	-	-	-	4 521	-	4 521	#DIV/0!	-
Decrease (increase) in non-current receivables		14 957	-	-	-	79 161	-	79 161	#DIV/0!	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
Payments										
Capital assets		700 908	(907 018)	(1 338 732)	(301 293)	(1 159 790)	(1 338 732)	178 942	-13%	(1 338 732)
NET CASH FROM/(USED) INVESTING ACTIVITIES		716 048	(907 018)	(1 338 732)	(301 293)	(1 076 108)	(1 338 732)	262 624	-20%	(1 338 732)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		345 645	563 940	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	(476)	-	295	975	-	975	#DIV/0!	476
Payments										
Repayment of borrowing		9 887	(73 031)	(91 984)	(34 587)	(70 345)	(91 984)	21 639	-24%	(91 984)
NET CASH FROM/(USED) FINANCING ACTIVITIES		355 531	490 432	(91 984)	(34 292)	(69 370)	(91 984)	22 615	-25%	(91 508)
NET INCREASE/ (DECREASE) IN CASH HELD		8 020 658	116 704	1 532 461	(591 279)	651 189	446 325			1 532 937
Cash/cash equivalents at beginning:		1 357 019	693 192	1 327 386	-	1 327 556	1 327 386			1 327 556
Cash/cash equivalents at month/year end:		9 377 677	809 896	2 859 847	(591 279)	1 978 745	1 773 710			2 860 493

This statement reflects the actual cash that is received and spent by the municipality. Cash payments and receipts will not coincide with Table C4, because Table C4 is partly based on billed income and expenditure.

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

The table below provides a breakdown of the outstanding commitments against the cash and cash equivalents at end of June 2026.

Cash and cash equivalents commitments - 30 June 2026	
	R'000
Cash and Cash Equivalents	1 052 417 694
Less: Ringfenced and Invested	906 523 165
Repayments of Loans - short term portion	18 635 000
Capital Replacement Reserve	37 981 404
Provision for Rehabilitation of Landfill Site	68 168 618
Compensation Provision - GIPTN Buy-ins and Buy Outs	15 320 229
Unspent Conditional Grants	78 457 366
Housing Development Fund	31 905 322
Trade debtors - deposits	70 804 979
Investments	585 250 246
Working Capital	145 894 530

Financial problems or risks facing the municipality:

The working capital amounted to R145 894 530 at the end of June 2026.

No financial problems or risks are facing the municipality currently. The municipality shows a healthy cash position although the Working Capital has decreased since last month.



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

Supporting documentation

2.2.1 Table SC3: Debtors Age Analysis

WC044 George - Supporting Table SC3 Monthly Budget Statement - aged debtors - M12 June

Description	NT Code	Budget Year 2025/26										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days		
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	42 485	10 925	9 971	8 758	7 680	7 638	5 706	130 151	223 314	159 933	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	53 562	5 749	4 719	3 868	3 489	3 309	3 185	45 699	123 581	59 551	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	20 710	2 570	1 838	1 579	1 390	1 176	1 030	24 796	55 089	29 971	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	18 715	6 299	6 253	5 568	4 894	4 623	4 408	87 485	138 245	106 978	-	-
Receivables from Exchange Transactions - Waste Management	1600	16 318	6 165	5 909	5 433	4 817	4 574	4 367	83 620	131 202	102 810	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	846	122	56	137	87	63	6	728	2 045	1 020	-	-
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	(21 160)	1 187	1 236	1 298	337	1 589	489	40 200	25 176	43 913	-	-
Total By Income Source	2000	131 476	33 017	29 983	26 640	22 693	22 971	19 192	412 680	698 651	504 175	-	-
Debtors Age Analysis By Customer Group													
Organs of State	2200	8 547	2 272	1 596	625	526	447	370	6 659	21 042	8 627	-	-
Commercial	2300	62 243	3 818	2 488	2 208	1 902	1 844	1 426	42 828	118 757	50 208	-	-
Households	2400	60 714	26 690	25 683	23 599	20 063	20 534	17 221	359 647	554 152	441 065	-	-
Other	2500	(28)	238	215	208	201	146	175	3 545	4 700	4 275	-	-
Total By Customer Group	2600	131 476	33 017	29 983	26 640	22 693	22 971	19 192	412 680	698 651	504 175	-	-



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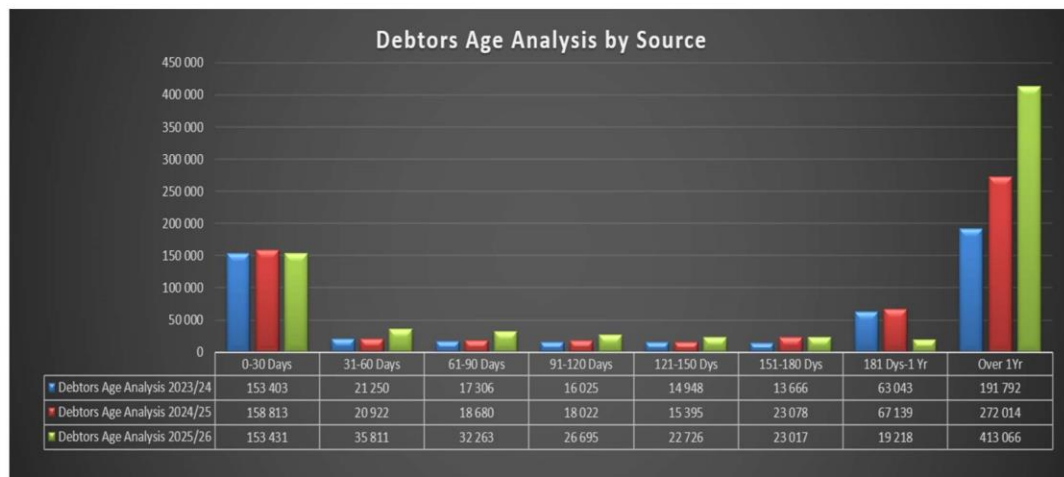
ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

The Debtors age analysis includes only those consumer amounts which have become due and not the future amounts which will only fall due in coming months for consumers who have chosen to pay their rates and service charges on an instalment basis.

At the end of June 2026, an amount of R698.6 million (gross debtors – the provision for bad debt has not been considered) was outstanding for debtors, with R504 million outstanding for longer than 90 days.

The following graph compares the debtor's age analysis end of June 2026 to the same period last year:





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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

Debtors Collection rate:

Month	Net Debtors Opening Balance as per Age Analysis (Sec.71)	Billed Revenue	Net Debtors Closing Balance as per Age Analysis (Sec.71)	Bad Debts Written off	Cash Collected	Annual Debtors Collection Rate: Last 12 Mths Receipts/ Last 12 Mths Billing
Jul-25	R 616 772 445.75	R 215 786 058.78	R 637 272 716.83	R 4 912 259.17	R 167 663 856.49	102.58%
Aug-25	R 637 272 716.83	R 206 147 375.21	R 646 477 182.44	R 4 186 159.22	R 192 756 750.38	101.75%
Sept-25	R 646 477 182.44	R 203 416 356.02	R 633 338 988.66	R 5 039 100.78	R 211 515 449.02	101.63%
Oct-25	R 633 338 988.66	R 184 500 567.99	R 622 697 748.31	R 1 863 291.43	R 193 278 516.91	100.45%
Nov-25	R 622 697 748.31	R 187 993 008.78	R 686 026 257.78	R 0.00	R 169 024 477.67	99.17%
Dec-25	R 686 026 257.78	R 185 065 136.62	R 700 162 511.26	R 11 111 109.93	R 159 817 773.21	98.19%
Jan-26	R 700 162 511.26	R 190 444 008.13	R 727 657 565.81	R 1 788 894.46	R 161 160 059.12	96.58%
Feb-26	R 727 657 565.81	R 187 259 039.59	R 734 637 348.78	R 3 519 390.58	R 176 759 866.04	96.19%
Mar-26	R 734 637 348.78	R 175 325 793.22	R 751 666 830.64	R 6 532 183.36	R 151 764 128.00	94.61%
Apr-26	R 751 666 830.64	R 199 773 641.89	R 775 737 959.82	R 600 352.93	R 175 102 159.78	93.60%
May-26	R 775 737 959.82	R 194 057 509.28	R 793 277 563.48	R 1 012 177.00	R 175 505 728.63	92.19%
Jun-26	R 793 277 563.48	R 189 558 524.06	R 790 912 977.72	R 1 006 483.96	R 190 916 625.86	91.63%

The collection ratio as at 30 June 2026 is 91.63% which is slightly lower than the norm of 95%. The annual debtors' collection rate is calculated by dividing the last twelve months receipts over the last twelve months billing.

The municipality is putting in endless effort to make sure that performance is gradually monitored in order reach the required ratio in the range of 95 %



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.2.2 Table SC4: Creditors Age Analysis

WC044 George - Supporting Table SC4 Monthly Budget Statement - aged creditors - M12 June

Description	Budget Year 2025/26									Prior year
	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	totals for chart (same period)
R thousands										
Creditors Age Analysis By Customer Type										
Bulk Electricity	116 329	–	–	–	–	–	–	–	116 329	–
Bulk Water	–	–	–	–	–	–	–	–	–	–
PAYE deductions	–	–	–	–	–	–	–	–	–	–
VAT (output less input)	–	–	–	–	–	–	–	–	–	–
Pensions / Retirement deductions	–	–	–	–	–	–	–	–	–	–
Loan repayments	–	–	–	–	–	–	–	–	–	–
Trade Creditors	108 132	1 332	1 764	812	1 011	63	1 681	–	114 794	–
Auditor General	–	–	–	–	–	–	–	–	–	–
Other	4 104	21	–	10	27	7	12	–	4 180	–
Medical Aid deductions	–	–	–	–	–	–	–	–	–	–
Total By Customer Type	228 564	1 353	1 764	822	1 038	70	1 692	–	235 303	–

The creditor's age analysis only includes those creditors that fall due within the next month.



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ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.2.3 Table SC5: Investment Portfolio

INVESTMENT REGISTER - 2025/2026																	
* All investments are made in "RAND" currency * All investments are made from Working Capital and Unspent Conditional Grants - Refer to Unspent Grant note in AFS * All investments Investment type are Deposits with banks registered in terms of the Banks Act, 1990 (Act No. 94 of 1990)																	
INV. TERM	INVEST DATE	MATURE DATE	RATES	ACC NO	ACB CREDITOR NUMBER	BANKING INSTITUTION	428170020 OPENING BALANCE	428170021 DEPOSIT	428170025 WITHDRAW	INTEREST CAPITALISED	CHARGES	CLOSING BALANCE	NOT YET POSTED ON GL	1/0880/100400000 INTEREST RECEIVED	DATE PAID BY BANK TO GM	RECEIPT DATE	REFERENCE
							112779	132695	133334	Unknown	Unknown			113620			
							1A001001002006001001 000000000000000000	1A00100100200600100200 000000000000000000	1A00100100200600100300 000000000000000000	1A001001002006001004 000000000000000000	1A001001002006001005 000000000000000000			80002002001002000000 000000000000000000			
INVESTMENTS WITH AFRICAN BANK																	
Investments carried forward 30 June 2025																	
#	91	09/09/2025	11/08/2025	8.500%	214011	90607568	AFR	300 000 000.00	-	-	-	300 000 000.00	-	3 768 082.19	30/06/2025	12/08/2025	JRN 1313 Accrued int / Kwat 0000793
#	61	26 06 2025	26/06/2025	8.250%	214511	90609640	AFR	200 000 000.00	-	-	-	200 000 000.00	-	226 027.86	30/06/2025	28/08/2025	JRN 1313 Accrued int / Kwat 00007267
#	92	26 06 2025	26/06/2025	8.150%	214519	90609641	AFR	100 000 000.00	-	-	-	100 000 000.00	-	114 583.56	30/06/2025	29/09/2025	JRN 1313 Accrued int / Kwat 00008170
							600 000 000.00	-	-	-	-	600 000 000.00	-				
Movement 1 July 2025 to 30 June 2026																	
#	91	09/09/2025	11/08/2025	8.500%	214011	90607568	AFR	-	300 000 000.00	-	-	300 000 000.00	-	2 914 931.50	11/08/2025	12/08/2025	Kwat 00005791
#	61	26 06 2025	26/06/2025	8.250%	214511	90609640	AFR	-	200 000 000.00	-	-	200 000 000.00	-	2 581 506.85	26/08/2025	28/08/2025	Kwat 00007267
#	92	26 06 2025	26/06/2025	8.150%	214519	90609641	AFR	-	100 000 000.00	-	-	100 000 000.00	-	1 990 273.37	26/09/2025	29/09/2025	Kwat 00008170
#	33	13/08/2025	15/08/2025	8.100%	215099	90613620	AFR	-	200 000 000.00	200 000 000.00	-	-	-	1 464 657.53	15/08/2025	15/09/2025	Kwat 00007804
#	32	18/09/2025	20/10/2025	8.000%	215575	90612083	AFR	-	100 000 000.00	100 000 000.00	-	-	-	701 369.87	20/10/2025	20/10/2025	Kwat 01534316
#	92	13/08/2025	13/11/2025	8.300%	215098	90613625	AFR	-	300 000 000.00	300 000 000.00	-	-	-	6 276 364.98	13/11/2025	14/11/2026	Doc nr 19_1324 Journal Invoic1.1
#	91	18/09/2025	18/12/2025	8.100%	215576	90612085	AFR	-	200 000 000.00	200 000 000.00	-	-	-	4 018 904.11	18/12/2025	02/01/2026	Doc nr 98/246
#	89	19/01/2026	19/05/2026	7.400%	217349		AFR	-	200 000 000.00	200 000 000.00	-	-	-	3 608 767.32	15/05/2026	29/05/2026	145-17
							600 000 000.00	1 600 000 000.00	1 600 000 000.00	-	-	-	-	27 635 068.68			
INV. TERM	INVEST DATE	MATURE DATE	RATES	ACC NO	ACB CREDITOR NUMBER	BANKING INSTITUTION	428170020 OPENING BALANCE	428170021 DEPOSIT	428170025 WITHDRAW	INTEREST CAPITALISED	CHARGES	CLOSING BALANCE	NOT YET POSTED ON GL	1/0880/100400000 INTEREST RECEIVED	DATE PAID BY BANK TO GM	RECEIPT DATE	REFERENCE
							133464	133461	133468	133453	133462			113620			
							1A001001002006005001 000000000000000000	1A00100100200600500200 000000000000000000	1A00100100200600500300 000000000000000000	1A001001002006005004 000000000000000000	1A001001002006005005 000000000000000000			80002002001002000000 000000000000000000			
INVESTMENTS WITH STANDARD BANK																	
Movement 1 July 2025 to 30 June 2026																	
#	60	19/02/2026	20/04/2026	7.375%	708763278-034	STD	-	100 000 000.00	100 000 000.00	-	-	-	-	1 212 328.77	20/04/2026	24/04/2026	Doc nr 148_27
#	89	19/01/2026	19/05/2026	7.400%	708763278-035	STD	-	200 000 000.00	200 000 000.00	-	-	-	-	3 608 767.12	19/05/2026	23/05/2026	145-34
#	61	28/09/2026	28/07/2026	7.450%	708763278-036	STD	-	200 000 000.00	-	-	-	200 000 000.00	-	tda	tda	tda	
#	52	28/05/2026	28/08/2026	7.500%	708763278-037	STD	-	300 000 000.00	-	-	-	300 000 000.00	-	tda	tda	tda	15-36879 15-36880
							800 000 000.00	300 000 000.00	-	-	-	500 000 000.00	-	4 821 095.89			



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INV. TERM	REVIST DATE	MATURE DATE	RATES	ACC NO	ACB CREDITOR NUMBER	BANKING INSTITUTION	428170010 OPENING BALANCE	428170011 DEPOSIT	428170012 WITHDRAW	428170013 INTEREST CAPITALISED	CHARGES	CLOSING BALANCE	NOT YET POSTED	1/0000/1000000000 INTEREST RECEIVED	DATE PAID BY BANK TO GM	RECEIPT DATE	REFERENCE
							112720	Unknown	Unknown	112325	Unknown			112852			
							IA00100100200000000000	IA00100100200000000000	IA00100100200000000000	IA00100100200000000000	IA00100100200000000000		ON GL	1800200200100200180000			
INVESTMENTS WITH COUNCIL'S BANKER - 48HOUR ACCOUNT																	
Opening Balance 1 July 2025							1 168 297.84					1 168 297.84					
Movement 1 July 2025 to 30 June 2026																	
31/07/2025	-			76203422458	FNB		-	-		6 595.38		6 595.38		6 595.38	31/07/2025	01/08/2025	148-57
31/08/2025	-			76203422458	FNB		-	-		6 795.77		6 795.77		6 795.77	31/08/2025	01/09/2025	148-134
2025/09/31	-			76203422458	FNB		-	-		6 606.75		6 606.75		6 606.75	30/09/2025	01/10/2025	148-219
31/10/2025	-			76203422458	FNB		-	-		6 865.12		6 865.12		6 865.12	31/10/2025	31/11/2025	148-290
30/11/2025	-			76203422458	FNB		-	-		6 608.34		6 608.34		6 608.34	30/11/2025	05/12/2025	148-13
31/12/2025	-			76203422458	FNB		-	-		6 687.68		6 687.68		6 687.68	31/12/2025	05/01/2026	148-12
31/01/2026	-			76203422458	FNB		-	-		6 724.89		6 724.89		6 724.89	31/01/2026	05/02/2026	148-14
28/02/2026	-			76203422458	FNB		-	-		6 107.88		6 107.88		6 107.88	28/02/2026	28/02/2026	148-20
31/03/2026	-			76203422458	FNB		-	-		6 796.28		6 796.28		6 796.28	31/03/2026	31/03/2026	148-22
30/04/2026	-			76203422458	FNB		-	-		6 613.63		6 613.63		6 613.63	30/04/2026	08/05/2026	148-29
31/05/2026	-			76203422458	FNB		-	-		6 887.79		6 887.79		6 887.79	31/05/2026	02/06/2026	148-37
30/06/2026	-			76203422458	FNB		-	-		6 941.52		6 941.52		6 941.52	30/06/2026	06/06/2026	148-41
Balance as at 30 June 2026							1 168 297.84			80 631.03		1 248 928.87		80 631.03			



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.1 ANNEXURE "A" CONTINUED

Quarterly Budget Monitoring Report

INVESTMENT REGISTER - CONTINUE																	
INV. TERM	INVEST DATE	MATURE DATE	RATES	ACC NO	ACR CREDITOR NUMBER	BANKING INSTITUTION	428170040 OPENING BALANCE 117771	428170041 DEPOSIT Unknown	428170042 WITHDRAWAL Unknown	428170043 INTEREST CAPITALISED 132999	CHARGES Unknown	CLOSING BALANCE	NOT YET POSTED ON GL	1/0040/10040000 INTEREST RECEIVED 132862	DATE PAID BY BANK TO GM	RECEIPT DATE	REFERENCE
INVESTMENTS WITH COUNCIL'S BANKER - CALL ACCOUNT																	
Opening Balance 1 July 2025																	
1 168 956.60																	
Movements 1 July 2025 to 30 June 2026																	
31/07/2025	-			63059662304	FNB		-	-	7 048.96			7 048.96	-	7 048.96	31/07/2025	01/08/2025	nd 56
31/08/2025	-			63059662304	FNB		-	-	6 841.78			6 841.78	-	6 841.78	31/08/2025	01/09/2025	nd 133
30/09/2025	-			63059662304	FNB		-	-	6 659.55			6 659.55	-	6 659.55	30/09/2025	01/10/2025	nd 218
31/10/2025	-			63059662304	FNB		-	-	6 920.33			6 920.33	-	6 920.33	31/10/2025	31/10/2025	nd 291
30/11/2025	-			63059662304	FNB		-	-	6 654.10			6 654.10	-	6 654.10	30/11/2025	02/12/2025	148-19
31/12/2025	-			63059662304	FNB		-	-	6 743.85			6 743.85	-	6 743.85	31/12/2025	03/01/2026	148-11
31/01/2026	-			63059662304	FNB		-	-	6 781.65			6 781.65	-	6 781.65	31/01/2026	05/02/2026	148-15
28/02/2026	-			63059662304	FNB		-	-	6 159.69			6 159.69	-	6 159.69	28/02/2026	28/02/2026	148-21
31/03/2026	-			63059662304	FNB		-	-	6 854.20			6 854.20	-	6 854.20	31/03/2026	31/03/2026	148-23
30/04/2026	-			63059662304	FNB		-	-	6 670.27			6 670.27	-	6 670.27	30/04/2026	08/05/2026	148-30
31/05/2026	-			63059662304	FNB		-	-	6 955.40			6 955.40	-	6 955.40	31/05/2026	31/05/2026	148-38
30/06/2026	-			63059662304	FNB		-	-	6 999.65			6 999.65	-	6 999.65	30/06/2026	06/06/2026	148-42
Balance as at 30 June 2026							1 168 956.60	-	-	81 289.47	-	1 250 246.07	-	81 289.47			
INVESTMENTS WITH COUNCIL'S BANKER - ESKOM GUARANTEE																	
401010200 BALANCE 133447	401010201 DEPOSIT 133444	401010202 WITHDRAWAL 133766	401010203 INTEREST CAPITALISED 133766	CHARGES 133766	CLOSING BALANCE	NOT YET POSTED ON GL	1/0040/10040000 INTEREST RECEIVED 132862	DATE PAID BY BANK TO GM	RECEIPT DATE	REFERENCE							
84 000 000.00																	
Movements 1 July 2025 to 30 June 2026																	
01/07/2025	-	7.45%		76206720370	FNB		-	-	84 000 000.00			84 000 000.00	-	84 000 000.00			
Amount not invested																	
01/08/2025	-	7.45%		76206720370	FNB		-	-	84 000 000.00			84 000 000.00	-	84 000 000.00			
Balance as at 30 June 2026							84 000 000.00	-	-	84 000 000.00	-	84 000 000.00	-	84 000 000.00			01/08/2025 Receipt 31548
Balance as at 30 June 2026							84 000 000.00	-	-	84 000 000.00	-	84 000 000.00	-	84 000 000.00			
84 000 000.00							1 840 000 000.00	1 961 000 000.00	161 930.50	140 499 174.84	-	89 633 084.87					
CPI/EST/EST/DEUR: Theven Theron DATUM: 07-jul-26 GOEDKEUR/DEUR: Certe Hof DATUM: 07-jul-26																	

Section 9 (1) of the Budget and Reporting regulations states that the accounting officer of a municipality must report on the investment portfolio of the municipality at the end of the month. The cash flow of the municipality is monitored regularly and from time-to-time cash flow surpluses are invested at financial institutions in order to maximise the interest yield.

AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.2.4 Table SC6: Transfers and grants receipts

WC044 George - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M12 June

Description	Ref	Budget Year 2025/26								
		2024/25								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		404 357	439 901	421 587	97 650	266 532	421 587	(155 055)	-36.8%	421 587
Equitable Share		230 473	247 778	247 778	—	103 241	247 778	(144 537)	-58.3%	247 778
Expanded Public Works Programme Integrated Grant		1 647	2 677	2 677	—	391	2 677	(2 286)	-85.4%	2 677
Infrastructure Skills Development Grant		4 287	6 000	6 000	21	2 081	6 000	(3 919)	-65.3%	6 000
Integrated Urban Development Grant		—	—	—	—	—	—	—	—	—
Local Government Financial Management Grant		1 800	1 900	1 900	—	198	1 900	(1 702)	-89.6%	1 900
Public Transport Network Grant	3	160 149	181 546	163 232	97 628	160 621	163 232	(2 611)	-1.6%	163 232
Regional Bulk Infrastructure Grant		6 000	—	—	—	—	—	—	—	—
Provincial Government:		1 612	31 060	23 972	14	1 718	23 972	(22 255)	-92.8%	23 972
Capacity 003		—	—	412	—	—	412	(412)	-100.0%	412
Capacity 004		—	11 816	11 816	—	1 027	11 816	(10 789)	-91.3%	11 816
Capacity 005		1 368	19 000	11 500	—	404	11 500	(11 096)	-96.5%	11 500
Capacity 006	4	150	150	150	1	110	150	(40)	-26.8%	150
Capacity 007		94	94	94	9	50	94	(44)	-46.7%	94
Capacity 011		—	—	—	3	127	—	127	#DIV/0!	—
Capacity 012		97	1 086	1 158	—	645	1 158	—	—	1 158
Infrastructure 001		1 267	20 688	23 681	—	7 123	23 681	—	—	23 681
Infrastructure 002		293 644	263 075	297 548	146 072	294 302	297 548	—	—	297 548
Infrastructure 003		250	656	1 034	—	—	1 034	—	—	1 034
Infrastructure 004		450	7 765	7 765	—	2 054	7 765	—	—	7 765
Infrastructure 006		—	—	—	467	1 595	—	—	—	—
Specify (Add grant description)		2 305	—	—	—	—	—	—	—	—
District Municipality:		69	—	190	95	95	190	(95)	-50.1%	190
Specify (Add grant description)		69	—	190	95	95	190	(95)	-50.1%	190
Other grant providers:		1 283	800	1 800	582	1 673	1 800	(127)	-7.0%	1 800
Local Government, Water and Related Service SETA		1 283	800	1 800	582	1 673	1 800	(127)	-7.0%	1 800
Total Operating Transfers and Grants	5	407 321	471 761	447 549	98 340	270 018	447 549	(177 532)	-39.7%	447 549
Capital Transfers and Grants										
National Government:		1 237 398	118 458	411 775	275 408	385 513	411 775	(26 263)	-6.4%	411 775
Integrated National Electrification Programme Grant		—	3 700	3 700	—	—	3 700	(3 700)	-100.0%	3 700
Integrated Urban Development Grant		74 419	73 504	73 504	38 085	63 770	73 504	(9 734)	-13.2%	73 504
Municipal Disaster Recovery Grant		112 267	—	18 254	15 858	18 254	18 254	—	—	18 254
Neighbourhood Development Partnership Grant		4 514	7 500	7 500	604	604	7 500	(6 896)	-92.0%	7 500
Public Transport Network Grant		604 407	33 754	308 818	220 861	302 886	308 818	(5 932)	-1.9%	308 818
Regional Bulk Infrastructure Grant		439 990	—	—	—	—	—	—	—	—
Water Services Infrastructure Grant		1 800	—	—	—	—	—	—	—	—
Other capital transfers [insert description]		—	—	—	—	—	—	—	—	—
Provincial Government:		442	1 124	1 124	—	—	1 124	(1 124)	-100.0%	1 124
Infrastructure 003		442	324	324	—	—	324	(324)	-100.0%	324
Infrastructure 004		—	800	800	—	—	800	(800)	-100.0%	800
Specify (Add grant description)		—	—	—	—	—	—	—	—	—
Total Capital Transfers and Grants	5	1 237 840	119 582	412 899	275 408	385 513	412 899	(27 387)	-6.6%	412 899
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	1 645 161	591 343	860 449	373 748	655 531	860 449	(204 918)	-23.8%	860 449

AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.2.5 Table SC7 (1): Transfers and grants expenditure

WC044 George - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M12 June

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		194 315	231 747	211 731	42 301	244 518	211 819	32 699	15.4%	211 731
Equitable Share		27 583	39 799	39 799	9 001	67 236	39 799	27 437	68.9%	39 799
Expanded Public Works Programme Integrated Grant		1 647	2 677	2 677	(1 520)	4 735	2 677	2 058	76.9%	2 677
Infrastructure Skills Development Grant		4 233	5 995	5 865	1 135	10 295	5 865	4 431	75.5%	5 865
Local Government Financial Management Grant		1 659	1 730	2 230	497	1 630	2 230	(601)	-26.9%	2 230
Public Transport Network Grant		159 193	181 546	161 160	33 188	160 621	161 248	(627)	-0.4%	161 160
Public Transport Network Grant								–		
Other transfers and grants [insert description]								–		
Provincial Government:		294 581	292 314	330 159	56 202	320 577	330 159	(9 581)	-2.9%	330 159
1		1 591	20 688	23 681	791	17 369	23 681	(6 312)	-26.7%	23 681
2		292 160	263 075	297 548	55 407	294 302	297 548	(3 246)	-1.1%	297 548
3		250	656	1 034	–	120	1 034	(914)	-88.4%	1 034
4		450	7 765	7 765	–	8 655	7 765	890	11.5%	7 765
6		130	130	130	4	130	130	–		130
6		1 368	19 000	11 500	963	3 047	11 500			11 500
7		83	81	82	8	58	82			82
11		97	1 086	1 158	38	1 054	1 158			1 158
District Municipality:		–	–	–	–	–	–	–		–
Specify (Add grant description)								–		
Other grant providers:		416	800	1 800	286	501	1 800	(1 299)	-72.2%	1 800
Local Government, Water and Related Service SETA		416	800	1 800	286	501	1 800	(1 299)	-72.2%	1 800
Local Government, Water and Related Service SETA								–		
Total operating expenditure of Transfers and Grants:		489 313	524 862	543 690	98 789	565 595	543 777	21 818	4.0%	543 690
Capital expenditure of Transfers and Grants										
National Government:		359 407	142 410	349 905	118 411	326 443	349 529	(23 086)	-6.6%	349 905
Integrated National Electrification Programme Grant		–	3 217	3 217	–	–	3 217	(3 217)	-100.0%	3 217
Integrated Urban Development Grant		65 956	63 917	63 917	14 284	55 452	64 643	(9 191)	-14.2%	63 917
Neighbourhood Development Partnership Grant		3 925	6 522	6 522	(85)	525	6 522	(5 997)	-92.0%	6 522
Public Transport Network Grant		289 526	68 754	276 250	104 211	270 466	275 147	(4 681)	-1.7%	276 250
0								–		
Other capital transfers [insert description]								–		
Provincial Government:		–	696	696	–	–	696	(696)	-100.0%	696
6		–	696	696	–	–	696	(696)	-100.0%	696
0								–		
District Municipality:		–	–	–	–	–	–	–		–
0								–		
Other grant providers:		–	–	–	–	–	–	–		–
0								–		
Total capital expenditure of Transfers and Grants		359 407	143 106	350 601	118 411	326 443	350 225	(23 782)	-6.8%	350 601
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		848 720	667 967	894 291	217 200	892 038	894 002	(1 964)	-0.2%	894 291

AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.2.7 Table SC8: Councillor and staff benefits

WC044 George - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M12 June

Summary of Employee and Councillor remuneration	Ref	2024/25	Budget Year 2025/26							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands										
	1	A	B	C					%	D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		19 550	22 368	23 369	1 965	23 388	23 369	19	0%	23 369
Pension and UIF Contributions		375	417	467	42	442	467	(25)	-5%	467
Medical Aid Contributions		236	267	267	24	257	267	(11)	-4%	267
Motor Vehicle Allowance		—	—	7	—	7	7	(0)	-5%	7
Cellphone Allowance		2 361	2 996	2 616	200	2 324	2 616	(292)	-11%	2 616
Housing Allowances		—	—	—	—	—	—	—	—	—
Other benefits and allowances		5 175	6 626	5 858	520	5 538	5 858	(319)	-5%	5 858
Sub Total - Councillors		27 697	32 676	32 585	2 751	31 955	32 585	(629)	-2%	32 585
% increase	4		18.0%	17.6%						17.6%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		6 165	14 882	13 909	836	11 907	13 909	(2 002)	-14%	13 909
Pension and UIF Contributions		654	91	130	63	759	130	629	483%	130
Medical Aid Contributions		170	—	59	21	217	59	158	266%	59
Overtime		—	—	—	—	—	—	—	—	—
Performance Bonus		688	—	1 270	—	1 269	1 270	(1)	0%	1 270
Motor Vehicle Allowance		571	512	432	51	641	432	209	48%	432
Cellphone Allowance		263	348	323	27	317	323	(6)	-2%	323
Housing Allowances		—	—	—	—	—	—	—	—	—
Other benefits and allowances		1	56	65	6	71	65	5	8%	65
Payments in lieu of leave		—	—	0	159	296	0	296	29555900%	0
Long service awards		—	—	—	—	—	—	—	—	—
Post-retirement benefit obligations		—	144	40	—	—	40	(40)	-100%	40
Entertainment		—	—	—	—	—	—	—	—	—
Scarcity		—	—	—	—	—	—	—	—	—
Acting and post related allowance		146	195	235	—	1	235	(233)	-99%	235
In kind benefits		—	—	—	—	—	—	—	—	—
Sub Total - Senior Managers of Municipality		8 657	16 226	16 463	1 164	15 477	16 463	(985)	-6%	16 463
% increase	4		87.4%	90.2%						90.2%
Other Municipal Staff										
Basic Salaries and Wages		425 959	536 144	519 931	42 028	486 675	519 931	(33 256)	-6%	519 931
Pension and UIF Contributions		87 509	101 054	100 745	8 172	97 774	100 745	(2 971)	-3%	100 745
Medical Aid Contributions		29 441	48 000	47 616	5 628	44 641	47 616	(2 975)	-6%	47 616
Overtime		44 998	52 561	57 357	7 276	51 102	57 357	(6 255)	-11%	57 357
Performance Bonus		33 305	38 000	38 506	24	35 744	38 506	(2 761)	-7%	38 506
Motor Vehicle Allowance		18 935	19 266	20 689	1 824	21 561	20 689	872	4%	20 689
Cellphone Allowance		2 260	2 619	2 903	256	2 908	2 903	5	0%	2 903
Housing Allowances		2 286	4 043	4 023	221	2 654	4 023	(1 369)	-34%	4 023
Other benefits and allowances		17 432	17 644	19 717	1 730	18 281	19 717	(1 436)	-7%	19 717
Payments in lieu of leave		—	—	—	—	0	—	0	0%	—
Long service awards		—	5 843	5 327	416	4 528	5 327	(799)	-15%	5 327
Post-retirement benefit obligations		45 186	20 640	23 452	38	2 315	23 452	(21 137)	-90%	23 452
Entertainment		—	—	—	—	—	—	—	—	—
Scarcity		1 474	1 646	2 198	224	2 410	2 198	212	10%	2 198
Acting and post related allowance		2 384	2 867	3 264	202	2 276	3 264	(988)	-30%	3 264
In kind benefits		—	—	—	—	—	—	—	—	—
Sub Total - Other Municipal Staff		711 170	850 327	845 726	68 040	772 870	845 726	(72 856)	-9%	845 726
% increase	4		19.6%	18.9%						18.9%
TOTAL SALARY, ALLOWANCES & BENEFITS		747 525	899 229	894 774	71 955	820 303	894 774	(74 470)	-8%	894 774
% increase	4		20.3%	19.7%						19.7%
TOTAL MANAGERS AND STAFF		719 827	866 553	862 189	69 204	788 348	862 189	(73 841)	-9%	862 189



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.2.8 Overtime table per department

COMMUNITY SERVICES												
Department	PPID	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	2ND QUARTER	3RD QUARTER	June	4TH QUARTER	Available	% Budget Spent
BEACHES	103653	Non Structured	300 000	486 000	410 710	46 792	73 965	162 995	52 742	126 957	75 290	85%
BEACHES	131790	Structured	0	0	0	0	0	0	0	0	0	0%
BEACHES	138195	Non Structured	0	0	87 916	0	12 440	37 029	21 139	38 447	-87 916	0%
CEMETERIES; ALIEN VEGETATION & OPEN SPACES	109662	Non Structured	510 140	680 140	747 921	90 194	144 286	297 912	99 301	215 529	-67 781	110%
CEMETERIES; ALIEN VEGETATION & OPEN SPACES	135635	Non Structured	0	70 000	67 649	0	12 133	24 784	14 240	30 732	2 351	97%
COMMUNITY DEVELOPMENT	103233	Non Structured	73 400	60 400	48 145	11 345	4 420	8 852	17 053	23 527	12 255	80%
COMMUNITY DEVELOPMENT	139944	Non Structured	0	1	10 067	0	245	2 459	2 767	7 363	-10 066	1006664%
COMMUNITY DEVELOPMENT	141436	Non Structured	0	0	8 392	0	807	3 032	2 154	4 553	-8 392	0%
COMMUNITY DEVELOPMENT	217787	Non Structured	1	1	1 358	0	0	0	0	1 358	-1 357	135781%
COMMUNITY DEVELOPMENT	231820	Non Structured		1	1 627	0	0	0	1 627	1 627	-1 626	162662%
COMMUNITY DEVELOPMENT	225070	Non Structured		1	1 444	0	0	0	1 444	1 444	-1 443	144376%
COMMUNITY DEVELOPMENT	231822	Non Structured		1	688	0	0	0	688	688	-687	68760%
COMMUNITY DEVELOPMENT	231821	Non Structured		1	619	0	0	0	619	619	-618	61875%
COMMUNITY SERVICES ADMIN SUPPORT	107973	Non Structured	36 840	4 840	2 785	0	0	2 785	0	0	2 055	58%
LANDFILL SITE	108258	Non Structured	237 690	197 690	185 794	18 688	34 487	62 744	26 892	69 874	11 896	94%
PARKS	104011	Non Structured	650 000	1 084 500	1 011 114	99 834	170 092	428 130	151 940	313 058	73 386	93%
PARKS	134629	Non Structured	0	100 000	91 406	0	18 014	32 906	20 022	40 486	8 594	91%
PUBLIC ABLUTION FACILITIES	108627	Non Structured	277 370	90 000	103 730	5 722	14 306	36 033	25 744	47 669	-13 730	115%
REFUSE REMOVAL	108600	Non Structured	4 083 020	3 983 020	3 018 402	426 189	718 429	1 078 828	327 921	794 956	964 618	76%
REFUSE REMOVAL	133611	Non Structured	0	0	617 398	0	129 321	254 721	104 217	233 357	-617 398	0%
REFUSE REMOVAL	134625	Non Structured	0	0	242 994	0	66 651	101 337	29 393	75 006	-242 994	0%
REFUSE REMOVAL	138196	Non Structured	0	0	1 418	0	1 418	0	0	0	-1 418	0%
SPORT MAINTENANCE	110612	Non Structured	291 640	291 640	308 769	30 233	88 014	112 335	38 064	78 186	-17 129	106%
SPORT MAINTENANCE	139945	Non Structured	0	1	41 281	0	6 988	24 003	1 827	10 290	-41 280	4128124%
		Shift Additional										
SPORT MAINTENANCE	142176	Remuneration	0	0	2 253	0	0	2 253	0	0	-2 253	0%
SPORTS FACILITIES	103705	Non Structured	16 000	51 000	43 816	5 863	10 519	18 481	4 951	8 953	7 184	86%
STREET CLEANING	109748	Non Structured	2 355 000	2 295 000	827 657	344 992	203 959	133 460	68 112	145 247	1 467 343	36%
STREET CLEANING	133612	Non Structured	0	0	1 047 507	0	246 636	380 095	203 245	420 777	-1 047 507	0%
STREET CLEANING	134626	Non Structured	0	0	128 829	0	23 913	55 911	22 046	49 004	-128 829	0%
STREET CLEANING	142419	Non Structured	0	0	675	0	0	675	0	0	-675	0%
			8 831 101	9 394 237	9 062 362	1 079 853	1 981 042	3 261 761	1 238 144	2 739 706	331 875	96%
		% SPENT		96%								



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

COMMUNITY SAFETY AND MOBILITY												
Department	PPID	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	2ND QUARTER	3RD QUARTER	June	4TH QUARTER	Available	% Budget Spent
FIRE & DISASTER MANAGEMENT	111023	Night Shift	2 402 237	2 402 237	926 396	303 769	250 062	153 317	109 380	219 249	1 475 841	39%
FIRE & DISASTER MANAGEMENT	111024	Non Structured	972 400	972 400	469 226	58 717	61 438	195 290	93 247	153 782	503 174	48%
FIRE & DISASTER MANAGEMENT	111025	Structured	949 867	798 367	546 897	361 678	182 183	0	3 037	3 037	251 470	69%
		Shift Additional										
FIRE & DISASTER MANAGEMENT	131550	Remuneration	0	0	2 371 526	0	458 233	918 791	304 843	994 502	-2 371 526	0%
FLEET MANAGEMENT	108476	Non Structured	250 000	150 000	21 554	2 895	0	10 812	7 847	7 847	128 446	14%
LAW ENFORCEMENT	104489	Non Structured	1 500 000	713 546	1 000	1 000	0	0	0	0	712 546	0%
LAW ENFORCEMENT	104490	Structured	350 000	350 000	1 737	0	1 737	0	0	0	348 263	0%
LAW ENFORCEMENT	135027	Night Shift	0	50 000	13 024	0	3 416	3 416	2 989	6 192	36 976	26%
		Shift Additional										
LAW ENFORCEMENT	135029	Remuneration	0	50 000	23 019	0	4 634	10 082	4 151	8 303	26 981	46%
MVRA	106930	Non Structured	205 180	85 180	44 478	10 060	12 314	9 511	8 591	12 592	40 702	52%
SECURITY SERVICES	103983	Night Shift	350 000	545 500	545 113	44 983	155 019	146 683	102 427	198 429	387	100%
SECURITY SERVICES	103984	Non Structured	3 032 000	1 903 441	867 330	54 103	10 098	535 862	55 618	67 266	1 236 111	35%
SECURITY SERVICES	103985	Structured	550 000	524 000	208 019	70 029	137 990	0	0	0	315 981	40%
		Shift Additional										
SECURITY SERVICES	131868	Remuneration	0	1 000 000	993 449	0	172 479	398 882	123 296	422 087	6 551	99%
SECURITY SERVICES	141435	Non Structured	0	478 559	478 558	0	187 392	291 166	0	0	1	100%
TRAFFIC ADMINISTRATION	107555	Non Structured	208 060	108 060	67 984	8 459	15 808	16 905	9 452	26 811	40 076	63%
TRAFFIC OPERATIONS	110154	Night Shift	343 580	343 580	20 331	0	0	15 414	4 917	4 917	323 249	6%
TRAFFIC OPERATIONS	110155	Non Structured	3 189 580	2 794 580	2 169 502	248 189	414 239	992 319	249 928	514 756	625 078	78%
TRAFFIC OPERATIONS	113601	Structured	43 800	43 800	34 020	3 735	30 285	0	0	0	9 780	78%
		Shift Additional										
TRAFFIC OPERATIONS	131871	Remuneration	0	0	198 230	0	0	119 023	27 196	79 207	-198 230	0%
TRAFFIC OPERATIONS	140048	Non Structured	0	47 501	49 245	0	6 579	24 745	8 032	17 921	-1 744	104%
			14 381 794	13 467 205	9 927 888	1 167 618	2 103 906	3 908 672	1 125 746	2 747 692	3 539 317	74%
		% SPENT		74%								
ELECTROTECHNICAL SERVICES												
Department	PPID	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	2ND QUARTER	3RD QUARTER	June	4TH QUARTER	Available	% Budget Spent
ELECTRICAL DISTRIBUTION	108121	Non Structured	8 053 540	8 835 072	9 152 850	1 484 966	1 883 090	2 501 724	1 743 866	3 283 069	-317 778	104%
ELECTRICAL DISTRIBUTION	133614	Non Structured	0	100 000	163 343	0	15 824	39 710	61 805	107 808	-63 343	163%
ELECTRICAL ENGINEERING ADMIN SUPPORT	105893	Non Structured	399 910	399 910	165 291	12 719	7 645	21 714	77 692	123 212	234 619	41%
			8 453 450	9 334 982	9 481 483	1 497 685	1 906 560	2 563 149	1 883 363	3 514 090	-146 501	102%
		% SPENT		102%								



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

CORPORATE SERVICES												
Department	PPID	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	2ND QUARTER	3RD QUARTER	June	4TH QUARTER	Available	% Budget Spent
BUILDING MAINTENANCE	105734	Non Structured	481 500	481 500	464 731	64 932	118 360	106 146	74 813	175 293	16 769	97%
CIVIC CENTRE	107782	Non Structured	314 490	334 490	301 567	51 050	94 188	48 562	32 661	107 768	32 923	90%
CONVILLE HALL	108710	Non Structured	25 920	25 920	19 635	2 482	5 037	4 051	3 504	8 066	6 285	76%
CORPORATE SERVICES ADMIN SUPPORT	135336	Non Structured	0	15 000	12 023	0	7 010	2 123	1 288	2 889	2 977	80%
HUMAN RESOURCES MANAGEMENT (HRM)	143712	Non Structured	0	10 000	6 515	0	0	6 515	0	0	3 485	65%
OFFICE OF THE EXECUTIVE MAYOR	107749	Non Structured	50 000	50 000	16 817	4 292	0	12 526	0	0	33 183	34%
OFFICE OF THE EXECUTIVE MAYOR	142492	Non Structured	0	0	30 161	0	0	18 683	2 375	11 479	-30 161	0%
THEMBALETHU HALL	109056	Non Structured	20 000	20 000	0	0	0	0	0	0	20 000	0%
UNIONDALE & HAARLEM	108830	Non Structured	52 460	52 460	951	152	799	0	0	0	51 509	2%
UNIONDALE & HAARLEM	133615	Non Structured	0	0	9 706	0	3 226	2 289	1 868	4 191	-9 706	0%
			944 370	989 370	862 107	122 907	228 619	200 895	116 508	309 685	127 263	87%
		% SPENT		87%								

PLANNING AND DEVELOPMENT												
Department	PPID	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	2ND QUARTER	3RD QUARTER	June	4TH QUARTER	Available	% Budget Spent
INTEGRATED HUMAN SETTLEMENTS	103813	Non Structured	156 940	156 940	136 891	5 824	29 333	33 297	34 058	68 436	20 049	87%
INTEGRATED HUMAN SETTLEMENTS	131806	Non Structured	156 941	0	0	0	0	0	0	0	0	0%
INTEGRATED HUMAN SETTLEMENTS	219821	Non Structured	0	1	9 648	0	0	0	4 775	9 648	-9 647	964827%
IDP	215513	Non Structured	0	15 000	4 082	0	0	0	4 082	4 082	10 918	27%
ECONOMIC DEVELOPMENT	113597	Non Structured	35 000	35 000	0	0	0	0	0	0	35 000	0%
			348 881	206 941	150 621	5 824	29 333	33 297	42 915	82 166	56 320	73%
		% SPENT		73%								



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

CIVIL ENGINEERING												
Department	PPID	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	2ND QUARTER	3RD QUARTER	June	4TH QUARTER	Available	% Budget Spent
CIVIL ENGINEERING SERVICES												
ADMINISTRATIVE SUPPORT	105514	Non Structured	32 180	32 180	199 341	6 269	29 618	49 602	52 417	113 853	-167 161	619%
LABORATORY SERVICES	103216	Non Structured	22 700	22 700	805	0	457	0	0	347	21 895	4%
LABORATORY SERVICES	138194	Non Structured	0	0	181	0	73	108	0	0	-181	0%
PUMP STATION MAINTENANCE	106587	Non Structured	690 660	690 660	534 396	80 136	136 265	102 049	110 590	215 947	156 264	77%
ROADS & STORMWATER SERVICES	108990	Non Structured	1 637 100	1 437 100	1 761 864	134 037	387 457	341 024	734 626	899 346	-324 764	123%
ROADS & STORMWATER SERVICES	134627	Non Structured	0	67 000	150 273	0	29 436	16 085	74 414	104 753	-83 273	224%
WASTE WATER NETWORK	110553	Non Structured	5 758 220	6 458 220	5 708 659	1 188 470	1 372 430	1 594 781	549 368	1 552 978	749 561	88%
WASTE WATER NETWORK	133613	Non Structured	0	0	306 138	0	123 825	83 829	40 871	98 484	-306 138	0%
WASTEWATER TREATMENT	106394	Night Shift	371 820	371 820	397 867	69 400	109 931	108 048	37 368	110 487	-26 047	107%
WASTEWATER TREATMENT	106395	Non Structured	1 821 180	1 821 180	1 531 760	287 878	376 957	399 771	145 658	467 154	289 420	84%
WASTEWATER TREATMENT	106396	Structured	340 470	340 470	106 194	67 459	38 735	0	0	0	234 276	31%
WASTEWATER TREATMENT	131870	Shift Additional Remuneration	0	0	347 762	0	59 175	131 891	46 047	156 696	-347 762	0%
WASTEWATER TREATMENT	134628	Non Structured	0	0	36 571	0	7 802	14 948	5 290	13 821	-36 571	0%
WATER NETWORK	105799	Non Structured	5 683 970	7 683 970	6 327 416	998 903	1 811 174	1 845 426	648 308	1 671 912	1 356 554	82%
WATER NETWORK	135633	Non Structured	0	5 000	8 602	0	2 509	1 283	2 247	4 811	-3 602	172%
WATER NETWORK	135634	Non Structured	0	25 000	36 268	0	5 020	13 144	7 104	18 104	-11 268	145%
WATER PURIFICATION	105819	Night Shift	427 960	427 960	407 443	71 325	106 374	118 601	40 772	111 144	20 517	95%
WATER PURIFICATION	105820	Non Structured	2 038 750	3 272 750	2 693 172	449 751	697 763	840 937	249 621	704 721	579 578	82%
WATER PURIFICATION	105821	Structured	445 210	445 210	122 571	82 586	39 985	0	0	0	322 639	28%
WATER PURIFICATION	131869	Shift Additional Remuneration	0	280 000	411 092	0	64 422	150 201	59 143	196 469	-131 092	147%
WATER PURIFICATION	138197	Non Structured	0	7 000	14 349	0	1 011	2 858	4 923	10 481	-7 349	205%
			19 270 220	23 388 220	21 102 723	3 436 213	5 400 418	5 814 587	2 808 766	6 451 506	2 285 497	90%
		% SPENT	90%									



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

MUNICIPAL MANAGER												
Department	PPID	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	2ND QUARTER	3RD QUARTER	June	4TH QUARTER	Available	% Budget Spent
COMMUNICATION & INTERGOVERNMENTAL RELATIONS (IGR)	107488	Non Structured	20 000	24 040	27 665	4 422	903	0	22 339	22 339	-3 625	115%
COMMUNICATION & INTERGOVERNMENTAL RELATIONS (IGR)	135335	Non Structured	0	0	0	0	2 897	10 576	-15 782	-13 473	0	0%
OFFICE OF THE MUNICIPAL MANAGER ADMINISTRATIVE SUPPORT	137455	Non Structured	0	0	1 661	0	1 020	642	0	0	-1 661	0%
			20 000	24 040	29 326	4 422	4 820	11 217	6 558	8 866	-5 286	122%
		% SPENT		122%								
FINANCIAL SERVICES												
Department	PPID	Item Name	Original Budget	Amended Budget	Actual Spent to date	1ST QUARTER	2ND QUARTER	3RD QUARTER	June	4TH QUARTER	Available	% Budget Spent
ACQUISITIONS/ DEMAND MANAGEMENT	142174	Non Structured	0	54 000	43 277	0	0	26 019	0	17 258	10 723	80%
BILLING SERVICES	105669	Non Structured	95 860	95 860	75 649	3 882	21 064	50 703	0	0	20 211	79%
BILLING SERVICES	139943	Non Structured	0	1	3 042	0	0	0	3 042	3 042	-3 041	304246%
CREDIT CONTROL & INDIGENT MANAGEMENT	105115	Non Structured	156 810	456 810	269 271	28 256	86 617	29 019	41 419	125 378	187 539	59%
CREDIT CONTROL & INDIGENT MANAGEMENT	142375	Non Structured	0	0	9 265	0	0	6 979	0	2 286	-9 265	0%
CREDITORS ADMINISTRATION	110858	Non Structured	82 820	82 820	24 794	0	11 305	13 489	0	0	58 026	30%
CUSTOMER RELATIONS MANAGEMENT (CRM)	105536	Non Structured	40 000	40 000	4 613	353	4 260	0	0	0	35 387	12%
INFORMATION MANAGEMENT SYSTEMS & TECHNOLOGY	109422	Non Structured	6 630	6 630	5 105	0	1 312	2 112	0	1 680	1 525	77%
ICT SYSTEMS	218755	Non Structured	0	1	0	0	0	0	0	0	1	0%
LOGISTICS	109030	Non Structured	49 610	49 610	28 398	3 752	5 876	7 326	8 356	11 445	21 212	57%
PAYROLL ADMINISTRATION	109721	Non Structured	27 580	27 580	22 131	0	7 435	13 042	1 654	1 654	5 449	80%
VALUATIONS	107102	Non Structured	9 180	9 180	0	0	0	0	0	0	9 180	0%
			468 490	822 492	485 544	36 243	137 869	148 689	54 473	162 744	336 948	59%
		% SPENT		59%								
Grand Total			52 718 306	57 627 487	51 102 055	7 350 765	11 792 567	15 942 268	7 276 473	16 016 455	6 525 432	89%

Notes: An amount of **R51 102 055** has been paid out to date, which constitutes **89%** of the overtime budget. Overtime worked in June 2026 will be paid in July 2026 and written back to the 2025/26. Please note that overtime worked during June 2026 will be paid in the July 2026 payroll. However, for financial reporting purposes, the overtime expense will be accrued to the 2025/26 financial year.

AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.2.9 Withdrawals from municipal bank account

PROVINCIAL TREASURY Withdrawals from Municipal Bank Accounts In accordance with Section 11, Sub-section 1 (b) to (j)		
NAME OF MUNICIPALITY:	George Municipality	
MUNICIPAL DEMARCATION CODE:	WC044	
QUARTER ENDED:	30-Jun-26	
	Amount	Reason for withdrawal
MFMA section 11. (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a municipality, or any other senior financial official of the municipality acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the municipality's bank accounts, and may do so only -		
(b) to defray expenditure authorised in terms of section 26(4);		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section;	R -	Donations made approved by Mayor, Municipal Manager and CFO
(e) to pay over to a person or organ of state money received by the municipality on behalf of that person or organ of state, including -	R 15 129 723.10	Transfers made to the Department of Transport and Public works for motor registration costs
(i) money collected by the municipality on behalf of that person or organ of state by agreement; or		
(ii) any insurance or other payments received by the municipality for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and security deposits;	R 3 113 308.00	Refunds made ie. Deposits as well as refund of monies incorrectly paid into the bank account
(h) for cash management and investment purposes in accordance with section 13;	R 584 000 000.00	Investments made
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be prescribed.		
(4) The <i>accounting officer</i> must within 30 days after the end of each quarter -	Name and Surname:	
(a) table in the <i>municipal council</i> a consolidated report of all withdrawals made in terms of subsection (1)(b) to (j) during that quarter; and	Rank/Position:	Manager: Budget and Financial Management
(b) submit a copy of the report to the relevant <i>provincial treasury</i> and the <i>Auditor-General</i> .	Signature:	
Tel number	Fax number	Email Address
044 801 9036	044 801 9175	lmaksella@george.gov.za
The completed form must reach Mr Wesley Baatjes at the Provincial Treasury, Private Bag x 9165, 7 Wale Street, Cape Town, 8000, Tel: 021 483 5007, Fax 021 483 8623, Email: wbaatjie@pgwc.gov.za on or before the 15th of the month following the end of each quarter.		

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.2.10 Loans and Borrowings for 4th quarter

Lending institution	Inception Date	Original Capital Amount	Balance 01/06/2026	Repayments June 2026	Interest Capitalised June 2026	Balance 30/06/2026	Percentage
DBSA	30/June/2006	46 000 000	4 808 080			4 808 080	9.41%
DBSA	29/June/2007	45 700 000	9 011 152			9 011 152	9.18%
DBSA	30/June/2008	54 182 000	16 960 423			16 960 423	11.10%
DBSA	30/June/2009	39 743 000	16 310 771			16 310 771	11.86%
DBSA	11/December/2009	81 300 000	22 296 616			22 296 616	12.15%
DBSA	30/June/2019	53 485 389	28 103 946	15 550 419	5 317 508	12 553 526	9.82%
FNB	03/January/2011	65 000 000	0			0	11.01%
ABSA Bank		224 580	0			0	9.77%
Nedbank		19 900 000	0			0	7.78%
STANDARD BANK	30/June/2022	4 744 057	2 133 027			2 133 027	7.84%
STANDARD BANK	30/June/2022	111 973 726	99 345 691			99 345 691	9.52%
STANDARD BANK	24/June/2025	345 250 894	338 680 168	7 975 599	23 836 059	330 704 569	10.75%
NEDBANK	29/January/2024	174 593 000	159 291 751		11 339 432	159 291 751	11.61%
Nedbank	25/June/2025	48 796 167	48 796 167	7 109 427		41 686 740	8.73%
ABSA Bank	14/February/2024	41 336 000	26 918 853	3 951 341	1 380 847	22 967 512	10.13%
TOTAL			772 656 646	34 586 787	41 873 846	738 069 859	

Total external loans outstanding as of 30 June 2026 amounted to R738 069 859.



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

2.2.11 Cost Containment Report

Measures	Cost Containment In -Year Report					
	Budget	Q1	Q2	Q3	Q4	Savings
Use of consultants	103 417 032	11 378 516	18 907 359	13 299 967	36 617 411	23 213 780
Vehicles used for political office-bearers						
Travel and subsistence	3 375 431	455 583	160 754	776 119	725 363	1 257 611
Domestic accommodation	1 768 595	377 978	296 529	313 984	230 769	549 335
Sponsorships, events and catering	15 827 326	1 854 134	4 219 671	3 327 404	5 342 310	1 083 807
Communication	974 180	147 857	168 078	217 090	198 206	242 949
Other related expenditure items						
Total	125 362 564	14 214 067	23 752 392	17 934 564	43 114 059	26 347 481



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.1 ANNEXURE “A” CONTINUED

Quarterly Budget Monitoring Report

QUALITY CERTIFICATE

I, **Bevan Ellman**, acting municipal manager of **GEORGE MUNICIPALITY**, hereby certify that

(mark as appropriate)

☒

The Quarterly Budget Monitoring Report

For the quarter ended of **June 2026** has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Print name **Bevan Ellman**

Acting Municipal Manager of **GEORGE WC044**

Signature.....*BR Ellman*

Date*20/07/2026*



ANNEXURE A

GEORGE
THE CITY FOR ALL REASONS

Section 52 (MFMA) Quarterly Performance Assessment Report

**Top Layer (TL) Service Delivery Budget Implementation
Report (SDBIP)**

2025/2026

Quarter 4 (01 April – 30 June 2026)

71 York Street, George 044 801 9111 gmun@george.gov.za www.george.gov.za

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AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.1 ANNEXURE “B” CONTINUED

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2.1 The SDBIP is defined in terms of Section 1 of the Local Government: Municipal Finance Management Act, 56 (Act 56 of 2003) (MFMA), and the format of the SDBIP is prescribed by the MFMA Circular 13.	2
2.2 Section 41(1)(e) of the Local Government: Municipal Systems Act, 32 (Act 32 of 2000) (MSA), prescribes that a process must be established of regular reporting to Council.	2
2.3 This report is a requirement in terms of Section 52 of the MFMA which provides for:	2
2.3.1 The Executive Mayor, to submit to council within 30 days of the end of each quarter, a report on the implementation of the budget and financial state of affairs of the municipality.	2
2.3.2 The Accounting Officer, while conducting the above, must consider:.....	2
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AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.1 ANNEXURE “B” CONTINUED

1. Purpose

The purpose of this report is to inform Council of the progress made with the implementation of the Key Performance Indicators (KPIs) in the realisation of the development priorities and objectives as determined in the Municipality’s Integrated Development Plan (IDP) as well as in the Revised Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) for the fourth quarter (01 April – 30 June 2026) of the 2025/26 financial year.

2. Legislative Requirements

- 2.1 The SDBIP is defined in terms of Section 1 of the Local Government: Municipal Finance Management Act, 56 (Act 56 of 2003) (MFMA), and the format of the SDBIP is prescribed by the MFMA Circular 13.
- 2.2 Section 41(1)(e) of the Local Government: Municipal Systems Act, 32 (Act 32 of 2000) (MSA), prescribes that a process must be established of regular reporting to Council.
- 2.3 This report is a requirement in terms of Section 52 of the MFMA which provides for:
 - 2.3.1 The Executive Mayor, to submit to council within 30 days of the end of each quarter, a report on the implementation of the budget and financial state of affairs of the municipality.
 - 2.3.2 The Accounting Officer, while conducting the above, must consider:
 - a. Section 71 Reports; and the
 - b. Performance in line with the SDBIP.

3. Performance Assessment Process

- 3.1 The SDBIP consists of a Top Level as well as a Departmental Plan for each department.
- 3.2 For purposes of reporting, the TL SDBIP is used to report on the organisational performance of the Municipality to Council and the Community.
- 3.3 The TL SDBIP measures the achievement of performance indicators with regards to the provision of basic services as prescribed by Section 10 of the Local



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ITEM 4.1 ANNEXURE “B” CONTINUED

Government Municipal Planning and Performance Regulations of 2001, National Key Performance Areas and Strategic Objectives as detailed in the IDP of the Municipality. The TL SDBIP 2025/26 was approved by the Executive Mayor in June 2025 and was revised in February 2026.

- 3.4 The Departmental SDBIP measures the achievement of pre-determined performance indicators that are based on operational service delivery requirements aligned to the TL SDBIP. The Departmental Plans have been approved by the Municipal Manager.
- 3.5 The Quarterly Performance Assessment Report is structured to report on the following five (5) Strategic Objectives (SOs):
- Develop and Grow George (SO 1);
 - Safe, Clean and Green (SO 2);
 - Affordable Quality Services (SO 3);
 - Participative Partnerships (SO 4); and
 - Good Governance and Human Capital(SO 5)
- 3.6 The overall assessment of actual performance against targets set for the KPIs as documented in the SDBIP are illustrated in terms of the following assessment methodology:

Table 1: Explanation of Colour Codes

Colour	Rating	Category	Percentage/Score
	1	Unacceptable Performance	0% >= Actual/Target < 75%
	2	Not fully Effective	75% >= Actual/Target < 100%
	3	Fully Effective	Actual/Target = 100%
	4	Above Expectation	100% > Actual/Target < 150%
	5	Outstanding Performance	Actual/Target >= 150%

- 3.7 The Performance Management System is a web-based system, and it uses, as its basis, the approved SDBIP. The SDBIP is a layered plan comprising of the TL SDBIP and Departmental SDBIPs.
- 3.8 Performance reports on the TL SDBIP are submitted to the Mayoral Committee and Council on a quarterly, half yearly (Mid-Year Budget and Performance Assessment Report) and annual basis (annual amendments to the TL SDBIP must



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ITEM 4.1 ANNEXURE “B” CONTINUED

be approved by Council following the submission of the Mid-Year Budget and Performance Assessment Report and the approval of the adjustments budget).

4. Performance Management System

- 4.1 The Municipality utilises an electronic web-based system that is monthly updated with actual performance.
- 4.2 The system closes every month between the 10th to the 15th day for updates of the previous month's actual performance as a control measure to ensure that performance is updated and monitored on a monthly basis. No access is available to a month's performance indicators after closure of the system. This is to ensure that the level of performance is consistent for a particular period in the various levels at which reporting takes place. Departments must motivate to the Municipal Manager should they require the system to be re-opened once the system is closed.
- 4.3 The system provides management information in graphs and indicates actual performance against targets. The graphs provide a good indication of performance progress and where corrective action is required.
- 4.4 The system requires KPI owners to update performance comments for each actual result captured, which provides a clear indication of how the actual was calculated/reached and serves as part of the Portfolio of Evidence (PoE) for auditing purposes.
- 4.5 In terms of Section 46(1)(a)(iii) of the MSA, the Municipality must reflect annually in the Annual Performance Report on measures taken to improve performance, in other words targets not achieved. The system utilised requires corrective actions to be captured for targets not achieved.

5. Actual Performance for the Third Quarter (01 April – 30 June 2026)

- 5.1 The Revised TL SDBIP contains performance indicators per KPA and comments with corrective measures with regard to targets not achieved.
- 5.2 A detailed analysis of actual performance for the third quarter of the financial year 2025/26 is provided for in section 7 of this report.



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ITEM 4.1 ANNEXURE “B” CONTINUED

6. George Performance per Municipal SO (01 April – June 2026)

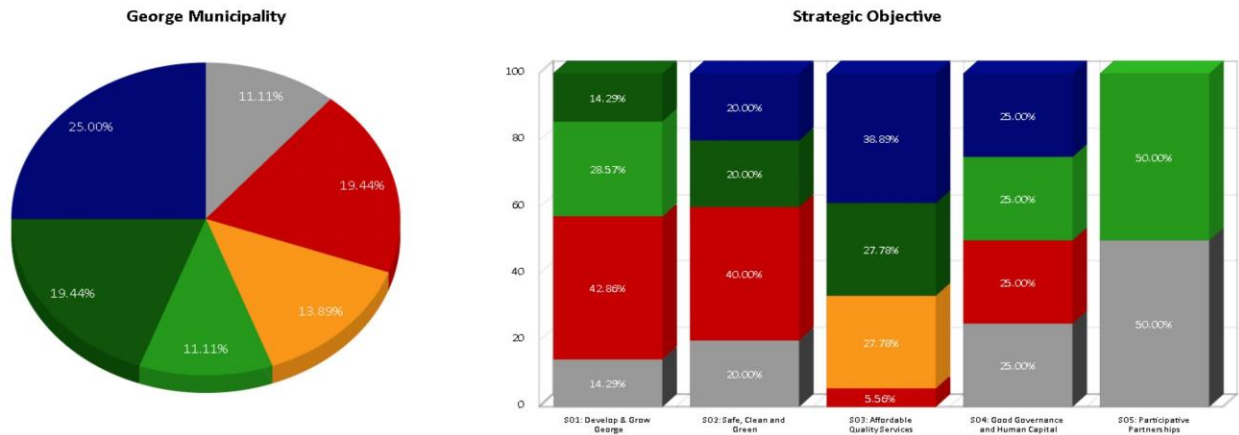


Table 2: Overall Performance per SO (01 April – June 2026)

		Municipal SO				
		SO1: Develop & Grow George	SO2: Safe, Clean and Green	SO3: Affordable Quality Services	SO4: Good Governance and Human Capital	SO5: Participative Partnerships
Not yet Applicable	4 (11.11%)	1 (14.29%)	1 (20.00%)	-	1 (25.00%)	1 (50.00%)
Unacceptable Performance	7 (19.44%)	3 (42.86%)	2 (40.00%)	1 (5.56%)	1 (25.00%)	-
Not Fully Effective	5 (13.89%)	-	-	5 (27.78%)	-	-
Fully Effective	4 (11.11%)	2 (28.57%)	-	-	1 (25.00%)	1 (50.00%)
Above Expectation	7 (19.44%)	1 (14.29%)	1 (20.00%)	5 (27.78%)	-	-
Outstanding Performance	9 (25.00%)	-	1 (20.00%)	7 (38.89%)	1 (25.00%)	-
Total:	36(100%)	(7)19.44%	(5)13.89%	(18)50.00%	(4)11.11%	(2)5.56%

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ITEM 4.1 ANNEXURE “B” CONTINUED

7. Actual Strategic Performance and Corrective Measures That Will Be Implemented

7.1 DEVELOP AND GROW GEORGE

Ref	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 April – 30 June 2026			
							Target	Actual	R	YTD Actual
TL23	Spend 85% of the original BFI/RBIG capital budget (less savings and changes made in the mid-year adjustment Budget)	Percentage of BFI/RBIG original capital budget spent by 30 June	[Unspecified]	85%	85%	85%	85%	89.72%	G2	89.72%
TL25	Submit the revised MSDF to Council by 31 May 2026	Number of revised MSDF to Council by 31 May 2026	[Unspecified]	1	1	1	1	1	G	1
TL28	Job creation through the Municipality's EPWP projects (NKPI Proxy - MFMA, Reg. S10(d))	Number of EPWP job opportunities created by 30 June 2026	[Unspecified]	625	1 400	1 400	200	67	R	1 180
Performance Comment		[D407] Director: Planning and Development: Reasons why the targets were not achieved - are due to a lack of project prioritisation from the user departments/ budget holders, as well as the unrealistic targets of 500 Work Opportunities (WOs) per quarter. The absence of measurable commitments from the user departments on the projects planned, funding, and realistic timelines also contributed to the difficulty in reaching the set targets. (June 2026)								
Corrective Action		[D407] Director: Planning and Development: Corrective measures – the EPWP commitments will have to be linked with each directorate's departmental SDBIP to ensure there are realistic project plans, budgets, and timelines for the 2026-2027 FY. Currently, the EPWP office does not have control or authority over registered projects and the spending by user departments. It was also observed that some departments register projects in the business plan and never initiate or account for why those projects were registered and not started. (June 2026)								
TL30	Submit the Development Plan for Uniondale cemetery to DEDAT by 30 June 2026	Development Plan for Uniondale cemetery submitted	[Unspecified]	0	1	1	1	0	R	0
Performance Comment		[D485] Director: Community Services: Development Plan for new George cemetery in progress. Public participation 5 March 2026. Progress delayed. (June 2026)								
Corrective Action		[D485] Director: Community Services: Development plan will be completed 2026/2027 financial year (June 2026)								
TL33	Review the IWMP Phase 1 (Waste Characterization Report) and submit to the Section 80 Committee by 30 June 2026	The IWSMP Phase 1 reviewed (Waste Characterisation Report) and submitted	[Unspecified]	1	1	1	1	0	R	0
Performance Comment		[D488] Director: Community Services: Draft of Waste Characterization could not be finalized due to GRDM coordinating and managing the administrative process for the development and renewal of the respective Municipal Integrated Waste Management Plans in order to reduce duplication of administrative processes (June 2026)								
Corrective Action		D488] Director: Community Services: SLA to enter into with GRDM, as they are coordinating and managing the administrative process (June 2026)								
TL34	Develop a Community Development Strategy and submit to Section 80 Committee by 30 June 2026	Community Development Strategy developed and submitted	[Unspecified]	0	1	1	1	1	G	1
TL35	Review the Sports Master Plan and submit to Section 80 Committee by 31 March 2026	Sports Master Plan reviewed and submitted	[Unspecified]	1	1	1	1	0	N/A	0

Table 3: Summary of Results: Develop and Grow George (SO1)

Not Applicable Yet	KPIs with no targets or actuals in the selected period.	1
Unacceptable Performance	0% <= Actual/Target <= 74.999%	3
Not Fully Effective	75.000% <= Actual/Target <= 99.999%	0
Fully Effective	Actual meets Target (Actual/Target = 100%)	2
Above Expectation	100.001% <= Actual/Target <= 149.999%	1
Outstanding Performance	150.000% <= Actual/Target	0
Total KPIs		7

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ITEM 4.1 ANNEXURE “B” CONTINUED

7.2 SAFE, CLEAN AND GREEN

Ref	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 April – 30 June 2026			
							Target	Actual	R	YTD Actual
TL18	Achieve 95% water quality compliance as per SANS 241:2015 by 30 June 2026	Percentage of water quality compliance achieved as measured against the SANS 241:2015 by 30 June 2026	[Unspecified]	97.42%	95%	95%	95%	95.86%	G2	95.86%
TL31	Develop a Master Plan for the Replacement of Trees and Greening of the City and submit to the Section 80 Committee by 30 June 2026	Master Plan for the Replacement of Trees and Greening of City submitted	[Unspecified]	0	1	1	1	0	R	0
Performance Comment		[D486] Director: Community Services: Masterplan for replacement of trees and Greening of the city is behind schedule and further delayed by the floods and winds occurred May 2026 (June 2026)								
Corrective Action		[D486] Director: Community Services: Masterplan will be finalized 2026/2027 financial year (June 2026)								
TL32	Review and submit the Alien Invasive Plan to Council by 30 June 2026	Alien Invasive Plan submitted	[Unspecified]	1	1	1	1	0	R	0
Performance Comment		[D487] Director: Community Services: Consultants appointed to assist with the review of Alien Invasive Plan. Project delayed. Floods and winds in George during the month of May 2026 have delayed progress (June 2026)								
Corrective Action		[D487] Director: Community Services: Process will be completed 2026/2027 financial year (June 2026)								
TL37	Review the Disaster Management Plan and submit to Council by 31 March 2026	Disaster Management Plan reviewed and submitted to Council by 31 March 2026	[Unspecified]	1	1	1	0	0	N/A	1
TL38	Increase Go George passenger trips with 5% (compared to 2024/25) by 30 June 2026	% increase in passenger trips	[Unspecified]	0%	5%	5%	5%	10%	B	0%

Table 4: Summary of Results: Safe, Clean and Green (SO 2)

Not Applicable Yet	KPIs with no targets or actuals in the selected period.	1
Unacceptable Performance	0% <= Actual/Target <= 74.999%	2
Not Fully Effective	75.000% <= Actual/Target <= 99.999%	0
Fully Effective	Actual meets Target (Actual/Target = 100%)	0
Above Expectation	100.001% <= Actual/Target <= 149.999%	1
Outstanding Performance	150.000% <= Actual/Target	1
Total KPIs		5

7.3 AFFORDABLE QUALITY SERVICES

Ref	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 April – 30 June 2026			
							Target	Actual	R	YTD Actual
TL1	The percentage of the municipal original capital budget actually spent on capital projects by 30 June 2026 {(Actual amount spent on projects/Total amount budgeted for capital projects less savings)X100}	Percentage of the municipal original capital budget actually spent on capital projects by 30 June 2026	[Unspecified]	64.05%	85%	85%	85%	90%	G2	90%
TL3	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of residential water meters which are connected to the municipal water infrastructure network	[Unspecified]	37 600	37 600	38 000	38 000	41 341	G2	41 341
TL4	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of residential electricity meters connected to the municipal electrical infrastructure network	[Unspecified]	44 500	44 500	44 500	44 500	46 271	G2	46 271
TL5	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of residential account holders which are billed for sewerage	[Unspecified]	39 100	39 100	39 500	39 500	43 332	G2	43 332



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ITEM 4.1 ANNEXURE “B” CONTINUED

Ref	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 April – 30 June 2026			
							Target	Actual	R	YTD Actual
TL6	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of residential account holders which are billed for refuse removal	[Unspecified]	40 500	40 500	41 000	41 000	44 028	G2	44 028
TL7	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic water	[Unspecified]	10 488	10 500	8 500	8 500	7 883	O	7 883
Performance Comment		[D95] Deputy Director: Financial Operations: Indigent - free water basic water (June 2026)								
Corrective Action		[D95] Deputy Director: Financial Operations: Indigent consumers are required to reapply annually to maintain their status. Since its approval, the municipality has gradually implemented updated indigent policy definitions beginning in the 2022/23 financial year. To support and encourage applications, regular roadshows and re-registration drives have been organised and will continue through the 2025/26 financial year. The municipality has made extra efforts to reach eligible individuals, which involved visiting households to confirm qualifications and update expired statuses, as well as collecting updated contact, income, and social information. These measures ensure accurate registration of qualifying indigent households. We are proactively following our Indigent Action Plan to motivate eligible residents to apply for the subsidy according to the approved policy. (June 2026)								
TL8	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic electricity	[Unspecified]	15 439	14 000	13 200	13 200	13 157	O	13 157
Performance Comment		[D96] Deputy Director: Financial Operations: Electricity ONTEC: Indigents - June 2026 (June 2026)								
Corrective Action		[D96] Deputy Director: Financial Operations: Indigent consumers are required to reapply annually to maintain their status. Since its approval, the municipality has gradually implemented updated indigent policy definitions beginning in the 2022/23 financial year. To support and encourage applications, regular roadshows and re-registration drives have been organised and will continue through the 2025/26 financial year. The municipality has made extra efforts to reach eligible individuals, which involved visiting households to confirm qualifications and update expired statuses, as well as collecting updated contact, income, and social information. These measures ensure accurate registration of qualifying indigent households. We are proactively following our Indigent Action Plan to motivate eligible residents to apply for the subsidy according to the approved policy. The register of indigent consumers grows each month, and we came close to reaching our goal by 30 June 2026. (June 2026)								
TL9	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic sanitation	[Unspecified]	10 500	10 500	8 500	8 500	7 893	O	7 893
Performance Comment		[D97] Deputy Director: Financial Operations: Indigent - free basic sanitation (June 2026)								
Corrective Action		[D97] Deputy Director: Financial Operations: Indigent consumers are required to reapply annually to maintain their status. Since its approval, the municipality has gradually implemented updated indigent policy definitions beginning in the 2022/23 financial year. To support and encourage applications, regular roadshows and re-registration drives have been organised and will continue through the 2025/26 financial year. The municipality has made extra efforts to reach eligible individuals, which involved visiting households to confirm qualifications and update expired statuses, as well as collecting updated contact, income, and social information. These measures ensure accurate registration of qualifying indigent households. We are proactively following our Indigent Action Plan to motivate eligible residents to apply for the subsidy according to the approved policy. (June 2026)								
TL10	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Number of indigent account holders receiving free basic refuse removal	[Unspecified]	10 318	10 500	8 500	8 500	7 896	O	7 896
Performance Comment		[D98] Deputy Director: Financial Operations: Indigent - free basic refuse removal (June 2026)								
Corrective Action		[D98] Deputy Director: Financial Operations: Indigent consumers are required to reapply annually to maintain their status. Since its approval, the municipality has gradually implemented updated indigent policy definitions beginning in the 2022/23 financial year. To support and encourage applications, regular roadshows and re-registration drives have been organised and will continue through the 2025/26 financial year. The municipality has made extra efforts to reach eligible individuals, which involved visiting households to confirm qualifications and update expired statuses, as well as								

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ITEM 4.1 ANNEXURE “B” CONTINUED

Ref	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 April – 30 June 2026			
							Target	Actual	R	YTD Actual
		collecting updated contact, income, and social information. These measures ensure accurate registration of qualifying indigent households. We are proactively following our Indigent Action Plan to motivate eligible residents to apply for the subsidy according to the approved policy. (June 2026)								
TL11	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2026 {(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) X 100}	Percentage Debt to Revenue obligations met as at 30 June 2026	[Unspecified]	10.19%	45%	45%	45%	52%	R	52%
Performance Comment		[D99] Director: Financial Services: It's draft figures and will be updated at finalization of the AFS. (June 2026)								
Corrective Action		[D99] Director: Financial Services: It's draft figures and will be updated at finalization of the AFS. (June 2026)								
TL12	Financial viability measured in terms of the outstanding service debtors as at 30 June 2026 {(Total outstanding service debtors/ revenue received for services) x 100}	Percentage Service debtors as at 30 June 2026	[Unspecified]	13.72%	16%	16%	16%	37%	B	37%
TL13	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2026 {(Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment)/Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months it takes to cover fix operating expenditure with available cash as at 30 June 2026	[Unspecified]	2.19	2	2	2	4	B	4
TL14	Achieve a payment percentage of 95% by 30 June 2026 (Annual Debtors Collection Rate (Last 12 months receipts / last 12 months billing)	Percentage of payment achieved by 30 June 2026	[Unspecified]	91.87%	95%	95%	95%	91.39%	O	91.39%
TL19	Limit water network losses to less than 30% measured annually by 30 June 2026	Percentage of water network losses at 30 June 2026	[Unspecified]	0.30%	30%	30%	30%	24.80%	B	24.80%
TL20	Refurbish and replace existing water pipelines of George Municipality by 30 June 2026	Kilometres of water pipelines refurbished or replaced	[Unspecified]	0	3	3	2	10.75	B	11.75
TL21	Refurbish and replace existing sewer pipelines of George Municipality by 30 June 2026	Kilometres of sewer pipelines refurbished or replaced	[Unspecified]	0	3	3	2	3.39	B	4.39
TL22	Rehabilitate and resurface existing roads of George Municipality by 30 June 2026	Kilometres of roads rehabilitated / resurfaced or new	[Unspecified]	0	5	5	2	7.28	B	10.28
TL24	Limit annual average electricity losses to less than 12% by 30 June 2026 (Number of units purchased - Number of units Sold (incl. free basic electricity) / Number of units purchased) X100))	Percentage electricity losses at 30 June 2026	[Unspecified]	8.52%	12%	12%	12%	8.88%	B	8.88%

Table 5: Summary of Results: Affordable Quality Services (SO 3)

Not Applicable Yet	KPIs with no targets or actuals in the selected period.	0
Unacceptable Performance	0% <= Actual/Target <= 74.999%	1
Not Fully Effective	75.000% <= Actual/Target <= 99.999%	5
Fully Effective	Actual meets Target (Actual/Target = 100%)	0
Above Expectation	100.001% <= Actual/Target <= 149.999%	5
Outstanding Performance	150.000% <= Actual/Target	7

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ITEM 4.1 ANNEXURE “B” CONTINUED

Total KPIs	18
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7.4 GOOD GOVERNANCE AND HUMAN CAPITAL

Ref	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 April – 30 June 2026			
							Target	Actual	R	YTD Actual
TL2	Review the 3 year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 June 2026	Number of RBAP (Risk Based Audit Plan) reviewed and submitted to Audit Committee by 30 June 2026	[Unspecified]	1	1	1	1	1	G	1
TL16	Percentage of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	% of people from employment equity target groups employed	[Unspecified]	0%	67%	67%	67%	25%	R	25%
Performance Comment		[D176] Director: Corporate Services: The Municipality acknowledges that it did not fully achieve the Employment Equity targets for the Three Top-Layer EE Appointments during the reporting period. Despite efforts to promote suitably qualified candidates from designated groups, practical challenges impacted outcomes. These roles require specialized qualifications and experience, leading to a limited pool of qualified applicants from under-represented groups. Of the eight appointments made, five were internal promotions based on merit and compliance with the required standards. The Municipality's success in meeting Employment Equity targets is influenced by the internal demographic profile and the availability of qualified employees. (June 2026)								
Corrective Action		[D176] Director: Corporate Services: To discuss. (June 2026)								
TL17	Spend 0.33% of personnel budget on training by 30 June 2026 {(Actual total training expenditure divided by total personnel budget)x100}	Percentage of the personnel budget actually spent on training	[Unspecified]	0.29%	0.48%	0.33%	0.33%	0.32%	O	0.32%
Performance Comment		[D176] Director: Corporate Services: Not Final Figure								
Corrective Action		[D176] Director: Corporate Services: Final figure to be confirmed at finalisation of AFS								
TL27	Submit the Final Annual Report and Oversight Report to Council by 31 March 2026	Number of Final Annual Reports and Oversight Report submitted by 31 March 2026	[Unspecified]	1	1	1	0	0	N/A	1

Table 6: Summary of Results: Good Governance and Human Capital (SO 4)

Not Applicable Yet	KPIs with no targets or actuals in the selected period.	1
Unacceptable Performance	0% <= Actual/Target <= 74.999%	1
Not Fully Effective	75.000% <= Actual/Target <= 99.999%	0
Fully Effective	Actual meets Target (Actual/Target = 100%)	1
Above Expectation	100.001% <= Actual/Target <= 149.999%	0
Outstanding Performance	150.000% <= Actual/Target	1
Total KPIs		4

7.5 PARTICIPATIVE PARTNERSHIPS

Ref	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 April – 30 June 2026			
							Target	Actual	R	YTD Actual
TL26	Submit the Draft IDP to Council by 31 March 2026	Number of Draft IDPs submitted to Council by 31 March 2026	[Unspecified]	1	1	1	0	0	N/A	1



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Ref	KPI Name	Unit of Measurement	Area	Baseline	Original Annual Target	Revised Annual Target	01 April – 30 June 2026			
							Target	Actual	R	YTD Actual
TL29	Submit NEMA Section 24 G application with all necessary specialist studies(application must include public participation) by 30 June 2026	Submit NEMA Section 24 G application with all necessary specialist studies(application must include public participation) by 30 June 2026	[Unspecified]	0	1	1	1	1	G	1

Table 7: Summary of Results: Participative Partnerships (SO 5)

	Not Applicable Yet	KPIs with no targets or actuals in the selected period.	1
	Unacceptable Performance	0% <= Actual/Target <= 74.999%	0
	Not Fully Effective	75.000% <= Actual/Target <= 99.999%	0
	Fully Effective	Actual meets Target (Actual/Target = 100%)	1
	Above Expectation	100.001% <= Actual/Target <= 149.999%	0
	Outstanding Performance	150.000% <= Actual/Target	0
Total KPIs			2

8. Conclusion

The Revised TL SDBIP 2025/26 comprises of 36 KPIs. Table 8 below depicts the performance for the third quarter ending 30 June 2026:

Table 8: Performance for the Third Quarter

	No KPI Target This Quarter	4
	Unacceptable Performance	7
	Not Fully Effective	5
	Fully Effective	4
	Above Expectation	7
	Outstanding Performance	9
Total KPIs		36



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4.2 APPROVAL OF THE TOP LAYER (TL) SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2026/2027

File number / Verwysingsnommer: 4/8/1/1
Meeting date / Vergadering datum: 29/07/2026
Report by / Verslag deur: R Valla

PURPOSE OF REPORT / DOEL VAN VERSLAG

The purpose of this submission is to inform Council that the Executive Mayor has approved the Top Layer (TL) Service Delivery and Budget Implementation Plan (SDBIP) 2026/2027 (attached as **Annexure “A”** to the agenda).

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

In terms of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003), the Mayor of a municipality must take all reasonable steps to ensure that the municipality's TL SDBIP is approved within 28 days after the municipal budget has been approved.

The Municipal IDP and Budget was approved by Council on **28 May 2026**. As a result, the Top Layer SDBIP 2026/2027 was submitted to the Municipal Manager for consideration on 24 June 2026 and signed by the executive acting Mayor on 25 June 2026.

The Municipal Manager, Executive Directors and all affected Managers participated in the setting of key performance indicators and targets. The relevant KPIs have been included in their performance agreements which will be signed before 31 July 2026 in keeping with the legislation.

MFMA Circular 88 attempts to align planning and reporting instruments with a prescribed set of municipal performance indicators. This circular remains in its pilot phase. Due to the pilot process, intermediate cities, district and local municipalities will not be required to incorporate the indicators in their existing performance indicator tables in the IDP and TL SDBIP.

FINANCIAL IMPLICATIONS

Operating Budget Provisions: As per the approved Budget 2026/2027.

Capital Budget Provisions: As per the approved Budget 2026/2027.

LEGAL IMPLICATIONS

- Local Government: Municipal Systems Act, 32 (Act 32 of 2000);
- Local Government: Municipal Finance Management Act, 56 (Act 56 of 2003);



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- Local Government: Municipal Planning and Performance Management Regulation, 2001;
- MFMA Circular 13;
- Performance Management Policy; and
- MFMA Circular 88.

COMMENTS: MUNICIPAL MANAGER

The report is supported.

It is noted that the Top Layer Service Delivery and Budget Implementation Plan (SDBIP) 2026/2027 was developed in alignment with the approved Integrated Development Plan (IDP) and Budget for the 2026/2027 financial year and has been approved by the Executive Mayor within the prescribed legislative timeframes.

The TL SDBIP serves as the Municipality's principal performance management and monitoring instrument and provides the basis for the performance agreements and assessments of the Municipal Manager and Section 56 Managers. The key performance indicators and targets reflected therein are intended to facilitate accountability, service delivery monitoring, and reporting in accordance with the Municipal Finance Management Act, the Municipal Systems Act, and the Municipality's approved Performance Management Policy.

Council is therefore requested to take note of the approved TL SDBIP 2026/2027 and the associated statutory processes relating to publication and submission to the relevant provincial authorities.

COMMENTS: DIRECTOR: FINANCIAL SERVICES

N/A

COMMENTS: DIRECTOR: CORPORATE SERVICES

N/A

COMMENTS: DIRECTOR: CIVIL ENGINEERING SERVICES

N/A

COMMENTS: DIRECTOR: ELECTRO-TECHNICAL SERVICES

N/A

COMMENTS: DIRECTOR: HUMAN SETTLEMENTS, PLANNING & DEVELOPMENT AND PROPERTIES

N/A

COMMENTS: DIRECTOR: COMMUNITY SERVICES

N/A



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COMMENTS: LEGAL SERVICES

N/A

COMMENTS: OTHER

The recommendations are in accordance with legislation and Council's approved Performance Management Policy.

The TL SDBIP 2026/2027 will form the basis of the performance reviews of Senior Management and the Municipal Manager. The Municipality's performance is monitored on a monthly basis through the Ignite System. The performance of the Municipal Manager and Section 56 Managers are monitored on a quarterly basis. >

SUMMARY/OPSOMMING

N/A

RECOMMENDATION

- (a) That council take note of the TL SDBIP 2026/2027 as approved by the Executive Mayor, attached hereto as **Annexure "A"** to the agenda;
- (b) That council take note that the approved TL SDBIP for 2026/2027 will be made public within 14 days after the approval of the TL SDBIP and will be submitted to the MEC for Local Government in the Province.

IZINDULULO

- (a) Ukuba iBhunga lithathe ingqalelo ye-TL SDBIP ka-2026/2027 njengoko ivunyiwe nguSodolophu oLawulayo, neqhotyoshelwe apha njengeSihlomelo "A" kwi-ajenda;
- (b) Ukuba iBhunga lithathe ingqalelo yokuba i-TL SDBIP evunyiweyo ka-2026/2027 iza kubekwa esidlangalaleni kwiintsuku ezili-14 emva kokuvunywa kweTL SDBIP, kwaye iza kungeniswa kuMphathiswa kaRhulumente waseKhaya kwiPhondo.

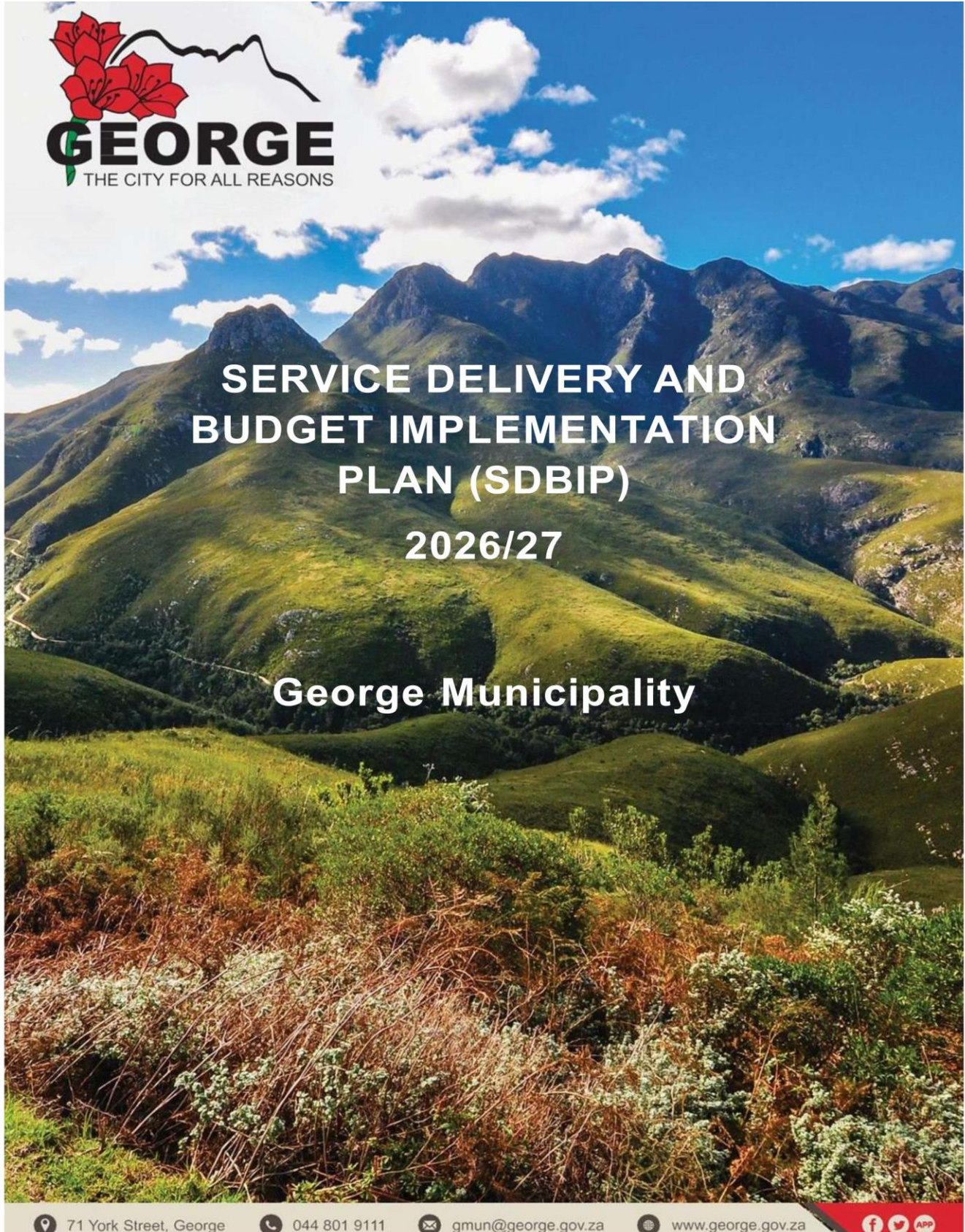
ATTACHMENTS / STAWENDE DOKUMENTE

Annexure "A" - Top Layer (TL) Service Delivery Budget Implementation Plan (SDBIP) 2026/2027 .



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ITEM 4.2 ANNEXURE “A”





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ITEM 4.2 ANNEXURE “A” CONTINUED

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ITEM 4.2 ANNEXURE “A” CONTINUED



**TOP LAYER (TL) SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
(SDBIP) 2026/2027**

Declaration

Herewith, are the Top Layer Service Delivery and Budget Implementation Plan (SDBIP) for the **2026/2027** financial year.

Recommended by:

BR Ellman

Acting Municipal Manager: Mr Bevan Ellman

Date: 24/06/2026

Approved by:



Executive Mayor: Ald Brown Johnson

Date: 25 Jun 2026

The Service Delivery and Budget Implementation Plan for **2026/2027** is hereby acknowledged and will follow due process for approval by the Mayor of George Municipality, Ald. Brown Johnson in terms of section 53(1)(C)(ii) of the MFMA and Chapter 4 of the Municipal Systems Act.



ITEM 4.2 ANNEXURE “A” CONTINUED

Executive Summary

The Municipality is required to produce a Service Delivery and Budget Implementation Plan to show the following;

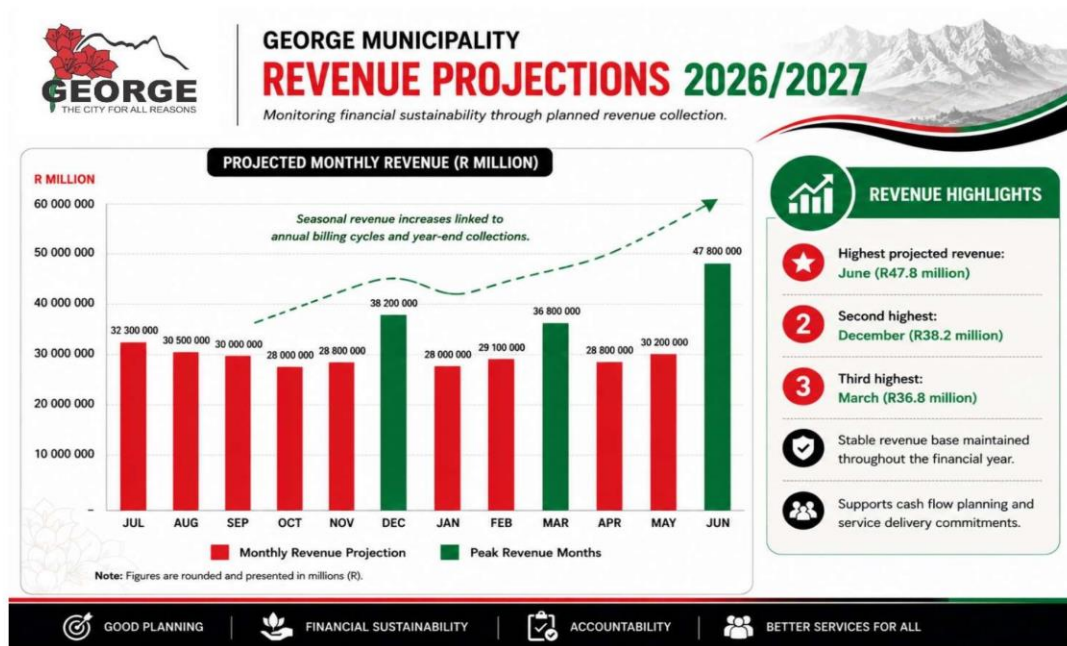
- Monthly projections of revenue and expenditure for the operating and capital budgets
- Quarterly service delivery targets and performance indicators.

Each month the Municipal Manager must present the Mayor with a report showing how income and spending is progressing against these projections.

Every quarter the Mayor must report to Council on the progress of the budget.

Revenue Projections 2026/27

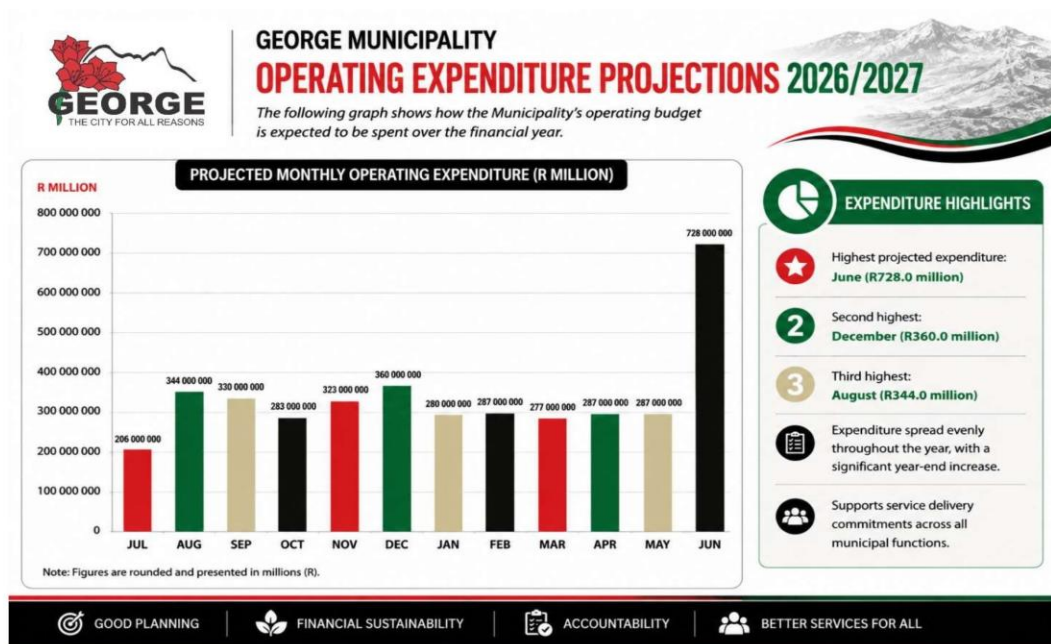
The following graph shows how the Municipality’s operating revenue is expected to accrue over the 2026/2027 financial year.



ITEM 4.2 ANNEXURE “A” CONTINUED

Operating Expenditure

The following graph shows how the Municipality’s operating budget is expected to be spent over the **2026/2027** financial year.



Service Delivery Targets and Performance Indicators

Each Directorate must provide quarterly targets so that performance can be monitored throughout the year. The Municipal Manager’s and Director’s performance contracts must contain these targets. The targets cannot be changed during the year unless Council approves the changes.

ITEM 4.2 ANNEXURE “A” CONTINUED

Introduction

As a high-capacity municipality in terms of implementation of the Municipal Finance Management Act, George produced its first Service Delivery and Budget Implementation Plan for 2005/06.

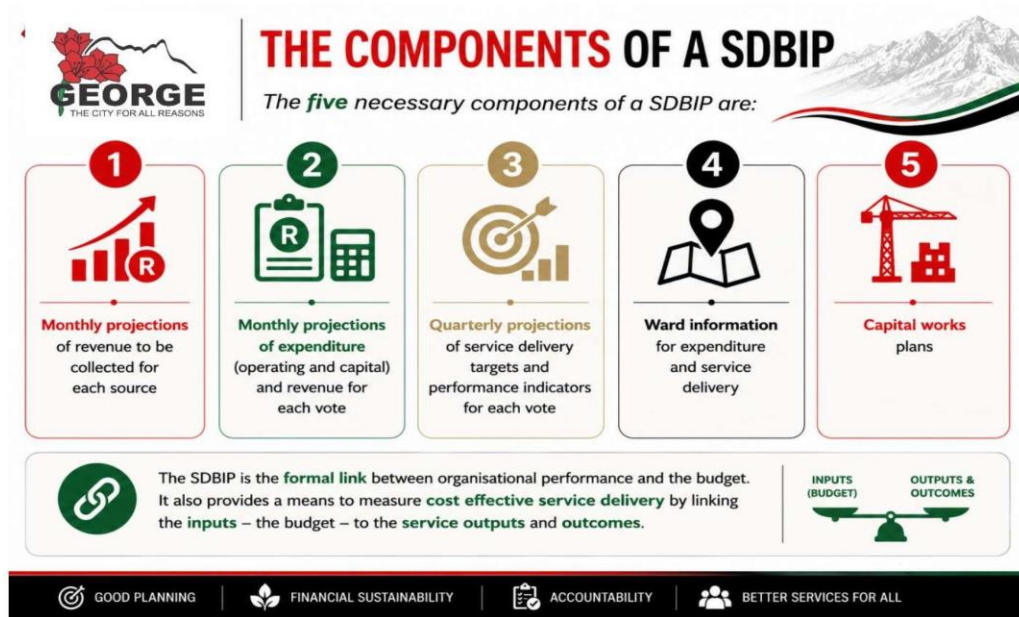
A Service Delivery and Budget Implementation Plan is defined in chapter 1 of the Act as a detailed plan approved by the Executive Mayor for implementing the municipality’s delivery of municipal services and its annual budget.

Essentially a business plan, the SDBIP is an integral part of the financial planning process. Although its approval is required after the budget its preparation has occurred in tandem with the budget process. The SDBIP is the connection between the budget and management performance agreements, and it includes detailed information on how the budget will be implemented – by means of forecast cash flows – and service delivery targets and performance indicators.

Each Key Performance Indicator contained in the Top Layer SDBIP is supported by an approved Technical Indicator Description (TID), which defines the indicator, method of calculation, source of evidence, frequency of reporting, responsibilities and verification requirements to ensure credible and consistent performance reporting throughout the organisation.

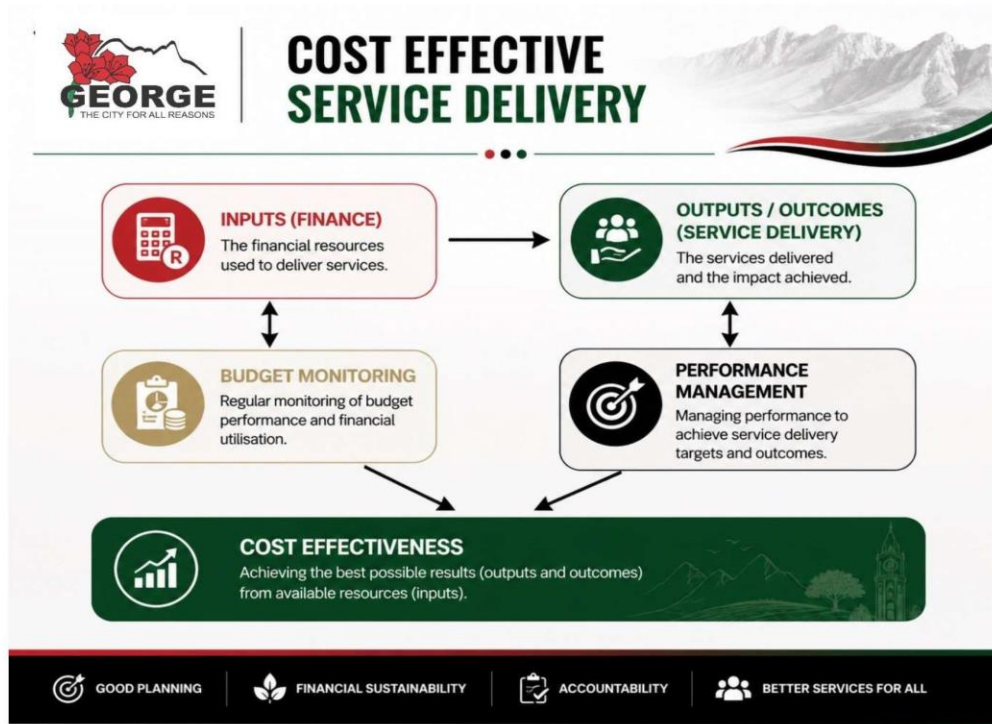
The Components of a SDBIP

The following graph depicts the components of the SDBIP as per the MFMA, circular 13 of 2003.



ITEM 4.2 ANNEXURE “A” CONTINUED

Budgetary control and performance monitoring combine to measure the cost effectiveness of service delivery



The SDBIP Concept

National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months.

It is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Senior Managers and community. It is also a performance monitoring tool that enables the Municipal Manager to monitor the performance of senior managers. The MFMA requires that the performance agreements of senior managers be linked to the measurable performance objectives in the SDBIP.

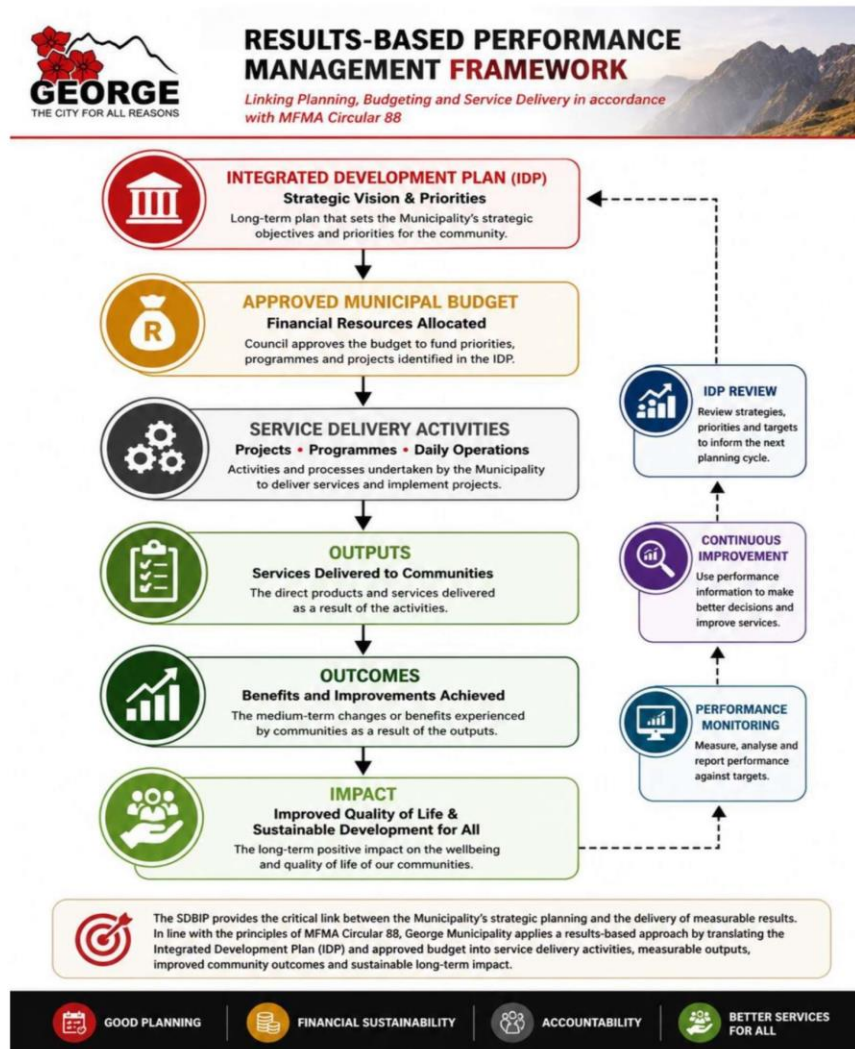
As a vital monitoring tool, the SDBIP should help enable the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

The SDBIP is considered as a layered plan. Whilst only the top layer is made public at council, the budget and performance targets should be broken down into smaller targets and cascaded to middle-level and junior managers. Directorates should be producing their own SDBIP's which roll up into the municipality's SDBIP.

ITEM 4.2 ANNEXURE “A” CONTINUED

Results-Based Performance Management

MFMA Circular 88 reinforces the principle that municipal performance management should focus on achieving measurable results rather than simply reporting on activities undertaken. The Service Delivery and Budget Implementation Plan (SDBIP) therefore links the Municipality's financial resources (inputs) to the services delivered (outputs), the improvements achieved (outcomes) and the long-term impact on the community. The Top Layer SDBIP enables George Municipality to monitor whether public funds are being utilised efficiently, effectively and economically to achieve the strategic objectives contained in the Integrated Development Plan (IDP)





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ITEM 4.2 ANNEXURE “A” CONTINUED

George Municipality's Results-Based Performance Management Framework illustrating the relationship between strategic planning, budgeting, service delivery, performance monitoring and continuous improvement in accordance with MFMA Circular 88.

MFMA requirement - Approval of the SDBIP

Under the MFMA the process for approval of the SDBIP is covered under Chapter 7 - Responsibilities of Mayors and Chapter 8 - Responsibilities of municipal officials.

Under chapter 8 the Accounting Officer must submit a draft of the SDBIP to the Executive Mayor within 14 days of the budget being approved as well as drafts of the annual performance agreements required in the Municipal Systems Act.

Chapter 7 of the MFMA requires the Executive Mayor to “take all reasonable steps” to ensure that the SDBIP is approved by the mayor within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that.

National Treasury's MFMA circular 55 requires that municipalities should submit and table a draft SDBIP together with the Draft Budget and IDP

In line with the principles of MFMA Circular 88, the SDBIP promotes results-based performance management by linking financial inputs to measurable service delivery outputs and outcomes.

MFMA requirement – Implementation & monitoring

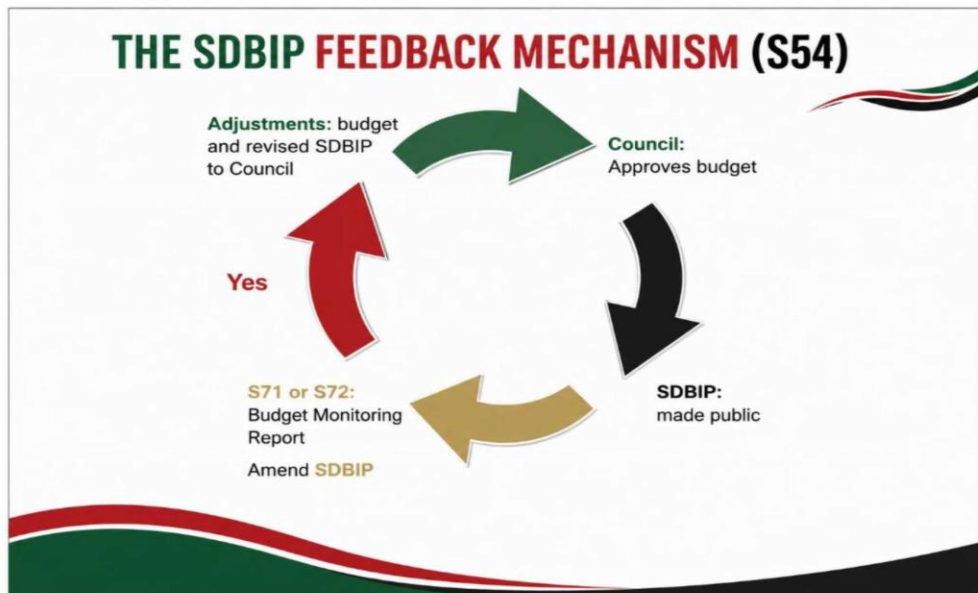
Section 54 sets out the responsibilities of the Executive Mayor regarding budgetary control and the early identification of financial problems.

When a budget monitoring report is received under section 71 or 72 of the MFMA, the Executive Mayor must check whether the budget is being implemented in accordance with the SDBIP. If it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators must be made with the approval of council following an adjustments budget. The Executive Mayor must issue instructions to the accounting officer to ensure that the budget is implemented in terms of the SDBIP.

The revised SDBIP must be promptly made available to the public. The following diagram illustrates this process;



ITEM 4.2 ANNEXURE “A” CONTINUED



The SDBIP Process in George Municipality

The production of the 2026/2027 Service Delivery and Budget Implementation Plan (SDBIP) was coordinated by the Integrated Development Planning and Performance Management (IDP & PMS) Unit in collaboration with the Financial Services Directorate. Although these units facilitated and consolidated the process, all municipal directorates contributed to the development of the SDBIP through the submission of relevant financial information, service delivery targets and performance indicators within their respective areas of responsibility.

The collective involvement of all directorates ensures that the SDBIP serves as an integrated implementation tool that translates the Municipality's strategic objectives and approved budget into measurable actions aimed at delivering services effectively and efficiently to the communities of George.

Operating Expenditure

The annual operating budget has been broken into monthly projections by applying the trends of previous years' spending to each line item in the budget as per component 2 of the MFMA, circular 13 of 2003.

The projections in the estimate's annexure are shown by Service Delivery Unit and by expenditure type.

The following should be considered in the Final SDBIP;

ITEM 4.2 ANNEXURE “A” CONTINUED

- There is a risk of building into the plan undesirable trends. For example, the graph above shows a high level of spending anticipated in the final month of the financial year. This is a regular and common occurrence in municipal finance but not necessarily desirable.
- The estimates are based on percentage spending per month and do not consider any over or under spending on particular items.
- The projections for the draft SDBIP indicate expenditure will be spent and revenue will be received evenly throughout the twelve months.

The operating expenditure budget for 2026/27 amounts to R4 billion.

Operating Income

Previous year trends have been used to provide the estimates for 2026/27 and the previous comments on the shortcomings in this methodology apply to revenue as well. The information is shown by department and by the national standard for showing revenue sources. The estimates are based on budgeted income rather than cash collected as per component 2 of the MFMA, circular 13 of 2003.

The operating income before capital transfers and contributions budget for 2026/27 is R3.9 billion.

Capital Expenditure

As far as the cash flow forecasts for the Capital Expenditure for 2026/27 are concerned, the projections contained in this document are speculative. The cash flow forecasts will be revised and refined during the finalization of the final SDBIP for 2026/27 as per component 2 of the MFMA, circular 13 of 2003.

The capital budget for 2026/27 is R797 million

Service Delivery Targets and Performance Indicators

Several meetings were held with directorates and the performance indicators and targets developed. These targets have been included in the 2026/27 SDBIP as per component 3 of the MFMA, circular 13 of 2003.

The targets and indicators attempt to measure a range of activities in the municipality. It will be the responsibility of directorates to provide information on progress towards achieving these targets on a quarterly basis.

Definition of a Vote

The MFMA requires that operational and capital expenditure by vote is shown in the SDBIP. The MFMA defines a vote as one of the main sections of the budget.

A circular from National Treasury clarifies this further by providing details of the Government Finance Statistics classifications which aims to provide a consistent basis for defining a vote so that information can be gathered for comparative purposes.

The SDBIP shows the projections by George Service Delivery Unit as these are the most relevant for monitoring purposes and is in line with the municipality's new virement policy. However, the SDBIP estimates annexure also includes a table for each directorate showing where each Service Delivery Unit sits in relation to the GFS service classification.



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ITEM 4.2 ANNEXURE “A” CONTINUED

Monitoring and the adjustments budget process

The section 71 and 72 budget monitoring reports required under the MFMA should provide a consolidated analysis of the Municipality’s financial position including year-end projections.

As detailed earlier, the Executive Mayor must consider these reports under s54 of the MFMA and then decide as to whether the SDBIP should be amended.

The Adjustments Budget concept is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the municipality’s finances.

In simple terms, funds can be transferred within a vote but any movements between votes can only be agreed by an adjustments budget.

Appendix 1 sets out the protocol for monitoring the budgets agreed as part of the 2026/27 SDBIP.





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ITEM 4.2 ANNEXURE “A” CONTINUED

Appendix 1 – Protocol for revision of SDBIP

The Executive Mayor must decide on receipt of a section 71 or 72 budget monitoring report whether to amend the SDBIP in the light of the information received.

This protocol sets out the various steps that should be followed to allow the Executive Mayor’s obligations under section 54 of the MFMA to be fulfilled.

Protocol

Financial Services (Budget Office) will provide the Municipal Manager with information as required under section 71 and 72 of the MFMA and this information will be submitted to the Executive Mayor by the 10th working day of each month.

The information will show a comparison of actual performance against the planned income and expenditure included in the SDBIP.

For capital projects, each variance of $\pm 10\%$ or R10 000 whichever is the greater will be highlighted. The Executive Mayor will then ask the Director responsible for that project for a written report covering;

- The reason for the variance
- If necessary, what corrective measures have been put in place. Whether the start and finish dates of the capital project need amending. Whether the project specification will need to be amended.
- Revised monthly estimates of expenditure for the project.

The Director must supply this information within one week of the request from the Executive Mayor.

Following the receipt of these reports the Executive Mayor will make one of the following decisions;

- Note the report of the Director.
- Note the report of the Director and keep the project under review.
- Request the Director to attend a Performance Review meeting with the Executive Mayor, Municipal Manager and Director Financial Services to examine the reasons for the variation, the potential for bringing the project back on track and the likely impact on service delivery. Following this meeting, the Executive Mayor will then decide whether the SDBIP should be amended.

If it is decided to amend the capital programme and SDBIP, to maintain overall service delivery, Directors will be asked to put forward schemes currently scheduled for year 2 or 3 of the capital programme that can be implemented sooner. The financial implications of these suggestions will be assessed by the Director of Financial Services and a recommendation made to the Executive Mayor as to which ones would be possible to proceed with and an adjustments budget prepared.

For operating expenditure and revenue, the Executive Mayor will review the variances in the monthly budget monitoring report and, notwithstanding the requirements for an adjustments budget, request from Directors an explanation of all variances $\pm 10\%$ of the monthly budget forecast. Directors will be asked to explain whether the service delivery targets included in the SDBIP can still be achieved.

The Executive Mayor will then decide whether the SDBIP should be amended in the light of these explanations.





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ITEM 4.2 ANNEXURE “A” CONTINUED

At the end of each quarter, Directors must supply the Municipal Manager with the actual performance against each of the performance indicator targets. This information must be submitted to the Executive Mayor by the 10th working day after each quarter along with the budget monitoring information for that quarter as provided by Financial Services (Budget Office).

If the actual performance on any indicator varies from the planned performance the Executive Mayor can ask the responsible Director for a written report asking for an explanation of the variance and, if the performance is worse than projected, what measures have been put in place to ensure that the projected level of performance can be met in the future.

The Executive Mayor will then review these reports and decide whether the SDBIP should be amended.

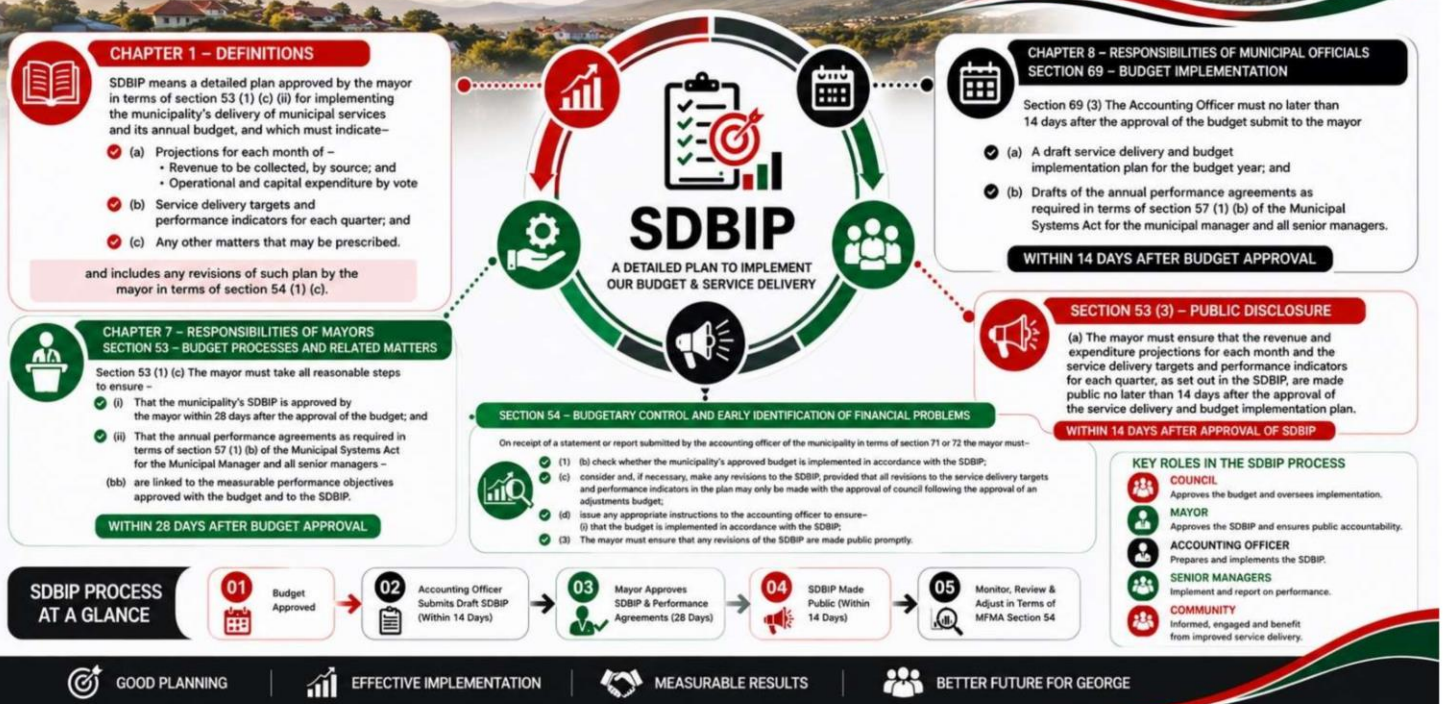


ITEM 4.2 ANNEXURE “A” CONTINUED

MFMA REQUIREMENTS FOR THE SDBIP

MFMA REQUIREMENTS FOR THE SDBIP 2026/2027

Ensuring effective financial management and delivery on our promises to the community.





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ITEM 4.2 ANNEXURE “A” CONTINUED

TOP LAYER (TL) SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) 2026/2027: PER DIRECTORATE

1. MUNICIPAL MANAGER

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO3: Affordable Quality Services	The percentage of the municipal original capital budget spent on capital projects by 30 June 2027 ((Actual amount spent on projects/Total amount budgeted for capital projects less savings) X100)	Output	Percentage of the municipal original capital budget actually spent on capital projects by 30 June 2027	95%	85%	All	GM	0%	0%	0%	85%
TBC	SO4: Good Governance and Human Capital	Submit the draft strategic risk register to the Risk Management Committee by 31 March	Output	Register submitted	1	1	All	GM	0	0	1	0
TBC	SO4: Good Governance and Human Capital	Review the 3-year Internal Audit Plan based on the risk assessment and submit to Audit Committee by 30 June 2027	Output	Number of RBAP (Risk Based Audit Plan) reviewed and submitted to Audit Committee by 30 June 2027	1	1	All	GM	0	0	0	1



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ITEM 4.2 ANNEXURE “A” CONTINUED

2. FINANCIAL SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of residential water meters which are connected to the municipal water infrastructure network	38 816	39 000	All	GM	0	0	0	39 000
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of residential electricity meters connected to the municipal electrical infrastructure network	46 424	46 600	All	GM	0	0	0	46 600
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of residential account holders which are billed for sewerage	40 632	40 800	All	GM	0	0	0	40 800
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of residential account holders which are billed for refuse removal	42 379	42 500	All	GM	0	0	0	42 500
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of indigent account holders receiving free basic water	7 162	9 200	All	GM	9 500	9 500	9 500	9 200
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of indigent account holders receiving free basic electricity	11 341	13 300	All	GM	14 000	14 000	14 000	13 300
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of indigent account holders receiving free basic sanitation	7 137	9 200	All	GM	9 200	9 200	9 200	9 200
TBC	SO3: Affordable Quality Services	Provision of basic service delivery to George Residents (NKPI Proxy - MFMA, Reg. S10(a))	Output	Number of indigent account holders receiving free basic refuse removal	7 189	9 200	All	GM	9 200	9 200	9 200	9 200
TBC	SO3: Affordable Quality Services	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2027 ((Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant) X 100)	Output	Percentage Debt to Revenue obligations met as at 30 June 2027	28.99%	45%	All	GM	0%	0%	0%	45%
TBC	SO3: Affordable Quality Services	Financial viability measured in terms of the outstanding service debtors as at 30 June 2027 [(Total outstanding service debtors/ revenue received for services) x 100]	Output	Percentage Service debtors as at 30 June 2027	12.01%	16%	All	GM	0%	0%	0%	16%



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ITEM 4.2 ANNEXURE “A” CONTINUED

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO3: Affordable Quality Services	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2027 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment)/Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Output	Number of months it takes to cover fix operating expenditure with available cash as at 30 June 2027	3.68	2	All	GM	0	0	0	2
TBC	SO3: Affordable Quality Services	Achieve a payment percentage of 95% by 30 June 2027 (Annual Debtors Collection Rate (Last 12 months receipts / last 12 months billing)	Output	Percentage of payment achieved by 30 June 2027	92.43%	95%	All	GM	0%	0%	0%	95%

3. CORPORATE SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO4: Good Governance and Human Capital	Percentage of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	Output	% of people from employment equity target groups employed	77,78%	67%	All	GM	0%	0%	0%	67%
TBC	SO4: Good Governance and Human Capital	Spend 0.33% of personnel budget on training by 30 June 2027 ((Actual total training expenditure divided by total personnel budget)x100)	Output	Percentage of the personnel training budget actually spent on training	0.46%	0.33%	All	GM	0%	0%	0%	0.33%



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ITEM 4.2 ANNEXURE “A” CONTINUED

4. CIVIL ENGINEERING SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO2: Safe, Clean and Green	Achieve 95% water quality compliance as per SANS 241:2015 by 30 June 2027	Output	Percentage of water quality compliance achieved as measured against the SANS 241:2015 by 30 June 2027	97,42%	95%	All	GM	0%	0%	0%	95%
TBC	SO3: Affordable Quality Services	Limit water network losses to less than 30% measured annually by 30 June 2027	Output	Percentage of water network losses on 30 June 2027	30%	30%	All	GM	0%	0%	0%	30%
TBC	SO3: Affordable Quality Services	Refurbish and /or replace existing water pipelines of George Municipality by 30 June 2027	Output	Kilometres of water pipelines	3	3	All	GM	0	0	1	2
TBC	SO3: Affordable Quality Services	Refurbish and/or replace existing sewer pipelines of George Municipality by 30 June 2027	Output	Kilometres of sewer pipelines	3	3	All	GM	0	0	1	2
TBC	SO3: Affordable Quality Services	Rehabilitate and/or resurface existing roads of George Municipality by 30 June 2027	Output	Kilometres of roads	5	5	All	GM	0	1	2	2

5. COMMUNITY SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO5: Participative Partnerships	Review and submit the IWMP to Council by 30 June 2027	Output	Number of IWMP reviewed and submitted to Council by 30 June 2027	0	1	All	GM	0	0	0	1
TBC	SO2: Safe, Clean and Green	Develop a Master Plan for the Replacement of Trees and Greening of the City and submit to the Section 80 Committee by 30 June 2027	Output	Master Plan for the Replacement of Trees and Greening of City developed and submitted	0	1	All	GM	0	0	0	1
TBC	SO1: Develop & Grow George	Develop a Community Development Strategy and submit to Section 80 Committee by 30 June 2027	Output	Community Development Strategy developed and submitted	0	1	All	GM	0	0	0	1



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ITEM 4.2 ANNEXURE “A” CONTINUED

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO1: Develop & Grow George	Complete the composting facility at George landfill site by 31 March 2027	Output	Number of composting sites completed	0	1	All	GM	0	0	1	0
TBC	SO1: Develop & Grow George	Complete the waste transfer facility at George by 31 March 2027	Output	Number of waste transfer facilities completed	0	1	All	GM	0	0	1	0

6. COMMUNITY SAFETY AND MOBILITY SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO2: Safe, Clean and Green	Review the Disaster Management Plan and submit to Council by 31 March 2027	Output	Disaster Management Plan reviewed and submitted to Council by 31 March 2027	1	1	All	GM	0	0	1	0
TBC	SO2: Safe, Clean and Green	Increase Go George passenger trips with 5% (compared to 2024/25) by 30 June 2027	Output	% increase in passenger trips	NEW KPI	5%	All	GM	0%	0%	0%	5%
TBC	SO2: Safe, Clean and Green	Develop a Community Safety and Mobility Strategic Plan and submit to Section 80 Committee by 31 May 2027	Output	Number of Community Safety and Mobility Strategic Plans developed and submitted	1	1	All	GM	0	0	0	1





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ITEM 4.2 ANNEXURE “A” CONTINUED

7. PLANNING AND DEVELOPMENT

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO1: Develop & Grow George	Submit the revised MSDF to Council by 31 May 2027	Output	Number of revised MSDF to Council by 31 May 2027	1	1	All	GM	0	0	0	1
TBC	SOS: Participative Partnerships	Submit the IDP to Council by 31 May 2027	Output	Number of IDPs submitted to Council by 31 May 2027	1	1	All	GM	0	0	0	1
TBC	SO4: Good Governance and Human Capital	Submit the Final Annual Report and Oversight Report to Council by 31 March 2027	Output	Number of Final Annual Reports and Oversight Report submitted by 31 March 2027	1	1	All	GM	0	0	1	0
TBC	SO1: Develop & Grow George	Job creation through the Municipality's EPWP projects (NKPI Proxy - MFMA, Reg. 510(d))	Output	Number of EPWP job opportunities created by 30 June 2027	807	1000	All	GM	350	350	150	150



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ITEM 4.2 ANNEXURE “A” CONTINUED

8. ELECTRICAL ENGINEERING SERVICES

TL Ref	Strategic Objective (SO)	Indicator	Indicator type	Unit of Measurement	Baseline (Actual 2025/2026)	2026/2027 Annual Target	Wards	Funding Source	Quarterly Targets 2026/2027			
									Q1	Q2	Q3	Q4
TBC	SO3: Affordable Quality Services	Limit annual average electricity losses to less than 12% by 30 June 2027 ((Number of units purchased - Number of units Sold (incl. free basic electricity) / Number of units purchased) X100))	Output	Percentage electricity losses at 30 June 2027	8,52%	12%	All	GM	0%	0%	0%	12%
TBC	SO3: Affordable Quality Services	Update 66kV Master Plan and submit to Section 80 Committee by 30 June	Output	Master Plan updated and submitted	1	1	All	GM	0	0	0	1
TBC	SO3: Affordable Quality Services	Appoint a Service Provider for Skaapkop Substation upgrades by 30 June 2027	Output	Number of Service Providers appointed for the Skaapkop Substation upgrades	0	1	All	GM	0	0	0	1



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ITEM 4.2 ANNEXURE “A” CONTINUED

9. Revenue by Sources / Expenditure by Type 2026/27

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue																
Exchange Revenue																
Service charges - Electricity		135 973	63 521	125 363	111 554	114 252	119 555	107 512	110 608	108 432	115 337	121 124	193 599	1 426 829	1 540 976	1 664 254
Service charges - Water		17 947	3 134	20 277	20 070	18 767	20 616	24 890	24 456	22 810	21 578	24 108	40 941	259 592	280 360	302 788
Service charges - Waste Water Management		16 146	16 499	16 210	16 743	16 260	17 218	17 274	17 345	18 266	18 639	18 257	17 776	206 633	223 163	241 016
Service charges - Waste Management		14 789	14 717	14 700	14 905	14 599	15 600	15 542	15 704	16 156	17 029	16 452	16 223	186 415	201 328	217 434
Sale of Goods and Rendering of Services		11 646	11 646	11 646	11 646	11 646	11 646	11 646	11 646	11 646	11 646	11 646	11 646	139 753	149 355	159 706
Agency services		2 371	888	1 499	2 371	1 230	1 871	1 767	2 727	1 871	1 133	1 517	3 209	22 454	23 285	24 147
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		388	2 704	2 917	2 017	2 930	3 456	1 561	3 115	1 723	2 317	3 714	5 343	32 187	33 378	34 612
Interest earned from Current and Non Current Assets		629	10 591	11 604	7 622	11 616	10 089	5 423	10 505	5 991	5 898	9 402	6 930	96 300	97 626	98 979
Dividends		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		2 110	256	256	256	483	256	483	256	276	256	483	424	5 793	5 909	6 027
Licence and permits		72	72	72	72	72	72	72	72	72	72	72	72	864	881	899
Special rating levies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Construction Contract Revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Development Charges		3 810	3 581	3 555	3 426	3 510	3 465	3 509	3 355	3 289	3 275	3 432	3 326	41 531	58 068	59 661
Operational Revenue		3 379	3 379	3 379	3 379	3 379	3 379	3 379	3 379	3 379	3 379	3 379	3 379	40 545	41 356	42 183
Non-Exchange Revenue																
Property rates		69 776	41 905	42 085	42 030	41 956	42 124	42 325	43 160	43 168	42 418	43 047	42 934	536 928	590 621	649 683
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		980	1 017	951	930	1 145	1 106	1 378	1 196	1 321	1 606	2 254	88 027	101 912	105 683	109 593
Licences or permits		388	388	388	388	388	388	388	388	388	388	388	388	4 657	4 750	4 845
Transfer and subsidies - Operational		40 221	127 995	40 221	40 221	40 221	127 995	40 221	40 221	127 995	40 221	40 221	40 221	745 972	745 404	754 033
Interest		454	460	445	440	443	423	471	438	471	493	496	900	5 933	6 153	6 380
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		2 736	2 572	2 554	2 460	2 521	2 489	2 521	2 409	2 362	2 352	2 465	2 389	29 831	29 342	29 929
Gains on disposal of Fixed and Intangible Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		323 814	305 327	298 121	280 528	285 416	381 748	280 362	290 980	369 616	288 036	302 456	477 726	3 884 129	4 137 637	4 406 171



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ITEM 4.2 ANNEXURE “A” CONTINUED

Description	Ref	Budget Year 2026/27												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Expenditure																
Employee related costs		68 665	68 665	68 665	68 665	108 017	68 665	68 665	68 665	68 665	68 665	68 665	94 807	889 475	944 177	1 000 755
Remuneration of councillors		2 859	2 859	2 859	2 859	2 859	2 859	2 859	2 859	2 859	2 859	2 859	2 859	34 309	36 025	37 826
Bulk purchases - electricity		-	137 328	128 877	75 705	77 363	72 987	74 179	77 530	71 358	77 036	75 474	164 451	1 032 288	1 083 902	1 138 097
Inventory consumed		8 784	8 784	8 784	8 784	8 784	8 784	8 784	8 784	8 784	8 784	8 784	100 415	197 044	221 035	220 522
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	112 899	112 899	118 544	124 471
Depreciation, amortisation and impairment		31 463	31 463	31 463	31 463	31 463	31 463	31 463	31 463	31 463	31 463	31 463	31 463	377 561	385 127	456 178
Interest, Dividends and Rent on Land		-	-	-	-	-	77 928	-	-	-	-	-	77 928	155 857	193 050	223 944
Contracted services		68 913	69 785	69 785	69 785	69 785	69 785	69 785	72 285	72 285	74 785	74 209	89 637	870 822	858 159	865 715
Transfers and subsidies		8 844	8 844	8 844	8 844	8 844	8 844	8 844	8 844	8 844	8 844	8 856	8 961	106 273	110 447	115 504
Irrecoverable debts written off		180	501	569	522	237	372	135	448	633	512	767	7 571	12 447	13 089	13 723
Operational costs		16 282	16 349	16 437	18 351	19 036	18 908	17 339	16 965	16 315	16 442	16 616	19 788	208 827	210 357	212 651
Disposal of Fixed and Intangible Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-	-	-	19 269	19 269	28 523	38 035
Total Expenditure		205 990	344 578	336 283	284 978	326 388	360 596	282 054	287 843	281 267	289 390	287 694	730 070	4 017 072	4 202 415	4 447 422



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ITEM 4.2 ANNEXURE “A” CONTINUED

10. Capital by Vote (Multi-year and Single Year 2026/2027)

Description R thousand	Budget Year 2026/27												Medium Term Revenue and Expenditure		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Vote 1 - Office of the Municipal Manager	9	9	9	9	9	9	9	9	9	9	9	14	119	50	–
Vote 2 - Corporate Services	673	673	673	673	673	673	673	673	673	673	673	673	8 080	11 498	10 060
Vote 3 - Community Services	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	53 290	18 060	14 100
Vote 4 - Civil Engineering Services	42 871	42 871	42 871	42 871	42 871	42 871	42 871	42 871	42 871	42 871	42 871	42 871	514 450	594 949	529 270
Vote 5 - Electrotechnical Services	10 173	10 173	10 173	10 173	10 173	10 173	10 173	10 173	10 173	10 173	10 173	10 173	122 074	151 900	156 800
Vote 6 - Financial Services	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	1 549	18 589	10 789	11 059
Vote 7 - Planning And Development	903	903	903	903	903	903	903	903	903	903	903	903	10 830	9 994	21 400
Vote 8 - Community Safety & Mobility	5 810	5 810	5 810	5 810	5 810	5 810	5 810	5 810	5 810	5 810	5 810	5 810	69 720	29 004	25 704
Total Capital Expenditure	66 429	66 429	66 429	66 429	66 429	66 429	66 429	66 429	66 429	66 429	66 429	66 434	797 151	826 244	768 393



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ITEM 4.2 ANNEXURE “A” CONTINUED

11. Three Year Capital Plan 2025/26 – 2026/27

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Civil Engineering Services	Civil Engineering Services Administrative Support	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - CIVIL	CRR	800 000	250 000	250 000
Civil Engineering Services	Civil Engineering Services Administrative Support	FURNITURE AND FITTINGS - CIVIL ADMIN	CRR	200 000	300 000	500 000
Civil Engineering Services	Civil Engineering Services Administrative Support	Old Town Hall Building Upgrades	EFF	5 000 000	7 500 000	10 000 000
Civil Engineering Services	Laboratory Services	BUILDINGS_New	EFF	300 000	0	0
Civil Engineering Services	Laboratory Services	INSTRUMENTATION_New	EFF	2 500 000	0	0
Civil Engineering Services	Roads & Stormwater Services	BAKKIES	EFF	600 000	0	0
Civil Engineering Services	Roads & Stormwater Services	CONSTRUCTION OF SIDEWALKS: GEORGE AREA	EFF	6 500 000	0	0
Civil Engineering Services	Roads & Stormwater Services	DEPOT UPGRADE	CRR	100 000	0	0
Civil Engineering Services	Roads & Stormwater Services	DIGGER LOADER - DMA	EFF	1 400 000	0	0
Civil Engineering Services	Roads & Stormwater Services	HOPE STREET RECONSTRUCTION	EFF	4 000 000	0	0
Civil Engineering Services	Roads & Stormwater Services	IUDG: UPGRADE OF STORMWATER: ROSEMOOR: PH1	Grants	7 045 533	8 484 783	8 260 870
Civil Engineering Services	Roads & Stormwater Services	MECHANICAL BROOM	EFF	0	6 000 000	0
Civil Engineering Services	Roads & Stormwater Services	RAND STREET EXTENTION	EFF	8 000 000	15 000 000	0
Civil Engineering Services	Roads & Stormwater Services	RAND STREET EXTENTION	CRR	0	0	10 000 000
Civil Engineering Services	Roads & Stormwater Services	REBUILDING OF STREETS: GREATER GEORGE	EFF	12 000 000	0	0
Civil Engineering Services	Roads & Stormwater Services	ROAD REHAB: PW BOTHA: YORK-NMB	CRR	7 428 424	0	0
Civil Engineering Services	Roads & Stormwater Services	ROOIDRAAI ROAD: REPAIRS TO SLIP FAILURE	EFF	1 400 000	4 000 000	6 600 000
Civil Engineering Services	Roads & Stormwater Services	STREET RESEALING: GREATER GEORGE	EFF	20 000 000	0	0
Civil Engineering Services	Roads & Stormwater Services	TOOLS AND EQUIPMENT - STREETS	CRR	400 000	0	0
Civil Engineering Services	Roads & Stormwater Services	UPGRADE HAARLEM STORMWATER	Grants	3 434 783	4 347 824	4 347 826
Civil Engineering Services	Roads & Stormwater Services	UPGRADE HAARLEM STORMWATER	EFF	2 750 000	8 000 000	5 000 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU STORMWATER	Grants	1 739 130	6 086 957	6 489 565
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU STORMWATER	EFF	2 500 000	2 500 000	2 500 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	Grants	1 072 072	2 144 143	2 144 143



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ITEM 4.2 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	Grants	131 391	262 782	262 782
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	Grants	138 980	277 959	277 959
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	Grants	820 262	1 640 525	1 640 525
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	Grants	11 208	22 417	22 417
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	EFF	1 232 882	1 232 882	1 232 882
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	EFF	151 100	151 100	151 100
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	EFF	159 827	159 827	159 827
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	EFF	943 302	943 302	943 302
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	EFF	12 890	12 890	12 890
Civil Engineering Services	Roads & Stormwater Services	UPGRADE UNIONDALE STORMWATER	Grants	5 652 174	4 347 826	0
Civil Engineering Services	Roads & Stormwater Services	UPGRADE UNIONDALE STORMWATER	EFF	2 500 000	5 000 000	7 500 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADING OF EXISTING STORMWATER INFRASTRUCTURE	EFF	4 000 000	0	0
Civil Engineering Services	Roads & Stormwater Services	UPGRADING OF JONGA STREET	EFF	1 000 000	0	0
Civil Engineering Services	Roads & Stormwater Services	UPGRADING OF STREETS HAARLEM	EFF	6 500 000	5 000 000	5 000 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADING OF WHITES ROAD	EFF	100 000	5 000 000	11 400 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADING STORMWATER INFRASTRUCTURE(GEORGE SOUTH)	EFF	1 500 000	15 000 000	15 000 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADING STREETS UNIONDALE	EFF	5 000 000	2 500 000	2 500 000
Civil Engineering Services	Roads & Stormwater Services	Rehabilitation_BL_York Street Parking	EFF	2 500 000	0	0
Civil Engineering Services	Roads & Stormwater Services	Upgrade Nelson Mandela Boulevard Thembaletu	EFF	3 600 000	1 500 000	1 500 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADING OF HANSMOESKRAAL ROAD	CRR	500 000	0	0
Civil Engineering Services	Roads & Stormwater Services	ROAD REHAB: HAYDN (ROSE-HEATHER), HEATHER AND ROSE (HINISCUS-HAYDN) STREETS	CRR	5 667 692	0	0
Civil Engineering Services	Roads & Stormwater Services	ROAD REHAB: GENESIS - PHASE 1	CRR	11 598 051	0	0
Civil Engineering Services	Roads & Stormwater Services	UPGRADE ROSEMOOR STORMWATER	CRR	3 000 000	3 000 000	3 000 000
Civil Engineering Services	Roads & Stormwater Services	ROAD REHAB: CRADOCK STREET: HIBERNIA - MARKET	CRR	1 992 919	0	0
Civil Engineering Services	Roads & Stormwater Services	TRAILERS - STREETS_New	CRR	800 000	0	0
Civil Engineering Services	Roads & Stormwater Services	4 Ton CRANE TRUCK	EFF	1 000 000	0	0
Civil Engineering Services	Roads & Stormwater Services	TIPPER TRUCKS	EFF	800 000	0	0
Civil Engineering Services	Roads & Stormwater Services	IT EQUIPMENT/ SCREENS	CRR	70 000	0	0



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ITEM 4.2 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Civil Engineering Services	Roads & Stormwater Services	GIPTN Roads Infrastructure	CRR	21 885 598	0	0
Civil Engineering Services	Roads & Stormwater Services	GIPTN - Shelter, Transfer location & Sidewalks	CRR	6 700 902	0	0
Civil Engineering Services	Roads & Stormwater Services	GIPTN - Shelter, Transfer location & Sidewalks	CRR	1 799 097	0	0
Civil Engineering Services	Roads & Stormwater Services	Go George Permanent Depot (phase 1)	CRR	13 000 000	0	0
Civil Engineering Services	Roads & Stormwater Services	Plattner Street Phase 1	CRR	7 304 982	0	0
Civil Engineering Services	Roads & Stormwater Services	IUDG: ROAD REHABILITATION	Grants	0	0	347 626
Civil Engineering Services	Roads & Stormwater Services	Resealing of Binne Streets: George	EFF	15 000 000	0	0
Civil Engineering Services	Roads & Stormwater Services	Tarred streets - Resealing of Hood Street, Hospital Street, Victoria Street, Aberdeen Street and Gardener Street	CRR	5 000 000	0	0
Civil Engineering Services	Waste water Network	BAKKIES	EFF	600 000	750 000	750 000
Civil Engineering Services	Waste water Network	HONEY SUCKERS TRUCKS FOR PUMPSTATIONS	EFF	1 800 000	1 900 000	0
Civil Engineering Services	Waste water Network	JETMACHINE (DMA)	EFF	900 000	1 000 000	0
Civil Engineering Services	Waste water Network	NETWORK REHAB - SEWERAGE	EFF	6 000 000	8 000 000	9 000 000
Civil Engineering Services	Waste water Network	NETWORK REHABILITATION	EFF	5 000 000	5 500 000	6 000 000
Civil Engineering Services	Waste water Network	PACALTSORP PUMPSTATION 3 UPGRADE	EFF	14 600 000	71 000 000	0
Civil Engineering Services	Waste water Network	TELEMETRY AND SERVICE NETWORK SYSTEM	CRR	500 000	500 000	500 000
Civil Engineering Services	Waste water Network	THEMALETHU P/S 6	EFF	32 000 000	0	0
Civil Engineering Services	Waste water Network	THEMALETHU P/S 6	Grants	217 391	0	0
Civil Engineering Services	Waste water Network	TOOLS AND EQUIPMENT	CRR	50 000	50 000	50 000
Civil Engineering Services	Waste water Network	TWO-WAY RADIO SYSTEMS	CRR	20 000	20 000	20 000
Civil Engineering Services	Waste water Network	UNIONDALE SEWER NETWORK	EFF	3 000 000	1 500 000	0
Civil Engineering Services	Waste water Network	UPGRADE ELECTRICAL SWITCH GEAR AT SEWER PUMP STATIONS	EFF	3 000 000	3 500 000	0
Civil Engineering Services	Waste water Network	UPGRADE KLEINKRANTZ PUMPSTATION	EFF	2 500 000	8 500 000	27 000 000
Civil Engineering Services	Waste water Network	UPGRADE PUMPSTATIONS - SEWER	EFF	17 700 000	18 000 000	0
Civil Engineering Services	Waste water Network	UPGRADE PUMPSTATIONS - SEWER	CRR	0	0	20 000 000
Civil Engineering Services	Waste water Network	UPGRADING DEPOT FACILITIES	EFF	4 000 000	0	0
Civil Engineering Services	Waste water Network	UPGRADING OF ACCESS ROADS & FENCING (PUMP STATIONS)	EFF	1 000 000	1 000 000	1 000 000
Civil Engineering Services	Waste water Network	EBB AND FLOW SEWER PIPE BRIDGE	EFF	700 000	2 000 000	6 800 000
Civil Engineering Services	Waste water Network	HEROLDS BAY PUMP STATION 1	EFF	500 000	5 500 000	18 000 000
Civil Engineering Services	Waste water Network	IUDG: Upgrade of Sewer Reticulation network: Rosemoor	Grants	6 515 985	2 759 520	4 778 390
Civil Engineering Services	Waste water Network	IUDG: Upgrade of Sewer Reticulation network: Rosemoor	Grants	5 754	2 437	4 219

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ITEM 4.2 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Civil Engineering Services	Waste water Network	IUDG: Upgrade of Sewer Reticulation network: Rosemoor	EFF	999 118	2 997 353	2 997 353
Civil Engineering Services	Waste water Network	IUDG: Upgrade of Sewer Reticulation network: Rosemoor	EFF	882	2 647	2 647
Civil Engineering Services	Waste water Network	THEMBALETHU EASTERN BULK SEWER	Grants	2 377 208	2 377 208	3 803 533
Civil Engineering Services	Waste water Network	THEMBALETHU EASTERN BULK SEWER	Grants	1 970 618	1 970 618	3 152 987
Civil Engineering Services	Waste water Network	THEMBALETHU EASTERN BULK SEWER	EFF	1 585 598	410 068	0
Civil Engineering Services	Waste water Network	THEMBALETHU EASTERN BULK SEWER	EFF	1 314 402	339 932	0
Civil Engineering Services	Waste water Network	UPGRADE WILDERNESS EAST PUMPSTATION	EFF	3 000 000	1 000 000	17 200 000
Civil Engineering Services	Waste water Network	THEM UISP PHASE 3 AREA 5, 6A&B- EXTENSION OF SEWER MAIN TOWARDS AREA 2	EFF	0	11 959 930	0
Civil Engineering Services	Waste water Network	THEM UISP PHASE 3 AREA 5, 6A&B- EXTENSION OF SEWER MAIN TOWARDS AREA 2	EFF	0	35 635	0
Civil Engineering Services	Waste water Network	THEM UISP PHASE 3 AREA 5, 6A&B- EXTENSION OF SEWER MAIN TOWARDS AREA 2	EFF	0	504 435	0
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 3&6	EFF	0	2 851	2 851
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 3&6	EFF	0	956 794	956 794
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 3&6	EFF	0	40 355	40 355
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 3&6	Grants	7 437	3 099	3 099
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 3&6	Grants	2 495 986	1 039 994	1 039 994
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 3&6	Grants	105 273	43 864	43 864
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 4 & 5	Grants	3 718	7 437	7 437
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 4 & 5	Grants	1 247 993	2 495 986	2 495 986
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 4 & 5	Grants	52 637	105 273	105 273
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 4 & 5	EFF	0	2 851	2 851
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 4 & 5	EFF	0	956 794	956 794
Civil Engineering Services	Waste water Network	IUDG UPGRADE SEWER: THEMBALETHU ZN 4 & 5	EFF	0	40 355	40 355
Civil Engineering Services	Waste water Network	IUDG: Upgrade Sewer Haarlem	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Waste water Network	IUDG: Upgrade Sewer Haarlem	Grants	2 173 913	1 304 348	1 304 348
Civil Engineering Services	Waste water Network	IUDG: Upgrade Sewer Reticulation: Blanco	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Waste water Network	IUDG: Upgrade Sewer Reticulation: Blanco	Grants	1 304 348	0	0
Civil Engineering Services	Waste water Network	IUDG: Upgrade Sewer: Uniondale	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Waste water Network	IUDG: Upgrade Sewer: Uniondale	Grants	1 304 348	1 304 348	1 304 348
Civil Engineering Services	Waste Water Treatment	KLEINKRANTZ WWTW: DEWATERING FACILITY	EFF	1 000 000	5 000 000	4 000 000

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ITEM 4.2 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Civil Engineering Services	Waste Water Treatment	UF PLANT - REHABILITATION	EFF	8 500 000	8 500 000	0
Civil Engineering Services	Waste Water Treatment	UF PLANT - REHABILITATION	CRR	0	0	10 000 000
Civil Engineering Services	Waste Water Treatment	George Biosolids Beneficiation Facility	CRR	0	90 000 000	90 000 000
Civil Engineering Services	Waste Water Treatment	George Biosolids Beneficiation Facility	EFF	4 000 000	0	0
Civil Engineering Services	Waste Water Treatment	Herolds Bay WWTW	EFF	2 000 000	2 000 000	15 000 000
Civil Engineering Services	Waste Water Treatment	Union Street bulk sewer diversion	CRR	0	500 000	0
Civil Engineering Services	Waste Water Treatment	Union Street bulk sewer diversion	EFF	5 000 000	0	0
Civil Engineering Services	Waste Water Treatment	Gwaing WWTW Upgrade - Phase 2	CRR	0	20 000 000	20 000 000
Civil Engineering Services	Waste Water Treatment	Gwaing WWTW Upgrade - Phase 2	EFF	14 000 000	0	0
Civil Engineering Services	Water Contamination Control	FENCE - OUTENIQUA WWTW	CRR	1 000 000	0	0
Civil Engineering Services	Water Contamination Control	FENCING - HEROLDSBAY WWTW	CRR	1 000 000	0	0
Civil Engineering Services	Water Contamination Control	FENCING - UNIONDALE WWTW	CRR	2 000 000	0	0
Civil Engineering Services	Water Contamination Control	FURNITURE AND OFFICE EQUIPMENT	CRR	80 000	50 000	0
Civil Engineering Services	Water Contamination Control	HAARLEM WWTW- OFFICE	EFF	200 000	500 000	0
Civil Engineering Services	Water Contamination Control	HAARLEM WWTW- OFFICE	CRR	0	0	350 000
Civil Engineering Services	Water Contamination Control	OUTENIQUA WWTW- OFFICE	CRR	500 000	750 000	0
Civil Engineering Services	Water Contamination Control	REFURBISHMENT OF BELT PRESSES AT GWAING WWTW	CRR	1 000 000	1 000 000	1 000 000
Civil Engineering Services	Water Contamination Control	TOOLS AND EQUIPMENT - WWTW	CRR	600 000	70 000	50 000
Civil Engineering Services	Water Contamination Control	FENCE AT GWAING WWTW	EFF	3 700 000	1 000 000	0
Civil Engineering Services	Water Contamination Control	KLEINKRANTZ WWTW- OFFICE	CRR	0	500 000	350 000
Civil Engineering Services	Water Contamination Control	OFFICES - STORE - UNIONDALE WWTW	CRR	0	500 000	0
Civil Engineering Services	Water Contamination Control	BAKKIES - WATER CONTAMINATION CONTROL	EFF	600 000	750 000	0
Civil Engineering Services	Water Contamination Control	TELEMETRY - WASTE WATER TREATMENT	CRR	500 000	500 000	350 000
Civil Engineering Services	Water Distribution	AIRPORT MAINLINE UPGRADE	EFF	1 000 000	0	0
Civil Engineering Services	Water Distribution	AIRPORT MAINLINE UPGRADE	CRR	0	6 374 055	6 700 000
Civil Engineering Services	Water Distribution	BAKKIES - WATER DISTRIBUTION	EFF	1 200 000	0	0
Civil Engineering Services	Water Distribution	INSTALLATION OF BULK METERS	EFF	5 000 000	4 500 000	0
Civil Engineering Services	Water Distribution	INSTALLATION OF BURST CONTROL VALVES	EFF	2 200 000	2 200 000	0
Civil Engineering Services	Water Distribution	INSTALLATION OF NEW METERS - WATER DISTRIBUTION	CRR	740 000	750 000	0
Civil Engineering Services	Water Distribution	INSTALLATION OF NEW WATER CONNECTIONS	CRR	800 000	800 000	0

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ITEM 4.2 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Civil Engineering Services	Water Distribution	INSTALLATION OF SMART METERS	EFF	5 000 000	15 000 000	15 000 000
Civil Engineering Services	Water Distribution	NETWORK REHABILITATION - WATER	CRR	0	16 500 000	16 500 000
Civil Engineering Services	Water Distribution	NETWORK REHABILITATION - WATER	EFF	14 600 000	0	0
Civil Engineering Services	Water Distribution	PRESSURE REDUCING VALVES	EFF	3 000 000	3 000 000	3 000 000
Civil Engineering Services	Water Distribution	TELEMETRY AND LOGGERS - WATER DISTRIBUTION	EFF	3 000 000	3 000 000	0
Civil Engineering Services	Water Distribution	TOOLS AND EQUIPMENT - WATER	CRR	30 000	0	0
Civil Engineering Services	Water Distribution	TOOLS AND EQUIPMENT (DMA)	CRR	10 000	10 000	10 000
Civil Engineering Services	Water Distribution	UPGRADING DEPOT FACILITIES	EFF	4 000 000	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSDORP WATER (ANDERSONVILLE): PHASE 1	Grants	873 230	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSDORP WATER (ANDERSONVILLE): PHASE 1	Grants	1 014 496	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSDORP WATER (ANDERSONVILLE): PHASE 1	Grants	18 586	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSDORP WATER (ANDERSONVILLE): PHASE 1	EFF	3 716 303	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSDORP WATER (ANDERSONVILLE): PHASE 1	EFF	4 317 507	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSDORP WATER (ANDERSONVILLE): PHASE 1	EFF	79 099	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	Grants	7 805 406	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	Grants	1 015 374	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	Grants	707 155	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	EFF	2 516 388	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	EFF	327 347	0	0
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	EFF	227 980	0	0
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Rosemoor	Grants	1 568 191	690 430	695 428
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Rosemoor	Grants	505	222	224
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Rosemoor	EFF	0	0	1 499 517
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Rosemoor	EFF	0	0	483
Civil Engineering Services	Water Distribution	KAAIMANS TRANSNET BRIDGE & WATER PIPELINE UPGRADING	EFF	1 000 000	0	7 000 000
Civil Engineering Services	Water Distribution	KAAIMANS TRANSNET BRIDGE & WATER PIPELINE UPGRADING	CRR	0	7 000 000	0
Civil Engineering Services	Water Distribution	Liebenstraum reservoir 2 (2 000 kL)	EFF	2 000 000	1 500 000	7 500 000
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Blanco	Grants	691 524	0	652 174
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Blanco	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Haarlem	EFF	0	1 000 000	1 000 000

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ITEM 4.2 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Haarlem	Grants	4 782 609	1 304 348	1 304 348
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Thembaletu Zn 3 & 6	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Thembaletu Zn 3 & 6	Grants	1 739 130	1 086 957	1 086 957
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Thembaletu Zn 4 & 5	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Thembaletu Zn 4 & 5	Grants	1 304 348	1 739 130	1 739 130
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Uniondale	EFF	0	1 000 000	1 000 000
Civil Engineering Services	Water Distribution	IUDG: Upgrade Water Reticulation: Uniondale	Grants	2 608 696	1 304 348	1 304 348
Civil Engineering Services	Water Purification	ALL WATER PUMP STATIONS (SPECTRUM) PEPPERSPRAY	CRR	100 000	100 000	0
Civil Engineering Services	Water Purification	FENCING AT RESERVOIRS	EFF	500 000	500 000	0
Civil Engineering Services	Water Purification	NEW POTABLE WATER STORAGE RESERVOIR	EFF	1 500 000	0	0
Civil Engineering Services	Water Purification	NEW POTABLE WATER STORAGE RESERVOIR	CRR	0	30 000 000	15 000 000
Civil Engineering Services	Water Purification	PIPEWORK REHABILITATION: GARDEN ROUTE DAM	EFF	2 000 000	0	0
Civil Engineering Services	Water Purification	PIPEWORK REHABILITATION: GARDEN ROUTE DAM	CRR	0	35 000 000	25 000 000
Civil Engineering Services	Water Purification	TELEMETRY - WATER PURIFICATION	CRR	200 000	200 000	0
Civil Engineering Services	Water Purification	TOOLS AND EQUIPMENT	CRR	20 000	20 000	20 000
Civil Engineering Services	Water Purification	UPGRADING OF EBB N FLOW PIPE BRIDGE	EFF	1 000 000	0	0
Civil Engineering Services	Water Purification	UPGRADING OF WATER PUMP STATIONS	EFF	5 000 000	0	0
Civil Engineering Services	Water Purification	UPGRADING OF WATER PUMP STATIONS	CRR	0	5 000 000	5 000 000
Civil Engineering Services	Water Purification	Groundwater exploration	EFF	8 000 000	20 000 000	20 000 000
Civil Engineering Services	Water Purification	UNIONDALE FORT KOPPIE RESERVOIR (500KI) PHASE 1	EFF	1 000 000	0	0
Civil Engineering Services	Water Purification	UNIONDALE FORT KOPPIE RESERVOIR (500KI) PHASE 1	CRR	0	5 000 000	5 750 000
Civil Engineering Services	Water Purification	Malgaskraal dam	EFF	2 000 000	3 000 000	4 000 000
Civil Engineering Services	Water Purification	Ebb n Flow WTW: New Sand Filters	CRR	500 000	2 500 000	0
Civil Engineering Services	Water Purification	New Lab Equipment Old WTW	CRR	100 000	0	0
Civil Engineering Services	Water Purification	New WTW Sludge Handling: Tipper truck	EFF	2 000 000	0	0
Civil Engineering Services	Water Purification	WTW: Bakkie Single Cab 4x4	CRR	600 000	700 000	0
Civil Engineering Services	Water Purification	Furniture New WTWs	CRR	60 000	0	0
Civil Engineering Services	Water Purification	Development and Equipping Alternative Water Sources	EFF	14 000 000	5 000 000	5 000 000
Civil Engineering Services	Water Purification	Skip container facility at the centrifuge plant	CRR	1 500 000	0	0
Civil Engineering Services	Water Purification	Haarlem WTW: Plant Upgrades	CRR	1 000 000	1 500 000	0
Civil Engineering Services	Water Purification	Uniondale WTW: Plant Upgrades	CRR	2 000 000	1 500 000	0

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ITEM 4.2 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Civil Engineering Services	Water Purification	Old WTW: Protective screed layer for settling tanks modules 1 & 2 rebars	CRR	1 000 000	1 500 000	0
Civil Engineering Services	Water Purification	New WTW: Protective screed layer for settling tanks modules 1 & 2 rebars	EFF	4 000 000	5 000 000	0
Community Safety & Mobility	Fire & Disaster Management	FIRE TRUCK	Grants	891 304	0	0
Community Safety & Mobility	Fire & Disaster Management	FURNITURE AND FITTINGS - FIRE STATION	CRR	100 000	0	0
Community Safety & Mobility	Fire & Disaster Management	LAPTOP FIRE	CRR	20 000	0	0
Community Safety & Mobility	Fire & Disaster Management	TOOLS AND EQUIPMENT	CRR	200 000	200 000	200 000
Community Safety & Mobility	Fire & Disaster Management	UPGRADING OF RADIO COMMUNICATION - GEORGE	CRR	200 000	200 000	200 000
Community Safety & Mobility	Fire & Disaster Management	FIRE TRUCK- Medium Pumper	EFF	4 000 000	0	0
Community Safety & Mobility	Fire & Disaster Management	REPLACE POLO CAW33809	CRR	550 000	0	0
Community Safety & Mobility	Fleet Management	END-USER EQUIPMENT	CRR	40 000	0	0
Community Safety & Mobility	Fleet Management	ROLL BACK RECOVERY VEHICLE FLEET	EFF	2 300 000	0	0
Community Safety & Mobility	GIPTN - Auxiliary cost	Replace Sprinter Busses	Grants	32 000 000	0	0
Community Safety & Mobility	Law Enforcement	CCTV: EXTENSION OF CAMERA SYSTEM	CRR	4 500 000	4 500 000	1 500 000
Community Safety & Mobility	Law Enforcement	CCTV: FURNITURE	CRR	500 000	600 000	700 000
Community Safety & Mobility	Law Enforcement	CCTV: OPTIC FIBRE	CRR	0	2 500 000	2 500 000
Community Safety & Mobility	Law Enforcement	CCTV: OPTIC FIBRE	EFF	2 500 000	0	0
Community Safety & Mobility	Law Enforcement	COMMUNICATION SYSTEM	CRR	200 000	200 000	200 000
Community Safety & Mobility	Law Enforcement	FIBRE LINK - N2	CRR	5 500 000	5 500 000	5 500 000
Community Safety & Mobility	Law Enforcement	IT EQUIPMENT/SCREENS - CONTROL ROOM	CRR	500 000	500 000	500 000
Community Safety & Mobility	Law Enforcement	LAPTOPS / DESKTOPS - LAW ENFOR	CRR	144 000	144 000	144 000
Community Safety & Mobility	Law Enforcement	MINIBUS - LAW ENFORCEMENT	EFF	0	900 000	0
Community Safety & Mobility	Law Enforcement	RECORDER AND HARDDRIVES - CCTV	CRR	100 000	100 000	100 000
Community Safety & Mobility	Law Enforcement	UPS AND BOXES	CRR	100 000	100 000	100 000
Community Safety & Mobility	Law Enforcement	CCTV: SAFETY EQUIPMENT: MAIN BUILDING	CRR	100 000	100 000	100 000
Community Safety & Mobility	Law Enforcement	CCTV: Fibre Installation - R102 - TRANSFERSTATION	CRR	0	1 000 000	1 000 000
Community Safety & Mobility	Law Enforcement	SAFER CITY DRONES AND EQUIPMENT	CRR	800 000	500 000	1 000 000
Community Safety & Mobility	Law Enforcement	VEHICLES AND LDVs- LAW ENFORCEMENT	EFF	1 200 000	1 500 000	1 500 000
Community Safety & Mobility	Law Enforcement	CCTV: END USER EQUIPMENT	CRR	510 000	0	0
Community Safety & Mobility	Law Enforcement	COMMUNICATION SYSTEM - SAFER CITY	CRR	200 000	200 000	200 000
Community Safety & Mobility	Law Enforcement	RADIO COMMUNICATIONS	CRR	200 000	0	0





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ITEM 4.2 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Community Safety & Mobility	Law Enforcement	SAFER CITY Precinct Building	EFF	8 000 000	0	0
Community Safety & Mobility	Law Enforcement	SAFER CITY Precinct Building	CRR	0	6 000 000	7 000 000
Community Safety & Mobility	MVRA	Invertor	CRR	100 000	0	0
Community Safety & Mobility	Traffic Administration	Fencing/gates Traffic Department (Pacaltsdorp)	CRR	1 000 000	1 000 000	0
Community Safety & Mobility	Traffic Operations	END-USER EQUIPMENT	CRR	115 000	60 000	60 000
Community Safety & Mobility	Traffic Operations	FIREARMS - TRAFFIC	CRR	100 000	0	0
Community Safety & Mobility	Traffic Operations	SAFETY EQUIPMENT - TRAFFIC SERVICES	CRR	50 000	0	0
Community Safety & Mobility	Traffic Operations	VEHICLES	EFF	2 800 000	3 000 000	3 000 000
Community Safety & Mobility	Traffic Operations	RADIO COMMUNICATION	CRR	200 000	200 000	200 000
Community Services	Branch Libraries	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - CO_New	CRR	20 000	0	0
Community Services	Branch Libraries	Blanco Library - Fencing	CRR	1 000 000	2 000 000	0
Community Services	Cemeteries; Alien Vegetation & Open Spaces	FENCING - CEMETERIES	CRR	2 000 000	1 000 000	0
Community Services	Cemeteries; Alien Vegetation & Open Spaces	Establishment Extension of Cemeteries - George	CRR	5 000 000	1 000 000	0
Community Services	Cemeteries; Alien Vegetation & Open Spaces	Extension of New Cemeteries - Uniondale	CRR	4 500 000	500 000	0
Community Services	Community Development	FURNITURE AND OFFICE EQUIPMENT	CRR	300 000	0	0
Community Services	Community Development	LAPTOPS	CRR	40 000	0	0
Community Services	Community Development	Air Conditioners	CRR	250 000	0	0
Community Services	Community Services Admin Support	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) -CS	CRR	60 000	60 000	0
Community Services	Community Services Admin Support	FURNITURE AND OFFICE EQUIPMENT	CRR	200 000	100 000	0
Community Services	Environmental Health	AIR QUALITY METER	CRR	250 000	0	0
Community Services	Landfill Site	FURNITURE AND OFFICE EQUIPMENT	CRR	70 000	0	0
Community Services	Landfill Site	Building of Compost Plant	EFF	5 000 000	0	0
Community Services	Landfill Site	CHIPPER- UNIONDALE TRANSFER STATION	CRR	500 000	0	0
Community Services	Landfill Site	Extension and refurbishment of George Waste Transfer Station Transfer Station	EFF	9 000 000	0	0
Community Services	Landfill Site	SKIPS TRUCK_New	EFF	2 000 000	0	0
Community Services	Landfill Site	Crushing Facility	CRR	4 000 000	0	0
Community Services	Parks	AERIAL PLATFORM 18M	EFF	0	0	2 400 000
Community Services	Parks	BAKKIES	EFF	600 000	0	0
Community Services	Parks	REPLACEMENT OF ASBESTOS ROOF: PARKS FACILITIES	CRR	1 700 000	2 000 000	2 000 000



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ITEM 4.2 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Community Services	Parks	STREET FURNITURE	CRR	300 000	500 000	500 000
Community Services	Refuse Removal	FURNITURE AND OFFICE EQUIPMENT	CRR	70 000	200 000	0
Community Services	Refuse Removal	Radios	CRR	250 000	0	0
Community Services	Refuse Removal	SKIPS	CRR	500 000	0	0
Community Services	Refuse Removal	NEW WASTE MANAGEMENT CAMP (REFUSE REMOVAL DEPOT)	CRR	0	6 000 000	3 000 000
Community Services	Refuse Removal	NEW WASTE MANAGEMENT CAMP (REFUSE REMOVAL DEPOT)	EFF	6 000 000	0	0
Community Services	Refuse Removal	BULK REFUSE CONTAINERS:	CRR	500 000	500 000	500 000
Community Services	Refuse Removal	Cage Trucks	EFF	2 000 000	0	0
Community Services	Refuse Removal	REFUSE COMPACTOR TRUCKS	EFF	3 500 000	3 700 000	3 700 000
Community Services	Sport Maintenance	ROSEMORE SPORTGROUND - TARTAN TRACK PHASE 2	CRR	1 480 000	0	0
Community Services	Sport Maintenance	UPGRADING - LAWAAIKAMP SPORT FACILITY	CRR	2 000 000	500 000	0
Community Services	Sport Maintenance	CONVILLE SWIMMING POOL: NEW DOME ROOF/Swimming infrastructure/heatpumps	CRR	0	0	2 000 000
Community Services	Sport Maintenance	Swimming pool Equipment	CRR	200 000	0	0
Corporate Services	Building Maintenance	1X BAKKIE: MAINTENANCE	EFF	600 000	800 000	800 000
Corporate Services	Building Maintenance	BUILDING EQUIPMENT AND TOOLS	CRR	50 000	50 000	0
Corporate Services	Building Maintenance	CHAIRS - MAINTENANCE SECTION	CRR	8 000	8 000	8 000
Corporate Services	Building Maintenance	CONSTRUCTION OF BUILDING: OFFICE SPACE (INDUSTRIAL AREA)	CRR	0	4 000 000	4 000 000
Corporate Services	Building Maintenance	FRIDGE	CRR	8 000	0	8 000
Corporate Services	Building Maintenance	FURNITURE - MAINTENANCE SECTION	CRR	10 000	10 000	150 000
Corporate Services	Building Maintenance	GAS CYLINDERS	CRR	40 000	0	0
Corporate Services	Building Maintenance	LOCKERS	CRR	0	0	80 000
Corporate Services	Building Maintenance	MICROWAVE	CRR	4 000	0	4 000
Corporate Services	Building Maintenance	REPLACE ASBESTOS ROOF :HOUSE 11TH AVENUE, DENNEOORD	CRR	0	0	500 000
Corporate Services	Building Maintenance	WATER HARVESTING PROJECTS	CRR	350 000	350 000	350 000
Corporate Services	Building Maintenance	WATER PUMPS	CRR	80 000	85 000	90 000
Corporate Services	Building Maintenance	ERECTION OF FENCE :POST OFFICE BUILDING- PACALTSORDP(MISSION STREET)	CRR	0	280 000	0
Corporate Services	Building Maintenance	CONTAINERS (MAINTENANCE)	CRR	200 000	200 000	0
Corporate Services	Building Maintenance	REMOVAL OF ASBESTOS ROOF: PACALTSORDP LIBRARY	CRR	850 000	0	0
Corporate Services	Building Maintenance	REMOVAL OF ASBESTOS ROOF: TOUWSRANTEN COMMUNITY HALL	CRR	900 000	0	0

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ITEM 4.2 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Corporate Services	Building Maintenance	LAWAAIKAMP BUILDING (Next to Lawaaiikamp Hall) Asbestos Roof	CRR	600 000	0	0
Corporate Services	Building Maintenance	LAWAAIKAMP BUILDING (Next to Lawaaiikamp Hall) Burglar Proofing	CRR	300 000	0	0
Corporate Services	Building Maintenance	ERECTION OF FENCE : TOUWSRANTEN CRECHE	CRR	650 000	0	0
Corporate Services	Civic Centre	UPGRADE COUNCIL CHAMBERS	CRR	200 000	0	100 000
Corporate Services	Civic Centre	INDUSTRIAL BUFFING MACHINE	CRR	250 000	0	0
Corporate Services	Civic Centre	SEDAN:CORPORATE	EFF	400 000	0	0
Corporate Services	Civic Centre	Rosedale Community Centre and Area Office	CRR	575 000	0	0
Corporate Services	Civic Centre	AIRCONDITIONER: PACALTSORP COMMUNITY HALL	CRR	120 000	0	0
Corporate Services	Civic Centre	INSTALLATION OF NEW MID-WALL AIR CONDITIONER FOR COUNCIL CHAMBERS AND HR OFFICES	CRR	0	300 000	300 000
Corporate Services	Civic Centre	VEHICLES: AUXILIARY	EFF	800 000	450 000	450 000
Corporate Services	Corporate Services Admin Support	INDUSTRIAL SHREDDER: RECORDS	CRR	50 000	0	0
Corporate Services	Corporate Services Admin Support	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - CO	CRR	20 000	20 000	20 000
Corporate Services	Human Resources Management (HRM)	LAPTOPS	CRR	100 000	0	0
Corporate Services	Human Resources Management (HRM)	OFFICE FURNITURE	CRR	100 000	0	0
Corporate Services	Legal & Compliance Services	LAPTOPS	CRR	100 000	120 000	0
Corporate Services	Legal & Compliance Services	FURNITURE AND FITTINGS - LEGAL SERVICES	CRR	65 000	75 000	0
Corporate Services	Office Of The Speaker	TOOLS OF TRADE - COUNCIL	CRR	0	200 000	200 000
Corporate Services	Pacaltsdorp Hall	Airconditioner	CRR	200 000	0	0
Corporate Services	Pacaltsdorp Hall	Paving	CRR	250 000	0	0
Corporate Services	Parkdene Hall	PAVING: PARKDENE HALL	CRR	0	200 000	0
Corporate Services	Thembaletu Hall	COMMUNITY HALL: ASAZANI	CRR	0	4 000 000	3 000 000
Corporate Services	Touwsrante Hall	CLEARVIEW FENCE	CRR	0	350 000	0
Corporate Services	Uniondale & Haarlem	DMA - OFFICE FURNITURE AND EQUIPMENT	CRR	200 000	0	0
Electrotechnical Services	Electrical Distribution	OVERLOADED NETWORKS: REPLACEMENT - ELEC	CRR	500 000	500 000	500 000
Electrotechnical Services	Electrical Distribution	RETICULATION FILL IN SCHEMES - AD HOC	CRR	100 000	0	0
Electrotechnical Services	Electrical Distribution	RETICULATION SCHEMES - INFORMAL SETTLEMENTS	CRR	5 000 000	5 000 000	5 000 000
Electrotechnical Services	Electrical Distribution	STREETLIGHTS: UNIONDALE, HAARLEM AND HEROLD	CRR	10 000	0	0
Electrotechnical Services	Electrical Distribution	ADMIN Office Furniture & Fittings	CRR	50 000	50 000	50 000
Electrotechnical Services	Electrical Distribution	ADMIN Tools and Equipment	CRR	250 000	0	0

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ITEM 4.2 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Electrotechnical Services	Electrical Distribution	Eng Protection Upgrade - 5th Street	CRR	600 000	0	0
Electrotechnical Services	Electrical Distribution	ENG BTU's & Batteries Various SS	CRR	400 000	400 000	400 000
Electrotechnical Services	Electrical Distribution	LINE Hansmoekraal Thembaletu 66KV	CRR	0	500 000	500 000
Electrotechnical Services	Electrical Distribution	LINES Replacing and upgrading of redundant MV overhead lines & Cables	CRR	3 000 000	3 000 000	3 000 000
Electrotechnical Services	Electrical Distribution	LV Voortrekker Street OHL conversion	CRR	900 000	0	0
Electrotechnical Services	Electrical Distribution	Meters Smart Meters - City Wide	EFF	10 000 000	10 000 000	10 000 000
Electrotechnical Services	Electrical Distribution	MP: SS Table Top - SS Winery	CRR	600 000	0	0
Electrotechnical Services	Electrical Distribution	MS Replace Mini-sub	EFF	5 000 000	5 000 000	0
Electrotechnical Services	Electrical Distribution	MS Replace Mini-sub	CRR	0	0	5 000 000
Electrotechnical Services	Electrical Distribution	MS to be installed - Corner Beukes Clinic	CRR	1 000 000	0	0
Electrotechnical Services	Electrical Distribution	PFC - George SS	CRR	500 000	0	0
Electrotechnical Services	Electrical Distribution	PFC - Langenhoven SS	CRR	0	300 000	0
Electrotechnical Services	Electrical Distribution	PFC - Tamsui	CRR	0	300 000	0
Electrotechnical Services	Electrical Distribution	RMU Parkdene RMU relocate	CRR	700 000	0	0
Electrotechnical Services	Electrical Distribution	SL Nelson mandela Traffic Lights	EFF	25 314	25 314	0
Electrotechnical Services	Electrical Distribution	SL Nelson mandela Traffic Lights	EFF	74 686	74 686	0
Electrotechnical Services	Electrical Distribution	SL Street lights General	EFF	3 000 000	3 000 000	0
Electrotechnical Services	Electrical Distribution	SL Street lights General	CRR	0	0	3 500 000
Electrotechnical Services	Electrical Distribution	SS Completion of Uniondale Sub	CRR	300 000	2 000 000	0
Electrotechnical Services	Electrical Distribution	SS Glenwood Substation	EFF	500 000	0	0
Electrotechnical Services	Electrical Distribution	SS Langehoven SS - Erosion problem	CRR	1 000 000	1 000 000	0
Electrotechnical Services	Electrical Distribution	SS Proefplaas upgrade	EFF	3 500 000	0	0
Electrotechnical Services	Electrical Distribution	SS Protea 66/11KV Transformer	EFF	6 500 000	0	0
Electrotechnical Services	Electrical Distribution	SS Riverlea- Trf must be upgraded	CRR	500 000	0	0
Electrotechnical Services	Electrical Distribution	SS Upgrading of Tamsui SS	EFF	5 000 000	15 000 000	25 000 000
Electrotechnical Services	Electrical Distribution	TP Town Planning - Erf 8538 Pacs	CRR	500 000	0	0
Electrotechnical Services	Electrical Distribution	ADMIN Safety Equipment	CRR	300 000	0	0
Electrotechnical Services	Electrical Distribution	ENG - Testing Equipment	CRR	500 000	100 000	100 000
Electrotechnical Services	Electrical Distribution	MP: SS George - SS Table Top	CRR	1 000 000	0	0
Electrotechnical Services	Electrical Distribution	MP: SS Protea - SS Watertoring	CRR	2 000 000	0	0
Electrotechnical Services	Electrical Distribution	MP: SS Winery - SS Industries	CRR	700 000	0	0

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ITEM 4.2 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Electrotechnical Services	Electrical Distribution	MS on Corner of 5th & Akasia Str	CRR	1 500 000	0	0
Electrotechnical Services	Electrical Distribution	LV CABLE Die Vleie Road LV Line Conversion	CRR	1 800 000	0	0
Electrotechnical Services	Electrical Distribution	Eng Protection Upgrade - SS Industria 1	CRR	0	0	600 000
Electrotechnical Services	Electrical Distribution	Meters AUTOMATED METERING SYTEM	CRR	300 000	50 000	0
Electrotechnical Services	Electrical Distribution	LV LINES Upgrading of low voltage lines & cables	CRR	0	0	2 500 000
Electrotechnical Services	Electrical Distribution	LV LINES Upgrading of low voltage lines & cables	EFF	2 500 000	2 500 000	0
Electrotechnical Services	Electrical Distribution	Rand St upgrades	CRR	0	107 929	0
Electrotechnical Services	Electrical Distribution	Rand St upgrades	CRR	0	662 941	0
Electrotechnical Services	Electrical Distribution	Rand St upgrades	CRR	0	229 129	0
Electrotechnical Services	Electrical Distribution	RMU Replacement of redundant RMU's and BMU's	CRR	0	1 000 000	1 000 000
Electrotechnical Services	Electrical Distribution	SS 11KV SWITCHGEAR AND EQUIPMENT - MOOIKLOOF	CRR	0	1 000 000	4 000 000
Electrotechnical Services	Electrical Distribution	ENG CONTROL CENTRE: 11KV SAFETY	CRR	0	500 000	250 000
Electrotechnical Services	Electrical Distribution	ADMIN MOBILE RADIOS - ELEC	CRR	100 000	100 000	100 000
Electrotechnical Services	Electrical Distribution	Cable MV from George SS to Fichat / Theron SS	EFF	3 500 000	0	0
Electrotechnical Services	Electrical Distribution	SL UPS FOR TRAFFIC LIGHTS	CRR	1 500 000	0	0
Electrotechnical Services	Electrical Distribution	SS GEORGE SUBSTATION UPGRADE	CRR	500 000	0	0
Electrotechnical Services	Electrical Distribution	ADMIN ENTRANCE CONTROL AND SECURITY MEASURES - ELEC	CRR	50 000	0	0
Electrotechnical Services	Electrical Distribution	ADMIN SAFETY ADDITIONS TO ELEC BUILDING (OHSA)	CRR	2 000 000	2 000 000	0
Electrotechnical Services	Electrical Distribution	RETIC FORMAL AREAS UNDERGROUND CONNECTION - UISP AREA	CRR	5 000 000	2 000 000	0
Electrotechnical Services	Electrical Distribution	RETIC Informals - Thembaletu	CRR	0	9 999 894	9 999 894
Electrotechnical Services	Electrical Distribution	RETIC Informals - Thembaletu	CRR	0	106	106
Electrotechnical Services	Electrical Distribution	RETIC Informals - Thembaletu	EFF	9 999 894	0	0
Electrotechnical Services	Electrical Distribution	RETIC Informals - Thembaletu	EFF	106	0	0
Electrotechnical Services	Electrical Distribution	RETIC METRO GROUNDS	Grants	3 493 913	0	0
Electrotechnical Services	Electrical Distribution	RETIC METRO GROUNDS	CRR	100 000	0	0
Electrotechnical Services	Electrical Distribution	SL FESTIVE LIGHTS	CRR	200 000	200 000	0
Electrotechnical Services	Electrical Distribution	SL HIGH MAST LIGHTING	EFF	2 500 000	2 500 000	0
Electrotechnical Services	Electrical Distribution	SS 11KV SWITCHGEAR AND EQUIPMENT - GROENKLOOF	CRR	1 000 000	3 000 000	8 000 000
Electrotechnical Services	Electrical Distribution	SS HEROLDS BAY SUBSTATION	EFF	12 000 000	0	0
Electrotechnical Services	Electrical Distribution	SS HEATHER PARK UPGRADE	EFF	1 000 000	20 000 000	20 000 000
Electrotechnical Services	Electrical Distribution	SS SCHAAPKOP 2ND 132/66KV TRANSFORMER	EFF	2 500 000	45 000 000	50 000 000

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ITEM 4.2 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Electrotechnical Services	Electrical Distribution	RMU REPLACE OVERLOADED 11KV SWITCHGEAR	CRR	1 000 000	3 000 000	5 500 000
Electrotechnical Services	Electrical Distribution	LINE - SS GEORGE TO SS GLENWOOD	EFF	1 500 000	10 000 000	0
Electrotechnical Services	Electrical Distribution	ENG COMMUNICATION SYSTEM	CRR	300 000	400 000	400 000
Electrotechnical Services	Electrical Distribution	ENG PROTECTION SYSTEM GENERAL	CRR	400 000	400 000	400 000
Electrotechnical Services	Electrical Distribution	SS FICHAT SS UPGRADE - 11KV SWITCHGEAR AND EQUIPMENT	EFF	2 000 000	0	0
Electrotechnical Services	Electrical Distribution	Civil Project assistance - Rosemore ph1A	CRR	1 000 000	1 000 000	1 000 000
Electrotechnical Services	Electrical Distribution	ADMIN SECURITY WALL AT MAJOR SUBSTATIONS	CRR	500 000	0	0
Electrotechnical Services	Electrical Distribution	SS THEMBALETHU/BALLOTS BAY 66/11KV SUBSTATION	CRR	500 000	0	0
Electrotechnical Services	Electrical Distribution	SS THERON SS UPGRADE - 11KV SWITCHGEAR AND EQUIPMENT	EFF	9 000 000	0	0
Electrotechnical Services	Electrical Engineering Admin Support	ADMIN END USER EQUIPMENT (PCS LAPTOP	CRR	120 000	0	0
Electrotechnical Services	Electrical Engineering Admin Support	ADMIN CONTAINER	CRR	200 000	0	0
Financial Services	Customer Relations Management (CRM)	OFFICE FURNITURE AND EQUIPMENT	CRR	200 000	0	0
Financial Services	Financial Services Administrative Support	AIRCONDITIONING - HAARLEM	CRR	120 000	0	90 000
Financial Services	Financial Services Administrative Support	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) - FIN	CRR	700 000	400 000	400 000
Financial Services	Financial Services Administrative Support	OFFICE FURNITURE	CRR	200 000	0	0
Financial Services	Financial Services Administrative Support	Airconditioner	CRR	150 000	0	0
Financial Services	Financial Services Administrative Support	1X 2x4 D/C bakkies	EFF	600 000	0	0
Financial Services	Financial Services Administrative Support	4x4 D/C bakkie	EFF	600 000	0	0
Financial Services	Financial Services Administrative Support	Sedan: Credit Control	EFF	400 000	0	0
Financial Services	Financial Services Administrative Support	Sedan: Revenue Management	EFF	400 000	0	0
Financial Services	Financial Services Administrative Support	Erection of new Municipal Store	EFF	7 000 000	7 000 000	7 000 000
Financial Services	ICT Systems	MANAGEMENT INFORMATION SYSTEM	EFF	3 218 753	3 389 347	3 568 983
Financial Services	Information Management Systems & Technology	BIOMETRICS - IT	CRR	300 000	0	0
Financial Services	Information Management Systems & Technology	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) IT	CRR	700 000	0	0

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ITEM 4.2 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27	Final Budget 2027/28	Final Budget 2028/29
Financial Services	Information Management Systems & Technology	FIBRE AND NETWORK INFRASTRUCTURE	CRR	2 000 000	0	0
Financial Services	Information Management Systems & Technology	IT ARCHITECTURE ASSESSMENT AND UPGRADES	CRR	2 000 000	0	0
Office of the Municipal Manager	Communication & Intergovernmental Relations (IGR)	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES) MM	CRR	25 000	0	0
Office of the Municipal Manager	Communication & Intergovernmental Relations (IGR)	FURNITURE AND FITTINGS	CRR	8 500	0	0
Office of the Municipal Manager	Governance & Risk Management	END-USER EQUIPMENT	CRR	4 000	0	0
Office of the Municipal Manager	Governance & Risk Management	FURNITURE AND FITTINGS	CRR	1 000	0	0
Office of the Municipal Manager	Internal Audit	COMPUTER HARDWARE - INTERNAL AUDIT	CRR	50 000	50 000	0
Office of the Municipal Manager	Internal Audit	FURNITURE & FITTINGS - INTERNAL AUDIT	CRR	15 000	0	0
Office of the Municipal Manager	Office of the Municipal Manager Administrative Support	FURNITURE AND FITTINGS - MM	CRR	15 000	0	0
Planning And Development	Economic Development	FURNITURE AND FITTINGS - LED	CRR	10 000	0	0
Planning And Development	Economic Development	PACALTSORDP SMME TRADING SITE	CRR	1 670 000	1 800 000	3 500 000
Planning And Development	Integrated Human Settlements	FURNITURE: EXISTING HOUSING	CRR	10 000	10 000	0
Planning And Development	Spatial Planning	END USER EQUIPMENT (PC'S LAPTOPS AND PERIPHERAL DEVICES)-PD	CRR	80 000	0	0
Planning And Development	Spatial Planning	ILISOLETHU NDPP INVESTMENT PLAN	Grants	4 721 739	4 544 348	3 800 000
Planning And Development	Spatial Planning	ILISOLETHU NDPP INVESTMENT PLAN	Grants	608 696	0	0
Planning And Development	Spatial Planning	METRO GROUNDS INDUSTRIAL	CRR	2 100 000	3 289 260	14 100 000
Planning And Development	Spatial Planning	SERVICES PROVISION STUDY: GWAYANG AREA	CRR	629 908	0	0
Planning And Development	Spatial Planning	CBD - ST MARKS -ACQUISITION OF LAND	CRR	0	350 000	0
Planning And Development	Tourism	FENCE, SIGN AND PARKING	CRR	800 000	0	0
Planning And Development	Tourism	BILLBOARDS	CRR	200 000	0	0
TOTAL CAPITAL BUDGET				797 151 495	826 243 793	768 392 984



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ITEM 4.2 ANNEXURE “A” CONTINUED

12. Revenue by Vote/ Expenditure by Vote

Description R thousand	Budget Year 2026/27												Medium Term Revenue and Expenditure		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2026/27	Budget Year +1 2027/28	Budget Year +2 2028/29
Revenue by Vote															
Vote 1 - Office of the Municipal Manager	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Vote 2 - Corporate Services	457	457	457	457	457	457	457	457	457	457	457	457	5 482	5 350	5 419
Vote 3 - Community Services	17 444	38 903	17 927	17 895	17 822	39 950	18 434	18 948	40 059	20 068	19 853	20 002	287 306	302 731	322 013
Vote 4 - Civil Engineering Services	138 708	86 639	128 033	114 104	116 892	142 625	110 100	113 155	131 322	117 803	123 748	200 262	1 523 392	1 649 886	1 778 580
Vote 5 - Electrotechnical Services	7 070	8 182	5 215	5 215	5 442	8 182	5 442	5 215	8 202	7 668	6 845	6 958	79 636	57 333	42 261
Vote 6 - Financial Services	38 219	69 177	42 132	46 715	46 759	94 792	52 948	56 199	92 173	51 309	54 578	84 092	729 093	765 486	813 606
Vote 7 - Planning And Development	74 030	58 029	57 373	53 307	57 254	57 730	51 421	57 348	54 676	52 029	56 202	54 038	683 436	739 839	801 760
Vote 8 - Community Safety & Mobility	47 945	46 499	47 043	47 894	46 968	47 570	47 738	48 516	47 785	48 358	48 364	167 830	692 510	676 467	702 814
Total Revenue by Vote	323 873	307 885	298 179	285 587	291 595	391 307	286 540	299 838	374 674	297 692	310 046	533 639	4 000 853	4 197 091	4 466 454
Expenditure by Vote to be appropriated															
Vote 1 - Office of the Municipal Manager	1 895	1 902	2 301	4 205	5 343	4 461	2 961	2 328	1 949	1 895	1 939	(5 101)	26 077	26 664	27 577
Vote 2 - Corporate Services	16 935	16 935	16 935	16 935	21 357	16 963	16 935	16 935	16 935	16 935	16 948	(10 265)	180 483	188 937	196 680
Vote 3 - Community Services	24 157	24 183	24 188	24 184	28 962	25 636	24 154	24 178	24 193	24 183	24 204	54 340	326 562	329 286	324 983
Vote 4 - Civil Engineering Services	16 957	154 355	145 919	92 736	98 828	100 455	91 127	94 545	88 414	94 065	92 558	202 265	1 272 224	1 330 721	1 393 467
Vote 5 - Electrotechnical Services	14 623	14 623	14 623	14 623	18 228	16 484	14 623	17 123	17 123	19 623	19 048	54 304	235 046	214 829	193 929
Vote 6 - Financial Services	45 534	45 683	45 715	45 693	54 564	78 130	45 513	45 659	45 745	45 688	45 807	230 648	774 378	879 619	1 006 737
Vote 7 - Planning And Development	22 260	22 396	22 103	22 102	28 151	53 562	22 240	22 574	22 348	22 499	22 690	58 423	341 349	350 632	387 391
Vote 8 - Community Safety & Mobility	63 629	64 501	64 501	64 501	70 957	64 904	64 501	64 501	64 501	64 501	64 501	145 456	860 954	881 727	916 658
Total Expenditure by Vote	205 990	344 578	336 283	284 978	326 388	360 596	282 054	287 843	281 207	289 390	287 694	730 070	4 017 072	4 202 415	4 447 422



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ITEM 4.2 ANNEXURE “A” CONTINUED

ANNEXURE 1: DEDICATED CIRCULAR 88 OUTPUT INDICATORS FOR REPORTING PURPOSES

C88 Code	Description	Baseline (Annual Performance for 2024/25)	Annual target for 2026/2027	1st Quarter planned out-put as per SDBIP	2nd Quarter planned out-put as per SDBIP	3rd Quarter planned out-put as per SDBIP	4th Quarter planned out-put as per SDBIP
EE1.11	Number of dwellings provided with connections to mains electricity supply by the municipality	744,00	700,00	100,00	200,00	200,00	200,00
EE1.11(1)	Number of new residential supply points energised by the municipality						
EE1.13	Percentage of valid customer applications for new electricity connections processed in terms of municipal service standards	95,0%	100,0%	100,0%	100,0%	100,0%	100,0%
EE1.13(1)	Number of valid customer applications for a new electricity connection processed within municipal standard timeframes						
EE1.13(2)	Total number of valid customer applications for a new electricity connection processed						
EE3.21	Percentage of planned maintenance performed	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%
EE3.21(1)	Actual number of maintenance 'jobs' for planned or preventative maintenance						
EE3.21(2)	Budgeted number of maintenance 'jobs' for planned or preventative maintenance						
EE3.11	Percentage of unplanned outages that are restored to supply within industry standard timeframes	95,0%	95,0%	95,0%	95,0%	95,0%	95,0%
EE3.11(1)	Number of unplanned outages where 98% of affected customers are restored within 24 hours						
EE3.11(2)	Total number of unplanned outages						
ENV3.11	Percentage of recognised informal settlements receiving basic waste removal services	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
ENV3.11(1)	Number of informal settlements receiving receiving basic waste removal services						
ENV3.11(2)	The total number of recognised informal settlements						
HS2.22	Average number of days taken to process building plan applications of less than 500 square meters	14,93	30,00	30,00	30,00	30,00	30,00
HS2.22(1)	Sum of the number of days between the date of submission of a complete building plan application to the municipality and the communication of the adjudication result of the application, for all applications less than of 500 square meters						
HS2.22(2)	Number of building plan applications less than 500 square meters adjudicated						
TR4.21	Percentage of municipal bus services 'on time'	70,0%	80,0%	75,0%	77,0%	79,0%	80,0%
TR4.21(1)	Scheduled municipal bus departures 'on time'						
TR4.21(2)	Total scheduled municipal bus departures						
TR5.31	Percentage of scheduled municipal bus trips that are universally accessible	100%	100%	100%	100%	100%	100%
TR5.31(1)	Number of all scheduled municipal bus trips that are universally accessible						
TR5.31(2)	Total number of scheduled municipal bus trips						
TR6.12	Percentage of surfaced municipal road lanes which has been resurfaced and resealed	2,0%	0,2%	0,1%	0,1%	0,0%	0,0%
TR6.12(1)	Kilometres of municipal road lanes resurfaced and resealed						
TR6.12(2)	Kilometres of surfaced municipal road lanes						
TR6.13	KMs of new municipal road network	2,6	0,0	0,0	0,0	0,0	0,0
TR6.13(1)	Number of kilometres of surfaced road network built						
TR6.13(2)	Number of kilometres of unsurfaced road network built						
TR6.21	Percentage of reported pothole complaints resolved within standard municipal response time	100,00%	100,00%	100,00%	100,00%	100,00%	100,00%
TR6.21(1)	Number of pothole complaints resolved within the standard time after being reported						
TR6.21(2)	Number of potholes reported						
WS1.11	Number of new sewer connections meeting minimum standards	7,00	16,00	4,00	4,00	4,00	4,00
WS1.11(1)	Number of new sewer connections to consumer units						
WS1.11(2)	Number of new sewer connections to communal toilet facilities.						
WS2.11	Number of new water connections meeting minimum standards	179,00	200,00	50,00	50,00	50,00	50,00
WS2.11(1)	Number of new water connections to piped (tap) water						
WS2.11(2)	Number of new water connections to public/communal facilities.						
WS3.11	Percentage of callouts responded to within 48 hours (sanitation/wastewater)	75,0%	100,0%	100,0%	100,0%	100,0%	100,0%
WS3.11(1)	Number of callouts responded to within 48 hours (sanitation/wastewater)						

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ITEM 4.2 ANNEXURE “A” CONTINUED

C88 Code	Description	Baseline (Annual Performance for 2024/25)	Annual target for 2026/2027	1st Quarter planned out-put as per SDBIP	2nd Quarter planned out-put as per SDBIP	3rd Quarter planned out-put as per SDBIP	4th Quarter planned out-put as per SDBIP
WS3.11(2)	Total number of callouts (sanitation/wastewater)						
WS3.21	Percentage of callouts responded to within 48 hours (water)	65,0%	100,0%	100,0%	100,0%	100,0%	100,0%
WS3.21(1)	Number of callouts responded to within 48 hours (water)						
WS3.21(2)	Total water service callouts received						
GG1.21	Staff vacancy rate	18,0%	18,0%	18,0%	18,0%	18,0%	18,0%
GG1.21(1)	The number of employee posts on the approved organisational structure						
GG1.21(2)	The number of actual employees in the municipality						
GG1.22	Percentage of vacant posts filled within 6 months	55,0%	55,0%	55,0%	55,0%	55,0%	55,0%
GG1.22(1)	Number of vacant posts filled within 6 months since the date (dd/mm/yyyy) of authority to proceed with filling the vacancy						
GG1.22(2)	Number of vacant posts that have been filled						
GG2.11	Percentage of ward committees with 6 or more ward committee members (excluding the ward councillor)	96,0%	100,0%	100,0%	100,0%	100,0%	100,0%
GG2.11(1)	Total number of ward committees with 6 or more members						
GG2.11(2)	Total number of wards						
GG2.12	Percentage of wards that have held a quarterly councillor-convened community meeting	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
GG2.12(1)	Number of councillor convened ward community meetings						
GG2.12(2)	Total number of wards in the municipality						
GG2.12(3)	Reporting quarter						
GG2.31	Percentage of official complaints responded to through the municipal complaint management system	75,0%	100,0%	100,0%	100,0%	100,0%	100,0%
GG2.31(1)	Number of official complaints responded to according to municipal norms and standards						
GG2.31(2)	Number of official complaints received						
GG5.11	Number of active suspensions longer than three months	3,00	n/a	n/a	n/a	n/a	n/a
GG5.11(1)	Simple count of the number of active suspensions in the municipality lasting more than three months						
LED1.21	Number of work opportunities created through Public Employment Programmes (incl. EPWP, CWP and other related employment programmes)	807,00	1 400,00	200,00	500,00	500,00	200,00
LED1.21(1)	Number of work opportunities provided by the municipality through the Expanded Public Works Programme						
LED1.21(2)	Number of work opportunities provided through the Community Works Programme and other related infrastructure initiatives.						
LED2.12	Percentage of the municipality's operating budget spent on indigent relief for free basic services	2,8%	5,3%	2,8%	2,8%	2,8%	2,8%
LED2.12(1)	R-value of operating budget expenditure on free basic services						
LED2.12(2)	Total operating budget for the municipality						
FD1.11	Percentage compliance with the required attendance time for structural firefighting incidents	89,0%	100,0%	100,0%	100,0%	100,0%	100,0%
FD1.11(1)	Number of structural fire incidents where the attendance time was 14 minutes or less						
FD1.11(2)	Total number of distress calls for structural fire incidents received						
LED1.11	Percentage of total municipal operating expenditure spent on contracted service providers physically residing within the municipal area	73,0%	60,0%	60,0%	60,0%	60,0%	60,0%
LED1.11(1)	R-value of operating expenditure on contracted services within the municipal area						
LED1.11(2)	Total municipal operating expenditure on contracted services						
LED3.11	Average time taken to finalise business license applications	30,00	30,00	30,00	30,00	30,00	30,00
LED3.11(1)	Sum of the total working days per business application finalised						
LED3.11(2)	Number of business applications finalised						
LED3.31	Average number of days from the point of advertising to the letter of award per 80/20 procurement process	11,35	180,00	180,00	180,00	180,00	180,00

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ITEM 4.2 ANNEXURE “A” CONTINUED

C88 Code	Description	Baseline (Annual Performance for 2024/25)	Annual target for 2026/2027	1st Quarter planned out-put as per SDBIP	2nd Quarter planned out-put as per SDBIP	3rd Quarter planned out-put as per SDBIP	4th Quarter planned out-put as per SDBIP
LED3.31(1)	Sum of the number of days from the point of advertising a tender in terms of the 80/20 procurement process to the issuing of the letter of award						
LED3.31(2)	Total number of 80/20 tenders awarded as per the procurement process						
LED3.32	Percentage of municipal payments made to service providers who submitted complete forms within 30-days of invoice submission	86,0%	80,0%	80,0%	80,0%	80,0%	80,0%
LED3.32(1)	Number of municipal payments within 30-days of complete invoice receipt made to service providers						
LED3.32(2)	Total number of complete invoices received (30 days or older)						
FM1.11	Total Capital Expenditure as a percentage of Total Capital Budget	71,0%	95,0%	12,8%	40,0%	75,0%	95,0%
FM1.11(1)	Actual Capital Expenditure						
FM1.11(2)	Budgeted Capital Expenditure						
FM1.12	Total Operating Expenditure as a percentage of Total Operating Expenditure Budget	79,0%	79,0%	19,9%	40,0%	60,0%	79,0%
FM1.12(1)	Actual Operating Expenditure						
FM1.12(2)	Budgeted Operating Expenditure						
FM1.13	Total Operating Revenue as a percentage of Total Operating Revenue Budget	79,0%	79,0%	24,0%	40,0%	60,0%	79,0%
FM1.13(1)	Actual Operating Revenue						
FM1.13(2)	Budgeted Operating Revenue						
FM1.14	Service Charges and Property Rates Revenue as a percentage of Service Charges and Property Rates Revenue Budget	96,0%	95,0%	31,7%	95,0%	95,0%	95,0%
FM1.14(1)	Actual Service Charges Revenue						
FM1.14(2)	Actual Property Rates Revenue						
FM1.14(3)	Budgeted Service Charges and Property Rates Revenue						
FM3.11	Cash/Cost coverage ratio	3,4	2,0	2,0	2,0	2,0	2,0
FM3.11(1)	Cash and cash equivalent						
FM3.11(2)	Unspent Conditional Grants						
FM3.11(3)	Overdraft						
FM3.11(4)	Short Term Investment						
FM3.11(5)	Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)						
FM3.13	Trade payables to cash ratio	10.35%	11,1%	11,1%	11,1%	11,1%	11,1%
FM3.13(2)	Trade payables						
FM3.13(1)	Cash and cash equivalents						
FM3.14	Liquidity ratio	1,9	0,5	0,5	0,5	0,5	0,5
FM3.14(1)	Cash and cash equivalents						
FM3.14(2)	Current liabilities						
FM4.31	Creditors payment period	2,7	30,0	30,0	30,0	30,0	30,0
FM4.31(1)	Trade Creditors Outstanding						
FM4.31(2)	Credit purchases (operating and capital)						
FM4.31(3)	Number of days in the reporting year to date						
FM5.11	Percentage of total capital expenditure funded from own funding (Internally generated funds + Borrowings)	41,0%	21,4%	21,4%	21,4%	21,4%	21,4%
FM5.11(1)	Internally Generated Funds						
FM5.11(2)	Borrowings						
FM5.11(3)	Total Capital Expenditure						
FM6.12	Percentage of awarded tenders [over R200k], published on the municipality's website	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
FM6.12(1)	Number of awarded tenders published on the municipality's website						

AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.2 ANNEXURE “A” CONTINUED

C88 Code	Description	Baseline (Annual Performance for 2024/25)	Annual target for 2026/2027	1st Quarter planned output as per SDBIP	2nd Quarter planned output as per SDBIP	3rd Quarter planned output as per SDBIP	4th Quarter planned output as per SDBIP
FM6.12(2)	Number of awarded tenders						
FM6.13	Percentage of tender cancellations	13,0%	0,0%	0,0%	0,0%	0,0%	0,0%
FM6.13(1)	Number of tenders cancelled						
FM6.13(2)	Total number of tenders advertised and closed						
FM7.11	Debtors payment period	50,0	35,0	35,0	35,0	35,0	35,0
FM7.11(1)	Gross Debtors						
FM7.11(2)	Bad Debt Provision						
FM7.11(3)	Billed Revenue						
FM7.11(4)	Number of days in the reporting period year to date						
FM7.12	Collection rate ratio	93,0%	95,0%	95,0%	95,0%	95,0%	95,0%
FM7.12(1)	Gross Debtors Opening Balance						
FM7.12(2)	Billed Revenue						
FM7.12(3)	Gross Debtors Closing Balance						
FM7.12(4)	Bad Debts Written Off						
OUTPUT INDICATORS FOR ANNUAL REPORTING							
ENV1.12	Percentage of AQ monitoring stations providing adequate data over a reporting year	100,0%	100,0%				100,0%
ENV1.12(1)	Number of fully operational AQ monitoring stations						
ENV1.12(2)	Total number of government owned (all spheres) monitoring stations within municipal area						
ENV4.11	Percentage of biodiversity priority area within the municipality	51,0%	51,0%				51,0%
ENV4.11(1)	Total land area in hectares classified as "biodiversity priority areas"						
ENV4.11(2)	Total municipal area in hectares						
ENV4.21	Percentage of biodiversity priority areas protected	39,0%	39,0%				39,0%
ENV4.21(1)	Area of priority biodiversity area in hectares which is protected						
ENV4.21(2)	Total area identified as a priority biodiversity area in hectares						
HS1.12	Number of serviced sites	0	0				0
HS1.12(1)	Number of all sites serviced receiving the specified basic services.						
HS1.31	Number of informal settlements assessed (enumerated and classified)	0	0				0
HS1.31(1)	Number of informal settlements enumerated and classified according to the UISP categorisation, or equivalent.						
HS2.21	Number of residential properties developed through state-subsidised human settlements programmes entering the municipal valuation roll	0	93				93
HS2.21(1)	Number of all residential properties that have benefited from state-subsidised human settlements programmes that have entered the municipal valuation roll						
TR5.11	Number of scheduled public transport access points added	5	0				0
TR5.11(1)	Number of scheduled public transport service access points added						
TR6.11	Percentage of unsurfaced road graded	60,0%	100,0%				100,0%
TR6.11(1)	Kilometres of municipal road graded						
TR6.11(2)	Kilometres of unsurfaced road network						
WS5.31	Percentage of total water connections metered	100,0%	100,0%				100,0%
WS5.31(1)	Number of water connections metered						
WS5.31(2)	Number of connections unmetered						
GG3.12	Percentage of councillors who have declared their financial interests	100,0%	100,0%				100,0%
GG3.12(1)	Number of councillors that have declared their financial interests						
GG3.12(2)	Total number of municipal councillors						
FM2.21	Cash backed reserves reconciliation at year end	R 308 455 243	R 1 964 096				R 1 964 096



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ITEM 4.2 ANNEXURE “E” CONTINUED

C88 Code	Description	Baseline (Annual Performance for 2024/25)	Annual target for 2026/2027	1st Quarter planned out-put as per SDBIP	2nd Quarter planned out-put as per SDBIP	3rd Quarter planned out-put as per SDBIP	4th Quarter planned out-put as per SDBIP
FM2.21(1)	Actual Cash and Cash Equivalents						
FM2.21(2)	Long Term Investment						
FM2.21(3)	Unspent grants						
FM2.21(4)	Unspent borrowing						
FM2.21(5)	Statutory requirement						
FM2.21(6)	Working capital requirements						
FM2.21(7)	Other provisions						
FM2.21(8)	Long term investment committed						
FM2.21(9)	Reserves to be cash backed						
FM3.12	Current ratio (current assets/current liabilities)	2,40	1,35				1,35
FM3.12(1)	Current assets						
FM3.12(2)	Current liabilities						
FM5.12	Percentage of total capital expenditure funded from capital conditional grants	59,0%	15,8%				15,8%
FM5.12(1)	Total Capital Transfers (provincial and national capital conditional grants)						
FM5.12(2)	Total Capital Expenditure						
FM5.21	Percentage of total capital expenditure on renewal/upgrading of existing assets	56,0%	54,2%				54,2%
FM5.21(1)	Total costs of Renewal and Upgrading of Existing Assets						
FM5.21(2)	Total Capital Expenditure						
FM5.22	Renewal/Upgrading of Existing Assets as a percentage of Depreciation/Asset impairment	288,0%	176,0%				176,0%
FM5.22(1)	Total costs of Renewal and Upgrading of Existing Assets						
FM5.22(2)	Depreciation						
FM5.22(3)	Asset impairment)						
FM5.31	Repairs and Maintenance as a percentage of property, plant, equipment and investment property	4,0%	3,6%				3,6%
FM5.31(1)	Total Repairs and Maintenance Expenditure						
FM5.31(2)	Property, Plant and Equipment						
FM5.31(3)	Investment Property (Carrying Value)						
FM7.31	Net Surplus /Deficit Margin for Electricity	16,5%	9,9%				9,9%
FM7.31(1)	Total Electricity Revenue						
FM7.31(2)	Total Electricity Expenditure						
FM7.32	Net Surplus /Deficit Margin for Water	67,6%	15,5%				15,5%
FM7.32(1)	Total Water Revenue						
FM7.32(2)	Total Water Expenditure						
FM7.33	Net Surplus /Deficit Margin for Wastewater	3,9%	-7,4%				-7,4%
FM7.33(1)	Total Sanitation and Waste Water Revenue						
FM7.33(2)	Total Sanitation and Waste Water Expenditure						
FM7.34	Net Surplus /Deficit Margin for Refuse	39,4%	37,4%				37,4%
FM7.34(1)	Total Refuse Revenue						
FM7.34(2)	Total Refuse Expenditure						





AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

4.3 REVISED AUDIT COMMITTEE CHARTER FOR THE 2026/2027 FINANCIAL YEAR

File number / Verwysingsnommer: 4337257

Meeting date / Vergadering datum: 27 July 2026

Report by / Verslag deur: CHIEF AUDIT EXECUTIVE: JP ROSSOUW

PURPOSE OF REPORT/ DOEL VAN VERSLAG

The purpose of the report is to submit the Revised Audit Committee Charter for the 2026/2027 financial year to Council for consideration and approval.

BACKGROUND AND DISCUSSION/ AGTERGROND EN BESPREKING

Section 166 of the Municipal Finance Management Act No. 56 of 2003, requires every Municipality to establish and maintain an audit committee, as an independent appraisal function. Experience has shown that a properly constituted Audit Committee can make an effective and valuable contribution to the process by which an organization is directed and controlled.

The George Municipal Audit Committee is well established and functioning as required. All the members of the Audit Committee are also members of the Performance Audit Committee.

The Revised Audit Committee Charter for the 2026/2027 financial year was tabled to the Audit Committee on 23 June 2026 for review and inputs. The Audit Committee accepted the Charter, with the amendments as highlighted in track-changes for Councils consideration and approval.

The audit committee operates as a committee of the council. The audit committee performs the responsibilities assigned to it by the MFMA (sections 165 and 166), and the corporate governance responsibilities delegated to it under its charter by the council. A charter is the written terms of reference approved by the council which outlines the mandate of the audit committee. The charter becomes the policy of the audit committee which then informs the contracts of the audit committee members.

The charter should be used to guide the activities of an audit committee on an ongoing basis. A clear, well written charter should set out the objectives, roles and responsibilities, composition, structure and membership requirements, relationships with other stakeholders, authority for the committee to conduct enquiries and access municipality and municipal entity's records and personnel, outlines procedures for meetings, addresses the confidentiality and independence of committee members, and provides for ethical conduct and reporting.

Following approval, the audit committee charter should be published on the municipal website to promote awareness to all stakeholders. The charter should be reviewed



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

annually and updated to ensure relevance and consistency with the MFMA, Municipal Systems Act (No 32 of 2000) and other related regulations, guides and best practice.

The charter should be used as a basis for:

- Preparing the audit committee's annual work plan;
- Setting the agenda for meetings;
- Requesting skills and expertise;
- Making recommendations to the accounting officer and municipal council;
- Assessing the audit committee's performance by its members, municipal council, management, Auditor-General and internal auditors; and
- Contributions and participation at meetings.

The Revised Audit Committee Charter is included in Annexure A for adoption: Revised Audit Committee Charter (track changes version).

FINANCIAL IMPLICATIONS

None, besides the standard Audit Committee Remuneration for meetings attendance

COMMENTS: MUNICIPAL MANAGER

N/A

COMMENTS: DIRECTOR: FINANCIAL SERVICES

N/A

COMMENTS: DIRECTOR: CORPORATE SERVICES

N/A

COMMENTS: DIRECTOR: CIVIL ENGINEERING SERVICES

N/A

COMMENTS: DIRECTOR: ELECTRO-TECHNICAL SERVICES

N/A

COMMENTS: DIRECTOR: DIRECTOR: PLANNING AND DEVELOPMENT

N/A

COMMENTS: DIRECTOR: COMMUNITY SERVICES

N/A

COMMENTS: DIRECTOR: COMMUNITY SAFETY AND MOBILITY

N/A

COMMENTS: LEGAL SERVICES

N/A



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COMMENTS: OTHER

N/A

SUMMARY/OPSOMMING

The purpose of the report is to submit the Revised Audit Committee Charter for the 2026/2027 financial year to Council for consideration and approval.

RECOMMENDATION

- (a) That the Revised Audit Committee Charter for the 2026/2027 financial year be **ADOPTED** and **APPROVED** by Council; and
- (b) That Council takes **NOTE** of the Audit Committee Meeting Schedule for the 2026/2027 financial year.

IZINDULULO

- (a) Kukuba Iphepha laMalungelo eliHlaziyiweyo leKomiti yoPhicotho-zincwadi lonyaka-mali ka-2026/2027 lamkelwe kwaye ligunyaziswe liBhunga; kunye
- (b) Nokuba iBhunga liqaphele uLudwe lweNkqubo yeeNtlanganiso zeKomiti yoPhicotho-zincwadi yonyaka-mali ka-2026/2027.

ATTACHMENTS/ STAWENDE DOKUMENTE

Annexure "A" - 2026/2027 Audit Committee Meeting Schedule.

Annexure "B" - 2026/2027 Revised Audit Committee Charter in Track Changes.



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.3 ANNEXURE “A”



2026/2027 PROPOSED AUDIT COMMITTEE MEETING SCHEDULE

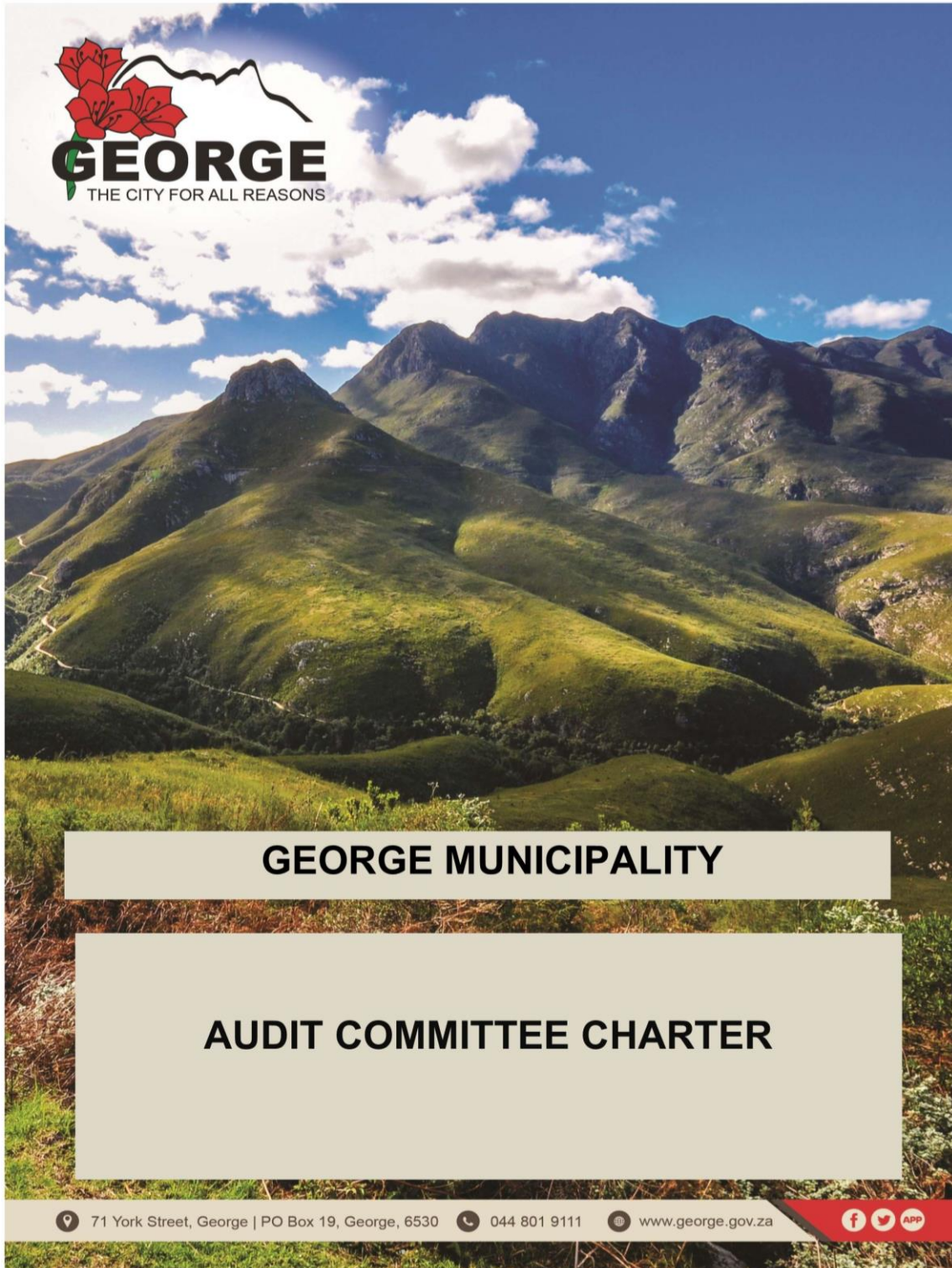
DATE	MATTERS TO DISCUSS
QUARTER 1: JUL 2026 – SEP 2026	
21 July 2026	4th Quarter Meeting (2025/2026): - Internal Audit Work Completed and Planned - Financial Reporting (Section 52 Quarterly Report) 4th Quarter Performance Assessment (April – June 2026)
21 August 2026	Special Meeting to Review: 2025/2026 Draft Annual Financial Statements (AFS) 2025/2026 Draft Annual Performance Report (APR)
September 2026	
QUARTER 2: OCT 2026 – DEC 2026	
20 October 2026	1st Quarter Meeting: - Internal Audit Work Completed and Planned - Financial Reporting (Section 52 Quarterly Report) - Revised Risk-Based Internal Audit Plan 1st Quarter Performance Assessment (July – September 2026) - Auditor General Engagement Letter and Audit Strategy
November 2026	Special Meeting to Review: Draft Auditor-General Report for the 2025/2026 financial year
December 2026	
QUARTER 3: JAN 2027 – MARCH 2027	
26 January 2027	2nd Quarter Meeting: - Internal Audit Work Completed and Planned - Financial Reporting (Section 52 Quarterly Report) 2nd Quarter Performance Assessment (October - December 2026) 2025/2026 Mid-Year Performance Assessment Report 2024/2025 Draft Annual Report discussion before Council approval - Report by the Chairperson of the APAC for the 2025/2026 financial year - Annual Control Assessment - Annual evaluations (Internal Audit, Audit Committee and Finance Function)
February 2027	
March 2027	
QUARTER 4: APR 2027 – JUN 2027	
20 April 2027	3rd Quarter Meeting: - Internal Audit Work Completed and Planned - Financial Reporting (Section 52 Quarterly Report) 3rd Quarter Performance Assessment (January – March 2027) - Final 2024/2025 Annual Report for notification - Bi-annual report on Performance Management by Chairperson of the APAC - Review the Draft IDP; Budget and SDBIP
May 2027	
24 June 2027	Special Meeting to Review: - Internal Audit Work Completed and Planned - Internal Audit and Audit Committee Charter - Risk-Based Internal Audit Plans and other Internal Strategic Documents

**** The Audit Committee can also convene additional meetings as circumstances require**



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ITEM 4.3 ANNEXURE “B”





AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.3 ANNEXURE “B” CONTINUED

GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

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ITEM 4.3 ANNEXURE “B” CONTINUED

GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

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ITEM 4.3 ANNEXURE “B” CONTINUED

GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

1. MANDATE OF THE AUDIT COMMITTEE

- 1.1. The Audit Committee is an independent advisory body per Section 166(1) of the Municipal Finance Management Act No. 56 of 2003 (MFMA). The Audit Committee performs the responsibilities assigned to it in terms of Section 166 of the MFMA, the Local Government: Municipal Systems Amendment Act, 2011, Act No. 3 of the Local Government: Municipal Structures Amendment Act, 2021 and the corporate governance responsibilities delegated to it under its charter by the Council.
- 1.2. The Audit Committee also fulfils the functions of a Performance Management Audit Committee constituted in terms of Regulation 14(2) of the Local Government: Municipal Planning and Performance Management Regulations, 2001.
- 1.3. The Audit Committee should **not perform any management functions or assume any management responsibilities**. It provides *inter alia*, a forum for discussing business risk and control issues for developing relevant recommendations for consideration by the Council and management. The Audit Committee should mainly make recommendations to the Council for its approval or final decision. Consistent with these functions, the Audit Committee should encourage continuous improvement of, and should foster adherence to, the municipality's policies, procedures, and practices at all levels. The Audit Committee should also provide for open communication among the external auditor, financial and senior management, the internal audit function, and Council.

2. PURPOSE OF THE CHARTER

- 2.1. This charter defines the objectives, roles and responsibilities, composition, structure, membership requirements and the charter also outlines the procedures necessary to function effectively, clearly defining the relationships with stakeholders and the authority to conduct enquiries and to access the municipality's records and personnel. The charter also outlines the procedures for meetings; the standard of confidentiality and independence expected of Audit Committee members and provides for ethical conduct and reporting.
- 2.2. The charter should be reviewed annually and updated to ensure relevance and consistency with the MFMA, Municipal Systems Act (No 32 of 2000), the Local Government: Municipal Structures Amendment Act, 2021 and other related regulations, guides and leading practice.
- 2.3. The charter should be used as the basis for:
 - 2.3.1. Developing the Audit Committee's annual work plan, with input from the Accounting Officer and other relevant stakeholders;
 - 2.3.2. Setting the agenda and focus areas for Audit Committee meetings;
 - 2.3.3. Identifying and requesting the skills and expertise necessary to fulfil the mandate;
 - 2.3.4. Formulating recommendations to the Accounting Officer and municipal Council;
 - 2.3.5. Assessing the Audit Committee's performance and effectiveness by its members, municipal Council, management, Auditor-General and internal auditor; and
 - 2.3.6. Contributions and participation during meetings.

ITEM 4.3 ANNEXURE “B” CONTINUED

GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

- 2.4. The King IV Report on Corporate Governance for South Africa, 2016 (herein referred to as King IV) requires management to publicly confirm that they have reviewed the effectiveness of the internal controls of their organisation. The implementation of control and information systems is essential to the effective discharge of the management's responsibilities.

3. AUTHORITY

- 3.1. The Audit Committee is authorised to conduct all activities stipulated in Section 166(2) of the MFMA. For further details refer to Section 10.1 of the Audit Committee Charter.
- 3.2. The Council authorises the Audit Committee to fulfill the responsibilities outlined in this charter. In addition to Section 166(3) of the MFMA and in line with best practice in Corporate Governance, the Audit Committee is authorised to:
- 3.2.1. Have unrestricted access to financial records and other relevant information of the municipality. All municipal employees are directed to cooperate fully with any request made by the Audit Committee **provided that the proper administrative protocols and procedures are adhered to.**
- 3.2.2. Seek any information it requires from external parties, obtain outside independent professional advice and secure the attendance of any person with relevant experience and expertise where deemed necessary. Any such appointments shall comply with the Supply Chain Management Policy subject to approval by the Accounting Officer.
- 3.2.3. Assist the Council in fulfilling its oversight responsibilities with respect to the financial reporting process, the system of internal control, the audit process and the municipality's process for monitoring compliance with laws and regulations and the code of conduct.
- 3.2.4. Liaise with **[MFMA S166 3(b)]** –
- (i) The internal audit function of the municipality; and
 - (ii) The person designated by the Auditor-General to audit the financial statements of the municipality.
- 3.2.5. Meet privately with the external or internal auditors, if so requested, without the presence of any Councillor or Official of the municipality..
- 3.2.6. Through the chairperson, request that Councillors, municipal officials or the Internal Auditors in attendance excuse themselves from meetings where warranted by the circumstances.
- 3.3. The Audit Committee is authorised to “carry out such investigations into the financial affairs of the municipality as the council of the municipality may request” in terms of Section 166(2)(d) of the MFMA. The Audit Committee must comply with relevant regulations, legislation and relevant municipal policies for all investigations. The financial impact of any such an investigation must be considered and sufficient provision be made on the appropriate municipal budget and concurrence of the Chief Financial Officer (CFO).



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.3 ANNEXURE “B” CONTINUED

GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

4. COMPOSITION OF THE COMMITTEE

- 4.1. Section 166(4)(a) of the MFMA and Regulation 14(2)(a) to (c) of the Local Government: Municipal Planning and Performance Management Regulations, 2001, stipulates that the Audit Committee must consist of at least three members.
- 4.2. The George Municipality's Audit Committee will comprise of at least three (3) to the maximum of **five (5) independent members** with appropriate experience and skills, which are not in the employ of the municipality, to enable the committee to discharge the responsibilities set out in Section 166(2) of the MFMA and Regulation 14(4) of the Local Government: Municipal Planning and Performance Management Regulations, 2001.

5. SELECTION AND APPOINTMENT OF MEMBERS

In terms of Section 166(5) of the MFMA and Regulation 14(2)(a) to (d) of the Local Government: Municipal Planning and Performance Management Regulations, 2001, the members of the Audit Committee must be appointed by the Council.

5.1. Selection process for the appointment of members

- 5.1.1. The Chief Audit Executive (CAE), in consultation with the Municipal Manager (Accounting Officer), will facilitate the selection process for Audit Committee members. The selection process may include:
 - 5.1.1.1. Considering the database on previously received applications for Audit Committee appointments
 - 5.1.1.2. The screening and shortlisting of all applications received.
 - 5.1.1.3. Conducting interviews with shortlisted applicants.
 - 5.1.1.4. Consulting with relevant internal stakeholders, including the Accounting Officer.
 - 5.1.1.5. Compile a final recommendation for the Council to consider and approve.
- 5.1.2. Municipal Council will make the final decision on the appointment of Audit Committee Members
- 5.1.3. During the appointment process, Council must determine whether an applicant is serving on other Local Government Audit Committees.
- 5.1.4. An Audit Committee member must ensure that they serve on no more than a total of three (3) Local Government Audit Committees concurrently (in compliance with National Treasury's MFMA Circular 65), and failure to comply will result in the dismissal from the Audit Committee.



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GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

5.2. Selection process for the appointment of an Audit Committee Chairperson

- 5.2.1. In terms of Section 166(5) of the MFMA, the Chairperson of the Audit Committee is appointed by the **municipal Council** from among the existing appointed members of the Committee.
- 5.2.2. The CAE in consultation with the Municipal Manager will facilitate the selection process of the Audit Committee Chairperson. The current and appointed serving audit committee members will be considered first, and they may submit their nomination of a preferred candidate for councils' consideration, inter alia:
- 5.2.2.1. Shortlist Audit Committee members who wish to be considered for the appointment as Chairperson.
 - 5.2.2.2. Consider consulting with relevant parties including the Accounting Officer.
 - 5.2.2.3. Conduct interviews, and if required conduct practical assessments, on the shortlisted Audit Committee members.
 - 5.2.2.4. Make a final recommendation relating to the appointment of an Audit Committee Chairperson, for Council to consider and approve.
- 5.2.3. MFMA Circular 65 provides guidance relating to the qualities and factors which should be considered amongst others, when appointing an Audit Committee Chairperson:
- 5.2.3.1. Has good standing and ability to lead discussions;
 - 5.2.3.2. Creates vision and provides direction at meetings;
 - 5.2.3.3. Builds municipal capabilities by guiding management based on expert knowledge and skills;
 - 5.2.3.4. Promotes and achieve quality outcomes at meetings;
 - 5.2.3.5. Has the ability to speedily and effectively advise Council of any impending non-compliance with the legislative framework;
 - 5.2.3.6. Has the ability to encourage other members to participate in Audit Committee meetings; and
 - 5.2.3.7. Conducts meetings in a manner that demonstrates a desire to establish effective communication with all stakeholders.
- 5.2.4. When appointing an Audit Committee Chairperson leading practice should be considered including the Public Sector Audit Committee Forum guidance papers.
- 5.2.5. In the event that an Audit Committee Chairperson has not yet been appointed by Council, the Audit Committee Members may appoint an interim Chairperson until the appointment process is finalised (i.e. until Council appoints a new Audit Committee Chairperson).



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GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

6. QUALITIES OF MEMBERS

- 6.1. In line with MFMA Circular 65, in determining suitable candidates for an Audit Committee and maintaining a balanced composition, the Accounting Officer should seek to appoint candidates that have ability to:
- 6.1.1. Perform the role as advisor to management;
 - 6.1.2. Communicate effectively with management;
 - 6.1.3. Carefully review information received and obtain clarification from management as and when appropriate;
 - 6.1.4. Raise relevant questions, evaluate responses and follow up on any matter that is unclear;
 - 6.1.5. Conduct responsibilities in the context of the municipality's strategic objectives and overall corporate governance of the Council;
 - 6.1.6. Act independently and be proactive in advising the Accounting Officer regarding issues that require further management attention;
 - 6.1.7. Encourage openness and transparency;
 - 6.1.8. Build relations with management;
 - 6.1.9. Have a professional approach to performing duties, including commitment of time and effort; and
 - 6.1.10. Each committee member must be independent and appropriately skilled.
- 6.2. MFMA Circular 65 stipulates that the members of the Audit Committee must collectively have sufficient qualifications, skills and experience to fulfill their duties, including an understanding of the following:
- 6.2.1. Private and public-sector experience;
 - 6.2.2. An understanding of service delivery priorities;
 - 6.2.3. Good governance and/or financial management experience;
 - 6.2.4. An understanding of the role of Council and Councillors;
 - 6.2.5. An understanding of the operations of the municipality;
 - 6.2.6. Familiarity with risk management practices;
 - 6.2.7. An understanding of internal controls;
 - 6.2.8. An understanding of major accounting practices and public-sector reporting requirements;
 - 6.2.9. An understanding of public sector reforms;
 - 6.2.10. Familiarity with legislation applicable to municipalities;
 - 6.2.11. An understanding of the roles and responsibilities of internal and external auditors;
 - 6.2.12. An understanding of the treatment of allegations and investigations;

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- 6.2.13. An understanding of the performance management system;
- 6.2.14. Sustainability issues for example financial; environment; social; reporting; and governance; etc.
- 6.2.15. Information technology governance as it relates to integrated reporting; and
- 6.2.16. Integrated reporting.
- 6.3. When appointing Audit Committee Members leading practice should be considered including the Public Sector Audit Committee Forum guidance papers.
- 6.4. The skills and qualifications of Audit Committee members are mapped and recorded by means of a Skills Matrix and are aligned with the recommendations and identified skills priorities of [King IV: the municipality](#).
- 6.5. Members will at least include –
 - 6.5.1. Two members who should preferably have sound financial knowledge;
 - 6.5.2. A member with sound performance management knowledge (stipulated in Regulation 14(2)(b) of the Local Government: Municipal Planning and Performance Management Regulations, 2001);
 - 6.5.3. Members who have the necessary standing and expertise to provide the municipality with assurance that the risks are being appropriately managed;
 - 6.5.4. Members who have sound understanding of relevant legal and regulatory frameworks; and
 - 6.5.5. Members who have a sound knowledge and experience of local government Information Technology systems and structures.
 - 6.5.6. Members can be temporarily co-opted to serve on the committee for a specific function if there is a shortage of certain skills on the committee to deal with specific matters. Approval for co-opting members should be done in consultation with the Chairperson; CAE and Municipal Manager.

7. MEMBERSHIP AND INDEPENDENCE

- 7.1. The Audit Committee must operate independently and be safeguarded from any undue influence when exercising its responsibilities in an objective manner. To enhance the Audit Committee’s functionality, the following is required:
 - 7.1.1. The Audit Committee chairperson and all members must be independent of the municipality;
 - 7.1.2. The Audit Committee chairperson and all members must be free from personal or external bias, and exhibit an independent mental attitude during deliberations;
 - 7.1.3. All Audit Committee members must declare any private or business interest at the beginning of every meeting; and

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7.1.4. Members must engage in any business with the municipality, in order to avoid actual or perceived conflicts of interest.

7.2. Council adopts the principles of the King IV Report on Corporate Governance for South Africa, 2016 (King IV) in terms of the Audit Committee membership, namely that “All members of the audit committee should be independent, non-executive members”.

7.3. In terms of King IV, the following definitions relating to independence are pertinent:

King IV definitions	
Conflict of interest	A conflict of interest, used in relation to members of the governing body [i.e. Council] and its committees [which includes an Audit Committee], occurs when there is a direct or indirect conflict, in fact or in appearance, between the interests of such member and that of the organisation. It applies to financial, economic and other interests in any opportunity from which the organisation may benefit, as well as the use of the property of the organisation, including information. It also relates to member's related parties holding such interests. (See also “related party” and “independence”.
Related party	A related party is a person or entity as set out in section 2(1) of the Companies Act. It applies <i>mutatis mutandis</i> to organisations other than companies [i.e. local government]. As per section 2(1) of the Companies Act: “For all purposes of this Act— (a) an individual is related to another individual if they— (i) are married, or live together in a relationship similar to a marriage; or (ii) are separated by no more than two degrees of natural or adopted consanguinity or affinity;”
Independence	Independence generally means the exercise of objective, unfettered judgement. When used as the measure by which to judge the appearance of independence, or to categorise a non-executive member of the governing body [i.e. Council] or its committees [which includes an Audit Committee] as independent, it means the absence of an interest, position, association or relationship which, when judged from the perspective of a reasonable and informed third party, is likely to influence unduly or cause bias in decision-making.

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8. TERM OF OFFICE AND TERMINATION OF SERVICE

8.1. Term of Office

- 8.1.1. To enhance independence of the Audit Committee, the term of office for members must be strictly adhered to. Members of the Audit Committee should not be contracted continuously for a period exceeding six years. After serving consecutively for six years, a cooling off period of two years should be provided for, before appointing the same member to the same Audit Committee.
- 8.1.2. Rotation of members is encouraged as it enhances the independence of the Audit Committee.
- 8.1.3. Audit Committee members should serve at least a minimum of three years with an option to renew for another three years, based on performance (Refer to Section 13: Performance Assessments).
- 8.1.4. The chairperson should be appointed for three years or a lesser period if necessary, to ensure that the member of the Audit Committee is not contracted continuously for a period exceeding six years. This term ensures that he/she contributes most effectively and provides stability to the Audit Committee.
- 8.1.5. Recruitment of members should be staggered to prevent a loss of knowledge and skills in the committee.
- 8.1.6. The recruitment process of new members should preferably be concluded at least three months in advance of the expiry of existing members term. The CAE and the Accounting Officer must maintain records of Audit Committee member contracts and ensure recruitment is undertaken as mentioned above.

8.2. Termination of Service

- 8.2.1. Members should be encouraged not to terminate their contracts until they have shared their knowledge with other new members. An Audit Committee member should preferably give two-months' notice prior to resignation.
- 8.2.2. The Audit Committee members should have the opportunity to have an exit meeting with the Audit Committee Chairperson (or in the case of the Audit Committee Chairperson, to have an exit meeting with the Mayor) to discuss the reasons for leaving and to provide feedback on their experience on the Audit Committee as well as any other issues. The date of resignation should be minuted by the secretariat of the Audit Committee.



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8.2.3. Audit Committee members can be dismissed by the Municipal Council under certain circumstances. The Accounting Officer or Municipal Council should consult the charter when dismissing members of the Audit Committee. Reasons for dismissal amongst others would normally be detailed in the letter of appointment and contract agreement, such as:

- 8.2.3.1. Where an on-going conflict of interest exists.
- 8.2.3.2. Where a member has not performed to expectations.

8.2.4. The official dismissal processes as they relate to the municipality must be adhered to by the Accounting Officer and Municipal Council when an Audit Committee member is being dismissed. A service provider should be appointed to consider, assess and recommend to Council whether the Audit Committee member should be dismissed.

8.2.5. Where appropriate, the dismissal process must be linked to the charter and member's performance assessment process. The dismissal of a member must be performed by the Municipal Council and the outcome of the dismissal process should be in writing. The date of dismissal should be minuted by the secretariat of the Audit Committee.

8.2.6. The appointment of a member will be terminated if he/she is declared bankrupt or found guilty of fraud or corruption or any offence where dishonesty is an element, in a court of law, during his/her term of office.

9. INDUCTION OF MEMBERS

- 9.1. A formal process of induction must be facilitated by the CAE in consultation with the Accounting Officer. During the induction of members, the roles and responsibilities of the Audit Committee must be clarified.
- 9.2. The induction process should entail sufficient briefings and information on their roles, responsibilities, accountability and management's expectations.



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GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

10. ROLES AND RESPONSIBILITIES OF THE AUDIT COMMITTEE

10.1. Statutory responsibilities in terms of Section 166 (2) and (3) of the MFMA

10.1.1. The Committee must:

- S166(2)(a) Advise the municipal council, the political office-bearers, the Accounting Officer and the management staff of the municipality, on matters relating to:
- (i) Internal financial control and internal audits;
 - (ii) Risk management;
 - (iii) Accounting policies;
 - (iv) The adequacy, reliability and accuracy of financial reporting and information;
 - (v) Performance management;
 - (vi) Effective governance;
 - (vii) Compliance with the MFMA, the annual Division of Revenue Act and any other applicable legislation;
 - (viii) Performance evaluation; and
 - (ix) Any other issues referred to it by the municipality or municipal entity.
- S166(2)(b) Review the annual financial statements to provide the Council of the municipality with an authoritative and credible view of the financial position of the municipality, its efficiency and effectiveness and its overall level of compliance with the MFMA, the annual Division of Revenue Act and any other applicable legislation.
- S166(2)(c) Respond to the Council on any issues raised by the Auditor-General in the audit report.
- S166(2)(d) Carry out such investigations into the financial affairs of the municipality as the Council of the municipality may request.
- S166(2)(e) Perform such other functions as may be prescribed.
- S166(3) In performing its functions –
- S166(3)(a) Have access to the financial records and other relevant information of the municipality; and
 - S166(3)(b) Must liaise with –
 - i) The Internal Audit Unit of the municipality; and
 - ii) The person designated by the Auditor-General to audit the financial statements of the municipality.



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10.2. Performance Management

10.2.1. Statutory responsibilities in terms of Regulation 14(4) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 (i.e. relating to Performance Management)

The Audit Committee shall consider matters relating to performance management at least two times per annum to discharge the responsibilities prescribed in terms of Regulation 14(4) of the Local Government: Municipal Planning and Performance Management Regulations, 2001:

Reg 14(a) A performance audit committee [duties assigned to the Audit Committee per Regulation 14(2)(c)] must -

- (i) review the quarterly reports submitted to it in terms of sub regulation (1)(c)(ii) [internal audit reports on performance measurements in terms of Regulation 14(1)];
- (ii) review the municipality's performance management system and make recommendations in this regard to the council of that municipality; and
- (iii) at least twice during a financial year submit an audit report to the municipal council concerned.

Reg 14(b) In reviewing the municipality's performance management system in terms of paragraph (a)(ii), the performance audit committee [duties assigned to the Audit Committee per Regulation 14(2)(c)] must focus on economy, efficiency, effectiveness and impact in so far as the key performance indicators and performance targets set by the municipality are concerned.

Reg 14(c) A performance audit committee [duties assigned to the Audit Committee per Regulation 14(2)(c)] may –

- (i) communicate directly with the council, municipal manager or the internal and external auditors of the municipality concerned;
- (ii) access any municipal records containing information that is needed to perform its duties or exercise its powers;
- (iii) request any relevant person to attend any of its meetings, and, if necessary, to provide information requested by the committee; and
- (iv) investigate any matter it deems necessary for the performance of its duties and the exercise of its powers. [The Audit Committee must comply with relevant regulations, legislation and relevant municipal policies for all investigations. The financial impact of any such an investigation must be considered and sufficient provision be made on the appropriate municipal budget and concurrence of the CFO].



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10.2.2. Other responsibilities relating to Performance Management

10.2.2.1. The Audit Committee is also expected to have a good understanding of the performance management system, policy and strategy of the municipality. They should also review and comment on:

10.2.2.1.1. compliance with statutory requirements and performance management best practices and standards;

10.2.2.1.2. the alignment of the Integrated Development Plan (IDP), the Budget, Service Delivery and Budget Implementation Plan (SDBIP), performance agreements, alignment with Provincial and National Government frameworks;

10.2.2.1.3. whether the “SMART” principles (Specific, Measurable, Achievable, Relevant, Time-bound) have been applied on the indicators to ensure they are measurable and relate to services performed by the municipality and its entities;

10.2.2.1.4. compliance with in-year reporting requirements;

10.2.2.1.5. the quarterly performance reports submitted by internal audit;

10.2.2.1.6. municipality's and entities annual financial statements and timely submission to the Auditor-General by 31 August, each year;

10.2.2.1.7. the municipality's and entities annual reports within the stipulated timeframes;

10.2.2.1.8. the municipality's performance management system and make recommendations for its improvement; and

10.2.2.2. The Chairperson, or a delegated member, attends the formal evaluations of Section 56 & 57 employees.

10.3. Internal Audit

10.3.1. A critical role of the Audit Committee is to monitor, assess and report on the effective functioning and independence of the internal audit function. The Audit Committee must ensure that the roles and functions of the external audit with internal audit are sufficiently clarified and co-ordinated to provide an objective and informed view of the operational effectiveness of the municipality's systems of internal control, governance and financial reporting.

10.3.2. The Audit Committee must in relation to internal audit:



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- 10.3.2.1. Ensure that the internal audit function's charter, independence and mandate are clearly understood and respond to the objectives of the municipality and the legislative requirements;
- 10.3.2.2. Regularly advise on the functional and administrative reporting lines of the Chief Audit Executive (CAE) to ensure that the organisational structure is consistent with the principles of independence and accountability;
- 10.3.2.3. Review and approve, on an annual basis, the internal audit charter, including the internal audit strategy and strategic plan;
- 10.3.2.4. Confirm that the annual audit plan makes provision for critical risk areas in the municipality;
- 10.3.2.5. Advise the municipality on resources allocated to give effect to the work outputs of the internal audit function;
- 10.3.2.6. Confirm whether senior management supports for the internal audit function/ and co-operates with the external audit process. ;
- 10.3.2.7. Ensure that internal audit reports are submitted to the Audit Committee quarterly;
- 10.3.2.8. Monitor the implementation of actions by management in relation to the audit recommendations;
- 10.3.2.9. Consider and review reports relating to difficulties encountered during the audit engagement, including any scope limitation or access to information reported to the Accounting Officer that remain unresolved;
- 10.3.2.10. Evaluate the performance of internal audit function in terms of the agreed goals and objectives as captured in the audit plan annually;
- 10.3.2.11. Ensure that the CAE has direct access to the chairperson of the Audit Committee;
- 10.3.2.12. Conduct a high-level review of the internal audit function/function on an annual basis, to ascertain whether the internal audit function/function conforms with the Global Internal Audit Standards (GIAS) or relevant IIA standards.;
- 10.3.2.13. Be consulted by the relevant structures on the appointment, termination and annual performance evaluation of the services of the CAE;
- 10.3.2.14. Review the Quality Assurance and Improvement Programme (QAIP) and the results of the ongoing, annual internal and the 5-year external quality assurance reviews (QARs); and
- 10.3.2.15. Monitor the implementation of the recommendations of the external QAR on at least annually.



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10.3.3. Internal audit unit is accountable to the Audit Committee as follows:

- 10.3.3.1. Maintain open and effective, regular communication with the Audit Committee;
- 10.3.3.2. Develop a flexible audit plan using a risk-based methodology, addressing any critical risk or weaknesses in controls identified and submit the audit plan to the Audit Committee for review and adoption at least annually;
- 10.3.3.3. Report on the progress and results of the annual audit plan including any ad-hoc requested by management and the Audit Committee;
- 10.3.3.4. Develop and implement a QAIP and report the results of:- the ongoing, annual internal and the 5-year external QARs;
- 10.3.3.5. Report on the status of implementation of the agreed actions of the external QAR on at least an annual basis;
- 10.3.3.6. Assist in preparing the Audit Committee meeting agenda and distributing relevant documentation in advance of meetings;
- 10.3.3.7. Meet periodically with the chairperson of the Audit Committee to discuss whether the material and information furnished meets the requirements of the Audit Committee;
- 10.3.3.8. Obtain feedback from the Audit Committee whether the frequency and time allocated to the committee is sufficient to attend effectively to all matters;
- 10.3.3.9. Cooperate with the Audit Committee as they conduct annual reviews of the performance of the internal audit function; and
- 10.3.3.10. Submit the internal audit charter to the Audit Committee for review and adoption on an annual basis and as necessary.

10.4. Control Environment

10.4.1. The Audit Committee members need to have a good understanding of the control environment, in fulfilling this responsibility the committee should:

- 10.4.1.1. Determine whether management follows a sound process to draw conclusions on the adequacy and effectiveness of the system of internal control and comment to management as such;



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- 10.4.1.2. Establish whether management has relevant policies and procedures in place and that these are adequate, effective and regularly updated;
- 10.4.1.3. Determine whether appropriate processes are followed and complied with on a regular basis;
- 10.4.1.4. Consider measures applied on any required changes to the design or implementation of internal controls; and
- 10.4.1.5. Assess steps taken by management to encourage ethical and lawful behaviour, financial discipline and accountability for use of public resources.

10.5. Risk Management

- 10.5.1. The Accounting Officer is responsible for the establishment of effective, efficient and transparent risk management systems within the municipality.
- 10.5.2. It is expected that the Audit Committee will provide an independent and objective view of the effectiveness of the municipality's risk management processes, including the adequacy of risk identification, assessment, mitigation, and monitoring.
- 10.5.3. Where there is a separate Risk Management Committee, the Audit Committee will be required to review recommendations made and consider these in line with the oversight responsibilities as defined in this charter, without duplication of efforts of the Risk Committee.
- 10.5.4. The Audit Committee must also provide feedback to the Accounting Officer and municipal Council on the adequacy and effectiveness of risk management practises in the municipality.

10.6. External Audit

- 10.6.1. The Audit Committee will attend to the following matters in conjunction with duly authorised representatives from the Office of the Auditor-General.
- 10.6.2. The Audit Committee must in relation to external audit:
 - 10.6.2.1. Take cognizance of the scope of work undertaken by the external auditor and the extent of co-ordination with the internal audit unit;
 - 10.6.2.2. Review annual external audit plans, audit fees and other compensation;
 - 10.6.2.3. Review reports and monitor management's implementation of audit recommendations and municipal Council resolutions in the new financial year;
 - 10.6.2.4. Review the report on the financial statements and matters raised therein for reasonability and accuracy;



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- 10.6.2.5. Review any interim reports issued to take cognizance of the issues raised in determining the follow up work of the internal audit;
- 10.6.2.6. Conduct a review of the extent to which previously reported findings by the external auditor have been addressed by the municipal Council;
- 10.6.2.7. Provide advice to the Accounting Officer on actions taken relating to significant matters raised in external audit reports;
- 10.6.2.8. Liaise with the external auditors on any matter that the Audit Committee considers appropriate to raise with the external auditor;
- 10.6.2.9. Confirm whether the external auditors have reasonable access to the management and chairperson of the Audit Committee;
- 10.6.2.10. Address any potential restrictions or limitations with the Accounting Officer and Council; and
- 10.6.2.11. Address outstanding matters raised by the external auditors and any findings are dealt with conclusively in an expeditious manner.

10.7. Annual Financial Statements

- 10.7.1. In terms of Section 166(2)(b) the Audit Committee must review the Annual Financial Statements to provide Council with an “authoritative and credible view of the financial position of the municipality”.
- 10.7.2. For the Audit Committee to adequately fulfil their obligations, the financial statements should be submitted to the Audit Committee for their review at least two weeks before submission to the Auditor-General. The process and timelines for Audit Committee meetings should be changed accordingly.
- 10.7.3. Refer to guidance below relating to processes which the Audit Committee should perform:
 - 10.7.3.1. Confirming if the municipal audit file is prepared in line with the applicable standards and guidance contained in MFMA Circular 50, or as updated;
 - 10.7.3.2. Reviewing the unaudited annual financial statements of the municipality to confirm that the quality, integrity and content is consistent with applicable standards and compliant with the legal framework;
 - 10.7.3.3. Evaluating the annual financial statements of the municipality for reasonableness, completeness and accuracy, and provide comment thereon, on a timely basis;
 - 10.7.3.4. Considering the Auditor-General’s opinion on the quality and appropriateness of the municipality’s accounting policies; and



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10.7.3.5. Reviewing efficiency and effectiveness of internal controls over AFS preparation and reporting.

10.7.4. Specifically, with regards to Annual Financial Statements, the Audit Committee should review and challenge where necessary:

10.7.4.1. Arithmetical accuracy and consistency;

10.7.4.2. Consistency of, and any changes to, accounting policies, comparing to prior years;

10.7.4.3. Methods used to account for significant or unusual transactions where different approaches are possible;

10.7.4.4. Whether the municipality has followed appropriate accounting standards and made appropriate estimates and judgements, considering previous audit outcomes;

10.7.4.5. The quality of disclosure in the municipality's financial reports and the context in which statements are made;

10.7.4.6. All material information presented with the financial statements, such as the operating and financial review and the corporate governance statement (insofar as it relates to the audit and risk management);

10.7.4.7. All material issues in prior reports by the Auditor-General have been appropriately accounted for, resulting in fair presentation; and

10.7.4.8. Conduct Analysis of trends and other financial ratio calculations e.g. year-on-year comparisons and composition of primary group e.g. salaries as a component of operations, whether operations are undertaken on a sustainable basis, operations at surplus or deficit, efficiency and solvency ratios, etc.

10.8. Compliance with laws, regulations and ethics

10.8.1. The Audit Committee shall assess whether the management of the municipality has the necessary mechanisms in place to ensure that there is compliance with pertinent laws and regulations and is conducting its affairs ethically.

10.8.2. This must include maintaining effective controls against conflicts of interest, fraud and corrupt practices.

10.8.3. The specific steps involved in carrying out this responsibility include:

10.8.3.1. Reviewing policy documents which should incorporate compliance with laws, regulations, ethics, policies and rules regarding conflict of interest;



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- 10.8.3.2. Monitoring the compliance with the policy documents;
- 10.8.3.3. Taking note of significant cases of conflicts of interest, misconduct, or fraud and the resolution of the cases;
- 10.8.3.4. Make recommendations regarding any potential conflicts of interest or questionable situations of a material nature, which are brought to its attention;
- 10.8.3.5. Reviewing the Internal and External Auditor's written reports concerning the scope of reviews of compliance, any significant findings, and the resolution and follow-up on findings and recommendations;
- 10.8.3.6. Monitoring developments and changes in the law relating to the responsibilities and liabilities of management and to monitor and review the extent to which the management is meeting its obligations;
- 10.8.3.7. Monitoring developments and changes in the various rules, regulations and laws which relate generally to the Municipal operations and to monitor and review the extent to which the municipality is complying with such laws;
- 10.8.3.8. Reviewing the process for communicating the code of conduct to the municipality's personnel, and for monitoring compliance therewith; and
- 10.8.3.9. Obtaining regular updates from management and where necessary, legal counsel regarding compliance matters.

10.9. Information Technology (IT) and Governance

- 10.9.1. The Audit Committee also needs to provide advice on IT governance, controls, access, safeguarding of information in the municipality and its entities.
- 10.9.2. Specific expertise may be required from within or outside the municipality from time to time, to assist the internal audit unit and Audit Committee formulate recommendations on systems and controls. The Audit Committee may have to advise on the appropriateness of disaster recovery and continuity plans supporting IT risks, regular testing and evaluation of plans, systems and processes.

10.10. Combined assurance

- 10.10.1. The Audit Committee should confirm whether an effective, combined assurance model is applied to provide a coordinated approach to all assurance activities, and in particular the Committee should:
 - 10.10.1.1. Review whether the combined assurance received is appropriate to address all the significant risks facing the municipality; and



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ITEM 4.3 ANNEXURE “B” CONTINUED

GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

10.10.1.2. Monitor the relationship between the external assurance providers and the municipality.

11. REPORTING AND ACCOUNTABILITY

11.1. Reporting to Council

- 11.1.1. The Audit Committee should submit regular reports to Council on the operations of the internal audit unit and the Audit Committee. The report should include:
 - 11.1.1.1. A summary of the work performed by the internal audit and the Audit Committee against the annual work plan;
 - 11.1.1.2. Effectiveness of internal controls and additional measures that must be implemented to address identified risks;
 - 11.1.1.3. A summary of key issues dealt with, such as significant internal and external audit findings, recommendations and updated status thereof;
 - 11.1.1.4. Progress with any investigations and their outcomes;
 - 11.1.1.5. Details of meetings and the number of meetings attended by each member; and
 - 11.1.1.6. Other matters requested of the internal audit and Audit Committee.
- 11.1.2. As stipulated in Regulation 14(4)(a) (ii) and (iii) and 14(4)(b) of the Local Government: Municipal Planning and Performance Management Regulations, 2001:
 - 11.1.2.1. The Audit Committee must review the performance management system and make recommendations in this regard to the Council: focusing on the economy, efficiency, effectiveness and impact in so far as the key performance indicators and key performance targets set by the municipality are concerned.
 - 11.1.2.2. At least twice during a financial year submit an audit report to the Council.
- 11.1.3. The CAE should obtain the Instruction Sheets and monitor and report to the Audit Committee within two (2) months on the implementation status of Audit Committee recommendations which were approved by Council.

11.2. Reporting in terms of the Annual Report

- 11.2.1. In terms of Section 121(3)(j) of the MFMA, together with other leading practice, the Audit Committee shall prepare a report annually which will be incorporated into the municipality's Annual Report and those of its entities covering:
 - 11.2.1.1. The Audit Committee's composition;
 - 11.2.1.2. Any recommendations of the Audit Committee;
 - 11.2.1.3. Describing the functions performed by the Audit Committee and meetings attended;



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.3 ANNEXURE “B” CONTINUED

GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

11.2.1.4. Resolutions taken by Council and implementation status of recommendations made; and

11.2.1.5. Other relevant comments that may enhance governance and accountability.

11.2.2. The chairperson of the Audit Committee must submit the Audit Committee's Report at least annually, or at other intervals, to the Municipal Public Accounts Committee (MPAC), for consideration during the MPAC engagements on the oversight report.

11.2.3. The chairperson of the Audit Committee or a member in his absence, must always be available whenever MPAC needs clarity on the Annual Audit Committee Report. Therefore, the roles and responsibilities and outputs of the internal auditor and Audit Committee assist to inform the work of the MPAC and oversight structures.

11.3. Reporting to the Municipal Public Accounts Committee (MPAC)

11.3.1. In terms of S79A(3)(a) and (b) of Act No. 3 of 2021: Local Government: Municipal Structures Amendment Act, 2021, the Audit Committee must report to MPAC on the Auditor-General's reports, and also on the Internal Audit's reports.

12. MEETINGS AND PROCEDURE FOR CONDUCTING MEETINGS

12.1. Frequency and duration

12.1.1. Statutory meeting requirements:

12.1.1.1. Section 166(4)(b) of the MFMA: the Audit Committee must *“meet as often as is required to perform its functions, but at least four times a year.”*

12.1.1.2. Regulation 14(3)(a) of the Local Government: Municipal Planning and Performance Management Regulations, 2001: *“a performance audit committee must meet at least twice during the financial year of the municipality concerned”*.

12.1.1.3. Regulation 14(3)(b) of the Local Government: Municipal Planning and Performance Management Regulations, 2001: *“A special meeting of the performance audit committee may be called by any member of the committee”*.

12.1.1.4. Section 166(2)(b) of the MFMA: the Audit Committee must review the Annual Financial Statements to provide Council with an “authoritative and credible view of the financial position of the municipality”. A Special Audit Committee Meeting may need to be scheduled to fulfil this responsibility.

12.1.2. Other meeting considerations:

12.1.2.1. The Audit Committee should meet with internal and external auditors at least annually without management being present, in a closed session.



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ITEM 4.3 ANNEXURE “B” CONTINUED

GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

- 12.1.2.2. The Audit Committee meetings may be held in-person or via a secure virtual platform depending on operational requirements. To ensure members can interact meaningfully to discuss specific agenda items and general matters that could impact on and enhance the quality of engagement, deliberations and the quality of oversight.
- 12.1.2.3. The Audit Committee may also have closed sessions consisting of Audit Committee members only, without the presence of management, internal audit or external audit. This will allow members to have discussions regarding any governance concerns, committee dynamics, or any other sensitive matters that requires internal reflection.

12.1.3. The George Municipal Council authorises:

- 12.1.3.1. Ordinary Audit Committee Meetings: Quarterly meetings to address its roles and responsibilities, including those relating to performance management per Regulation 14(3)(a) of the Local Government: Municipal Planning and Performance Management Regulations.
- 12.1.3.2. Special Audit Committee Meeting to attend to its responsibilities relating to the review of the Annual Financial Statements, per Section 166(2)(b) of the MFMA.
- 12.1.3.3. Any other Special Audit Committee meetings when deemed necessary by the Audit Committee. Audit Committee will be held accountable for justification, rationale, objective and outcomes of Special Audit Committee meetings and must report on these meetings to Council. The Chairperson should as a courtesy organise these meetings in consultation with the Secretariat and Accounting Officer.

12.2. Attendance

- 12.2.1. Reasonable notice of meetings and the business to be conducted shall be given to the Audit Committee Members and invitees, to make proposals as necessary.
- 12.2.2. If the appointed Chairperson is absent from a meeting, the members present must elect a member present to act as Chairperson. (Regulation 14(2)(3) of the Local Government: Municipal Planning and Performance Management Regulations, 2001.)
- 12.2.3. The Audit Committee should consider standing invitations to attend the Audit Committee meetings to:
 - 12.2.3.1. Municipal Manager;
 - 12.2.3.2. Political representatives determined by the Audit Committee Chairperson;
 - 12.2.3.3. Chief Audit Executive (CAE);
 - 12.2.3.4. Chief Risk Officer (CRO);
 - 12.2.3.5. Chief Financial Officer (CFO);



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.3 ANNEXURE “B” CONTINUED

GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

- 12.2.3.6. External Auditor (Auditor-General);
- 12.2.3.7. Provincial Treasury;
- 12.2.3.8. National Treasury; and
- 12.2.3.9. Any other person on invitation by the chairperson of the Audit Committee.

12.2.4. The CFO, CAE and a duly authorised representative from the Office of the Auditor-General shall be invited to attend the meetings of the Audit Committee and shall have unrestricted access to the chairperson or any other member of the Audit Committee as is required in relation to any matter falling within the scope of the Audit Committee.

12.2.5. The Audit Committee Chairperson, in his or her discretion, may invite Councillors or Officials to attend and be heard at meetings of the Audit Committee when there is a functional responsibility to be discussed. No such attendee shall have a vote at meetings of the Audit Committee.

12.2.6. If the invitee is not able to attend the Audit Committee meeting, a proxy should attend on behalf of the invitee if possible.

12.2.7. Invitees will be informed (as far as possible) of proposed timeslots for agenda points relevant to them.

12.3. Proceedings

12.3.1. Unless varied by these terms of reference, meetings and proceedings of the Audit Committee will be governed by the municipality's code regulating the meetings and proceedings of the Council and sub-committees of the Council.

12.4. Agenda and minutes

12.4.1. The Audit Committee must establish an annual work plan for each year to ensure that all relevant matters are covered by the agendas of the meetings planned for the year.

12.4.2. The annual plan must ensure proper coverage of the matters laid out in the Audit Committee Charter: the more critical matters will need to be attended to each year while other matters may be dealt with on a rotation basis over a three-year period.

12.4.3. The number, timing and length of meetings, and the agendas are to be determined in accordance with the annual plan.

12.4.4. The dates of meetings should preferably be determined at least six months in advance and submitted to members as well as the determined invitees. This will assist members and invitees to diarize meetings in advance.

12.4.5. A detailed agenda, together with supporting documentation, must be circulated, preferably at least one week prior to each meeting to the members of the Audit Committee and other invitees.



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.3 ANNEXURE “B” CONTINUED

GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

- 12.4.6. Audit Committee members must be fully prepared for Audit Committee meetings, to provide appropriate and constructive input on matters discussed.
- 12.4.7. The minutes must be completed as soon as possible after the meeting and circulated to the chairman and members of the Audit Committee for review thereof.
- 12.4.8. The minutes must be formally approved by the Audit Committee at its next scheduled meeting.
- 12.4.9. Minutes of meetings shall be taken by the Secretariat and shall be reviewed and approved by the members of the Committee.
- 12.4.10. Audit Committee agendas and minutes of meetings should be forwarded to the CAE for information and for attending to any Council actions as may be required in consequence of such agendas, briefing papers and minutes.
- 12.4.11. The CAE is responsible for submission of minutes/reports of the Audit Committee to the Council.
- 12.4.12. In the event of the duly authorised representative of Office of the Auditor-General not being present at meetings, copies of the agenda and minutes of each meeting shall be forwarded to the Office of the Auditor-General for their information and records.

12.5. Quorum

- 12.5.1. The quorum for decisions of the Committee shall be any 50% plus 1 member present at the meeting of the Committee where the decisions are approved.

13. PERFORMANCE ASSESSMENTS

13.1. Self-Assessments

- 13.1.1. The Audit Committee should assess its performance and achievements against its charter on an annual basis. The assessment would cover the performance of the individual member as part of the overall audit committee with reference to the skills the member has brought to the audit committee as a whole.
- 13.1.2. The aim of the self-assessment is to ensure that the audit committee is meeting its objectives efficiently and effectively. The findings of the self-assessment should be presented by the chairperson to the accounting officer and municipal Council.
- 13.1.3. Where the self-assessment highlights a need for enhancements to the role, operational processes or membership of the Audit Committee, the chairperson should act to ensure that such enhancements are implemented. The chairperson may need to consult with the Accounting Officer and municipal Council to obtain appropriate support to ensure all enhancements are implemented.



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.3 ANNEXURE “B” CONTINUED

GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

- 13.1.4. It may be beneficial for the Audit Committee to use an external facilitator to provide assistance with, or to supervise the self-assessment process. It is up to the Audit Committee to decide whether the services of an external facilitator are required.

13.2. Independent and Objective Performance Assessments

- 13.2.1. An independent and objective performance assessment will be performed on the Audit Committee members at least once during a three-year term. An external facilitator / service provider will provide an impartial and objective view and approach the evaluation process without bias or preconceived ideas.
- 13.2.2. The chairperson and external facilitator should provide feedback to the Audit Committee members and present the findings of the evaluation to the Accounting Officer and Municipal Council.
- 13.2.3. When considering whether to renew an Audit Committee member's contract for a second and final term, Council will consider the results of the independent and objective performance assessments and conclude whether the member performed and whether to renew the contract for another term.

13.3. Performance Concerns

- 13.3.1. Where the Audit Committee is not performing in accordance with their charter and this has been observed by various stakeholders such as for example, internal audit, external audit or management, it would be appropriate for this or other issues to be brought to the attention of the Accounting Officer and municipal Council.
- 13.3.2. If an individual Audit Committee member is not performing, then the member must be given an opportunity to address such with the municipal Council. If it is considered necessary to terminate the services of an Audit Committee member prior to the end of the term of appointment, proper procedures should be followed. (Refer to Section 8.2: Termination of Service).

14. REMUNERATION

- 14.1. Having regard to the functions performed by the members of the Audit Committee, and pursuant to the powers of the Council, members of the Audit Committee shall be paid such remuneration in respect of their appointment as shall be fixed by the Council from time to time.
- 14.2. Council applies the hourly rate, in line with the remuneration Regulations and Guidelines set out by the National Treasury and revised on an annual basis.
- 14.3. As per MFMA Circular 65, the CAE, in consultation with the Chairperson of the Audit Committee, must determine the time frames of all meetings. Considering the financial implications, the Accounting Officer in consultation with the Chairperson of the Audit Committee must agree, if meetings go beyond a one day sitting.
- 14.4. Audit Committee members will be remunerated at the rates specified below, with total remuneration limited to the Council approved annual Audit Committee's budget:



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.3 ANNEXURE “B” CONTINUED

GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

- 14.4.1. **Quarterly Audit Committee Meetings:** 8 hours (includes preparation and reporting time).
- 14.4.2. **Special Audit Committee Meeting held for the review of the draft Annual Financial Statements** before they are submitted to the Auditor-General: seated time plus preparation time at a rate of *1 hour preparation time for every 1 hour seated time*.
- 14.4.3. **Other Special Audit Committee Meetings:** seated time plus preparation time at a rate of *½ hour preparation time for every 1 hour seated time*.
- 14.4.4. **Attendance at the Disciplinary Board Meetings:** seated time plus preparation time at a rate of *1 hour preparation time for every 1 hour seated time*.
- 14.4.5. **Attendance at the Performance Evaluations Meetings:** seated time and no preparation time.
- 14.4.6. **Invitations by the Accounting Officer to attend meetings including training workshops:** seated time and no preparation time.
- 14.4.7. **Attendance at Council Meetings and Council Committee meetings (excluding Bid Adjudication Meetings):** seated time and no preparation time.
- 14.4.8. **Attendance at the MPAC meeting** for the review of the Annual Audit Committee Report (note: the chairperson of the Audit Committee or a member in his/her absence, must always be available whenever MPAC needs clarity on the Annual Audit Committee Report): seated time and preparation time at a rate of *1 hour preparation time for every 1 hour seated time*.
- 14.4.9. **Attendance at Risk Management Committee Meetings:** seated time plus preparation time at *1 hour preparation time for every 1 hour seated time*.
- 14.4.10. **All other meetings and responsibilities not listed above:** seated time plus preparation time at a rate of *½ hour preparation time for every 1 hour seated time*.
- 14.5. Remuneration will only be applicable to persons employed outside the public service. No remuneration for participating in Audit Committees will be payable to officials employed at national, provincial and local government, its agencies or other entities regarded as falling within the definition of an organ of state, except for out-of-pocket expenses which may be reimbursed.
- 14.6. The reimbursement of all members for travel expenditure must be determined in accordance with the relevant approved Council policies or the rate per kilometre as published and updated by the National Department of Transport.
- 14.7. The Accounting Officer, in consultation with the CFO, is required to pre-approve the reimbursement of all travel expenditure for members of the Audit Committee based on the above mentioned or make alternative arrangements to pay for modes of travel to such meetings, in terms of Council's policies.



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.3 ANNEXURE “B” CONTINUED

GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

14.8. The chairperson and members of the Audit Committee will be required to complete all their respective travel to and from the venue of the Audit Committee meetings.

14.9. Members will be remunerated at an hourly rate for attending the Provincial Forum for Audit Committee Chairpersons (the chairperson or delegate in his absence), working on special, pre-approved assignments or investigations, compulsory training and municipal, provincial or national workshops.

15. GENERAL

15.1. The Committee in carrying out its tasks under these terms of reference may obtain such outside or other independent professional advice, as it considers necessary to carry out its duties upon approval of the Accounting Officer.

16. ROUND-ROBIN APPROVALS

16.1.1. The Audit Committee may approve/ resolve on matters other than at an Ordinary/ Special Audit Committee meeting via the Round-Robin Approval Process.

16.1.2. Audit Committee members will be required to respond in writing to the request, and the resolutions ratified at the next Ordinary/ Special Audit Committee meeting.

17. REVIEW OF THE AUDIT COMMITTEE CHARTER

17.1. The charter shall be reviewed at least annually and updated when required to ensure continued relevance and consistency with the MFMA, Municipal Systems Act (No 32 of 2000) and any other applicable legislation, regulations, guidance, and best practice.

17.2. All amendments are subject to the approval of the Council.

18. VERSION

APPROVED / REVISED	MEETING	DATE
AMENDMENTS APPROVED BY COUNCIL	COUNCIL MEETING ITEM 7.2.25	30 JUNE 2022
AUDIT COMMITTEE REVIEWED	ORDINARY AC MEETING	26 JUNE 2023
AMENDMENTS APPROVED BY COUNCIL	ORDINARY COUNCIL MEETING	26 OCTOBER 2023
AUDIT COMMITTEE REVIEWED	ORDINARY AC MEETING	26 JUNE 2025
AMENDMENTS APPROVED BY COUNCIL	ORDINARY COUNCIL MEETING	31 JULY 2025
<u>AMENDMENTS APPROVED BY COUNCIL</u>	<u>ORDINARY COUNCIL MEETING</u>	<u>JULY/ AUG 2026</u>

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AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.3 ANNEXURE “B” CONTINUED

GEORGE MUNICIPALITY – AUDIT COMMITTEE CHARTER

APPROVAL

| As approved by Council at the Ordinary Council Meeting which was held on ~~31-July-2025~~.

.....
| ACTING MUNICIPAL MANAGER: MR G LOUW MR B ELLMAN

19. **ACKNOWLEDGED ON BEHALF OF THE AUDIT COMMITTEE**

.....
AUDIT COMMITTEE CHAIRPERSON: MS L STEVENS



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

4.4 BRIDGE FINANCE TOWARDS CAPITAL PROJECTS FUNDED FROM EXTERNAL LOANS

File number / Verwysingsnommer: 9/1/2/3
Meeting date / Vergadering datum: 27 JULY 2026
Report by / Verslag deur: L Maksella

PURPOSE OF REPORT / DOEL VAN VERSLAG

To seek approval from Council to provide bridge financing towards capital projects funded from external loans.

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

The total external financing required for the 2026/27 period is R489 353 378 million. The necessary Supply Chain Management process to secure the loans is in process.

In the interim the planned capital projects need to continue until such time as the additional external financing is secured.

FINANCIAL IMPLICATIONS

Financial implications: The matter has cash-flow implications, as internal funds will be used temporarily to bridge capital projects funded from external loans until the external borrowing process is concluded. This must be managed within the approved 2026/27 capital budget and available cash-flow resources.

COMMENTS: MUNICIPAL MANAGER

N/A

COMMENTS: DIRECTOR: FINANCIAL SERVICES

N/A

COMMENTS: DIRECTOR: CORPORATE SERVICES

N/A

COMMENTS: DIRECTOR: CIVIL ENGINEERING SERVICES

N/A

COMMENTS: DIRECTOR: ELECTRO-TECHNICAL SERVICES

N/A

COMMENTS: DIRECTOR: HUMAN SETTLEMENTS, PLANNING & DEVELOPMENT AND PROPERTIES

N/A



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COMMENTS: DIRECTOR: COMMUNITY SERVICES

N/A

COMMENTS: LEGAL SERVICES

N/A

COMMENTS: OTHER

N/A

SUMMARY/OPSOMMING

N/A

RECOMMENDATION

That Council approves the use of internal funds to bridge finance the capital projects that must be funded from external loans

ISINDULULO

Kukuba iBhunga livume ukusetyenziswa kweengxowa-mali zangaphakathi ukubonelela ngenkxaso-mali yethutyana kwiiprojekthi ezinkulu zenkunzi ezifanele ukuxhaswa ngemali ebolekwe ngaphandle.

ATTACHMENTS / STAWENDE DOKUMENTE

Annexure "A" - Capital projects funded from External Loans 2026-27.

AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.4 ANNEXURE "A"

ANNEXURE "A"

BRIDGE FINANCE EXTERNAL LOANS - BUDGET 2026/ 2027

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27
Civil Engineering Services	Civil Engineering Services Administrative Support	Old Town Hall Building Upgrades	EFF	5 000 000
Civil Engineering Services	Laboratory Services	BUILDINGS_ New	EFF	300 000
Civil Engineering Services	Laboratory Services	INSTRUMENTATION_ New	EFF	2 500 000
Civil Engineering Services	Roads & Stormwater Services	BAKKIES	EFF	600 000
Civil Engineering Services	Roads & Stormwater Services	CONSTRUCTION OF SIDEWALKS: GEORGE AREA	EFF	6 500 000
Civil Engineering Services	Roads & Stormwater Services	DIGGER LOADER - DMA	EFF	1 400 000
Civil Engineering Services	Roads & Stormwater Services	HOPE STREET RECONSTRUCTION	EFF	4 000 000
Civil Engineering Services	Roads & Stormwater Services	RAND STREET EXTENTION	EFF	8 000 000
Civil Engineering Services	Roads & Stormwater Services	REBUILDING OF STREETS: GREATER GEORGE	EFF	12 000 000
Civil Engineering Services	Roads & Stormwater Services	ROOIDRAAI ROAD: REPAIRS TO SLIP FAILURE	EFF	1 400 000
Civil Engineering Services	Roads & Stormwater Services	STREET RESEALING: GREATER GEORGE	EFF	20 000 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADE HAARLEM STORMWATER	EFF	2 750 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU STORMWATER	EFF	2 500 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	EFF	1 232 882
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	EFF	151 100
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	EFF	159 827
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	EFF	943 302
Civil Engineering Services	Roads & Stormwater Services	UPGRADE THEMBALETHU ZONE 3 -8 STORMWATER	EFF	12 890
Civil Engineering Services	Roads & Stormwater Services	UPGRADE UNIONDALE STORMWATER	EFF	2 500 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADING OF EXISTING STORMWATER INFRASTRUCTURE	EFF	4 000 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADING OF JONGA STREET	EFF	1 000 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADING OF STREETS HAARLEM	EFF	6 500 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADING OF WHITES ROAD	EFF	100 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADING STORMWATER INFRASTRUCTURE(GEORGE SOUTH)	EFF	1 500 000
Civil Engineering Services	Roads & Stormwater Services	UPGRADING STREETS UNIONDALE	EFF	5 000 000
Civil Engineering Services	Roads & Stormwater Services	Rehabilitation_ BL_ York Street Parking	EFF	2 500 000
Civil Engineering Services	Roads & Stormwater Services	Upgrade Nelson Mandela Boulevard Thembaletu	EFF	3 600 000
Civil Engineering Services	Roads & Stormwater Services	4 Ton CRANE TRUCK	EFF	1 000 000
Civil Engineering Services	Roads & Stormwater Services	TIPPER TRUCKS	EFF	800 000
Civil Engineering Services	Roads & Stormwater Services	Resealing of Binne Streets: George	EFF	15 000 000
Civil Engineering Services	Waste water Network	BAKKIES	EFF	600 000

AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.4 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27
Civil Engineering Services	Waste water Network	HONEY SUCKERS TRUCKS FOR PUMPSTATIONS	EFF	1 800 000
Civil Engineering Services	Waste water Network	JETMACHINE (DMA)	EFF	900 000
Civil Engineering Services	Waste water Network	NETWORK REHAB - SEWERAGE	EFF	6 000 000
Civil Engineering Services	Waste water Network	NETWORK REHABILITATION	EFF	5 000 000
Civil Engineering Services	Waste water Network	PACALTS DORP PUMPSTATION 3 UPGRADE	EFF	14 600 000
Civil Engineering Services	Waste water Network	THEMBALETHU P/S 6	EFF	32 000 000
Civil Engineering Services	Waste water Network	UNIONDALE SEWER NETWORK	EFF	3 000 000
Civil Engineering Services	Waste water Network	UPGRADE ELECTRICAL SWITCH GEAR AT SEWER PUMP STATIONS	EFF	3 000 000
Civil Engineering Services	Waste water Network	UPGRADE KLEINKRANTZ PUMPSTATION	EFF	2 500 000
Civil Engineering Services	Waste water Network	UPGRADE PUMPSTATIONS - SEWER	EFF	17 700 000
Civil Engineering Services	Waste water Network	UPGRADING DEPOT FACILITIES	EFF	4 000 000
Civil Engineering Services	Waste water Network	UPGRADING OF ACCESS ROADS & FENCING (PUMP STATIONS)	EFF	1 000 000
Civil Engineering Services	Waste water Network	EBB AND FLOW SEWER PIPE BRIDGE	EFF	700 000
Civil Engineering Services	Waste water Network	HEROLDS BAY PUMP STATION 1	EFF	500 000
Civil Engineering Services	Waste water Network	IUDG: Upgrade of Sewer Reticulation network: Rosemoor	EFF	999 118
Civil Engineering Services	Waste water Network	IUDG: Upgrade of Sewer Reticulation network: Rosemoor	EFF	882
Civil Engineering Services	Waste water Network	THEMBALETHU EASTERN BULK SEWER	EFF	1 585 598
Civil Engineering Services	Waste water Network	THEMBALETHU EASTERN BULK SEWER	EFF	1 314 402
Civil Engineering Services	Waste water Network	UPGRADE WILDERNESS EAST PUMPSTATION	EFF	3 000 000
Civil Engineering Services	Waste Water Treatment	KLEINKRANTZ WWTW: DEWATERING FACILITY	EFF	1 000 000
Civil Engineering Services	Waste Water Treatment	UF PLANT - REHABILITATION	EFF	8 500 000
Civil Engineering Services	Waste Water Treatment	George Biosolids Beneficiation Facility	EFF	4 000 000
Civil Engineering Services	Waste Water Treatment	Herolds Bay WWTW	EFF	2 000 000
Civil Engineering Services	Waste Water Treatment	Union Street bulk sewer diversion	EFF	5 000 000
Civil Engineering Services	Waste Water Treatment	Gwaing WWTW Upgrade - Phase 2	EFF	14 000 000
Civil Engineering Services	Water Contamination Control	HAARLEM WWTW- OFFICE	EFF	200 000
Civil Engineering Services	Water Contamination Control	FENCE AT GWAING WWTW	EFF	3 700 000
Civil Engineering Services	Water Contamination Control	BAKKIES - WATER CONTAMINATION CONTROL	EFF	600 000
Civil Engineering Services	Water Distribution	AIRPORT MAINLINE UPGRADE	EFF	1 000 000

AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.4 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27
Civil Engineering Services	Water Distribution	BAKKIES - WATER DISTRIBUTION	EFF	1 200 000
Civil Engineering Services	Water Distribution	INSTALLATION OF BULK METERS	EFF	5 000 000
Civil Engineering Services	Water Distribution	INSTALLATION OF BURST CONTROL VALVES	EFF	2 200 000
Civil Engineering Services	Water Distribution	INSTALLATION OF SMART METERS	EFF	5 000 000
Civil Engineering Services	Water Distribution	NETWORK REHABILITATION - WATER	EFF	14 600 000
Civil Engineering Services	Water Distribution	PRESSURE REDUCING VALVES	EFF	3 000 000
Civil Engineering Services	Water Distribution	TELEMETRY AND LOGGERS - WATER DISTRIBUTION	EFF	3 000 000
Civil Engineering Services	Water Distribution	UPGRADING DEPOT FACILITIES	EFF	4 000 000
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSORDP WATER (ANDERSONVILLE): PHASE 1	EFF	3 716 303
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSORDP WATER (ANDERSONVILLE): PHASE 1	EFF	4 317 507
Civil Engineering Services	Water Distribution	UPGRADING OF PACALTSORDP WATER (ANDERSONVILLE): PHASE 1	EFF	79 099
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	EFF	2 516 388
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	EFF	327 347
Civil Engineering Services	Water Distribution	UPGRADING OF THEMBALETHU WATER (Ward 13): PHASE 1	EFF	227 980
Civil Engineering Services	Water Distribution	KAAIMANS TRANSNET BRIDGE & WATER PIPELINE UPGRADING	EFF	1 000 000
Civil Engineering Services	Water Distribution	Liebenstraum reservoir 2 (2 000 kL)	EFF	2 000 000
Civil Engineering Services	Water Purification	FENCING AT RESERVOIRS	EFF	500 000
Civil Engineering Services	Water Purification	NEW POTABLE WATER STORAGE RESERVOIR	EFF	1 500 000
Civil Engineering Services	Water Purification	PIPEWORK REHABILITATION: GARDEN ROUTE DAM	EFF	2 000 000
Civil Engineering Services	Water Purification	UPGRADING OF EBB N FLOW PIPE BRIDGE	EFF	1 000 000
Civil Engineering Services	Water Purification	UPGRADING OF WATER PUMP STATIONS	EFF	5 000 000
Civil Engineering Services	Water Purification	Groundwater exploration	EFF	8 000 000
Civil Engineering Services	Water Purification	UNIONDALE FORT KOPPIE RESERVOIR (500KI) PHASE 1	EFF	1 000 000
Civil Engineering Services	Water Purification	Malgaskraal dam	EFF	2 000 000
Civil Engineering Services	Water Purification	New WTW Sludge Handling: Tipper truck	EFF	2 000 000
Civil Engineering Services	Water Purification	Development and Equipping Alternative Water Sources	EFF	14 000 000
Civil Engineering Services	Water Purification	New WTW: Protective screed layer for settling tanks modules 1 & 2 rebars	EFF	4 000 000
Community Safety & Mobility	Fire & Disaster Management	FIRE TRUCK- Medium Pumper	EFF	4 000 000
Community Safety & Mobility	Fleet Management	ROLL BACK RECOVERY VEHICLE FLEET	EFF	2 300 000
Community Safety & Mobility	Law Enforcement	CCTV: OPTIC FIBRE	EFF	2 500 000
Community Safety & Mobility	Law Enforcement	VEHICLES AND LDVs- LAW ENFORCEMENT	EFF	1 200 000
Community Safety & Mobility	Law Enforcement	SAFER CITY Precinct Building	EFF	8 000 000

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ITEM 4.4 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27
Community Safety & Mobility	Traffic Operations	VEHICLES	EFF	2 800 000
Community Services	Landfill Site	Building of Compost Plant	EFF	5 000 000
Community Services	Landfill Site	Extension and refurbishment of George Waste Transfer Station	EFF	9 000 000
Community Services	Landfill Site	SKIPS TRUCK_ New	EFF	2 000 000
Community Services	Parks	BAKKIES	EFF	600 000
Community Services	Refuse Removal	NEW WASTE MANAGEMENT CAMP (REFUSE REMOVAL DEPOT)	EFF	6 000 000
Community Services	Refuse Removal	Cage Trucks	EFF	2 000 000
Community Services	Refuse Removal	REFUSE COMPACTOR TRUCKS	EFF	3 500 000
Corporate Services	Building Maintenance	1X BAKKIE: MAINTENANCE	EFF	600 000
Corporate Services	Civic Centre	SEDAN:CORPORATE	EFF	400 000
Corporate Services	Civic Centre	VEHICLES: AUXILLARY	EFF	800 000
Electrotechnical Services	Electrical Distribution	Meters Smart Meters - City Wide	EFF	10 000 000
Electrotechnical Services	Electrical Distribution	MS Replace Mini-sub	EFF	5 000 000
Electrotechnical Services	Electrical Distribution	SL Nelson mandela Traffic Lights	EFF	25 314
Electrotechnical Services	Electrical Distribution	SL Nelson mandela Traffic Lights	EFF	74 686
Electrotechnical Services	Electrical Distribution	SL Street lights General	EFF	3 000 000
Electrotechnical Services	Electrical Distribution	SS Glenwood Substation	EFF	500 000
Electrotechnical Services	Electrical Distribution	SS Proefplaas upgrade	EFF	3 500 000
Electrotechnical Services	Electrical Distribution	SS Protea 66/11KV Transformer	EFF	6 500 000
Electrotechnical Services	Electrical Distribution	SS Upgrading of Tamsui SS	EFF	5 000 000
Electrotechnical Services	Electrical Distribution	LV LINES Upgrading of low voltage lines & cables	EFF	2 500 000
Electrotechnical Services	Electrical Distribution	Cable MV from George SS to Fichat / Theron SS	EFF	3 500 000
Electrotechnical Services	Electrical Distribution	RETIC Informals - Thembalethu	EFF	9 999 894
Electrotechnical Services	Electrical Distribution	RETIC Informals - Thembalethu	EFF	106
Electrotechnical Services	Electrical Distribution	SL HIGH MAST LIGHTING	EFF	2 500 000
Electrotechnical Services	Electrical Distribution	SS HEROLDS BAY SUBSTATION	EFF	12 000 000
Electrotechnical Services	Electrical Distribution	SS HEATHER PARK UPGRADE	EFF	1 000 000
Electrotechnical Services	Electrical Distribution	SS SCHAAPKOP 2ND 132/66KV TRANSFORMER	EFF	2 500 000
Electrotechnical Services	Electrical Distribution	LINE - SS GEORGE TO SS GLENWOOD	EFF	1 500 000
Electrotechnical Services	Electrical Distribution	SS FICHAT SS UPGRADE - 11KV SWITCHGEAR AND EQUIPMENT	EFF	2 000 000



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ITEM 4.4 ANNEXURE “A” CONTINUED

Directorate	Department	Project Name	Funding Source	Final Budget 2026/27
Electrotechnical Services	Electrical Distribution	SS THERON SS UPGRADE - 11KV SWITCHGEAR AND EQUIPMENT	EFF	9 000 000
Financial Services	Financial Services Administrative Support	1X 2x4 D/C bakkies	EFF	600 000
Financial Services	Financial Services Administrative Support	4x4 D/C bakkie	EFF	600 000
Financial Services	Financial Services Administrative Support	Sedan: Credit Control	EFF	400 000
Financial Services	Financial Services Administrative Support	Sedan: Revenue Management	EFF	400 000
Financial Services	Financial Services Administrative Support	Erection of new Municipal Store	EFF	7 000 000
Financial Services	ICT Systems	MANAGEMENT INFORMATION SYSTEM	EFF	3 218 753
		Total Capital Budget		489 353 378



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

4.5 PROPOSED LEASING OF ERF 27017 GEORGE, WITHIN THE METRO GROUNDS HOUSING DEVELOPMENT [6.5.2]

The abovementioned item was dealt with by the Mayoral Committee meeting held on 11 June 2026 and was resolved as follow:

“File number / Verwysingsnommer: Erf 27017 George, Metro Grounds |
Meeting date / Vergadering datum: June 2026 |
Report by / Verslag deur: DM Gelderbloem/nm |

PURPOSE OF REPORT / DOEL VAN VERSLAG

To request Council approval to lease Erf 27017, George, through an open and competitive tender process subject to specified conditions.

SUMMARY OVERVIEW

DELEGATED AUTHORITY: Council
APPLICANT: Human Settlement Initiative
REGISTERED OWNER: George Municipality
PROPERTY DESCRIPTION: Erf 27017 George
LOCALITY: New Housing Development Metro Grounds
EXTENT: ±545.58m²
ZONING: Business Zone I
EXISTING USE: Vacant
APPLICABLE LEGISLATION, REGULATIONS,
POLICIES, PLANS AND GUIDELINES: MFMA
: George Immoveable Property Management Policy
: Municipal Asset Transfer Regulations

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

Erf 27017 was established to support economic activity within the nearly completed Metro Grounds Housing Development by enabling the establishment of a community-serving business.

To support emerging entrepreneurs, it is recommended that rental payments commence only after nine (9) months, allowing enough time for building plan preparation and approval. The property will be leased through a transparent competitive process to ensure equal opportunity.

The lease agreement will incorporate milestones to ensure timely development. The Local Economic Development unit will provide support where required.

The erf will only be made available to upcoming(local) entrepreneurs who intend to develop a neighbourhood shop and within a certain period of time who have a proven

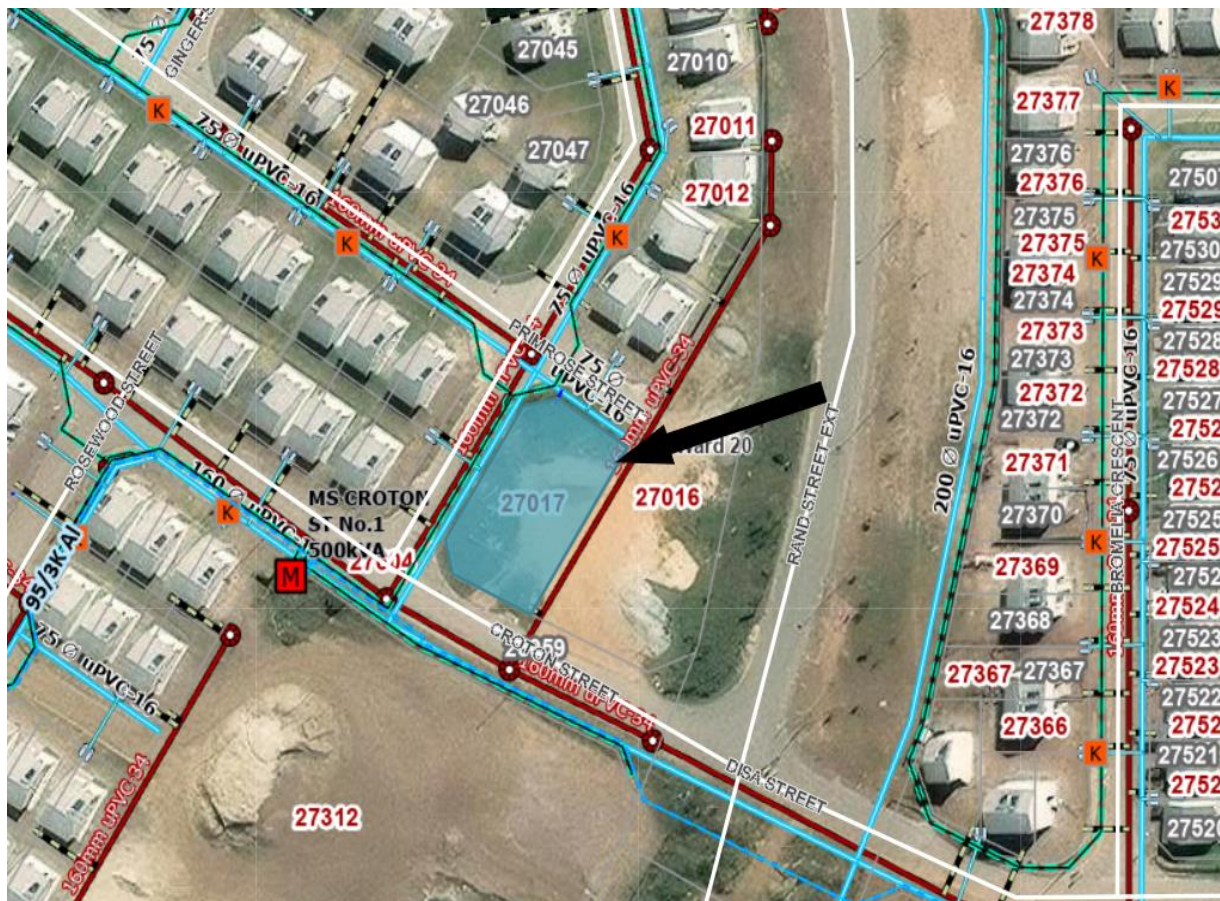
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track record in order to allow them to start their businesses. The lease agreement will include milestones by which certain activities must be completed. This is to ensure that the property is developed within a reasonable time and the land does not lie vacant when there are other businesses seeking land opportunities. The Local Economic Development Department unit will also assist the entrepreneurs should they require assistance, support or advice.

The Municipal Valuer determined a market-related monthly rental of **R1,473.00 plus VAT** for the leasing the property. A summarised valuation report is attached as **Annexure “A”** to the report.

PROPERTY LOCATION AND EXISTING CONDITIONS

The subject property is shown in blue on the image below:



The property is located Poplar Street within the Metro Grounds housing development and is zoned Business Zone I. There are currently no legal shops within the Metro Ground development and this property offers a great opportunity to upcoming entrepreneurs.



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FINANCIAL IMPLICATIONS

There are no cost implications other than those addressed in Regulation 36 of the MATR under the legal implications.

LEGAL IMPLICATIONS

Regulation 36 of the Municipal Asset Transfer Regulations

In terms of the above Regulation, Council must take into account several factors **(highlighted in bold)** when considering any proposed granting of rights to use, control or manage municipal capital assets, and it is herewith confirmed that:

Whether the asset may be required for the Municipality's own use during the period for which the right is to be granted.

The erf is not currently required for Municipal Purposes and was created to be developed for business purposes.

Extent to which any compensation to be received, estimated value of improvements or enhancements to party the right is granted to will be required to make, economic or financial benefit to the Municipality.

The Municipality will benefit financially through rental income and potential future sale of the asset, while the lessee will be responsible for all improvements, thereby enhancing the value of the property at no cost to the Municipality.

Management of risk.

All risks will be addressed in the lease agreement.

Stakeholder comments and recommendations.

The proposed lease will be advertised for comments.

Views for National and Provincial Treasury.

The proposed lease will be advertised for comments.

Strategic, legal and economic interests.

None of these interests will be compromised through the granting of the right to use, control or manage the asset; in fact, they will be supported.

Compliance with legislative regime that is applicable to the proposed transfer or disposal.

Granting the right to use, control or manage the asset is compliant with the Municipal Finance Management Act, Municipal Asset Transfer Regulations and Council's Immovable Property Management Policy.

COMMENTS: MUNICIPAL MANAGER

N/A



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COMMENTS: DIRECTOR: FINANCIAL SERVICES

N/A |

COMMENTS: DIRECTOR: CORPORATE SERVICES

N/A |

COMMENTS: DIRECTOR: CIVIL ENGINEERING SERVICES

N/A |

COMMENTS: DIRECTOR: ELECTRO-TECHNICAL SERVICES

N/A |

COMMENTS: DIRECTOR: HUMAN SETTLEMENTS, PLANNING & DEVELOPMENT AND PROPERTIES

N/A |

COMMENTS: DIRECTOR: COMMUNITY SERVICES

N/A |

COMMENTS: LEGAL SERVICES

N/A |

COMMENTS: OTHER

N/A |

SUMMARY/OPSOMMING

N/A |

Proposed by Councillor Niehaus and seconded by Councillor Säfers, it was

RESOLVED TO RECOMMEND TO COUNCIL

- (a) That Council **TAKE NOTE** of Regulation 36 of the Municipal Asset Transfer Regulations listed in the report and **CONFIRMS** that the factors listed have been taken into account in considering the proposed leasing of the property;
- (b) That Council **GRANT APPROVAL** to the leasing of Erf 27017 George, situated at the Metro Grounds for business purpose and;
 - (i) that it be decided that Erf 27017 George is not required for municipal use for the leasing term;
 - (ii) that the lease of the property will be to the benefit of the local community;
 - (iii) the risks associated to the lease be addressed in the lease agreement.



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- (c) That **TENDERS BE CALLED** for the leasing of Erf 27017 George, situated at the Metro Grounds Housing Development for business purposes at an upset price of R1,473.00 excluding VAT per month per m² with an escalation of 7% per annum, service rates excluded;
- (d) That once the tender process is finalised, **AN AGREEMENT OF LEASE** be entered into between the George Municipality and the successful tenderer for a period of nine (9) years and eleven (11) months for the leasing of Erf 27017 George within the new Metro Grounds Housing development, subject to the following conditions:
- (i) that the proposed development be operational within nine (9) months from the commencement date of the agreement;
 - (ii) that no rental fees be charged for the first nine (9) months from the commencement of the lease or up until the business is operational, whichever occurs first;
 - (iii) that the successful tenderer be liable to pay normal service charges from the commencement date of the lease agreement, property rates excluded;
 - (iv) that a condition be included in the agreement that stipulates that all the buildings erected on the properties and improvements made on the properties revert back to the Municipality at the end of the contract or the termination thereof should the lessee be in breach of the contract;
 - (v) that Council will not reimburse the successful tenderer for any buildings erected on the property and improvements made on the property as an unjustifiable enrichment claim.
 - (vi) that a condition be included in the agreement that stipulates that the lease agreement may not be ceded;
 - (vii) that a condition be included in the agreement that stipulates that the property or a portion thereof may not be sublet without the written approval of the Municipality;
 - (viii) that tenders only be awarded to tenderers with valid South African identity documents.
 - (ix) that a tender condition be included that all tenderers must confirm the property will be developed primarily as a neighbourhood shop that it is aligned with the zoning of the properties.
 - (x) that tenderers received for anything else than a neighbourhood shop as primary business will be disqualified.
- (e) That this approval is **SUBJECT THERETO**, that all administrative, technical and legal requirements are adhered to by the applicant.

KUGQITYWE UKUBA KUCETYISWE KWIIBHUNGA

- (a) Kukuba iBhunga **LITHATHE INGQALELO** yeMimiselo yama-36 yeMimiselo yoTshintshelo lwe-Asethi kaMasipala edweliswe kwingxelo kwaye **LIQINISEKISE**

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ukuba le miba idwelisiweyo ithathelwe ingqalelo xa kuqwalaselwa uqeshiso olucetywayo lwepropati;

- (b) Kukuba iBhunga **LNIKE INVUME** yoqeshiso lweSiza sama- 27017 eGeorge, esikwiiMetro Grounds ngeenjongo zoshishino kunye;
- (i) Nokuba kuthathwe isigqibo sokuba iSiza sama-27017 eGeorge asifuneki ukuba sisetyenziswe ngumasipala ngethuba lokuqeshisa;
 - (ii) Kukuba uqeshiso lwepropati luya kuba luncedo kuluNtu lwasekhaya;
 - (iii) Imingcipheko eyayanyaniswa nokuqeshwa mayisonjululwe kwisivumelwano soqeshiso;
- (c) Kukuba **KUBIZWE IZINIKI-MAXABISO** zokuqeshisa ngeSiza sama-27017 eGeorge, esimi kuPhuhliso lweZindlu lweMetro Grounds ngeenjongo zoshishino ngexabiso eligcinelwe ifandesi le-R1,473.00 ngaphandle kweRhafu-ntengo ngenyanga ngem² kunye nokunyuka ngomyinge we-7% ngonyaka, amaxabiso eenkonzo akaqukwanga;
- (d) Kukuba yakuba iqukunjelwe inkqubo, kungenwe **KWISIVUMELWANO SOQESHISO** phakathi kukaMasipala waseGeorge kunye nomniki-maxabiso ophumeleleyo isithuba seminyaka elithoba (9) kunye neenyanga ezilishumi elinanye (11) zokuqeshisa iSiza sama-27017 eGeorge kuphuhliso lweZindlu lweMetro Grounds olutsha, ngokuxhomekeke kule miqathango ilandelayo:
- (i) Kukuba uphuhliso olucetywayo lusebenze kwisithuba seenyanga ezilithoba (9) ukusuka kumhla wokuqala kwesivumelwano;
 - (ii) Kukuba kungabikho ntlawulo yakuqesha ihlawuliswayo kwiinyanga ezilithoba (9) zokuqala ukusuka ekuqaleni kwesivumelwano okanye de ishishini liqalise ukusebenza, nokuba yeyiphi eyenzeka kuqala;
 - (iii) Kukuba umniki-maxabiso ophumeleleyo abe noxanduva lokuhlawula iintlawulo zenkonzo eziqhelekileyo ukususela kumhla wokuqalisa kwesivumelwano sokuqeshisa, iirhafu zepropati aziqukwanga;
 - (iv) Kukuba umqathango ubandakanywe kwisivumelwano ogxininisa ukuba zonke izakhiwo ezakhiwe kwiipropati kunye nophuculo olwenziwe kwiipropati zibuyiselwe kuMasipala ekupheleni kwekhontrakthi okanye ekuphelisweni kwayo ukuba umqeshi waphule isivumelwano;
 - (v) Kukuba iBhunga aliyi kumbuyisela umniki-maxabiso ophumeleleyo ngazo naziphi na izakhiwo ezakhiwe kwipropati kunye nophuculo olwenziwe kwipropati njengebango lokuzityebisa elingenasihlahla.
 - (vi) Kukuba kufakwe umqathango kwisivumelwano ogxininisa ukuba isivumelwano sengqeshiso asinakunikezelwa komnye umntu;
 - (vii) Kukuba kufakwe umqathango kwisivumelwano ogxininisa ukuba ipropati okanye isiqephu sayo asinakunikezelwa ngengqeshiso komnye umqeshi ngaphandle kwemvume ebhaliweyo kaMasipala;
 - (viii) Kukuba iziniki-maxabiso zinikezelwe kuphela kubafaki-zicelo abanezazisi ezisemthethweni zaseMzantsi Afrika.



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- (ix) Kukuba umqathango wesiniki-maxabiso ubandakanywe wokuba bonke abaniki-maxabiso mabaqinisekise ukuba ipropati iya kuphuhliswa okokuqalanjengevenkile esebumelwaneni elungelelaniswe nocando lwepropati.
- (x) Kukuba abaniki-maxabiso abafunyenwe malunga nayo nayiphi na enye into engeyiyo ivenkile yasebumelwaneni njengoshishino olungundoqo bayakuthintelwa.
- (e) Kukuba olu phumezo **LUXHOMEKE KUKUBA**, zonke iimfuno zolawulo, zobuchwepheshe kunye nezomthetho zithotyelwe ngumfaki-sicelo.”

ATTACHMENTS / STAWENDE DOKUMENTE

Annexure “A” – Valuation Report.

FOR CONSIDERATION



Valuation Report

"LAND RENTAL DETERMINATION"

**A PORTION OF UNREGISTERED ERF 27017
GEORGE, GEORGE MUNICIPALITY
WESTERN CAPE PROVINCE**

**Reference number
DDPMUN5881**





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ITEM 4.5 ANNEXURE “A” CONTINUED



1. CONTACT DETAILS

Client / Instructing Party	George Municipality
Name	D Gelderbloem
Title	Manager: Investment Property
Organisation	George Municipality
Address	PO Box 1869 George 6529
Phone	+27 (44) 801 9472
Fax	N/a
Mobile	N/a
Email	ntmnvanda@george.gov.za
Website	www.george.gov.za
Valuer / Company	DDP Valuers (Pty) Ltd
Name	Adele Locker
Title	Professional Valuer
Address	Office 10, 1 st Floor Beacon House 123 Meade Street George 6530
Phone	+27 (21) 910 2300
Fax	+27 (86) 675 8242
Mobile	+27 (78) 615 9455
Email	adele.locker@ddp.co.za
Website	www.ddp.co.za

Property Valuation Experts



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ITEM 4.5 ANNEXURE “A” CONTINUED



2. SUMMARY OF KEY FACTS

Subject Property	A Portion of Unregistered Erf 27017 George
Physical Address	Croton Street, Metro Grounds, George
Registered Owner	George Municipality
Date of Inspection	01 December 2025
Effective Date of Valuation	05 December 2025
Method of Valuation	Direct Comparison
Zoning	Business Zone I
Property Type	Vacant Land
Property Extent – Mother Erf	545.61m ² *
Net Rentable Area	545.58m ²
Quality of Accommodation Offered	Not applicable
Lease Escalation Range	7.0%
Gross Market Rental Determination: Month	R1 473.00 (Excl. VAT)
Gross Market Rental Determination: Annual	R17 676.00 (Excl. VAT)
Rental Rate: m ² /month	R2.70/m ²

* **Valuer's Note:** Erf 27017 George is not registered. The SG Diagram further only indicates the mother erf – Erf 26959 George. We have used in reference the information indicated by George Municipality. Refer to Appendix D as reference.

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4.6 CONSENT TO TRANSFER ERF 7382 PACALTSDORP FOR THE DEVELOPMENT OF A SHOPPING CENTER IN PACALTSDORP [6.5.1]

The abovementioned item was dealt with by the Mayoral Committee meeting held on 11 June 2026 and was resolved as follow:

“File number / Verwysingsnommer: Erf 7382 Pacaltsdorp |
Meeting date / Vergadering datum: June 2026 |
Report by / Verslag deur: DM Gelderbloem/rh |

PURPOSE OF REPORT / DOEL VAN VERSLAG

The purpose of this report is for Council to note and approve the consent to transfer Erf 7382 Pacaltsdorp for the development of a shopping centre in Pacaltsdorp. The approval is subject to the binding terms of the Conditions of Consent Agreement to be concluded between the George Municipality, Walters Eiendomme (Pty) Ltd, and Walters Estate (Pty) Ltd. This agreement ensures that the Municipality's financial, legal, and developmental interests are safeguarded while enabling the long-delayed shopping centre project to proceed.

SUMMARY OVERVIEW OF APPLICATION

DELEGATED AUTHORITY: Council

APPLICANT: Nienaber Prinsloo Attorneys Cooperative Ltd.

REGISTERED OWNER: Kunjani Mall Pacaltsdorp

PROPERTY DESCRIPTION: Erf 7382 Pacaltsdorp

LOCALITY: Beach Road Pacaltsdorp

EXTENT: 3,0889m²

ZONING: Commercial

EXISTING USE: Vacant

APPLICABLE LEGISLATION, REGULATIONS,

POLICIES, PLANS AND GUIDELINES: Local Government: Municipal Finance as “MFMA” Management Act 56 of 2003 hereinafter referred to Immovable Property Management Policy of 2021 Municipal Asset Transfer Regulations (Gazette No. 31346 – Regulation 878)

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

Erf 7382 Pacaltsdorp was sold to Renaissance Africa Developments (Pty) Ltd in 2008 for the development of a shopping centre at the entrance to Pacaltsdorp opposite the Pacaltsdorp High School in Beach Road. Despite Council's facilitation and amendments to title deed conditions, the project stalled due to lack of funding. In January 2023, the property was sold to Kunjani Mall Pacaltsdorp (Pty) Ltd for R14 000 000.00 with restrictive conditions registered in Title Deed T697/2023 requiring commencement and completion of a 6000m² development. Kunjani Mall failed to comply with these obligations, leaving the property undeveloped and resulting in loss



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of municipal revenue. The property is now being transferred to Walters Eiendomme (Pty) Ltd and then to Walters Estate (Pty) Ltd. For this purpose, a Condition of Consent Agreement was drafted. The Conditions of Consent Agreement provides a binding framework for this transfer, incorporating remedies for past non-compliance and obligations for future development.

Conditions of Consent Agreement

KEY CONDITIONS INCORPORATED FROM CONSENT AGREEMENT

1. Capital Contribution

- Walters Estate (Purchaser 2) must invest sufficient capital to comply with the Title Condition and approved building plans.
- Proof of finance may be required before building plan approval.

2. Municipal Revenue Costs

- Historical loss of municipal revenue quantified at R90,817.89 (up to June 2026).
- Purchaser 1 (Walters Eiendomme) is liable for settlement of this amount before transfer or clearance certificate issuance. The proposed revenue shall be included in the clearance certificate, as agreed between the parties.

3. Development Obligations

- Construction must commence within six (6) months of building plan approval.
- Development must be completed within two (2) years of commencement.
- Non-compliance entitles the Municipality to claim damages for loss of revenue or enforce remedies in law.

4. Reversionary Clause (New)

- If development does not materialise within stipulated timeframes, the Municipality has an option to re-purchase the property at market value (not less than R16,000,000), determined by an independent valuer.

5. Building Plans

- Purchaser must submit building plans within 180 days of transfer.
- Plans must be approved within six (6) months of submission.

6. Rates and Deemed Value

- Property to be rated on the deemed value of a 6000m² development.
- Seller liable for rates until transfer; Purchaser thereafter.

This recommendation ensures that Council's approval is conditional, enforceable, and financially safeguarded, while aligning directly with the Consent Agreement obligations. The consent agreement is attached as **Annexure "A"** to the report. |



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FINANCIAL IMPLICATIONS

There are no direct expenses for the Municipality. The Municipality recovers **R90,817.89** in lost revenue prior to transfer. Future income from rates and taxes based on deemed development value. The option to re-purchase provides financial safeguard against speculative transfers.

LEGAL COMMENTARY

Council cannot reclaim ownership outright due to absence of a re-transfer clause in earlier agreements.

Remedies available: damages for lost revenue, enforcement of development obligations, or re-purchase option under the new consent agreement.

Consent to transfer should only be granted subject to strict compliance with the Conditions of Consent Agreement.

COMMENTS: MUNICIPAL MANAGER

N/A

COMMENTS: DIRECTOR: FINANCIAL SERVICES

The recommendations are supported.

COMMENTS: DIRECTOR: CORPORATE SERVICES

N/A

COMMENTS: DIRECTOR: CIVIL ENGINEERING SERVICES

N/A

COMMENTS: DIRECTOR: ELECTRO-TECHNICAL SERVICES

N/A

COMMENTS: DIRECTOR: HUMAN SETTLEMENTS, PLANNING & DEVELOPMENT AND PROPERTIES

N/A

COMMENTS: DIRECTOR: COMMUNITY SERVICES

N/A

COMMENTS: LEGAL SERVICES

The new proposed consent agreement provides the Council with the opportunity to ensure that the loss revenue is collected, while further ensuring that previous development conditions are carried forward to prospective future purchasers. The



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agreement additionally provides Council with the option to re-purchase the property should the development not materialise as described. It is also important to note that the Council cannot unreasonable withhold consent to transfer, so the proposed agreement in this instance, is in the best interest of the Municipality to ensure that that the original purpose of the transfer is maintained. |

COMMENTS: OTHER

N/A |

SUMMARY/OPSOMMING

N/A |

Proposed by Councillor Niehaus and seconded by Councillor Säfers, it was

RESOLVED TO RECOMMEND TO COUNCIL

- (a) That council acknowledges the ongoing non-compliance with previous title deed conditions and notes the financial and developmental risks associated with speculative transfers of Erf 7382 Pacaltsdorp;
- (b) That consent to transfer Erf 7382 Pacaltsdorp from Kunjani Mall Pacaltsdorp (Pty) Ltd to Walters Eiendomme (Pty) Ltd and thereafter to Walters Estate (Pty) Ltd is approved, subject but not limited to the following binding conditions included in the consent agreement:
 - (i) **Settlement of Municipal Revenue Loss:** Payment of R90,817.89 (calculated until June 2026) to the Municipality prior to transfer or clearance certificate issuance;
 - (ii) **Submission and Approval of Building Plans:** Building plans must be submitted within 180 days of transfer and approved within six (6) months of submission.
 - (iii) **Development Obligations:** Construction must commence within six (6) months of building plan approval and be completed within two (2) years of commencement;
 - (iv) **Reversionary Clause:** Should development not materialise within the stipulated timeframes, the Municipality shall have the option to re-purchase the property at market value (not less than R16,000,000), determined by an independent valuer.
 - (v) **Rates and Deemed Value:** The property shall be rated on the deemed value of the development, with the Seller liable for rates until transfer and the Purchaser thereafter;
 - (vi) **Incorporation of Conditions:** All restrictive development conditions shall be incorporated into the new title deed and shall bind the Purchaser and successors in title until full compliance is achieved.



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

- (c) That the Finance Department: Billing Section is instructed to update billing records in accordance with the deemed development value and ensure recovery of the quantified municipal revenue loss;
- (d) That the Director: Planning and Development be authorised to enter into the proposed triparty consent agreement with Walters Eiendomme (Pty) Ltd and Walters Estate (Pty) to consent to the transfer of Erf 7382 Pacaltsdorp.

KUGQITYWE UKUBA KUCETYISWE KWIBHUNGA

- (a) Ibhunga liyakuvuma ukungathotyelwa kwemiqathango yangaphambili yexwebhu ngelungelo lobumnini mhlaba kwaye liqaphela imingcipheko yezemali kunye nophuhliso eyayanyaniswa notshintshelo oluqikelelwayo lweSiza sama- 7382 ePacaltsdorp;
- (b) Imvume yokutshintshela iSiza sama-7382 ePacaltsdorp sisuka kwiKunjani Mall Pacaltsdorp (Pty) Ltd sisiwa kwiWalters Eiendomme (Pty) Ltd size emva koko sisiwe kwiWalters Estate (Pty) Ltd sivunyiwe, ngokuxhomekeke kodwa kungaphelelanga kule miqathango ilandelayo ibophelelayo ibandakanyiweyo kwisivumelwano semvume:
 - (i) Ukuhlawulwa kweLahleko yeNgeniso kaMasipala: Intlawulo yama-R90,817.89 (ibalwe kude kube yeyeSilimela 2026) kuMasipala phambi kotshintshelo okanye ukukhutshwa kwesatifikethi sococeko kwityala leerhafu zikamasipala.
 - (ii) Ukungeniswa nokuVunywa kwaMayilo eZakhiwo: Amayilo ezakhiwo kufuneka angeniswe zingaphelanga iintsuku ezili-180 zotshintshelo kwaye amkelwe kwisithuba seenyanga ezintandathu (6) zokungeniswa.
 - (iii) Iimbophelelo zoPhuhliso: Ulwakhiwo kufuneka luqale kwisithuba seenyanga ezintandathu (6) zokwamkelwa kweyilo lokwakha kwaye lugqitywe kwisithuba seminyaka emibini (2) yokuqaliswa.
 - (iv) Igatya lobuyiselo: Ukuba uphuhliso alunakwenzeka phakathi kwexesha elibekiweyo, uMasipala uya kuba nokukhetha ukuyithenga ngokutsha ipropati ngexabiso lemarike (elingekho ngaphantsi kwe-R16,000,000), eligqitywe ngumqingqi maxabiso ozimeleyo.
 - (v) IiRhafu kunye neXabiso eliQingqiweyo: Ipropati iya kulinganiselwa kwixabiso elicingelwayo lophuhliso, umthengisi uya kuthwala uxanduva lokuhlawula iirhafu zomasipala de kufikeleleke umhla wotshintsho lwegama lomhlaba, uMthengi yena uya kuthwala olo xanduva emva koko.
 - (vi) Ukubandakanywa kweMiqathango: Yonke imiqathango yophuhliso oluthintelweyo iya kudityaniswa kwixwebhu ngelungelo elithile lobumnini elintsha kwaye iya kubophelela uMthengi kunye nabalandelayo kwixwebhu ngelungelo elithile lobumnini mhlaba de ukuthotyelwa ngokupheleleyo kuzuzwe.



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- (c) ISebe leMali: iCandelo laMatyala liyalelwe ukuba lihlaziye iinkcukacha zamatyala ngokungqinelana nexabiso elicingelwayo lophuhliso kunye nokuqinisekisa ukufunyanwa kwakhona kwelahleko yengeniso kamasipala ebaliweyo;
- (d) Kukuba uMlawuli: uCwangciso noPhuhliso agunyaziswe ukuba angene kwisivumelwano semvume esicetywayo phakathi kwamaqela amathathu kunye neWalters Eiendomme (Pty) Ltd neWalters Estate (Pty) ngenjongo yokunika imvume yokutshintshelwa kweSiza sama -7382 ePacaltsdorp.”

ATTACHMENTS / STAWENDE DOKUMENTE

Annexure “A” – Consent Agreement.

FOR CONSIDERATION |



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.6 ANNEXURE “A”



CONDITIONS OF CONSENT AGREEMENT

ERF 7382 PACALTS DORP

BETWEEN

THE GEORGE MUNICIPALITY

herein represented by **MR. MAHLATSE PRINCE PHOSA**
in his capacity as Director: Planning & Development
he being duly authorised thereto in terms of
a delegation of powers as approved by Council on 24 April 2025
(hereinafter referred to as “**the MUNICIPALITY**”)

AND

WALTERS EIENDOMME (PROPRIETARY) LIMITED

Registration Number: 20181979/07

herein represented by **VICKEY WALTERS**
in her capacity as **MANAGER**, and duly authorised by resolution
(hereinafter referred to as “**PURCHASER 1**”)

AND

WALTERS ESTATE (PROPRIETARY) LIMITED

Registration Number: 2022/499086/07

herein represented by **DEWALD WALTERS**
in his capacity as **MANAGER**, and duly authorised by resolution
(hereinafter referred to as “**PURCHASER 2**”)

herein collectively referred to as the “**PARTIES**”

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Purchaser(s), Seller(s) & witnesses initial in blocks



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.6 ANNEXURE “A” CONTINUED

1. INTERPRETATION

- 1.1 In this Agreement, unless inconsistent with or otherwise indicated by the context –
- 1.1.1 **“Agreement”** means the Conditions of Consent Agreement, including all annexures hereto.
 - 1.1.2 **“the Property”** means Erf 7382 Pacaltsdorp (3.09hectares) Held by Deed of Transfer T697/2023
 - 1.1.3 **“Purchaser 1”** means Walters Eiendomme Proprietary Limited
 - 1.1.4 **“Purchaser 2”** means Walters Estate Proprietary Limited
 - 1.1.5 **“Registered Owner”** means Kunjani Mall Pacaltsdorp Proprietary Limited, with Registration Number 2021/117266/07, who is currently the registered owner of the Property.
 - 1.1.6 **“Title Condition”** Condition (5)(III) (1.2) on page 3 of Deed of Transfer T0697/2023 attached as **Annexure “A”**.
 - 1.1.7 **“Deemed Value”** means the Municipal determined value of the Property as if it had been improved as stipulated in the Title Condition and escalated at a rate equal to the average rate of increase for the suburb reflected in each valuation register subsequent to the date contained in the Title Condition.
 - 1.1.8 **“the Municipality”** means when referred thereto as –
an entity, George Municipality as a municipality described in Section 2 of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000), including a duly authorized official of George Municipality; and
a geographical area, the area of jurisdiction of George Municipality as determined in terms of the Local Government: Municipal Demarcation Act, 1998 (Act 27 of 1998);
 - 1.1.9 **“Capital Contribution”** means a capital investment into the development of the property as set out in Clause 5 of this Agreement.
 - 1.1.10 **“Development”** means the planning, construction, upgrade, and/or establishment of commercial improvements on the Property, including Kunjani Mall and associated infrastructure.
 - 1.1.11 **“Building Plans”** means building plans prepared in accordance with the National Building Regulations and approved by the Municipality.
 - 1.1.12 any reference to the singular includes the plural and *vice versa*;
 - 1.1.13 any reference to natural persons includes legal persons and *vice versa*;
 - 1.1.14 any reference to gender includes the other genders.
- 1.2 The clause headings in this Agreement have been inserted for convenience only and shall not be taken into account in its interpretation.
- 1.3 Words and expressions defined in any sub-clause shall, for the purpose of the clause of which that sub-clause forms part, bear the meaning assigned to such words and expressions in that sub-clause.
- 1.4 If any provision in a definition is a substantive provision conferring rights or imposing obligations on any party, effect shall be given to it as if it were



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.6 ANNEXURE “A” CONTINUED

a substantive clause in the body of the Agreement, notwithstanding that it is only contained in the interpretation clause.

- 1.5 If any period is referred to in this Agreement by way of reference to a number of days, the days shall be reckoned exclusively of the first and inclusively of the last day unless the last day falls on a day which is not a business day, in which case the day shall be the next succeeding business day.
- 1.6 This Agreement shall be governed by, construed and interpreted in accordance with the law of the Republic of South Africa, including the by-laws and policies of the Municipality, as may be amended from time to time.

2. BACKGROUND

- 2.1 The Municipality is the local authority with jurisdiction over the Property.
- 2.2 **The Property** is subject to title deed conditions requiring the prior written consent of the Municipality for transfer to a third party.
- 2.3 **WALTERS ESTATE (PROPRIETARY) LIMITED** intend to develop **the Property**, subject to compliance with the applicable title deed conditions and municipal requirements.
- 2.4 The Municipality requires certainty regarding capital contribution, revenue recovery, and development obligations associated with **the Property**.
- 2.5 The Registered Owner and Purchaser 1 entered into a sale agreement on 19 November 2025 in terms of which the Registered Owner sold and Purchaser 1 purchased **the Property**.
- 2.6 Purchaser 1 and Purchaser 2 entered into a separate sale agreement on 19 November 2025 in terms of which the Purchaser 1 sold and Purchaser 2 purchased **the Property**.
- 2.7 The title deed of **the Property** contains a restrictive Title Condition more fully set out in **Annexure “A”** hereto.
- 2.8 In terms of the said Restrictive Condition **the Property** may not be sold without written consent of the Municipality.

3. PURPOSE OF THE AGREEMENT

The purpose of the agreement is to regulate:

- 3.1 The Municipality's consent to the development and/or transfers of **the Property**.
- 3.2 The capital contribution payable to the Municipality.
- 3.3 Recovery of municipal revenue-related costs.



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.6 ANNEXURE “A” CONTINUED

- 3.4 The development obligations relating to **the Property**; and
- 3.5 The time period for submission and approval of building plans.

4. AGREEMENT AND MUNICIPAL CONSENT

- 4.1 This Agreement is entered into without prejudice to any rights of the Municipality in terms of the Title Condition or any previous agreement entered into between the Municipality and the Registered Owner.
- 4.2 Purchaser 1 and 2 shall be liable to comply with all the terms and conditions of this Agreement.
- 4.3 This Agreement constitutes the written consent of the Municipality as contemplated in the Title Condition, subject to full compliance with its terms.
- 4.4 Purchaser 2 binds themselves to comply with all obligations contained herein.

5. CAPITAL CONTRIBUTIONS

- 5.1 Purchaser 2 undertakes to make a capital investment into the development of the Property in an amount not less than the value required to comply with the Title Condition and approved building plans.
- 5.2 Such capital contribution shall be utilised solely for the development and improvement of the Property and not for speculative or holding purposes.
- 5.3 Proof of availability of development finance and/or own capital may be required by the Municipality prior to approval of building plans.

6. DEVELOPMENT OF THE PROPERTY

- 6.1 **WALTERS ESTATE (PROPRIETARY) LIMITED** shall be responsible for the full Development of **the Property** at their own cost and risk.
- 6.2 The Development shall:
 - 6.2.1 comply with all applicable zoning, land use, and planning approvals;
 - 6.2.2 comply with the National Building Regulations and all municipal by-laws;
- 6.3 Not place unreasonable or unlawful burdens on existing municipal services.
- 6.4 A departure from the approved Development may occur if it is necessary to make the development sustainable.



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.6 ANNEXURE “A” CONTINUED

7. DEVELOPMENT CONDITIONS (INCORPORATED FROM TITLE DEED)

- 7.1 The Parties record that the Property is subject to restrictive development conditions imposed in favour of the Municipality of George, as contained in Deed of Transfer T697/2023, as amended and endorsed on 11 April 2025, which conditions are incorporated herein mutatis mutandis and shall be binding on the Seller and the Purchaser, except for the size of the Development that might have to change to make the Development sustainable
- 7.2 Construction shall commence within six (6) months after approval of the Building Plans by the Municipality, and the development shall be completed within two (2) years from commencement.
- 7.3 In the event of failure to comply with the development obligations and time periods set out in this clause, the Municipality shall be entitled to claim damages for loss of municipal revenue, including rates and taxes and/or to enforce its remedies in law and in terms of this Agreement.
- 7.4 Until full compliance with the development obligations, the Property shall not be transferred to any third party without the prior written consent of the Municipality, which consent shall not be unreasonably withheld.
- 7.5 The provisions of this clause are material, shall survive transfer, and shall bind the Purchaser and its successors in title.
- 7.6 The Seller, Purchaser 1 and Purchaser 2 consents to these conditions being incorporated in the prospective title deed which is to be registered as a result of the sale of the property and further agrees to include said title deed conditions in future title deeds up until fulfilment of the conditions have been achieved.
- 7.7 The Seller, Purchaser 1 and Purchaser 2 further agrees to include in the prospective title deed, a condition that should the development not materialise as described herein, or within the timeframes as contained herein, the Seller shall provide the Municipality with an option to re-purchase the property from the Seller at the market value at the time the non-fulfilment occurred. The market value shall be determined by an independent valuer, to be agreed upon between the parties, but shall not be less than R16 000 000 (sixteen million rand).
- 7.8 All parties agree to include in the prospective title deed the option for the municipality to re-purchase the property, in terms of clause 7.7. The option shall be valid for 90 (ninety) days and should the Council elect not to re-purchase the property or the 90 days have lapsed, the Seller may proceed to sell the property in the open market without municipal consent in respect of the transfer or the development.
- 7.9 The timeline as stipulated in clause 7.2 may only be amended by written approval by the Municipality on written request from the Purchasers.



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.6 ANNEXURE “A” CONTINUED

- 7.10 Should the property be sold post development, no Municipal consent shall be required for transfer of the property.

8. BUILDING PLANS: SUBMISSION AND APPROVAL PERIOD

- 8.1 The Purchaser shall submit a complete building plan application to the Municipality **within 180 (one hundred and eighty) days from the date of transfer of the property.**
- 8.2 The Municipality shall process the application in accordance with applicable legislation and internal procedures.
- 8.3 Building plans must be approved within 6 (six) months from date of submission, unless the building plans have been deemed non-compliant.
- 8.4 Construction shall commence in accordance with clause 7.2.
- 8.5 Failure to comply with the above time periods shall constitute a material breach of this Agreement.

9. RATES AND DEEMED VALUE

- 9.1 **The Property** shall be rated on the Deemed Value as contemplated in the Title Condition.
- 9.2 The Seller remains liable for rates until date of transfer, and the Purchaser thereafter.
- 9.3 The Municipality shall not be obliged to issue a clearance certificate until:
- 9.3.1 all rates, charges and amounts referred to in section 118 of the Municipal Systems Act have been settled, including any revenue lost by the Municipality due to non-compliance with the development conditions as agreed between the municipality and the seller.

10. BREACH AND REMEDIES

- 10.1 In the event of non-compliance by Walters Estate Pty Ltd with any failure to comply with the development obligations, capital contribution, loss of revenue payment or timeframes the Municipality shall be entitled, after written notice to:
- 10.1.1 suspend development approvals, and or
- 10.1.2 enforce this Agreement in accordance with the law.

11. DOMICILIUM

- 11.1 The Parties choose as their respective *domicilium citandi et executandi* for the purposes of legal proceedings and for the purpose of giving or sending any notice provided for or necessary in term of this Agreement, the following addresses:



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ITEM 4.6 ANNEXURE “A” CONTINUED

THE GEORGE MUNICIPALITY

Office of the Municipal Manager
Third floor, Civic Centre, 71 York Street,
GEORGE
6530

THE PURCHASER 1:

WALTERS EIENDOMME PROPRIETARY LIMITED
PH1, First Floor, 20 Main Street
KNYSNA
6571

THE PURCHASER 2:

WALTERS ESTATE PROPRIETARY LIMITED
PH1, First Floor, 20 Main Street
KNYSNA
6571

- 11.2 All notices to be given in terms of this Agreement shall be given in writing and be delivered or sent by prepaid registered post to the Party's chosen *domicilium citandi et executandi*.
- 11.3 If delivered by hand, a notice shall be presumed to have been received on the date of delivery, or, if sent by prepaid registered post, be presumed to have been received 7 (seven) business days after the date of posting.
- 11.4 Notwithstanding anything to the contrary contained in this Agreement, a written notice or communication actually received by one of the Parties from the other Party shall be adequate written notice of communication.
- 11.5 The above clause will not be so construed as to oust the service procedures, specifically those of personal service as depicted in any applicable legislation of the Republic of South Africa.

12. DISPUTE RESOLUTION

- 12.1 If any dispute arises between **any of the parties** in connection with or arising out of this agreement, the parties shall make every effort to resolve amicably, such dispute or difference by mutual consultation.
- 12.2 Should a dispute which pertains to this agreement arise between the parties to this agreement then the parties can agree to refer the dispute in question to arbitration.
- 12.3 Referral to arbitration must be by way of written notice delivered to the *domicilium citandi et executandi* of the other party/ies involved in the dispute.



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ITEM 4.6 ANNEXURE “A” CONTINUED

- 12.4 In the event of arbitration, the parties shall use their best endeavours to ensure that the arbitration is held and concluded, and a decision handed down within 30 (thirty) working days after the delivery of the referral to arbitration.
- 12.5 The arbitrator shall be a person agreed between the parties to the dispute alternatively and party to the dispute may request the Chairperson for the time being of the Legal Practice Council (Western Cape Provincial Office) to appoint an arbitrator, which he is authorized to do in his sole discretion, save that the appointed arbitrator must be independent.
- 12.6 The arbitrator shall have the fullest and freest discretion regarding the procedure applicable to the proceedings; whether he shall require assessors to assist in his decision making; as well as the venue and timing thereof, subject to the other terms of this clause 12.
- 12.7 The arbitrator's decision shall be final and binding.
- 12.8 The arbitrator may make an award as to his/her costs the provisions of the Arbitrations Act, Act 42 of 1965, shall apply to this arbitration
- 12.9 A party to this agreement may institute court proceedings if:
 - 12.9.1 same is necessary for the protection of any rights pending the resolution of an arbitration in terms hereof; or
 - 12.9.2 same is necessary to obtain relief where grounds justifying urgent relief exist.
 - 12.9.3 same is necessary to compel a party to abide by the terms of this arbitration clause.
 - 12.9.4 By mutual consent, in the event that arbitration is not a viable option for the parties.

13. SIGNATURE

- 13.1 This Agreement is signed by the Parties on the dates and at the places indicated below.
- 13.2 This Agreement may be executed in counterparts, each of which shall be deemed an original, and all of which together shall constitute one and the same Agreement as at the date of signature of the Party last signing one of the counterparts.
- 13.3 The persons signing this Agreement in a representative capacity warrant their authority to do so.
- 13.4 The Parties record that it is not required for this Agreement to be valid and enforceable that a Party shall initial the pages of this Agreement and/or have its signature of this Agreement verified by a witness.
- 13.5 The parties record that the agreement can be signed electronically and that such electronic signature will be regarded as the original.



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.6 ANNEXURE “A” CONTINUED

Signed at on this day of 2026.

AS WITNESSES:

1. _____
Signature

Full name and Surname

MAHLATSE PRINCE PHOSA, in his
capacity as **Director: Planning &
Development** for and on behalf of
George Municipality, who
warrants that he is duly authorised
to sign on its behalf.

2. _____
Signature

Full Name and Surname

Signed at on this day of 2026.

AS WITNESSES:

1. _____
Signature

Full name and Surname

on behalf of the **PURCHASER 1**,
who warrants that he/she is duly
authorised to sign on its behalf.

2. _____
Signature

Full Name and Surname



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.6 ANNEXURE "A" CONTINUED

AS WITNESSES:

1. _____
Signature

Full name and Surname

on behalf of the **PURCHASER 2**,
who warrants that he/she is duly
authorised to sign on its behalf.

2. _____
Signature

Full Name and Surname



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

4.7 CALL CENTRE - IN-PRINCIPLE SUPPORT FOR URGENT SHORT-TERM CUSTOMER CONTACT CENTRE INTERVENTION AND BROADER CUSTOMER RELATIONSHIP MANAGEMENT (CRM) IMPROVEMENT PROGRAMME

File number / Verwysingsnommer: 9/1/2/3
Meeting date / Vergadering datum: 27 July 2026
Report by / Verslag Duane Scholtz

PURPOSE OF REPORT / DOEL VAN VERSLAG

The purpose of this report is:

To obtain Council's in-principle support for the urgent implementation of a short-term customer contact centre intervention as part of George Municipality's broader customer relationship management improvement program as a service delivery stabilisation intervention.

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

In recent months, and particularly during recent severe rain and wind events, George Municipality has experienced increasing concerns regarding the handling of public enquiries, including unanswered telephones, dropped calls, inconsistent responses, fragmented complaint management and limited visibility over whether issues are properly captured and resolved.

These concerns create operational, governance, reputational and service delivery risks for the Municipality and place increasing pressure on directorates, councillors and political offices who are often required to intervene manually in customer matters.

While the Municipality is progressing with the design and implementation of its broader Customer Relationship Management (CRM) programme, the development of a fully integrated long-term solution will require additional time for institutional design, organisational alignment, process redesign, system integration, staff development and procurement processes.

Management is therefore of the view that an immediate stabilisation intervention is necessary to improve customer access, complaint management, accountability and service delivery monitoring while longer-term solutions are being developed.

The concern is not limited to one directorate or one customer-facing channel, but highlights weaknesses in George Municipality's overall service delivery approach. These weaknesses affect George Municipality's ability to:

- receive complaints consistently;
- allocate matters to the correct responsible officials;
- track progress against service requests;



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- provide feedback to the public;
- monitor service delivery performance;
- identify repeat failures or service hotspots; and
- demonstrate accountable follow-up to Council, the Mayoral Committee; management and the public.

A comprehensive Information and Communication Technology (ICT) strategy to enhance George Municipality's digital infrastructure, to meet operational needs and ultimately improve service delivery while enabling compliance to mSCOA regulations, was presented to Council on the 30th of May 2025. This strategy included the implementation of a Customer Relationship Management (CRM) system. The CRM system will drive improved engagement between George Municipality and its residents by consolidating all service delivery complaints, enquiries and service request interactions into a single database, with effective workflow tracking and monitoring. A high-performing and efficient contact centre forms an integral part of George Municipality's vision for a world-class CRM solution and will be responsible for handling most customer engagements received via email, telephone and WhatsApp.

George Municipality has already started work on this broader CRM solution. However, the long-term solution will require proper institutional design, process mapping, system integration, possible organogram changes, role clarification, internal staffing, training, budget allocations and change management interventions.

While this work is ongoing, the risk of continued public-facing service failures remains.

Immediate short-term intervention proposed

It is proposed that George Municipality urgently establish an interim outsourced contact centre function to act as the central point of receipt for public complaints, service requests and enquiries, as a service delivery stabilisation intervention in the short term while the longer term wider CRM project continues.

The contact centre will:

- receive and manage calls, SMS, WhatsApp messages and emails;
- operate as a single point of contact for customer complaints and queries;
- capture each matter in a standardised format;
- allocate a unique ticket or reference number to every matter;
- route matters to the responsible internal directorate, section or operational team;
- provide basic customer feedback where possible;
- maintain records for audit and performance-monitoring purposes;
- generate management reports and dashboards; and
- support escalation of unresolved matters.

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The service model will include contact centre personnel, telephony and supporting technology, management information and reporting, quality assurance, operational support, supervision, training and administration.

The outsourced contact centre is intended as a short-term stabilisation measure and bridging solution to:

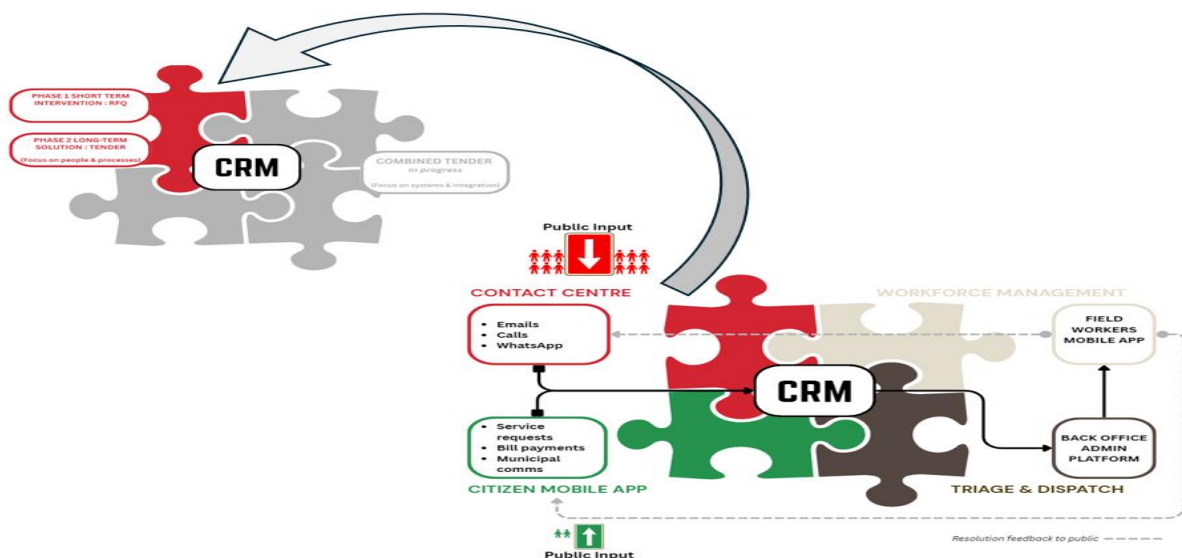
- improve public access to municipal services;
- reduce unmanaged escalation to councillors, the Mayor's Office and senior management;
- improve the audit trail for complaints and service requests;
- support better operational accountability across directorates;
- provide management with oversight information;
- restore public confidence in George Municipality's responsiveness.

This interim intervention will run in parallel with the wider CRM project and procurement processes and will provide reliable front-end service data and immediate operational relief while George Municipality finalises its long-term CRM operating model.

George Municipality has already implemented ForceLink workflow and field-service management capabilities within selected operational environments including Civil Engineering Services and Law Enforcement and Mobility.

Management intends that the interim contact centre intervention, where practical and feasible, should utilise and build upon existing workflow and ticket-management capabilities already available within the municipal environment rather than creating isolated systems and processes.

This will support improved ticket allocation, service dispatching, monitoring, reporting and accountability.





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FINANCIAL IMPLICATIONS

Given the urgency of the service delivery challenges and the longer lead times associated with the design and procurement of a comprehensive CRM solution, management proposes a phased approach consisting of an interim stabilisation intervention and the parallel development of a longer-term competitively procured solution. The final financial implications will depend on the chosen procurement route, scope, service levels, operating hours and contract period.

Should the competitive procurement process for the long-term solution not be finalised before expiry of any interim arrangement, management may need to consider further lawful procurement measures to avoid a disruption in customer contact services. Any such decision would require separate motivation and approval in accordance with the SCM Policy and applicable legislation.

A phased approach is recommended:

- Phase 1: short-term stabilisation through a limited, clearly scoped contact centre intervention;
- Phase 2: competitive tender process for a longer-term CRM/contact centre solution in parallel with phase 1;
- Phase 3: integration with the organisational design and full CRM operating model.

The preferred SCM approach for Phase 1 is a Formal Quotation RFQ process, subject to the applicable procurement thresholds (not exceeding R300,000), followed by a concurrent competitive bidding process for the longer-term solution as part of phase 2. The costs associated with the long-term solution are approximately estimated to be in the region of R2.4 million - R4.0 million per annum.

Management's preferred approach is a phased implementation model intended to balance urgency, affordability, governance and competition requirements.

Phase 1 will comprise a limited-duration stabilisation intervention focused on the receipt, recording, routing and monitoring of customer interactions.

Subject to applicable procurement thresholds and budget availability, Management proposes that this phase be implemented through a formal quotation process to allow rapid deployment while maintaining competition and value-for-money principles.

Simultaneously, Management intends to commence work on the specification and competitive procurement of a longer-term CRM and customer contact centre solution.

The short-term intervention is therefore not intended to create vendor lock-in, replace competitive procurement processes or predetermine any future service provider appointment.



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COMMENTS: MUNICIPAL MANAGER

Supported.

Management has identified recurring concerns relating to customer contact management and complaint handling across a number of customer-facing functions.

The proposed intervention is intended to stabilise service delivery interfaces, improve accountability and provide management with improved visibility over customer service performance while longer-term CRM reforms are developed and implemented.

The recommendation does not seek approval of any specific service provider and remains subject to all required governance, procurement and budget processes.

COMMENTS: DIRECTOR: FINANCIAL SERVICES

Supported.

The proposal addresses a significant operational and governance risk relating to customer access, complaint management, service request tracking and service delivery monitoring.

The phased approach is supported as it seeks to provide immediate operational relief while preserving competition and allowing sufficient time for the development of a sustainable long-term CRM operating model.

Any implementation must remain subject to budget availability, affordability considerations, compliance with the MFMA, applicable Supply Chain Management requirements, POPIA requirements and appropriate contract management controls.

COMMENTS: DIRECTOR: CORPORATE SERVICES

N/A

COMMENTS: DIRECTOR: CIVIL ENGINEERING SERVICES

N/A

COMMENTS: DIRECTOR: ELECTRO-TECHNICAL SERVICES

N/A

COMMENTS: DIRECTOR: HUMAN SETTLEMENTS, PLANNING & DEVELOPMENT AND PROPERTIES

N/A

COMMENTS: DIRECTOR: COMMUNITY SERVICES

N/A



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COMMENTS: LEGAL SERVICES

N/A

COMMENTS: OTHER

N/A

SUMMARY/OPSOMMING

N/A

RECOMMENDATION

- (a) That council notes the ongoing concerns regarding customer contact management, complaint handling, service request tracking and public responsiveness across multiple customer-facing channels;
- (b) That council supports, in principle, the urgent implementation of a short-term customer contact centre intervention as part of the broader Customer Relationship Management (CRM) improvement programme;
- (c) That council notes that the interim intervention is intended to establish a central point of contact for customer enquiries and service requests, supported by a ticketing, tracking and management reporting capability;
- (d) That council authorises the Accounting Officer or delegated officials to undertake the necessary budgetary, legal, governance and supply chain management processes required to implement the interim intervention and to proceed with the development of a longer-term CRM solution;
- (e) That council notes that no specific service provider is appointed or approved through this report and that any implementation remains subject to compliance with applicable legislative, budgetary and supply chain management requirements.

IZINDULULO

- (a) Ukuba iBhunga liqaphele iinkxalabo eziqhubekekayo malunga nolawulo lonxibelelwano nabaxhasi, ukuphathwa kwezikhalazo, ukulandelelwa kwezicelo zenkonzo kunye nokuphendula uluntu ngamajelo ahlukeneyo onxibelelwano nabaxhasi;
- (b) Ukuba iBhunga lixhase, ngokomgaqo, imfuneko yokuphunyezwa ngokukhawuleza kongenelelo lwethutyana elijolise kwiziko lonxibelelwano nabaxhasi, njengenxalenye yenkqubo ebanzi yokuphucula uLawulo loBudlelwane naBaxhasi (CRM);



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- (c) Ukuba iBhunga liqaphele ukuba olu ngenelelo lethutyana lujolise ekusekeni indawo ephambili yonxibelelwano lwemibuzo yabathengi kunye nezicelo zenkonzo, exhaswa sisixhobo sokukhupha amatikiti amanani okulandelelana, ukulandelela kunye nokuba nako ukwenza iingxelo zolawulo;
- (d) Ukuba iBhunga ligunyazisa iGosa eliNika Ingxelo okanye amagosa anikwe igunya lokuba enze iinkqubo ezifunekayo zohlahlo lwabiwo -mali, zomthetho, ulawulo kunye neenkqubo zolawulo lwentengo ezifunekayo ukuphumeza ungenelelo lwexeshana kunye nokuqhubeka nophuhliso lwesisombululo seCRM sexesha elide;
- (e) Ukuba iBhunga liqaphele ukuba akukho mboneleli wenkonzo othile oqeshiweyo okanye ovunyiweyo ngale ngxelo kwaye naluphi na uphunyezo luhlala luxhomekeke ekuthobeleni iimfuno zomthetho, ezifanelekileyo, uhlahlo lwabiwo - mali kunye nolawulo lwecandelo lolawulo lwentengo.

ATTACHMENTS / STAWENDE DOKUMENTE

N/A



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4.8 INTERNATIONAL TRADE SHOWS FOR CITY TOURISM MARKETING [6.3.2]

The abovementioned item was dealt with by the Mayoral Committee meeting held on 11 June 2026 and was resolved as follow:

“File number / Verwysingsnommer: 10/5
Meeting date / Vergadering datum: 02 June 2026
Report by / Verslag deur: Sharon House

PURPOSE OF REPORT / DOEL VAN VERSLAG

To request permission to attend international trade shows aligned and represented in the Tourism Marketing Strategy (Collab reference 3084843) as per the section’s mandate to drive economic development.

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

The Tourism section is responsible for marketing George as a destination and creating positive and positioning awareness of the city to tourism trade and travellers to protect and grow the economy. The destination aims to attract visitors with foreign currency and higher spending habits, mostly in regions where there are high arrivals to South Africa. It is common practice for Tourism destination marketing teams to advertise and represent their cities at global trade shows and is considered standard practice. Locally, every year, Oudtshoorn Tourism represent their region at numerous international shows, most recently attending Vakantiebeurs in the Netherlands and conducting a trade roadshow in Germany. Visit Knysna also showcased their town at Vakantiebeurs 2026.

1. THE CASE FOR ECONOMIC DEVELOPMENT THROUGH TOURISM AT LOCAL GOVERNMENT LEVEL

Municipalities are tasked and entrusted to develop their local economy, of which tourism is recognised in national policy frameworks as a strategic and priority economic sector, most explicitly in the Tourism Sector Masterplan (2023). This mandate is reflected in many legislative and governing documents and policies:

- **Constitution of the Republic of South Africa, 1996** in Chapter 7 Section 152(1)(c): one of the objects of local government is “to promote social and economic development.” Section 153(a): a municipality must structure and manage its administration, budgeting and planning to give priority to community basic needs and “promote the social and economic development of the community.” Chapter 10 of the Constitution of the Republic of South Africa, 1996 encourages the creation of opportunities for public participation in public administration by identifying the basic values and principles governing public administration: 195. (1) Public administration must be governed by the democratic values and principles enshrined in the



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Constitution, including the following principles: (c) *Public administration must be development oriented.*

- **Local Government: Municipal Systems Act 32 of 2000** - The Act is expressly framed to enable municipalities to move towards the social and economic upliftment of local communities and to build local government into a frontline development agency.
- **Local Government: Municipal Planning and Performance Management Regulations, 2001.** A municipality must identify development initiatives, including economic development. It must indicate where priority spending is required.
- **White Paper on Local Government, 1998** defines developmental local government around maximising social development and economic growth and identifies local economic development as one of the key developmental outcomes. It says local government can play an important role in job creation and boosting the local economy.
- **The National Development Plan: Vision for 2030**, adopted by Cabinet in 2012, recognises tourism as a labour-intensive sector with strong potential to contribute to employment creation, small business development and inclusive economic growth. Tourism is treated as a high-potential sector due to its ability to create jobs across skill levels, support SMMEs and local economies, and generate strong multiplier effects.
- **The Re-imagining Industrial Strategy for South Africa** (DTIC, 13 June 2019) introduced a policy shift towards focusing on a limited number of priority sectors and implementing sector-specific masterplans to drive industrial development.
- **White Paper on the Development and Promotion of Tourism in South Africa, 2024** published in Government Gazette No. 51354 on 4 October 2024: The Re-imagining Industrial Strategy (2019) introduced a focus on a limited number of priority sectors and a masterplan approach to industrial development. The Tourism Sector Masterplan (2023) subsequently identifies tourism as one of the key sectors within this framework.
- **Tourism Sector Masterplan (TSMP)** Department of Tourism. 2023. Government Gazette No. 49503, Notice 2092 of 2023, 13 October 2023. Cabinet-approved and published for implementation in 2023. "Tourism is recognised as a priority sector of the South African economy".



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- The **Medium-Term Development Plan (MTDP) 2024–2029** includes accelerated growth of strategic industrial and labour-intensive sectors. It specifically lists tourism among the labour-intensive sectors to be accelerated through sector master plans.
- The **Tourism Act 3 of 2014** provides for the development and promotion of sustainable tourism, establishes a national tourism sector strategy and provides for cooperative governance in tourism. Section 7 – National Tourism Sector Strategy requires that the Minister must develop a national tourism sector strategy which set national targets for tourism growth, provides policy direction and promotes co-ordination across all spheres of government. Section 8 – Intergovernmental relations in tourism, requires coordination between national, provincial, and local government, and alignment of tourism planning and implementation. Section 9 – Alignment of tourism planning requires Tourism strategies and plans across spheres to be aligned with the national strategy. Municipal tourism strategies (like local tourism strategies or IDP tourism components) must align with national frameworks. This gives legal weight to requiring local tourism planning. Across multiple provisions, the Act refers to Tourism growth, Tourism development and the economic contribution of tourism. It treats tourism as a strategic economic activity requiring structured state intervention.
- George is recognised as a priority tourism node in the **National Spatial Development Framework (NSDF)**, promulgated on 01 February 2023 by the Department of Agriculture, Land Reform and Rural Development. George, alongside other municipalities in the district, is a Regional Development Anchor and an integral part of the existing national corridor (N2) that holds strong interconnection between... (ii) ecological resource regions; (iii) popular tourist destinations; (iv) 'comfortable climatic zones.

Collectively, these legislative and policy instruments establish that municipalities are mandated to promote local economic development, and that tourism is recognised nationally as a strategic and labour-intensive sector requiring coordinated implementation across all spheres of government. This policy and legislative framework establish both a mandate and an opportunity for municipalities to actively leverage tourism as a driver of local economic development.

The outcome is that municipalities are not optional actors; they are required participants in tourism development. Tourism is a labour-intensive sector with relatively low barriers to entry, capable of creating employment across a wide range of skill levels, attracting foreign expenditure, and generating broader economic benefits including support for small enterprises, environmental stewardship and heritage preservation. Municipalities therefore form part of a coordinated tourism system spanning national, provincial and local government.



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2. TOURISM STATUS QUO AT GEORGE MUNICIPALITY

George Municipality is a well-run government entity which prioritises the local tourism industry, of which it has significant representation. The municipality runs its own Tourism Bureau and has an in-house section dedicated to Tourism, which is a part of the Economic Development and Strategic Services unit. It has a customer-facing brand – George, Wilderness and Uniondale Tourism – for destination promotion and investment attraction. According to the section's Lighthouse statistics from Booking.com and Airbnb, there are 2,107 properties in the destination, and in 2025 the visitor spend across properties represented was \$36,596,639 (estimated at R602,016,541 based on exchange rate). The Visitor Information Centre database reflects another 239 hotels, restaurants, activities, tour operators and ground handlers, excluding event companies. Due to the municipality's excellent road and air access, as well as its exquisite natural environment such as forests, waterways, coast and open spaces, along with excellent infrastructure, George is well-positioned as a strong tourism destination. It forms a part of the Garden Route, ranked the best road trip in the world in a global study by [Autotrader](#).

3. GEORGE MUNICIPALITY TOURISM MARKETING STRATEGY

The Tourism section has an approved strategy for destination marketing which is being implemented according to the annual budget received. The strategy is reviewed annually to account for timely updates but largely remains the same (as it is relevant until June 2027). In the approved Tourism Marketing Strategy, the Strategic Objective actions outline that the section must participate in a trade show in the United States, as well as a global golf trade show - should budget allow it to do so.

3.1 United States Trade Show

The United States is specifically targeted for several reasons:

- (a) It is a top source market to South Africa.
- (b) It is in the top 3 international source markets to George according to Airbnb review data.
- (c) US travellers have high spend on trips – these tourists have the money to do more and spend more, significantly outspending the domestic market.
- (d) The US market has high arrivals to South Africa in Winter, which helps George to combat seasonality when the domestic market support is not sufficient. However, this market has the added benefit of offering high arrivals throughout most of the year.

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(e)There is direct flight access from the USA to South Africa. The number of flights a person must take to get to a destination is an enabling or disabling factor. The tourist can do a long-haul flight to Cape Town and then fly or drive to George. Alternatively, they can fly into George when done in Kruger and then drive to Cape Town and do the long-haul flight home from Cape Town.

There is a considerable gap between the number of US tourists arriving in the country and the number visiting George, illustrating that this is a market that George can focus on growing to combat seasonality and attract high foreign currency spend. George attracted 5,690 reviews attributed to USA travellers on Airbnb for 2025, and the booking-to-review-rate is unknown. However, when considering that the total US arrivals to South Africa in 2025 reached 372,362 people (a 5% increase over 2024) this indicates that George has a lot of work to do in generating awareness in this market. The volume of arrivals to South Africa is virtually untapped by George.

International arrivals core and development markets 2024/5

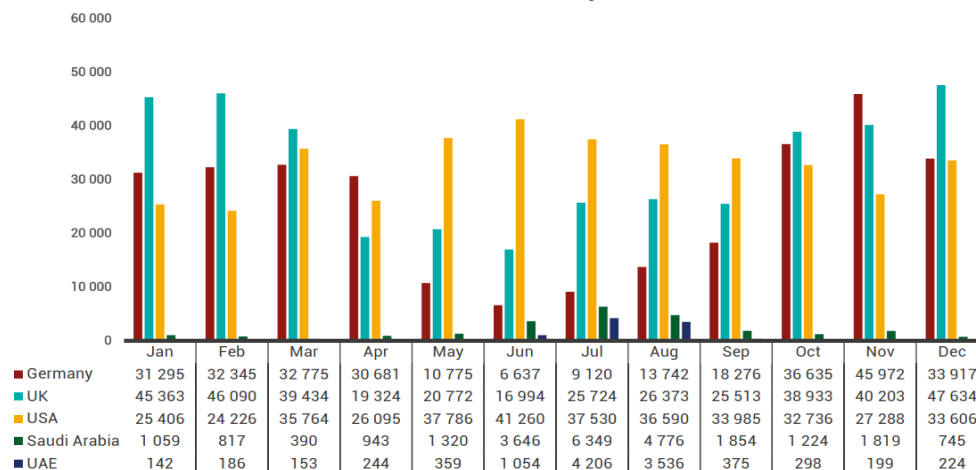


Figure 1 Country arrivals to South Africa in 2025 - George markets

International arrivals from the USA 2019, and 2024 to 2026

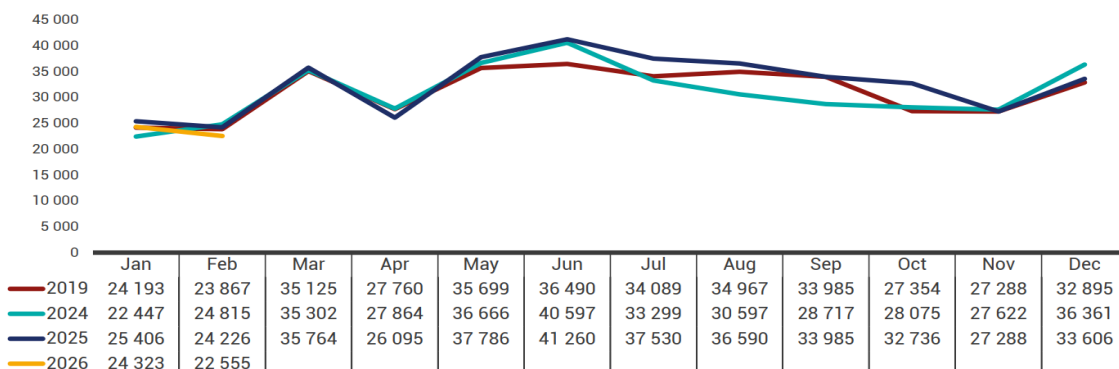


Figure 2 USA arrivals to South Africa - 2019 and 2024 to 2026

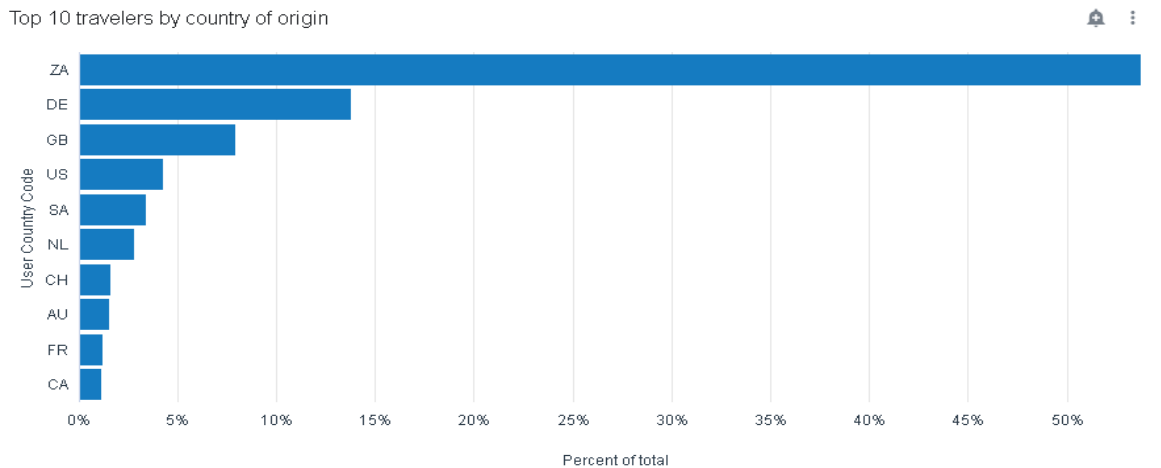


Figure 3 The USA is the 3rd top international source market to George according to reviews on Airbnb in 2025

According to market research by South African Tourism, a significant number of American tourists (approx. 50%) still book through the trade, and this figure tends to climb for long haul or unknown destinations. Unlike the German, British and Dutch markets, the Garden Route is not a well-known destination to the US tourist – the market is emerging and is not ‘Garden Route mature’. The Tourism section has already been serving digital advertisements, videos and social media content to Americans specifically researching a trip to South Africa, but now the section must ensure the US tour operators who US consumers book with, know about George and the Garden Route in South Africa. George must inform the trade about the destination so that it can be considered for itinerary inclusion when selling tours to South Africa. While US tour operators are targeted at domestic shows, there are only a handful to target. This necessitates direct engagement with US-based tour operators in their primary market, requiring George Tourism to attend international trade platforms in the United States to showcase the destination and secure itinerary inclusion.

It is important that the section ‘hunts in a pack’ with other South African and African exhibitors and therefore the section has completed research on various trade shows or roadshows to the US trade where this criterion will be met. Unfortunately, South African Tourism have not published their annual trade show list and are currently undergoing organisational changes affecting planning timelines.

The section therefore proposes participating on the **AFRICA SHOWCASE NORTH AMERICA ROADSHOW 15 - 20 NOVEMBER 2026**. Africa Showcase offers a global platform for African exhibitors to market together, creating a strong message about the continent. Wesgro and South African Tourism have both used this platform to market in 2025. Africa Showcase organise a roadshow to the tourism trade and carefully vet the Buyers and tour operator companies. In 2026, the roadshow is going to Fort Lauderdale, Boston and Chicago. Subject to exchange rates at the time of booking,



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total show costs for one delegate are anticipated at approximately R300,000 which includes the following expenses:

- Participation in the road show
- Accommodation
- Flights
- Allowances and Incidental Costs
- Travel Insurance
- Visa
- Graphic design fees

Please review more information at: <https://africashowcase.travel/north-america>.

3.2 Global Golf Trade Show

George is widely recognised within the South African golf industry as the country's golfing mecca, elevated through The Links positioning as the top course in the country, and further supported by the other highly ranked Fancourt and surrounding courses. However, global golf tour operators do not have this localised knowledge. George promotes its golf positioning when attending domestic trade shows but only a handful of these international tour operators' package and sell golf as they are focused on other segments such as leisure or MICE. Therefore, George must actively reach international golf tour operators where they meet. These tour operators attend trade shows to learn about golf focused destinations. In turn, they create and sell golf packages to their niche customer set. Exhibitors at these shows put their packaged tours and golf courses in front of the tour operator. It is imperative that George promotes its golf courses and the overall destination to attract this lucrative and affluent market. Golf tourists typically have higher-than-average spend per trip making them a high-value segment for local economic impact. Since golf is an integral positioning for George, the city must educate and inspire the international golf tour operator to ensure the area is not missed on a South African golf tour.

The Tourism section has twice previously represented the destination at the International Golf Travel Market (IGTM) in Europe on a South African stand where golf buyers from across the globe come together. IGTM is a community for golf travel professionals who are looking for a focused way to grow their business. Pre-scheduled meetings provide golf destinations, resorts and courses with the opportunity to connect with leading golf travel agents and tour operators who help grow the world's outbound tourism market. It is therefore recommended and requested that the section continue to invest the **INTERNATIONAL GOLF TRAVEL MARKET 19 TO 22 OCTOBER IN FRANCE**.



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Subject to exchange rates at the time of booking, total show costs for one delegate are anticipated at approximately R200,000 which includes the following expenses:

- Flights
- Accommodation
- Trade show desk
- Allowances and Incidental Costs (i.e. Uber from airport)
- Travel Insurance
- Visa
- Graphic design fees

Please review more information at <https://www.igtmarket.com/en-gb.html#/>.

A single specific tourism product such as a hotel or attraction will battle to draw tourists to the destination on its own when there are no awareness of the destination or the peripheral offerings which make it an attractive location to visit. The Tourism Bureau is responsible for creating this awareness, which is the first step in the sales journey, so that specific products can be considered and ultimately converted into business. The sales journey consists of three phases, namely Awareness, Consideration and Conversion. Therefore, the primary objective of attendance at these shows is DESTINATION AWARENESS measured through the number of meetings facilitated with the trade. While the return on investment is primarily measured through destination awareness and trade engagement, participation in these platforms is aligned with standard international destination marketing practices and ensures that George remains competitive with other South African destinations already active in these markets. Failure to participate may result in loss of market share, reduced visibility in key source markets, and missed opportunities for tourism-driven economic growth and job creation.

4. GEORGE MUNICIPALITY'S IDP, POLICIES AND DELEGATIONS

George Municipality's Integrated Development Plan, Travel and Subsistence Policy and Delegations of Power apply to these strategic activities in the following ways:

4.1 Integrated Development Plan

George Municipality's 5th generation Integrated Development Plan (IDP) has five goals, one of which is to '*Develop and Grow George*'. The IDP records an unemployment rate of 24.2% (2023), and in *section 2.10 Labour Market Performance*, it states that '*To foster sustainable growth, George must balance high-value sectors with labour-intensive industries and address sector specific challenges.*' In *section 3.2.1 Strategic Objective 01: Develop and Grow George* of the IDP it states that 'Sector strategies need to be developed to ensure an enabling environment is created through economic stimulation to promote agro-processing which is linked to the manufacturing



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sector as well as tourism development, specifically for the sports and business tourism industry.’ The Table 12: Predetermined objectives SO1 includes:

- PDO 1.1 To create and facilitate an enabling environment for economic development in George.
- PDO 1.2 To ensure the development of participatory, practically implementable economic development and business retention and expansion strategies.
- PDO 1.3 To ensure that industry support is focused on high-growth potential areas, with high job absorption ratios.
- PDO1.12 To promote George as a sports tourism and business destination. This is done by attracting tourism investment into the destination.

The IDP in section 4.3.21.1 *George Composite Growth Potential* indicates that one of the key issues that the municipality faces in terms of planning is the increase in the population will result in an increase in the need for jobs. The economic analysis identifies the following priority sectors are agriculture with an emphasis on agri-processing, wholesale and retail, the digital economy, financial and business services sector, *tourism* and manufacturing.

While the specific actions of the Tourism Marketing Strategy are not listed individually in the IDP, the IDP explicitly requires the development and implementation of sector-specific economic development strategies. The Tourism Destination Marketing Strategy, approved under the Economic Development and Strategic Services unit (Collab reference 3084843), gives effect to these requirements and forms part of the municipality’s broader economic development mandate.

These provisions demonstrate that tourism development and destination marketing are directly aligned with the IDP’s strategic objectives of economic growth, job creation and sector development, and form part of the municipality’s mandate to create an enabling environment for local economic development.

4.2 Travel and Subsistence Policy and Procedures 2025/26

Section 14.2 states: *Visits abroad must be pre-approved in terms of the system of delegations of Council and all expenditure pertaining to the visit abroad must be approved by the Municipal Manager.*

4.3 Delegations of Power 2025

Section 4.1 POWERS RESERVED FOR COUNCIL: 4.1.16 *To approve visits and the attendance of meetings, seminars or training of Councillors, the Municipal Manager, Directors and Municipal staff abroad, subject to the provision for such expenditure on the operating budget of the Municipality.*



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Section 4.2.1 POWERS DELEGATED TO THE EXECUTIVE MAYOR (IN ADDITION TO POWERS IN TERMS OF THE MUNICIPAL FINANCE MANAGEMENT ACT):

4.2.1.15 To recommend visits and the attending of meetings, seminars and training of the Municipal Manager, Directors and municipal staff, outside South Africa, to Council for approval and subject to provision for such expenditure on the operating budget of the Municipality.

Accordingly, Council approval is required for the proposed international travel and associated expenditure in line with the Delegations of Power and Travel and Subsistence Policy.

5. Summary

Tourism is a priority sector for economic development because it is a labour-intensive industry across different skill levels. In practical terms, the busier a tourism attraction or hotel is, the more jobs it creates and the more peripheral services it utilises. For example, a hotel operating at 30% occupancy will require significantly fewer staff than one operating at 70% occupancy. Increased occupancy also drives demand for services such as laundry, catering supplies and additional staffing to service visitors.

This reflects the direct, real-economy impact of tourism - the more visitors, the more jobs created, and the greater the potential for increased visitor spend depending on the target market. The Municipality is required to create an enabling environment for tourism businesses to operate and grow, and the first step in this process is building awareness of the destination and ensuring positive market positioning.

While the approved Tourism Marketing Strategy is applicable until June 2027, the specific trade shows, expected costs and number of staff are explicitly detailed herein. Participation in the identified international trade platforms gives effect to the approved Tourism Marketing Strategy and supports the Municipality's mandate to drive economic development, job creation and destination competitiveness.

FINANCIAL IMPLICATIONS

The following expenses are anticipated:

EXPENSE	AFRICA SHOWCASE NORTH AMERICA	INTERNATIONAL GOLF TRAVEL MARKET	TOTAL
Participation Fee	R200,000	R100,000	R300,000
International Flights	R50,000	R40,000	R90,000
Domestic Flights	R4,000	R4,000	R8,000
Accommodation	R6,000	R20,000	R26,000
Allowances	R22,000	R17,000	R39,000
Incidental Costs	R10,000	R10,000	R20,000



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Travel Insurance	R2,000	R2,000	R4,000
VISA	R5,000	R5,000	R10,000
Graphic Design	R5,000	R2,000	R7,000
TOTAL	R304,000	R200,000	R504,000

The total estimated expenditure is R504,000: R304,000 attributed to the USA roadshow, and R200,000 attributed to the golf trade show. Only one staff member is represented in the budgeted amounts to ensure cost containment. Provision for this expenditure is partially available within the approved budget of the Tourism section, based on the draft budget supplied by Finance. A request has been submitted to provide for the shortfall through the finalisation of the budget process.

Actual costs may vary due to exchange rate fluctuations, travel costs and other market-related factors at the time of booking, in accordance with normal Supply Chain Management processes.

The primary return on investment is destination awareness and trade engagement, measured through the number of meetings facilitated with international tour operators and inclusion in travel trade networks. Failure to invest in attracting higher-spend international visitors may limit the Municipality's ability to address seasonality and fully realise tourism-driven economic development. Attracting increased visitor numbers, particularly from higher-spend international markets, supports business growth and job creation across the tourism value chain. Increased destination demand also facilitates opportunities for emerging micro-enterprises and encourages further private sector investment into the city.

COMMENTS: MUNICIPAL MANAGER

The proposal is noted.

The strategic importance of tourism as a driver of local economic development, job creation, and investment attraction is recognised, and the alignment of the proposed activities with the approved Tourism Marketing Strategy and the Integrated Development Plan is acknowledged.

Notwithstanding the above, it must be noted that international travel and participation in trade shows represent a significant financial commitment in the current fiscal context. Given the Municipality's broader financial pressures, competing service delivery demands, and the need to prioritise core operational responsibilities, a cautious and measured approach to such discretionary expenditure is required.

In this regard, while the strategic intent of the proposal is supported, the scale of the proposed expenditure is considered substantial, and careful consideration must be given to affordability, prioritisation, and demonstrable value for money.

Should Council be of the view that this investment aligns with its strategic and financial priorities, and is willing to support such expenditure, it is important that:



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participation is clearly outcome-driven, with defined objectives, targets, and performance indicators;

a post-engagement report is submitted outlining measurable outcomes, trade engagements, and any demonstrable return on investment;

strict compliance is maintained with the Travel and Subsistence Policy, SCM processes, and approved budget provisions; and
continued cost containment and evaluation of alternative or complementary platforms are applied to ensure prudent financial management.

The substitution provisions and flexibility regarding alternative platforms are noted, provided that participation remains within approved governance and financial frameworks.

COMMENTS: DIRECTOR: FINANCIAL SERVICES

N/A

COMMENTS: DIRECTOR: CORPORATE SERVICES

N/A

COMMENTS: DIRECTOR: CIVIL ENGINEERING SERVICES

N/A

COMMENTS: DIRECTOR: ELECTRICAL ENGINEERING SERVICES

N/A

COMMENTS: DIRECTOR: PLANNING AND DEVELOPMENT

N/A

COMMENTS: DIRECTOR: COMMUNITY SERVICES

N/A

COMMENTS: DIRECTOR: COMMUNITY SAFETY AND MOBILITY

N/A

COMMENTS: LEGAL SERVICES

N/A

COMMENTS: OTHER

N/A

SUMMARY/OPSOMMING

According to the approved Tourism Marketing Strategy, the section must represent the destination at a US-based trade show, as well as at a global golf trade show,



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subject to available funds. The Tourism section requests the approval of the budget and identified arrangements.

Proposed by Alderman Kritzingner and seconded by Councillor Niehaus, it was

RESOLVED TO RECOMMEND TO COUNCIL

that, in accordance with the approved Tourism Marketing Strategy, Council:

- (a) **APPROVES** the Tourism Section's attendance at Africa Showcase North America 2026, represented by one (1) senior official from the Tourism Department, either the Tourism Manager or the Senior Tourism Officer, Marketing and Research;
- (b) **APPROVES** the Tourism Section's attendance at the International Golf Travel Market (IGTM) 2026, represented by one (1) senior official from the Tourism Department, either the Tourism Manager or the Senior Tourism Officer, Marketing & Research;
- (c) **APPROVES** that, should participation in Africa Showcase North America not be possible due to availability constraints or procurement processes, the Tourism Section may represent the destination at a comparable trade platform targeting the United States market, where participation includes other South African tourism operators;
- (d) **APPROVES** that, should participation in the International Golf Travel Market (IGTM) not be possible due to availability constraints, procurement processes, or the inability to secure participation on a South African stand, the Tourism Section may represent the destination at a comparable global golf trade platform where participation includes other South African tourism operators; and
- (e) **APPROVES** that, should the designated official be unable to attend due to unforeseen circumstances, the Tourism Manager and the Senior Tourism Officer: Marketing and Research may substitute for one another.

KUGQITYWE UKUBA KUCETYISWE KWIBUNGA]

- (a) **LIVUME** ukubakho kweCandelo loKhenketho kuMboniso we- Africa Showcase North America 2026 ka-2026, limelwe ligosa eliphezulu elinye (1) elivela kwiSebe loKhenketho, nokuba nguManejala woKhenketho okanye iGosa eliPhezulu loKhenketho, iNtengiso noPhando;
- (b) **LIVUME** ukubakho kweCandelo loKhenketho kwi -International Golf Travel Market (IGTM) ka -2026 limelwe ligosa eliphezulu elinye (1) elivela kwiSebe loKhenketho, nokuba nguManejala woKhenketho okanye iGosa eliPhezulu loKhenketho, iNtengiso noPhando;

AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

- (c) **LIVUME** ukuba, xa uthatho-nxaxheba kuMboniso we-Africa Showcase North America lungenakwenzeka ngenxa yokufumaneka kwemiqobo okanye iinkqubo zokuthenga, iCandelo loKhenketho linokumela indawo ekusingwa kuyo kwiqonga lorhwebo elithelekisekayo elijolise kwimarike yaMazwe Amanyeneyo, apho uthatho-nxaxheba lubandakanya nabanye abaqhubi bokhenketho baseMzantsi Afrika;
- (d) **LIVUME** ukuba, xa uthatho - nxaxheba kwi -International Golf Travel Market (IGTM) lungenakwenzeka ngenxa yemiqobo yokufumaneka, iinkqubo zokuthenga, okanye ukungakwazi ukufumana indawo yokuthatha inxaxheba kwisitendi soMzantsi Afrika, iCandelo loKhenketho linokumela indawo ekusingwa kuyo kwiqonga lehlabathi elithelekisekayo lokurhweba kwiGalufa apho uthatho-nxaxheba lubandakanya nabanye abaqhubi bokhenketho baseMzantsi Afrika; kwaye
- (e) **LIVUME** ukuba, xa igosa elichongiweyo lingakwazi ukuya ngenxa yeemeko ebezingalindelekanga, uMphathi woKhenketho kunye neGosa eliPhezulu loKhenketho: iNtengiso noPhando omnye kubo unokuthatha indawo yomnye.”

ATTACHMENTS / STAWENDE DOKUMENTE

Annexue “A” - Background information: Africa Showcase North America 2025 - Participating Products.

FOR CONSIDERATION



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A”



Adventure Consults

www.adventureconsults.com

DMC & Tour Operator

Rwanda, Uganda



Adventurer's Collection & Namibia Tracks & Trails

www.naturalselection.travel/adventurer-collection

www.namibia-tracks-and-trails.com

Boutique Lodges

Botswana, Namibia, South Africa

NATURAL SELECTION
ADVENTURER'S collection



African Safari Collective

www.africansafaricollective.co.za

Luxury Safari Lodges & Camps

South Africa

AfricanSafariCollective
further together



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE "A" CONTINUED

African Scenic Safaris

www.africanscenicsafaris.com

Kilimanjaro Climbs

Tanzania



Airlink

www.flyairlink.com

Airline & Aviation

South Africa



Albatros Travel Africa & Honeyguide Camps

www.albatros-africa.com

www.honeyguidecamp.com

DMC, Safari Lodges & Camps

Kenya, South Africa, Tanzania



Amazing Africa DMC & Ndhula

www.amazing-africa.co.za

www.ndhula.co.za

Tour Operator & Luxury Tented Lodge

Angola, Botswana, Eswatini, Kenya, Lesotho, Madagascar, Malawi, Mozambique, Namibia, Rwanda, South Africa, Tanzania, Uganda, Zambia, Zimbabwe



Creek Oxley

www.creekoxley.com

DMC & Hotel, Resorts & Lodges

Kenya



Cresta Hotels

www.crestahotels.com

Hotel Group

Botswana, South Africa, Zimbabwe





AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

Diamonds Hotels & Resorts

www.diamondsresorts.com
Beach Resort & Hotel Group
Kenya, Tanzania



Fancourt

www.fancourt.com
Golf Resort & Boutique Hotel
South Africa



fastjet & FedAir

www.fastjet.com
www.fedair.com
Airline & Aviation
South Africa, Zimbabwe



Hotel Sky

www.hotelsky.co.za
Hotel Group
South Africa



Kameraz of Afrika

www.kamerazofafrika.com
Safari Lodges, Camps & Tour Operator
Kenya, Tanzania





AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

Karen Blixen Group

<https://karenblixengroup.com>

Safari Lodges & Camps

Kenya, Rwanda, Tanzania, Uganda



Kruger Gate Hotel

www.krugergatehotel.com

Boutique Hotel

South Africa



KwaZulu-Natal Tourism & Film Authority / Durban Tourism

www.visitkzn-sa.com | www.visitdurban.travel

Tourism Organizations

South Africa



Mantis Collection

www.mantiscollection.com

Hotel Chain

South Africa



Mapesu Private Game Reserve

www.mapesu.com

Safari Lodges & Camps, Tourist Attraction & Experiences

South Africa



Marasa Africa Lodges

www.marasa.net

Safari Lodges & Camps

Kenya, Uganda





AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE "A" CONTINUED

Matoke Tours

www.matoketours.com

DMC & Tour Operator

Rwanda, Uganda



Melia Hotels International Tanzania

www.melia.com/en/hotels/tanzania

Hotel Group, Safari Lodges & Camps

Tanzania



Miracle Experience

www.miracleexperience.co.tz

Tourist Attraction, Experiences, Airline & Aviation

Tanzania



M I R A C L E
E X P E R I E N C E
- T A N Z A N I A -

Motsamayi Tourism Group

www.motsamayi.com

Boutique Hotels & Experiences

South Africa



Namibia Tourism Board

www.visitnamibia.com.na

Tourism Organization

Namibia





AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

Natural Selection

www.naturalselection.travel

Boutique Lodges

Botswana, Namibia, South Africa



Newmark Hotels & Reserves

www.newmarkhotels.com

Hotel Group

Mauritius, Nigeria, South Africa, Tanzania, Uganda, Zimbabwe



Nyikani Camps & Lodges

www.nyikani.com

Safari Lodges, Camps & DMC

Tanzania



Rainbow Tourism Group

www.rtgafrika.com

Hotel Group

Zimbabwe



Safaris & Retreats

www.safarisandretreats.com

Safari Lodges, Camps & Hotel Group

South Africa



Sanbona Wildlife Reserve & Jock Safari Lodge

www.sanbona.com

www.jocksafarilodge.com

Game Reserves & Lodges

South Africa





AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

Sierra Leone National Tourist Board

www.tourismsierraleone.com

Tourism Organization

Sierra Leone



South African Tourism

www.southafrica.net

Tourism Organization

South Africa



Springbok Atlas Tours & Safaris

www.springbokatlas.com

DMC & Tour Operator

Botswana, Eswatini, Lesotho, Mozambique, South Africa,
Zambia, Zimbabwe



Steenberg Hotel & Spa

www.steenbergfarm.com/hotel

Boutique Hotel

South Africa



Tanganyika Expeditions

www.tanganyika.com

Safaris & Lodges

Tanzania





AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

Topguides Safaris

www.topguidessafaris.com

Safaris & Bush Camps

Kenya, Madagascar, Rwanda, Tanzania, Uganda



Tourism Seychelles

www.seychelles.com

Tourism Organization

Seychelles



Ubuyu, a Banyan Tree Escape

<https://escape.banyantree.com/tanzania/ubuyu>

Private Villas

Tanzania



Wellworth Collection

www.wellworthcollection.co.tz

Hotel Group

Tanzania



Wesgro

www.wesgro.co.za

Tourism Organization

South Africa



Zambia Luxury Lodge Collection

www.zambialuxurylodges.com

Luxury Lodges

Zambia





AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

GEORGE
WILDERNESS
UNIONDALE

Destination insights report

December
2025





AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

Report background

A license was obtained from an online platform that provides George, Wilderness, and Uniondale Tourism with data from four Online Travel Agencies (OTAs)—Airbnb, Booking.com, Vrbo, and TripAdvisor. In 2024, the Airbnb mobile app achieved the highest number of downloads worldwide among selected OTAs and travel metasearch apps, with nearly 76 million combined downloads on iOS and Google Play. The Booking.com app ranked second, with over 67 million downloads. Although Booking.com ranked second in app downloads, it was the most visited travel and tourism website globally in 2024, surpassing tripadvisor.com in terms of website visits, the United States, Germany, and the United Kingdom contributed the most traffic to Booking.com that year.

Booking.com is the flagship brand of Booking Holdings, a U.S.-based travel and tourism company that also owns Priceline, Agoda, Kayak, and OpenTable. In 2023, Booking Holdings was the leader in global online travel agency revenue, with competitor Expedia Group—whose brands include Expedia, Hotels.com, and Vrbo—reporting the second-highest revenue that year (Bhoolia & Mbanjwa, 2024).

In 2025, Booking.com continued to be the most visited travel and tourism website globally.

It is important to note that the licensed platform does not include hotel data and only covers guesthouses, B&Bs, homestays, self-catering units, and similar accommodations. Research indicates that George's primary source markets mostly prefer making direct bookings rather than using travel agents, which makes this data valuable for understanding overall trends in the destination. However, it does not provide a complete picture, as it excludes direct bookings, trade bookings, and bookings from other OTA platforms, which may be more prominent in certain source markets. Please also note that recovery and growth are measured against 2019 as a pre-pandemic benchmark.



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

SA international arrivals

International arrivals into South Africa

South African Tourism monitors international arrivals to assess performance across key source markets, providing insights that inform local recovery initiatives. The table below outlines annual arrivals by continent from January to December annually. Overall performance to date has exceeded pre-pandemic levels when comparing 2025 to 2019.

	2019	2020	2021	2022	2023	2024	2025
Africa Land	7 276 857	2 054 604	1 786 112	4 047 829	6 153 017	6 471 035	7 739 760
Europe	1 284 383	383 782	169 320	733 408	1 024 156	1 040 958	1 417 572
Americas	553 238	118 281	98 104	322 380	449 675	498 820	552 318
Asia, Australia, and Middle East	427 996	80 834	47 843	189 925	278 572	313 659	421 297
Africa Air	272 869	70 603	74 331	157 969	215 753	255 826	355 408

Germany, the United Kingdom, and the United States rank as the leading international source markets for the George municipal area, based on Airbnb review data. Among these key markets, national arrival figures show that the UK recorded the highest number of arrivals in December 2025 (47,634), followed by Germany (33,917) and the USA (33,606). In comparison, Saudi Arabia recorded 745 arrivals, while the United Arab Emirates had the lowest number, with 224 arrivals into South Africa.

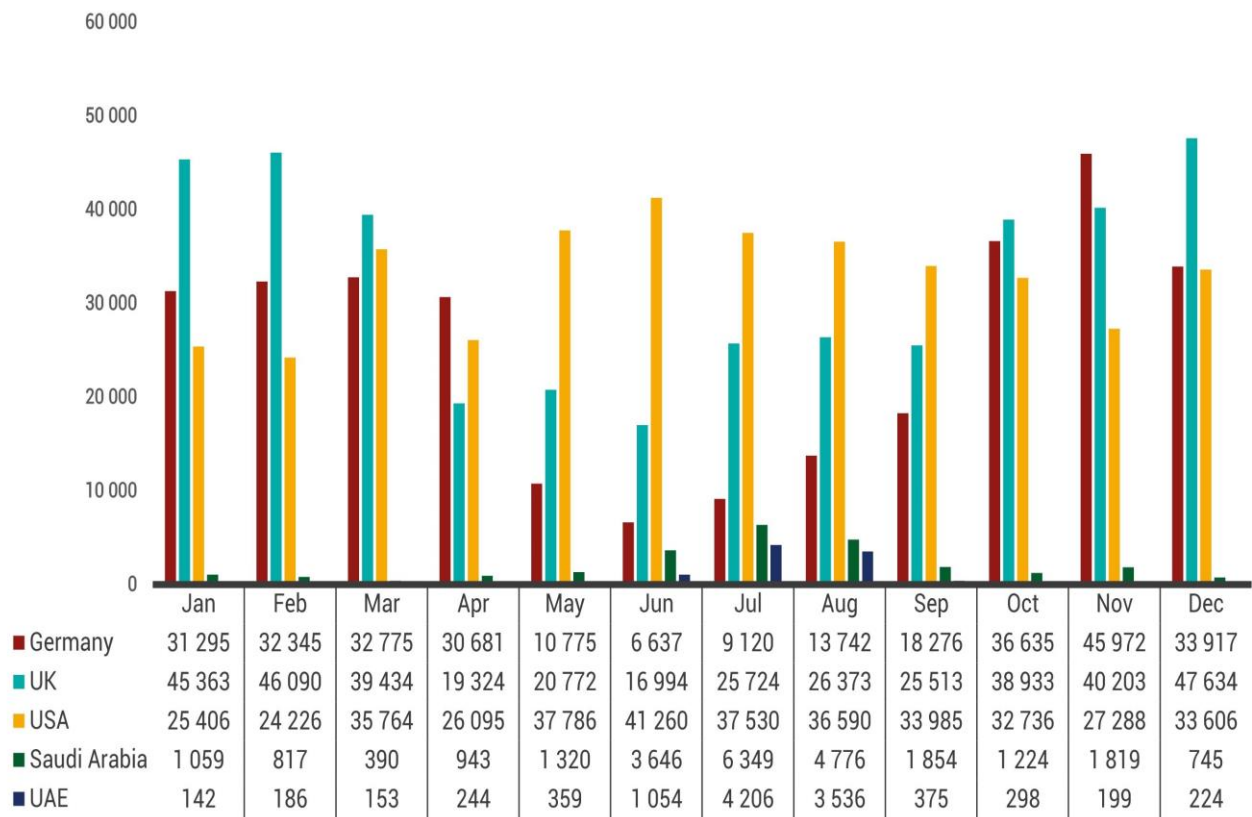
The chart below reflects international arrivals from these markets between January and December 2025. In total, South Africa recorded 10,498,506 arrivals in 2025 (including unspecified flight arrivals), reflecting a 17.7% increase compared to the 8,640,271 arrivals in 2024. This figure surpasses pre-COVID arrival levels.



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

International arrivals core and development markets 2024/5



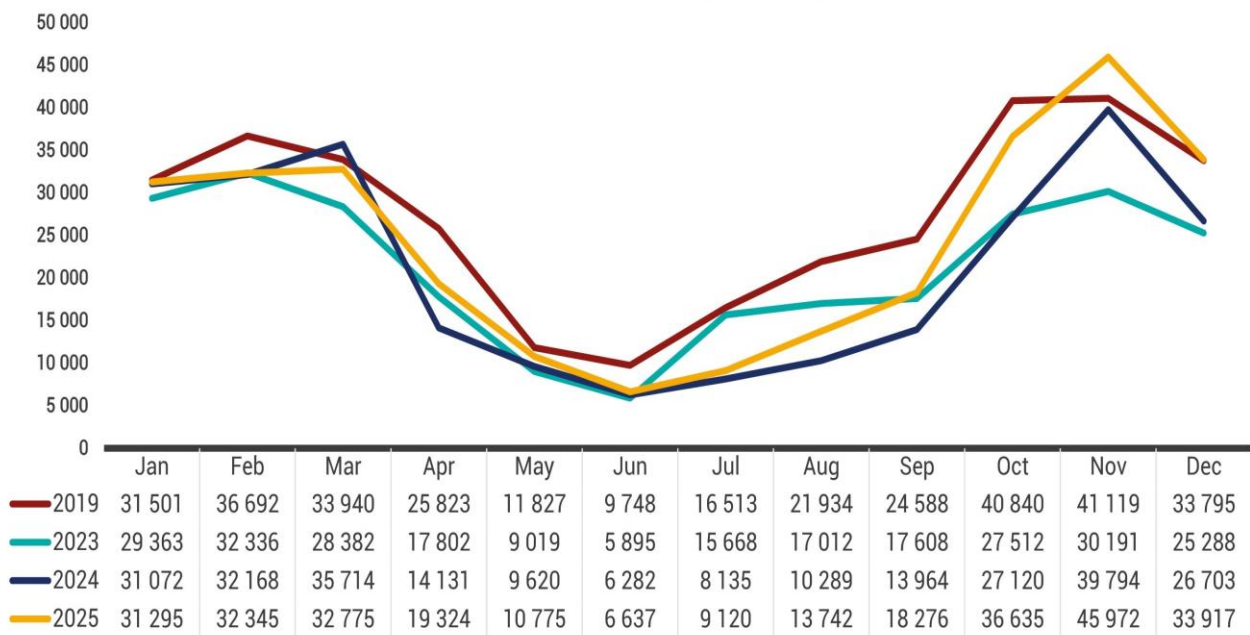


AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

In December 2025, arrivals from Germany were 21% higher than December 2024, 34% higher than 2023, and 1% above 2019 levels. For the year 2025, November recorded the highest number of German arrivals, while June saw the lowest. Arrivals remained in the thirty thousand from October to March, reflecting seasonality trends for business targeting. Despite some fluctuations, Germany remains one of the top two international source markets for both South Africa and George. Total country arrivals for 2025 reached 290,813 – 12% higher than 2024 (254,992) and 1% above 2023 (256,076). However, arrivals are still 11% below 2019 pre-COVID levels.

International arrivals from Germany 2019, and 2023 to 2025



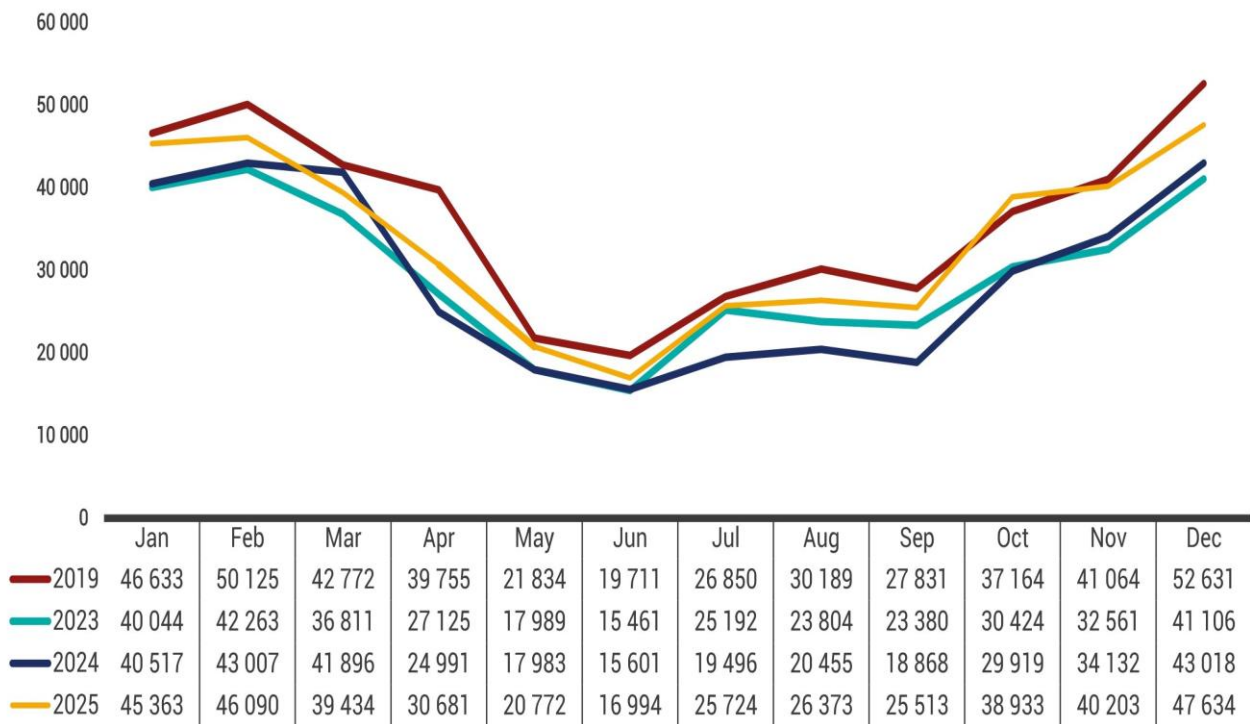


AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

In December 2025, arrivals from the United Kingdom were 10% higher than December 2024, 14% above 2023 , but still 10% below 2019. December 2025 recorded the highest number of UK arrivals for the year, while June reflected the lowest. Total UK country arrivals for the year reached 403,371 – 13% higher than 2024 (349,883) but 2% lower than 2023 (356,160). Arrivals remain 8% below 2019 levels (436,559) and have not yet returned to pre-COVID volumes. The arrivals are considerable year-round, with perhaps the exception of May and June, therefore offering a longer season than the German market.

International arrivals from the UK 2019, and 2023 to 2025



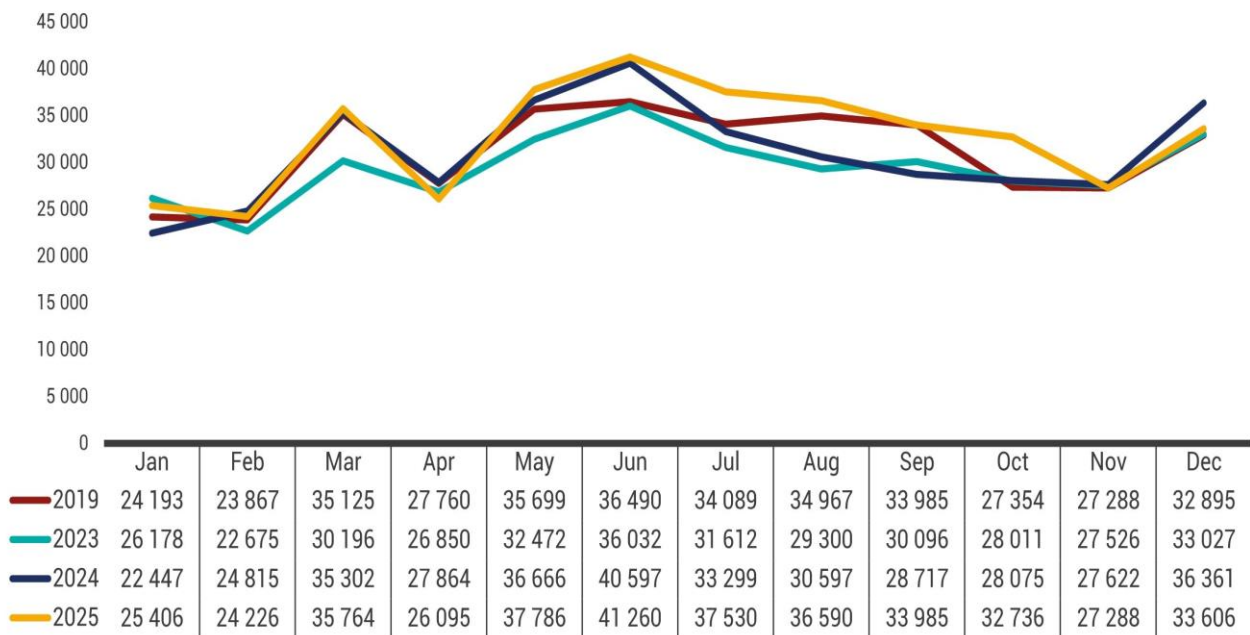


AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

In December 2025, arrivals from the United States were 8% lower than 2024, but 2% higher than both 2023 and 2019 levels. June represents the peak travel month for American visitors to South Africa, while February records the lowest number. Total country arrivals in 2025 reached 372,362, representing a 5% increase over 2024 (354,162) and a 5% rise compared to 2023 (353,975). In 2019, arrivals totalled 373,712, showing that current figures are now largely back to pre-COVID levels. As seen by the graph, this market helps to combat seasonality, reflecting high arrivals in South Africa’s wintertime, with highest arrivals in May through to August. Speculatively, this may suggest alignment with Kruger National Park peak arrival month influx.

International arrivals from the USA 2019, and 2023 to 2025



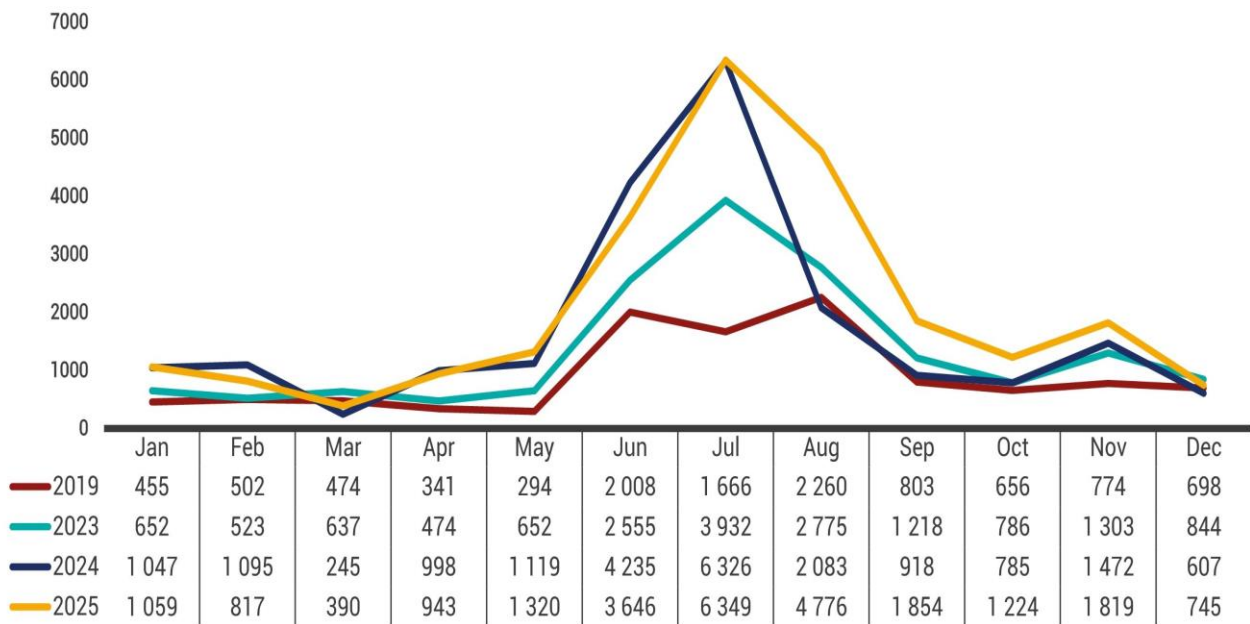


AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

In December 2025, arrivals from Saudi Arabia were 19% higher than 2024, 12% lower than 2023, and 6% above 2019 levels. Although overall volumes remain relatively modest, the market is growing rapidly and is regarded as a key watchlist segment due to perceived spending potential. Visitor numbers from Saudi Arabia peak in June, July and August, making this a grow market to combat seasonality. March is the worst month for arrivals, which coincides with Ramadan. According to their 3-term schooling system, schools break up mid-June and reopen mid-August.

International arrivals from Saudi Arabia 2019, and 2023 to 2025



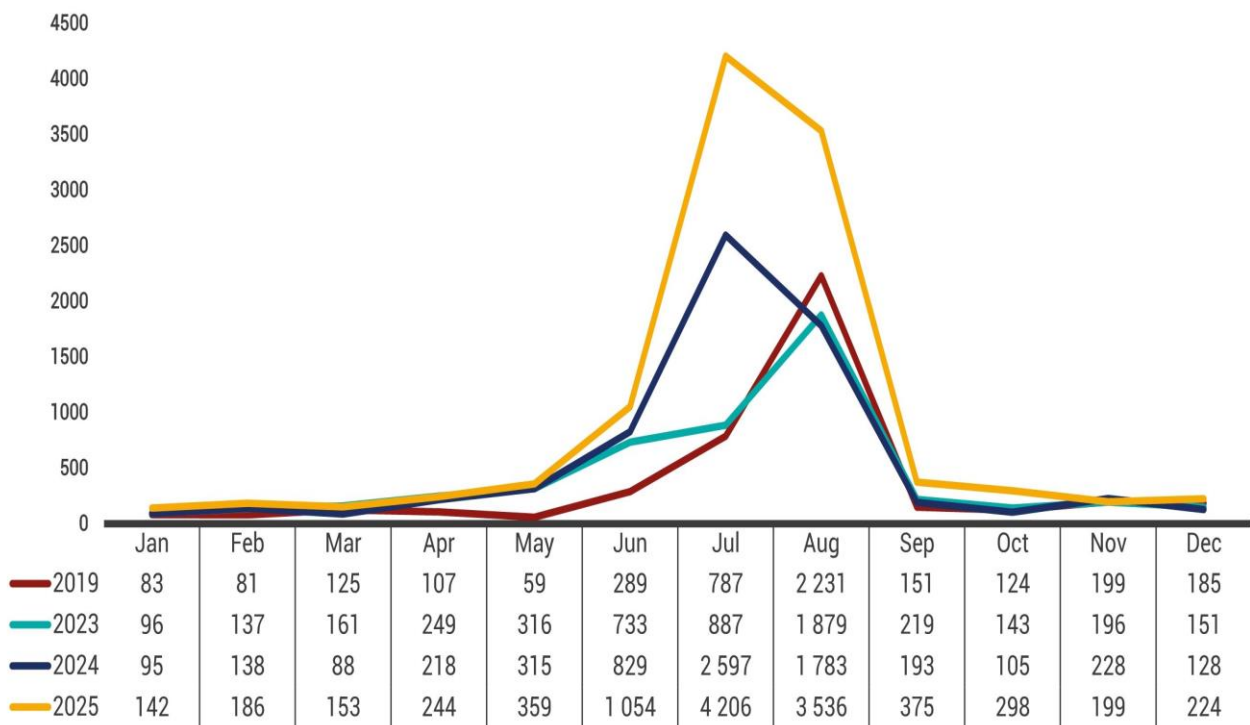


AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

In December 2025, arrivals from the United Arab Emirates were 43% higher than 2024, 33% above 2023 levels, and 18% higher than 2019. Although overall numbers remain relatively low, this market is showing a strong upward trajectory, similar to Saudi Arabia, with notable growth momentum. Visitor numbers from the UAE peak in June, July and August, while reaching their lowest point in January, highlighting its potential as a market to contribute to combatting Winter seasonality

International arrivals from the UAE 2019, and 2023 to 2025





AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

Air access

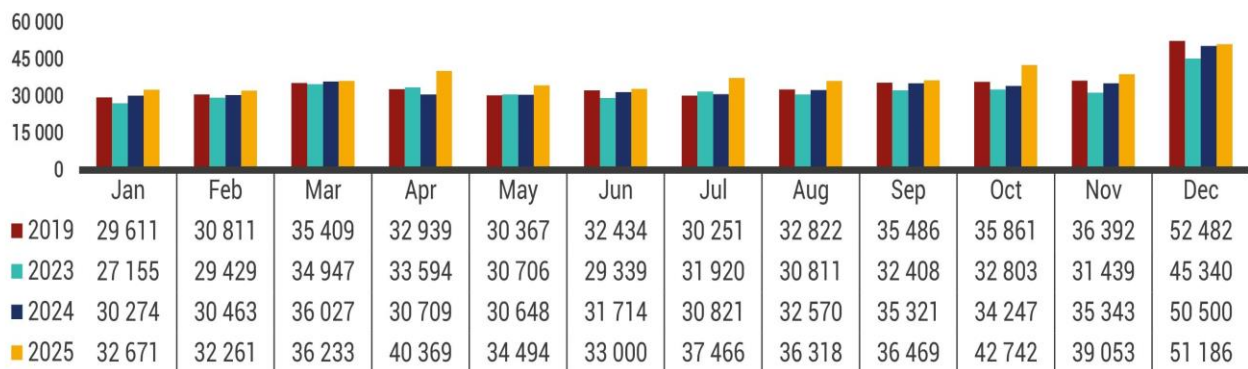
George Airport inbound seat capacity for commercial airlines

Airlink, CemAir, and FlySafair are the commercial airlines with direct flights to George. The route with the highest passenger numbers is Johannesburg to George. Airlink operates 9 weekly flights to Johannesburg and 18 weekly flights to Cape Town. CemAir offers 11 weekly flights to Johannesburg, and 4 weekly flights to Durban, Bloemfontein and Cape Town. FlySafair provides daily flights to Lanseria, 4 daily flights to Johannesburg and 3 weekly flights to Cape Town. This totals 55 weekly flights to Johannesburg, 25 to Cape Town and 4 to Durban and Bloemfontein.

Arrivals and departures

In December 2025, arrivals at George Airport rose by 2% compared to 2024 and by 12% relative to 2023. When benchmarked against pre-pandemic levels, arrivals were 2% below those recorded in 2019. Arrivals in 2025 totalled 452,262, marking a 6% increase over 2024 (426,891), which itself was 5% higher than 2023 (389,891). Compared to 2019 (414,865), 2025 arrivals were up by 8%.

George Airport arrivals 2019 to 2024





AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

George Municipality source markets by review count

Top visiting countries by month

In December 2025, Germany accounted for the largest share (12%) of international source markets for the George municipal area, based on the number of reviews on Airbnb. The UK followed with 7%, and the USA ranked third at 2%. There remains significant potential to grow the market share when comparing arrivals to George Municipality with overall arrivals to the country. Germany remains the top source market for the George municipal area, accounting for an average of 15% in 2025, followed by the UK at 8% and the USA at 5%.

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Germany	19%	29%	26%	13%	6%	6%	4%	6%	13%	16%	30%	12%
UK	11%	18%	13%	9%	5%	3%	3%	3%	5%	5%	13%	7%
USA	6%	6%	4%	3%	3%	5%	8%	5%	7%	4%	6%	2%
Netherlands	4%	6%	6%	3%	1%	0%	1%	1%	1%	3%	3%	5%
Australia	0%	2%	2%	4%	1%	2%	2%	3%	1%	1%	1%	0%
Switzerland	2%	3%	3%	1%	0%	2%	0%	0%	1%	3%	2%	4%
Canada	0%	2%	1%	1%	1%	2%	2%	1%	0%	1%	2%	0%
France	0%	1%	0%	2%	2%	1%	2%	1%	0%	0%	2%	2%



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

Top visiting cities by month

In December 2025, Cape Town remained the leading destination in our region, reflected in the high volume of Airbnb reviews. Some listed locations are suburbs of major metropolitan areas– for instance, Sandton and Randburg fall under Johannesburg, while Centurion is grouped with Pretoria. For accuracy, monthly averages were calculated by consolidating suburb data with their respective main cities. Cape Town dominated with a 44% share, followed by Johannesburg at 24%, Pretoria with 18%, and Gqeberha at 5%. Cape Town remained George's top visiting city during 2025 with an average of 53%, followed by Gqeberha at 10%, Johannesburg and Pretoria both at 6%.

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Cape Town	31%	47%	56%	68%	68%	60%	71%	47%	47%	46%	47%	44%
Johannesburg	6%	14%	8%	9%	9%	5%	9%	16%	9%	13%	10%	18%
Centurion	0%	0%	3%	2%	2%	1%	1%	4%	2%	3%	3%	5%
Pretoria	9%	3%	6%	8%	8%	14%	2%	9%	19%	12%	6%	13%
Gqeberha	11%	13%	8%	6%	6%	9%	12%	15%	10%	11%	7%	8%
London	17%	10%	5%	0%	0%	3%	1%	3%	2%	3%	14%	4%
Sandton	11%	3%	6%	3%	3%	0%	1%	2%	5%	2%	4%	5%
Randburg	1%	1%	4%	0%	0%	9%	2%	1%	1%	4%	2%	2%
Durban	2%	1%	1%	1%	1%	0%	2%	1%	1%	3%	1%	1%
Berlin	13%	0%	4%	1%	1%	0%	1%	0%	2%	3%	5%	1%



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

George overall international versus domestic demand

The proportion of international versus domestic visitors is estimated by analysing Airbnb review counts by country of origin. In December 2025, domestic visitors made up 60% of arrivals, with international visitors accounting for 40%. For the full year of 2025, the average was 58% domestic and 42% international. However, since this data is only from one OTA platform, it is subjective.

	2019		2020		2021		2022		2023		2024		2025	
	Dom	Int	Dom	Int	Dom	Int	Dom	Int	Dom	Int	Dom	Int	Dom	Int
January	52%	48%	60%	40%	86%	14%	74%	26%	53%	47%	50%	50%	49%	51%
February	37%	63%	42%	58%	83%	17%	52%	48%	36%	64%	32%	68%	31%	69%
March	53%	47%	45%	55%	83%	17%	52%	48%	41%	59%	44%	56%	60%	40%
April	60%	40%	50%	50%	87%	13%	67%	33%	62%	38%	53%	47%	59%	41%
May	82%	18%	91%	9%	80%	20%	73%	27%	71%	29%	67%	33%	76%	24%
June	74%	26%	81%	19%	89%	11%	83%	17%	73%	27%	75%	25%	73%	27%
July	72%	28%	90%	10%	87%	13%	75%	25%	70%	30%	66%	34%	68%	32%
August	69%	31%	91%	9%	86%	14%	71%	29%	63%	37%	65%	35%	62%	38%
September	52%	48%	84%	16%	86%	14%	63%	37%	61%	39%	67%	33%	64%	36%
October	46%	54%	89%	11%	81%	19%	64%	36%	52%	48%	52%	48%	58%	42%
November	46%	54%	87%	13%	64%	36%	40%	60%	40%	60%	61%	39%	35%	65%
December	67%	34%	87%	13%	81%	19%	65%	35%	58%	42%	58%	42%	60%	40%



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

George municipal capacity

In December 2025, the number of properties increased by 11% compared to 2024, and 22% compared to 2019. December 2025 had 386 more properties than 2019 showing dramatic overall growth. The number of bedrooms saw a 1% increase from 2024 and was 24% higher than 2019. Total capacity in December 2025 grew by 10% compared to 2024, and 22% compared to 2019. The average review score continues to stay consistently high. However, it is important to note that these figures do not present the full picture, as they exclude capacity listed on OTA platforms other than Airbnb, Booking.com, Vrbo, and TripAdvisor.

	2019	Property Count	Bedroom Count	Total Capacity	Average Review	2024	Property Count	Bedroom Count	Total Capacity	Average Review	2025	Property Count	Bedroom Count	Total Capacity	Average Review
January		1 439	2 230	5 355	4,4		1 359	2 429	5 073	4,6		1 587	2 866	6 036	4,68
February		1 339	2 069	4 976	4,5		1 365	2 423	5 086	4,8		1 562	2 796	5 877	4,67
March		1 320	2 038	4 914	4,5		1 363	2 404	5 045	5		1 581	2 474	5 966	4,81
April		1 281	2 020	4 771	4,5		1 387	2 444	5 137	5		1 587	2 498	5 990	4,79
May		1 289	2 044	4 796	4,6		1 344	2 441	5 121	4,6		1 562	2 490	5 917	4,66
June		1 311	2 082	4 870	4,6		1 385	2 442	5 146	4,7		1 566	2 493	5 888	4,79
July		1 314	2 083	4 891	5		1 423	2 514	5 318	5		1 592	2 538	5 979	4,67
August		1 329	2 096	4 971	5		1 442	2 560	5 421	4,6		1 635	2 608	6 143	4,75
September		1 355	2 140	5 083	5		1 461	2 611	5 486	4,7		1 640	2 629	6 189	4,66
October		1 340	2 116	5 083	5		1 508	2 708	5 690	4,7		1 701	2 733	6 406	4,68
November		1 362	2 179	5 184	5		1 540	2 755	5 822	4,8		1 755	2 856	6 667	4,67
December		1 391	2 217	5 256	5		1 590	2 883	6 090	4,7		1 777	2 907	6 760	4,68



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

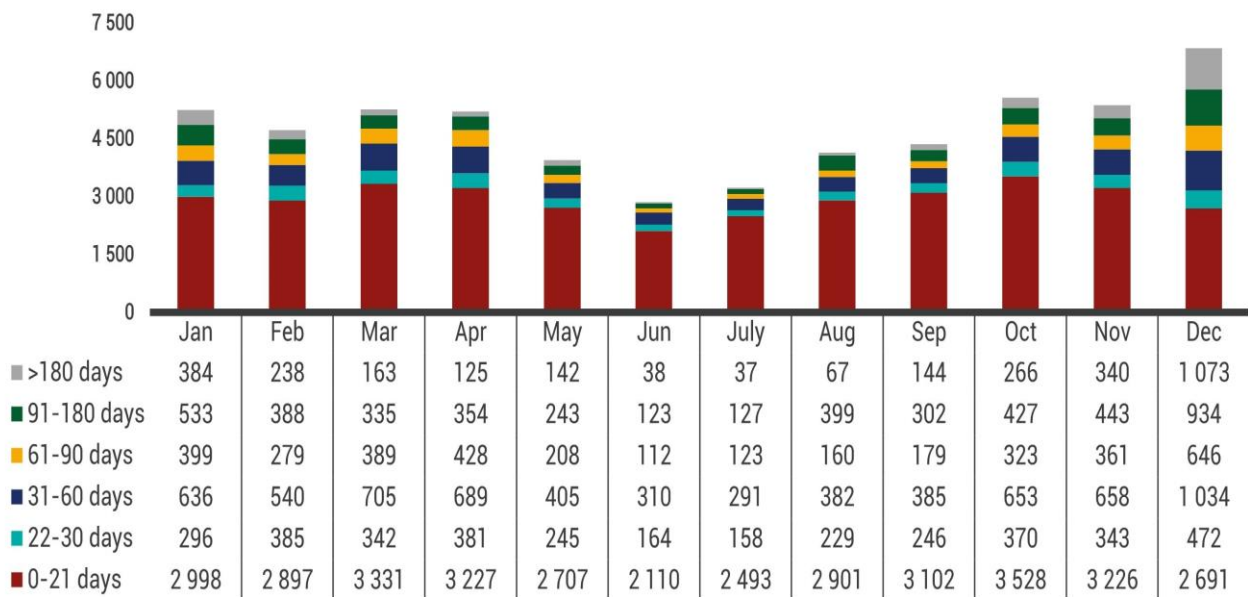
ITEM 4.8 ANNEXURE “A” CONTINUED

Booking lead times and occupancy

Annual bucketed reservation window

In December, most check-ins occurred within a 0 to 21-day booking window, highlighting a trend toward last-minute travel and demonstrating strong consumer confidence in making spontaneous plans. A total of 6 850 reservations were made for December 2025. The total number of reservations for the year was as follows: 0–21 days: 35,211; 22–30 days: 3,631; 31–60 days: 6,688; 61–90 days: 3,607; 91–180 days: 4,608; and 180+ days: 3,017 reservations.

Annual bucketed reservation window 2024 to 2025



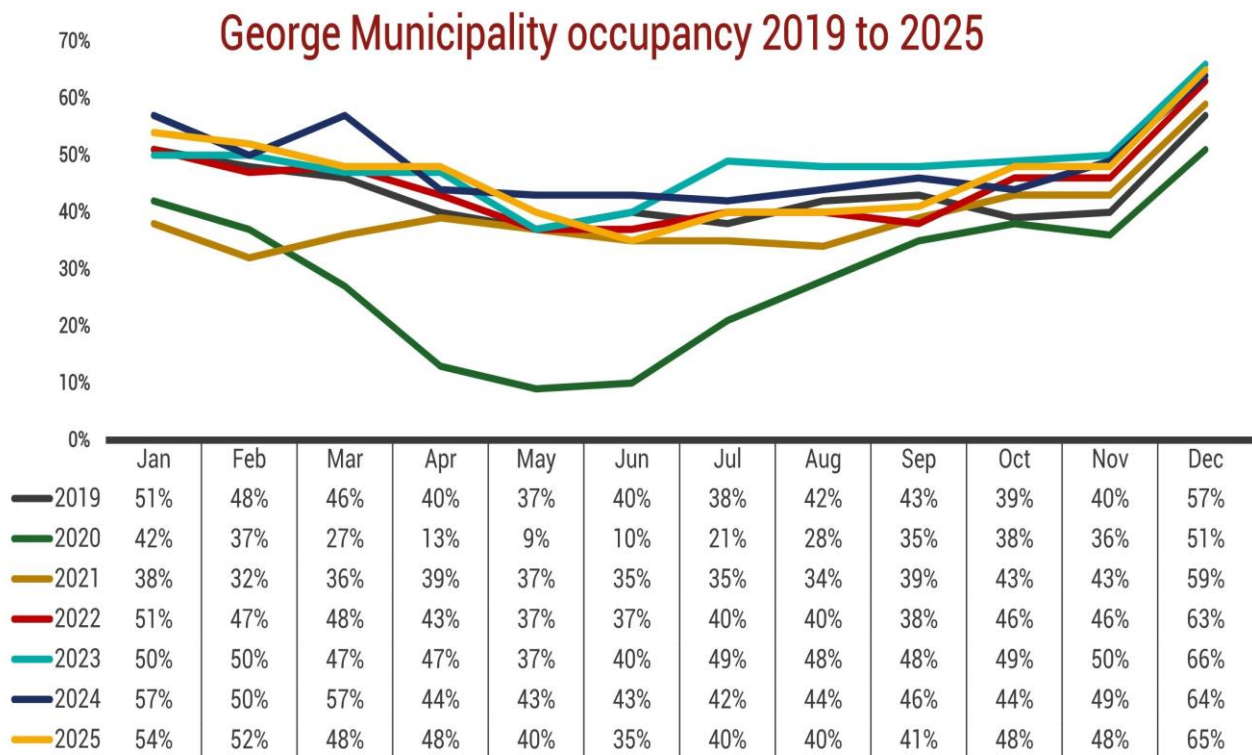


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ITEM 4.8 ANNEXURE “A” CONTINUED

George Municipality monthly occupancy

In December 2025, George achieved an occupancy rate of 65%, representing an 8% increase compared to pre-pandemic levels in 2019. This also reflects a 1% improvement against 2024. On an annual basis, 2024 recorded the highest average occupancy at 49%, marginally above 2025 at 48%. The 2025 annual average remains 4% higher than 2019, indicating sustained growth above pre-pandemic performance levels.



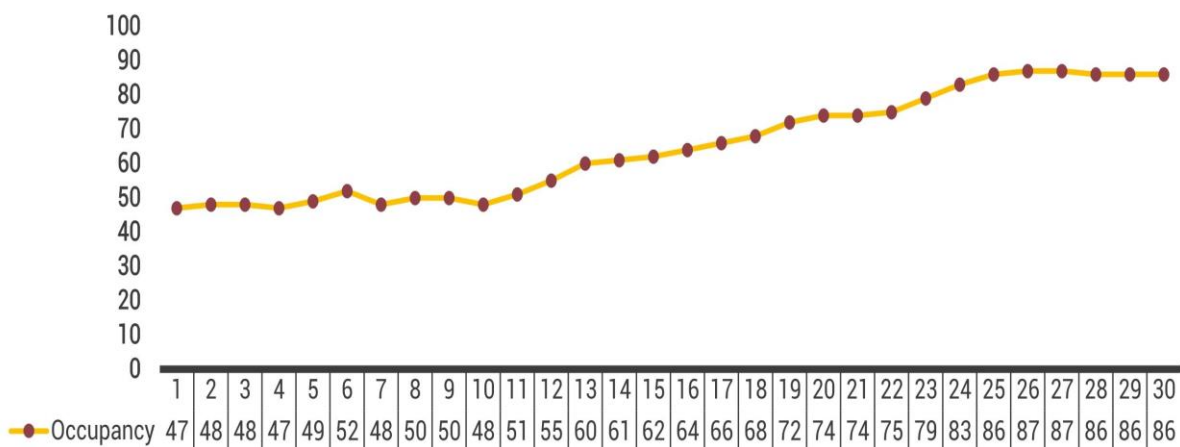


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ITEM 4.8 ANNEXURE “A” CONTINUED

Events remain important drivers of tourism, as they generally stimulate visitor demand and increase accommodation occupancy. The municipality hosted the George Festival from 13 to 16 December 2025. An analysis of daily occupancy for December 2025 reflects a clear and steady build-up toward the peak festive period, with particularly strong performance in the third and fourth week of the month. From 11 December, a noticeable upward trend emerged, with occupancy rising from 51% to 60% by 13 December and continuing to climb steadily to 68% by 18 December, partly due to schools closing on 10 December. The most significant growth occurred between 19 and 24 December, when occupancy increased sharply from 72% to 83%, signalling heightened arrivals ahead of Christmas. Peak occupancy was recorded between 25 and 27 December at 86%–87%, with levels remaining high at 86% through 30 December. Overall, December 2025 reflects a typical festive season demand pattern, characterised by moderate early-month performance, consistent mid-month growth, and very strong occupancy during the Christmas peak, with sustained levels above 80% from 23 December onward. Looking into January, this results in approximately a 3-week busier period. During December, occupancy peaked at 87% on Friday 26 and Saturday, 27 December, of which the 25th and 26th are national holidays. In contrast, occupancy was at its lowest level on 1 December.

Daily occupancy percentage December 2025



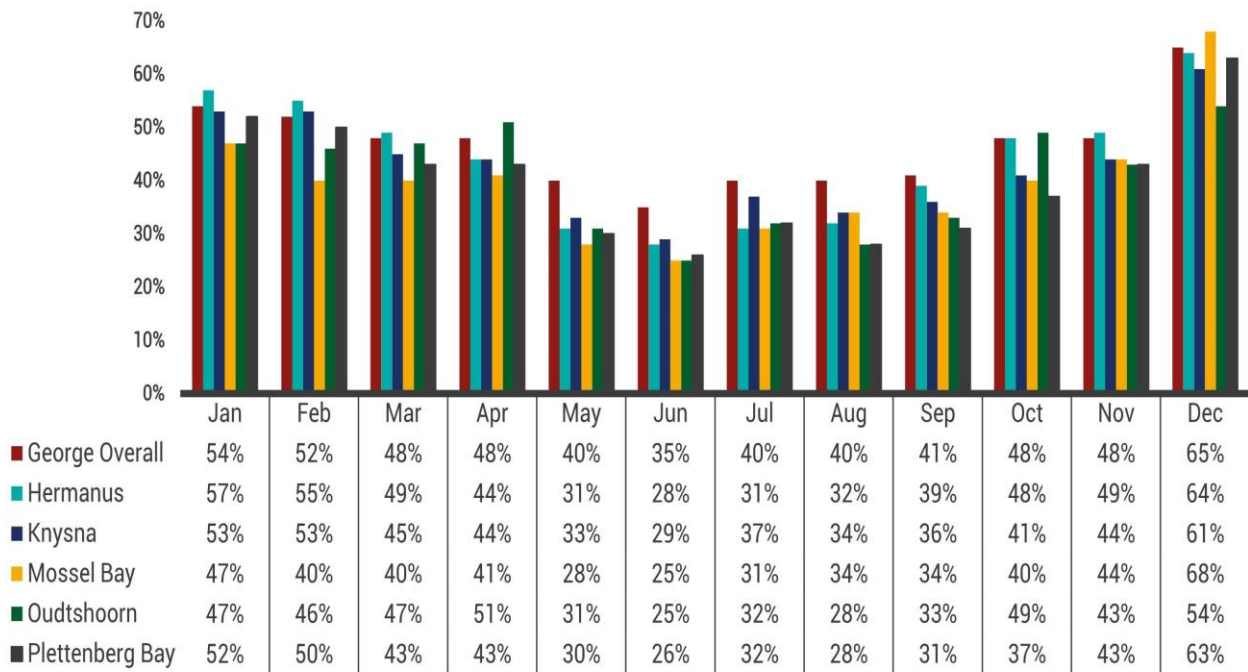


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ITEM 4.8 ANNEXURE “A” CONTINUED

In December 2025, Mossel Bay recorded the highest occupancy rate at 68%, followed closely by George at 65%, Hermanus at 64%, Plettenberg Bay at 63%, Knysna at 61%, and Oudtshoorn at 54%. Hermanus is included as a benchmark due to its status as a top-performing coastal destination in the Western Cape. On an annual basis for 2025, George achieved the highest average occupancy at 47%, followed by Hermanus (44%), Knysna (43%), Oudtshoorn (41%), Plettenberg Bay (40%), and Mossel Bay (39%).

Monthly occupancy by benchmark towns 2024 to 2025





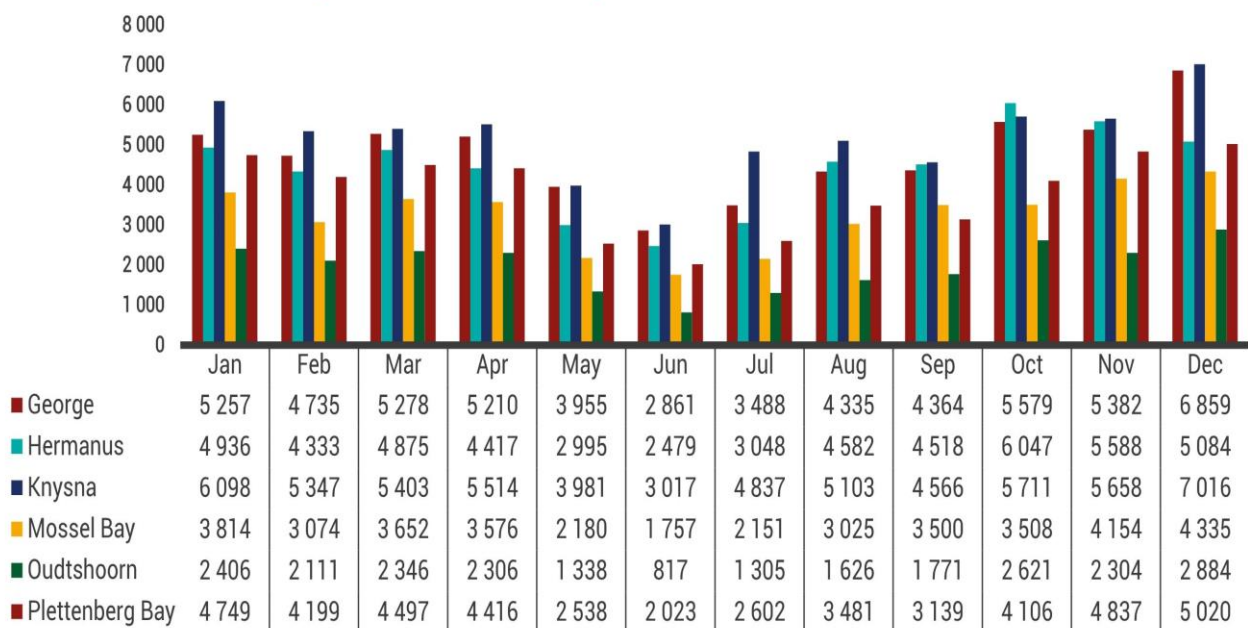
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ITEM 4.8 ANNEXURE “A” CONTINUED

Competitor analysis by monthly check-ins

Among the Garden Route towns, Knysna recorded the highest number of check-ins at 7,016, followed by George. George registered 183 fewer check-ins compared to November 2025. It is important to note that these figures reflect check-ins rather than the actual number of overnight visitors, as a single check-in may represent an individual traveller, couple, family, or group. The total check-ins recorded for 2025 indicate that Knysna led with 62,251 check-ins, followed by George at 57,303. Hermanus recorded 52,902 check-ins, while Plettenberg Bay achieved 45,607. Mossel Bay followed with 38,726, and Oudtshoorn recorded the lowest total at 23,835 check-ins.

Monthly check-ins competitor towns 2024 to 2025





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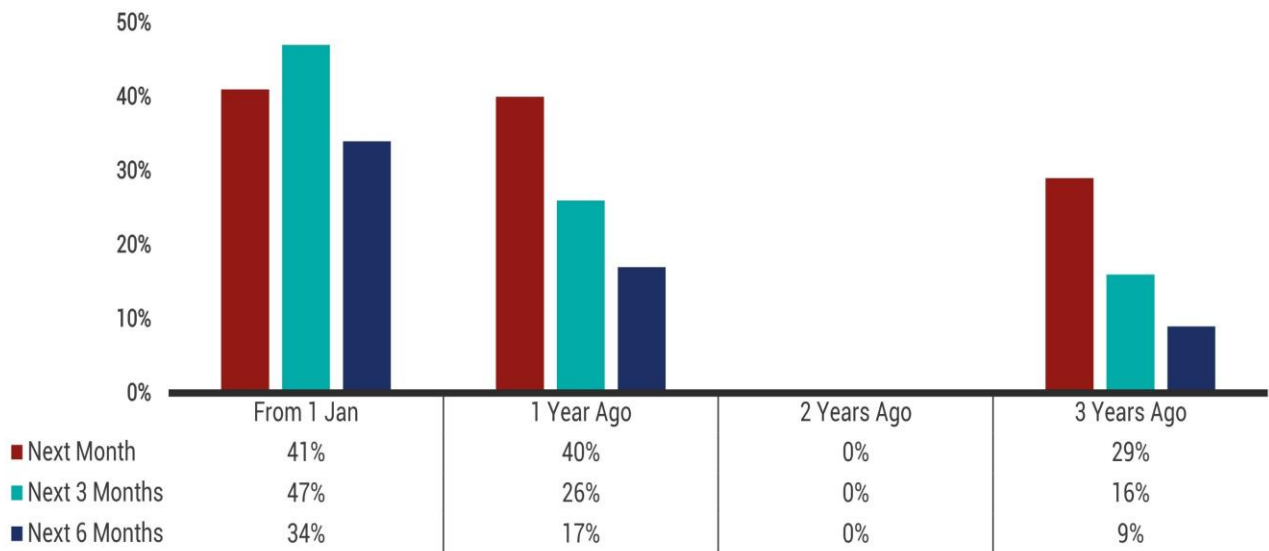
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Forward bookings

Average occupancy on 01 January 2026

As of 1 January 2026, the average projected monthly occupancy rate was 1% higher than the same period last year, with forward bookings indicating an increase of 21% for the next three months and 17% for the next six months.

Average projected occupancy on 01 January 2026





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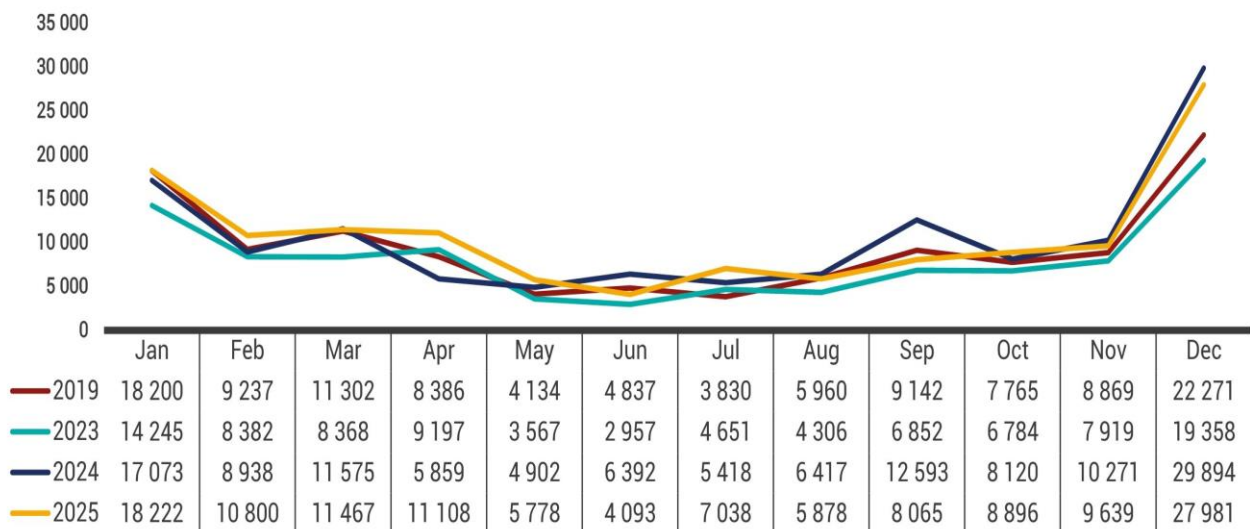
ITEM 4.8 ANNEXURE “A” CONTINUED

Activities insight

Wilderness section of the Garden Route National Park

In December 2025, the national park recorded a 66% increase in visitors compared to November 2025. Visitor numbers were 6% lower than December 2024, but 31% higher than 2023 and 20% above 2019 levels. In 2025, visitor numbers rose by 6% compared to 2024 and were 25% higher than 2023 and placing the year 12% above 2019 levels.

Wilderness National Park Visitors 2019 to 2024





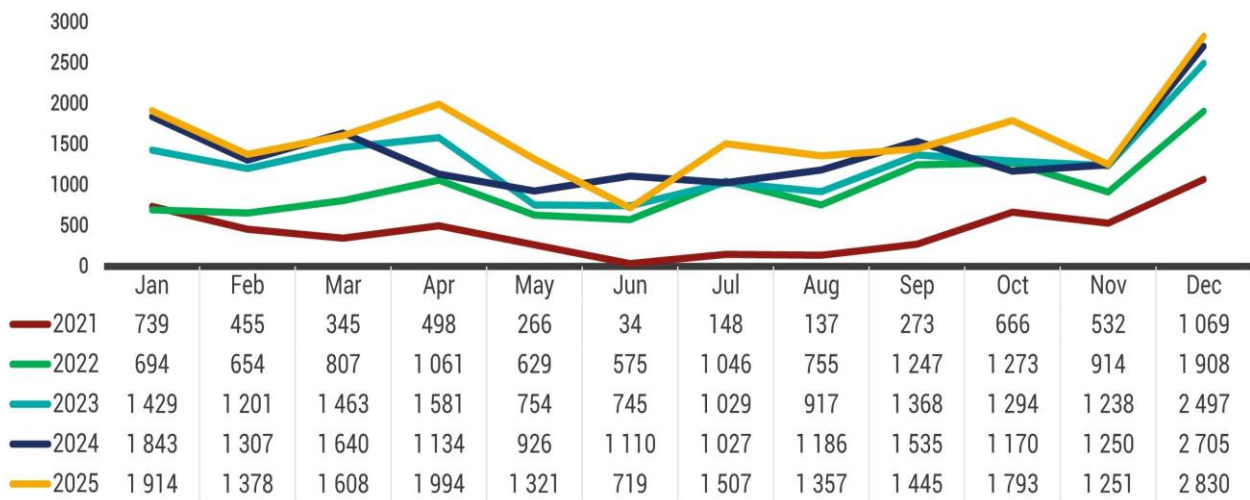
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ITEM 4.8 ANNEXURE “A” CONTINUED

Powervan George

In December 2025, the Powervan recorded 56% more passengers compared to November 2025, reflecting strong month-on-month growth. Passenger numbers were 4% higher than December 2024 and 12% above 2023. In 2025, annual passenger numbers increased by 12% compared to 2024 and by 19% relative to 2023. Data is available from 2021 onwards only, so no pre-pandemic benchmark is available.

Powervan passenger numbers 2021 to 2025





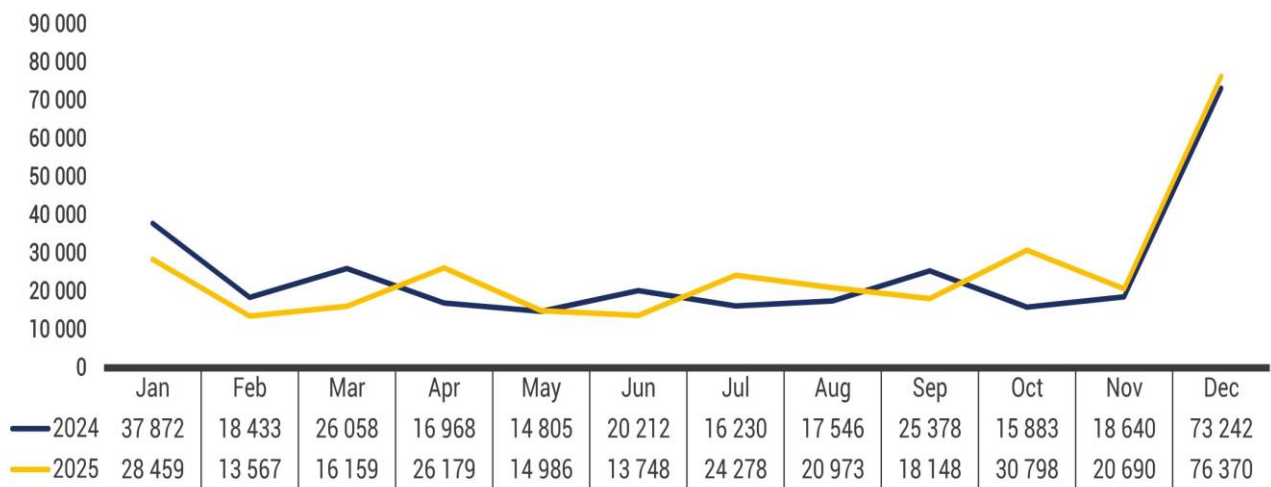
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ITEM 4.8 ANNEXURE “A” CONTINUED

Redberry Farm

Redberry Farm has agreed to participate in the dataset by providing estimated figures derived from its automated traffic counter. In December 2025, visitor numbers increased by 75% compared to November, although they were 4% lower than December 2024. The total number of visitors during 2025 was 304,355, representing a 1% increase compared to 2024 (301,267). Historical data for 2023 through 2019 is not available.

Redberry Farm visitors 2024 - 2025





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ITEM 4.8 ANNEXURE “A” CONTINUED

Conclusion

The December visitor trend analysis for George Municipality reflects strong festive season performance, driven primarily by the domestic market, which accounted for 60% of visitors, while international visitors contributed 40%. For 2025, Germany emerged as the leading international source market based on online reviews, followed by the United Kingdom and the Netherlands, with Cape Town remaining the dominant city of origin, supported by Johannesburg, Pretoria and Gqeberha. Passenger arrivals at George Airport increased by 6% compared to December 2024, further reinforcing the positive demand trend. George recorded an occupancy of 65% for December, 1% more than Dec 2024 and 17% more than November 2025.

Regionally, Mossel Bay recorded the highest occupancy rate at 68%, 3% higher than George, which ranked second.

In December, Knysna reported the highest number of check-ins at 7,016, followed by George with 6,859 and Hermanus with 5,084. For the 2025 annual totals, Knysna again led with 62,251 check-ins, followed by George with 57,303 and Hermanus with 52,902. Annually, Knysna led with a total of 62,251 check-ins, followed by George with 57,303 and Hermanus with 52,902. George, along with all competing towns, recorded growth in check-ins compared to the previous year.

During December 2025, Wilderness National Park recorded 27,981 visitors. The George Power Van reported 2,830 passengers, while Redberry Farm welcomed 76,370 visitors. All activities reflected an increase in passenger and visitor numbers compared to November 2025 and December 2024.

If your organisation would like more insights, please get in touch:



Ricardo Classen



044 801 9295



stats@visitgeorge.co.za



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ITEM 4.8 ANNEXURE "A" CONTINUED



George Visitor Information

124 York Street, George
+27 44 801 9295
info@visitgeorge.co.za

Wilderness Visitor Information

198 George Road, Wilderness
+27 44 877 0045
info@visitwilderness.co.za

Uniondale Visitor Information

Virtual assistance
+27 44 518 0030
info@visituniondale.co.za

WEBSITE



BROCHURE



MUNICIPALITY



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george
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ITEM 4.8 ANNEXURE “A” CONTINUED



UNLOCKING THE USA MARKET

BY SAT INSIGHTS UNIT



SOUTH AFRICAN TOURISM



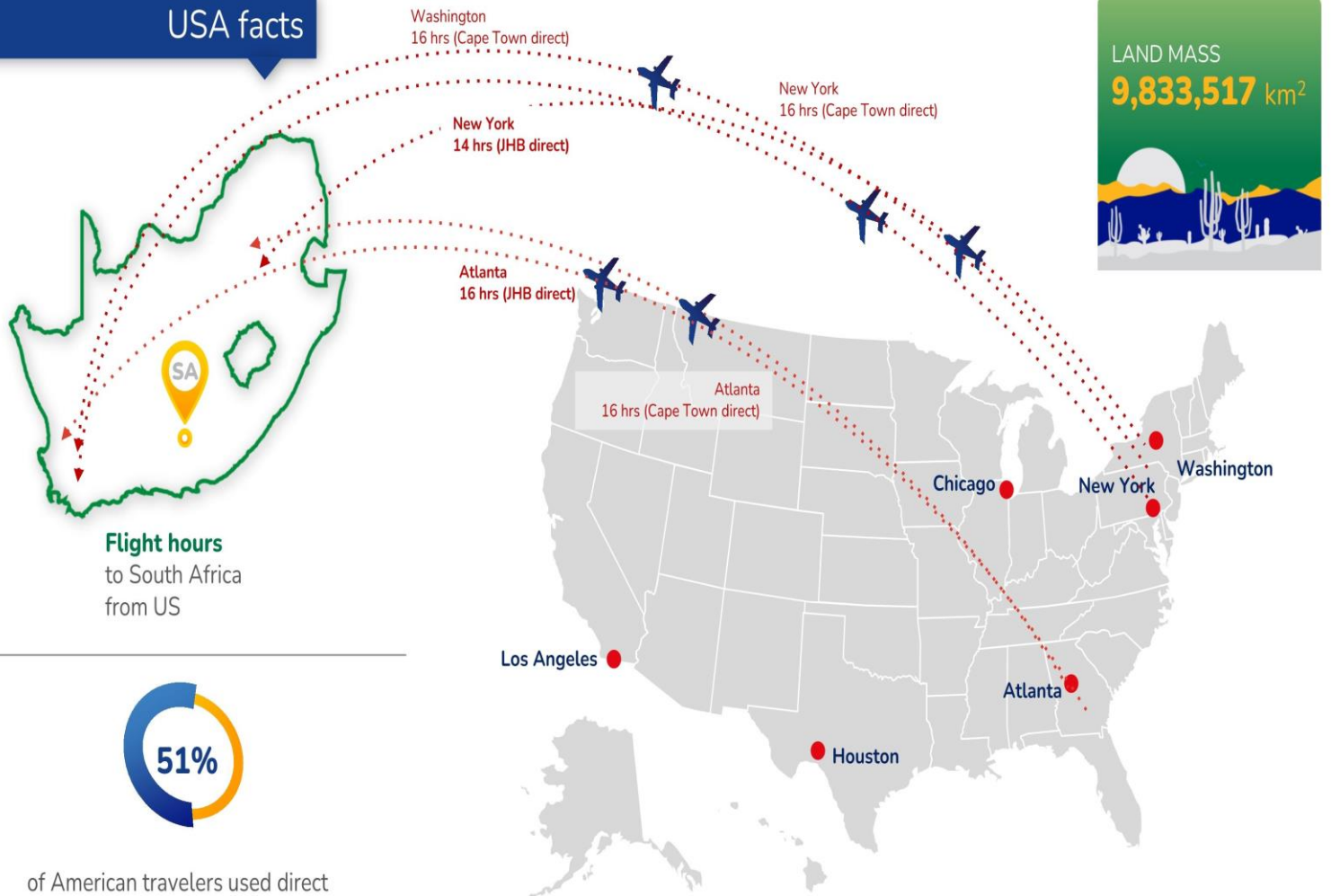
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ITEM 4.8 ANNEXURE "A" CONTINUED



ITEM 4.8 ANNEXURE “A” CONTINUED

USA facts



of American travelers used direct routes in the past year

Direct Airlines:

UNITED  **DELTA**

Top in-direct Airlines:

BRITISH AIRWAYS  **KLM**    **QATAR**  

Sources: Forward Keys



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

USA travel status

Top 5 (2020 – 2025)

source cities for outbound travel:



New York

30%

Chicago

20%

Houston

20%

Dallas

20%

Los Angeles

20%

Recovery level as
at 2022

Global Recovery to
2019 levels will be
reached in 2024



SA recovery to 2019 level is
expected in 2024



SA Arrivals

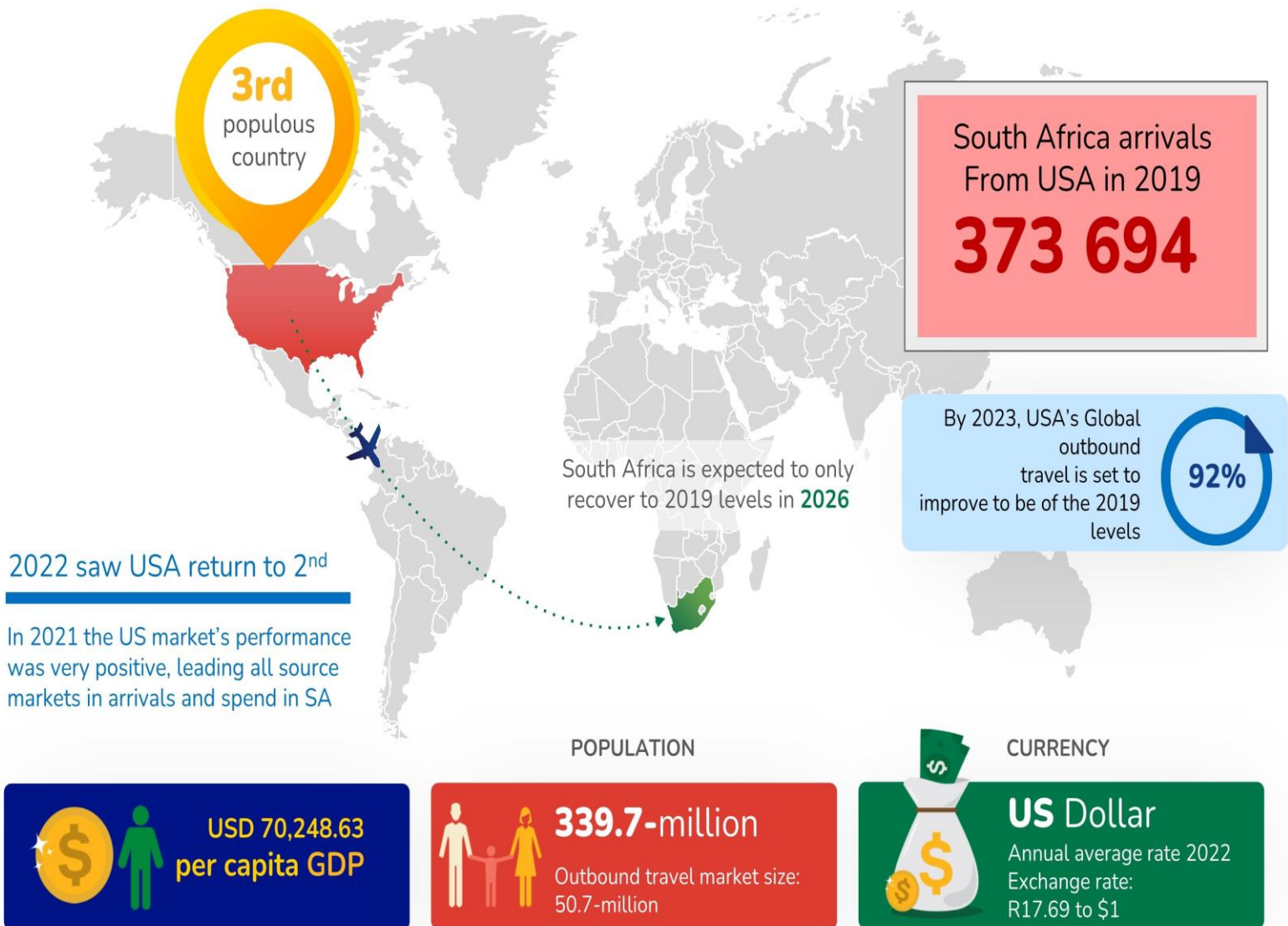
70% of 2019



ITEM 4.8 ANNEXURE “A” CONTINUED

Source: Oxford Economics; ExchangeRates; WorldBank

USA travel trends



Sources: CIA World Factbook; Oanda; Forward Keys

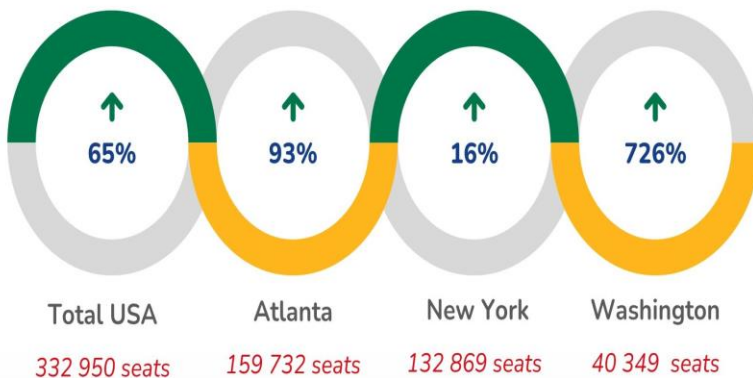


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ITEM 4.8 ANNEXURE “A” CONTINUED

Getting to South Africa

Available airline seats in th (2023)



Average Fares by Airlines:

UNITED

JOHANNESBURG

New York

USD 1 310
R23 770
37,6% over 2021
120% of 2019

DELTA

Atlanta

USD 1 700
R31 080
-8.9% under 2021
89% of 2019

CAPE TOWN

New York

USD 1 310
R23 770
New flight

Atlanta

USD 1 700
R31 080
New flight



Airlines were a major contributor to the growth in arrivals and bookings leading to recovery of the market.



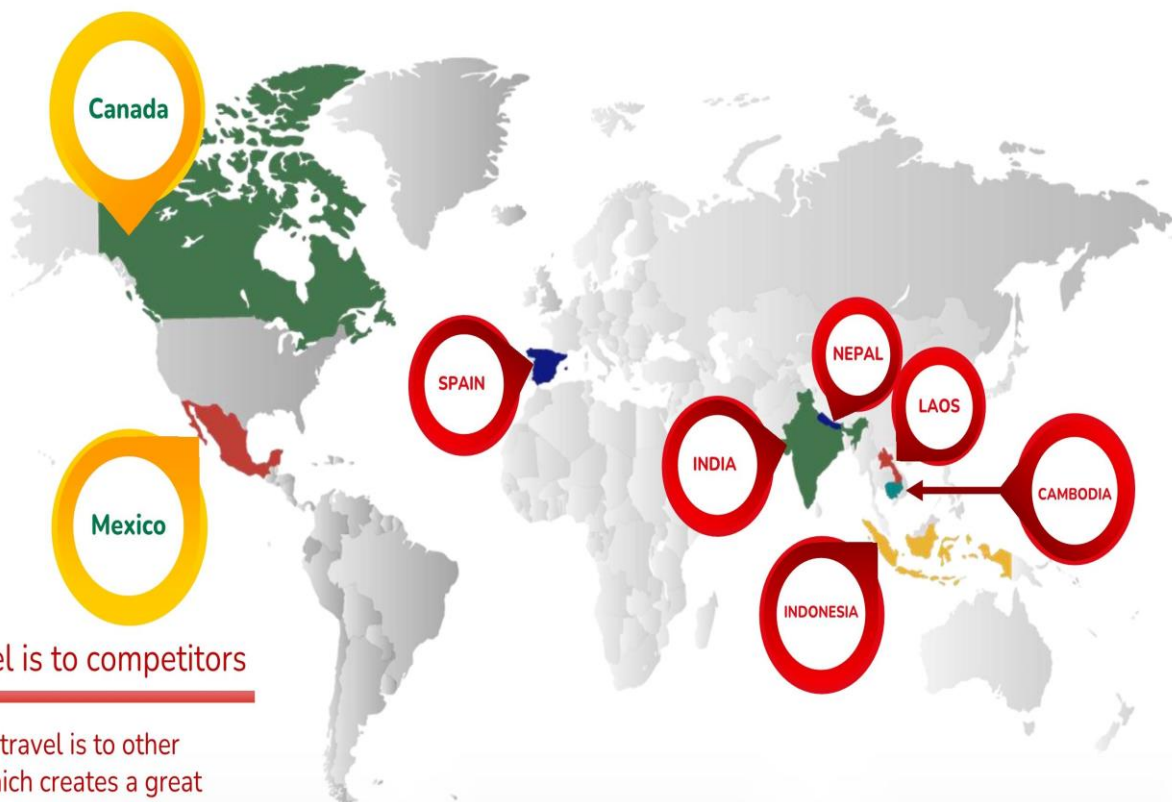
Additional capacity has driven the fares down below the 2019 levels and lower than fares in the previous year.



Routes are needed the most from **Los Angeles, Chicago, Dallas, and Houston** as these are 4 of the top 5 outbound source cities behind New York where United Airlines has a direct flight

Competition for the US market

Preferred destinations of choice for Americans:



99% of travel is to competitors

Most American travel is to other destinations which creates a great potential market for South Africa

Brand Tracker performance overall summary for America

Australia

is the lead competitor



Even on associations that often perceived as South African strengths such as being breath-taking and exciting.

South Africa

scores competitively on



...offering wildlife experiences, the opportunity to experience natural attractions and less crowded and remote locations.

Barriers for

the American market



...include negative perceptions of crime, general safety, and political uncertainty

Sources: Oxford Economics; SAT Brand Tracker

ITEM 4.8 ANNEXURE “A” CONTINUED

American consumer profile

American travellers

Self bookings



Accommodation



Flights



					
Mainly make travel decisions and book 4-11 months in advance	Now make travel decisions based on past experiences and rely less than in the past on travel aggregators	Strongly prefer to plan and book trips independently	Are mainly holidaymakers and significantly less likely to be business travelers, MICE and VFR	As holiday tourists, stay for 12 days and are more likely to be first timers than repeaters	
					
VFR tourists tend to stay for a month	Are more likely to travel alone (especially VFR) or with a spouse or partner	Are slightly more likely to be 41 to 60+ years	Will spend on average R33 500	Are staying for longer and spending more	Sleep primarily at friends' and family's followed by hotels and game lodges

Prefer the following activities:



Eating out



Shopping



Wildlife

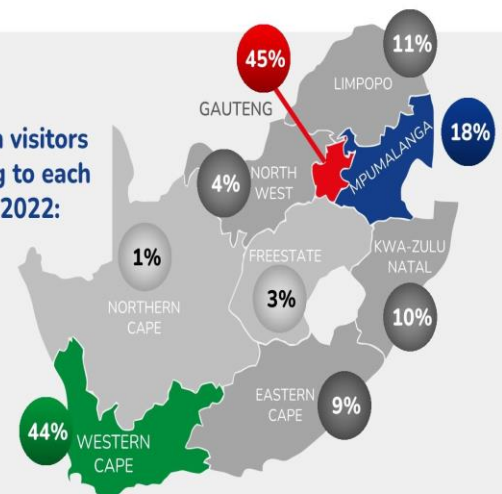


Visiting natural attractions



Spend is fairly evenly distributed between shopping, food, accommodation and transport

American visitors travelling to each province 2022:



ITEM 4.8 ANNEXURE “A” CONTINUED

American consumer profile



The Wanderluster and NSSA segments are the primary targets for South Africa, these are large enough to be targeted and have a high potential for conversion. Although these segments differ in life stage, they have many commonalities including their being worldly travelers, relatively high disposable income, and a desire to explore, grow and become better people while interacting with other cultures and making a contribution

America's aging population makes the NSSA the largest segment with the most potential in terms of size and value

NSSAs



Ages: 40 +
Life stage: Empty nesters
Occupation: Retired or Employed in senior positions
Worldly travelers who have explored a variety of destinations

Travel needs:
Natural scenery, culture, food, tourist icons and safari

Perceptions of SA:
They do not know much about SA besides the beautiful landscapes, 'European' infrastructure, Safari, and Shopping

Can travel with greater flexibility, tended to go to Asia, Africa, and the Middle East in addition to their regular travel to Europe and the Caribbean. Are willing to consider new options, would prefer package and luxury options and are more sensitive to safety and health concerns

Wanderlusters



Ages: 25 – 40 (mostly)
Life stage: Young professionals
Occupation: Employed or Studying
Time starved worldly travelers, adventure seeking while looking to relax on holiday

Travel needs:
Variety, Adventure, Natural scenery, culture, food, tourist icons and safari

Perceptions of SA:
Positive about SA as a value for money destination with lots to offer including Safari and so much more

Mostly travel to the Caribbean and Europe, Italy and Australia are SA's biggest competitors. Predominantly male, the majority are single and decide on trip destination alone, mostly first-timers, open-minded, and time-strapped. Seek unique experiences and adventure

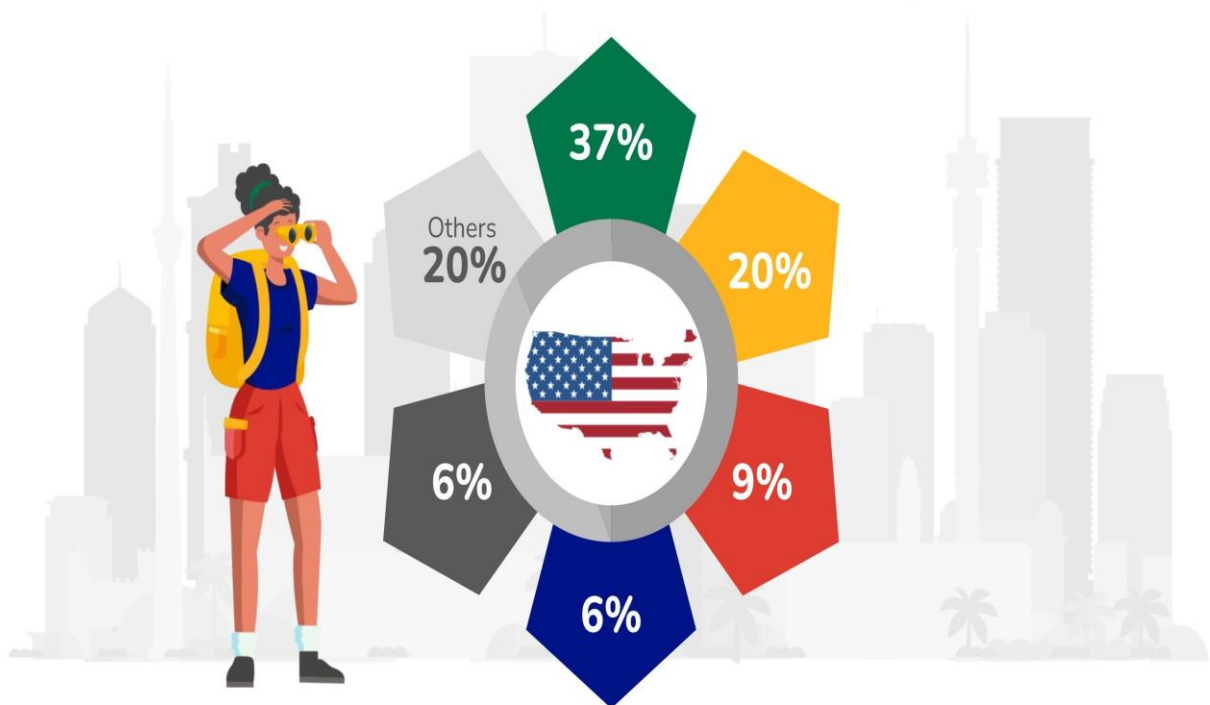


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ITEM 4.8 ANNEXURE “A” CONTINUED

What Americans are looking for...

Key Motivators for Visiting an International Holiday Destination



**Explore New Cultures
and History**

"We like to go to places where we have never been to, to know how people in different parts of the world live. You learn a lot about them"

Beautiful Scenery

"I like to enjoy the weather, beaches, and the sites on an international trip"

Special Events

"An event like a World Cup would make me go to a destination"

**Engage in a variety
of activities**

"I prefer a destination which offers a lot of things to do"

**Recommendation from
Friends/family members**

"Word of mouth and experiences of other people motivates me to go to a destination"

Sources: SAT Segmentation; SAT Insights Activator



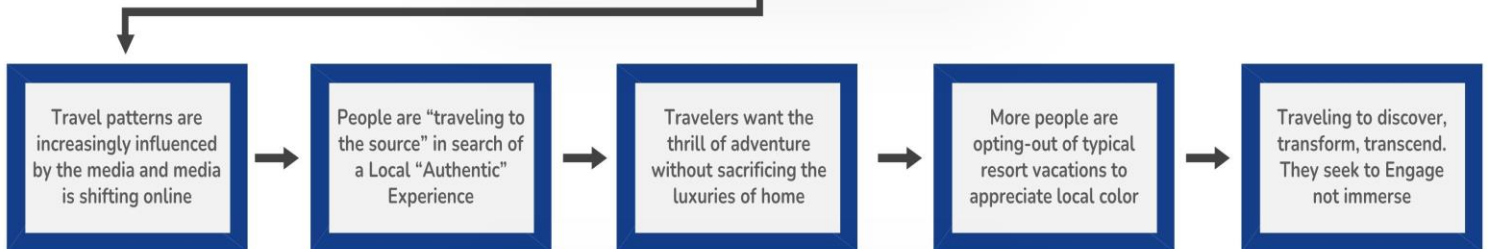
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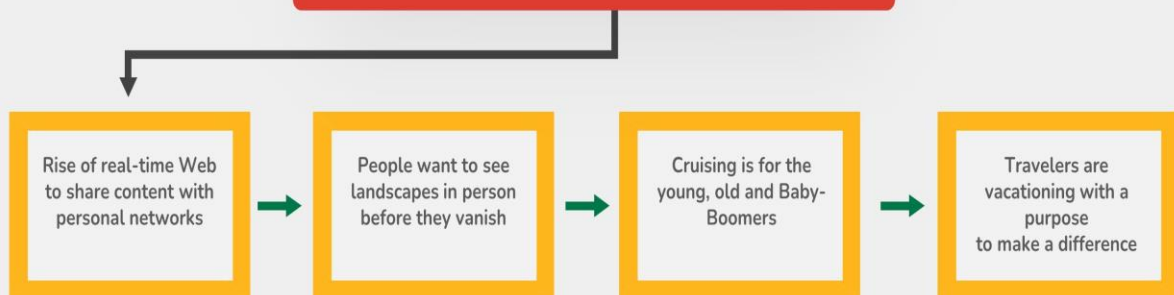
What Americans are looking for...

Key travel-related trends observed in the US

Consumer Shifts: *Personalized Travel because 'Value is King'. Time value and Money value*



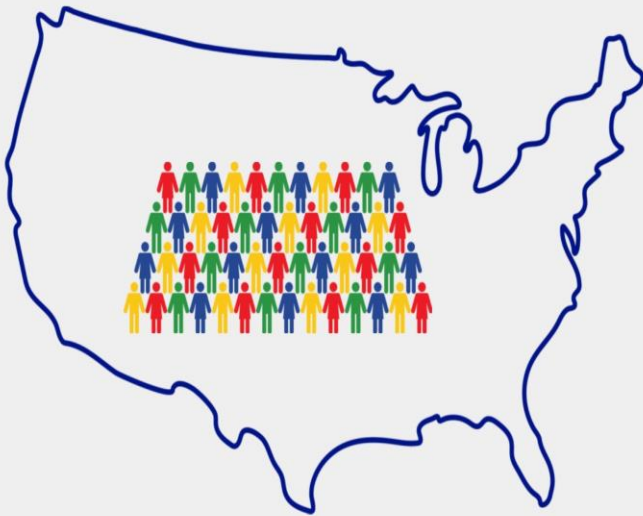
Consumer Shifts: *People no longer collect products. They gather experiences which they can share*



Sources: SAT Segmentation; SAT Insights Activator

ITEM 4.8 ANNEXURE “A” CONTINUED

Key issues



America has a **large middle class population** who can afford travel.



Awareness of South Africa and its offerings is quite low in this market.



Recent figures show encouraging **signs of growth** from the US market, growth trends need to be encouraged as this market appears to be receptive.



The **strength of the American dollar** makes South Africa an affordable option



Americans are used to **travelling long distances** at home so the size of South Africa and distances between attractions is not necessarily a deterrent.



SA needs to aggressively gain share by **lowering barriers** (safety, health, political uncertainty concerns) and increasing aviation routes to lower the cost of travel and provide depth of destination highlights



Only **Kenya** features moderately as a competitor on the African continent

ITEM 4.8 ANNEXURE “A” CONTINUED

Opportunities that would speak to the American market

While awareness may be low, there is an opportunity to introduce South Africa as an almost undiscovered gem, worthy of consideration. This delivers on the desire for experiences that are 'Off the beaten' and the '**Road well traveled**'



Americans have a desire to have experiences based in the **now**.



A **direct flight to Kruger** needs to be explored to consolidate South Africa's leadership on wildlife and safari



Create more flight seats by collaborating island seeking additional airlines that would either launch direct routes or work on joint campaigns with key hubs for connecting on in-direct flights



South Africa needs to reflect itself as a **memorable destination** delivering on the promise of unique experiences (immersive, people focused, walking tours, live-with-us opportunities, unique adventures within urban and rural environments.)



SA Foodie culture - a high calibre, new and novel flavour experience for Americans, from street food to top end, world class experiences.

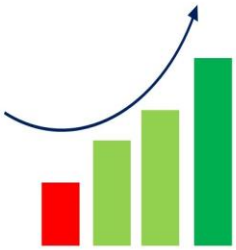


A new look at '**culture**' and '**heritage**', focusing on more recent history that Americans have an awareness of. Consider targeting the African American audience with the angle of 'coming home.'

ITEM 4.8 ANNEXURE “A” CONTINUED



Targeting the American traveller



Before the pandemic American tourists **planned their trips** and **made bookings between 4 – 12 months**. This makes always-on marketing campaigns necessary to appeal to and inform potential travelers



American tourists are independent travelers and seek information primarily online (**Online Aggregator & Online Travel Agents**) and from their wealth of **knowledge from previous visits**



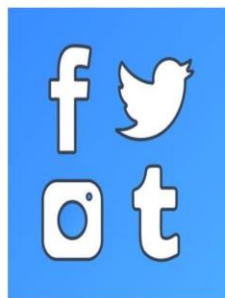
Social media and **Online Travel Aggregators** were the top 2 sources of information pre-pandemic along with **friend networks in the USA**



Despite the online searching, most accommodation is booked through a **Tour Operator** or through an **Airline** while Air tickets are primarily booked **directly with Airlines** online while others rely on **OTA's** and **Retail TA's**



Online news sites, blogs, and travel review sites are the preferred media channel, this is followed by **Social Media, Travel Brochures, and Online Streaming Sites**



Social Media, Online news sites, blogs and Print Media (**Newspapers, Magazines, and Travel Magazines**) are the top media for targeting Americas not aware of South Africa as a travel destination



Recommendations by friends or family are the top way long-haul tourists in America become aware of leisure destinations. In addition, **Print media** and **seeing locations on Movie / TV shows** are hugely influential



Despite South Africa being an emerging economy, when American tourists seek a destination South Africa competes with **Europe** and other developed markets such as **Australia** and **New Zealand**

Sources: SAT Departure Survey



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ITEM 4.8 ANNEXURE “A” CONTINUED

country

WESGRO
cape town & western cape
research

United States

May 2025

Executive Summary

This country fact sheet provides key trade- and investment-related statistics for the United States of America. Specifically, it shows the United States' trade and investment flows in relation to both South Africa and the Western Cape, including an analysis of top markets and products. The report highlights the largest and fastest-growing products and their sub-sectors. It also looks at tourism trends between the United States and South Africa, and between the United States and the Western Cape.

Trade

In 2024, South Africa's exports to the United States were valued at USD8.55bn, representing an increase of 0.74% y-o-y from the USD8.49bn recorded in 2023. In turn, the country's imports from the United States totalled USD6.55bn in 2024, amounting to a decline of 12.07% y-o-y from a cost of USD7.45bn incurred in 2023.

South Africa's dominant export category to the United States in 2024 was platinum, unwrought or in semi-manufactured forms. At a value of USD2,716.76m, this was equivalent to 31.77% of the value of the country's total exports to the United States. South Africa's main import from the United States was original equipment components, costing USD482.80m which was equivalent to 7.37% of the cost of South Africa's total imports from the country in 2024.

The Western Cape's export receipts from trade with the United States totalled USD888.16m in 2024, representing an increase of 4.13% y-o-y from the USD852.96m earned in 2023. In turn, the value of the Western Cape's imports from the United States increased by 11.01% y-o-y to a cost of USD793.66m in 2024, up from USD714.91m in 2023.

The province's leading export product to the United States in 2024 was articles of jewellery and parts thereof which, at a value of USD153.97m, amounted to 17.34% of the value of the province's exports to the United States in 2024.

Investments

From January 2015 to December 2024 the United States invested in 250 projects worth USD10,053.00m in capital expenditure (capex) in South Africa. And during the same period, South Africa invested in 52 projects in the United States, amounting to USD1,860.20m in capex.

The United States was the lead source market for investments in the Western Cape from January 2015 to December 2024, with the province benefitting from 62 projects in that period. These projects amounted to a total capex of USD1,894.00m. During this same period, the Western Cape invested in 19 projects in the United States at a value of USD361.00m in capex. A total of 18 Western Cape companies invested in these projects.

Tourism

A total of 372,362 tourists from the United States visited South Africa in 2024, showing a y-o-y growth rate of 5.19% compared to 2023. The Western Cape welcomed a total of 163,303 tourists from the United States in 2024, marking a y-o-y growth of 16.45% compared to 2023.

Cape Town and the Western Cape – A Leading Regional Economy

8th Floor, Media24 Building | 40 Heerengracht Street, Cape Town, 8000 | P.O. Box 1678, Cape Town, 8000, South Africa | tel: +27 21 487 8600 | e-mail: info@wesgro.co.za | website: wesgro.co.za
The Western Cape Tourism, Trade and Investment Promotion Agency – An Independent Agency Established Under Provincial Law



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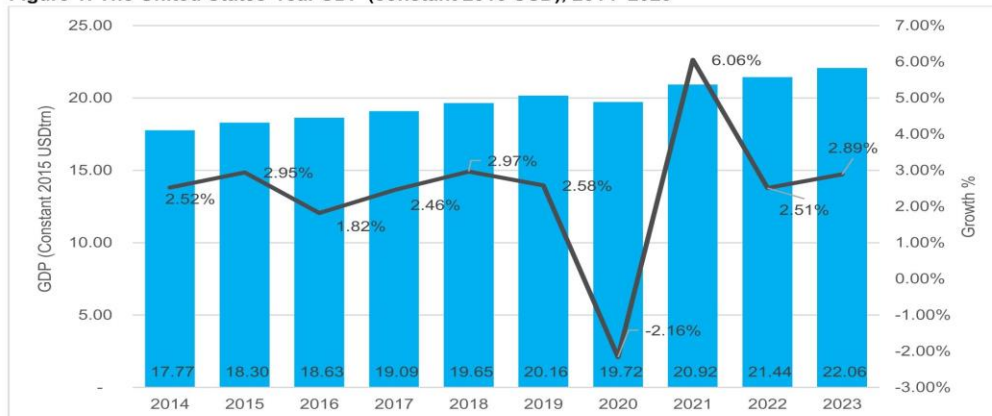
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1. Economic Overview

Despite the obstacles posed by the Covid-19 pandemic, the United States' economy has displayed remarkable resilience which can be attributed in part to the country's swift policy responses. During the past decade, the nation has achieved relatively strong economic growth, with a five-year annual average economic growth rate of 2.38% for the period 2019 to 2023. As illustrated in Figure 1, the country's GDP declined by 2.16% in 2020 but rebounded strongly in 2021, growing at a rate of 6.06% to reach USD20.92trn. Despite global stagflation and efforts to address the debt crisis, the economy grew by 2.51% to USD21.44trn in 2022 and by a further 2.89% to reach USD22.06trn in 2023.

Figure 1: The United States' real GDP (constant 2015 USD), 2014–2023



Source: World Bank (2025)

Similarly, the United States' GDP per capita grew steadily from USD55,818 in 2014 to USD65,875 in 2023. This can be seen in Figure 2. GDP per capita eased to USD59,493 in 2020 – a decline of 3.11% on 2019's level of USD61,401 – as the impact of Covid-19 was increasingly felt by the national economy. The downturn was short-lived, however, with GDP per capita rebounding to USD62,996 in 2021, underpinned by an economic expansion fuelled by increased consumer spending. Mirroring the national economic growth in 2023, the United States' GDP per capita grew by 2.38% to a record high of USD65,875. This positive trajectory can be attributed to the country's ongoing efforts to maintain economic growth, attract investments, and implement structural reforms – all of which are indications of the United States' dedication to economic advancement and development over the years.

Figure 2: The United States' real GDP per capita, 2014–2023



Source: World Bank (2025)



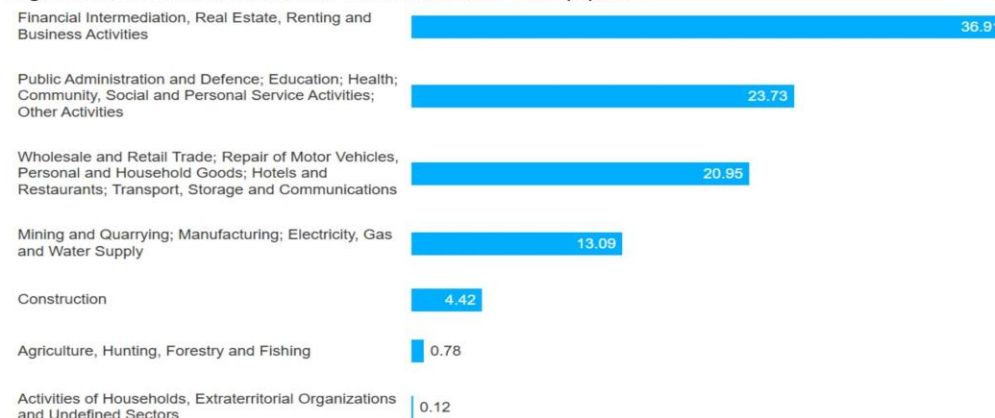
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Figure 3 illustrates the sectoral contributions to the United States' gross value added (GVA) in 2024. The primary contributors to GVA were the following sectors:

- Financial intermediation, real estate, renting, and business activities (with a share of 36.91%)
- Public administration and defence; education; health; community; social and personal service activities; other activities (with a share of 23.73%)
- Wholesale and retail trade; repair of motor vehicles, personal and household goods; hotels and restaurants; transport, storage, and communications (with a share of 20.95%)
- Mining and quarrying; manufacturing; electricity, gas, and water supply (with a share of 13.09%)
- Construction (with a share of 4.42%)
- Agriculture, Hunting, Forestry and Fishing (with a share of 0.78%).

Figure 3: Sectoral contributions to the United States' GVA (%), 2024



Source: Euromonitor (2025)

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2. Trade

2.1 South Africa's Trade with the United States

In 2024, the United States was South Africa's second-largest export destination after China, highlighting the strategic importance that the country plays for South African exports. South Africa's exports to the United States experienced notable fluctuations from 2015 to 2024, with earnings rising from USD6.07bn in 2015 to USD12.96bn in 2021, easing to USD8.55bn by 2024, as can be seen in Figure 4. These fluctuations were influenced, in part, by the repercussions of Covid-19 and the geopolitical tensions impacting trade dynamics between the two countries. Export earnings in 2024 increased by 0.74% y-o-y to reach USD8.55bn from the USD8.49bn recorded in 2023.

Looking at imports, the value of South Africa's imports from the United States dropped by 12.07% y-o-y from USD7.45bn in 2023 to a cost of USD6.55bn in 2024. South Africa's trade balance with the United States remained in surplus throughout the period under review.



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ITEM 4.8 ANNEXURE “A” CONTINUED

Figure 4: South Africa's trade with the United States, 2015–2024



Source: Quantec (2025)

Platinum, unwrought or in semi-manufactured forms was South Africa's largest export product to the United States in 2024 at the HS4 level, as shown in Figure 5. At a value of USD2,716.76m, this accounted for 31.77% of South Africa's total export earnings from the United States. The second-largest export product was motor cars and other motor vehicles principally designed for the transport of persons at a value of USD1,653.16m (19.33% of export earnings), while exports of unwrought aluminium placed third, at a value of USD437.37m (5.11%). The fastest-growing product among the top 10 exported products was granulated slag (slag sand), with a five-year average growth rate of 41.20% between 2020 and 2024. In this regard, exports of titanium ores and concentrates followed with a five-year average growth rate of 36.42%. See Appendix 1 on page 18 for South Africa's Top 10 exports to the US in 2024 at HS6 level.

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Figure 5: South Africa's top 10 export products to the United States (HS4), 2024; & average growth, 2020–2024

	Value for 2024 (USDm)	Share % of 2024	AAGR % (2020–2024)
Platinum, unwrought or in semi-manufactured forms	2716.76	31.77	20.43
Motor cars and other motor vehicles principally designed for the transport of persons	1653.16	19.33	35.98
Unwrought aluminium	437.37	5.11	21.97
Ferro-alloys	348.45	4.07	9.53
Titanium ores and concentrates	199.47	2.33	36.42
Articles of jewellery and parts thereof	165.29	1.93	12.81
Granulated slag (slag sand)	148.74	1.74	41.20
Citrus fruit	97.83	1.14	19.55
Flat-rolled products of iron or non-alloy steel	90.04	1.05	26.78
Yachts and other vessels for pleasure or sports	85.15	1.00	26.73

Source: Quantec (2025)

Figure 6 shows that South Africa's top imported product from the United States in 2024 at HS4 level was original equipment components. At a value of USD482.80m, imports of this product accounted for 7.37% of the cost of total imports from the United States to South Africa in that year. This was followed by imports of petroleum oils, crude, which cost USD429.79m. In third place was the import category petroleum gases and other gaseous hydrocarbons, costing USD351.42m.



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ITEM 4.8 ANNEXURE “A” CONTINUED

Figure 6: South Africa's top 10 import products from the United States (HS4), 2024; & average growth, 2020–2024

	Value for 2024 (USDm)	Share % of 2024	AAGR % (2020-2024)
Original equipment components	482.80	7.37	10.36
Petroleum oils, crude	429.79	6.56	13460795.90
Petroleum gases and other gaseous hydrocarbons	351.42	5.36	63.56
Other aircraft (for example, helicopters, aeroplanes)	253.76	3.87	14.00
Aircraft and spacecraft	185.29	2.83	35.29
Motor cars and other motor vehicles principally designed for the transport of persons	179.99	2.75	67.93
Automatic data processing machines	169.23	2.58	21.56
Instruments and appliances used in medical, surgical, dental or veterinary sciences	168.02	2.56	0.66
Diagnostic or laboratory reagents	165.06	2.52	7.17
Parts and accessories of the motor vehicles of headings	156.32	2.39	-2.98

Source: Quantec (2025)

2.2 Western Cape's Trade with the United States

The Western Cape's export receipts from trade with the United States totalled USD888.16m in 2024, representing an increase of 4.13% y-o-y from a value of USD852.96m earned in 2023. This can be observed in Figure 7. In turn, the province's import costs from the United States totalled USD793.66m in 2024, amounting to a growth of 11.01% in relation to the cost of the USD714.91m recorded in 2023. The province's trade balance with the United States remained firmly in a surplus throughout the period under consideration.

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Figure 7: Western Cape's trade with the United States, 2014–2024



Source: Quantec (2025)

Looking at export markets, the Netherlands was the leading destination market for the Western Cape's exports in 2024, with exports to that country valued at USD1,105.68m, as shown in Table 1. The United States, South Africa's second-largest export market, placed second: the province's exports to this country were valued at USD888.16m in 2024. The United Kingdom was in third place, having received goods to the value of USD834.20m from the Western Cape. The fastest-growing markets among the province's top 10 destination markets for its exports over the five years leading up to and including 2024 were the United Arab Emirates (24.65%), China (14.90%), and the Netherlands (14.12%).



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ITEM 4.8 ANNEXURE “A” CONTINUED

On the import front, mirroring the national economy, China was the leading source market for goods imported by the province, with imports from this country costing USD3,186.32m in 2024. Oman ranked second with total imports valued at USD1,535.09m. The fastest-growing markets among the top 10 source markets for products imported by the Western Cape over the five years leading up to and including 2024 were Angola (with a growth rate of 207.75%), Bahrain (77.70%), and Nigeria (54.70%).

Table 1: Top 10 markets for Western Cape exports and imports, 2024

TOP 10 COUNTRIES FOR WC EXPORTS, 2024				TOP 10 COUNTRIES FOR WC IMPORTS, 2024			
RANK	COUNTRY	VALUE 2024 (USDm)	% AVE GROWTH, 2020-2024	RANK	COUNTRY	VALUE 2024 (USDm)	% AVE GROWTH, 2020-2024
1	Netherlands	1105.68	14.12%	1	China	3186.32	9.86%
2	United States	888.16	10.33%	2	Oman	1 535.09	38.39%
3	United Kingdom	834.20	6.29%	3	United Arab Emirates	1150.69	15.06%
4	Namibia	722.71	-2.44%	4	India	877.60	20.03%
5	China	611.22	14.90%	5	United States	793.66	10.95%
6	Botswana	430.72	-0.43%	6	Angola	792.49	207.75%
7	United Arab Emirates	404.58	24.65%	7	Italy	657.75	24.02%
8	Germany	288.73	-2.64%	8	Saudi Arabia	649.62	-11.04%
9	Russian Federation	245.91	11.97%	9	Nigeria	544.37	54.70%
10	Swaziland	243.14	7.99%	10	Bahrain	430.19	77.70%
Total exports		10862.65	4.95%	Total imports		16723.15	3.66%

Source: Quantec (2025)

Figure 8 shows that the Western Cape's leading export product to the United States in 2024 at the HS4 level was articles of jewellery and parts thereof. Valued at USD153.97m, this was equivalent to 17.34% of the value of the province's total exports to the United States in that year. Citrus fruit, fresh or dried, placed second, with exports valued at USD96.00m. In third place was the export category of flat-rolled products of iron or non-alloy steel, at a value of USD76.73m. Among the top 10 exported products, fruit juices (including grape must) and vegetable juices were the fastest-growing products, having recorded a five-year average growth rate of 232.49% from 2020 to 2024. See Appendix 2 on page 18 for the Western Cape's Top 10 exports to the US in 2024 at the HS6 level.

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Figure 8: Western Cape's top 10 export products to the United States, (HS4) 2024; & average growth, 2020– 2024

	Value for 2024 (USDm)	Share % of 2024	AAGR % (2020-2024)
Articles of jewellery and parts thereof	153.97	17.34	12.92
Citrus fruit, fresh or dried	96.00	10.81	19.32
Flat-rolled products of iron or non-alloy steel	76.73	8.64	23.29
Parts suitable for use solely or principally with the engines of heading 84.07 or 84.08	46.06	5.19	-1.34
Parts suitable for use solely or principally with the apparatus of headings 85.25 to 85.28	38.71	4.36	28.25
Wine of fresh grapes	36.71	4.13	3.40
Fruit juices (including grape must) and vegetable juices	36.31	4.09	232.49
Granulated slag (slag sand)	27.20	3.06	20.00
Beauty or make-up preparations	23.07	2.60	19.80
Crustaceans, whether in shell or not	21.33	2.40	3.67

Source: Quantec (2025)



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ITEM 4.8 ANNEXURE “A” CONTINUED

The Western Cape's top imported product from the United States in 2024 at the HS4 level was petroleum oils and oils obtained from bituminous minerals, crude, as shown in Figure 9. At a value of USD349.14m, this was equivalent to 43.99% of the cost of the province's total imports from the North American country in that year. Petroleum oils and oils obtained from bituminous minerals, other than crude, was the second-largest import category at a cost of USD26.70m, while instruments and appliances used in medical, surgical, dental or veterinary sciences placed third at a value of USD23.53m. Petroleum oils and oils obtained from bituminous minerals, crude, was the fastest-growing import category among the top 10 imported products during the period 2019–2023, with a five-year annual average growth rate of 7,932,566.32%.

Figure 9: Western Cape's top 10 import products from the United States, 2024 (HS4); & average growth, 2020– 2024

	Value for 2024 (USDm)	Share % of 2024	AAGR % (2020- 2024)
Petroleum oils and oils obtained from bituminous minerals, crude	349.14	43.99	7932566.32
Petroleum oils and oils obtained from bituminous minerals, other than crude	26.70	3.36	26.78
Instruments and appliances used in medical, surgical, dental or veterinary sciences	23.53	2.96	4.40
Polymers of ethylene, in primary forms	21.37	2.69	32.05
Orthopaedic appliances, including crutches, surgical belts and trusses	19.26	2.43	7.08
Other nuts, fresh or dried	15.40	1.94	11.39
Compression-ignition internal combustion piston engines	13.59	1.71	47.69
Undenatured ethyl alcohol of an alcoholic strength by volume of less than 80 % vol	12.36	1.56	65.03
Centrifuges, including centrifugal dryers	11.77	1.48	4.45
Automatic data processing machines	10.15	1.28	33.94

Source: Quantec (2025)

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3. Foreign Direct Investment

This section analyses Foreign Direct Investment (FDI) flows between the United States and South Africa, as well as those between the United States and the Western Cape.

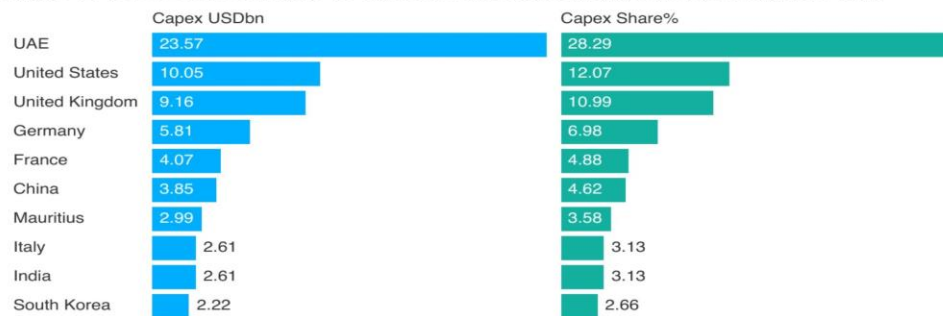
The United States remains one of the leading source markets of FDI, when considering capex, in South Africa. During the period 2015–2024, USD10,053.00m (USD10.05bn), equivalent to 12% of total inflows, stemmed from the United States. This positioned the North American country as South Africa's second-largest source market for FDI in that decade. Top sectors for FDI from the United States (measured by capex) in South Africa from 2015 to 2024 included communications; software and IT services; business services; automotive OEM; and food & beverages.

3.1 Bilateral FDI: FDI from the United States in South Africa

The United States was the second-largest source market for investments in South Africa between 2015 and 2024 (measured by capex), second only to the United Arab Emirates (UAE). This can be seen in Figure 10.

ITEM 4.8 ANNEXURE “A” CONTINUED

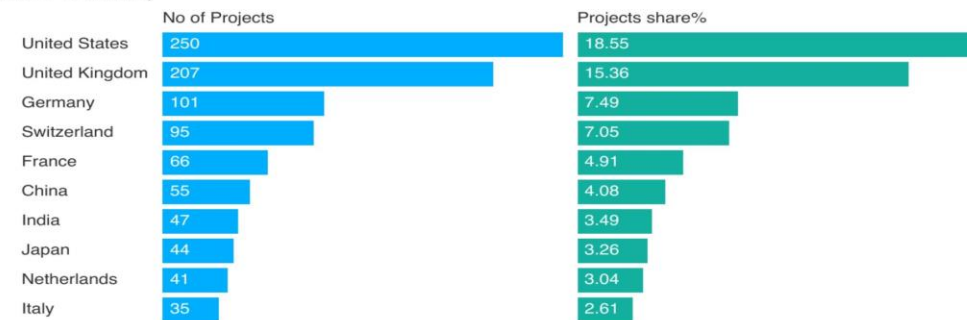
Figure 10: Top 10 source markets for inward FDI in South Africa in capex (USDm), 2015–2024



Source: fDi Markets, a service from The Financial Times, 2025. All Rights Reserved

As Figure 11 shows, the United States was the largest source market for investments in South Africa between 2015 and 2024 when measured by the number of projects in which the country invested. The United States invested in a total of 250 projects during this decade.

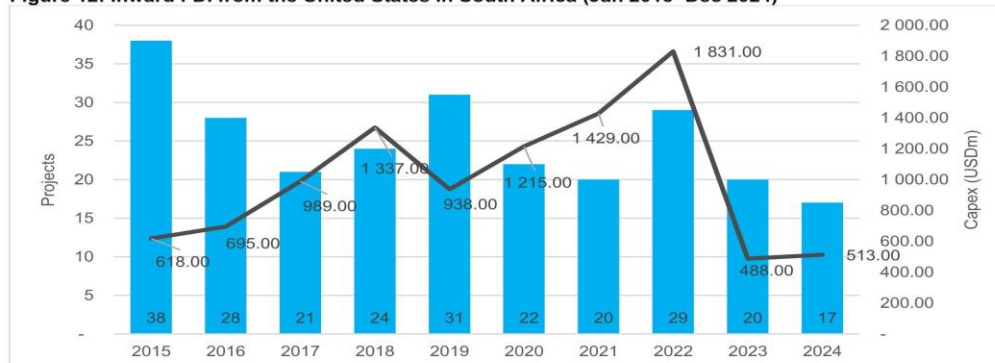
Figure 11: Top 10 investing countries in South Africa, ranked according to number of projects, (Jan 2015–Dec 2024)



Source: fDi Markets, a service from The Financial Times, 2025. All Rights Reserved

American investments in the 250 projects in South Africa translated to a cumulative USD10,053.00 million (USD10.05bn) worth of capex over this ten-year period, as seen in Figure 12.

Figure 12: Inward FDI from the United States in South Africa (Jan 2015–Dec 2024)



Source: fDi Markets, a service from The Financial Times, 2025. All Rights Reserved

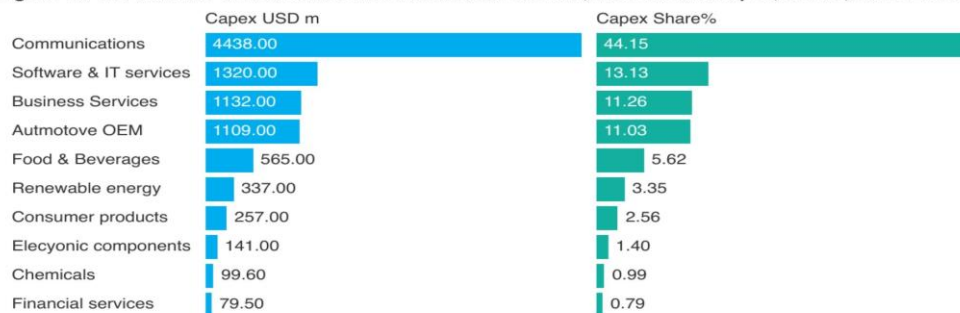


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ITEM 4.8 ANNEXURE “A” CONTINUED

Figure 13 illustrates the South African sectors in which the United States invested between January 2015 and December 2024. The top South African industry, which benefited from FDI from the United States, was the communications sector that received USD4,438.00m of capex in 41 projects. This was followed by the software & IT services sector which gained from USD1,320.00m in capex, spread across 56 projects. The business services sector placed third with investments worth USD1,132.00m in capex, which was invested in 46 projects.

Figure 13: FDI from the United States in South African sectors, measured in capex, USDm, 2015–2024



Source: fDi Markets, a service from The Financial Times, 2025. All Rights Reserved

Table 2 lists the top 10 American companies that invested in South Africa from January 2015 to December 2024. Vantage Data Centres in the communications sector made the largest capex investment of USD1,159.00m across three projects during this period. This was followed by Ford South Africa in the automotive components sector which invested USD1,119.00m in capex across seven projects. Amazon Web Services (AWS) placed third with 13 projects valued at USD1,022.00m.

Table 2: United States companies investing in South Africa, measured in capex, USDm, 2015–2024

RANK	COMPANY	SECTORS	PROJECTS	CAPEX (USDm)
1	Vantage Data Centres	Communications	3	1 159.00
2	Ford South Africa	Electronic components, Automotive components, Automotive OEM	7	1 119.00
3	Amazon Web Services (AWS)	Communications, Software & IT services	13	1 022.00
4	PepsiCo	Food & beverages, Renewable energy	5	587.00
5	Microsoft	Communications, Software & IT services	4	481.00
6	Google	Communications	3	461.00
7	Amazon.com	Software & IT services, Consumer products	5	433.00
8	Cloudflare	Communications	2	317.00
9	Oracle	Software & IT services	4	246.00
10	Netskope	Software & IT services	1	191.00
Total			250	10 053.00

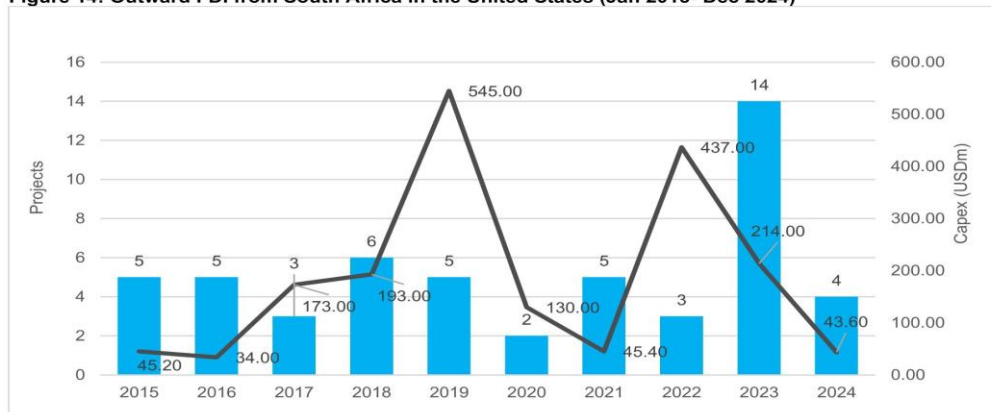
Source: fDi Markets, a service from The Financial Times, 2025. All Rights Reserved

3.2 Outward FDI from South Africa in the United States

South African companies invested in 52 FDI projects in the United States between January 2015 and December 2024, worth a cumulative capex of USD1,860.20m. South African FDI (in terms of capex) in the United States peaked in 2019 at a value of USD545.00m, which was invested in five projects. These figures can be observed in Figure 14.

ITEM 4.8 ANNEXURE “A” CONTINUED

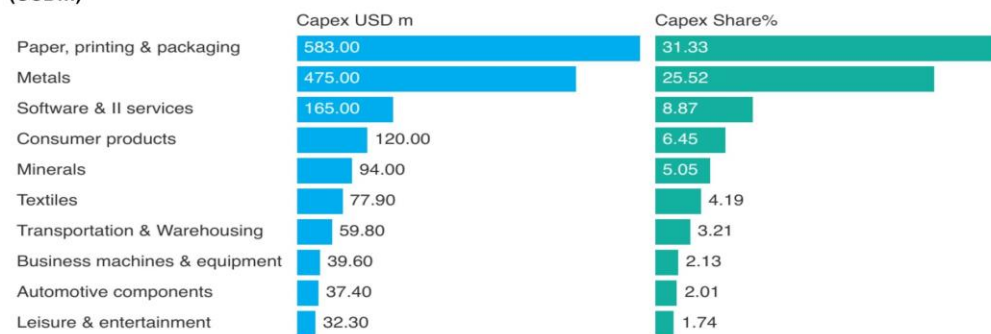
Figure 14: Outward FDI from South Africa in the United States (Jan 2015- Dec 2024)



Source: fDi Markets, a service from The Financial Times, 2025. All Rights Reserved.

Turning to the different sectors in which South Africa invested in the United States, the paper, printing & packaging sector topped the list, as seen in Figure 15. This sector attracted investments valued at USD583.00m in capex during the period January 2015 to December 2024. In second place was the metals sector, which benefited from FDI worth USD475.00m. The software & IT services sector was third, having benefited from 21 investments worth USD165.00m. When measured according to the number of projects, the United States' software and IT services sector was also the key recipient.

Figure 15: FDI from South Africa in different sectors in the United States, 2015–2024, measured in capex (USDm)



Source: fDi Markets, a service from The Financial Times, 2025. All Rights Reserved.

The top 10 South African companies (measured in capex) that invested in the United States between January 2015 and December 2024 are presented in Table 3. Petmin USA invested in one project in the metals sector worth a capex value of USD475.00m. Sappi Fine Paper North America was the second-largest investor, having invested in one project with a value of USD418.00m. Sappi placed third, having invested in one project with an accumulated capex of USD165.00m.



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ITEM 4.8 ANNEXURE “A” CONTINUED

Table 3: Top 10 South African companies, measured in capex (USDm), which invested in the United States 2015–2024

RAN K	COMPANY	SECTORS	PROJECT S	CAPE X (USDm)	JOB S
1	Petmin USA	Metals	1	475.00	100
2	Sappi Fine Paper North America	Paper, printing & packaging	1	418.00	733
3	Sappi	Paper, printing & packaging	1	165.00	289
4	Topwatch	Consumer products	1	120.00	166
5	De Beers	Minerals	1	94.00	60
6	Sozo Logistics	Transportation & warehousing	2	59.80	104
7	Whistles	Textiles	1	54.10	75
8	BioRugged	Business machines and equipment	1	39.60	38
9	Southern Guild	Leisure & entertainment	1	30.50	103
10	Bulk Mining Explosives	Chemicals	1	59.00	22
	Total		19	1 861.00	4 218

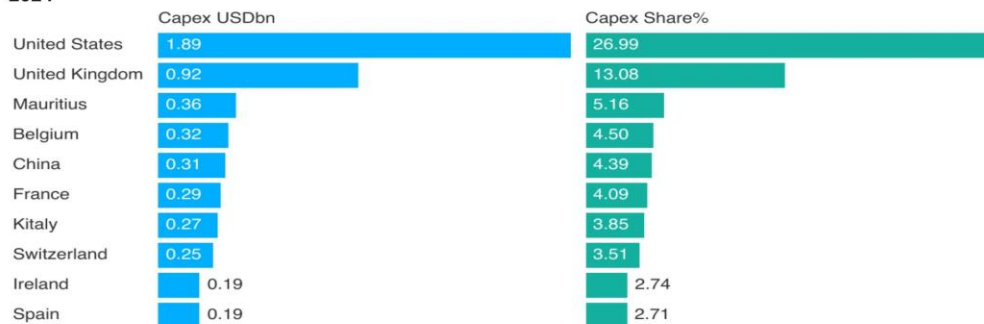
Source: fDi Markets, a service from The Financial Times, 2025. All Rights Reserved.

3.3 FDI from the United States in the Western Cape

The United States is also a key source of investment for the Western Cape and was the lead source market for investments in the Western Cape between 2015 and 2024, with the province benefitting from 62 projects in that period, as shown in Figure 16. These projects amounted to a total capex of USD1.89bn. Top sectors for FDI (measured by capex) from the United States in the Western Cape between 2015 and 2024 included communications; software and IT services; business services; food & beverages; and pharmaceuticals.

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Figure 16: Top 10 source markets for inward FDI in the Western Cape, measured in capex, USDbn, 2015–2024



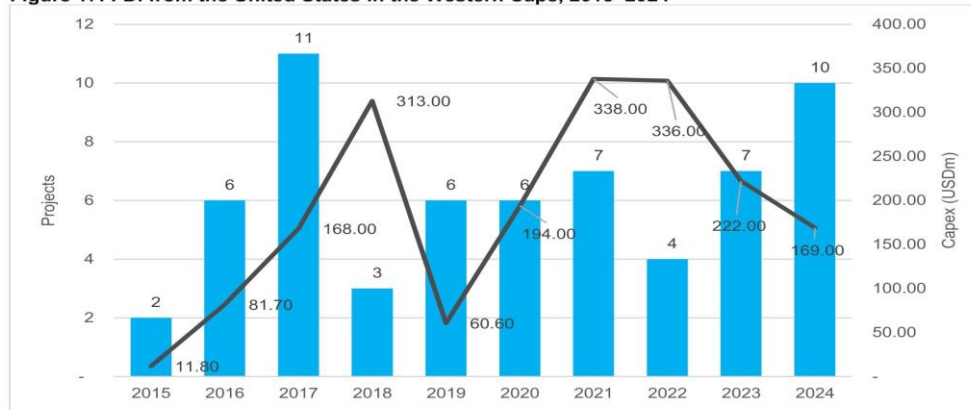
Source: fDi Markets, a service from The Financial Times, 2025. All Rights Reserved



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ITEM 4.8 ANNEXURE “A” CONTINUED

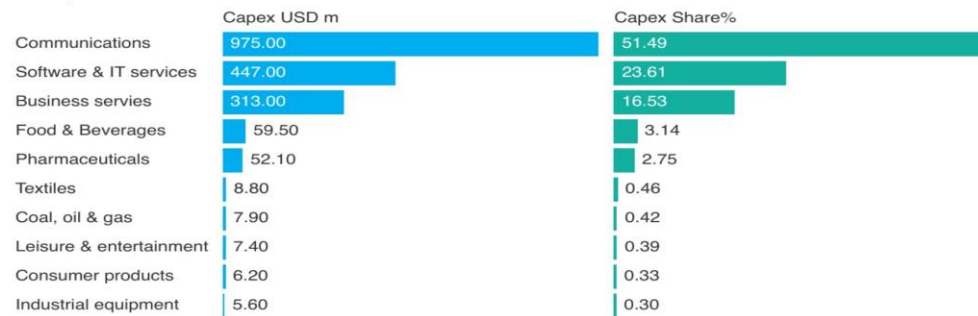
Figure 17: FDI from the United States in the Western Cape, 2015–2024



Source: fDi Markets, a service from The Financial Times, 2025. All Rights Reserved

Between 2015 and 2024, FDI from the United States in the Western Cape (measured in capex) was mainly focused on the communications sector, as seen in Figure 18. This sector attracted investments valued at USD975.00m in capex, accounting for 12 projects. The software and IT services sector and the business services sector followed in second and third place, with each sector having benefited from American investments worth USD447.00m and USD313.00m, respectively.

Figure 18: FDI from the United States in the Western Cape in different sectors, measured in capex, USDm, 2015–2024



Source: fDi Markets, a service from The Financial Times, 2025. All Rights Reserved

Table 4 lists the United States companies that invested in the Western Cape from January 2015 to December 2024. Amazon Web Services (AWS) was the top investor, having invested in six projects in the communications, and software & IT services sectors at a cumulative value of USD372.00m. This was followed by Amazon.com which invested in two projects worth USD286.00m. Microsoft followed with the company investing USD159.00m in capex in the communications sector.

ITEM 4.8 ANNEXURE “A” CONTINUED

Table 4: United States companies investing in the Western Cape in different sectors, measured in capex, USDm, 2015–2024

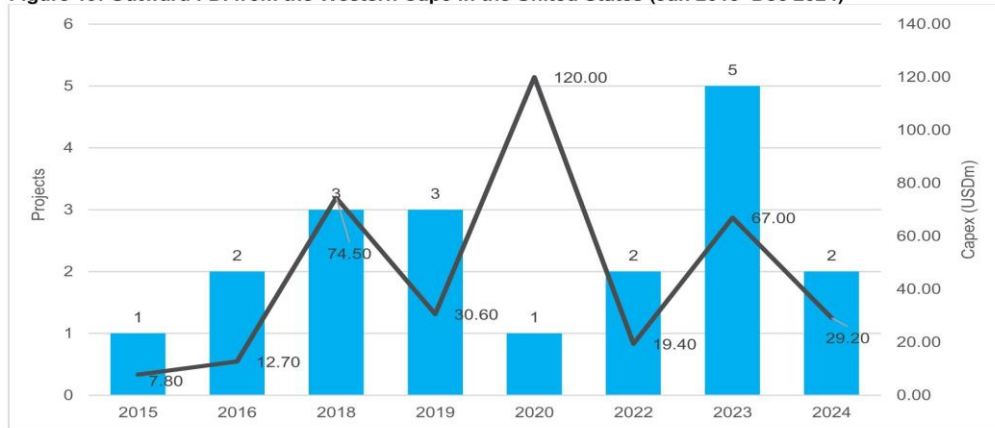
RANK	COMPANY	SECTORS	PROJECTS	CAPEX (USDm)	JOBS
1	Amazon Web Services (AWS)	Communications, Software & IT services	6	372.00	490
2	Amazon.com	Software & IT services, Consumer products	2	286.00	1857
3	Microsoft	Communications	1	159.00	80
4	Hurricane Electric	Communications	1	159.00	80
5	Cloudflare	Communications	1	159.00	80
6	Google	Communications	1	144.00	28
7	Johnson & Johnson	Pharmaceuticals	2	52.10	185
8	Oracle	Software & IT services	1	32.80	47
9	Thomson Reuters	Business services	1	32.80	47
10	Nutritional Products International	Business services	1	27.80	12
Total			62	1 894.00	4 402

Source: FDI Markets, a service from The Financial Times, 2025. All Rights Reserved.

3.4 FDI from the Western Cape in the United States

Figure 19 shows that the Western Cape invested in 19 projects in the United States at a value of USD361.00m in capex between January 2015 and December 2024. A total of 18 Western Cape companies invested in these projects. A spike in FDI in the United States from the Western Cape was seen in 2020 during the Covid-19 pandemic when the province invested in one project worth USD120.00m.

Figure 19: Outward FDI from the Western Cape in the United States (Jan 2015–Dec 2024)



Source: FDI Markets, a service from The Financial Times, 2025. All Rights Reserved.

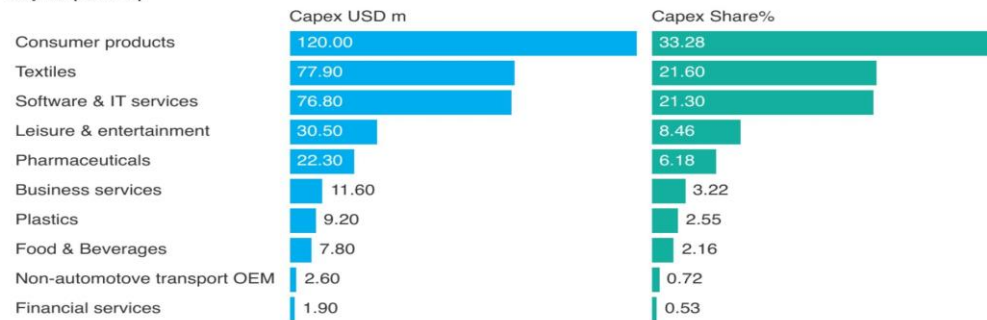
Close on one-third of the total capex from the Western Cape was invested in one project in the consumer products sector in the United States, as shown in Figure 20. The textiles sector attracted two projects worth USD77.90m in FDI from the Western Cape, and the software and IT services sector benefited from eight projects worth USD76.80m in FDI.



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ITEM 4.8 ANNEXURE “A” CONTINUED

Figure 20: FDI from the Western Cape in different sectors in the United States, 2015–2024, measured in capex (USDm)



Source: fDi Markets, a service from The Financial Times, 2025. All Rights Reserved.

The top Western Cape investor (measured in capex) in the United States in the period between January 2015 and December 2024 was Topwatch, as depicted in Table 5. The company invested in one project in the consumer products sector, at an associated capex value of USD120.00m. Whistles also invested in one project worth USD54.10m in the textiles sector. Southern Guild, in the leisure & entertainment sector, was third with an investment in a single project worth USD30.50m.

Table 5: Top 10 Western Cape Companies investing in the United States in different sectors, measured in Capex, 2015–2024

RANK	COMPANY	SECTORS	PROJECTS	CAPEX (USDm)	JOBS
1	Topwatch	Consumer products	1	120.00	166
2	Whistles	Textiles	1	54.10	75
3	Southern Guild	Leisure & entertainment	1	30.50	103
4	Veldskoen Shoes	Textiles	1	23.80	87
5	Wuhan General Group (M2Bio Sciences)	Pharmaceuticals	1	22.30	92
6	African Circular Business Alliance (ACBA)	Business services	2	11.60	38
7	Irdeto	Software & It services	1	10.20	56
8	Drive Revenue	Software & It services	1	10.20	56
9	Dataprophet	Software & It services	1	10.20	56
10	Skynamo	Software & It services	1	10.20	89
Total			19	391.00	1 289

Source: fDi Markets, a service from The Financial Times, 2025. All Rights Reserved.

4. Tourism

This section provides insights regarding tourist arrivals from the United States in both South Africa and the Western Cape between 2019 and 2024.

4.1 Tourist Arrivals from the United States in South Africa

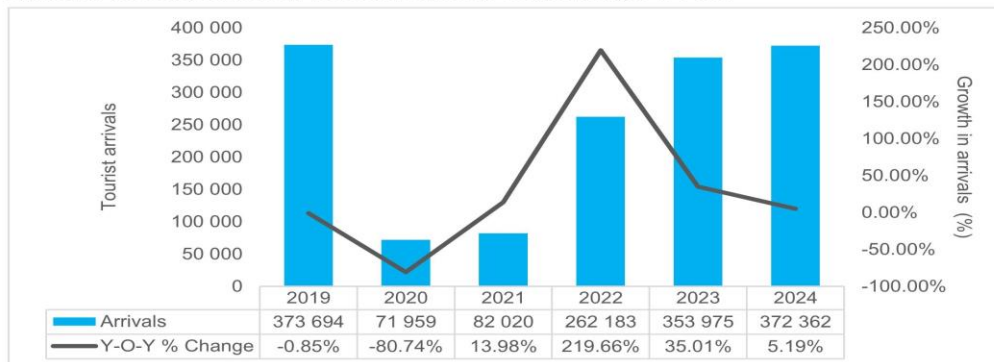
Figure 21 illustrates trends regarding tourist arrivals from the United States in South Africa in 2019–2024. A total of 372,362 tourists from the United States visited South Africa in 2024, which indicated a y-o-y growth rate of 5.19% compared to 2023.



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ITEM 4.8 ANNEXURE “A” CONTINUED

Figure 21: Tourist arrivals from the United States in South Africa, 2019–2024

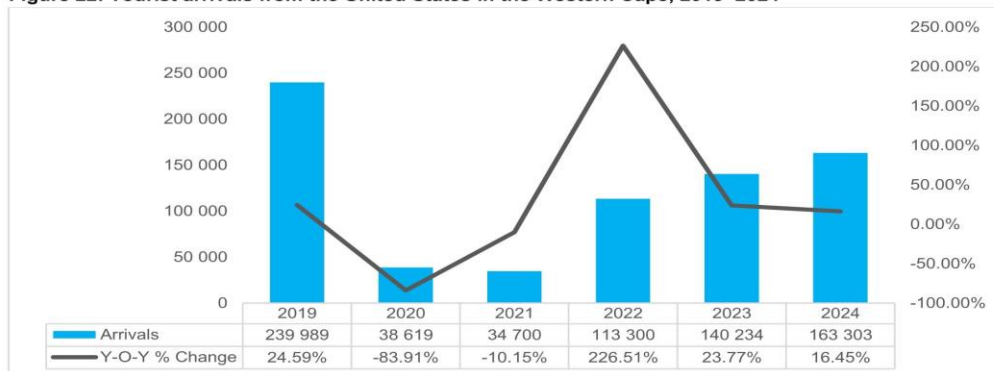


Source: South African Tourism (2025)

4.2 Tourist Arrivals from the United States in the Western Cape

Figure 22 illustrates the number of tourist arrivals from the United States in the Western Cape from 2019 to 2024. The Western Cape welcomed a total of 163,303 tourists from the United States in 2024, marking a y-o-y growth of 16.45% compared to 2023.

Figure 22: Tourist arrivals from the United States in the Western Cape, 2019–2024



Source: South African Tourism (2025)



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

Appendix 1:

South Africa's Top 10 Exported Products (HS6) to the United States, 2024

	Value, 2024	Share (%), 2024
HST870323: -- Of a cylinder capacity exceeding 1500 cm ³ but not exceeding 3000 cm ³	R26.34bn	16.81%
HST711010: Platinum unwrought or in semi-manufactured forms, or in powder form.	R17.25bn	11.01%
HST711020: Palladium unwrought or in semi-manufactured forms, or in powder form.	R15.71bn	10.03%
HST711030: Rhodium unwrought or in semi-manufactured forms, or in powder form.	R14.69bn	9.38%
HST760110: - Aluminium, not alloyed	R8.11bn	5.17%
HST720241: -- Containing by weight more than 4 % of carbon	R3.90bn	2.49%
HST261400: Titanium ores and concentrates	R3.66bn	2.34%
HST711319: -- Of other precious metal, whether or not plated or clad with precious metal	R3.03bn	1.93%
HST261800: Granulated slag (slag sand) from the manufacture of iron or steel	R2.73bn	1.74%
HST870332: -- Of a cylinder capacity exceeding 1500 cm ³ but not exceeding 2500 cm ³	R2.29bn	1.46%

Source: Quantec (2025)

Appendix 2:

Western Cape's Top 10 Exported Products (HS6) to the United States, 2024

	Value, 2024	Share (%), 2024
HST711319: Of other precious metal, whether or not plated or clad with precious metal (Articles of jewellery and parts thereof, of precious metal or of metal clad with precious metal)	R2.82bn	17.33%
HST721049: Other (Flat-rolled products of iron or non-alloy steel, of a width of 600 mm or more)	R1.41bn	8.64%
HST080510: Oranges	R0.86bn	5.25%
HST840999: Other (Parts suitable for use solely or principally with the engines of heading 84.07 or 84.08)	R0.84bn	5.19%
HST080521: Mandarins (including tangerines and satsumas)	R0.76bn	4.64%
HST852910: Aerials and aerial reflectors of all kinds; parts suitable for use therewith	R0.70bn	4.32%
HST220421: In containers holding 2 litres or less (Wine of fresh grapes)	R0.56bn	3.47%
HST261800: Granulated slag (slag sand) from the manufacture of iron or steel	R0.50bn	3.06%
HST200979: Other (Fruit juices and vegetable juices)	R0.46bn	2.84%
HST330499: Other (Beauty or make-up preparations and preparations for the care of the skin)	R0.42bn	2.59%

Source: Quantec (2025)

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ITEM 4.8 ANNEXURE “A” CONTINUED

Appendix 3:

Foreign Exchange: Exchange Rate employed in the report

YEAR	Rand\USD (Average of Monthly Values)
2013	9.77
2014	10.87
2015	12.94
2016	14.61
2017	13.24
2018	13.26
2019	14.45
2020	16.49
2021	14.88
2022	16.43
2023	18.52
2024	18.34

Source: SA Reserve Bank: Gold and Foreign Exchange Position accessed on 2025-02-19

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ITEM 4.8 ANNEXURE “A” CONTINUED



Golf Tourism Trends in the Western Cape 2024

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ITEM 4.8 ANNEXURE “A” CONTINUED

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3. Origin of Golf Tourists in the Western Cape: Top Domestic Markets
4. Popularity & Motivation for Golf Tourism in the Western Cape
5. Accommodation & Transportation Needs for Golf Tourists in the Western Cape
6. Length of Stay & Average Daily Spend by Golf Tourists in the Western Cape
7. Golf Tourist Preferences & Interests in the Western Cape
8. Tourist Recommendations for Golf Tourism in the Western Cape
9. Top Golf Courses in The Western Cape
10. List of Sources

Golf Tourism Trends in the Western Cape

Survey Results & Analysis: 2024

The objective of the golf tourism trends survey was to determine the performance of golf tourism in the Western Cape.

In the first quarter of 2024 Wesgro's Research Team circulated this survey on LinkedIn.

A total of 88 responses were received. Microsoft Forms was used as the primary tool to gather findings.





AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.8 ANNEXURE “A” CONTINUED

1. Overview of Golf Tourism in South Africa & the Western Cape

- Golf tourism refers to trips taken by individuals for the purpose of travelling for playing golf.
- In South Africa there are currently 414 golf courses with 66 located in the Western Cape (GISA, 2024). What sets golfing in South Africa apart is its favourable climate as well as the country's rich golfing heritage. South Africa is a land that has given rise to legendary players like Bobby Locke who paved the way for Gary Player, Ernie Els and Retief Goosen (Leading Courses, 2024).
- According to an article published by Golf Monthly in 2023, the top 10 golfers from South Africa ranked according to their professional and Major wins are:

	Professional Wins	Major Titles
Gary Player	163	9
Ernie Els	75	4
Bobby Locke	74	4
Retief Goosen	38	2
Louis Oosthuizen	14	1
Charl Schwartzel	16	1
Trevor Immelman	11	1
David Frost	29	0
Brandon Grace	15	0
Tim Clark	12	0

Source: Golf Monthly (2023)

- But it's not just the players; it's also the tournaments and golfing events held across the country that make South Africa and the Western Cape a favourable destination for golf tourists.
- South Africa's golf courses offer an experience like no other and as a result, golf tourism has been gaining momentum, as evident in the travel trends analysed in this report.
- According to Golf in South Africa (GISA), 2024, golf courses in the Western Cape are in high demand and appeal to tourists.
- So, whether you're a seasoned golfer or a novice looking to take up the game, the Western Cape has an outstanding offering as revealed in the findings of this report.

ITEM 4.8 ANNEXURE “A” CONTINUED

2. Origin of Golf Tourists in the Western Cape: Top International Markets

- The international travel market accounted for the largest share of visitors (81%) who travelled to the Western Cape for golf in 2023, while the domestic market made up (19%) of visitors. This can be seen in Figure 1.
- According to an article published by Tourism Update in 2023, "South Africa's traditional international golf markets – Germany, Austria, the UK, Switzerland, the Netherlands, Sweden, and Denmark –have consistently produced the largest volumes of tourists whose primary purpose is to play golf".
- Figure 2 shows the top 5 international source markets for golf tourism in the Western Cape as highlighted by respondents in the survey shared.
- Germany and the UK (16%) had an equal share as the leading source markets for golf tourists to the Western Cape, with the United States (13%) in third position. Switzerland was in fourth position (11%) and Sweden (8%), and the Netherlands (8%) tied for joint fifth place.

Figure 1: Origin of Golf Tourists Travelling to the Western Cape (2023)

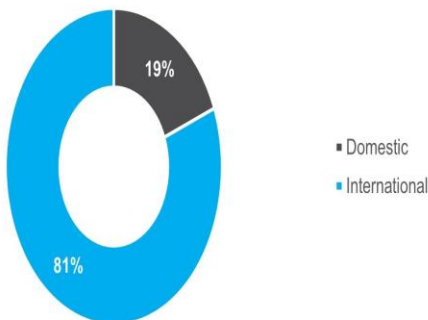
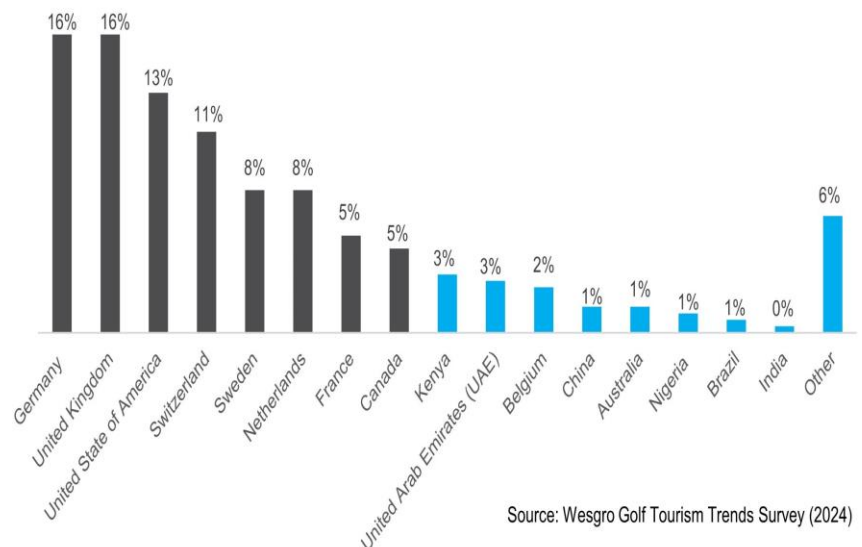


Figure 2: Top 5 International Source Markets Travelling for Golf Tourism in the Western Cape (2023)



Source: Wesgro Golf Tourism Trends Survey (2024)

3. Origin of Golf Tourists in the Western Cape: Top Domestic Market

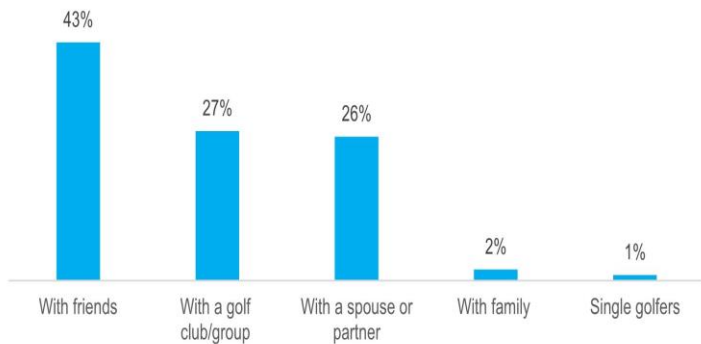
- All nine South African provinces have an interest in golf and golf travel. According to an article published by Tourism Update in 2024, the country has an estimated 129 000 registered golfers.
- The top domestic markets were led by locals from the Western Cape (33%) and travellers from Gauteng (30%). The major cities of Johannesburg and Cape Town increasingly benefit from the excellent air connectivity, providing easy access to golf courses and facilitating close interaction between the two provinces.
- Kwa-Zulu Natal (17%) ranked as the third largest source province for domestic golf tourists to the Western Cape in 2023.

Figure 3: Top 3 Domestic Source Markets Travelling for Golf to the Western Cape (2023)



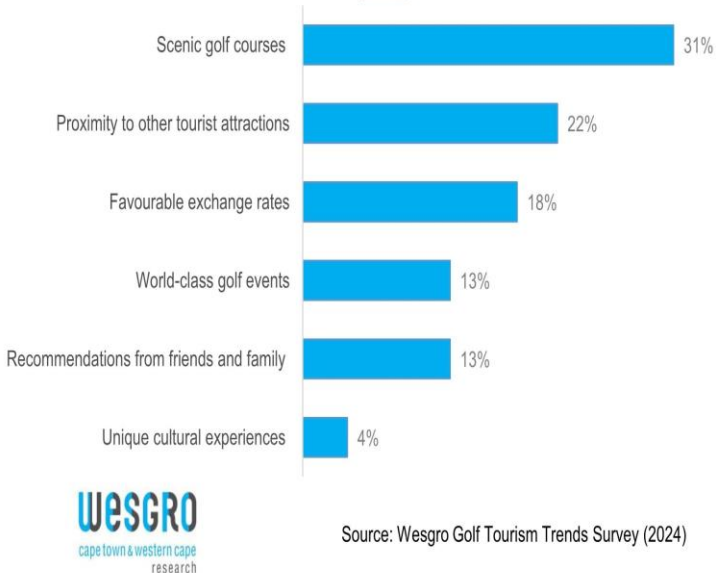
4. Popularity & Motivation for Golf Tourism in the Western Cape

Figure 4: Most Popular Type of Golf Trips Taken into the Western Cape (2023)



- Golf is considered a leisure sport and as a result the most popular type of golf trips that were taken in the Western Cape were by group travellers, with friends (43%) holding the highest share. This was followed by those travelling with Golf Clubs (27%) or with a spouse or partner (26%). This can be seen in Figure 4.
- The key motivations for travel to the Western Cape as highlighted by survey respondents, include the province's scenic golf courses (31%) as well as the proximity to other tourist attractions (22%), the country's favorable exchange rate (18%), world-class golf events (13%) as well as recommendations by friends and family (13%). This can be seen in Figure 5.

Figure 5: What are the Key Motivations for Golf Tourists to Travel to the Western Cape (2023)



5. Accommodation & Transportation Needs for Golf Tourist’s in the Western Cape

- Figure 6 shows the types of accommodation used by golf tourists in the Western Cape. Highly favoured were hotels (74%), followed by Guest houses (10%), and B&B's (8%). Travellers throughout the many niche areas are looking for quality experiences and this is evident in their choice of accommodation.
- Understanding the specific accommodation needs and preferences of tourists is important for modifying and improving the appeal of multiple types of accommodation in the province. By gaining detailed insights into these preferences, businesses can better meet the needs of travellers, ultimately leading to an increase in bookings and overnight stays in the Western Cape.
- Figure 7 illustrates the most common modes of transport preferred by golf tourists in the Western Cape. Over 50% of golf tourists opted to use rented cars while 35% opted for tour buses.

Figure 6: Type of Accommodation Establishments Used by Golf Tourists in the Western Cape (2023)

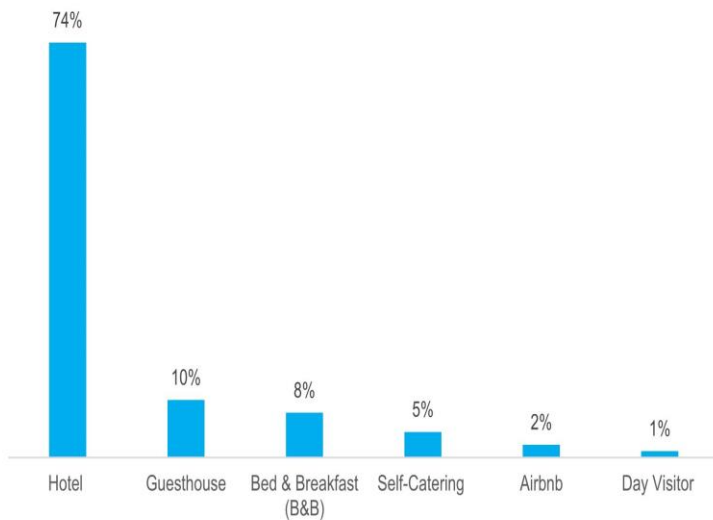
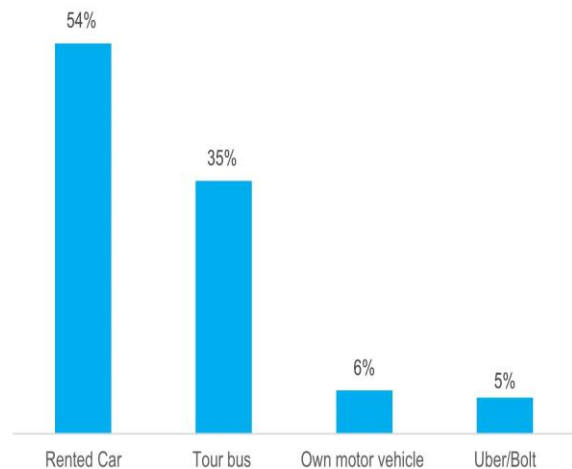


Figure 7: Most Common Mode of Transport Used by Golf Tourists in the Western Cape (2023)





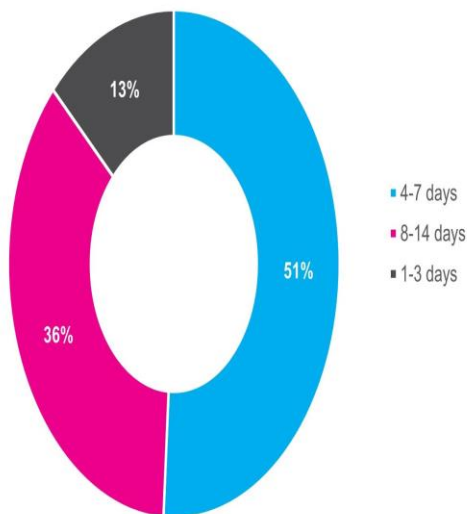
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ITEM 4.8 ANNEXURE “A” CONTINUED

6. Length of Stay & Average Daily Spend by Golf Tourists in the Western Cape

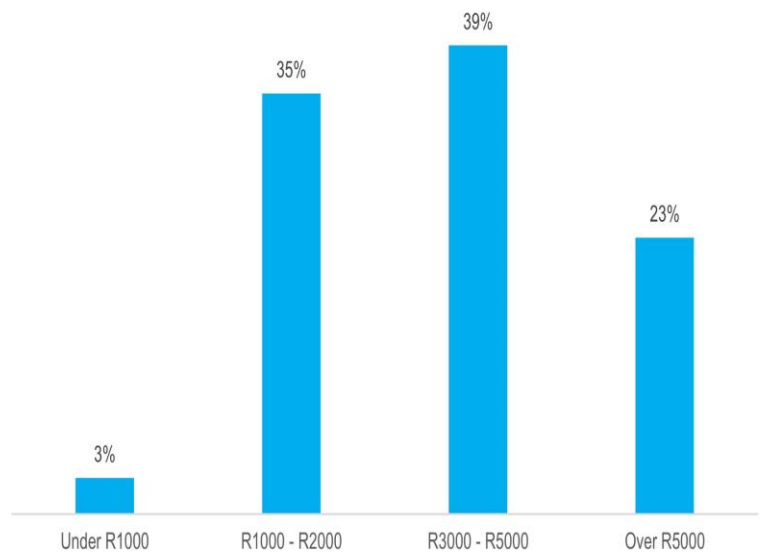
- The majority of golf tourists were highlighted as overnight visitors with the highest length of stay being four to seven days (51%), followed by eight to fourteen-day travellers (36%). This can be seen in Figure 8.
- Looking at the average daily spend, it was seen that 39% of golf tourists spend an average of R3000 to R5000 daily, as shown in Figure 15. This was followed by 35% of golfers who indicated that they spent between R1000 to R2000 daily.

Figure 8: Length of Stay by Golf Tourists in the Western Cape (2023)



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Figure 9: Average Daily Spend in the Western Cape by Golf Tourists (2023)



Source: Wesgro Golf Tourism Trends Survey (2024)



ITEM 4.8 ANNEXURE “A” CONTINUED

7. Golf Tourist Preferences & Interests in the Western Cape

- The golf courses of Cape Town and the Western Cape are truly a golfer's paradise. From championship layouts designed by renowned architects to hidden coastal gems, there's a course for every golfer's preference.
- Figure 10 shows the preferred types of golf courses favoured by golf tourists in the Western Cape. The findings of the study show that golfers to the Western Cape had no set preference and enjoyed a mix of both championship or resort golf courses (64%).
- The golf travel market has experienced significant growth in recent years, with more and more people actively seeking out golfing vacations and travel experiences. The market has seen a surge in demand as golfers look to combine their passion for the sport with leisure and relaxation. The findings in Figure 11 support this statement, with respondents showing that the interest in golf tourism has surged substantially with 74% of respondents stating that the interest in golf tourism has increased.

Figure 10: Type of Golf Courses Preferred by Golf Tourists in the Western Cape (2023)

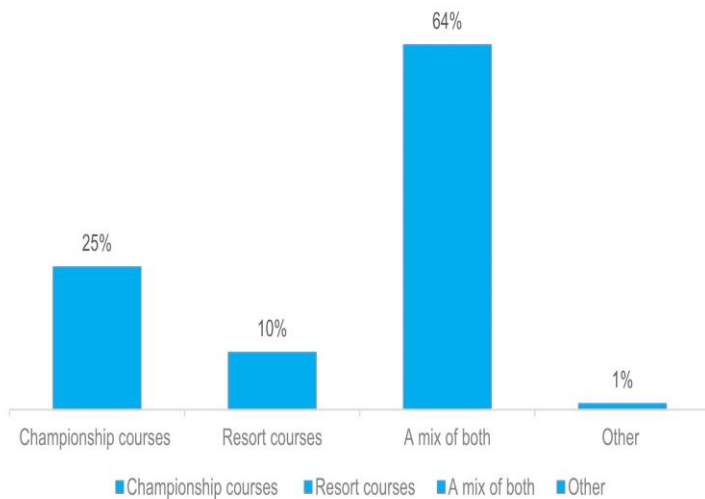
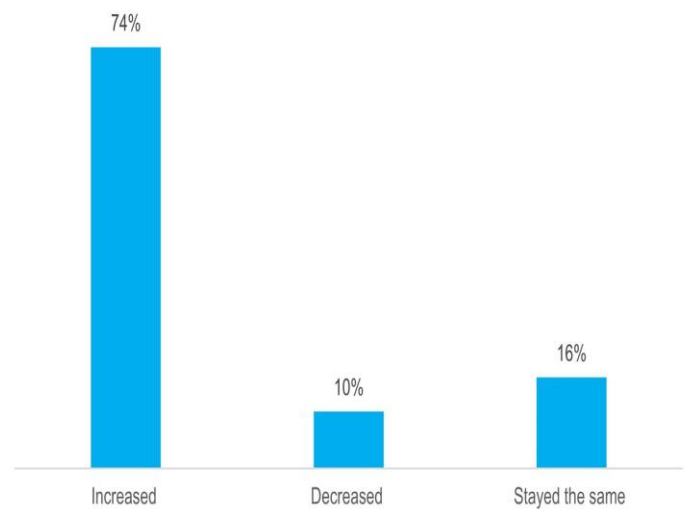


Figure 11: Has Interest in Golf Tourism Increased or Decreased in the Past 12 Months (2023)

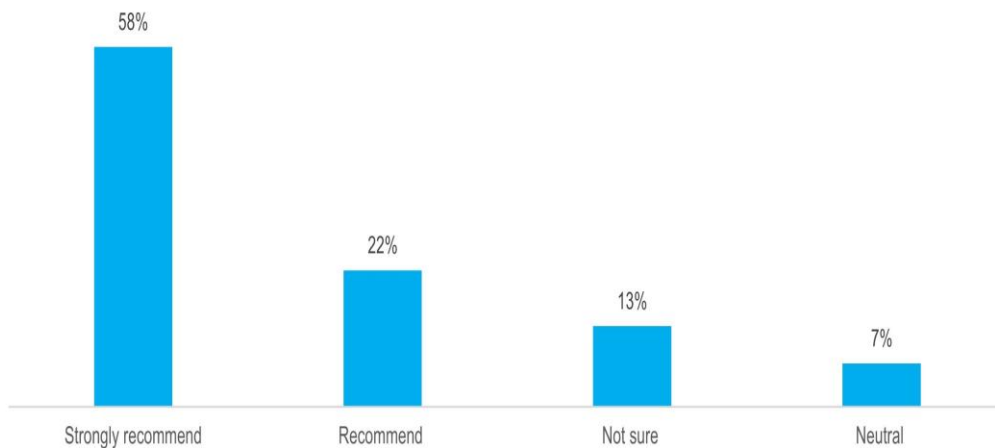




8. Tourist Recommendations for Golf Tourism in the Western Cape

- According to South African Tourism (SAT 2024), “The first recorded golf game in South Africa was in Cape Town in 1885 and golfers from around the world are continuously impressed by the standard of the courses they play and it’s no surprise too as South Africa has some of the best in the Southern Hemisphere”.
- Golfers strongly recommend travel to the Western Cape for golf tourism. Recommendations by golf tourists are extremely positive and it shows in the survey results in Figure 12.

Figure 12: Recommendations by Golf Tourists for Travel to the Western Cape (2023)





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ITEM 4.8 ANNEXURE “A” CONTINUED

Top 10 Golf Courses in the Western Cape

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9. Top Golf Courses in the Western Cape

- The following golf courses are the top 10 rated golf courses in the Western Cape according to Leading Courses (2024). Leading Courses is a golf booking platform that provides information to the golfing community.
- These golf courses have been played and reviewed by Leading Courses users. Based on their reviews these 10 are rated as the best golf courses in Western Cape.





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ITEM 4.8 ANNEXURE “A” CONTINUED

10. List of Sources

- Wesgro Golf Tourism Survey (2024). *Golf Tourism Trends in the Western Cape 2024*.
- Golf Monthly (2023). *10 Of The Best South African Golfers Of All Time*. <https://www.golfmonthly.com/features/the-game/best-south-african-golfers-of-all-time-185668>
- Tourism Update (2023). *SA's golf tourism offering 'largely untapped*. <https://www.tourismupdate.co.za/article/sas-golf-tourism-offering-largely-untapped>
- South African Tourism (2024). *Enjoying a Golfing Holiday in South Africa*. <https://www.southafrica.net/za/en/travel/article/enjoy-a-golfing-holiday-in-south-africa>
- Tourism Update (2024). *Industry swings hard for golf tourism*. [Industry swings hard for golf tourism | Southern & East African Tourism Update](https://www.tourismupdate.co.za/article/industry-swings-hard-for-golf-tourism)
- Leading Courses (2024). *Top 10 golf courses in the Western Cape* . <https://www.leadingcourses.com/region/africa+south-africa+western-cape/top>



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ITEM 4.8 ANNEXURE “A” CONTINUED

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4.9 INVESTIGATION AS CONTEMPLATED IN ITEM 15 READ WITH ITEM 16 OF THE CODE OF CONDUCT FOR COUNCILLORS (SCHEDULE 7 TO THE LOCAL GOVERNMENT: MUNICIPAL STRUCTURES AMENDMENT ACT NO. 3 OF 2021) ALLEGED BREACH OF CODE OF CONDUCT BY COUNCILLOR D LEMINIE (FACEBOOK POST MATTER)

File number / Verwysingsnommer: 9/1/2/1

Meeting date / Vergadering datum: July 2026

Report by / Verslag deur: B Ellman

PURPOSE OF REPORT / DOEL VAN VERSLAG

The purpose of this report is to report to Council on the alleged breach in terms of Item 2 of the Code of Conduct for Councillors as contained in Schedule 7 to the Local Government: Municipal Structures Amendment Act, Act No 3 of 2021("the Code"), by Councillor Deon Leminie. The report is submitted in terms of Item 15(1)(c) of the Code, after the Speaker complied with Items 15(1)(a) and (b) of the Code.

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

The Office of the Speaker has authorised an investigation in terms of Item 15(1)(a) of the Code into the alleged breach by Councillor Leminie in terms of Item 2 of the Code of Conduct for Councillors.

The Office of the Speaker sent a letter dated 19 May 2026 to Councillor Leminie advising him of the allegations received and requesting his comments by no later than 2 June 2026 as attached in **Annexure "A"** to this report. However, Cllr Leminie has requested for an extension for comments and was granted extension until 9 June 2026.

No response was received from Councillor Leminie and it is therefore assumed that he elected not to provide his version of events to the complaint.

The allegations made against Councillor Leminie do contain substance and therefore the Office of the Speaker has reasonable grounds to believe that a breach of the Code has occurred. Council, if satisfied, should authorise further investigation into the alleged breach. The Outcome of the Investigation Report from the Office of the Speaker dated 12 July 2026, is attached as **Annexure "B"** to this report.

SCHEDULE 7 OF THE LOCAL GOVERNMENT: MUNICIPAL STRUCTURES AMENDMENT ACT, 3 OF 2021

Items 15 and 16 of the Code of Conduct for Councillors as contained in Schedule 7 to the Local Government: Municipal Structures Amendment Act, 3 of 2021, determine as follows:



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“15. Breaches of Code –

- (1) *If the speaker of a municipal council, on reasonable suspicion, is of the opinion that a provision of this Code has been breached, the speaker must-*
- (a) *authorise an investigation of the facts and circumstances of the alleged breach;*
 - (b) *give the councillor a reasonable opportunity to reply in writing regarding the alleged breach; and*
 - (c) *report the matter to a meeting of the municipal council after paragraphs (a) and (b) have been complied with.*
- (2) *A report in terms of subitem (1)(c) is open to the public.*
- (3) *The speaker must report the outcome of the investigation to the MEC for local government in the province concerned.*
- (4) *The speaker must ensure that each councillor when taking office is given a copy of this Code and that a copy of the Code is available in every room or place where the council meets.*
- (5) *If the speaker of council is the alleged perpetrator, or the speaker refuses to authorize an investigation, the council must establish a special committee, as contemplated in Item 16(1)(b), to investigate and make a finding on any alleged breach of this Code.*

“16. Investigation of breach – (1) A municipal council may-

- (a) *investigate and make a finding on any alleged breach of a provision of this Code; or*
 - (b) *establish a special committee-*
 - (i) *to investigate and make a finding on any alleged breach of this Code; and*
 - (ii) *to make appropriate recommendations to the council.*
- (2) *If the Council or a special committee finds that a councillor has breached a provision of this Code, the council may –*
- (a) *issue a formal warning to the councillor;*
 - (b) *reprimand the councillor;*
 - (c) *request the MEC for local government in the province to suspend the councillor for a certain period;*
 - (d) *fine the councillor; or*
 - (e) *request the MEC to remove the councillor from office.*
- (3) *The Speaker must inform the MEC for local government in the province concerned within 14 days of the finding and sanction decided on by the Council.*



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FINANCIAL IMPLICATIONS

N/A

COMMENTS: MUNICIPAL MANAGER

N/A

COMMENTS: DIRECTOR: FINANCIAL SERVICES

N/A

COMMENTS: DIRECTOR: CORPORATE SERVICES

N/A

COMMENTS: DIRECTOR: CIVIL ENGINEERING SERVICES

N/A

COMMENTS: DIRECTOR: ELECTRICAL ENGINEERING

N/A

COMMENTS: DIRECTOR: PLANNING & DEVELOPMENT

N/A

COMMENTS: DIRECTOR: COMMUNITY SERVICES

N/A

COMMENTS: DIRECTOR: COMMUNITY SAFETY AND MOBILITY

N/A

COMMENTS: LEGAL SERVICES

N/A

COMMENTS: OTHER

N/A

SUMMARY/OPSOMMING

N/A

RECOMMENDATION

- (a) That Council takes note and accepts the outcome of the investigation, as fully set out in Annexure “B” attached to this report; **[MM]**
- (b) That Council resolve to proceed with disciplinary action against Councillor D Leminie on the alleged breach based on the investigation conducted; **[MM]**
- (c) Council established a Special Committee to investigate and make a finding on any alleged breach of the Code and make appropriate recommendations to Council; and **[MM]**



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

(d) That the members of the Special Committee to investigate are as follows:

- (1) Councillor C Neethling (Chairperson)
- (2) Councillor M Gultig (Vice Chairperson)
- (3) Councillor J du Toit
- (4) Councillor M Greeff
- (5) Secundi 1 – Councillor D Gultig
- (6) Secundi 2 – Councillor D Cronje
- (7) Secundi 3 – Councillor Z Gom

[MM]

(e) That the outcome of the investigation be reported to the MEC for Local Government.

[MM]

IZINDULULO

(a) Kukuba iBhunga lithathele ingqalelo kwaye lamkele isiphumo sophando, njengoko kucaciswe ngokupheleleyo kwiSihlomelo “B” esiqhotyoshelwe kule ngxelo; **[MM]**

(b) Kukuba iBhunga ligqibe ekubeni liqhubele phambili namanyathelo oluleko ngakuCeba D Leminie ngesityholo solwaphulo-mthetho olusekelwe kuphando olwenziweyo; **[MM]**

(c) IBhunga liseke iKomiti eYodwa ukuba iphande kwaye yenze iziphumo zophando ngazo naziphi na izityholo zotyeshelo lweMithetho neMimiselo yokuZiphatha kwaye yenze izindululo ezifanelekileyo kwiBhunga; kunye **[MM]**

(d) Nokuba amalungu eKomiti eYodwa azakuqhuba uphando ame ngolu hlobo lulandelayo:

- (1) uCeba C Neethling (uSihlalo)
- (2) uCeba M Gultig (uSekela Sihlalo)
- (3) uCeba J du Toit
- (4) uCeba uM Greeff
- (5) iBambela loku-1 – uCeba D Gultig
- (6) iBambela lesi -2 – uCeba D Cronje
- (7) iBambela lesi -3 – uCeba Z Gom

[MM]

(e) Kukuba isiphumo sophando kunikwe ingxelo ngaso kuMphathiswa kaRhulumente WaseKhaya.

ATTACHMENTS / STAWENDE DOKUMENTE

Annexure “A” - Letter in terms of Item 15(1) (a) and (b) dated 19 May 2026.

Annexure “B” - Outcome of the Investigation Report dated 12 June 2026.

ITEM 4.9 ANNEXURE “A”



Enquiries: Cllr S Snyman
Office of the Speaker
E-mail : ssnyman@george.gov.za
Tel: +27 (0)44 801 9062

OFFICE OF THE SPEAKER

Date: 19 May 2026

Councillor D Leminie

Email: dleminie@george.gov.za

Dear Councillor,

**ALLEGED BREACH OF THE CODE OF CONDUCT FOR COUNCILLORS,
SCHEDULE 7 OF THE LOCAL GOVERNMENT: MUNICIPAL STRUCTURES
AMENDMENT ACT, ACT NO 3 OF 2021: ITEM 2 – GENERAL CONDUCT OF
COUNCILLORS**

The above matter refers.

The Office of the Speaker has received a complaint from the Executive Mayor, Alderman Browen Johnson. The complaint relates to an alleged Facebook post (message) that was allegedly made by you on 07 April 2026 at 12h23 on a public Facebook Group with the title “George Lokasies Praat Saam”. Please see the attached complaint as **Annexure “A”**.

Your conduct could thus amount to a breach of the Code of Conduct for Councillors, hereinafter referred to as “the Code”, (inter alia Item 2). Item 2 refers to your conduct as a Councillor that could be seen to not be in the best interest of the municipality and compromised the credibility and integrity of the municipality.

As a councillor you are aware of the prescripts of the Code and specifically the following Items thereto:

Item 2 – General conduct of councillors that determines the following:

- (i) *A councillor must-*
 - (a) *Perform the functions of office in good faith, honestly and in a transparent manner; and*
 - (b) *At all times act in the best interest of the municipality and in such a way that the credibility and integrity of the municipality are not compromised.*

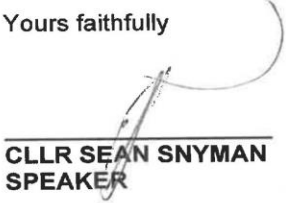
ITEM 4.9 ANNEXURE “A” CONTINUED

Item 15 - Breach of Code determines that, if the Speaker of a municipal council, on reasonable suspicion, is of the opinion that a provision of the Code has been breached, the speaker must –

- (a) *authorise an investigation of the facts and circumstances of the alleged breach;*
- (b) *give the councillor a reasonable opportunity to reply in writing regarding the alleged breach; and*
- (c) *report the matter to a meeting of the municipal council after paragraphs (a) and (b) have been complied with.*

You are herewith requested to reply in writing regarding the alleged breach to this office by no later than **Tuesday, 2 June 2026**.

Yours faithfully



CLLR SEAN SNYMAN
SPEAKER



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.9 ANNEXURE “A” CONTINUED

From: Browen Johnson <bjohnson@george.gov.za>
Sent: 07 April 2026 15:54
To: Sean Snyman <ssnyman@george.gov.za>
Subject: FORMAL COMPLAINT AGAINST Cllr DEON LEMINIE FOR BREACH OF THE CODE OF CONDUCT FOR COUNCILLORS

TO: The Speaker of Council
George Municipality

FROM: Ald. Browen Johnson

DATE: 07 April 2026

SUBJECT: FORMAL COMPLAINT AGAINST Cllr DEON LEMINIE FOR BREACH OF THE CODE OF CONDUCT FOR COUNCILLORS

I hereby submit a formal complaint against Cllr Deon Leminie (EFF) for conduct that brings the Office of the Executive Mayor and the George Municipality into disrepute.

1. BACKGROUND

On or about 07 April 2026; 12:30 PM, Cllr Leminie published a social media post (Facebook link below) alleging that:

“Browen Johnson used municipal sponsorship to campaign for a DA councillor candidate during the Mayoral Cup in Ward 25.”

Link:

<https://www.facebook.com/share/p/1H3ayUhSWb/>

This statement is presented as fact, without evidence, and constitutes a serious and damaging allegation of misconduct and abuse of public resources.

2. GROUNDS FOR COMPLAINT

2.1 Bringing Council into Disrepute

In terms of the Code of Conduct for Councillors, councillors are required to uphold the integrity and credibility of the municipality and not act in a manner that compromises it.

1

ITEM 4.9 ANNEXURE “A” CONTINUED

The publication of unverified and defamatory allegations in a public forum undermines:

- The integrity of the Executive Mayor
- The credibility of the Municipality
- Public trust in governance processes

2.2 Improper Conduct and Disparaging Remarks

The Rules of Order of George Municipality explicitly prohibit councillors from making:

- "incriminating, disparaging or improper suggestions" during the course of their duties

Although this statement was made outside a formal meeting, it directly relates to council business and governance, and therefore falls within the ambit of councillor conduct.

2.3 Abuse of Position and Misrepresentation

The Code further prohibits conduct that:

- Misuses the position of councillor
- Spreads information that may mislead the public or damage institutional credibility

Such allegations, when untrue, amount to reckless or intentional misrepresentation.

2.4 Duty to Act with Accountability and Integrity

Councillors are expected to act in a manner that promotes:

- Accountability
- Ethical leadership
- Responsible public communication

The conduct in question fails to meet these standards.

3. REQUEST FOR ACTION

In terms of Item 15 of the Code of Conduct for Councillors, I request that the Speaker:

1. Formally acknowledge receipt of this complaint
2. Initiate an investigation into the conduct of Cllr Leminie
3. Require Cllr Leminie to substantiate the allegations or retract them publicly
4. Refer the matter to a disciplinary process should a breach be confirmed

4. RELIEF SOUGHT

Given the seriousness of the allegation and its public dissemination, I request that Council consider appropriate sanctions in terms of Item 16 of the Code, including but not limited to:

- A formal reprimand
- A fine
- Any further action deemed appropriate by Council or the MEC

5. CONCLUSION



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

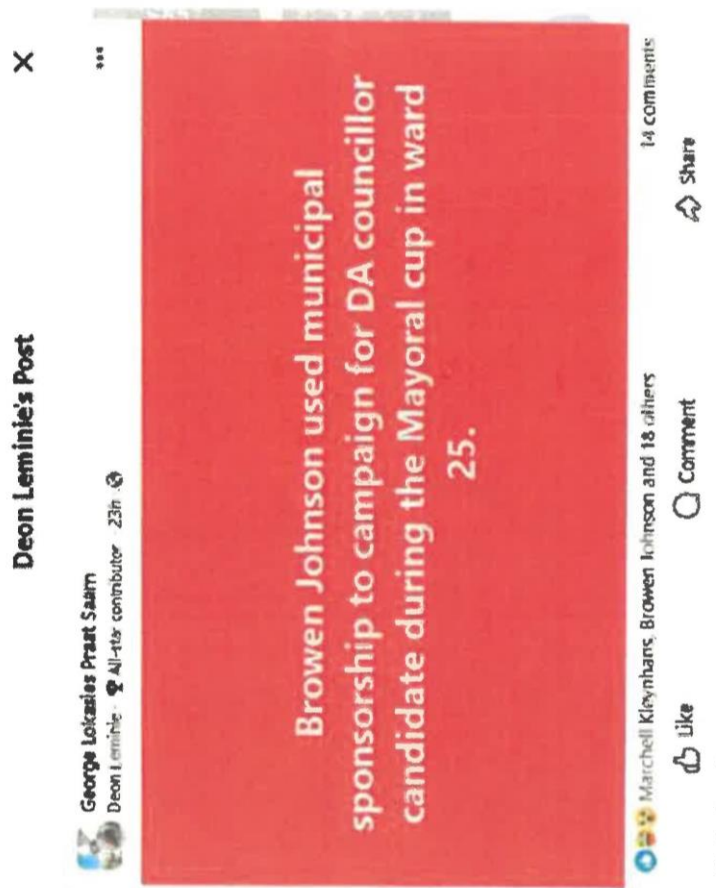
ITEM 4.9 ANNEXURE “A” CONTINUED

This matter is not merely political in nature; it concerns the protection of institutional integrity and public trust. False or unsubstantiated allegations of misuse of municipal resources cannot be allowed to stand unchallenged.

I trust that this matter will receive the urgent and serious attention it warrants.

Yours sincerely,
Browen Johnson
Executive Mayor
Cell: [076 156 0346](tel:0761560346)
Email: bjohnson@george.gov.za

ITEM 4.9 ANNEXURE “A” CONTINUED



ITEM 4.9 ANNEXURE “B”



Enquiries: Cllr S Snyman
Office of the Speaker
E-mail: ssnyman@george.gov.za
Tel: +27 (0)44 801 9062

OFFICE OF THE SPEAKER

Attention: Legal and Compliance Section

12 June 2026

RE: OUTCOME OF INVESTIGATION AS CONTEMPLATED IN TERMS OF ITEM 15 READ WITH ITEM 16 OF THE CODE OF CONDUCT FOR COUNCILLORS (SCHEDULE 7 TO THE LOCAL GOVERNMENT: MUNICIPAL STRUCTURES AMENDMENT ACT NO.3 OF 2021) (“THE CODE”) ALLEGED BREACH OF THE CODE OF CONDUCT BY COUNCILLOR DEON LEMINIE (“FACEBOOK POST MATTER”).

The abovementioned matter refers.

1. Background

This is a report in terms of Item 15(1)(a) of the Code. The report will focus on the complaint received on the alleged breach by Councillor Deon Leminie (hereafter, “Cllr Leminie”), the investigation conducted, and a recommendation made by my Office to the Municipal Council in terms of Item 15(1)(c) of the Code.

2. The Complaint

My office received a complaint from the Executive Mayor, Alderman Johnson, see attached as part of **Annexure “A”**, in that it was averred that Cllr Leminie breached the Code, as he allegedly did not act in the best interest of the municipality.

3. Legal Framework

The Code of Conduct provides as follows:

Item 2 – General conduct of Councillors that determines the following:

A councilor must-

- (a) *Perform the functions of office in good faith, honestly and in a transparent manner; and*
- (b) *At all times act in the best interest of the municipality and in such a way that the credibility and integrity of the municipality are not compromised*

ITEM 4.9 ANNEXURE “B” CONTINUED

Item 15 - Breach of Code determines that, if the Speaker of a municipal council, on reasonable suspicion, is of the opinion that a provision of the Code has been breached, the speaker must –

- (a) *authorize an investigation of the facts and circumstances of the alleged breach.*
- (b) *give the councilor a reasonable opportunity to reply in writing regarding the alleged breach; and*
- (c) *report the matter to a meeting of the municipal council after paragraphs (a) and (b) have been complied with.*

Item 16 – Investigation of Breach –

(1) *A municipal council may –*

- (a) *investigate and make a finding on any alleged breach of a provision of this Code; or*
- (b) *establish a special committee –*
 - (i) *to investigate and make a finding on any alleged breach of this Code; and*
 - (ii) *to make appropriate recommendations to the council.*

4. Investigation

The complaints averred that Cllr Leminie did not act in good faith, that put the municipality in a bad light. In an effort to provide Cllr Leminie with a right of reply, a letter dated 19 May 2026 was sent in terms of Item 15(1)(a) of the Code, to provide him with a reasonable opportunity to reply in writing regarding the alleged breach as envisaged in Item 15(1)(b). The letter in terms of Item 15(1) is marked as **Annexure “A”** to this report.

4.1 Response from Councillor Leminie

Cllr Leminie had to respond on the notice of the alleged breach by Tuesday, 2 June 2026. However, he requested an extension to respond, which was granted. The new date for his response was then moved to Tuesday, 9 June 2026. It should be noted that even with the extension granted, Cllr Leminie did not respond to the alleged breach as set out in the notice.

5. Application

In my view, the allegations made against Cllr Leminie do contain substance, after a legal opinion was obtained in the matter, and *prima facie* can be deemed as various breaches of the Regulations / Code.

6. Conclusion

From the above it is evident that the process as prescribed in Item 15 of the Code was followed. Based on the investigation conducted by my Office and the lack of response received from Cllr Leminie, there is *prima facie* proof that Councillor Leminie could possibly have breached Item 2 of the Code of Conduct for Councillors.

ITEM 4.9 ANNEXURE “B” CONTINUED

7. Recommendations

I recommend that my report be presented to a meeting of the Municipal Council as contemplated in Item 15(1)(c) of the Code, for the purpose of noting the finding on any alleged breach of the Code who must then establish whether a Special Committee will be appointed to investigate and make a finding on any alleged breach of the Code and make appropriate recommendations to the Council as envisaged in Item 16 of the Code of Conduct.

Yours faithfully



**CLLR SEAN SNYMAN
SPEAKER**



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.9 ANNEXURE “B” CONTINUED

Rozain Hansen

From: Cherne Thompson
Sent: Tuesday, 19 May 2026 12:52
To: Deon Leminie
Subject: ALLEGED BREACH OF THE CODE OF CONDUCT FOR COUNCILLORS
Attachments: Correspondence Cllr D Leminie.pdf

Dear Councillor,

Please find attached correspondence from the Office of the Speaker regarding an alleged breach of the Code of Conduct for Councillors that relates to an alleged Facebook post (message) that was allegedly made by you on 07 April 2026 at 12h23 on a public Facebook Group with the title “George Lokasies Praat Saam”.

In terms of Item 15 of the Code, you are hereby requested to provide a written reply addressing the alleged breach **by no later than Tuesday, 2 June 2026**.

Should you have any questions or require clarification, please do not hesitate to contact us.

Kind regards,

Cherne Thompson
Executive Support Officer: Office of the Speaker

Office: 044 801 9062 | **Internal Ext:** x1200
E-mail: cthompson@george.gov.za |



ITEM 4.9 ANNEXURE “B” CONTINUED



Enquiries: Cllr S Snyman
Office of the Speaker
E-mail : ssnyman@george.gov.za
Tel: +27 (0)44 801 9062

OFFICE OF THE SPEAKER

Date: 19 May 2026

Councillor D Leminie

Email: dleminie@george.gov.za

Dear Councillor,

**ALLEGED BREACH OF THE CODE OF CONDUCT FOR COUNCILLORS,
SCHEDULE 7 OF THE LOCAL GOVERNMENT: MUNICIPAL STRUCTURES
AMENDMENT ACT, ACT NO 3 OF 2021: ITEM 2 – GENERAL CONDUCT OF
COUNCILLORS**

The above matter refers.

The Office of the Speaker has received a complaint from the Executive Mayor, Alderman Browen Johnson. The complaint relates to an alleged Facebook post (message) that was allegedly made by you on 07 April 2026 at 12h23 on a public Facebook Group with the title “George Lokasies Praat Saam”. Please see the attached complaint as **Annexure “A”**.

Your conduct could thus amount to a breach of the Code of Conduct for Councillors, hereinafter referred to as “the Code”, (inter alia Item 2). Item 2 refers to your conduct as a Councillor that could be seen to not be in the best interest of the municipality and compromised the credibility and integrity of the municipality.

As a councillor you are aware of the prescripts of the Code and specifically the following Items thereto:

Item 2 – General conduct of councillors that determines the following:

- (i) *A councillor must-*
 - (a) *Perform the functions of office in good faith, honestly and in a transparent manner; and*
 - (b) *At all times act in the best interest of the municipality and in such a way that the credibility and integrity of the municipality are not compromised.*

AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

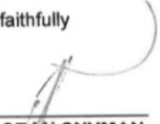
ITEM 4.9 ANNEXURE “B” CONTINUED

Item 15 - Breach of Code determines that, if the Speaker of a municipal council, on reasonable suspicion, is of the opinion that a provision of the Code has been breached, the speaker must –

- (a) *authorise an investigation of the facts and circumstances of the alleged breach;*
- (b) *give the councillor a reasonable opportunity to reply in writing regarding the alleged breach; and*
- (c) *report the matter to a meeting of the municipal council after paragraphs (a) and (b) have been complied with.*

You are herewith requested to reply in writing regarding the alleged breach to this office by no later than **Tuesday, 2 June 2026**.

Yours faithfully



CLLR SEAN SNYMAN
SPEAKER



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.9 ANNEXURE “B” CONTINUED

From: Browen Johnson <bjohnson@george.gov.za>
Sent: 07 April 2026 15:54
To: Sean Snyman <ssnyman@george.gov.za>
Subject: FORMAL COMPLAINT AGAINST CLLR DEON LEMINIE FOR BREACH OF THE CODE OF CONDUCT FOR COUNCILLORS

TO: The Speaker of Council
George Municipality

FROM: Ald. Browen Johnson

DATE: 07 April 2026

SUBJECT: FORMAL COMPLAINT AGAINST CLLR DEON LEMINIE FOR BREACH OF THE CODE OF CONDUCT FOR COUNCILLORS

I hereby submit a formal complaint against Cllr Deon Leminie (EFF) for conduct that brings the Office of the Executive Mayor and the George Municipality into disrepute.

1. BACKGROUND

On or about 07 April 2026; 12:30 PM , Cllr Leminie published a social media post (Facebook link below) alleging that:

«"Browen Johnson used municipal sponsorship to campaign for a DA councillor candidate during the Mayoral Cup in Ward 25."»

Link:

<https://www.facebook.com/share/p/1H3ayUhSWb/>

This statement is presented as fact, without evidence, and constitutes a serious and damaging allegation of misconduct and abuse of public resources.

2. GROUNDS FOR COMPLAINT

2.1 Bringing Council into Disrepute

In terms of the Code of Conduct for Councillors, councillors are required to uphold the integrity and credibility of the municipality and not act in a manner that compromises it.

AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.9 ANNEXURE “B” CONTINUED

The publication of unverified and defamatory allegations in a public forum undermines:

- The integrity of the Executive Mayor
- The credibility of the Municipality
- Public trust in governance processes

2.2 Improper Conduct and Disparaging Remarks

The Rules of Order of George Municipality explicitly prohibit councillors from making:

- "incriminating, disparaging or improper suggestions" during the course of their duties

Although this statement was made outside a formal meeting, it directly relates to council business and governance, and therefore falls within the ambit of councillor conduct.

2.3 Abuse of Position and Misrepresentation

The Code further prohibits conduct that:

- Misuses the position of councillor
- Spreads information that may mislead the public or damage institutional credibility

Such allegations, when untrue, amount to reckless or intentional misrepresentation.

2.4 Duty to Act with Accountability and Integrity

Councillors are expected to act in a manner that promotes:

- Accountability
- Ethical leadership
- Responsible public communication

The conduct in question fails to meet these standards.

3. REQUEST FOR ACTION

In terms of Item 15 of the Code of Conduct for Councillors, I request that the Speaker:

1. Formally acknowledge receipt of this complaint
2. Initiate an investigation into the conduct of Cllr Leminie
3. Require Cllr Leminie to substantiate the allegations or retract them publicly
4. Refer the matter to a disciplinary process should a breach be confirmed

4. RELIEF SOUGHT

Given the seriousness of the allegation and its public dissemination, I request that Council consider appropriate sanctions in terms of Item 16 of the Code, including but not limited to:

- A formal reprimand
- A fine
- Any further action deemed appropriate by Council or the MEC

5. CONCLUSION



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

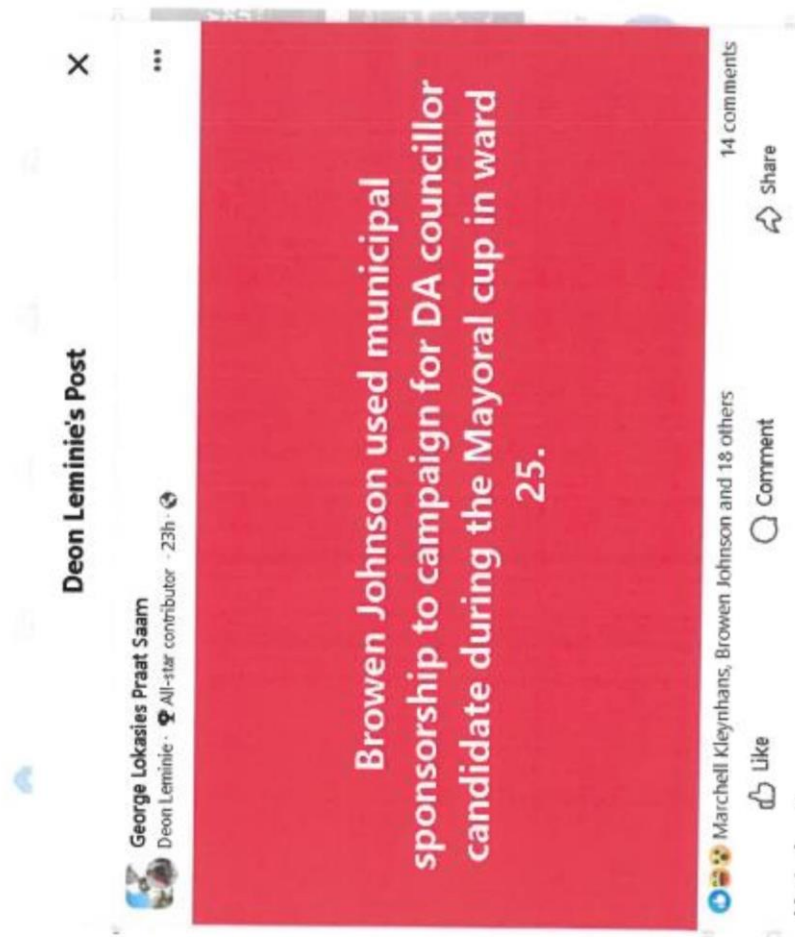
ITEM 4.9 ANNEXURE “B” CONTINUED

This matter is not merely political in nature; it concerns the protection of institutional integrity and public trust. False or unsubstantiated allegations of misuse of municipal resources cannot be allowed to stand unchallenged.

I trust that this matter will receive the urgent and serious attention it warrants.

Yours sincerely,
Browen Johnson
Executive Mayor
Cell: [076 156 0346](tel:0761560346)
Email: bjohnson@george.gov.za

ITEM 4.9 ANNEXURE “B” CONTINUED





AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

4.10 INVESTIGATION AS CONTEMPLATED IN ITEM 15 READ WITH 16 OF THE CODE OF CONDUCT FOR COUNCILLORS (SCHEDULE 7 TO THE LOCAL GOVERNMENT: MUNICIPAL STRUCTURES AMENDMENT ACT NO. 3 OF 2021) ALLEGED BREACH OF CODE OF CONDUCT BY COUNCILLOR D LEMINIE (UNRULY BEHAVIOUR AT COUNCIL MEETING)

File number / Verwysingsnommer: 9/1/2/1

Meeting date / Vergadering datum: July 2026

Report by / Verslag deur: Directorate: Corporate Services

PURPOSE OF REPORT / DOEL VAN VERSLAG

The purpose of this report is to report to Council about the alleged breach of Items 2 of the Code of Conduct for Councillors as contained in Schedule 7 to the Local Government: Municipal Structures Amendment Act, Act No 3 of 2021 (“the Code”) read with Item 3 of the Code of Conduct Regulations, 2023 (“the Regulations”), by Councillor Deon Leminie in terms of Item 15(1)(c) after the matter was investigated by the Special Committee as appointed by Council on 31 July 2025.

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

Council on 31 July 2025 resolved to appoint a Special Committee in terms of Item 16(1)(b) of the Code of Conduct for Councillors as contained in Schedule 7 to the Municipal Structures Amendment Act, Act No 3 of 2021 to investigate the matter and make a recommendation to council.

The Special Committee subsequently convened to investigate the possible breach of the Code of Conduct by Councillor D Leminie on 3 June 2026. The full report of the Special Committee with its findings and recommendations can be seen as **Annexure “A”** attached to this report.

SCHEDULE 7 OF THE LOCAL GOVERNMENT: MUNICIPAL STRUCTURES AMENDMENT ACT, 3 OF 2021

Items 16 of the Code of Conduct for Councillors as contained in Schedule 7 to the Local Government: Municipal Structures Amendment Act, 3 of 2021, determine as follows:

- “16. Investigation of breach – (1) A municipal council may-**
- (c) investigate and make a finding on any alleged breach of a provision of this Code; or**
 - (d) establish a special committee-**
 - (iii) to investigate and make a finding on any alleged breach of this Code;**
 - and**
 - (iv) to make appropriate recommendations to the council.**



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

- (2) *If the Council or a special committee finds that a councillor has breached a provision of this Code, the council may –*
- (f) issue a formal warning to the councillor;*
 - (g) reprimand the councillor;*
 - (h) request the MEC for local government in the province to suspend the councillor for a certain period;*
 - (i) fine the councillor; or*
 - (j) request the MEC to remove the councillor from office.*
- (3) *The Speaker must inform the MEC for Local Government in the Province concerned within 14 days of the finding and sanction decided on by the Council.*

FINANCIAL IMPLICATIONS

N/A

COMMENTS: MUNICIPAL MANAGER

N/A

COMMENTS: DIRECTOR: FINANCIAL SERVICES

N/A

COMMENTS: DIRECTOR: CORPORATE SERVICES

N/A

COMMENTS: DIRECTOR: CIVIL ENGINEERING SERVICES

N/A

COMMENTS: DIRECTOR: ELECTRICAL ENGINEERING

N/A

COMMENTS: DIRECTOR: PLANNING & DEVELOPMENT

N/A

COMMENTS: DIRECTOR: COMMUNITY SERVICES

N/A

COMMENTS: DIRECTOR: COMMUNITY SAFETY AND MOBILITY

N/A

COMMENTS: LEGAL SERVICES

N/A

COMMENTS: OTHER

N/A



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

SUMMARY/OPSOMMING

N/A

RECOMMENDATION

- (a) That Council takes note the report of the Special Committee appointed by Council, specifically the finding thereof;
- (b) That Council takes note and accepts the recommendation of the Special Committee of the imposed fine.
- (c) That the outcome of the investigation be reported to the MEC for Local Government.

IZINDULULO

- (a) Kukuba iBhunga lithathele ingqalelo ingxelo yeKomiti eYodwa eyonyulwe liBhunga, ngakumbi iziphumo zayo;
- (b) Kukuba iBhunga lithathele ingqalelo kwaye lamkele isindululo seKomiti eYodwa esimalunga nesohlwayo esibekiweyo;
- (c) Kukuba isiphumo sophando kunikwe ingxelo ngaso kuMphathiswa kaRhulumente WaseKhaya.

ATTACHMENTS / STAWENDE DOKUMENTE

Annexure “A” - Report on the Outcome of the investigation by the Special Committee dated 3 June 2026.



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.10 ANNEXURE “A”

Report : Disciplinary hearing : Cllr D Leminie

Date: 3 June 2026

Time: 11:00

Venue: Committee Room, Second Floor, Municipal Building

In attendance: Cllr C Neethling

Cllr M Gultig

Cllr Z Gom

Cllr D Gultig

As prosecutor: Brain Miles

Representative of the defendant: Denver Malgas

1. Introduction

The attendees were explained and informed of the protocols and procedures of the hearing. The defendant confirmed that he received the notice of enquiry and that he had ample time to prepare for the matter.

2. Charges

The notice of the disciplinary hearing (attached as annexure) was read by the prosecutor and the defendant confirmed that he understood the charges. At this stage the prosecutor informed the committee that he and the defendant's representative has reached a plea bargain that the defendant will accept a charge of guilty on charge 1 with the request that charges 2,3 and 4 be waived and a fine be imposed as the committee deemed fit.

3. Employers case

The prosecutor agreed with the request by the defendant.

4. Defendants case

The defendant's representative agreed to the request as proposed

5. The committee requested an adjournment to deliberate the proposed request.



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.10 ANNEXURE “A” CONTINUED

6. Findings/Recommendation

The defendant was informed of the following unanimous recommendation to Council,

6.1 that the defendant is found guilty on count one (1) and be charged a fine of 15% of his monthly allowance payable over two (2) monthly payments being the first payment at the end of June 2026

6.2 that counts 2,3 and 4 be waived on condition that the defendant be reprimanded that the charges are of a serious nature and repeat actions of a similar nature and or contravening the Code of Conduct will be regarded in a very serious light

The investigation ended at 12:00

C Neethling

M Gultig

Z Gom

D Gultig





AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

4.11 INVESTIGATION AS CONTEMPLATED IN ITEM 15 READ WITH 16 OF THE CODE OF CONDUCT FOR COUNCILLORS (SCHEDULE 7 TO THE LOCAL GOVERNMENT: MUNICIPAL STRUCTURES AMENDMENT ACT NO. 3 OF 2021) ALLEGED BREACH OF CODE OF CONDUCT BY COUNCILLOR R FIGLAND (CONTRADICTION IN INVESTIGATIONS)

File number / Verwysingsnommer: 9/1/2/1

Meeting date / Vergadering datum: July 2026

Report by / Verslag deur: Directorate: Corporate Services

PURPOSE OF REPORT / DOEL VAN VERSLAG

The purpose of this report is to report to Council about the alleged breach of Items 2 of the Code of Conduct for Councillors as contained in Schedule 7 to the Local Government: Municipal Structures Amendment Act, Act No 3 of 2021 (“the Code”) by Councillor R Figland in terms of Item 15(1)(c) after the matter was investigated by the Special Committee as appointed by Council on 27 June 2025.

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

Council on 27 June 2025 resolved to appoint a Special Committee in terms of Item 16(1)(b) of the Code of Conduct for Councillors as contained in Schedule 7 to the Municipal Structures Amendment Act, Act No 3 of 2021 to investigate the matter and make a recommendation to council.

The Special Committee subsequently convened to investigate the possible breach of the Code of Conduct by Councillor R Figland on 8 May 2026 and 18 June 2026 respectively. The full report of the Special Committee with its findings and recommendations can be seen as **Annexure “A”** attached to this report.

SCHEDULE 7 OF THE LOCAL GOVERNMENT: MUNICIPAL STRUCTURES AMENDMENT ACT, 3 OF 2021

Items 16 of the Code of Conduct for Councillors as contained in Schedule 7 to the Local Government: Municipal Structures Amendment Act, 3 of 2021, determine as follows:

- “16. Investigation of breach – (1) A municipal council may-**
- (e) investigate and make a finding on any alleged breach of a provision of this Code; or**
 - (f) establish a special committee-**
 - (v) to investigate and make a finding on any alleged breach of this Code;**
 - and**
 - (vi) to make appropriate recommendations to the council.**



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

- (2) *If the Council or a special committee finds that a councillor has breached a provision of this Code, the council may –*
- (k) issue a formal warning to the councillor;*
 - (l) reprimand the councillor;*
 - (m) request the MEC for local government in the province to suspend the councillor for a certain period;*
 - (n) fine the councillor; or*
 - (o) request the MEC to remove the councillor from office.*
- (3) *The Speaker must inform the MEC for Local Government in the Province concerned within 14 days of the finding and sanction decided on by the Council.*

FINANCIAL IMPLICATIONS

N/A

COMMENTS: MUNICIPAL MANAGER

N/A

COMMENTS: DIRECTOR: FINANCIAL SERVICES

N/A

COMMENTS: DIRECTOR: CORPORATE SERVICES

N/A

COMMENTS: DIRECTOR: CIVIL ENGINEERING SERVICES

N/A

COMMENTS: DIRECTOR: ELECTRICAL ENGINEERING

N/A

COMMENTS: DIRECTOR: PLANNING & DEVELOPMENT

N/A

COMMENTS: DIRECTOR: COMMUNITY SERVICES

N/A

COMMENTS: DIRECTOR: COMMUNITY SAFETY AND MOBILITY

N/A

COMMENTS: LEGAL SERVICES

N/A

COMMENTS: OTHER

N/A



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

SUMMARY/OPSOMMING

N/A

RECOMMENDATION

- (a) That Council takes note of the report of the Special Committee appointed by Council;
- (b) That Council takes note of the recommendation of the Special Committee of the not guilty finding on all charges against Councillor R Figland;
- (c) That the outcome of the investigation be reported to the MEC for Local Government.

IZINDULULO

- (a) Kukuba iBhunga lithathele ingqalelo ingxelo yeKomiti eYodwa eyonyulwe liBhunga;
- (b) Kukuba iBhunga lithathele ingqalelo isindululo seKomiti eYodwa esimalunga nesiphumo sokungabinatyala kuzo zonke izityholo ezijoliswe kuCeba R Figland.
- (c) Kukuba isiphumo sophando kunikwe ingxelo ngaso kuMphathiswa kaRhulumente WaseKhaya.

ATTACHMENTS / STAWENDE DOKUMENTE

Annexure “A” -Report on the Outcome of the investigation by the Special Committee dated 8 May 2026 and 18 June 2026.



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.11 ANNEXURE “A”

Report: Disciplinary hearings: Cllr R Figland

Dates: 8 May 2026 and 18 June 2026

Time: 09:00

Venue: Committee Room, Second Floor, Municipal Building

In attendance: Cllr C Neethling

Cllr M Gultig

Cllr D Gultig

As prosecutor: Cherise de Wet of the firm Le Roux Lamprecht Inc.

1. Introduction

It was noted that Cllr Greeff withdraw. At that stage the defendant object to the attendance of Ald J du Toit as a member of the panel since his attendance was procedurally not correct. He therefor voluntary withdrew.

The rest of the attendees were explained and informed of the protocols and procedures of the hearing. The defendant confirmed that he received the notice of enquiry and that he had ample time to prepare for the matter.

2. Charges

The notice of the disciplinary hearing (attached as annexure) was read by the prosecutor and the defendant confirmed that he understood the charges. He pleaded not guilty.

3. Employees case

The prosecutor called Frances Schroter, from the firm Schroter Attorneys, Ald Gert van Niekerk and Speaker Sean Snyman as witnesses.

Schroter confirmed that her report on the investigation was her report and that she confirmed that it was her recommendation, that due to a lack of reliable evidence, no action be taken against Cllr Figland.

Ald van Niekerk confirmed that after he received the investigation report from the Federal Legal Commission, he immediately referred it to the Speaker. Under cross examination by the defendant Ald van Niekerk confirmed that he was requested by the Speaker to write a charge sheet against the defender. This was confirmed by the Speaker



AGENDA SPECIAL e-COUNCIL MEETING 27 JULY 2026

ITEM 4.11 ANNEXURE "A" CONTINUED

The Speaker confirmed that he had discussions with Adv Glynis Breytenbach in regard to the Federal Legal Commission's Investigation report. However, this report could not be verified by way of an affidavit from the author of the investigation or verified in person.

The prosecutor then requested a week postponement of the proceedings as there is a possibility that an unknown person, that apparently has been involved with the investigation, could possibly be available to confirm the authenticity of the report. Due to the uncertainty of the request, it was denied.

4. Finding and recommendation

Since some of the documents that has been provided to the committee were not verified, it could not be accepted in good faith, therefor the committee recommended that the defendant be found not guilty of all charges.

5. Closing

The committee expressed their concern that the author of the Investigating report by the Federal Legal Commission, Adv. G Breytenbach, after many attempts by the prosecutor did not see her way to appear in person to verify the report.

The investigation ended at 13:00

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